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Clackamas County
www.clackamas.us

September 10, 2026

BCC Agenda Item: _____

Board of County Commissioners
Clackamas County

Approval of Amendment #6 with Do Good Multnomah for support services at Clackamas County Veterans Village.. Amendment Value is \$676,039.33 for one year. Total Agreement Value is \$2,763,578.82. Funding is through Supportive Housing Services Measure Funds. No County General Funds are involved.

Previous Board Action/Review:

Original Agreement June 30, 2022 – 20220630 II.C;
Amendment #01 February 15, 2023 - H3S;
Amendment #02 September 21, 2023 - 20230921 IV.E.4;
Amendment #03 June 27, 2024 - 20240627 V.G.6;
Amendment #04 June 10, 2025 - H3S;
Amendment #05 June 25, 2026 - H3S;

Performance Clackamas: Safe, Secure and Livable Communities

Counsel Review: Yes: Andrew Naylor

Contact Person: Vahid Brown

Procurement Review: N/A

Contact Phone: (971) 334-9870

EXECUTIVE SUMMARY: On behalf of the Housing and Community Development Division (HCDD), the Health, Housing and Human Services Department requests approval of Amendment #6 to contract #10713 with Do Good Multnomah for support services at Clackamas County Veterans Village.

The Clackamas County Veterans Village serves as a critical resource in furthering the County's goal of ending veteran homelessness. It provides safety off the streets, opportunities for intensive service engagement, a supportive community environment, and a proven record of accomplishment for securing permanent housing for the majority of program participants. Do Good Multnomah provides intensive case management, peer support, housing navigation, and a supportive community environment to veterans receiving services at Clackamas County Veterans Village. The Village consists of 24 tiny homes, and veterans reside there until they transition to permanent housing/higher level of care facilities or long-term substance abuse treatment programs.

Through this amendment, Do Good Multnomah will provide continued stabilizing and supportive services for veterans as part of the county's goal to end veteran homelessness. Amendment #6 updates the scope of work and adds \$676,039.33 to fund services for an additional year, through June 30, 2027.

RECOMMENDATION: Staff respectfully recommend that the Board of County Commissioners approve this Amendment #6 (H3S #10713) and authorize Chair Roberts or his designee to sign on behalf of Clackamas County.

Healthy Families. Strong Communities.

2051 Kaen Road, Oregon City, OR 97045 • Phone (503) 650-5697 • Fax (503) 655-8677
www.clackamas.us

Respectfully submitted,

Mary Rumbaugh

Mary Rumbaugh
Director of Health Housing and Human Services

Healthy Families. Strong Communities.

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AMENDMENT #6
TO THE CONTRACT DOCUMENTS WITH DO GOOD MULTNOMAH
Contract #10713

This Amendment #6 is entered into between **Do Good Multnomah** (“Contractor”) and Clackamas County (“County”) and shall become part of the Contract documents originally entered into between Contractor and the Housing Authority of Clackamas County on **June 30, 2022** (“Contract”).

The Purpose of this Amendment #6 is to make the following changes to the Contract:

1. ARTICLE I, Section 2. **Scope of Work** is hereby amended as follows:

Contractor shall perform the revised Work described in **Exhibit A to this Amendment #6**, attached hereto and incorporated by this reference herein.

2. ARTICLE I, Section 3. **Consideration** is hereby amended to add the following:

County may, in its sole discretion, advance Contractor an amount not to exceed one sixth (1/6) of the total Contract amount (the “Advanced Funds”). Contractor may only use the Advanced Funds for purposes of paying Contractor’s eligible expenses incurred between the effective date of the Contract, or amendment extending the Contract, and when Contractor’s first monthly invoice is submitted and paid. Advanced Funds may continue to be used to pay Contractor’s eligible expenses on a rolling thirty-day (30) basis to ensure Contractor may perform the Work prior to County paying Contractor’s monthly invoices. However, Contractor shall continue to invoice County for eligible expenses incurred on a monthly basis, in accordance with the terms and conditions of the Contract, with the Advanced Funds being used to cover eligible expenses prior to when County pays Contractor’s monthly invoices.

Starting in November of each contract year, in lieu of an invoice, Contractor shall submit a monthly reconciliation statement of expenses incurred against the Advanced Funds. The reconciliation statement shall document, to County’s satisfaction, how the Advanced Funds were spent down on a monthly basis, including reimbursing Contractor for Work performed for each remaining month of the contract year (November through June).

When Advanced Funds are fully spent down, Contractor shall submit a final reconciliation statement that details the use of the remaining Advanced Funds, if any. If Contractor’s expenses exceed the remaining Advanced Funds, Contractor may invoice the balance, reduced by any remaining Advanced Funds, and then resume invoicing County for reimbursement in accordance with the Contract.

If there are any Advanced Funds remaining after the final reconciliation statement is submitted and no further amounts are owed to Contractor for Work performed, or if the Contract is terminated prior to expiration of its term for any reason, the remaining Advanced Funds must be returned to County within ten (10) business days of the termination date of the Contract.

Contractor's use of Advanced Funds for any purpose not expressly permitted by this Contract, or failure to return Advanced Funds in accordance with the provisions above, constitutes a breach of the Contract. Upon such breach, and in addition to any other right or remedy County may have under the Contract, County may terminate the Contract and reduce any pending invoice for Work performed by the amount of the misused/unreturned Advanced Funds.

3. ARTICLE I, Section 3. **Consideration** is hereby amended as follows:

In consideration for Contractor performing the revised Work, County may pay Contractor an amount not to exceed \$676,039.33.

Consideration remains on a reimbursement basis in accordance with the budget set forth in **Exhibit B to this Amendment #6**, attached hereto and incorporated by this reference herein, and the terms of the Contract.

The total Contract compensation will not exceed \$1,271,764.26.

ORIGINAL CONTRACT	\$1,685,300.21
AMENDMENT #1	\$0 (Language Update)
AMENDMENT #2	\$ 32,252.98 + Time Extension
AMENDMENT #3	\$ 369,986.30 + Time Extension
AMENDMENT #4	\$ 0 + Time Extension
AMENDMENT #5	\$ 0 + Time Extension
<u>AMENDMENT #6</u>	<u>\$ 676,039.33 + scope</u>
TOTAL AMENDED CONTRACT	\$ 2,763,578.82

4. The following paragraph is added to ARTICLE II:

34. **MEDIA RELEASES, PUBLIC ACKNOWLEDGMENT.** The parties acknowledge the value in coordinating public communications about the Work and will make reasonable efforts to provide notice to each other prior to issuing press releases, holding press conferences, or engaging in other pre-planned media communications about the Work. Similarly, each party will make reasonable efforts to publicly recognize the other in any press releases or planned media-involved events relating to or describing the Work, including and as applicable by providing a speaking opportunity for an elected and/or county official.

{SIGNATURES ON FOLLOWING PAGE}

Except as expressly amended above, all other terms and conditions of the Contract shall remain in full force and effect. By signature below, the parties agree to this Amendment #6, effective upon the date of the last signature below.

Do Good Multnomah

Daniel Hovanas 8/17/2026

Authorized Signature Date

Daniel Hovanas

Printed Name

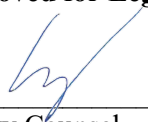
Clackamas County

Signature Date

Name: _____

Title: _____

Approved for Legal Sufficiency:

 08/18/2026

County Counsel Date

EXHIBIT A

Scope of Work

Do Good Multnomah (“Contractor”) is a non-profit organization that provides intensive case management, peer support, housing navigation, and a supportive community environment for Veterans receiving services at Clackamas County Veterans Village. Contractor fosters relationship building, one-to-one engagement, supportive services, and direct community participation to support houseless Veterans in Clackamas County and the Portland, Oregon metropolitan area.

In addition to compliance with all guiding principles and expectations listed below, Contractor will provide the following services:

1. Contractor will provide houseless veterans an opportunity with a safe place to sleep and engage in stabilizing and supportive services provided by Clackamas County Health, Housing and Human Services H3S and community providers.
2. Contractor will always maintain a 91% to 100% occupancy at Clackamas County Veterans Village, allowing participants consecutive 24 months occupancy. Contractor will engage in case conferencing with Housing Services Team (HST) staff whenever a participant reaches 18 months of occupancy to identify barriers and support timely transition to permanent housing, higher level of care facilities, or long-term residential treatment programs.
3. Clackamas County Veterans Village consists of 30 tiny homes and serves as a critical resource in furthering the County’s goal of ending Veteran homelessness. Contractor will implement a plan to increase the successful transition of Veterans into permanent housing, higher levels of care facilities, or long-term substance treatment programs by 15% over the first three years of contract term (the current percentage is 62%), with a goal to have 77% of participants experiencing successful transitions by July 2027.
4. Contractor will provide for the staffing and supervision of at least four full-time staff members to perform the services and sufficient to provide services for the amount of tiny homes/pods. These staff members shall include a program manager, case manager, peer support specialist, and a navigation specialist. The duties and responsibilities of the staff positions shall be defined as follows:
 - a. Program Manager: The Program Manager oversees day-to-day operations at the village. They work closely with the county by attending meetings and acting as a liaison. They identify repair and maintenance needs and submit work orders as necessary. They are also responsible for ensuring the village landscaping and image is maintained and presentable. Community is important in the village and the Program Manager works closely with staff, community partners, and villagers to coordinate weekly village meetings, events, and activities. The Program Manager also oversees staff as they accomplish their duties and provide the best services possible.
 - b. Case Manager: All residents of Veterans Village will have access to individualized care plans, skill development and referrals to a wide variety of programs with additional services if needed. The case manager utilizes an Individual Service Plan (ISP) format/methodology that assists residents in identifying goals across the eight dimensions of wellness: physical, emotional, social, intellectual, environmental, spiritual, vocational, and financial. The case manager works closely with our local VA and other community partners, including, but not limited to, culturally specific

organizations to make the best and most appropriate referral for services outside of our program.

- c. Peer Support: Do Good Multnomah strongly values the unique benefit of peer support. All residents at Veterans Village have access to the peer support and peer delivered services, regardless of their engagement in case management services. Residents have the option of developing a WRAP (Wellness and Recovery Action Plan) with the peer support specialist to support them in their recovery. The peer support specialist also provides support to residents off-site if needed, for example attending appointments and navigating transportation services, as well as provides life skill training for things such as, computer/phone navigation, cooking, and budgeting.
 - d. Navigation Specialist: The Navigation Specialist works with Case Managers, to assist with participants' housing search and placement while leveraging supportive services to assist the participant in maintaining permanent housing. Navigation Specialist will walk alongside the Veterans during the housing search process. This includes coordinating housing/apartment walkthrough and showing, lease explanation, and writing reasonable accommodation and appeals. They assist the Program Manager with program coordination, including document assessment and management for the Rapid Rehousing program. They also maintain accurate and efficient physical and electronic records, including utilizing the Homeless Management Information System (HMIS) to enter and exit participants from database, assigning incoming participants to case managers, and regular reporting functions.
5. Contractor shall perform all work described in the Village Manual as amended and updated, which must include ongoing contractor support for a Village Council comprised of program participants.
6. Contractor shall provide Veteran Village management services which will include:
- a. Taking referrals of eligible participants from Coordinated Housing Access (CHA), and conducting rigorous outreach to referred households and facilitating their voluntary placement in the program.
 - b. Assigning staff to the Homeless Veterans Coordination Team (HVCT), attending HVCT meetings, and supporting the By-Name List case conferencing work of the HVCT
 - c. Maintaining access to and scheduling of the sleeping pods.
 - d. HMIS intake, annual, and exit paperwork and data entry requirements (see further below under Reporting Requirements).
 - e. Providing milieu management, including supporting community-building activities among participants and identifying and promoting opportunities for participant involvement and leadership in community activities at the Veterans Village
 - f. Providing on-site staff with adequate skills and, where appropriate, certification enabling them to address behavioral health needs of participants
 - g. Refer participants to and provide support to connect with community and H3S resources.
 - h. Coordinate and calendaring services and activities on-site.

- i. Coordinating and calendaring volunteer activities and events on-site.
7. Contractor shall provide case management and housing navigation services to Veterans Village participants which will include:
 - a. Developing Individualized Service Plans with each participant and supporting participants in reaching their goals, as defined in 4.b
 - b. Assessing participants' housing barriers, needs, and preferences
 - c. Assisting participants in accessing benefits, employment, mental and physical health services, removing housing barriers, and generally supporting the needs of participants as they relate to long-term housing stability upon exiting the program
 - d. Assisting participants in accessing permanent housing supports, including vouchers and rent assistance, and providing housing search assistance, including researching available units, contacting landlords, accompanying participants on apartment tours, etc.
 - e. Providing assistance with housing application preparation, housing application appeals and reasonable accommodation requests necessary obtain housing
 - f. Facilitating warm hand-offs with other service providers engaged with participants at the time of exits to permanent housing, including with providers of supportive services case management
8. Contractor will work with the Clackamas County Housing Services Team (HST) Navigation (NAV), Outreach and Engagement (O&E), Safety off the Streets (SoS), and Supportive Housing Case Management (SHCM) Program Planners. Engagement, problem solving, connection to community resources, warm hand offs, and re-location assistance and support will be included in this scope of work as needed.
9. Homelessness diversion, a client focused minimal intervention approach, will be meaningfully attempted with each participant. Providing CHA screenings, assisting with by-name list (BNL) efforts, and collecting information for the Built for Zero initiative are required as a shelter provider. Built for Zero (BFZ) is a national initiative led by Community Solutions of which Clackamas County is a participant, and through which Community Solutions provides technical support to the County in developing quality by-name list data on people experiencing homelessness and local collaboration efforts dedicated to ending homelessness locally.
10. Services offered by Contractor must be voluntary for participants and must be based on participants' stated needs and preferences. However, Contractor may set policies and expectations for participants to follow when accessing a shelter program. Contractor shall follow available HST guidance and policy for non-engagement or program exit. When exit to a housing resource is not an option, Contractor must connect the individual to available outreach or other safety off the streets resources, if available. Ensuring the safety of individuals staying in the shelter program and those exiting to a non-housing resource is a key responsibility of the Contractor.
11. Work with community partners to promote the development of village social infrastructure including supporting regular events and opportunities for participants to meet, connect with one another, communicate program policies and expectations, and develop partner relationships toward specific and individualized resource meetings as necessary to support participants' progress in meeting the goals identified in their

ISPs (for example, through the establishment of on-site support group meetings for participants such as 12 Step meetings to support participants in recovery from substance use disorders).

12. Contractor will document and certify eligibility of each adult household member as either Population A or Population B.
13. Contractor may not require shelter guests to be clean and sober or pass urinalysis or breath testing. However, shelters may have rules disallowing alcohol or drug possession or use on shelter premises. Additionally, shelters must incorporate harm reduction into their service delivery. Contractor shall actively participate in trainings, coordination, case conferencing, and other meetings as required by HST. Contractor will be permitted to use flexible funds for clients at the site. All uses of flexible funds for client services must adhere to the Clackamas County Supportive Housing Services Flexible Funding Use Guidelines.
14. Develop of a Village evacuation plan in the event of an emergency or natural disaster (e.g., wildfire, earthquake, chemical spill) within 6 months of contract execution, with final review and approval from the County.
15. Provide and retain appropriate documentation of program participation and material for payment requests.
 - a. Client file must include but is not limited to the following.
 - i. Paper copies of HMIS forms-Entry, Annual and Exit
 - ii. Emergency contact information
 - iii. Picture ID for adults only
 - iv. Signed Release of Information
 - v. Pop A vs B Form signed
 - vi. Flex funds spent- amount, data, purpose, receipts
 - vii. Case notes
16. Liaise with County staff in support of the County's maintenance and property management roles, including:
 - a. Identifying needed maintenance, repairs, grounds keeping, and any other property-related issues necessary to the maintenance of a safe, clean, and welcoming environment for program participants, and notifying County staff as these needs are identified
 - b. Liaising with County staff or contractors on site and facilitating their access to the property as needed for the conduct of maintenance or other property-related work

Contractual Benchmarks and Targets

Benchmarks and Timeline:

1. Staff complete Housing First Response training. Contractors must make a good-faith effort to enroll newly hired staff in the next available training session, with completion expected no later than 12 months from hire, contingent on training availability and seat capacity. Email housingservices@clackamas.us to register for the training.

2. Submit Contractor program manual and grievance policy within 180 days of contract execution. Grievance policy must be provided to all clients at intake and as requested.
3. If Contractor works with or utilizes Housing Authority Clackamas County (HACC) vouchers, staff must complete HACC voucher training and orientation as available within 180 days of being hired.
4. Direct service, outreach staff, and staff from PSH properties with openings will begin to participate (and will continue participating) in monthly in By Name List (BNL) case conferencing within 30 days of being hired.
5. Staff providing direct services and supervision should attend trainings appropriate to their program type as required by the program model and as trainings are available, i.e. Motivational Interviewing, Assertive Engagement, Fair Housing, Mental Health First Aid, Mandatory Reporting, and any other program-specific required trainings.

The program must work toward meeting the goals, follow the timeline, and meet each benchmark above, as indicated.

Unmet benchmarks and lack of progress toward meeting performance targets will result in the following progressive action:

- First time missing a benchmark/not making progress on performance targets:
 - A monitoring meeting will be set up between the Contractor and the Contract Manager to identify barriers and possible solutions.
 - Contractor and Contract Manager devise a plan with specific action steps and supports needed to address performance concerns.
- Second time missing a benchmark/not making progress on performance targets:
 - Another monitoring meeting set involving HST leadership to discuss performance concern.
 - Issuance of a performance letter and implementation of a Performance Improvement Plan (PIP), including specific corrective actions and a clear explanation of consequences for not meeting performance standards.
- Third time missing a benchmark/not making progress on performance targets or goals set in the PIP:
 - Another monitoring meeting with HST Leadership, including an evaluation of PIP to consider all remedies, up to and including Contract termination.

HST will use Homeless Management Information System (HMIS) and training enrollment data to verify benchmark achievement. Contractor is expected to notify HST through email within 90 days (once staff are hired) if there are challenges meeting any of the benchmarks above.

HST Benchmark and Timeline responsibilities

Incorporate and adhere to the guiding principles and expectations set forth below:

1. Adhere to all applicable Fair Housing laws.
2. Support Contractor in creating policy manual, as needed.
3. Provide HMIS access, training, and support.
4. Provide connections to CHA and Housing First Response/diversion training.

5. Coordinate, support, and/or facilitate provider meetings, including case conferencing meetings, as needed.
6. Provide information, access, and/or support for staff to attend professional development training.
7. Connect all contracted programs with the overall system of services for people experiencing homelessness.
8. Support both formal and informal partnerships between provider organizations, including those newly formed.
9. Facilitate connections to broader systems of care, including but not limited to:
 - a. Housing
 - b. Workforce
 - c. Education
 - d. Foster care
 - e. Department of Human Services
 - f. Domestic violence
 - g. Community corrections
 - h. Healthcare, both physical and mental
 - i. Substance use treatment
 - j. Peer support
10. Identify unmet needs, gaps in services and system barriers and address these with the system of providers.
11. Provide case staffing, either in a group of service provider peers or one-on-one, as needed.
12. Assist with program access prioritization, including applying the override procedure, as needed.
13. Incorporate participant voice in programming decisions.
14. Maintain effective working relationships with contracted providers.
15. Attend and host training and community/systems meetings.
16. Collaborate in the creation of necessary program protocols and forms.
17. Support Contractor in identifying and re-matching households as needed, when capacity allows and request meets transfer protocol. Transfers will happen across contracted providers.
18. Coordinate with Contractor to participate in by-name-list case conferencing meetings.
19. Apply the process as outlined in the benchmark section described above.

Reporting Requirements

Contractor Reporting Responsibilities:

1. Adhere to all data reporting requirements stated in Article II, Section 31 of the Contract.
2. Work with HST to continually improve on performance targets.
3. Work with the HST Data Team to support the administration of participant surveys and metrics reporting and support HST in any collection of information needed in support of Metro quarterly and annual reporting, as needed, such as participant success stories.
4. Conduct post-program-exit follow-up assessments at 6-months post-exit.
 - a. Enter the results into HMIS.
5. Support administration of surveys to participants.

6. Submit to monitoring for Contract compliance.

HST Reporting Responsibilities:

1. Work with Contractor to continuously monitor demographics and outcomes, and to create any necessary quality improvement plans.
2. Assist with achieving desired program outcomes and improving those outcomes.
3. Communicate with Contractor in a timely manner when additional data metrics are determined.
4. Work with contracted providers to continually improve on performance targets.
5. Work with Contractor to identify strengths and weaknesses apparent in programming through data.
6. Review and identify strengths and weaknesses from participant feedback report with Contractor.
7. Monitor program for Contract compliance.

Contractor will be required to follow all County policies, protocols and guidelines including, but not limited to, the following:

- CHA/RLRA Referral Process
- Flexible Funding Use Guidelines
- Transfer Policy
- Non-Engagement Policy
- Housing First Policy
- RLRA Action Plan Protocol
- Progress Notes Protocol

Targets

Definition: Targets are specific and measurable outcomes by which Contractor's performance is evaluated. ***Not all program types are applicable to all contracts.***

Outcome	Performance Targets	Data Source	Program Types
Data Completeness	95% participants entered in HMIS within 3 business days of intake, ensuring Universal Data Element (UDE) completeness.	HMIS	All
Data Accuracy	95% of changes in participant status updated in HMIS within 3 business days, including updating program entries, exits, annual review, status changes and entering case managers.	HMIS	All
Housing Stability	On avg, the amount of time from 1 st contact to program engagement will be no more than 30 days.	HMIS	Outreach
Effective Services	Make 1 st effort at contact with people referred from by name list within 5 business days. Complete CHA assessment/BNL entries of newly homeless within 3 days of engagement. Contact made with at least 45% percent of target households within the first 6 months of contract. 50% of participants with at least 1 contact will fully engage in services. 90% of eligible service area has adequate outreach coverage.	HMIS GIS Tool	Outreach

Housing First Response/Diversion	At least 10% of those referred to or seeking shelter are provided with Housing First Response to find other safe, temporary shelter or long-term options, diverting them from entering the shelter/program.	HMIS	SOS STRA
Effective Services	Non-Pod Programs: Average length of program participation below 90 days, with a goal to reduce to 45 days. Pod Programs: Average length of program participation below 365 days, with a goal to increasing this average percentage over the course of contract performance period. Average time from entry to connection to housing resource within 30 days.	HMIS /Comp Site HMIS HMIS	SOS
Optimal Occupancy	Once at full program capacity, maintain at least 95% occupancy, based on stated capacity.	HMIS - See Data outcomes	SHCM RRH SOS NAV
Ending Homelessness	At least 75% of households enter to a permanent or transitional (more than 90 day stay) housing option after engaging with Contractor	HMIS	Outreach SOS
Increase or maintain Income	At least 80% of households will increase or maintain income through employment and/or benefit acquisition. Agencies will need to complete annual reviews in HMIS for this to be reflected.	HMIS - Outcome tab	SHCM RRH
Ending Homelessness	At least 95% of households, housed through the program, who subsequently must leave their rental unit are relocated to a new rental unit without a break in supportive services.	HMIS, case notes	SHCM RRH
Ending Homelessness	At least 95 % of households will either maintain housing within the program for at least 12 months or exit the program to a permanent housing destination.	HMIS outcomes tab	SHCM
Ending Homelessness	At least 95% of households who exit to permanent housing, remain in permanent housing as of 6-month follow-up assessment.	HMIS	SHCM STRA
System Coordination	Attend a minimum of 90% of required meetings. Program-specific staff must attend and actively engage in all relevant meetings as outlined in the Monthly HST calendar.	Virtual attendance report (ex. Zoom or Teams)/Sign- in sheets	ALL

*(NAV – Navigation, SHCM – Supportive Housing Case Management, RRH – Rapid Rehousing, SOS – Safety off the Streets, STRA – Short Term Rent Assistance)

EXHIBIT B
Budget

DGM VV 10713 FY 26.27 Budget		
Line Item Category	Narrative/Description	Funds Requested
Vet Village - 400707		
Personnel		
Salaries & Wages	Annual wages, Holiday Pay and Overtime	\$391,778.90
Fringe		\$148,310.90
Personnel Subtotal:		\$540,089.80
Program Operations - Materials and Supplies		
Professional Services	<i>Client Transportation, pest control, waste removal services, translation</i>	\$9,714.30
Utilities		\$532.74
Telecommunications	<i>Phone & Internet</i>	\$5,061.33
Equipment Rental		\$507.87
Repairs		\$151.61
Supplies	<i>Participant Activities, Office, & Program supplies, copier, pod turnover, cameras, etc.</i>	\$15,423.92
Education & Training	<i>Staff training & professional development</i>	\$6,807.50
Local Travel	<i>Reimbursement at the IRS per mile rate</i>	\$2,789.33
Insurance	<i>Workers comp, program-related insurance</i>	\$1,359.95
Dues & Subscriptions	<i>Case worthy software (organization wide)</i>	\$2,921.94
Program Operations - Materials and Supplies Subtotal:		\$45,270.49
Client Services		
Flex Funds		\$2,500.00
Client Services Subtotal:		\$2,500.00
Indirect Administration		
Indirect	15%	\$88,179.04
Indirect Subtotal:		\$88,179.04
Subtotal:		\$676,039.33
Total Budget:		\$676,039.33