



## MEMORANDUM

**TO:** Clackamas County Board of County Commissioners  
**FROM:** Emily Klepper, Senior Policy Advisor  
**RE:** Metro Supportive Housing Services Potential Reforms Update  
**DATE:** December 2, 2025

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**REQUEST:** Informational update only.

**BACKGROUND:** Over the last three years Metro has explored possible changes to the 2020 Supportive Housing Services (SHS) program. The considerations have included another ballot measure reconsidering the tax rate, extending the sunset, reconfiguring the oversight committee and expanding the use of the tax revenue.

This last summer, the Metro President convened a work group. Chair Roberts and Commissioner West were members. Taking some of the recommendations from that work group, Metro Council has begun discussions on a SHS reform package. They met on this topic on October 14 and November 6.

The current SHS reform package is modest in scope, with the goal to create efficiencies, streamline governance structures for decision making and increase public transparency. The components, as of today, are:

1. Consolidate the SHS Oversight Committee and the Tri County Planning Body.
2. Regional Investment Framework
3. Update Key Performance Indicators
4. Regional Dashboard
5. Codify Definitions in Administrative Rules

County staff provided a brief memo to Metro staff with feedback on these considerations on November 18 (see attached). Metro intends to hold two public hearings on December 4 and December 18 finalizing their changes.

**RECOMMENDATION:** None, this is an informational session only.

**ATTACHMENTS:** #A: County Staff Comments on Metro SHS Reform Proposals



**OFFICE OF THE COUNTY ADMINISTRATOR**  
**PUBLIC SERVICES BUILDING**  
2051 KAEN ROAD | OREGON CITY, OR 97045

Date: November 17, 2025

To: Liam Frost, Interim Housing Director; Yesenia Delgado, Supportive Housing Services Division Director

From: Emily Klepper, Senior Policy Advisor

Re: Clackamas County Response to Supportive Housing Services (SHS) Reforms Work Plan: proposed draft reform actions.

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The Supportive Housing Services (SHS) program is an integral tool in housing and homelessness response in Clackamas County. It is important that any reform action taken continues to move the region forward towards achieving its goals in addressing homelessness. Thank you to the metro council president, councilors and staff for the all the work done.

Clackamas County agrees that it is timely to adjust the SHS program for efficiencies. Below are a few considerations from the County's perspective for each reform action contemplated at this time.

**1. Consolidation of the SHS Oversight Committee and the Tri-County Planning Body.**

- Ensure that Clackamas County Board of Commissioners has at least 1 seat at this table
- Keep the size of the committee manageable (10-12 members)
- Maintain balance of voting members between elected officials and other representatives

**2. New Framework for Regional Investment Fund (RIF)**

- Ensure that the RIF continues to be held by each county; this allows for the greatest flexibility and responsiveness to regional initiatives and opportunities.
- Moving the 5% Regional Investment Fund to the regional government would disrupt already approved programs, complicating payment flows and existing commitments
- Support proposed reporting components in the 10/17 Metro staff memo

**3. Update regional Key Performance Indicators (KPI)**

- Support KPI's proposed in 10/17 Metro staff memo
- Suggest looking at tracking outflow from SHS program to self-sufficiency – i.e., ClackCo's "Housing For Success" pilot program

**4. Create new regional financial and programmatic data dashboard**

- Support Metro's efforts to create a regional dashboard. County can aid as needed

**5. Codify programmatic definitions and guidelines in administrative rules**

- Continue to work with Metro to develop consistent program standards and definitions
- Support this effort to strengthen clarity amongst all the partners