

Clackamas County Development Agency

Budget Presentation
Fiscal Year 2025-2026





Transportation & Development - CCDA (60)

Budget Summary by Fund

Line of Business	Program	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	% of	FY25-26 FTE **		
		353-North Clackamas Revitalization Tax Increment Fund	450-Clackamas Town Center Development Area Fund	451-Clackamas Industrial Development Area Fund	453-North Clackamas Revitalization Area Fund	Total Budget	General Fund Support in Budget*	Total	Total	Filled	Vacant
Visioning Services	Urban Renewal	15,214,020	5,361,557	6,068,003	14,995,238	41,638,819	-	0%	3.0	3.0	-
Total		15,214,020	5,361,557	6,068,003	14,995,238	41,638,819	-	0%	3.0	3.0	-
FY24-25 Budget (Amended)		16,671,244	3,507,801	6,976,800	13,927,348	41,083,194	-	0%	4.0	2.0	2.0
\$ Increase (Decrease)		(1,457,224)	1,853,756	(908,797)	1,067,890	555,625	-		(1.0)	1.0	(2.0)
% Increase (Decrease)		-9%	53%	-13%	8%	1%	-		-25%	50%	-100%

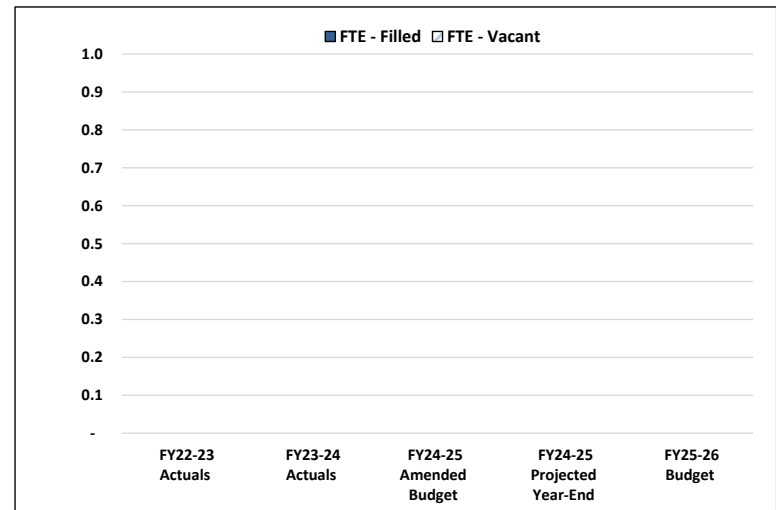
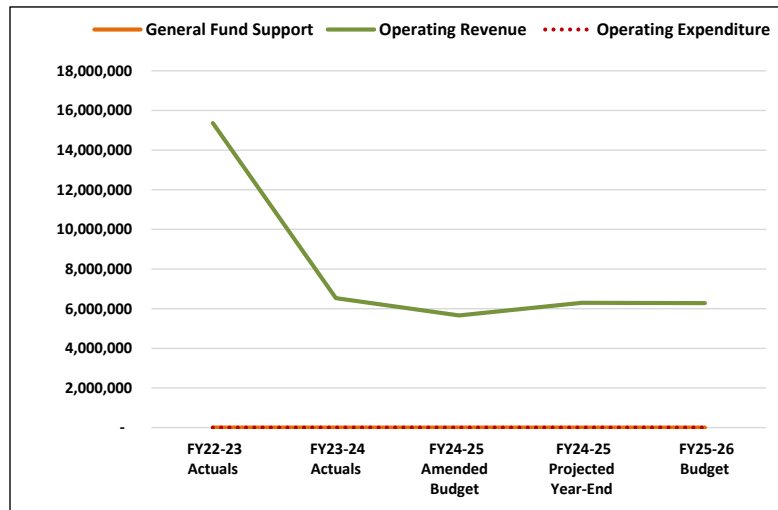
*General Fund Support is a subsidy, net of any other revenue received by the department

** Personnel services are shown as "Contracted Labor". FTE rolls up into department 80

** FY25-26 FTE: The figures align to each department's updated personnel counts

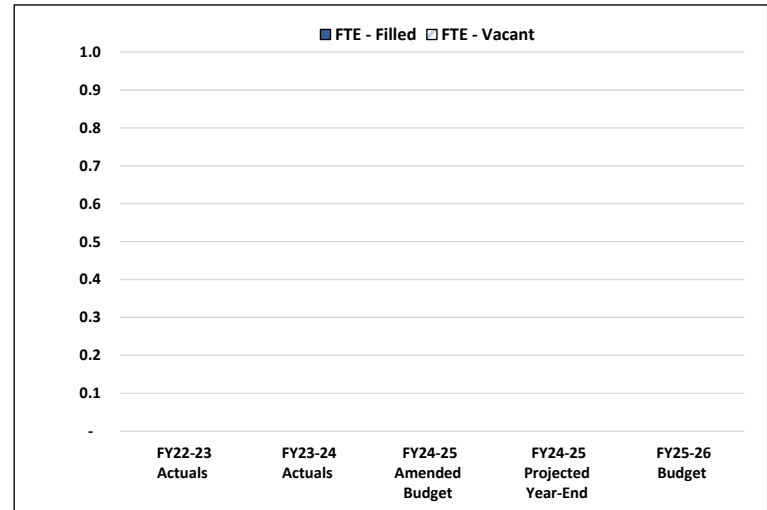
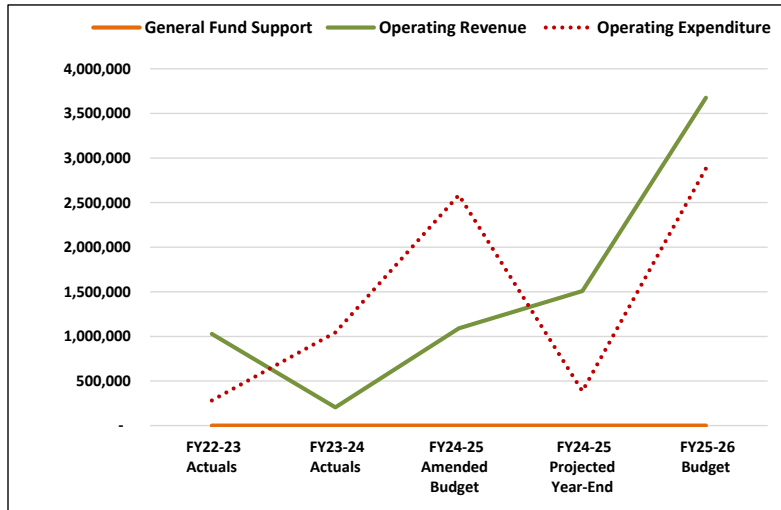
60-Transportation & Development (DTD) / 353-North Clackamas Revitalization Tax Increment Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	6,646,076	16,706,338	11,016,244	11,938,020	8,933,020	(2,083,224)	-19%	(2,830,458)	-24%
Taxes	4,932,029	5,546,662	5,535,000	5,579,000	5,744,000	209,000	4%	391,437	7%
Federal, State, Local, All Other Gifts	675	1,409	-	1,000	1,000	1,000	-	(28)	-3%
Charges, Fees, License, Permits	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	9,955,500	-	-	-	-	-	-	(3,318,500)	-100%
All Other Revenue Resources	472,697	984,249	120,000	716,000	536,000	416,000	347%	(188,316)	-26%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	15,360,901	6,532,320	5,655,000	6,296,000	6,281,000	626,000	11%	(3,115,407)	-33%
Total Revenue	22,006,976	23,238,658	16,671,244	18,234,020	15,214,020	(1,457,224)	-9%	(5,945,865)	-28%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expenditure	-	-	-	-	-	-	-	-	-
Debt Service	1,300,638	1,300,638	2,000,000	1,301,000	1,303,000	(697,000)	-35%	2,241	0%
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	4,000,000	10,000,000	10,000,000	8,000,000	6,000,000	(4,000,000)	-40%	(1,333,333)	-18%
Contingency	-	-	4,671,244	-	2,000,000	(2,671,244)	-57%	2,000,000	-
Total Appropriated	5,300,638	11,300,638	16,671,244	9,301,000	9,303,000	(7,368,244)	-44%	668,908	8%
Reserve for Future Expenditures	-	-	-	-	5,911,020	5,911,020	-	5,911,020	-
Total Expense	5,300,638	11,300,638	16,671,244	9,301,000	15,214,020	(1,457,224)	-9%	6,579,928	
Revenues Less Expenses	16,706,338	11,938,020	-	8,933,020	-				
Full Time Equivalent (FTE)									
				<i>As Of 03/2025</i>					
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



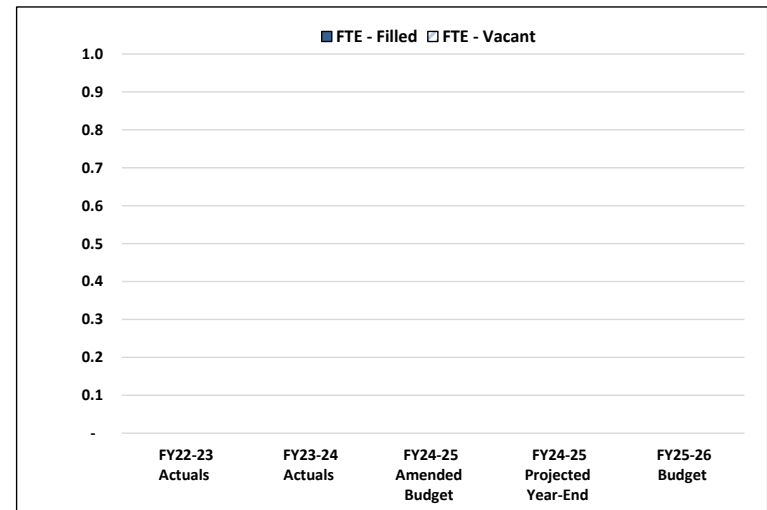
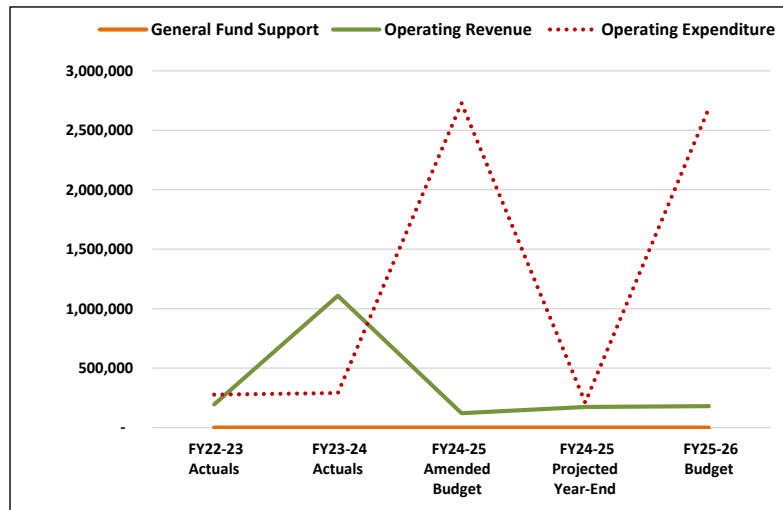
60-Transportation & Development (DTD) / 450-Clackamas Town Center Development Area Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	655,388	1,402,609	2,417,801	563,181	1,686,065	(731,736)	-30%	812,340	93%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	132,914	153,022	25,000	57,700	6,292	(18,708)	-75%	(108,253)	-95%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	895,542	51,670	1,065,000	1,451,700	3,669,200	2,604,200	245%	2,869,563	359%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	1,028,455	204,692	1,090,000	1,509,400	3,675,492	2,585,492	237%	2,761,309	302%
Total Revenue	1,683,843	1,607,300	3,507,801	2,072,581	5,361,557	1,853,756	53%	3,573,649	200%
Personnel Services	-	-	994	994	-	(994)	-100%	(331)	-100%
Materials and Services	133,759	178,992	432,974	385,021	381,860	(51,114)	-12%	149,270	64%
Capital Outlay	147,476	865,128	2,150,500	500	2,500,500	350,000	16%	2,162,799	640%
Operating Expenditure	281,235	1,044,120	2,584,468	386,515	2,882,360	297,892	12%	2,311,737	405%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	923,333	-	500,000	(423,333)	-46%	500,000	-
Total Appropriated	281,235	1,044,120	3,507,801	386,515	3,382,360	(125,441)	-4%	2,811,737	493%
Reserve for Future Expenditures	-	-	-	-	1,979,197	1,979,197	-	1,979,197	-
Total Expense	281,235	1,044,120	3,507,801	386,515	5,361,557	1,853,756	53%	4,790,934	
Revenues Less Expenses	1,402,609	563,181	-	1,686,065	-				
<u>Full Time Equivalent (FTE)</u>						<i>As Of 03/2025</i>			
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



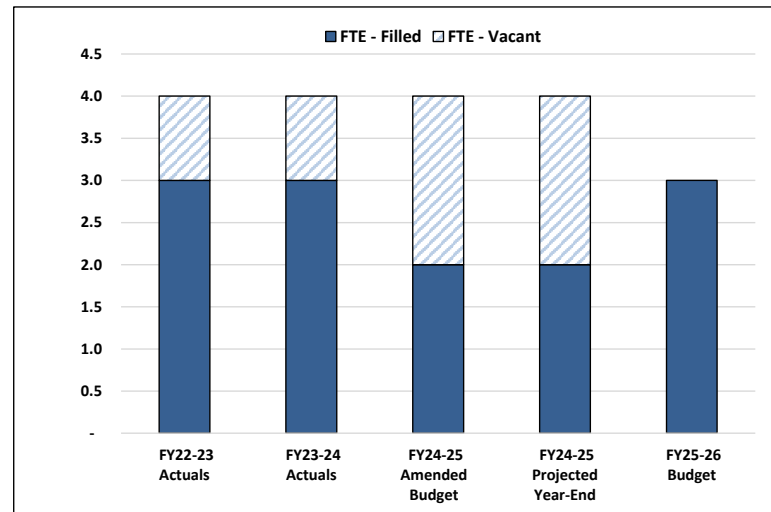
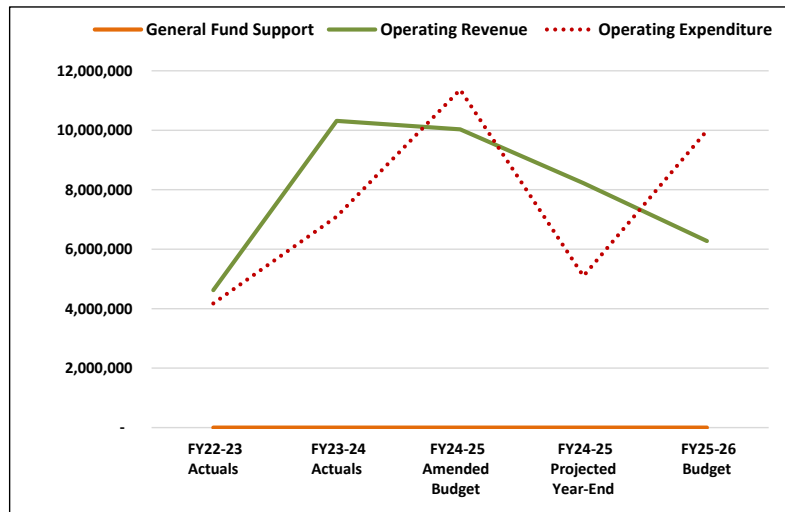
60-Transportation & Development (DTD) / 451-Clackamas Industrial Development Area Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	6,364,351	6,281,584	6,856,801	7,099,909	5,888,212	(968,589)	-14%	(693,736)	-11%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	-	-	-	-	6,292	6,292	-	6,292	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	194,610	1,108,612	120,000	173,500	173,500	53,500	45%	(318,741)	-65%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	194,610	1,108,612	120,000	173,500	179,792	59,792	50%	(312,449)	-63%
Total Revenue	6,558,961	7,390,195	6,976,801	7,273,409	6,068,004	(908,797)	-13%	(1,006,185)	-14%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	268,204	286,127	458,589	195,649	464,260	5,671	1%	214,267	86%
Capital Outlay	9,173	4,159	2,270,500	15,500	2,220,500	(50,000)	-2%	2,210,889	23004%
Operating Expenditure	277,377	290,286	2,729,089	211,149	2,684,760	(44,329)	-2%	2,425,156	934%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	1,200,000	1,174,048	2,500,000	1,300,000	108%	2,108,651	539%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	3,047,711	-	883,243	(2,164,468)	-71%	883,243	-
Total Appropriated	277,377	290,286	6,976,800	1,385,197	6,068,003	(908,797)	-13%	5,417,050	832%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	277,377	290,286	6,976,800	1,385,197	6,068,003	(908,797)	-13%	5,417,050	
Revenues Less Expenses	6,281,584	7,099,909	-	5,888,212	-				
<u>Full Time Equivalent (FTE)</u> As Of 03/2025									
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



60-Transportation & Development (DTD) / 453-North Clackamas Revitalization Area Fund
Summary of Revenue and Expense

	FY22-23	FY23-24	FY24-25	FY24-25	FY25-26	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
	Actuals	Actuals	Amended Budget	Projected Year-End	Budget	\$	%	\$	%
						Variance	Variance	Variance	Variance
Beginning Fund Balance	1,925,361	2,373,136	3,897,348	5,593,098	8,719,903	4,822,555	124%	5,422,705	164%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	-	23,400	-	-	50,335	50,335	-	42,535	545%
Revenue from Bonds & Other Debts	-	26,824	-	-	-	-	-	(8,941)	-100%
All Other Revenue Resources	624,117	266,798	30,000	225,000	225,000	195,000	650%	(146,972)	-40%
Other Interfund Transfers	4,000,000	10,000,000	10,000,000	8,000,000	6,000,000	(4,000,000)	-40%	(1,333,333)	-18%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	4,624,117	10,317,022	10,030,000	8,225,000	6,275,335	(3,754,665)	-37%	(1,446,711)	-19%
Total Revenue	6,549,478	12,690,158	13,927,348	13,818,098	14,995,238	1,067,890	8%	3,975,993	36%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	643,320	712,323	1,334,070	958,195	875,483	(458,587)	-34%	104,203	14%
Capital Outlay	3,533,022	6,384,737	10,030,000	4,140,000	9,112,000	(918,000)	-9%	4,426,081	94%
Operating Expenditure	4,176,342	7,097,060	11,364,070	5,098,195	9,987,483	(1,376,587)	-12%	4,530,284	83%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	1,342,033	1,342,033	-	1,342,033	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	2,563,278	-	3,665,722	1,102,444	43%	3,665,722	-
Total Appropriated	4,176,342	7,097,060	13,927,348	5,098,195	14,995,238	1,067,890	8%	9,538,039	175%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	4,176,342	7,097,060	13,927,348	5,098,195	14,995,238	1,067,890	8%	9,538,039	
Revenues Less Expenses	2,373,136	5,593,098	-	8,719,903	-				
<u>Full Time Equivalent (FTE)</u>				<i>As Of 03/2025</i>					
FTE - Total	4.0	4.0	4.0	4.0	3.0	(1.0)			
FTE - Filled	3.0	3.0	2.0	2.0	3.0	1.0			
FTE - Vacant	1.0	1.0	2.0	2.0	-	(2.0)			



FY25-26 Looking Ahead

CHALLENGES

- Limited funds remaining in the Clackamas Town Center and Clackamas Industrial Area districts for capital improvement projects.

OPPORTUNITIES

- Properties currently held for redevelopment are being actively marketed to potential developers.
- Liquidation of these assets will provide additional funding for remaining projects.
- Two development agreements are in negotiations that would result in significant job creation and increased assessed value in the Clackamas Town Center area.