



OFFICE OF THE COUNTY ADMINISTRATOR
PUBLIC SERVICES BUILDING

2051 KAEN ROAD | OREGON CITY, OR 97045

MEMORANDUM

TO: Clackamas County Board of County Commissioners
FROM: Nancy Bush, County Operating Officer
RE: 2025-2030 Strategic Plan Update
DATE: October 28, 2025

REQUEST: None, informational update only.

BACKGROUND: The Board held a retreat on June 24 & 25, 2025 to update the Board's Performance Clackamas Strategic Plan. The plan, formally adopted on July 22, 2025, has five overarching goals:

- Safe, Secure and Livable Communities
- Strong Infrastructure
- Vibrant Economy
- Healthy People
- Public Trust in Good Government

Under the five overarching goals, there are a total of 10 strategic goals. Staff-led implementation teams were created for each of the 10 goals. These are led by the following departments:

Strategic Goal	Department Lead
Affordable Housing	Health, Housing and Human Services
Available Land for Business Development	Transportation and Development
Communications and Engagement	Public and Government Affairs
Best Practice Governance	County Administration
Childcare	Health, Housing and Human Services
Development Process Review	Transportation and Development
Clackamas County Jail Planning	County Administration
Recovery Oriented System of Care	Health, Housing and Human Services
Sunrise Gateway Corridor	Transportation and Development
Transit	Transportation and Development

The implementation teams developed strategies, action items, potential partnerships and resources. County Administration staff reviewed these for completeness and, after Administrator Schmidt's approval, the plans were distributed. These are working documents and will be updated as work continues and new strategies or resources are identified.

Each team leader is required to provide monthly written reports on progress to Administrator Schmidt beginning November 1.

Administrator Schmidt will provide frequent updates to the Board. Staff will have regular opportunities to seek Board guidance on policy questions related to these goals. Additionally, some teams already have reoccurring time on the Board's schedule (i.e., Recovery Campus).

Commissioners will have their first formal public discussion on the implementation plan progress Tuesday, February 3, 2026. The current plan is for each implementation team leader to provide a 30-minute report. The Board will have a half day retreat on Wednesday, February 4 to discuss Strategic Plan progress.

RECOMMENDATION: No recommendation, informational update only.