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**Clackamas County**  
[www.clackamas.us](http://www.clackamas.us)

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Thursday, March 05, 2026

**6:15 PM: Dinner Provided**

**6:45 PM – 8:30 PM: Meeting**

**Meeting Location**

**Molalla Police Station, 150 Grange Ave, Molalla, OR 97038**

Zoom Link:

<https://clackamascounty.zoom.us/j/83491128446?pwd=uaKeGkhaJkyp6b945VHK86H9CFhJTU.1>

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### AGENDA

**6:15 p.m. Annual C4 Dinner and Networking**

*Please arrive early to meet new members and guests. Dinner provided.*

**6:45 p.m. Pledge of Allegiance**

**Call to Order & Introductions ..... Page 02**

*Comm. Paul Savas & Mayor Brian Hodson, Co-Chairs*

**Housekeeping ..... Page 06**

- Approval of February 05, 2026 C4 Minutes

**Welcome from the Host Jurisdiction**

*Mayor Scott Keyser*

**7:10 p.m. ODOT 10-Year Capital Improvement Program ..... Page 08**

*Presenting: Stephanie Millar, ODOT*

**8:00 p.m. C4 Business ..... Page 14**

*Presenting: Jaimie Lorenzini, Clackamas County*

- Mini Re-Orientation
- Annual Selection of Executive Committee Members
- Retreat Planning

**8:20 p.m. Updates/Other Business**

- Legislative Updates
- [JPACT/MPAC/R1ACT](#) Updates

**8:30 p.m. Adjourn**

## 2026 General Information



### *Current Voting Membership*

		C4 Exec	C4 Metro	C4 Rural	JPACT	MPAC	R1ACT
<b>Clackamas County</b>	Commissioner Paul Savas	●	●	●	●		●
<b>Clackamas County</b>	Commissioner Diana Helm		●	●		●	
<b>Canby</b>	Mayor Brian Hodson	●		●			●
<b>CPOs</b>	Pamela Burback (Boring CPO)	●	●	●			
<b>Estacada</b>	Mayor Sean Drinkwine			●			
<b>Fire Districts</b>	Matthew Silva (Estacada Fire District)	●					
<b>Gladstone</b>	Mayor Michael Milch	●	●				
<b>Hamlets</b>	Mark Hillyard (Hamlet of Beaver Creek)			●			
<b>Happy Valley</b>	Councilor Josh Callahan		●				
<b>Johnson City</b>	Vacant						
<b>Lake Oswego</b>	Mayor Joe Buck		●		●	●	
<b>Milwaukie</b>	Councilor Will Anderson		●			●	
<b>Molalla</b>	Mayor Scott Keyser			●			
<b>Oregon City</b>	Commissioner Adam Marl		●			●	
<b>Portland</b>	Vacant						
<b>Rivergrove</b>	Mayor Chris Barhyte		●				
<b>Sandy</b>	Councilor Rich Sheldon			●			
<b>Sanitary Districts</b>	Paul Gornick (Oak Lodge Water Services)	●	●				
<b>Tualatin</b>	Councilor Valerie Pratt		●				●
<b>Water Districts</b>	Sherry French (Clackamas Water District)		●			●	
<b>West Linn</b>	Mayor Rory Bialostosky		●				
<b>Wilsonville</b>	Mayor Shawn O'Neil		●				

### *Current Ex-Officio Membership*

<b>MPAC Citizen Rep</b>	Ed Gronke
<b>Metro Council</b>	Councilor Christine Lewis
<b>Port of Portland</b>	Daniel Eisenbeis
<b>Rural Transit</b>	Todd Wood (Canby Area Transit)
<b>Urban Transit</b>	John Serra (TriMet)

## Frequently Referenced Acronyms and Short-forms:

### Related to the Clackamas County Coordinating Committee (C4)

#### C4 Metro Subcommittee

#### C4 I-205 Diversion Subcommittee

**CTAC:** Clackamas Transportation Advisory Committee (C4 Transportation TAC)

### Related to Metro and Metro Committees

**JPACT:** Joint Policy Advisory Committee on Transportation (Metro)

**MPAC:** Metro Policy Advisory Committee (Metro)

**TPAC:** Transportation Policy Advisory Committee (JPACT TAC)

**MTAC:** Metro Technical Advisory Committee (MPAC TAC)

### Related to the Oregon Department of Transportation (ODOT) and Tolling

**OTC** Oregon Transportation Commission (ODOT policy decision body)

**Region 1:** ODOT's geographic designation for the metro area + Hood River

**R1ACT:** ODOT Region 1 Advisory Committee on Transportation

**UMO:** ODOT's Urban Mobility Office

**RTAC:** ODOT's Regional Tolling Advisory Committee

**STRAC:** ODOT's State Tolling Rules Advisory Committee

**EMAC:** ODOT's Equity Mobility Advisory Committee (for tolling)

### General Transportation Acronyms

**STIP:** State Transportation Improvement Plan (ODOT)

**RTP:** Regional Transportation Plan (Metro)

**TSP:** Transportation System Plan (Local – county and cities)

**HCT:** High Capacity Transit

**UPWP:** Urban Planning Work Program

### General Housing and Land Use Acronyms

**H3S:** Clackamas County's Health, Housing, and Human Services Department

**HACC:** Housing Authority of Clackamas County

**SHS:** Supportive Housing Services (Regionally approved funds for housing services)

**OHCS:** Oregon Housing and Community Services

**LCDC:** Land Conservation and Development Commission

**DLCD:** Department of Land Conservation and Development

**UGB:** Urban Growth Boundary

**UGMA:** Urban Growth Management Agreement

# Clackamas County *Performance Clackamas* Strategic Plan 2025-2030

## Safe, Secure and Livable Communities

- Affordable Housing: By 2030, 900 affordable housing units will be developed, including an emphasis on the senior population and underserved parts of the County.
- Jail: By 2028, based upon best practices, the County will complete preliminary design concepts and estimates for a new Clackamas County Jail.

## Vibrant Economy

- Available Land for Business Development: By 2028, in conjunction with our communities and partners, the County will work to increase available land to retain, expand and recruit new businesses.
- Development Process: By 2028, the County will conduct a review of all development regulatory processes to minimize burdens, providing an effective and timely permitting process for the community.
- Childcare: By 2027, in conjunction with our communities and community partners, the County will develop strategies to retain, expand and recruit new childcare opportunities.

## Strong Infrastructure

- Sunrise Corridor: By 2030, funding for the next phase of the Sunrise Gateway Corridor/Hwy 212 project will be committed from federal, state, regional and local funding sources.
- Transit: By 2027, the County will provide a plan for what efficient, accessible and affordable transit looks like in Clackamas County.

## Healthy People

- Recovery Oriented System of Care (ROSC): By 2027, the County will continue to address homelessness, mental health and substance use disorders through the completion and operations of the Clackamas County Recovery Campus.

## Public Trust in Good Government

- Best Practice Governance: By 2026, convene a review committee to evaluate best practice county governance models.
- Communications and Engagement: By 2026, through the development of a strategic communications and engagement plan, the Clackamas County community will experience greater transparency and accountability from their County government.

## **Clackamas County Coordinating Committee (C4)**

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### **2025-2026 Focus Areas**

At the [2025 C4 retreat](#), several topics were identified to inform C4's annual work program. Pursuant to this exercise, C4 members and alternates evaluated topical themes according to the level of urgency and scope (C4's ability to influence):

1. **Transportation** [Combined urgency/impact score: 21]  
*E.g., Roads, funding tools, investment priorities*
2. **Housing Production & Homeless Services** [Combined urgency/impact score: 21]  
*E.g., Supportive Housing Services, rural solutions, supporting older adults*
3. **Infrastructure** [Combined urgency/impact score: 17]  
*E.g., Strategies to finance, extend useful life*
4. **Transit** [Combined urgency/impact score: 12]  
*E.g., Influencing plans/programs, partnership opportunities, solutions toolbox*
5. **Economic Development** [Combined urgency/impact score: 12]  
*E.g., Industrial land supply, workforce, prosperity, convention center*
6. **Advocacy** [Combined urgency/impact score: 8]  
*E.g., Legislative summit, consistent messaging, pursuit of grant awards*
7. **Measures 5 & 50** [Combined urgency/impact score: 7]  
*E.g., Local revenue options; possible fixes*

C4 members affirmed findings on September 4, 2025, articulating a desire for C4 to operate as a thought partner in the development of solutions and an advocacy partner to achieve solutions. Feedback from C4 will be utilized by the C4 Executive Committee to inform ongoing committee planning and operations. To contact the Executive Committee, email [C4@clackamas.us](mailto:C4@clackamas.us).

**Thursday, February 05, 2026**  
**Virtual Meeting Via Zoom**

**Attendance:**

**Members:** **Clackamas County:** Paul Savas; Diana Helm; **Canby:** Traci Hensley (Alt.); **CPOs:** Kenny Sernach, Pamela Burbach (Alt.); **Fire:** Matthew Silva; **Gladstone:** Michael Milch; **Lake Oswego:** Joe Buck; **Metro:** Christine Lewis; **Molalla:** Scott Keyser, Eric Vermillion (Alt.); **Oregon City:** Adam Marl; **Sandy:** Laurie Smallwood (Alt.); **Sanitary District:** Paul Gornick; **Transit (Urban):** Dwight Brashear; **Tualatin:** Valerie Pratt; **West Linn:** Mary Baumgardner (Alt.); **Wilsonville:** Anne Shevlin (Alt.)

**Staff:** Trent Wilson (PGA); Jamie Lorenzini (PGA)

**Guests:** Leah Fisher (Clackamas County); Megan Nugent (Clackamas County); Jeff Owen (Clackamas County); Jamie Stasny (Clackamas County); Kevin McGrane (Happy Valley); Laura Terway (Happy Valley); Russ Doubleday (Kittelson & Associates); Susie Wright (Kittelson & Associates); Melissa Ashbaugh (Metro); Trevor Sleeman (ODOT); Dayna Webb (Oregon City); Tara O'Brien (TriMet); Shabina Shariff (TriMet); Jesse Stemmler (TriMet); Everett Wild (Wilsonville); Sarah Aaserude; Rick Cook; Jeff Gudman; Randall Yamada

The C4 Meeting was recorded and the audio is available on the County's website at <https://www.clackamas.us/meetings/c4/c4meetings>. Minutes document action items approved at the meeting, as well as member discussion.

<b>Agenda Item</b>	<b>Action</b>
<b>Housekeeping</b>	January 08, 2026 minutes approved.
<b>BUILD Grant Endorsement Letter</b>	Motion made by Councilor Pratt to approve the letter. Motion seconded by Commissioner Helm. Motion passed with one abstention (Mr. Sernach).
<b>TriMet 82<sup>nd</sup> Ave Project Update</b>	C4 members received an overview of the 82nd Ave Transit Project. Key discussion points included TriMet's grant match and project impacts to the agency's profitability, the project's potential to drive corridor economic and land use changes, community concerns and communication plans, post-implementation data reporting, budget comparisons to the Division St. project, the corridor's potential for jurisdictional transfer, project design impacts on freight movement, and the addition of a BAT lane and its effect on travelers diverting off the interstate.
<b>Clackamas County Transportation System Plan Update</b>	C4 members received an update on the Clackamas County Transportation System Plan. Discussion followed about the need to balance system improvements with developer fees to minimize negative impacts on housing and community development. Concerns were raised about city residents subsidizing services, the need for more city involvement, and the status of the Oak Grove to Lake Oswego pedestrian bridge.

<b>Legislative Updates</b>	C4 received updates about the 2026 legislative session, noting the state’s budget shortfall, transportation issues, and upcoming bills.
<b>Other Business</b>	<p>JPACT – Received Rose Quarter Project updates and ODOT CIP updates.</p> <p>MPAC – Received presentations on the regional economy, supportive housing services and program reforms, and the Jobs Act.</p> <p>R1ACT – Discussed ODOT CIP process.</p> <p>March Meeting Logistics – In person at Molalla Police Station.</p> <p>ODOT ConnectOregon Grant – Applications due March 27</p> <p>March Meeting Logistics – Calendar holds going out soon.</p> <p>Recognition of Outcoming C4 members – Kenny Sernach was recognized.</p>

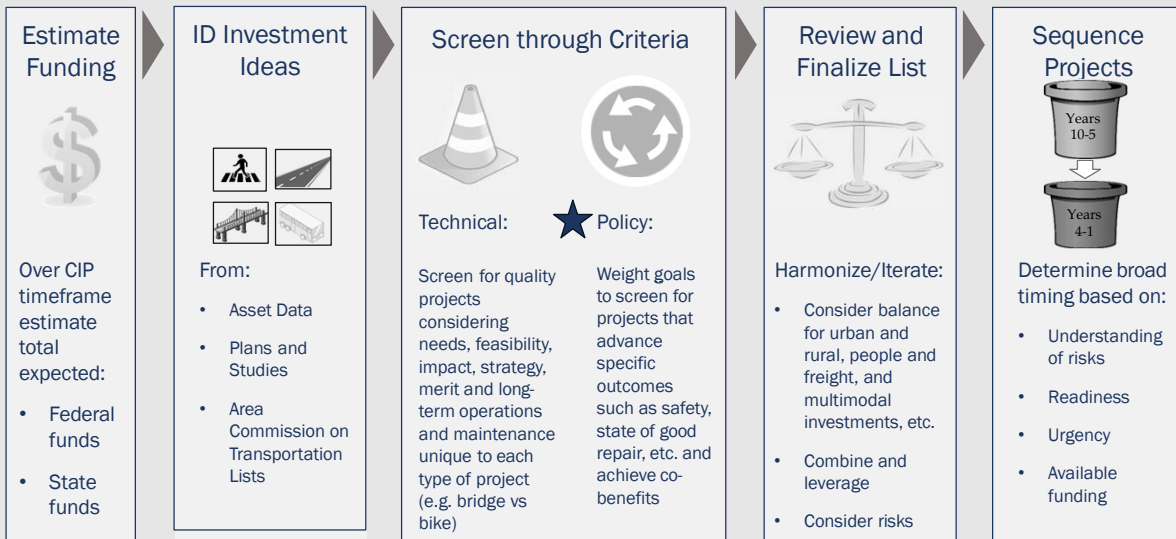
Adjourned at 8:33 p.m.



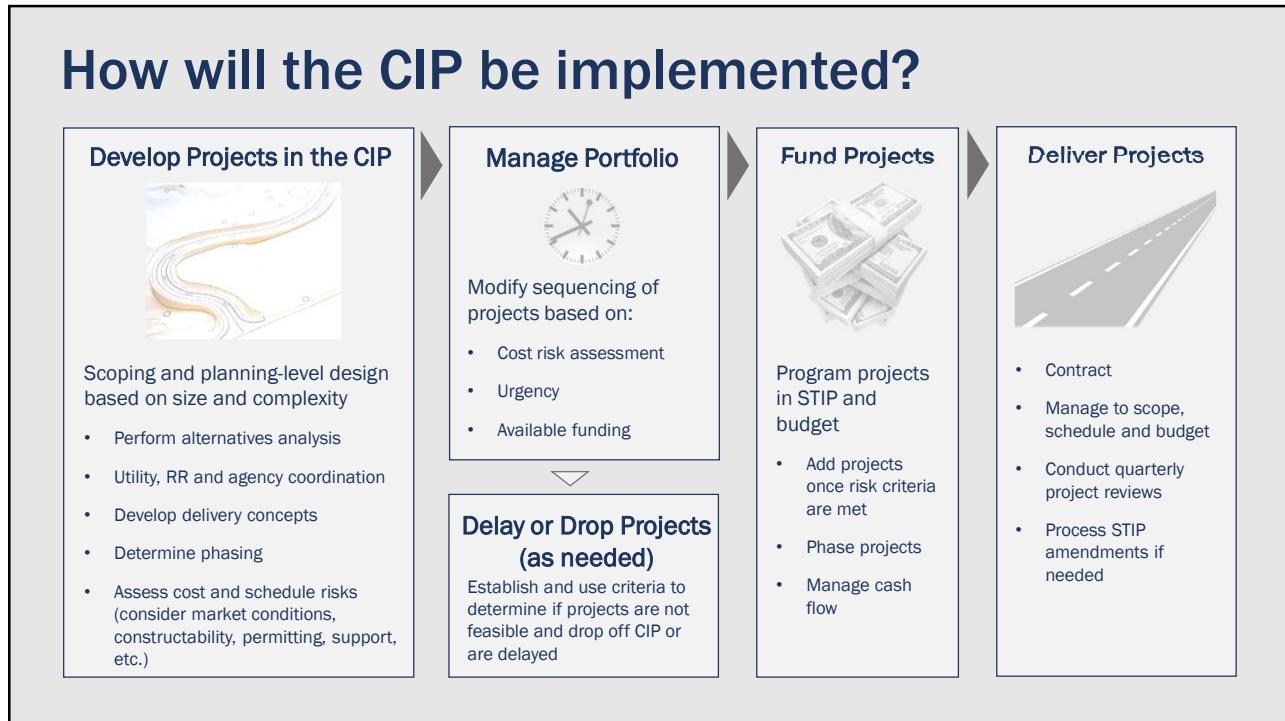
# Building the Capital Investment Plan

Amanda Pietz, Policy Data and Analysis Division Administrator, ODOT  
 March 5, 2026  
 Presentation to: Clackamas County Coordinating Committee

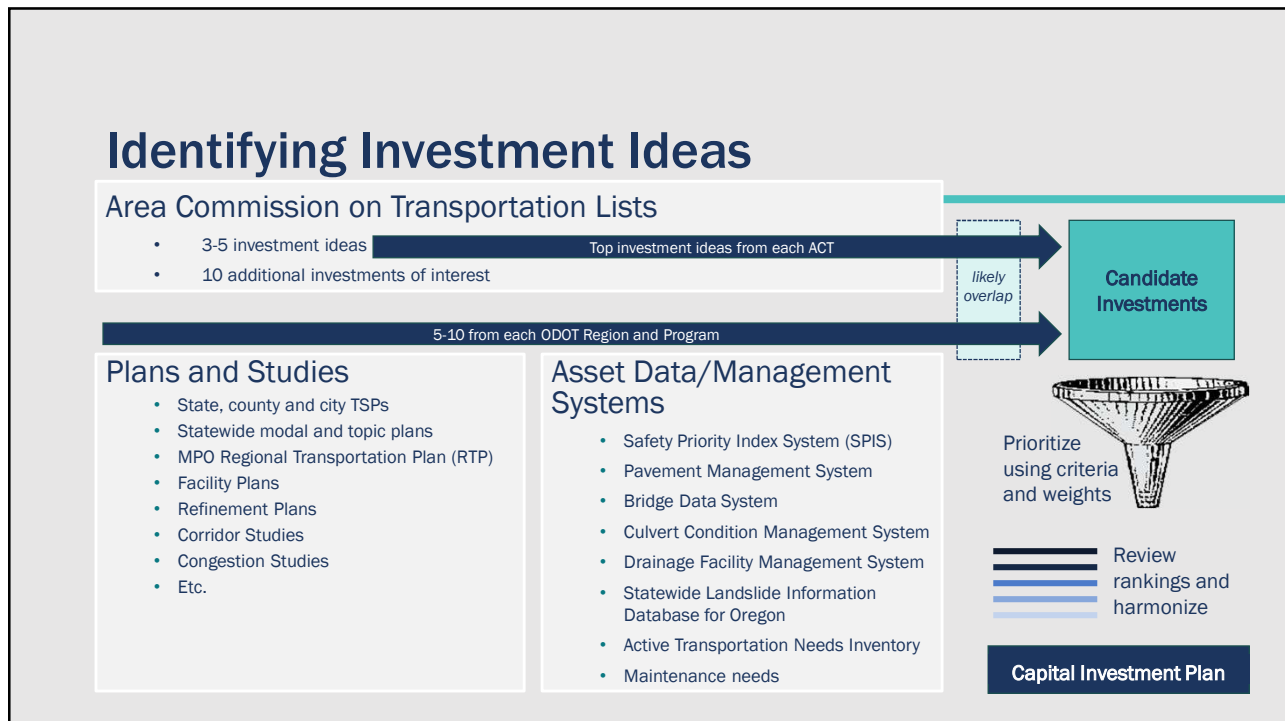
## How will the CIP be developed?

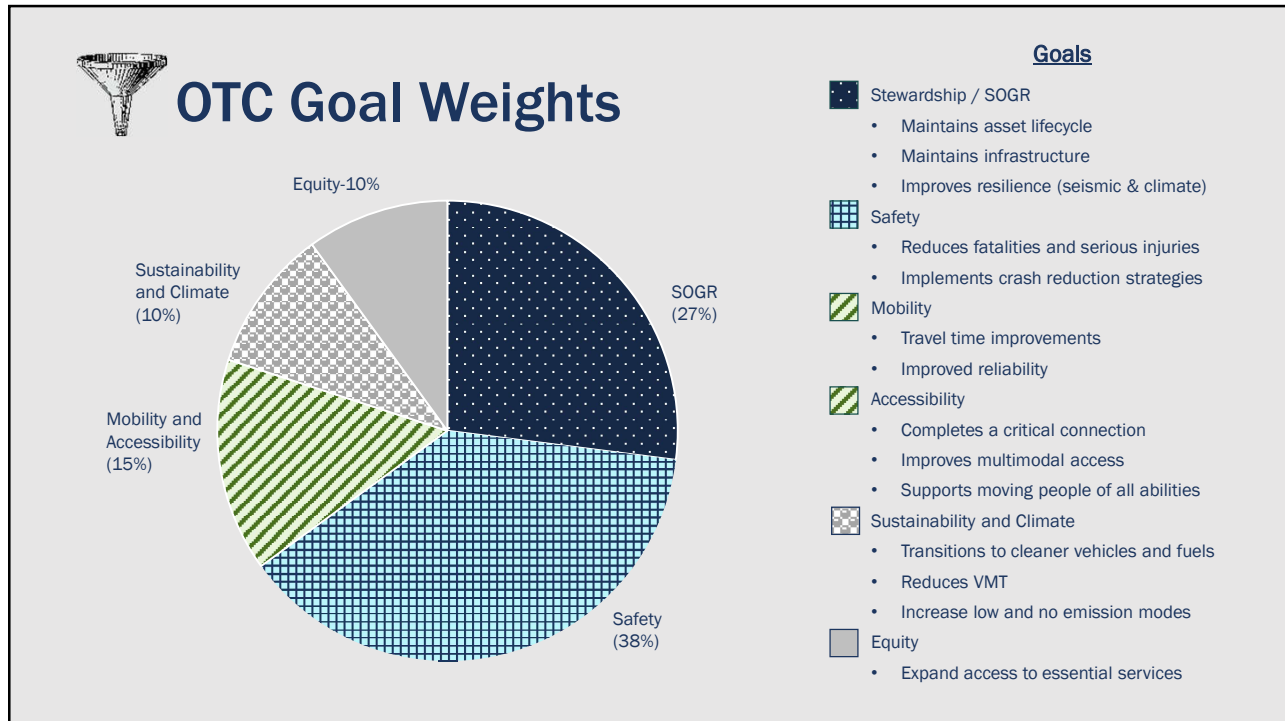


# How will the CIP be implemented?



# Identifying Investment Ideas





### Draft Goals and Indicators

Goal	Indicators	Goal	Indicators
<b>Safety</b>	Fatal and serious injury crash history	<b>Mobility</b>	Traffic Flow (travel time and travel time reliability)
	Fatal and serious injury crash risk		Transit Timeliness
	Safety improvement		Critical Bike or Ped Connection
<b>Stewardship / State of Good Repair (SOGR)</b>	Pavement Condition Improvement		<b>Climate and Sustainability</b>
	Bridge Condition Improvement	Reduces Air Pollution	
	Other Asset Improvement	<b>Equity</b>	Benefits Transportation-Disadvantaged Populations
	Addressing a Critical Seismic Issue		
	Addressing a Critical Resilience Issue		

Results will be shown by total score, and top scoring projects by each goal area.

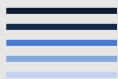


## Example Deep-Dive: Safety Criteria

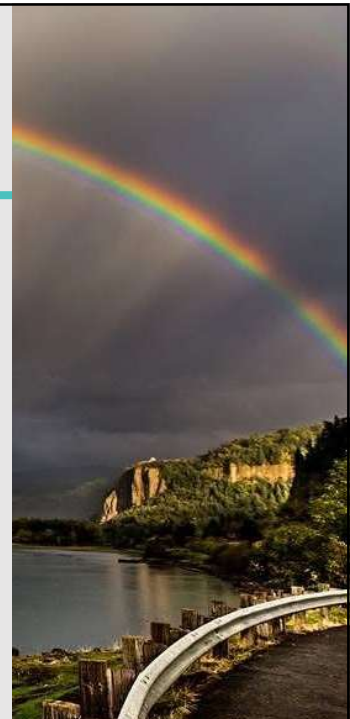
Focused on reducing fatalities and serious injuries. The OTC goal weight for Safety is 38%, the highest of all.

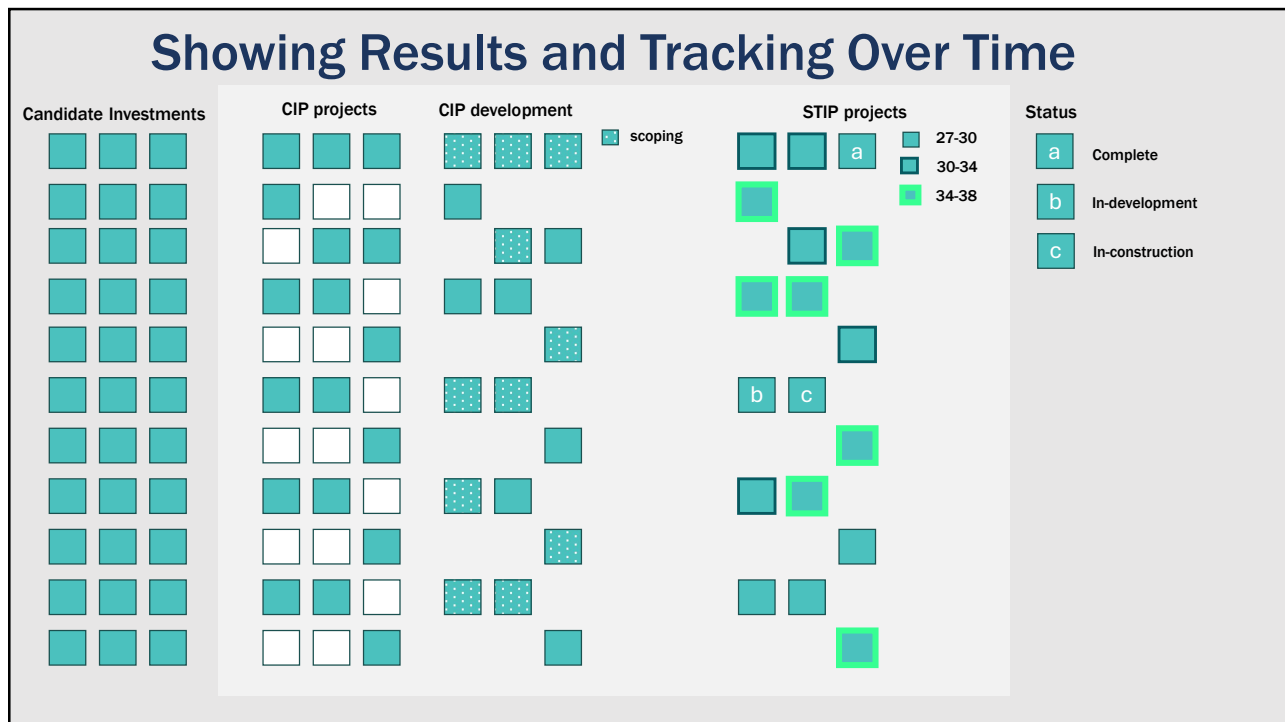
Indicator (priority order)	Description	Project Factor	Location (priority order)
<b>Fatal and Serious Injury – Crash History</b> (most heavily weighted)	Project that will improve safety and is located corridor with fatal and serious injury crash history	Proven safety countermeasure	Highest fatal and serious injury location Top SPISS site
<b>Fatal and Serious Injury – Crash Risk</b> (moderately weighted)	Credit for project that: Improves intersection Addresses roadway departure high-Vulnerable Road User (VRU) score area	Safety countermeasure addresses intersection, roadway departure, or VRU	At intersection or centerline/edgeline <b>OR</b> Prioritized by VRU location risk (high, then moderate, then minor)
<b>Safety Improvement</b> (minor weight)	Project improves safety	Proven safety countermeasure	Not at a highest fatal and serious injury location or top SPISS site

## Post Criteria Scoring Next Steps



- Review Rankings and Harmonize
  - Considerations
    - Project cost and available funds
    - Funding obligation minimums
    - Performance measures
    - Urban and rural
    - People and freight movement
- Public Outreach on Draft CIP (fall 2026)
- Finalize CIP document (December 2026)





## Looking to 2026: Developing the First CIP

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<b>Winter 2026</b>	<b>Ongoing</b>	<b>Winter and Spring 2026</b>	<b>Summer 2026</b>	<b>Fall 2026</b>	<b>Dec. 2026</b>	<b>Ongoing</b>	<b>Ongoing</b>
Establish potential funding ranges over CIP timeframe	Report on funding needs	Identify potential investments from ACTs, ODOT Regions and Programs	Screen through technical and policy criteria	Release draft for review, including public involvement and tribal consultation	Finalize first CIP	Establish project delivery and portfolio management processes within CIP and to the STIP	Internal communication, engagement and roll-out

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# Questions?

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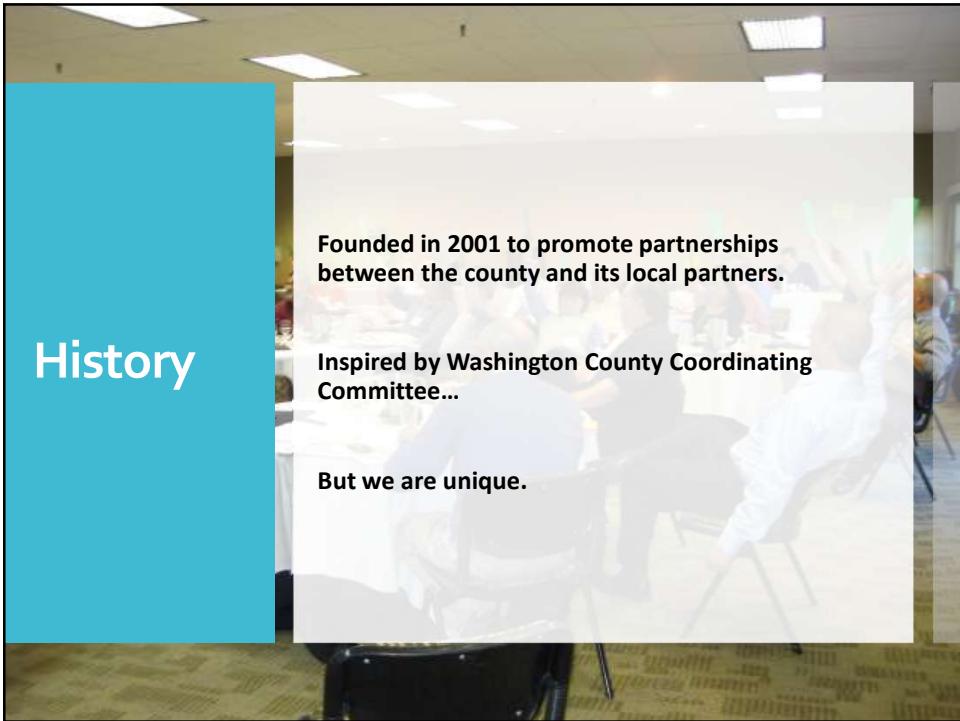




Clackamas County  
**Coordinating  
Committee**

# ORIENTATION

March 2026

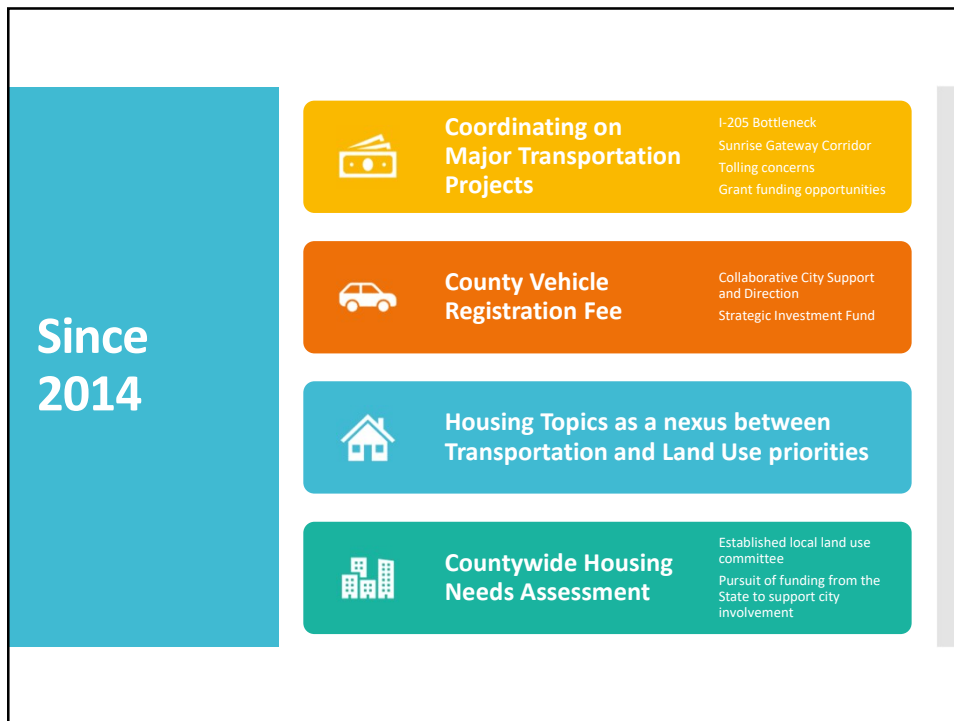
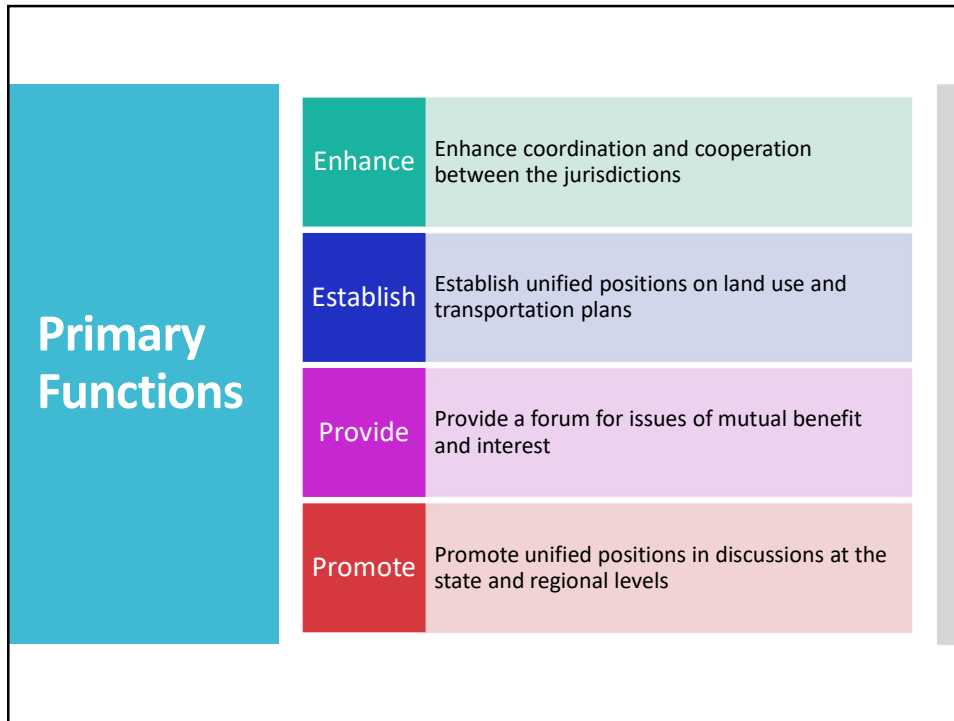


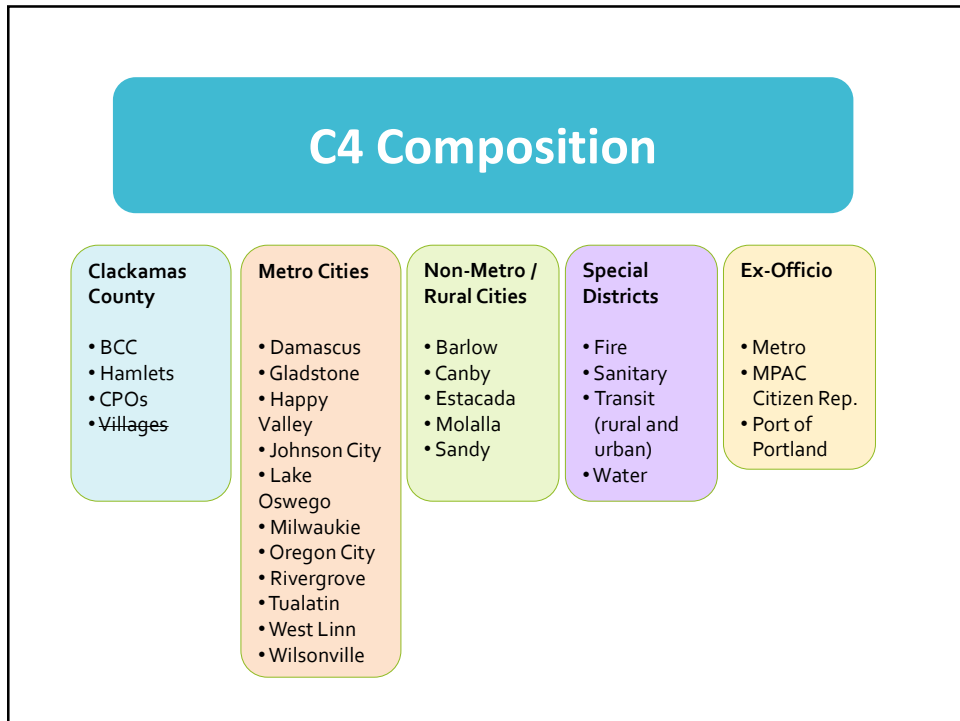
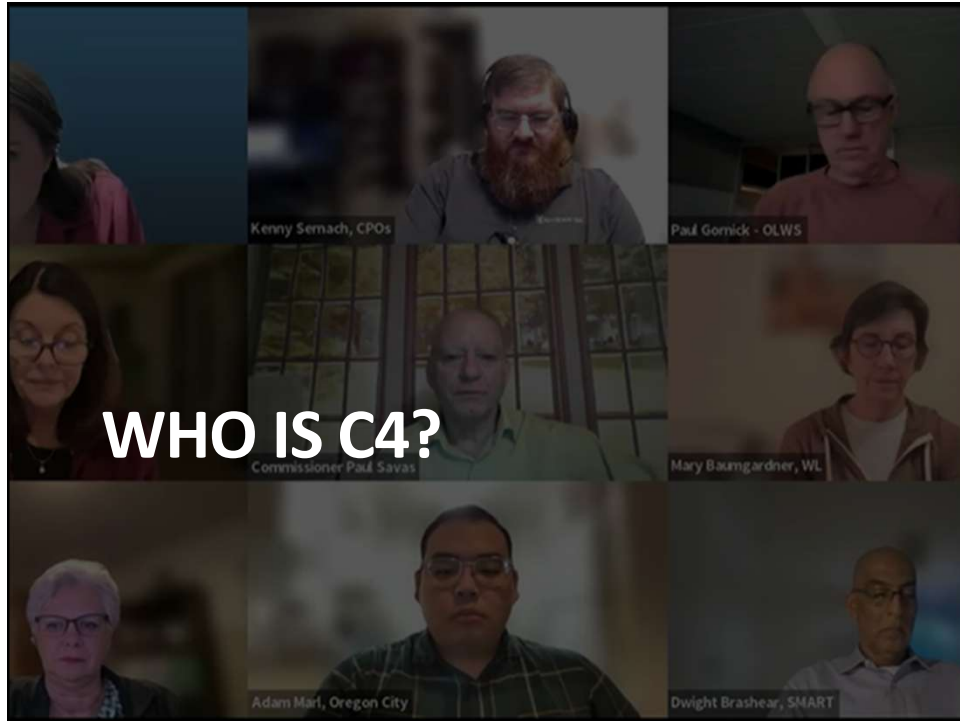
## History

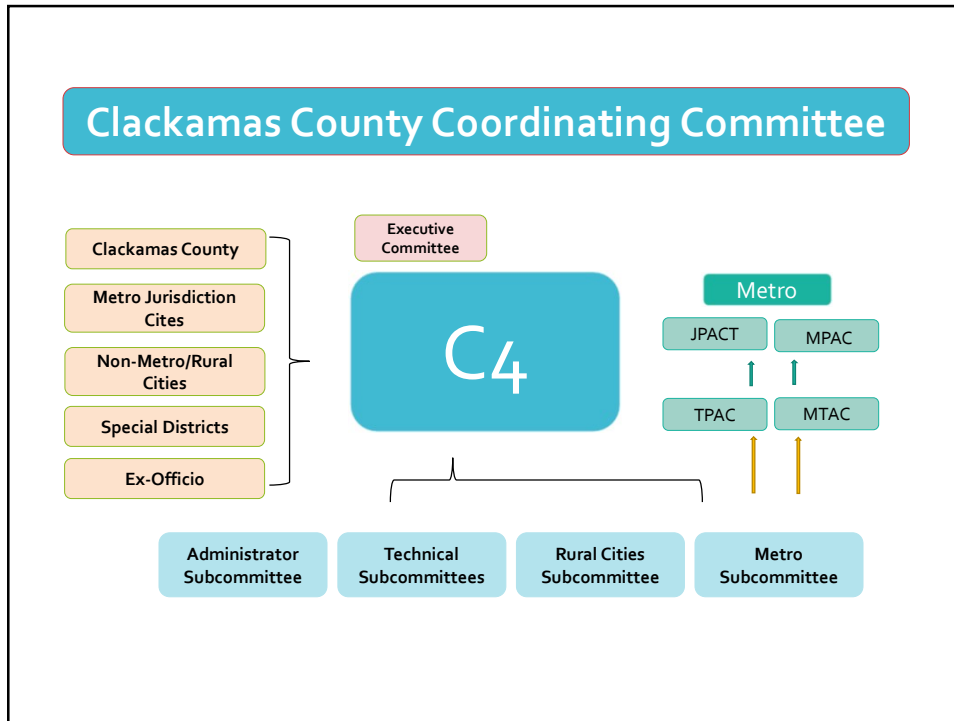
**Founded in 2001 to promote partnerships between the county and its local partners.**

**Inspired by Washington County Coordinating Committee...**

**But we are unique.**







**C4 Exec Comm.**

- Sets the agenda for C4
- Often seeks C4's direction to prioritize agenda topics

**C4 Metro**

- Meets to coordinate before JPACT and MPAC meetings.
- Issues are specific to the Metro urban areas.
- Supported by TPAC and MTAC staff, as well as C4 staff.
- Not a voting body.

**Clackamas Transportation Advisory Committee (CTAC)**

Est. in 2012 to help find collaborative solutions to transportation funding gaps within the cities and unincorporated areas of Clackamas County.

#StaffSupport!!!






The infographic features a vertical teal bar on the right with the text "C4 Retreat" in white. To the left, three light gray rounded rectangles contain icons and text: a calendar icon for "Annual event, set over 2 days.", a group of people icon for "Creates a forum for C4 members (and others) to discuss and address topics that are larger than what monthly C4 meetings typically afford.", and a watch icon for "Often includes opportunity to 'set the priorities' for the coming year."

**C4  
Retreat**

-  Annual event, set over 2 days.
-  Creates a forum for C4 members (and others) to discuss and address topics that are larger than what monthly C4 meetings typically afford.
-  Often includes opportunity to "set the priorities" for the coming year.



The logo consists of a stylized 'C4' in teal and blue, followed by the text "Clackamas County Coordinating Committee".

**Clackamas County  
Coordinating  
Committee**

**QUESTIONS?**

## Memo

**Date: March 05, 2026**  
**To: C4 Members & Interested Parties**  
**From: C4 Staff**  
**RE: Leadership Appointments**

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The Clackamas County Coordinating Committee is responsible for facilitating some periodic nominations/appointments. On March 05, members will be invited to participate in annual appointments to the executive committee.

### EXECUTIVE COMMITTEE APPOINTMENTS

C4 selects its Executive Committee Members annually at the March meeting. *The current C4 Executive Committee includes:*

1. County: Commissioner Paul Savas – C4 Co-Chair
2. Rural City: Mayor Brian Hodson – C4 Co-Chair
3. Urban City: Mayor Michael Milch
4. CPOs and Hamlets: Vacant
5. Fire District: Matthew Silva
6. Sewer/water District: Paul Gornick

### Time Commitment

The Executive Committee meets virtually on the second Monday of each month from 5:30 – 6:30 to set C4 agendas, plan the C4 retreat, and inform continuous improvement of the C4 body.

### Process for selecting or reappointing new members

1. On March 05, C4 members will be divided into the following caucuses:
  - CPO and Hamlet Caucus
  - Rural Cities Caucus
  - Urban Cities Caucus
  - Water and Sewer Caucus
2. Each caucus is responsible for selecting one representative to serve on the Executive Committee.
3. After caucus discussions, each group will announce their chosen representative.
4. County and Fire representatives are self-appointed by their respective jurisdictions and do not participate in the caucus selection process.