

Clackamas Water Environment Services

Budget Presentation
Fiscal Year 2025-2026





Water Environment Services (70)

Department Budget Summary by Fund

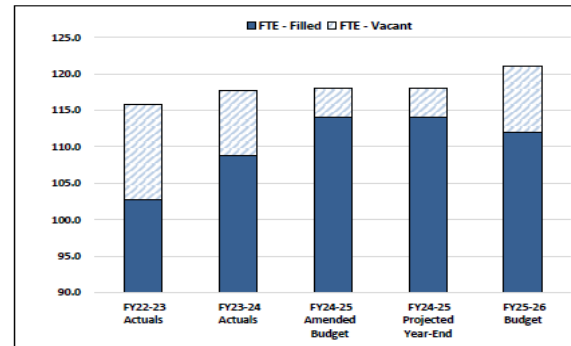
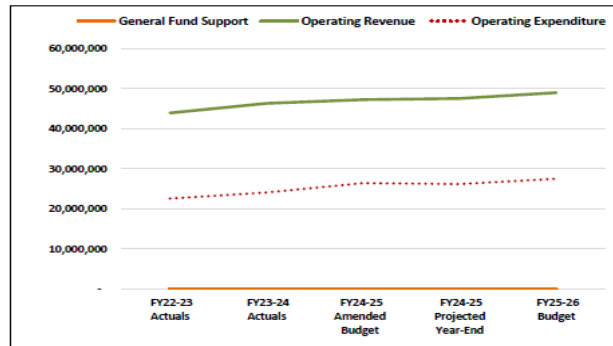
Line of Business	Program	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	% of	FY25-26 FTE **		
		WES Sanitary Sewer Operations Fund (631)	WES Sanitary Sewer SDC Fund (632)	WES Debt Service Fund (635)	WES Sanitary Sewer Construction Fund (639)	WES Surface Water Operations (641)	WES Surface SDC Fund (642)	WES Surface Water Construction Fund (649)	Total Budget	General Fund Support in Budget*	Total		Total	Filled	Vacant
Business Services	Administrative Services	2,836,305				874,455			3,710,760	-	0%				
Business Services	Account Services	1,268,850				314,020			1,582,870	-	0%				
Business Services	Financial Management	1,380,080				271,720			1,651,800	-	0%				
Business Services	Equipment Cost Pool	(352,480)			-				(352,480)	-	0%				
Capital Planning & Management	Asset Management	-				-			-	-					
Capital Planning & Management	Capital Delivery	943,180	8,305,000		35,570,000	303,060	-	7,603,350	52,724,590	-	0%				
Environmental Services	Environmental Monitoring	1,227,410				369,040			1,596,450	-	0%				
Environmental Services	Permit Services	705,900				663,700			1,369,600	-	0%				
Environmental Services	Watershed Protection	599,640				1,320,710			1,920,350	-	0%				
Environmental Services	Resource Recovery	1,407,250							1,407,250	-	0%				
Operations	Resource Recovery	-				-			-	-					
Operations	Field Operations & Maintenance	3,084,650				1,606,080			4,690,730	-	0%				
Operations	Plant Operations & Maintenance	12,834,385				-			12,834,385	-	0%				
Operations	Asset Management	1,567,285				372,235			1,939,520	-	0%				
Debt	Debt			12,286,382					12,286,382	-	0%				
Debt	State Revolving Loan Fund Debt			3,264,660					3,264,660	-	0%				
Allocations	Allocations	-			-	-		-	-	-					
Non-Program	Non-Program	28,633,118	37,686,588	1,277,746	57,963,828	6,742,993	3,323,446	11,328,877	146,956,596	-	0%				
Total		56,135,573	45,991,588	16,828,788	93,533,828	12,838,013	3,323,446	18,932,227	247,583,463	-	0%		121.0	112.0	9.0
<i>FY24-25 Budget (Amended)</i>		54,471,999	59,614,600	19,818,032	117,481,703	12,481,466	3,103,565	14,718,958	281,690,323	-			118.0	114.0	4.0
<i>\$ Increase (Decrease)</i>		1,663,574	(13,623,012)	(2,989,244)	(23,947,875)	356,547	219,881	4,213,269	(34,106,860)	-			3.0	(2.0)	5.0
<i>% Increase (Decrease)</i>		3%	-23%	-15%	-20%	3%	7%	29%	-12%	-			3%	-2%	125%

*General Fund Support is a subsidy, net of any other revenue received by the department

** Personnel services are shown as "Contracted Labor". FTE rolls up into department 80

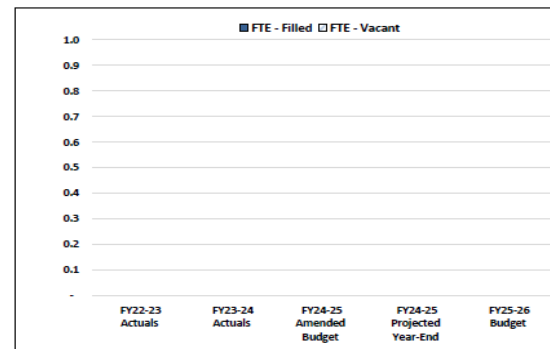
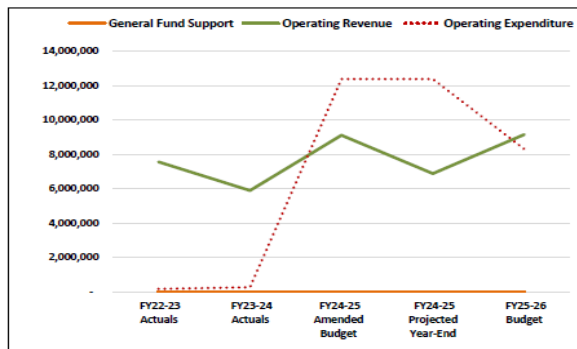
70-Water Environment Services (WES) / 631-WES Sanitary Sewer Operations
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	13,357,957	10,106,032	7,190,579	7,762,351	7,091,153	(99,426)	-1%	(3,317,627)	-32%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	46,687	75,000	75,000	-	(75,000)	-100%	(40,562)	-100%
Charges, Fees, License, Permits	43,280,079	45,233,122	46,784,500	46,914,200	48,545,400	1,760,900	4%	3,402,933	8%
Revenue from Bonds & Other Debts	2,638	190,391	-	3,000	-	-	-	(65,343)	-100%
All Other Revenue Resources	679,853	898,781	421,920	604,220	499,020	77,100	18%	(228,598)	-31%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	43,962,570	46,368,980	47,281,420	47,596,420	49,044,420	1,763,000	4%	3,068,430	7%
Total Revenue	57,320,527	56,475,012	54,471,999	55,358,771	56,135,573	1,663,574	3%	(249,197)	0%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	22,564,628	24,101,064	26,429,691	26,180,134	27,502,455	1,072,764	4%	3,220,513	13%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expenditure	22,564,628	24,101,064	26,429,691	26,180,134	27,502,455	1,072,764	4%	3,220,513	13%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	1,149,866	1,212,298	1,327,900	1,284,700	1,364,200	36,300	3%	148,579	12%
Transfers	23,500,000	23,399,300	20,802,784	20,802,784	21,172,936	370,152	2%	(1,394,425)	-6%
Contingency	-	-	4,405,000	-	4,584,000	179,000	4%	4,584,000	-
Total Appropriated	47,214,494	48,712,662	52,965,375	48,267,618	54,623,591	1,658,216	3%	6,558,666	14%
Reserve for Future Expenditures	-	-	1,506,624	-	1,511,982	5,358	0%	1,511,982	-
Total Expense	47,214,494	48,712,662	54,471,999	48,267,618	56,135,573	1,663,574	3%	8,070,648	
Revenues Less Expenses	10,106,033	7,762,351	-	7,091,153	-				
Full Time Equivalent (FTE)									
				<i>As Of 03/2025</i>					
FTE - Total	115.8	117.8	118.0	118.0	121.0	3.0			
FTE - Filled	102.8	108.8	114.0	114.0	112.0	(2.0)			
FTE - Vacant	13.0	9.0	4.0	4.0	9.0	5.0			



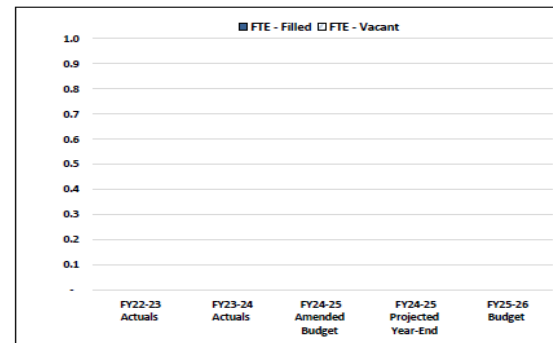
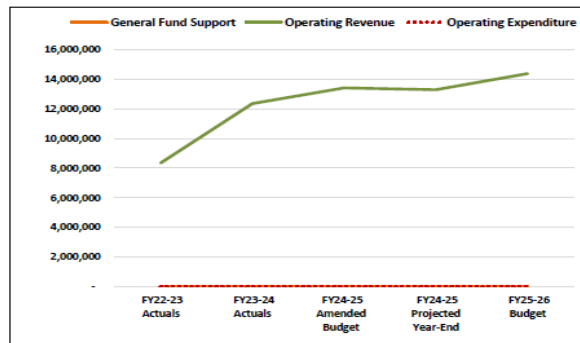
70-Water Environment Services (WES) / 632-WES Sanitary Sewer SDC Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$	%	\$	%
						Variance	Variance	Variance	Variance
Beginning Fund Balance	51,215,688	52,339,171	50,509,900	50,880,971	36,843,788	(13,666,112)	-27%	(14,634,822)	-28%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	6,797,056	4,191,045	7,589,400	4,845,400	7,858,300	268,900	4%	2,580,467	49%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	760,688	1,699,836	1,515,300	2,035,200	1,289,500	(225,800)	-15%	(209,075)	-14%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	7,557,744	5,890,881	9,104,700	6,880,600	9,147,800	43,100	0%	2,371,392	35%
Total Revenue	58,773,432	58,230,052	59,614,600	57,761,571	45,991,588	(13,623,012)	-23%	(12,263,430)	-21%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	170,367	270,630	12,375,000	12,375,000	8,305,000	(4,070,000)	-33%	4,033,001	94%
Operating Expenditure	170,367	270,630	12,375,000	12,375,000	8,305,000	(4,070,000)	-33%	4,033,001	94%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	6,263,894	7,078,451	8,542,783	8,542,783	7,815,443	(727,340)	-9%	520,400	7%
Contingency	-	-	3,093,750	-	2,076,300	(1,017,450)	-33%	2,076,300	-
Total Appropriated	6,434,260	7,349,081	24,011,533	20,917,783	18,196,743	(5,814,790)	-24%	6,629,702	57%
Reserve for Future Expenditures	-	-	35,603,067	-	27,794,845	(7,808,222)	-22%	27,794,845	-
Total Expense	6,434,260	7,349,081	59,614,600	20,917,783	45,991,588	(13,623,012)	-23%	34,424,547	
Revenues Less Expenses	52,339,172	50,880,971	-	36,843,788	-				
<u>Full Time Equivalent (FTE)</u>				<i>As Of 03/2025</i>					
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



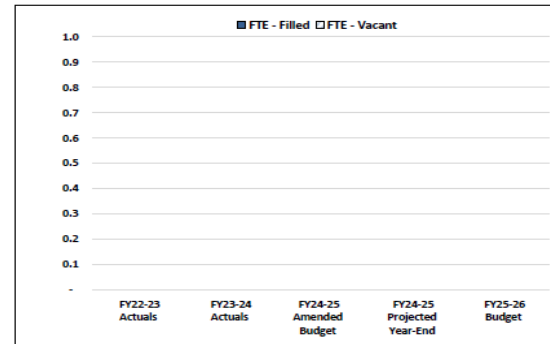
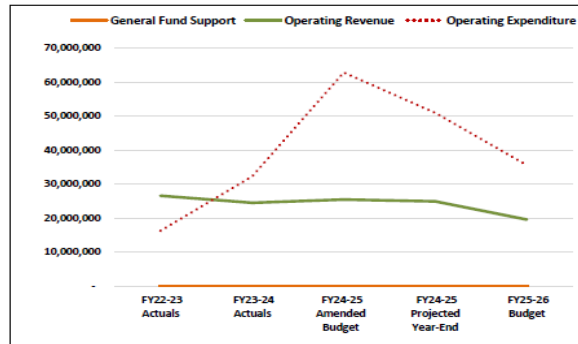
70-Water Environment Services (WES) / 635-WES Debt Service Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	10,296,117	6,941,816	6,400,000	6,528,295	2,444,529	(3,955,471)	-62%	(5,477,547)	-69%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	295,532	179,274	170,000	185,000	185,000	15,000	9%	(34,935)	-16%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	142,435	219,318	108,900	261,100	85,600	(23,300)	-21%	(122,018)	-59%
Other Interfund Transfers	7,900,591	11,958,874	13,139,132	12,845,567	14,113,659	974,527	7%	3,211,982	29%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	8,338,558	12,357,465	13,418,032	13,291,667	14,384,259	966,227	7%	3,055,029	27%
Total Revenue	18,634,675	19,299,281	19,818,032	19,819,962	16,828,788	(2,989,244)	-15%	(2,422,518)	-13%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expenditure	-	-	-	-	-	-	-	-	-
Debt Service	11,692,859	12,770,986	13,038,622	12,956,022	13,073,584	34,962	0%	600,295	5%
Special Payments	-	-	-	-	1,700,000	1,700,000	-	1,700,000	-
Transfers	-	-	4,419,411	4,419,411	-	(4,419,411)	-100%	(1,473,137)	-100%
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	11,692,859	12,770,986	17,458,033	17,375,433	14,773,584	(2,684,449)	-15%	827,158	6%
Reserve for Future Expenditures	-	-	2,359,999	-	2,055,204	(304,795)	-13%	2,055,204	-
Total Expense	11,692,859	12,770,986	19,818,032	17,375,433	16,828,788	(2,989,244)	-15%	2,882,362	-
Revenues Less Expenses	6,941,816	6,528,295	-	2,444,529	-	-	-	-	-
<u>Full Time Equivalent (FTE)</u>				<i>As Of 03/2025</i>					
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



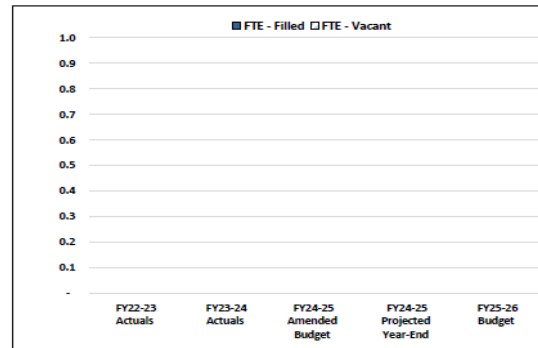
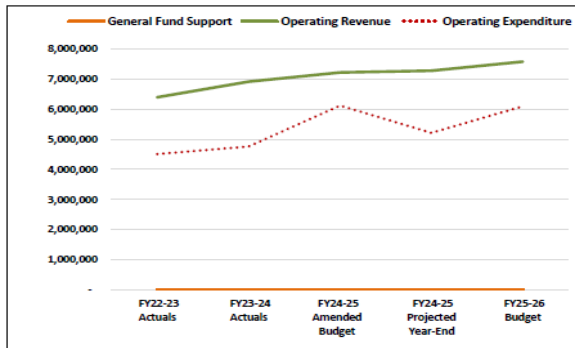
70-Water Environment Services (WES) / 639-WES Sanitary Sewer Construction Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	97,396,842	107,717,807	92,012,857	99,962,657	73,945,728	(18,067,129)	-20%	(27,746,707)	-27%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	2,000,000	-	2,000,000	-	0%	2,000,000	-
Charges, Fees, License, Permits	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	2,114,616	-	-	-	-	-	-	(704,872)	-100%
All Other Revenue Resources	1,562,073	5,947,791	2,760,400	3,998,500	2,588,100	(172,300)	-6%	(1,248,021)	-33%
Other Interfund Transfers	22,909,413	18,563,023	20,708,446	20,919,411	15,000,000	(5,708,446)	-28%	(5,797,282)	-28%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	26,586,102	24,510,813	25,468,846	24,917,911	19,588,100	(5,880,746)	-23%	(5,750,176)	-23%
Total Revenue	123,982,944	132,228,620	117,481,703	124,880,568	93,533,828	(23,947,875)	-20%	(33,496,883)	-26%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	16,265,138	32,265,963	62,811,500	50,934,840	35,570,000	(27,241,500)	-43%	2,414,687	7%
Operating Expenditure	16,265,138	32,265,963	62,811,500	50,934,840	35,570,000	(27,241,500)	-43%	2,414,687	7%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	15,702,875	-	8,892,500	(6,810,375)	-43%	8,892,500	-
Total Appropriated	16,265,138	32,265,963	78,514,375	50,934,840	44,462,500	(34,051,875)	-43%	11,307,187	34%
Reserve for Future Expenditures	-	-	38,967,328	-	49,071,328	10,104,000	26%	49,071,328	-
Total Expense	16,265,138	32,265,963	117,481,703	50,934,840	93,533,828	(23,947,875)	-20%	60,378,515	
Revenues Less Expenses	107,717,807	99,962,657	-	73,945,728	-				
<u>Full Time Equivalent (FTE)</u>				<i>As Of 03/2025</i>					
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



70-Water Environment Services (WES) / 641-WES Surface Water Operations
Summary of Revenue and Expense

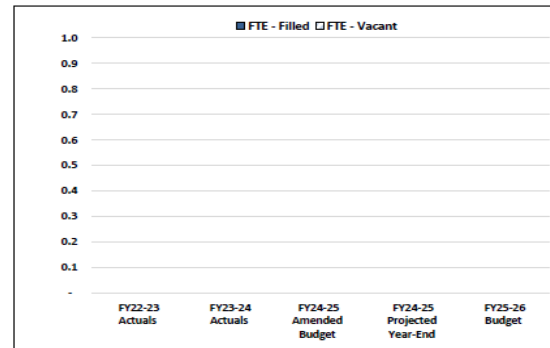
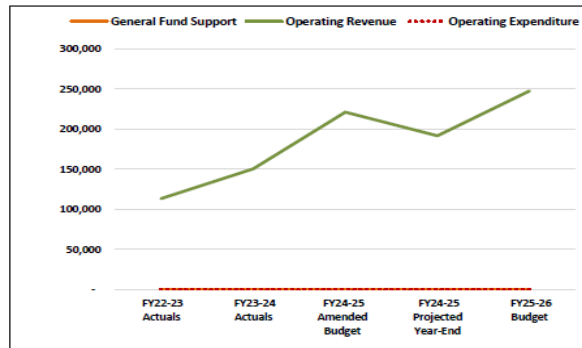
	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	5,276,402	5,032,994	5,262,466	5,191,498	5,258,583	(3,883)	0%	91,618	2%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	6,279,163	6,712,765	7,036,100	6,977,500	7,380,500	344,400	5%	724,024	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	118,014	202,105	182,900	299,750	198,930	16,030	9%	(7,693)	-4%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	6,397,178	6,914,871	7,219,000	7,277,250	7,579,430	360,430	5%	716,331	10%
Total Revenue	11,673,580	11,947,865	12,481,466	12,468,748	12,838,013	356,547	3%	807,949	7%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	4,508,085	4,756,367	6,121,400	5,210,165	6,095,020	(26,380)	0%	1,270,148	26%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expenditure	4,508,085	4,756,367	6,121,400	5,210,165	6,095,020	(26,380)	0%	1,270,148	26%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	2,132,500	2,000,000	2,082,600	2,000,000	3,625,280	1,542,680	74%	1,581,113	77%
Contingency	-	-	1,020,000	-	1,016,000	(4,000)	0%	1,016,000	-
Total Appropriated	6,640,585	6,756,367	9,224,000	7,210,165	10,736,300	1,512,300	16%	3,867,261	56%
Reserve for Future Expenditures	-	-	3,257,466	-	2,101,713	(1,155,753)	-35%	2,101,713	-
Total Expense	6,640,585	6,756,367	12,481,466	7,210,165	12,838,013	356,547	3%	5,968,974	
Revenues Less Expenses	5,032,994	5,191,498	-	5,258,583	-				
<u>Full Time Equivalent (FTE)</u>	<i>As Of 03/2025</i>								
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



**70-Water Environment Services (WES) / 642-WES Surface Water SDC Fund
Summary of Revenue and Expense**

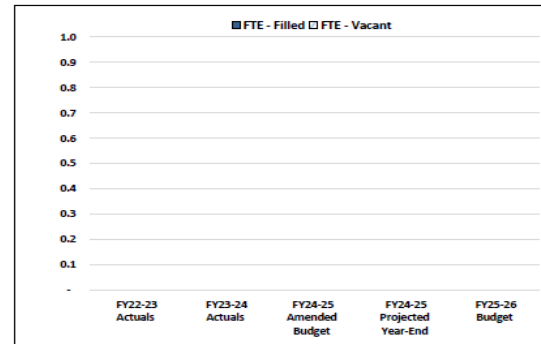
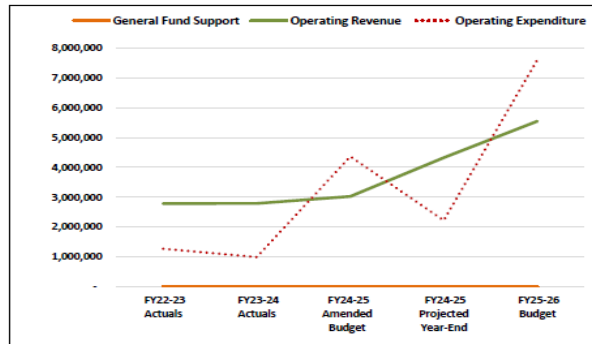
	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$	%	\$	%
						Variance	Variance	Variance	Variance
Beginning Fund Balance	2,620,151	2,733,465	2,882,265	2,883,946	3,075,746	193,481	7%	329,892	12%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	72,658	56,700	134,800	76,400	140,000	5,200	4%	71,414	104%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	40,656	93,781	86,500	115,400	107,700	21,200	25%	24,421	29%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	113,314	150,481	221,300	191,800	247,700	26,400	12%	95,835	63%
Total Revenue	2,733,465	2,883,946	3,103,565	3,075,746	3,323,446	219,881	7%	425,727	15%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expenditure	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	3,103,565	-	3,323,446	219,881	7%	3,323,446	-
Total Expense	-	-	3,103,565	-	3,323,446	219,881	7%	3,323,446	-
Revenues Less Expenses	2,733,465	2,883,946	-	3,075,746	-				
Full Time Equivalent (FTE)									
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-

As Of 03/2025



70-Water Environment Services (WES) / 649-WES Surface Water Construction Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	7,964,622	9,482,588	11,695,718	11,283,218	13,384,629	1,688,911	14%	3,807,820	40%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	169,415	471,000	1,185,000	1,018,998	547,998	116%	567,526	126%
Charges, Fees, License, Permits	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	530,111	296,268	162,400	623,621	-	(162,400)	-100%	(483,333)	-100%
All Other Revenue Resources	119,745	321,253	350,900	451,300	468,500	117,600	34%	171,067	58%
Other Interfund Transfers	2,132,500	2,000,000	2,038,940	2,059,900	4,060,100	2,021,160	99%	1,995,967	97%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	2,782,356	2,786,936	3,023,240	4,319,821	5,547,598	2,524,358	83%	2,251,227	68%
Total Revenue	10,746,978	12,269,524	14,718,958	15,603,039	18,932,227	4,213,269	29%	6,059,047	47%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	1,264,390	986,306	4,359,500	2,218,410	7,603,350	3,243,850	74%	6,113,648	410%
Operating Expenditure	1,264,390	986,306	4,359,500	2,218,410	7,603,350	3,243,850	74%	6,113,648	410%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	1,089,875	-	1,900,800	810,925	74%	1,900,800	-
Total Appropriated	1,264,390	986,306	5,449,375	2,218,410	9,504,150	4,054,775	74%	8,014,448	538%
Reserve for Future Expenditures	-	-	9,269,583	-	9,428,077	158,494	2%	9,428,077	-
Total Expense	1,264,390	986,306	14,718,958	2,218,410	18,932,227	4,213,269	29%	17,442,525	
Revenues Less Expenses	9,482,588	11,283,218	-	13,384,629	-				
Full Time Equivalent (FTE) As Of 03/2025									
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



FY25-26 Looking Ahead

CHALLENGES

- Inflationary pressures on key operating inputs.
- Aging infrastructure.
- Growing service area.
- Ratepayer affordability.
- Broader economic uncertainty.
- Regulatory changes.

OPPORTUNITIES

- Strong financial position and planning.
- Ongoing implementation of 5-Year Capital Improvement Plan.
- Community partnerships for strategic investment in inflow and infiltration reduction.
- Proposed rate increases aligned with long-term planning projections.
- Contingency and reserve policies to mitigate risk.