



DAN JOHNSON
DIRECTOR

DEPARTMENT OF TRANSPORTATION AND DEVELOPMENT
DEVELOPMENT SERVICES BUILDING
150 BEAVERCREEK ROAD OREGON CITY, OR 97045

MEMORANDUM

TO: Clackamas County Board of County Commissioners (BCC)

FROM: Dan Johnson, Director, Transportation and Development
Laura Edmonds, Manager, Office of Economic Development (OED)

RE: Non-Competitive Arts Funding Requests for FY25/26

DATE: June 17, 2025

REQUEST: Approval of non-competitive arts grant funding requests for FY25/26.

BACKGROUND: Each year, the Office of Economic Development (OED) provides the Board of County Commissioners with a list of funding requests for non-competitive grants traditionally awarded to arts, cultural, and educational nonprofit organizations.

For the FY25/26 funding cycle, OED has received funding requests from the Clackamas County Historical Society (Museum of the Oregon Territory – MOOT), and the Clackamas County Arts Alliance (CCAA).

The requests are:

- **Clackamas County Arts Alliance (CCAA)** – \$125,000
- **Clackamas County Historical Society (Museum of the Oregon Territory – MOOT)** – \$125,000

Last year, a pilot program was funded with the Clackamas County Cultural Coalition. Because they are currently in the grant funding process and have no results to share to support return on investment, they have not been included for the purpose of this discussion.

Funding for these non-competitive grants is from State Lottery Dollars, which are restricted under **ORS 461.540** to support activities that *further economic development*. No General Funds will be used.

“Furthering economic development” includes, but is not limited to, providing:

(A) Services or financial assistance to for-profit and nonprofit businesses located or to be located in Oregon;

(B) Services or financial assistance to business or industry associations to promote, expand or prevent the decline of their businesses; or

(C) Services or financial assistance for facilities, physical environments or development projects, as defined in ORS 285B.410 (Definitions for ORS 285B.410 to 285B.482), that benefit Oregon’s economy. [1985 c.302 §7(7); 1995 c.12 §7; 2002 s.s.3 c.6 §18; 2005 c.835 §27; 2009 c.872 §3; 2011 c.699 §8]

Similar to last fiscal year, funding the requests at amounts slightly lower than requested--\$110,000 to the Clackamas County Arts Alliance and \$100,000 for Clackamas County Historical Society--would preserve funds and maximize their use to further economic development in more areas of Clackamas County.

Funds are earmarked in the FY 25/26 budget to fund these expenditures should the Board authorize. The Office of Economic Development is funded primarily through annual Lottery Funding provided by the State of Oregon that is statutorily required to be expended for Economic Development activities. In FY 25/26 Lottery Fund revenue is estimated at \$2,750,500 and programmatic reserves are estimated at \$6,706,888. Reserve funding is being held to support future economic program expenditures and personnel costs in future years.

RECOMMENDATION: Staff recommends the Board approve funding in the amount of \$110,000 for the Clackamas County Arts Alliance and \$100,000 for the Clackamas County Historical Society.

Respectfully Submitted,

Dan Johnson

Dan Johnson
Director, Department of Transportation and Development

Attachments:

Attachment A: OED Proposed Non-Competitive Arts Grants FY25-26
Attachment B: Moot Funding Request FY25-26
Attachment C: CCAA Funding Request FY25-26

Attachment A

**Office of Economic Development
BCC Lottery Funding Estimates FY25/26**

BCC Non-Competitive Grants	Current FY24/25	Requested FY25/26	Recommended FY25/26
Willamette Falls Locks Authority (WFLA) 3 yr term - FY 23/24 to FY 25/26	\$40,000	TBD	TBD
Clackamas Community College (CTE scholarships)	\$100,000	TBD	TBD
Business Development Grants	\$600,000	TBD	TBD
	\$740,000	\$0	\$0
BCC Non-Competitive Grants Awards	Current FY24/25	Requested FY25/26	Recommended FY25/26
Clackamas County Arts Alliance (CCAA)	\$110,000	\$125,000	\$110,000
Clackamas County Historical Society (MOOT)	\$100,000	\$125,000	\$100,000
Clackamas County Cultural Coalition	\$100,000	grant process pending	TBD
	\$310,000	\$250,000	\$210,000

Membership/Dues (Chamber's & Business Associations)	Current FY24/25	Requested FY25/26	Recommended FY 25/26
Greater Portland Inc (GPI)	\$12,000	TBD	TBD
Clackamas County Business Alliance (CCBA)	\$10,000	TBD	TBD
Westside Economic Alliance (WEA)	\$10,000	TBD	TBD
Oregon City Business Alliance (OCBA)	\$750	TBD	TBD
Canby Area Chamber of Commerce	\$1,315	TBD	TBD
Lake Oswego Chamber of Commerce	\$350	TBD	TBD
West Linn Chamber of Commerce	\$600	TBD	TBD
Sandy Area Chamber of Commerce	\$590	TBD	TBD
Oregon City Chamber of Commerce	\$945	TBD	TBD
North Clackamas Chamber of Commerce	\$1,210	TBD	TBD
Wilsonville Chamber of Commerce	\$1,200	TBD	TBD
Molalla Area Chamber of Commerce	\$582	TBD	TBD
Tualatin Chamber of Commerce	\$950	TBD	TBD
Estacada Chamber of Commerce	\$120	TBD	TBD
	\$40,612	\$0	\$0

FY25-26 TOTAL ESTIMATED FUNDING

Existing Funding FY24/25	\$1,090,612		
Total Funding Requested FY25/26		\$250,000	
Total Funding Recommended FY25/26			\$210,000



Monday, May 5, 2025

Laura Edmonds, Economic Development Manager
Clackamas County – Office of Economic Development
2051 Kaen Road
Oregon City, Oregon 97045

Laura,

We are requesting \$125,000 in funding from Clackamas County for the July 2025 to June 2026 fiscal year to support our mission to **collect, preserve, and share the culture and history of Clackamas County**. This funding will enable us to continue offering high-quality educational programming, install new exhibits, preserve collections, and maintain the facilities that serve as vital community gathering spaces.

Strategic Priorities for FY 2025–2026

In the coming fiscal year, we aim to expand our reach and deepen our impact through the following core initiatives:

- **Develop and deliver dynamic K–12 and family education programs** inspired by our new exhibits, in collaboration with schools and community partners.
- **Share our history through the installation of two major exhibits** to engage the public with compelling local stories and historical themes: *Jennings Lodge Camp: A Gathering Place for Faith, Community, and Revival* and the *Willamette River: Land, Culture, and History*.
- **Preserve and care for over 36,000 artifacts** in our collection to ensure future generations can learn from and enjoy them.
- **Enhance the Stevens-Crawford Heritage House grounds** to increase community event offerings and expand opportunities for earned income through rentals.
- **Ensure safe, accessible, and welcoming facilities** for all visitors through routine and critical maintenance.

Building on our Success

Since 2022, Clackamas County support has played a pivotal role in expanding our educational outreach and visitor engagement. Highlights include:

- A **dramatic increase in school engagement**, with our 4th and 5th grade history program growing from zero to over 1,000 student participants in just two years.
- **Collaborative programming** with two other historic sites, Ermatinger House and the McLoughlin House, reaching underserved students and first-time museum visitors.
- **Broadening access** to county history beyond our physical locations. We are reaching audiences through our website with a new online exhibit on Jennings Lodge Camp to add to our two online exhibits: [*She Flies with Her Own Wings*](#) and [*Life & Death in the Oregon Territory*](#).

Use of Requested Funds

County funding will directly support our mission in the following ways:

Education and Public Programs

- Supplies for school and family programs to support the new *Jennings Lodge Camp* and *Willamette River Exhibits*: **\$1,800.**
- Background checks for new education and collections volunteers: **\$700.**
- Professional memberships to stay current with museum best practices: **\$500.**

Staffing Support

- Partial salary support for Zack Lynch, our **.75 FTE Visitor and Volunteer Engagement Coordinator**, who coordinates in-person education programs (\$18,240 - 62% of salary).
- Partial salary support for Waldo McGinnis, our **.75 FTE Web and Print Media Specialist**, who manages digital outreach, marketing, and visibility (\$20,160 - 62% of salary).

Collections and Preservation

- Archival supplies to preserve our collection of over 36,000 items: **\$7,000.**
Archival supplies are critical to protecting our collections from deterioration. The County funding will assist with preserving our collections through the purchase of supplies to maintain our collection of over 36,000 accessioned items. The funding will make our collections and historic photos available to researchers and the public by renewing our subscription to *CatalogIt* - an application that empowers users to discover interconnected stories from Clackamas County.

Exhibits and Facility Maintenance

To support our upcoming exhibits (May and September 2025 installations), we must ensure that our facilities are safe, functional, and welcoming. Funding will cover essential building maintenance, including:

- Replacement of aging heat pump: **\$20,000.**
- Groundskeeping: **\$1,600.**
- Wood floor refinishing: **\$6,000.**
- Elevator maintenance and inspection: **\$1,000.**
- Gutter cleaning: **\$2,000.**
- Janitorial services: **\$5,100.**
- Building security: **\$2,000.**
- Facilities equipment: **\$2,300.**

Operational Support

Vital day-to-day costs required to keep our museums open and accessible:

- Utilities: **\$30,000.**
- Postage and mailing: **\$500.**
- Printing and copying: **\$2,000.**
- Office expenses: **\$500.**
- Telephone, DSL, and Tech. expenses: **\$3,600.**

Our Impact and Vision

Our museums are vital storytellers of how Clackamas County has grown, adapted, and transformed—from the deep roots of Indigenous cultures and the journeys along the Oregon Trail to the technological innovations powered by the Willamette Falls. This is Oregon's most richly layered history, and it lives here. Through immersive exhibits and educational programs, we illuminate the lives, struggles, and achievements of everyday people—offering visitors of all ages a deeper understanding of the present through the lens of the past.

We are honored to steward this legacy. With Clackamas County's continued investment, we will ensure that these stories remain not only preserved but powerfully shared—accessible to all, relevant to our times, and inspiring for generations to come.

Thank you for your consideration. We look forward to the opportunity to partner with Clackamas County in serving our shared community.

A handwritten signature in blue ink, reading "Stephen W. Greenwood". The signature is fluid and cursive, with a large, stylized initial "S" and "G".

Stephen Greenwood, Executive Director

Budget for Clackamas County Grant, 11/01/2025 – 06/30/2026	Total
Facilities and Equipment	
Replace heat pump	20000.00
Groundskeeping	1600.00
Wood floor refinishing	6000.00
Otis Elevator maintenance and service	1000.00
Cleaning gutters	2000.00
Janitorial service and equipment	5100.00
Building security	2000.00
Facilities equipment	2300.00
Sub-total	40000.00
Operations	
Volunteer Services	700.00
Dues and Subscriptions	500.00
Utilities	30000.00
Postage, mailing service	500.00
Printing and copying	2000.00
Office expenses	500.00
Collection supplies	7000.00
Program supplies/education	1800.00
Telephone, DSL, Tech	3600.00
Sub-total	46600.00
Wages and payroll taxes	
Waldo McGinnis, Web and Print Media Specialist - \$21/hr. x 30 hours/wk. x 32 weeks	20160.00
Zack Lynch, Visitor and Volunteer Engagement Coordinator - \$19/hr. x 30 hours/wk. x 32 weeks	18240.00
Sub-total	38400.00
Total	125000.00

Clackamas County Grant Timeline, 11/01/2025 – 06/30/2026	Timeline for use of funds
Facilities and Equipment	
Replace heat pump	01/03/2026 – 01/30/2026
Groundskeeping	11/01/2025 – 06/30/2026
Wood floor refinishing	11/01/2025 – 11/30/2025
Otis Elevator maintenance and service	11/01/2025 – 06/30/2026
Cleaning gutters	11/01/2025 – 11/30/2025
Janitorial service and equipment	11/01/2025 – 06/30/2026
Building security	11/01/2025 – 06/30/2026
Facilities equipment	11/01/2025 – 06/30/2026
Operations	
Volunteer Services	11/01/2025 – 06/30/2026
Dues and Subscriptions	11/01/2025 – 06/30/2026
Utilities	11/01/2025 – 06/30/2026
Postage, mailing service	11/01/2025 – 06/30/2026
Printing and copying	11/01/2025 – 06/30/2026
Office expenses	11/01/2025 – 06/30/2026
Collection supplies	11/01/2025 – 06/30/2026
Program supplies/education	11/01/2025 – 06/30/2026
Telephone, DSL, Tech	11/01/2025 – 06/30/2026
Wages, payroll taxes, and Worker's Compensation	
Waldo McGinnis, Web and Print Media Specialist	11/01/2025 – 06/30/2026
Zack Lynch, Visitor and Volunteer Engagement Coordinator	11/01/2025 – 06/30/2026



April 29, 2025

Request for Funding

Laura Edmonds, Economic Development Manager and
Clackamas County Board of Commissioners

We are requesting a grant of \$125,000 to support our work throughout Clackamas County.

The mission of the Clackamas County Arts Alliance (Arts Alliance) is to keep arts and culture central to life in Clackamas County. As an arts services organization, we champion a vibrant, creative, and connected way of life in the County's urban and rural communities by advocating for, promoting, and facilitating access to all forms of arts and culture. We are a partner and a resource for organizations and individuals contributing to the vitality of the places and spaces we live, work, learn, and play. The Arts Alliance serves as the chief resource for five arts commissions, eight guilds, 13 libraries, 35 museums, and hundreds of artists, makers, writers, performers, creative entrepreneurs, businesses, and educators. We are also the fiscal agent for the Clackamas County Cultural Coalition.

This year, our relationship with the county expanded with the Arts Alliance advising and facilitating the public art plan for the new Clackamas County Courthouse. We served as the fiscal sponsor for philanthropically supported art projects to be exhibited in the courthouse.

History:

Appointed in 1994 by the Board of Commissioners to advise and advocate for the arts in Clackamas County, the Alliance has evolved from an all-volunteer advisory board (originally called the Arts Action Alliance) to an independent 503 (c)(3) nonprofit. Our professional staff is acknowledged as the "go to" for information about local arts activities, funding opportunities, and representation with local, county, regional, and statewide initiatives. The County and the Arts Alliance's long history has been beneficial and supportive to all residents living and visiting the area.

2025-2026 Focus:

The Clackamas County Arts Alliance is an impact multiplier. As a convener, the Arts Alliance brings artists and creatives together to learn and share. As an advocate, we leverage the arts and culture as an economic driver and educate local governments and businesses on the value of investing in a vibrant creative community. As a partner, we promote a wide range of activities and opportunities to a broad community. As a collaborator for more than 20 years, the Arts Alliance is a resource for anyone contributing to or interested in arts and culture in Clackamas County.

The Arts Alliance programming in 2025-2026 is focused on facilitating promotional and financial opportunities for arts organizations and individual artists to reinforce their operations and/or grow their business potential. The County's continued funding will allow:

- Discovering new spaces and innovative venues where the work of Clackamas County artists of all genres and mediums can be displayed and sold.
- Increasing rural outreach and establishing new cultural alliances and community-based partnerships.
- Collaborating with underrepresented artists and makers to increase their public profile and expand access to opportunities.
- Galvanizing a coalition of artists and makers committed to expressing a broad range of deeply rooted cultural traditions and elevating Vintage, Folk, and Heritage artists and makers to enrich Clackamas County's cultural fabric.
- Creating channels for artists and makers to acquire business skills, explore professional development, and contribute meaningfully to Clackamas County's vibrant arts and culture community. Engage presenters and coaches to develop and present professional development curriculum for artists and makers.
- Champion economic development opportunities that benefit artists and makers as well as local communities.

Request:

We are requesting funding of \$125,000 for the next fiscal year to support the Arts Alliance's ongoing work and the new economic initiatives described above. I would be happy to answer any questions you may have or provide additional information.

In gratitude,

Dianne Alves, Executive Director

Attachments:

March 2035 Financials

Year End Report



Clackamas County Arts Alliance

Balance Sheet As of March 31, 2025

	TOTAL
ASSETS	
Current Assets	
Bank Accounts	
1001 Embold-Cultural Coalition chkg 4006	87,274.90
1005 Embold-Main 4003	8,512.91
1006 Embold-Savings 04	3,004.92
1010 Embold-MM Savings 26	176,493.97
1020 Embold-Courthouse Chkg 4002	165,036.40
1025 Embold-Milwaukie City Hall Chkg 3096	2,105.00
1026 Embold-Milwaukie City Hall Savings	5.00
Total Bank Accounts	\$442,433.10
Other Current Assets	
1299 Undeposited Funds	25,000.00
1400 Inventory - In Kind Donations	48.00
Total Other Current Assets	\$25,048.00
Total Current Assets	\$467,481.10
Fixed Assets	
1520 Website	35,000.00
1599 Accumulated Depreciation	-24,063.00
Total Fixed Assets	\$10,937.00
TOTAL ASSETS	\$478,418.10
LIABILITIES AND EQUITY	
Liabilities	
Current Liabilities	
Credit Cards	
2005 Embold CU-VISA-JF-01 - 9.5%	56.79
Total Credit Cards	\$56.79
Other Current Liabilities	
2100 Payroll Liabilities	0.00
WA Cares Fund	102.70
WA Paid Family and Medical Leave Tax	116.50
WA SUI Employer	235.53
Total 2100 Payroll Liabilities	454.73
2160 Board Designated Reserve	20,000.00
Total Other Current Liabilities	\$20,454.73
Total Current Liabilities	\$20,511.52
Total Liabilities	\$20,511.52
Equity	
3000 Net Assets without donor restrictions	384,203.97
3005 Net Assets w/o donor restrictions - Board Designated	-20,000.00

	TOTAL
Net Income	93,702.61
Total Equity	\$457,906.58
TOTAL LIABILITIES AND EQUITY	\$478,418.10



Clackamas County Arts Alliance

Profit and Loss

July 2024 - March 2025

	TOTAL
Income	
4000 Clackamas County	110,000.00
4010 Grants & Funding Partners	123,574.79
4015 Art in Public Spaces	
AEP Contracts	14,750.00
Total 4015 Art in Public Spaces	14,750.00
4020 Board Support	1,430.00
4025 Events/Workshops/Trainings	126.02
4030 Individual Donations	1,440.00
4040 Community Partnerships-Other	5.33
4045 Other Revenue	2,241.95
4050 Fiscal Agent Fees	27,834.78
4080 In-Kind Donations	48.00
4999 Interest Income	1,190.15
Total Income	\$282,641.02
Cost of Goods Sold	
5000 Program Costs	
Artists & Consultants	246.25
Marketing & Promotion	901.24
Merchant Fees	173.65
Program Supplies	219.97
Sub Contractors (1099)	11,705.90
Total 5000 Program Costs	13,247.01
Total Cost of Goods Sold	\$13,247.01
GROSS PROFIT	\$269,394.01
Expenses	
6000 Overhead Expenses	
Accounting	12,523.00
Bank charges	125.71
Dues and Subscriptions	2,882.69
Insurance - D&O Liability	1,274.00
Insurance - General Liability	2,620.30
Licenses & Taxes	355.00
Marketing & Promotional	1,213.10
Meetings & Events	1,185.02
Postage	185.31
Professional Services	35,945.00
Rent - Storage Unit	421.21
Telephone/internet	462.14
Total 6000 Overhead Expenses	59,192.48
6200 Personnel Expenses	

	TOTAL
Employee reimbursement	2,700.00
Health Insurance Stipend	10,800.00
Mileage Reimbursement	2,932.79
Payroll Service Fee	1,062.50
Payroll Taxes	10,868.75
Wages - Employees Staff	122,734.44
Total 6200 Personnel Expenses	151,098.48
Total Expenses	\$210,290.96
NET OPERATING INCOME	\$59,103.05
NET INCOME	\$59,103.05



Clackamas County Arts Alliance

Profit and Loss by Class

July 2024 - March 2025

	AEP	COMMUNITY OPPORTUNITIES	FUNDRAISING	MANAGEMENT & GENERAL EXPENSES	TOTAL
Income					
4000 Clackamas County			110,000.00		\$110,000.00
4010 Grants & Funding Partners	12,385.74		103,246.00	7,943.05	\$123,574.79
4015 Art in Public Spaces					\$0.00
AEP Contracts	14,750.00				\$14,750.00
Total 4015 Art in Public Spaces	14,750.00				\$14,750.00
4020 Board Support			1,430.00		\$1,430.00
4025 Events/Workshops/Trainings		126.02			\$126.02
4030 Individual Donations		250.00	1,190.00		\$1,440.00
4040 Community Partnerships-Other			5.33		\$5.33
4045 Other Revenue				2,241.95	\$2,241.95
4050 Fiscal Agent Fees				27,834.78	\$27,834.78
4080 In-Kind Donations			48.00		\$48.00
4999 Interest Income				1,190.15	\$1,190.15
Total Income	\$27,135.74	\$376.02	\$215,919.33	\$39,209.93	\$282,641.02
Cost of Goods Sold					
5000 Program Costs					\$0.00
Artists & Consultants		100.00		146.25	\$246.25
Marketing & Promotion	361.70		539.54		\$901.24
Merchant Fees		2.68	170.97		\$173.65
Program Supplies	211.45			8.52	\$219.97
Sub Contractors (1099)	3,876.96		5,895.00	1,933.94	\$11,705.90
Total 5000 Program Costs	4,450.11	102.68	6,605.51	2,088.71	\$13,247.01
Total Cost of Goods Sold	\$4,450.11	\$102.68	\$6,605.51	\$2,088.71	\$13,247.01
GROSS PROFIT	\$22,685.63	\$273.34	\$209,313.82	\$37,121.22	\$269,394.01
Expenses					
6000 Overhead Expenses					\$0.00
Accounting				12,523.00	\$12,523.00
Bank charges				125.71	\$125.71
Dues and Subscriptions				2,882.69	\$2,882.69
Insurance - D&O Liability				1,274.00	\$1,274.00
Insurance - General Liability				2,620.30	\$2,620.30
Licenses & Taxes				355.00	\$355.00
Marketing & Promotional				1,213.10	\$1,213.10
Meetings & Events	110.00	78.00		997.02	\$1,185.02
Postage				185.31	\$185.31
Professional Services				35,945.00	\$35,945.00
Rent - Storage Unit				421.21	\$421.21

	AEP	COMMUNITY OPPORTUNITIES	FUNDRAISING	MANAGEMENT & GENERAL EXPENSES	TOTAL
Telephone/internet				462.14	\$462.14
Total 6000 Overhead Expenses	110.00	78.00		59,004.48	\$59,192.48
6200 Personnel Expenses					\$0.00
Employee reimbursement	900.00			1,800.00	\$2,700.00
Health Insurance Stipend	3,600.00			7,200.00	\$10,800.00
Mileage Reimbursement	587.41			2,345.38	\$2,932.79
Payroll Service Fee				1,062.50	\$1,062.50
Payroll Taxes	1,752.02		0.00	9,116.73	\$10,868.75
Wages - Employees Staff	19,985.16		0.00	102,749.28	\$122,734.44
Total 6200 Personnel Expenses	26,824.59		0.00	124,273.89	\$151,098.48
Total Expenses	\$26,934.59	\$78.00	\$0.00	\$183,278.37	\$210,290.96
NET OPERATING INCOME	\$ - 4,248.96	\$195.34	\$209,313.82	\$ -146,157.15	\$59,103.05
NET INCOME	\$ - 4,248.96	\$195.34	\$209,313.82	\$ -146,157.15	\$59,103.05



Clackamas County Arts Alliance

Cash Flow by Month
July 2024 - March 2025

	JUL 2024	AUG 2024	SEP 2024	OCT 2024	NOV 2024	DEC 2024	JAN 2025	FEB 2025	MAR 2025	TOTAL
Income										
4000 Clackamas County				110,000.00						\$110,000.00
4010 Grants & Funding Partners	5,528.79	37,500.00		15,000.00	15,852.00	6,594.00	18,100.00		25,000.00	\$123,574.79
4015 Art in Public Spaces										\$0.00
AEP Contracts			750.00	750.00			3,750.00	7,100.00	2,400.00	\$14,750.00
Total 4015 Art in Public Spaces			750.00	750.00			3,750.00	7,100.00	2,400.00	\$14,750.00
4020 Board Support	370.00	70.00	70.00	70.00	70.00	570.00	70.00	70.00	70.00	\$1,430.00
4025 Events/Workshops/Trainings		36.02	50.00					15.00	25.00	\$126.02
4030 Individual Donations	10.00	60.00	10.00	10.00	10.00	1,060.00	10.00	10.00	260.00	\$1,440.00
4040 Community Partnerships-Other								5.33		\$5.33
4045 Other Revenue	37.86	16.09		2,188.00						\$2,241.95
4050 Fiscal Agent Fees								23,432.28	4,402.50	\$27,834.78
4080 In-Kind Donations		48.00								\$48.00
4999 Interest Income	106.40	109.37	102.34	101.27	176.62	163.66	147.63	133.81	149.05	\$1,190.15
Total Income	\$6,053.05	\$37,839.48	\$982.34	\$128,119.27	\$16,108.62	\$8,387.66	\$22,077.63	\$30,766.42	\$32,306.55	\$282,641.02
Cost of Goods Sold										
5000 Program Costs										\$0.00
Artists & Consultants				146.25	100.00					\$246.25
Marketing & Promotion	378.65	522.59								\$901.24
Merchant Fees	3.53	5.58	3.53	4.41	27.41	49.13	3.53	66.76	9.77	\$173.65
Program Supplies		131.48	79.97						8.52	\$219.97
Sub Contractors (1099)		855.00	1,687.50	1,456.84	1,686.12	1,088.41	1,181.58	1,836.50	1,913.95	\$11,705.90
Total 5000 Program Costs	382.18	1,514.65	1,771.00	1,607.50	1,813.53	1,137.54	1,185.11	1,903.26	1,932.24	\$13,247.01
Total Cost of Goods Sold	\$382.18	\$1,514.65	\$1,771.00	\$1,607.50	\$1,813.53	\$1,137.54	\$1,185.11	\$1,903.26	\$1,932.24	\$13,247.01
GROSS PROFIT	\$5,670.87	\$36,324.83	\$ -788.66	\$126,511.77	\$14,295.09	\$7,250.12	\$20,892.52	\$28,863.16	\$30,374.31	\$269,394.01
Expenses										
6000 Overhead Expenses										\$0.00
Accounting	1,050.00	1,050.00	1,050.00	1,050.00	4,099.00	1,050.00	1,074.00	1,050.00	1,050.00	\$12,523.00
Bank charges			10.00					112.00	3.71	\$125.71
Dues and Subscriptions	226.99	433.99	453.99	235.99	235.99	235.99	235.99	235.99	587.77	\$2,882.69
Insurance - D&O Liability			1,274.00							\$1,274.00
Insurance - General Liability				741.40	375.78	375.78	375.78	375.77	375.79	\$2,620.30
Licenses & Taxes					300.00				55.00	\$355.00
Marketing & Promotional	45.90	45.90	845.90	45.90	45.90	45.90	45.90	45.90	45.90	\$1,213.10
Meetings & Events	525.00	411.76						78.00	170.26	\$1,185.02
Postage		15.31	170.00	0.00						\$185.31
Professional Services		8,250.00		3,731.25	3,375.00	9,468.75	3,826.25	3,375.00	3,918.75	\$35,945.00
Rent - Storage Unit					103.78	50.43	89.00	89.00	89.00	\$421.21
Telephone/internet	25.06	25.06	175.05	114.37	24.49	24.49	24.50	24.50	24.62	\$462.14
Total 6000 Overhead Expenses	1,872.95	10,232.02	3,978.94	5,918.91	8,559.94	11,251.34	5,671.42	5,386.16	6,320.80	\$59,192.48
6200 Personnel Expenses										\$0.00
Employee reimbursement	300.00	300.00	300.00	300.00	300.00	300.00	300.00	300.00	300.00	\$2,700.00
Health Insurance Stipend	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	1,200.00	\$10,800.00
Mileage Reimbursement	641.25	445.49	356.51	378.82	329.58	221.06	62.24	31.78	466.06	\$2,932.79
Payroll Service Fee	107.00	113.50	112.00	114.00	114.00	116.50	124.00	135.50	126.00	\$1,062.50
Payroll Taxes	1,250.94	1,203.42	1,167.59	1,155.97	1,120.38	1,138.00	1,215.54	1,211.15	1,405.76	\$10,868.75
Wages - Employees Staff	13,709.03	13,693.67	13,724.43	13,593.65	13,193.53	13,393.66	13,808.66	13,770.31	13,847.50	\$122,734.44
Total 6200 Personnel Expenses	17,208.22	16,956.08	16,860.53	16,742.44	16,257.49	16,369.22	16,710.44	16,648.74	17,345.32	\$151,098.48
Total Expenses	\$19,081.17	\$27,188.10	\$20,839.47	\$22,661.35	\$24,817.43	\$27,620.56	\$22,381.86	\$22,034.90	\$23,666.12	\$210,290.96
NET OPERATING INCOME	\$ -13,410.30	\$9,136.73	\$ -21,628.13	\$103,850.42	\$ -10,522.34	\$ -20,370.44	\$ -1,489.34	\$6,828.26	\$6,708.19	\$59,103.05
NET INCOME	\$ -13,410.30	\$9,136.73	\$ -21,628.13	\$103,850.42	\$ -10,522.34	\$ -20,370.44	\$ -1,489.34	\$6,828.26	\$6,708.19	\$59,103.05



In 2024, Clackamas County Arts Alliance embraced our role as convener, collaborator, and champion for arts and culture as never before. We listened to local creatives and creators, strengthened connections in urban and rural communities, and promoted cultural tourism. We advocated for investment in the people, organizations, and activities that represent Clackamas County's unique cultural identity and we forged partnerships to sustain and grow arts and culture for future generations.

A HUB FOR ARTS & CULTURE | As an arts services organization, the Arts Alliance is the chief resource for eight arts commissions, three guilds, 13 libraries, 35 museums, and hundreds of artists, writers, performers, creative entrepreneurs, businesses, and educators. We are the fiscal agent for the Clackamas County Cultural Coalition, which distributes Oregon Cultural Trust funds to more than 75 local arts, history, heritage, humanities organizations, and cultural creatives.

A BROAD REACH | The Arts Alliance is a centralized source for two-way information sharing. On our website (www.clackamasartsalliance.org), community members can look for the latest news and information about arts and cultural activities in Clackamas County. We maintain a monthly calendar that can be sorted by interest areas, location, and other signifiers. Arts organizations and individuals can post information and also access opportunities such as trainings or funding availability. The Arts Alliance is an impact multiplier, distributing information through our electronic newsletter and emails blasts and posting the latest happenings on our social media platforms. In 2024:

- Our website had 53,000+ views (increased from 39k in 2023) and more than 17,000 active users
- We connected with 1,500+ Instagram followers and had a reach of 4,600 (up 34% from last year)
- 1,717 users subscribe to our email list
- 240+ events were submitted to our website calendar
- 50+ opportunities were submitted to our website, including grant postings, public calls to artists, auditions, jobs, and more

The Arts Alliance makes more visibility possible for the arts and culture community and builds direct connections with anyone interested in engaging in all that Clackamas County has to offer.

A COORDINATOR OF OPPORTUNITIES | With the addition of a Community Outreach and Engagement Manager in 2024, the Arts Alliance was able to spend significantly more time out in the community making personal connections with individuals, organizations, and businesses committed to a dynamic arts and culture landscape. Personal visits, tabling at arts events, and other outreach activities allowed us to familiarize members of the Clackamas County arts and culture community with the many tools available to them through the Arts Alliance. We made

meaningful connections with countless artists and creatives, including those not currently engaged with the Arts Alliance, senior artists exploring a new creative life chapter, and artists with disabilities interested in more opportunities to share their work. Many are attending our workshops and trainings, which is giving them a place to learn, explore, grow their art, and build community.

A PROMOTER OF ECONOMIC VITALITY | In addition to attracting visitors to arts and culture events and supporting artists and organizations in their pursuit of prosperity through creativity, the Arts Alliance is a regular collaborating partner in important cultural initiatives. Currently, the Arts Alliance is the fiscal agent and public art facilitator for Clackamas County's new courthouse, as well as the fiscal agent for the transformation of Milwaukie's historic City Hall building into a new community gathering place where local art will be a focal point. The Arts Alliance continues to share valuable data from the "Arts and Economic Prosperity Study," highlighting the ways in which the arts serve as an economic driver as well as a community benefit.

A BUILDER OF NETWORKS | In the past year, the Arts Alliance reached out to more than 250 theatres, libraries, visual arts studios, galleries, schools, literary events, festivals, and music organizations. Our Community Outreach & Engagement Manager acted as a liaison with eight different arts and culture commissions or committees, as well as three artists guilds to build relationships and learn more about the activities and artists in their area. We attended meetings and provided resources, guidance, and support for the communities of Estacada, Happy Valley, Lake Oswego, Milwaukie, Molalla, Oregon City, West Linn, and Wilsonville, as well as Three Rivers Artists' Guild, North Clackamas Artists Guild, and Wy'East Artisans' Guild, among others.

A RESOURCE FOR LEARNING & BUSINESS DEVELOPMENT | The Arts Alliance developed and hosted a new series of workshops for artists and makers from Clackamas County, where participants explored business potential and creative opportunities. Our focus was to reach artists and makers looking to elevate their current business model or transform a creative passion into a profitable venture. Workshop themes included:

- Formulating a Business Plan
- Pricing Your Creative Work
- Marketing Your art and Creative Business
- Self-Publishing Your Writing
- Building a Website and Online Store
- Legal Assistance for Artists Including Copyright Law

With these workshops, our goal is to serve as a business incubator for beginning creative entrepreneurs and help artists, writers, and makers (including small-batch manufacturers) create viable sidelines and small businesses. Participants are able to learn from each other and hear success stories from other artists and makers. Connections are also made with organizations that support small businesses.

A FACILITATOR OF ART EXHIBITIONS | The Arts Alliance matches artists with libraries, hospitals, county buildings, and other public spaces so their art can be viewed by the public. We coordinated installations and artwork rotations in galleries and other venues throughout Clackamas County, where community members were able to enjoy changing exhibits, experience various art mediums, and learn about local artists. In the past year, the Arts Alliance's long-standing Artist Exhibit Program (AEP) hosted 66 gallery art installations exhibiting 119 artists with 613 artworks. About half of the participating artists in 2024 were new to the program. Participation in AEP opens doors to additional exhibit and sales opportunities for

the more than 200 artists on our roster, while also providing skill building and gallery readiness training.

“This was the first time that I have exhibited my work and it was fantastic! This increased visibility about my work and I enjoyed sharing it with others.” - Cindy Luxhoj, AEP artist

A VOICE FOR CLACKAMAS COUNTY’S CREATIVE COMMUNITY | The Arts Alliance represents Clackamas County in the ongoing planning and implementation of “Our Creative Futures”, an arts and culture blueprint for the tri-county region. The plan envisions a tri-county region where everyone has access to relevant and dynamic arts, culture, and creative experiences as an essential part of our lives. Our Executive Director continues to work side-by-side with Clackamas County staff and representatives to ensure that a robust arts and culture community remains a priority for public funding and tourism endorsement.

A PLACE TO SHARE & ENGAGE | The Arts Alliance regularly invites the public to explore all that Clackamas County has to offer through regular distribution of e-bulletins noting upcoming activities. Our website provides a month-by-month calendar that promotes hundreds of events and experiences throughout the year. We also have an “Opportunities” page that posts calls for artists, job announcements, contests, potential grant applications, funding prospects, and other information relevant to the creative community.

A VISION FOR THE FUTURE | With a mission to keep arts and culture central to life in Clackamas County, the Arts Alliance will continue in our role as a centralized convener engaging with various stakeholders, identifying shared goals, encouraging the expression of ideas, and spurring action on behalf of the arts and culture community. Plans for 2025 include:

- Building upon our successful Artist Exhibition Program by discovering new spaces and innovative venues where the work of Clackamas County artists of all genres and mediums can be displayed and sold.
- Connecting with artists and makers in rural communities through increased outreach and establishing new cultural alliances and community-based partnerships that expand opportunities throughout the county.
- Fostering cultural equity by identifying and working with underrepresented artists and makers to help them increase their public profile and access pathways for showcasing and marketing their work.
- Creating safe spaces for community building and offering welcoming experiences that reflect and celebrate the cultural, racial, gender, age, and abilities diversity that exists in Clackamas County.
- Promoting diversity in creative expression by formalizing a coalition of makers and creatives committed to the production of Vintage, Folk, and Heritage Art that expresses a broad range of deeply rooted cultural traditions.
- Supporting economic mobility by providing workshops, training, and networking opportunities for artists and makers to acquire business skills, explore professional development, and contribute meaningfully to Clackamas County’s vibrant arts and culture community.

SOMETHING FOR EVERYONE | Tens of thousands of children and adults had the opportunity to connect with arts and culture in Clackamas County in 2024. Here is a small sampling of events and activities promoted by the Clackamas County Arts Alliance:

Literature & Reading: Library reading programs, author lectures, and special activities for children and adults were publicized, along with the Oregon City Writers Group, Literary Arts' Annual Writing Contest, and Milwaukie Ledding Library's Fall Author Series featuring writers such as Deborah Jackson Taffa, a citizen of the Quechan (Yuma) Nation and Laguna Pueblo.

Festivals & Gatherings: Dozens of events showcased Clackamas County's unique cultural landscape, including the Celebrate Molalla Community Festival, Sandy's Hispanic Heritage Celebration, Milwaukie's Bing in the New Year with Chinese cultural performances celebrating the birthplace of the Bing cherry, and the Oregon City Festival of the Arts.

Music: Music of all kinds could be heard at Youth Music Program's "Teen Open Mic Night" in West Linn, Tilikum Chamber Orchestra's Fall Concert in Lake Oswego, "Opera al a Carte" at Molalla's Music in the Park Series, and Chapel Theatre and Stageworks Ink's presentation of "FLASH AH-AHHHH!" Rock Operetta in Milwaukie.

Theatre: From musicals to movies, audiences enjoyed "Mary Poppins" presented by Oregon City Children's Theatre, Sandy Actor's Theatre's production of "Aboveboard", B.A.M. Movie Matinees designed for our Disability Community, Lakewood Theatre's "Jersey Boys", and "My Fair Lady" at Clackamas Repertory Theatre.

Galleries & Exhibitions: Events throughout the county featured local artists at events like Plein Air Painting in Wilsonville, Gladstone's Brush and Palette Art Association Show and Sale, Basil & Art Festival in Canby, First Fridays at the Spiral Gallery in Estacada, and rotating exhibits at Lake Oswego's Artspace, featuring work by artists such as photographer Akihiko Miyoshi.

Heritage Experiences: Engineering innovations designed and used by First Nations in Oregon were showcased at Sandy Public Library, fiber artists joined other handcrafters at an informal Fiber Arts Circle in Sandy, and the Yarn Enthusiasts Society hosted a meetup in Oregon City.

A TESTIMONIAL | The Clackamas County Arts Alliance is invaluable for the work they do to sustain and elevate the arts in our region. Their leadership has strengthened our communities by providing artists, organizations, and local governments with the resources, connections, and inspiration needed to make art more accessible and impactful. The Arts Alliance serves as a vital hub, uniting artists, nonprofits, and cultural organizations across Clackamas County. They help artists find public spaces to showcase their work, guide creators in launching businesses, amplify arts organizations' visibility, and convene leaders to collaborate on initiatives that bring lasting cultural enrichment. Our commission, still in its early stages, has benefited tremendously from the Arts Alliance's expertise and network. When I reached out to Executive Director Dianne Alves, she welcomed me into monthly calls where city representatives share ideas, problem-solve, and develop new projects together. The Arts Alliance is not just a supporter of the arts – it is a catalyst for creativity. - *A member of the City of West Linn Arts & Culture Commission*

A COMMUNITY EFFORT | The Arts Alliance exists because our community values arts and culture and entrusts us to lead the way. We are grateful to the innumerable individuals who share their talents, provide leadership, and represent the best that Clackamas County has to offer. We value the many partners and funders who invest generously in the Arts Alliance and the broader arts community. And we appreciate *everyone* who believes that arts and culture are central to life in Clackamas County. Thank you!