

Transportation & Development

Budget Presentation
Fiscal Year 2025-2026





Line of Business	Program	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26
		General Fund (100)	County Fair Fund (201)	Development Svcs Fund (205)	Community Services Fund (208)	Library Services (212)	Road Fund (215)	Property Resources Fund (218)	Countywide Transportation SDC Fund (223)
Administrative Services	Office of the Director				1,479,924		2,187,008		
Transportation Services	Traffic Safety						7,285,696		
	Transportation Engineering & Construction						25,303,695		
	Transportation Maintenance						48,476,273		
	Community Road Fund						34,393,220		
	Damascus Roads						4,925,005		
	Fleet								
Community Services	Gladstone Library					3,319,874			
	Library Support Services					7,780,693			
	Oak Lodge Library					6,903,531			
	Code Enforcement	1,459,882							
	Dog Services	2,774,078							
	Sustainability & Solid Waste	6,828,821							
	County Parks								
	Forestry								
	Property Disposition							2,014,634	
Development Services	County Surveyor	1,656,394							
	Public Land Corner	-							
	Current Planning	4,461,490							
	Building Codes			19,659,728					
	Septic			1,662,134					
	Development Engineering						3,219,469		
Visioning Services	Long Range Planning	1,196,540					3,942,153		
	Regional Policy Coordination						1,864,024		
	Office of Economic Development				11,673,881				
TDCS Accounting Programs	County Event Center		12,484,747						
	Tax Title Land							1,135,586	
	\$ Coll On Behalf of Other Agcy	3,000,258							
	Countywide TSDC								21,380,962
	HV Joint Area TSDC								1,252,820
	Dog Services Charitable Fund	519,500							
TOTAL		21,896,963	12,484,747	21,321,862	13,153,805	18,004,098	131,596,543	3,150,220	22,633,782
FY24-25 Budget (Amended)		20,100,316	8,633,176	16,652,068	11,371,528	22,325,806	134,829,504	2,729,637	20,294,848
\$ Increase (Decrease)		1,796,648	3,851,571	4,669,794	1,782,277	(4,321,708)	(3,232,960)	420,584	2,338,934
% Increase (Decrease)		9%	45%	28%	16%	-19%	-2%	15%	12%

*General Fund Support is a subsidy, net of any other revenue received by the department

** FY25-26 FTE: The figures align to each department's updated personnel counts



Department of Transportation and Development (30/50/60/80)

Department Budget Summary by Fund

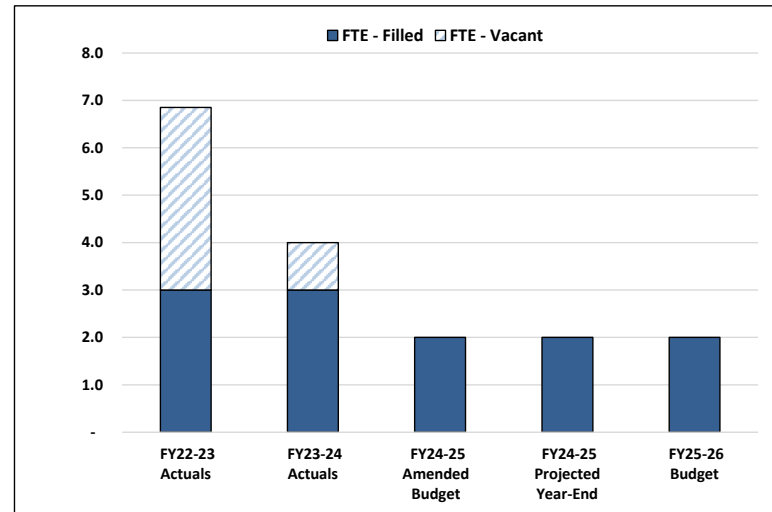
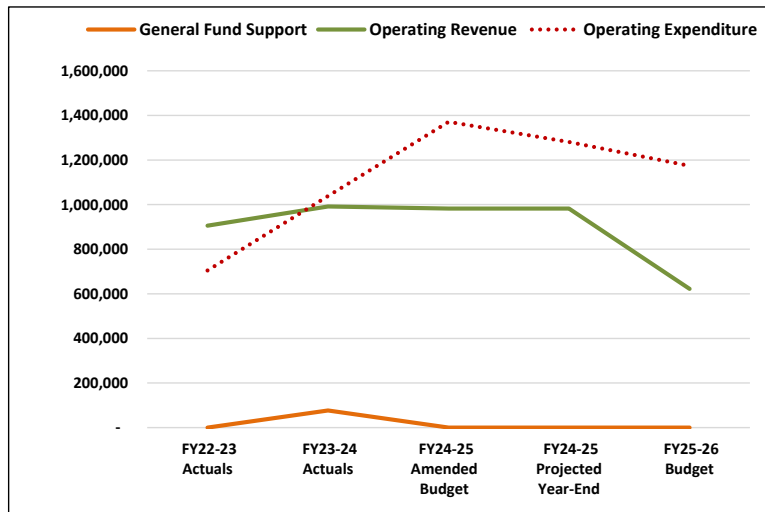
Line of Business	Program	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	% of Total	FY25-26 FTE **		
		Public Land Cor Pres Fund (224)	Special Grants Fund (230)	Parks & Forestry Fund (257)	Stone Creek Golf Course (601)	Fleet Svcs Fund (770)	Total Budget	General Fund Support in Budget *		Total	Filled	Vacant
Administrative Services	Office of the Director		-				3,666,932	-	0%	10.2	9.2	1.0
Transportation Services	Traffic Safety		-				7,285,696	-	0%	13.1	12.1	1.0
	Transportation Engineering & Construction		689,577				25,993,272	-	0%	23.2	20.2	3.0
	Transportation Maintenance		3,684,750				52,161,023	-	0%	103.2	94.2	9.0
	Community Road Fund						34,393,220	-	0%	-	-	-
	Damascus Roads						4,925,005	-	0%	-	-	-
	Fleet					9,095,217	9,095,217	-	0%	21.0	18.0	3.0
Community Services	Gladstone Library		-				3,319,874	-	0%	4.9	4.4	0.5
	Library Support Services		-				7,780,693	2,900,092	37%	12.0	12.0	-
	Oak Lodge Library		-				6,903,531	-	0%	7.1	6.6	0.5
	Code Enforcement						1,459,882	-	0%	7.0	7.0	-
	Dog Services						2,774,078	1,767,355	64%	14.0	14.0	-
	Sustainability & Solid Waste						6,828,821	-	0%	11.9	9.9	2.0
	County Parks			3,888,914	7,936,147		11,825,061	-	0%	8.0	7.0	1.0
	Forestry			3,183,355			3,183,355	-	0%	1.0	1.0	-
	Property Disposition						2,014,634	-	0%	1.0	1.0	-
Development Services	County Surveyor	-	-				1,656,394	426,209	26%	8.0	7.0	1.0
	Public Land Corner	396,347					396,347	-	0%	-	-	-
	Current Planning						4,461,490	2,688,514	60%	14.7	14.7	-
	Building Codes						19,659,728	-	0%	43.2	36.2	7.0
	Septic						1,662,134	-	0%	6.1	4.1	2.0
	Development Engineering						3,219,469	-	0%	16.2	14.2	2.0
Visioning Services	Long Range Planning						5,138,693	188,391	4%	7.7	7.7	-
	Regional Policy Coordination						1,864,024	-	0%	4.0	2.0	2.0
	Office of Economic Development						11,673,881	-	0%	5.0	5.0	-
TDCS Accounting Programs	County Event Center		4,800,000				17,284,747	-	0%	-	-	-
	Tax Title Land						1,135,586	-	0%	-	-	-
	\$ Coll On Behalf of Other Agcy						3,000,258	-	0%	-	-	-
	Countywide TSDC						21,380,962	-	0%	-	-	-
	HV Joint Area TSDC						1,252,820	-	0%	-	-	-
	Dog Services Charitable Fund						519,500	-	0%	-	-	-
TOTAL		396,347	9,174,327	7,072,269	7,936,147	9,095,217	277,916,328	7,970,561	3%	342.2	307.2	35.0
FY24-25 Budget (Amended)		1,335,779	18,904,954	7,652,802	7,433,794	8,937,431	281,201,642	7,664,001	3%	344.2	315.2	29.0
\$ Increase (Decrease)		(939,432)	(9,730,627)	(580,533)	502,353	157,786	(3,285,314)	306,560		(2.0)	(8.0)	6.0
% Increase (Decrease)		-70%	-51%	-8%	7%	2%	-1%	4%		-1%	-3%	21%

*General Fund Support is a subsidy, net of any other revenue received by the department

** FY25-26 FTE: The figures align to each department's updated personnel counts

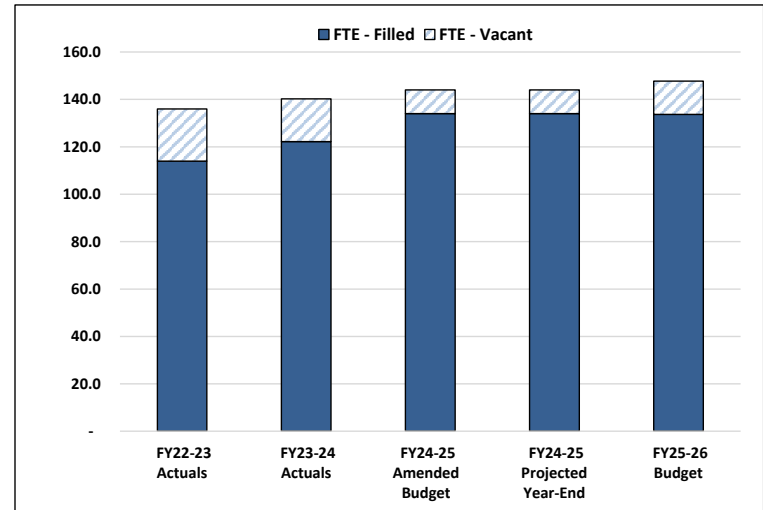
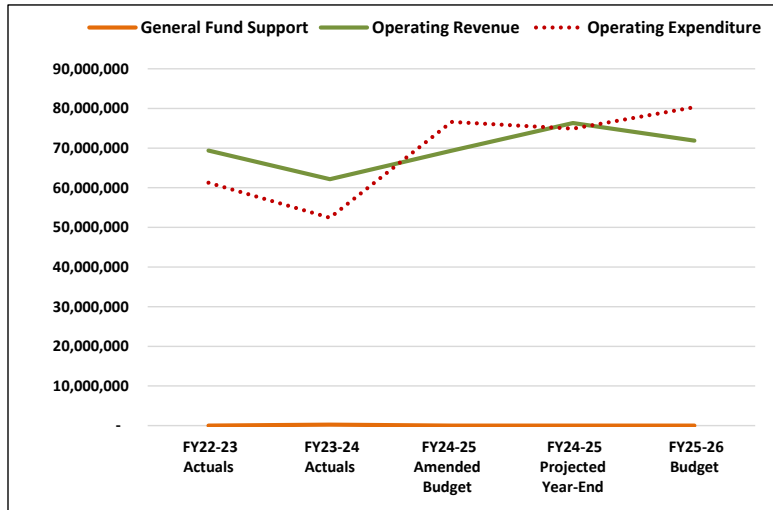
30-Transportation & Development (DTD) [50-History] / 208-Lottery Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	1,002,242	1,202,915	1,056,720	1,155,920	857,691	(199,029)	-19%	(262,668)	-23%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	905,228	896,420	982,346	982,346	622,233	(360,113)	-37%	(305,765)	-33%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	18,500	-	45	-	-	-	(6,182)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	76,498	-	-	-	-	-	(25,499)	-100%
Operating Revenue	905,228	991,418	982,346	982,391	622,233	(360,113)	-37%	(337,446)	-35%
Total Revenue	1,907,470	2,194,333	2,039,066	2,138,311	1,479,924	(559,142)	-27%	(600,114)	-29%
Personnel Services	583,733	456,528	440,663	432,393	469,749	29,086	7%	(21,136)	-4%
Materials and Services	120,822	581,887	930,578	848,226	703,751	(226,827)	-24%	186,773	36%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expenditure	704,555	1,038,415	1,371,241	1,280,619	1,173,500	(197,741)	-14%	165,637	16%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	596,924	-	306,423	(290,501)	-49%	306,423	-
Total Appropriated	704,555	1,038,415	1,968,165	1,280,619	1,479,923	(488,242)	-25%	472,060	47%
Reserve for Future Expenditures	-	-	70,901	-	-	(70,901)	-100%	-	-
Total Expense	704,555	1,038,415	2,039,066	1,280,619	1,479,923	(559,143)	-27%	472,060	
Revenues Less Expenses	1,202,915	1,155,919	-	857,692	-				
<u>Full Time Equivalent (FTE)</u> As Of 03/2025									
FTE - Total	6.9	4.0	2.0	2.0	2.0	-			
FTE - Filled	3.0	3.0	2.0	2.0	2.0	-			
FTE - Vacant	3.9	1.0	-	-	-	-			



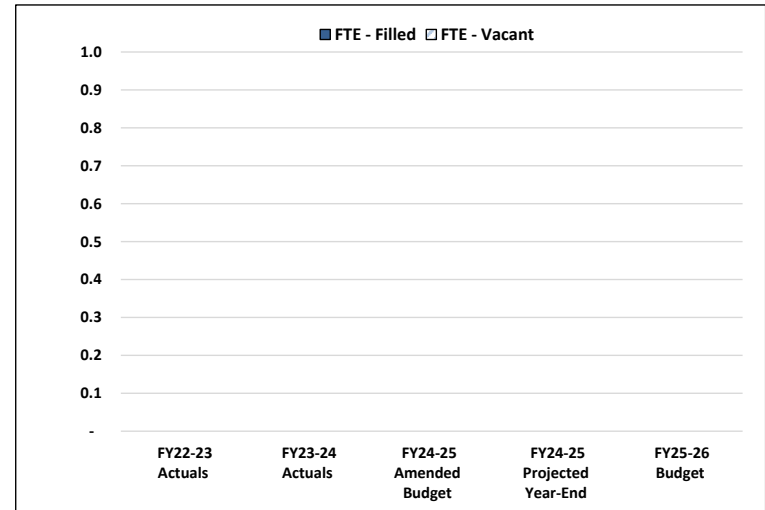
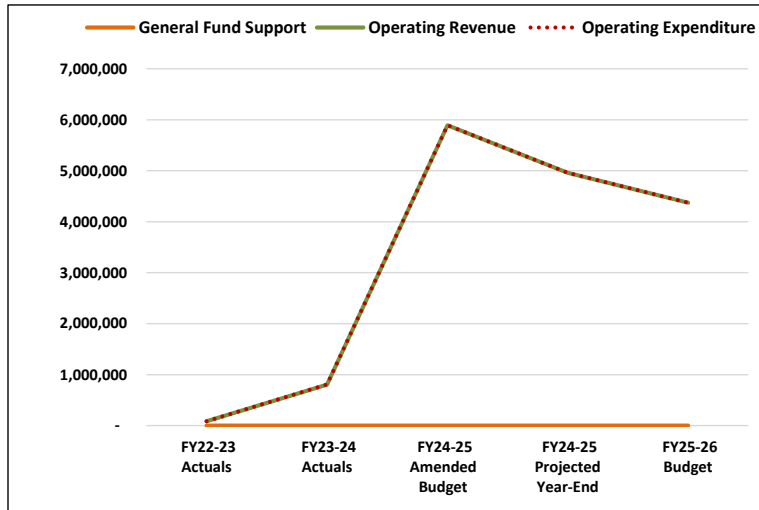
30-Transportation & Development (DTD) / 215-Road Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	53,138,868	55,451,564	56,620,668	59,091,522	50,670,586	(5,950,082)	-11%	(5,223,398)	-9%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	50,802,374	40,361,640	46,815,864	48,618,300	43,559,084	(3,256,780)	-7%	(3,035,020)	-7%
Charges, Fees, License, Permits	14,846,316	15,672,259	15,983,236	15,894,290	16,134,814	151,578	1%	663,859	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	3,309,415	4,863,445	1,891,365	6,201,397	6,271,042	4,379,677	232%	1,479,623	31%
Other Interfund Transfers	432,429	1,028,670	4,658,541	5,598,714	5,935,371	1,276,830	27%	3,582,100	152%
General Fund Support	-	207,623	-	-	-	-	-	(69,208)	-100%
Operating Revenue	69,390,533	62,133,638	69,349,006	76,312,701	71,900,311	2,551,304	4%	2,621,354	4%
Total Revenue	122,529,401	117,585,201	125,969,675	135,404,223	122,570,897	(3,398,777)	-3%	(2,602,044)	-2%
Personnel Services	16,276,034	18,408,273	21,199,178	19,140,002	22,729,573	1,530,396	7%	4,788,137	27%
Materials and Services	20,681,758	23,716,537	26,559,411	26,305,411	28,387,128	1,827,717	7%	4,819,226	20%
Capital Outlay	24,294,780	10,296,317	28,861,928	29,465,287	29,184,592	322,664	1%	7,832,464	37%
Operating Expenditure	61,252,571	52,421,127	76,620,517	74,910,700	80,301,294	3,680,777	5%	17,439,828	28%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	4,441,310	4,790,596	5,679,400	6,470,302	5,200,302	(479,098)	-8%	(33,767)	-1%
Transfers	1,383,956	1,281,956	3,063,835	3,352,635	2,506,700	(557,135)	-18%	500,517	25%
Contingency	-	-	17,000,000	-	23,507,595	6,507,595	38%	23,507,595	-
Total Appropriated	67,077,837	58,493,679	102,363,752	84,733,637	111,515,890	9,152,138	9%	41,414,173	59%
Reserve for Future Expenditures	-	-	23,605,922	-	11,055,008	(12,550,914)	-53%	11,055,008	-
Total Expense	67,077,837	58,493,679	125,969,674	84,733,637	122,570,898	(3,398,776)	-3%	52,469,181	
Revenues Less Expenses	55,451,564	59,091,523	-	50,670,586	-				
<u>Full Time Equivalent (FTE)</u> As Of 03/2025									
FTE - Total	136.0	140.2	144.0	144.0	147.7	3.7			
FTE - Filled	114.0	122.2	134.0	134.0	133.7	(0.3)			
FTE - Vacant	22.0	18.0	10.0	10.0	14.0	4.0			



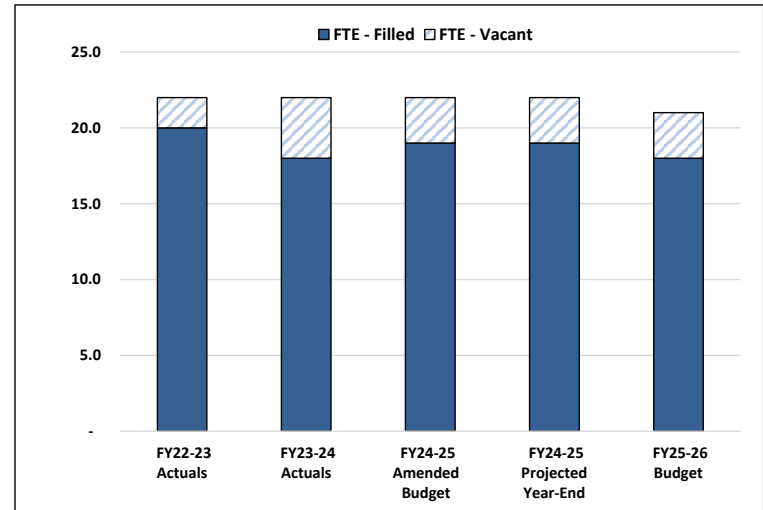
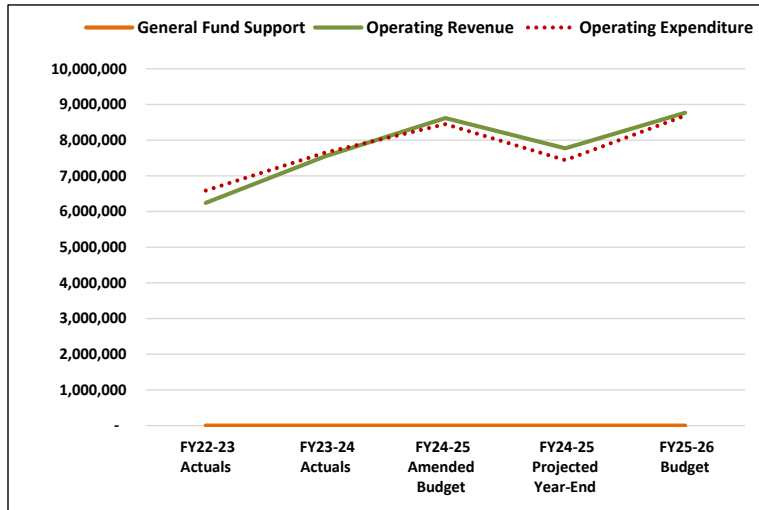
30-Transportation & Development (DTD) / 230-Special Grants Fund
Summary of Revenue and Expense

	FY22-23	FY23-24	FY24-25	FY24-25	FY25-26	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
	Actuals	Actuals	Amended Budget	Projected Year-End	Budget	\$	%	\$	%
						Variance	Variance	Variance	Variance
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	84,633	804,239	5,852,448	4,920,677	4,374,327	(1,478,121)	-25%	2,437,811	126%
Charges, Fees, License, Permits	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	39,000	39,000	-	(39,000)	-100%	(13,000)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	84,633	804,239	5,891,448	4,959,677	4,374,327	(1,517,121)	-26%	2,424,811	124%
Total Revenue	84,633	804,239	5,891,448	4,959,677	4,374,327	(1,517,121)	-26%	2,424,811	124%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	84,633	192,157	-	3,687,990	3,684,750	3,684,750	-	2,363,156	179%
Capital Outlay	-	615,980	5,891,448	1,271,687	689,577	(5,201,871)	-88%	60,355	10%
Operating Expenditure	84,633	808,138	5,891,448	4,959,677	4,374,327	(1,517,121)	-26%	2,423,511	124%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	84,633	808,138	5,891,448	4,959,677	4,374,327	(1,517,121)	-26%	2,423,511	124%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	84,633	808,138	5,891,448	4,959,677	4,374,327	(1,517,121)	-26%	2,423,511	
Revenues Less Expenses	-	(3,899)	-	-	-				
<u>Full Time Equivalent (FTE)</u>				<i>As Of 03/2025</i>					
FTE - Total	-	-	-	-	-	-			
FTE - Filled	-	-	-	-	-	-			
FTE - Vacant	-	-	-	-	-	-			



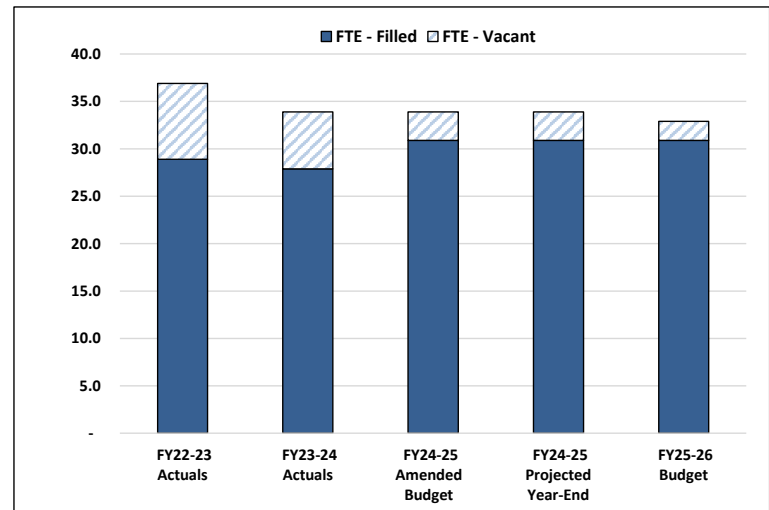
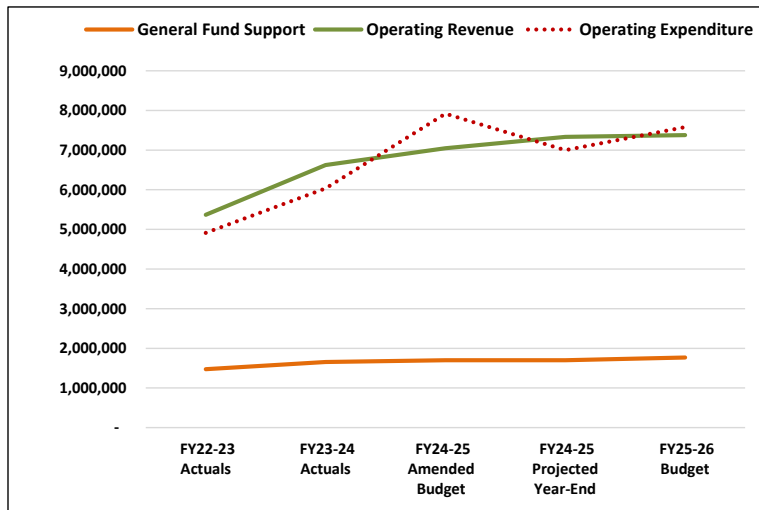
30-Transportation & Development (DTD) / 770-Fleet Services Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	445,579	100,461	320,128	(4,325)	328,445	8,317	3%	147,873	82%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	93,219	590,000	-	620,000	30,000	5%	588,927	1895%
Charges, Fees, License, Permits	6,195,014	7,266,685	7,984,303	7,782,606	8,151,612	167,309	2%	1,070,177	15%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	45,827	190,056	43,000	(9,840)	(4,840)	(47,840)	-111%	(80,187)	-106%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	6,240,841	7,549,960	8,617,303	7,772,766	8,766,772	149,469	2%	1,578,916	22%
Total Revenue	6,686,420	7,650,422	8,937,431	7,768,441	9,095,217	157,786	2%	1,726,790	23%
Personnel Services	2,749,246	2,824,987	3,245,116	2,742,024	3,171,750	(73,366)	-2%	399,664	14%
Materials and Services	3,823,820	4,806,529	5,146,048	4,657,972	5,514,743	368,695	7%	1,085,303	25%
Capital Outlay	12,893	23,229	55,210	40,000	-	(55,210)	-100%	(25,374)	-100%
Operating Expenditure	6,585,958	7,654,745	8,446,374	7,439,996	8,686,493	240,120	3%	1,459,594	20%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	491,057	-	408,724	(82,333)	-17%	408,724	-
Total Appropriated	6,585,958	7,654,745	8,937,431	7,439,996	9,095,217	157,787	2%	1,868,318	26%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	6,585,958	7,654,745	8,937,431	7,439,996	9,095,217	157,787	2%	1,868,318	
Revenues Less Expenses	100,461	(4,323)	-	328,445	-				
<u>Full Time Equivalent (FTE)</u> As Of 03/2025									
FTE - Total	22.0	22.0	22.0	22.0	21.0	(1.0)			
FTE - Filled	20.0	18.0	19.0	19.0	18.0	(1.0)			
FTE - Vacant	2.0	4.0	3.0	3.0	3.0	-			



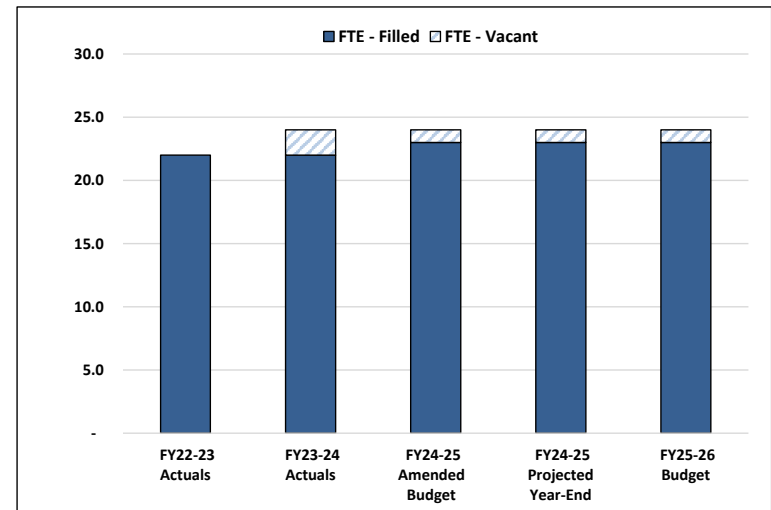
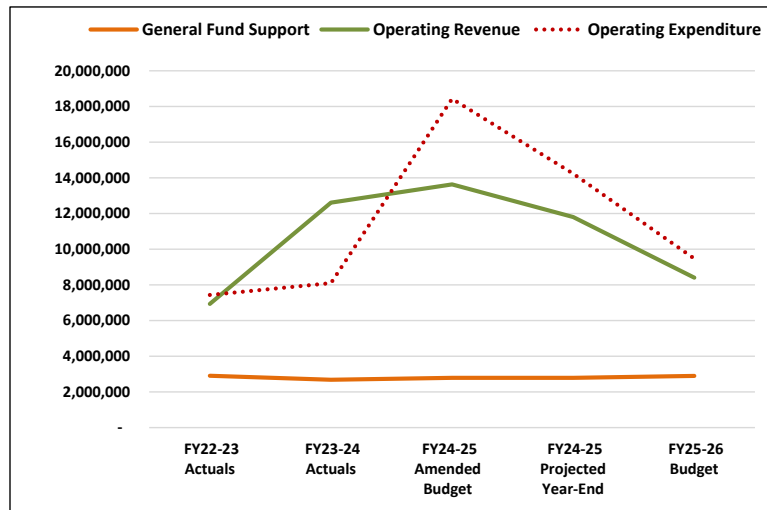
50-Transportation & Development (DTD) [60-History] / 100-General Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	2,656,681	3,114,075	2,812,839	3,531,462	3,683,744	870,905	31%	583,005	19%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	791,057	875,220	812,064	893,557	699,880	(112,184)	-14%	(153,398)	-18%
Charges, Fees, License, Permits	820,314	1,736,574	2,220,976	2,084,387	2,310,816	89,840	4%	763,725	49%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	2,285,392	2,354,413	2,315,764	2,646,850	2,580,986	265,222	11%	152,101	6%
Other Interfund Transfers	-	-	-	10,000	20,000	20,000	-	16,667	500%
General Fund Support	1,471,117	1,655,360	1,699,380	1,699,380	1,767,355	67,975	4%	158,736	10%
Operating Revenue	5,367,879	6,621,567	7,048,184	7,334,174	7,379,037	330,853	5%	937,831	15%
Total Revenue	8,024,560	9,735,642	9,861,023	10,865,636	11,062,781	1,201,758	12%	1,520,835	16%
Personnel Services	3,136,162	3,847,822	4,964,621	4,451,609	4,782,545	(182,075)	-4%	970,681	25%
Materials and Services	1,760,767	2,158,977	2,904,898	2,498,190	2,746,365	(158,532)	-5%	607,054	28%
Capital Outlay	13,555	27,475	50,000	50,000	50,000	-	0%	19,656	65%
Operating Expenditure	4,910,485	6,034,274	7,919,518	6,999,799	7,578,911	(340,607)	-4%	1,597,391	27%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	169,907	182,093	182,093	176,000	(6,093)	-3%	58,667	50%
Contingency	-	-	630,364	-	890,187	259,823	41%	890,187	-
Total Appropriated	4,910,485	6,204,181	8,731,975	7,181,892	8,645,098	(86,877)	-1%	2,546,245	42%
Reserve for Future Expenditures	-	-	1,129,049	-	2,417,683	1,288,634	114%	2,417,683	-
Total Expense	4,910,485	6,204,181	9,861,024	7,181,892	11,062,781	1,201,757	12%	4,963,928	
Revenues Less Expenses	3,114,075	3,531,460	-	3,683,744	-				
Full Time Equivalent (FTE)									
	<i>As Of 03/2025</i>								
FTE - Total	36.9	33.9	33.9	33.9	32.9	-1.0			
FTE - Filled	28.9	27.9	30.9	30.9	30.9	0.0			
FTE - Vacant	8.0	6.0	3.0	3.0	2.0	-1.0			



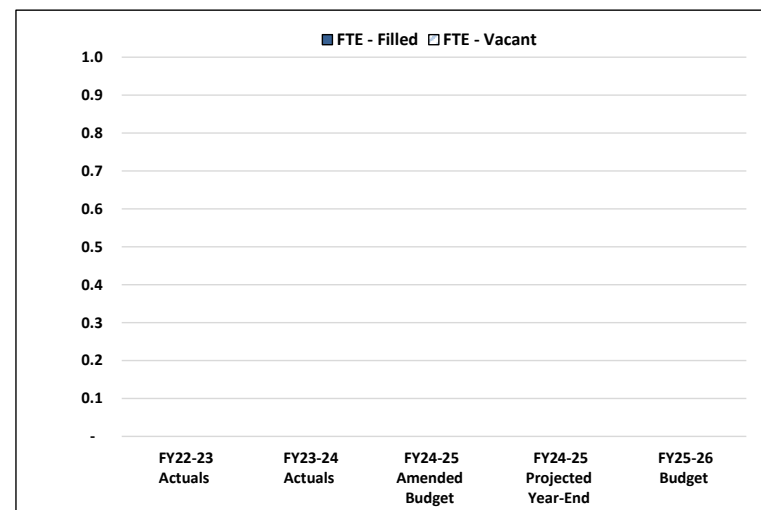
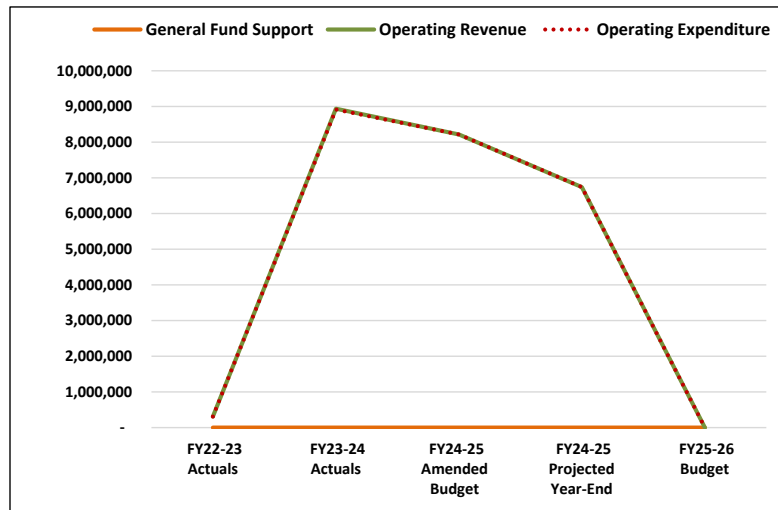
50-Transportation & Development (DTD) / 212-Library Services
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	8,173,996	7,620,886	8,697,736	12,072,728	9,596,768	899,032	10%	307,565	3%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,742,118	3,952,198	2,790,955	3,151,030	3,183,873	392,918	14%	(97,909)	-3%
Charges, Fees, License, Permits	192,503	83,497	225,600	200,100	305,021	79,421	35%	146,321	92%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	1,093,235	1,231,599	1,344,322	1,247,680	1,918,344	574,022	43%	727,506	61%
Other Interfund Transfers	-	4,666,189	6,478,642	4,417,602	100,000	(6,378,642)	-98%	(2,927,930)	-97%
General Fund Support	2,906,620	2,680,451	2,788,550	2,788,550	2,900,092	111,542	4%	108,218	4%
Operating Revenue	6,934,476	12,613,934	13,628,069	11,804,962	8,407,330	(5,220,739)	-38%	(2,043,794)	-20%
Total Revenue	15,108,472	20,234,820	22,325,806	23,877,690	18,004,098	(4,321,708)	-19%	(1,736,229)	-9%
Personnel Services	3,203,475	3,305,734	3,871,454	3,766,375	4,035,526	164,072	4%	610,332	18%
Materials and Services	2,270,550	2,290,343	2,674,088	2,672,201	3,612,186	938,098	35%	1,201,154	50%
Capital Outlay	1,960,759	2,499,319	11,886,478	7,792,346	1,820,000	(10,066,478)	-85%	(2,264,141)	-55%
Operating Expenditure	7,434,784	8,095,397	18,432,020	14,230,922	9,467,712	(8,964,308)	-49%	(452,656)	-5%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	52,802	66,697	75,000	50,000	360,000	285,000	380%	303,500	537%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	1,718,498	-	5,877,044	4,158,546	242%	5,877,044	-
Total Appropriated	7,487,586	8,162,094	20,225,518	14,280,922	15,704,756	(4,520,762)	-22%	5,727,889	57%
Reserve for Future Expenditures	-	-	2,100,288	-	2,299,342	199,054	9%	2,299,342	-
Total Expense	7,487,586	8,162,094	22,325,806	14,280,922	18,004,098	(4,321,708)	-19%	8,027,231	
Revenues Less Expenses	7,620,886	12,072,726	-	9,596,768	-				
Full Time Equivalent (FTE)									
				<i>As Of 03/2025</i>					
FTE - Total	22.0	24.0	24.0	24.0	24.0	-			
FTE - Filled	22.0	22.0	23.0	23.0	23.0	-			
FTE - Vacant	-	2.0	1.0	1.0	1.0	-			



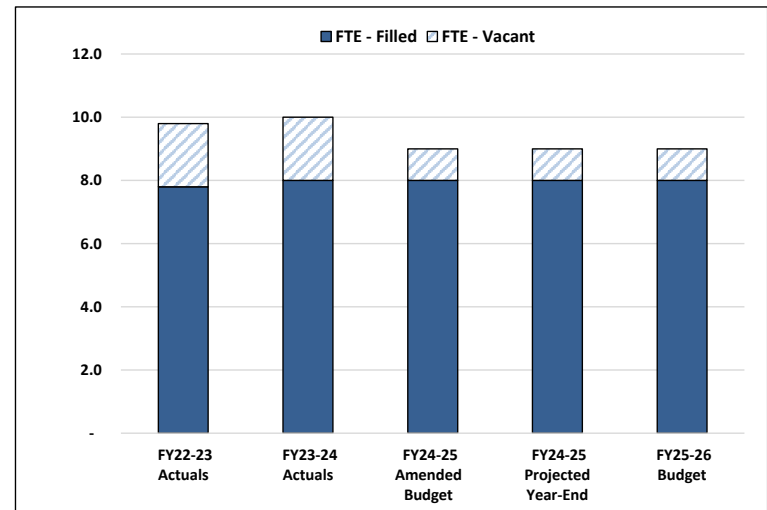
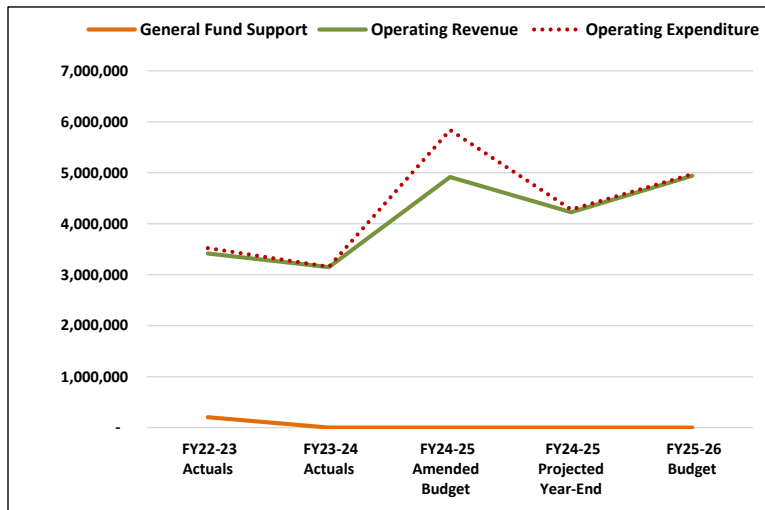
50-Transportation & Development (DTD) [60-History] / 230-Special Grants Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	307,706	8,938,287	8,213,506	6,741,104	-	(8,213,506)	-100%	(5,329,032)	-100%
Charges, Fees, License, Permits	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	307,706	8,938,287	8,213,506	6,741,104	-	(8,213,506)	-100%	(5,329,032)	-100%
Total Revenue	307,706	8,938,287	8,213,506	6,741,104	-	(8,213,506)	-100%	(5,329,032)	-100%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	95,566	-	-	-	(31,855)	-100%
Capital Outlay	307,706	8,914,464	8,213,506	6,645,538	-	(8,213,506)	-100%	(5,289,236)	-100%
Operating Expenditure	307,706	8,914,464	8,213,506	6,741,104	-	(8,213,506)	-100%	(5,321,091)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	307,706	8,914,464	8,213,506	6,741,104	-	(8,213,506)	-100%	(5,321,091)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	307,706	8,914,464	8,213,506	6,741,104	-	(8,213,506)	-100%	(5,321,091)	-100%
Revenues Less Expenses	-	23,822	-	-	-				
<u>Full Time Equivalent (FTE)</u>				<i>As Of 03/2025</i>					
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



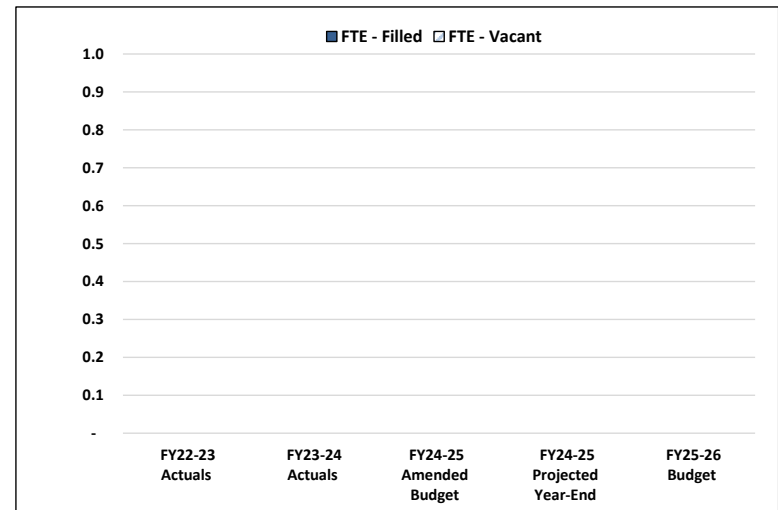
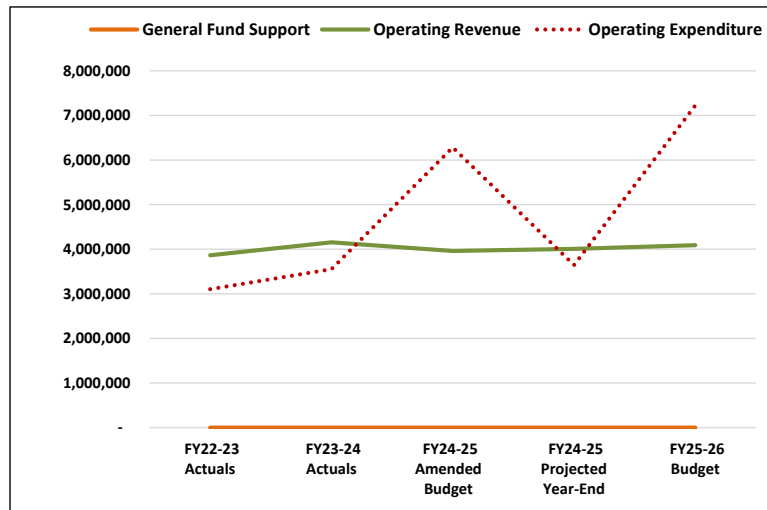
50-Transportation & Development (DTD) / 257-Parks & Forestry Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	3,096,275	2,988,722	2,736,078	2,583,521	2,130,617	(605,461)	-22%	(758,889)	-26%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,089,828	394,749	1,102,350	1,253,222	1,558,338	455,988	41%	645,738	71%
Charges, Fees, License, Permits	1,236,403	1,126,780	1,273,400	1,206,100	1,371,700	98,300	8%	181,939	15%
Revenue from Bonds & Other Debts	250,000	499,993	325,894	625,294	665,500	339,606	104%	207,071	45%
All Other Revenue Resources	361,848	426,961	1,514,080	439,510	645,114	(868,966)	-57%	235,675	58%
Other Interfund Transfers	275,000	701,000	701,000	701,000	701,000	-	0%	142,000	25%
General Fund Support	202,934	-	-	-	-	-	-	(67,645)	-100%
Operating Revenue	3,416,013	3,149,482	4,916,724	4,225,126	4,941,652	24,928	1%	1,344,778	37%
Total Revenue	6,512,288	6,138,203	7,652,802	6,808,647	7,072,269	(580,533)	-8%	585,889	9%
Personnel Services	1,588,855	1,619,364	1,917,089	1,725,629	1,816,765	(100,324)	-5%	172,149	10%
Materials and Services	1,195,506	1,356,613	1,718,785	1,648,680	1,807,454	88,669	5%	407,188	29%
Capital Outlay	739,206	178,703	2,203,274	903,721	1,347,280	(855,994)	-39%	740,070	122%
Operating Expenditure	3,523,567	3,154,680	5,839,148	4,278,030	4,971,499	(867,649)	-15%	1,319,407	36%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	400,000	400,000	400,000	400,000	-	0%	133,333	50%
Contingency	-	-	527,729	-	588,344	60,615	11%	588,344	-
Total Appropriated	3,523,567	3,554,680	6,766,877	4,678,030	5,959,843	(807,034)	-12%	2,041,084	52%
Reserve for Future Expenditures	-	-	885,925	-	1,112,426	226,501	26%	1,112,426	-
Total Expense	3,523,567	3,554,680	7,652,802	4,678,030	7,072,269	(580,533)	-8%	3,153,510	
Revenues Less Expenses	2,988,722	2,583,523	-	2,130,617	-				
Full Time Equivalent (FTE)									
				<i>As Of 03/2025</i>					
FTE - Total	9.8	10.0	9.0	9.0	9.0	-			
FTE - Filled	7.8	8.0	8.0	8.0	8.0	-			
FTE - Vacant	2.0	2.0	1.0	1.0	1.0	-			



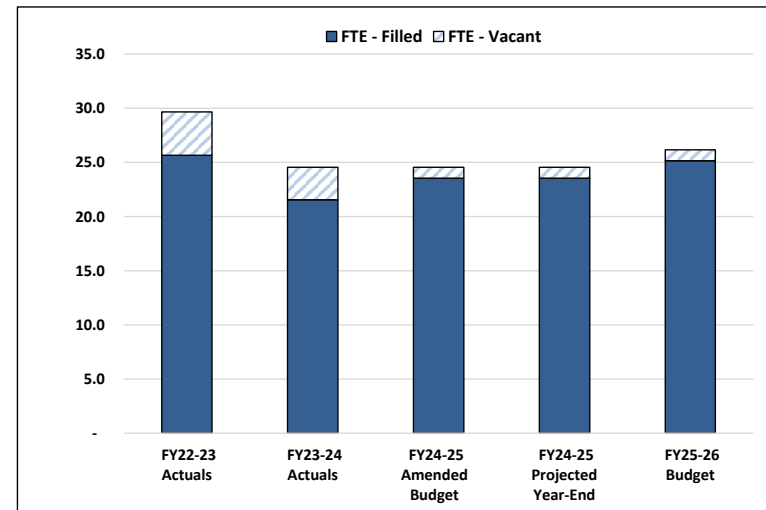
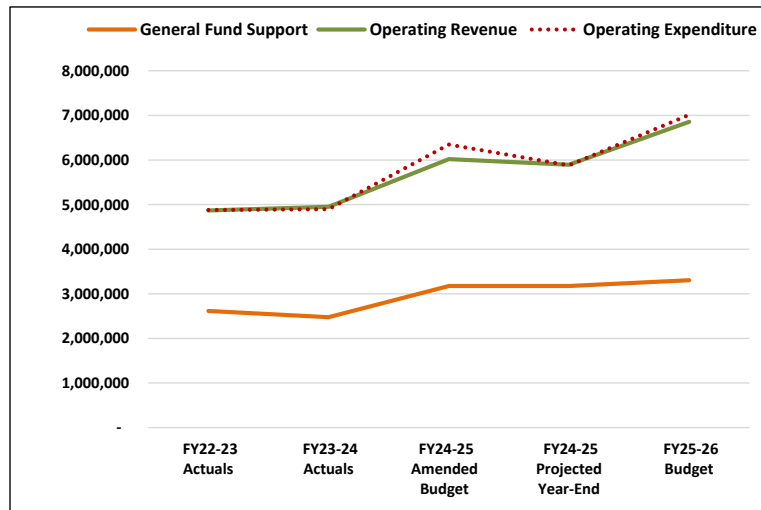
50-Transportation & Development (DTD) / 601-Stone Creek Golf Course
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	2,845,189	3,328,783	3,474,004	3,708,028	3,846,247	372,243	11%	552,247	17%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	3,802,537	3,997,065	3,884,800	3,884,800	3,981,920	97,120	3%	87,119	2%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	59,997	158,054	74,990	122,640	107,980	32,990	44%	(5,584)	-5%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	3,862,533	4,155,119	3,959,790	4,007,440	4,089,900	130,110	3%	81,536	2%
Total Revenue	6,707,722	7,483,902	7,433,794	7,715,468	7,936,147	502,353	7%	633,783	9%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	3,035,584	3,203,341	3,180,057	3,525,720	3,622,038	441,981	14%	367,156	11%
Capital Outlay	68,355	347,533	3,100,000	118,501	3,600,000	500,000	16%	3,421,870	1921%
Operating Expenditure	3,103,939	3,550,874	6,280,057	3,644,221	7,222,038	941,981	15%	3,789,027	110%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	275,000	225,000	225,000	225,000	225,000	-	0%	(16,667)	-7%
Contingency	-	-	928,736	-	489,109	(439,627)	-47%	489,109	-
Total Appropriated	3,378,939	3,775,874	7,433,793	3,869,221	7,936,147	502,354	7%	4,261,469	116%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	3,378,939	3,775,874	7,433,793	3,869,221	7,936,147	502,354	7%	4,261,469	
Revenues Less Expenses	3,328,783	3,708,028	-	3,846,247	-				
<u>Full Time Equivalent (FTE)</u>					<i>As Of 03/2025</i>				
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



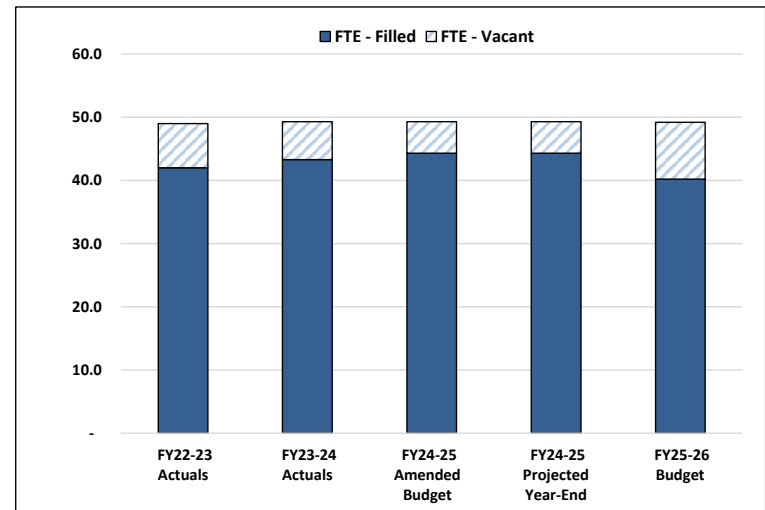
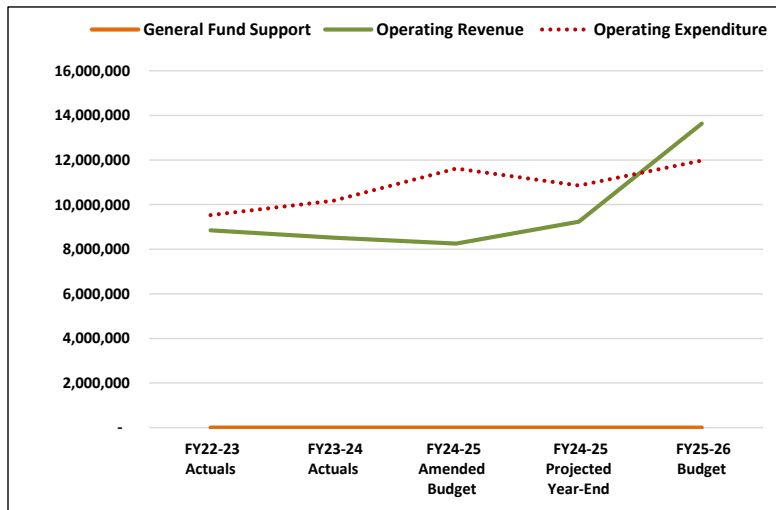
60-Transportation & Development (DTD) / 100-General Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	400,966	390,362	445,900	445,901	459,970	14,070	3%	47,560	12%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	69,180	421,149	230,618	199,825	(221,324)	-53%	99,892	100%
Charges, Fees, License, Permits	2,244,768	2,407,432	2,400,081	2,466,010	3,351,515	951,434	40%	978,779	41%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	7,746	920	-	-	-	-	-	(2,889)	-100%
Other Interfund Transfers	-	-	21,092	21,092	-	(21,092)	-100%	(7,031)	-100%
General Fund Support	2,615,537	2,473,370	3,176,071	3,176,071	3,303,114	127,043	4%	548,121	20%
Operating Revenue	4,868,050	4,950,901	6,018,393	5,893,791	6,854,454	836,061	14%	1,616,873	31%
Total Revenue	5,269,016	5,341,263	6,464,293	6,339,692	7,314,424	850,131	13%	1,664,433	29%
Personnel Services	3,313,108	3,124,315	3,924,374	3,750,118	4,499,838	575,464	15%	1,103,991	33%
Materials and Services	1,542,335	1,771,051	2,420,781	2,129,604	2,513,208	92,427	4%	698,878	39%
Capital Outlay	23,212	-	-	-	-	-	-	(7,737)	-100%
Operating Expenditure	4,878,655	4,895,366	6,345,155	5,879,722	7,013,047	667,892	11%	1,795,132	34%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	119,137	-	301,377	182,240	153%	301,377	-
Total Appropriated	4,878,655	4,895,366	6,464,292	5,879,722	7,314,424	850,132	13%	2,096,509	40%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	4,878,655	4,895,366	6,464,292	5,879,722	7,314,424	850,132	13%	2,096,509	
Revenues Less Expenses	390,362	445,897	-	459,970	-				
Full Time Equivalent (FTE)									
						<i>As Of 03/2025</i>			
FTE - Total	29.7	24.6	24.6	24.6	26.2	1.6			
FTE - Filled	25.7	21.6	23.6	23.6	25.2	1.6			
FTE - Vacant	4.0	3.0	1.0	1.0	1.0	-			



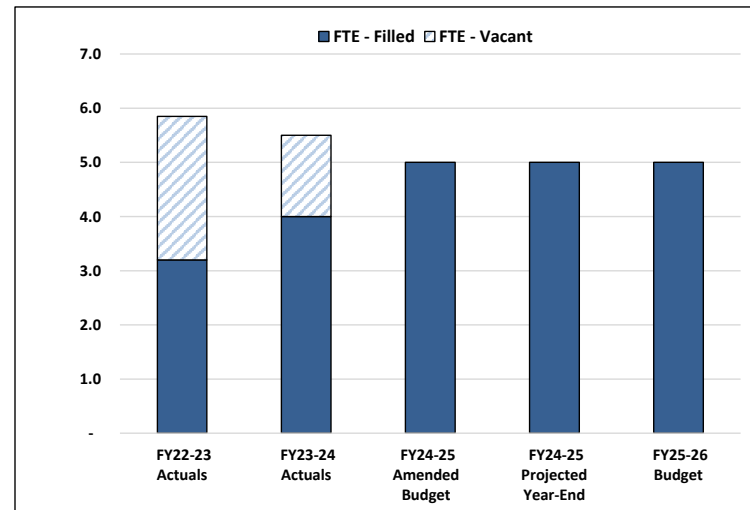
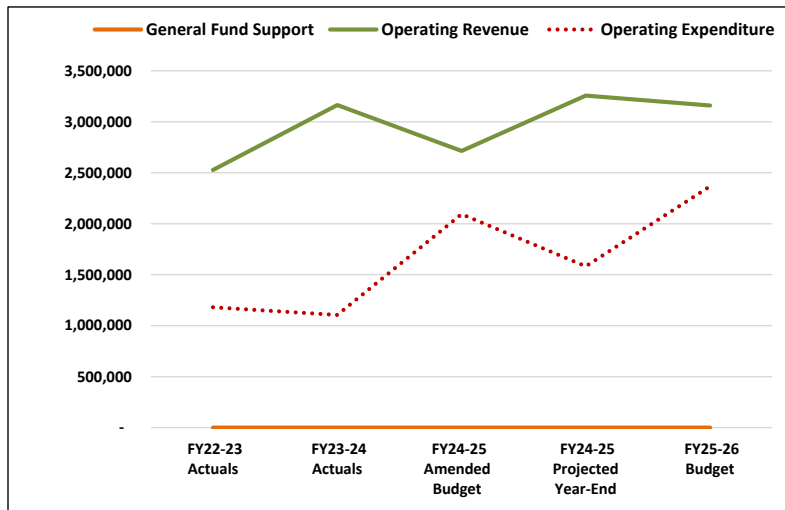
60-Transportation & Development (DTD) / 205-Development Services Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	11,647,315	10,965,503	8,405,076	9,309,626	7,690,544	(714,532)	-9%	(2,950,271)	-28%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	18,180	24,690	23,719	18,597	-	(23,719)	-100%	(20,489)	-100%
Charges, Fees, License, Permits	8,440,147	7,959,846	7,726,130	8,521,219	12,736,565	5,010,435	65%	4,429,494	53%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	385,469	534,103	497,143	694,249	894,753	397,610	80%	356,813	66%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	8,843,795	8,518,639	8,246,992	9,234,065	13,631,318	5,384,326	65%	4,765,818	54%
Total Revenue	20,491,111	19,484,142	16,652,068	18,543,691	21,321,862	4,669,794	28%	1,815,548	9%
Personnel Services	6,960,473	6,650,135	7,836,268	7,224,555	8,312,105	475,837	6%	1,367,050	20%
Materials and Services	2,565,010	3,457,495	3,680,545	3,531,384	3,478,792	(201,753)	-5%	294,162	9%
Capital Outlay	125	66,886	100,000	97,208	182,000	82,000	82%	127,260	232%
Operating Expenditure	9,525,608	10,174,516	11,616,813	10,853,147	11,972,897	356,084	3%	1,788,473	18%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	2,797,366	-	2,961,920	164,554	6%	2,961,920	-
Total Appropriated	9,525,608	10,174,516	14,414,179	10,853,147	14,934,817	520,638	4%	4,750,393	47%
Reserve for Future Expenditures	-	-	2,237,888	-	6,387,046	4,149,158	185%	6,387,046	-
Total Expense	9,525,608	10,174,516	16,652,067	10,853,147	21,321,863	4,669,796	28%	11,137,439	
Revenues Less Expenses	10,965,503	9,309,626	-	7,690,544	-				
Full Time Equivalent (FTE)									
	<i>As Of 03/2025</i>								
FTE - Total	49.0	49.3	49.3	49.3	49.2	(0.1)			
FTE - Filled	42.0	43.3	44.3	44.3	40.2	(4.1)			
FTE - Vacant	7.0	6.0	5.0	5.0	9.0	4.0			



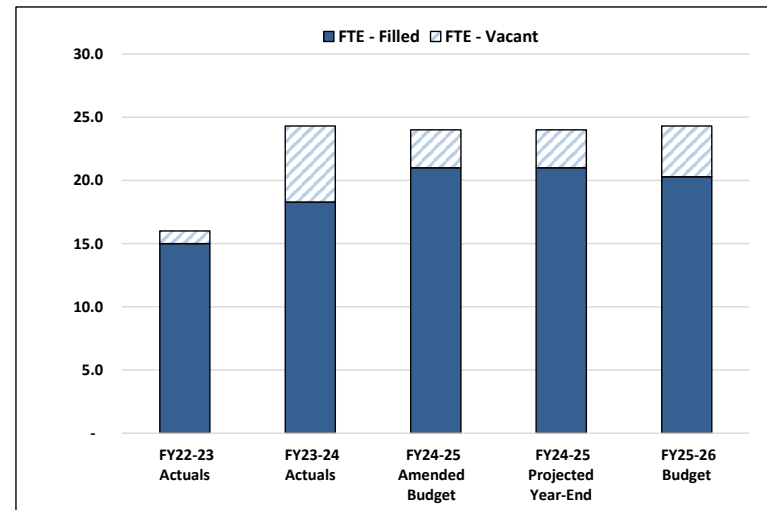
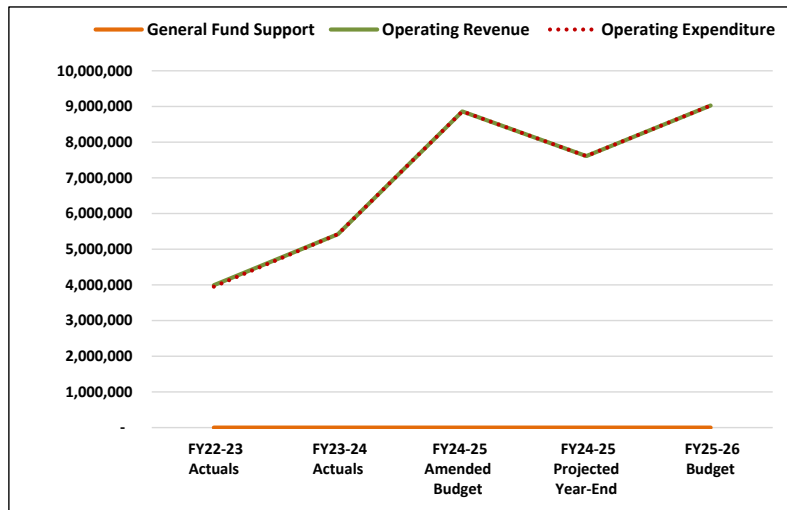
60-Transportation & Development (DTD) [65-History] / 208-Lottery Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	5,213,008	6,331,402	6,618,185	7,890,701	8,515,091	1,896,906	29%	2,036,721	31%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,384,398	2,750,453	2,403,327	2,766,000	2,750,500	347,173	14%	116,883	4%
Charges, Fees, License, Permits	911	11,899	5,000	1,227	5,000	-	0%	321	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	142,362	401,118	305,950	489,350	403,290	97,340	32%	59,013	17%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	2,527,672	3,163,470	2,714,277	3,256,577	3,158,790	444,513	16%	176,217	6%
Total Revenue	7,740,680	9,494,872	9,332,462	11,147,278	11,673,881	2,341,419	25%	2,212,938	23%
Personnel Services	517,572	530,100	894,707	843,614	907,324	12,617	1%	276,895	44%
Materials and Services	663,061	574,072	1,199,183	738,573	1,459,669	260,486	22%	801,100	122%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expenditure	1,180,633	1,104,172	2,093,890	1,582,187	2,366,993	273,103	13%	1,077,996	84%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	165,645	500,000	950,000	1,050,000	1,100,000	150,000	16%	528,118	92%
Transfers	63,000	-	-	-	-	-	-	(21,000)	-100%
Contingency	-	-	554,000	-	1,500,000	946,000	171%	1,500,000	-
Total Appropriated	1,409,278	1,604,172	3,597,890	2,632,187	4,966,993	1,369,103	38%	3,085,114	164%
Reserve for Future Expenditures	-	-	5,734,573	-	6,706,888	972,315	17%	6,706,888	-
Total Expense	1,409,278	1,604,172	9,332,463	2,632,187	11,673,881	2,341,418	25%	9,792,002	
Revenues Less Expenses	6,331,402	7,890,700	-	8,515,091	-				
Full Time Equivalent (FTE)									
	<i>As Of 03/2025</i>								
FTE - Total	5.9	5.5	5.0	5.0	5.0	-			
FTE - Filled	3.2	4.0	5.0	5.0	5.0	-			
FTE - Vacant	2.7	1.5	-	-	-	-			



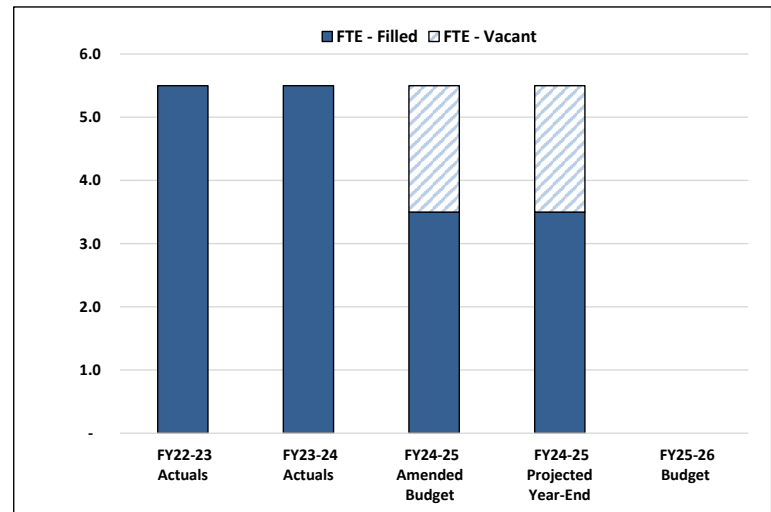
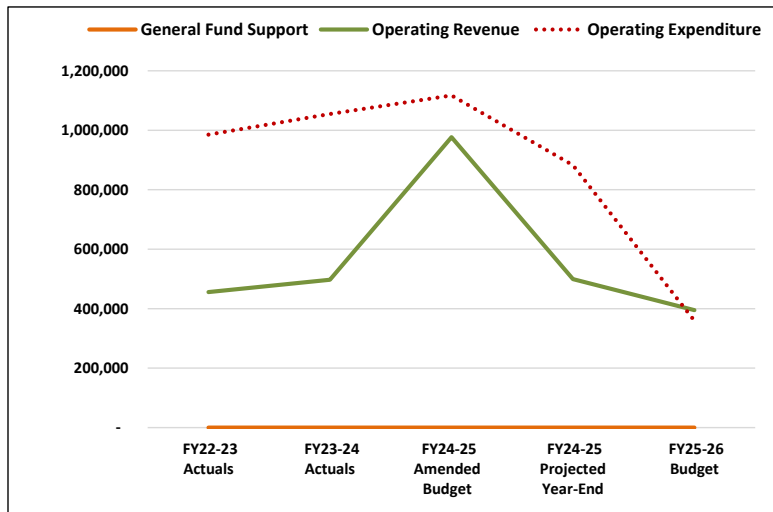
60-Transportation & Development (DTD) / 215-Road Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,967,457	4,378,636	8,076,378	6,775,342	8,161,588	85,210	1%	3,454,443	73%
Charges, Fees, License, Permits	1,022,123	1,043,457	761,951	819,908	852,558	90,607	12%	(109,271)	-11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	1,060	21,500	13,000	11,500	(10,000)	-47%	6,813	145%
Other Interfund Transfers	-	-	-	27	-	-	-	(9)	-100%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	3,989,580	5,423,153	8,859,829	7,608,277	9,025,646	165,817	2%	3,351,976	59%
Total Revenue	3,989,580	5,423,153	8,859,829	7,608,277	9,025,646	165,817	2%	3,351,976	59%
Personnel Services	2,901,492	3,111,028	4,018,298	3,697,854	4,135,889	117,590	3%	899,098	28%
Materials and Services	935,986	2,250,411	4,781,531	3,847,174	4,836,756	55,225	1%	2,492,232	106%
Capital Outlay	112,102	61,714	60,000	63,249	53,000	(7,000)	-12%	(26,022)	-33%
Operating Expenditure	3,949,580	5,423,153	8,859,830	7,608,277	9,025,645	165,815	2%	3,365,308	59%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	40,000	-	-	-	-	-	-	(13,333)	-100%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	3,989,580	5,423,153	8,859,830	7,608,277	9,025,645	165,815	2%	3,351,975	59%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	3,989,580	5,423,153	8,859,830	7,608,277	9,025,645	165,815	2%	3,351,975	
Revenues Less Expenses	-	-	-	-	-				
<u>Full Time Equivalent (FTE)</u> As Of 03/2025									
FTE - Total	16.0	24.3	24.0	24.0	24.3	0.3			
FTE - Filled	15.0	18.3	21.0	21.0	20.3	(0.7)			
FTE - Vacant	1.0	6.0	3.0	3.0	4.0	1.0			



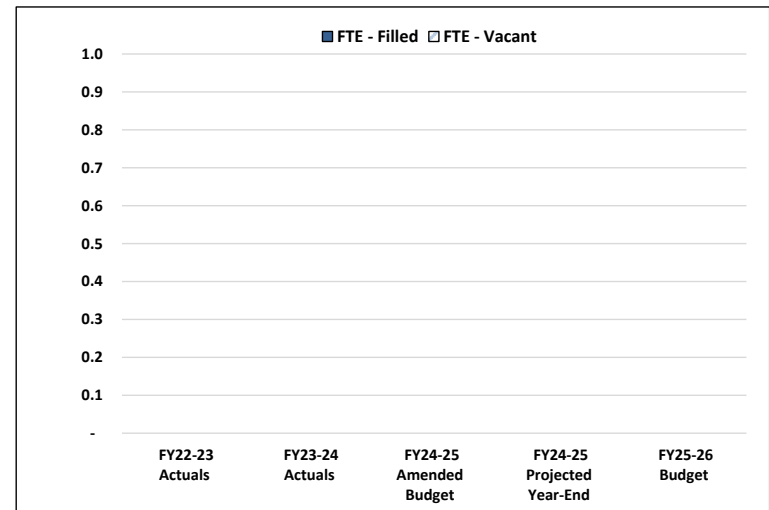
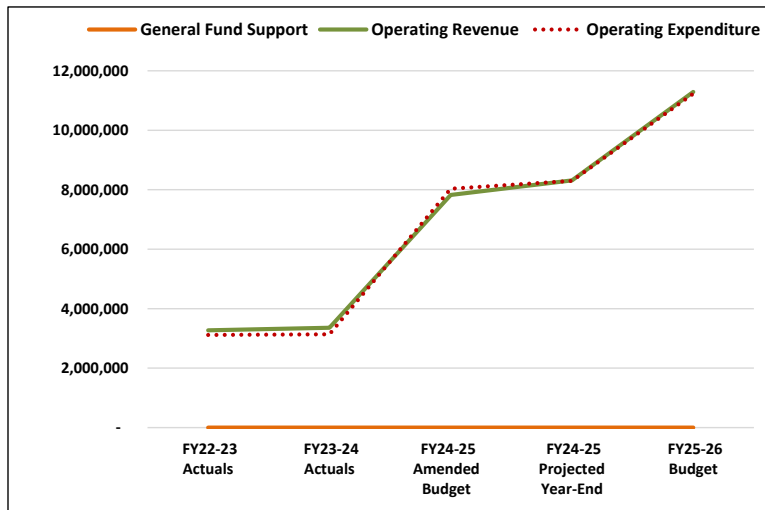
60-Transportation & Development (DTD) / 224-Public Land Cor Pres Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	1,471,280	942,121	359,202	384,894	1,347	(357,855)	-100%	(931,418)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	367,136	470,837	966,611	482,524	395,000	(571,611)	-59%	(45,166)	-10%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	88,794	26,466	9,967	16,629	-	(9,967)	-100%	(43,963)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	455,930	497,303	976,577	499,153	395,000	(581,577)	-60%	(89,129)	-18%
Total Revenue	1,927,210	1,439,424	1,335,779	884,047	396,347	(939,432)	-70%	(1,020,547)	-72%
Personnel Services	791,587	851,805	896,084	665,970	2,687	(893,398)	-100%	(767,101)	-100%
Materials and Services	164,583	202,726	221,028	216,730	356,479	135,451	61%	161,799	83%
Capital Outlay	28,919	-	-	-	-	-	-	(9,640)	-100%
Operating Expenditure	985,089	1,054,531	1,117,112	882,700	359,165	(757,947)	-68%	(614,942)	-63%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	218,667	-	37,182	(181,485)	-83%	37,182	-
Total Appropriated	985,089	1,054,531	1,335,779	882,700	396,347	(939,432)	-70%	(577,760)	-59%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	985,089	1,054,531	1,335,779	882,700	396,347	(939,432)	-70%	(577,760)	
Revenues Less Expenses	942,121	384,893	-	1,347	-				
Full Time Equivalent (FTE)									
				<i>As Of 03/2025</i>					
FTE - Total	5.5	5.5	5.5	5.5	-	(5.5)			
FTE - Filled	5.5	5.5	3.5	3.5	-	(3.5)			
FTE - Vacant	-	-	2.0	2.0	-	(2.0)			



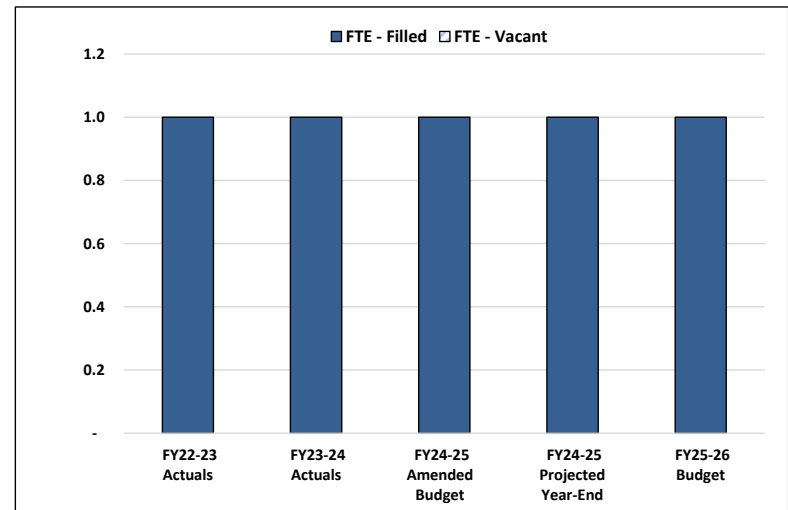
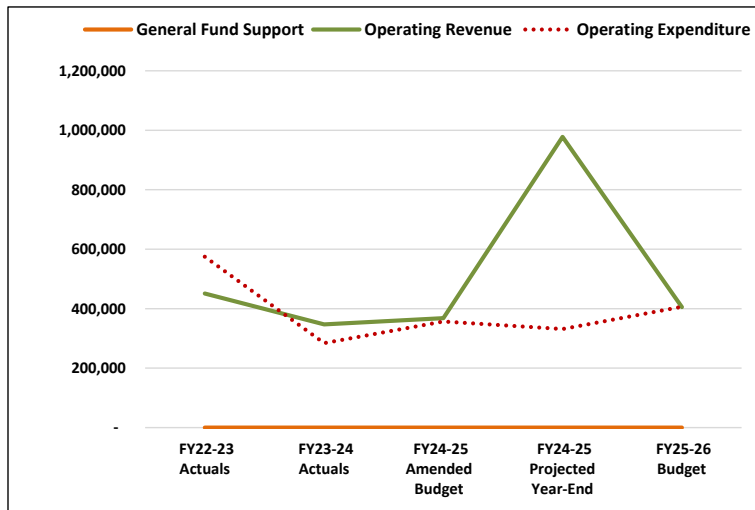
80-Misc/Pass-Through [50-History] / 201-County Fair Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	802,293	956,273	807,533	1,176,149	1,193,730	386,197	48%	215,492	22%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	640,909	607,232	1,998,412	5,121,744	5,121,744	3,123,332	156%	2,998,449	141%
Charges, Fees, License, Permits	749,405	703,920	725,500	757,000	794,850	69,350	10%	58,075	8%
Revenue from Bonds & Other Debts	-	-	1,857,168	-	1,856,423	(745)	0%	1,856,423	-
All Other Revenue Resources	1,325,560	1,457,722	2,629,563	1,820,000	2,886,000	256,437	10%	1,351,573	88%
Other Interfund Transfers	553,266	589,230	615,000	615,745	632,000	17,000	3%	45,920	8%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	3,269,139	3,358,103	7,825,643	8,314,489	11,291,017	3,465,374	44%	6,310,440	127%
Total Revenue	4,071,433	4,314,377	8,633,176	9,490,638	12,484,747	3,851,571	45%	6,525,932	110%
Personnel Services	777,765	1,083,508	863,495	1,052,419	1,094,983	231,488	27%	123,752	13%
Materials and Services	1,662,743	1,699,531	1,707,740	1,628,912	1,662,750	(44,990)	-3%	(979)	0%
Capital Outlay	674,651	355,188	5,461,668	5,615,577	8,472,000	3,010,332	55%	6,256,861	282%
Operating Expenditure	3,115,159	3,138,227	8,032,903	8,296,908	11,229,733	3,196,830	40%	6,379,635	132%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	600,274	-	1,255,014	654,740	109%	1,255,014	-
Total Appropriated	3,115,159	3,138,227	8,633,177	8,296,908	12,484,747	3,851,570	45%	7,634,649	157%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	3,115,159	3,138,227	8,633,177	8,296,908	12,484,747	3,851,570	45%	7,634,649	
Revenues Less Expenses	956,273	1,176,149	-	1,193,730	-				
<u>Full Time Equivalent (FTE)</u>					<i>As Of 03/2025</i>				
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



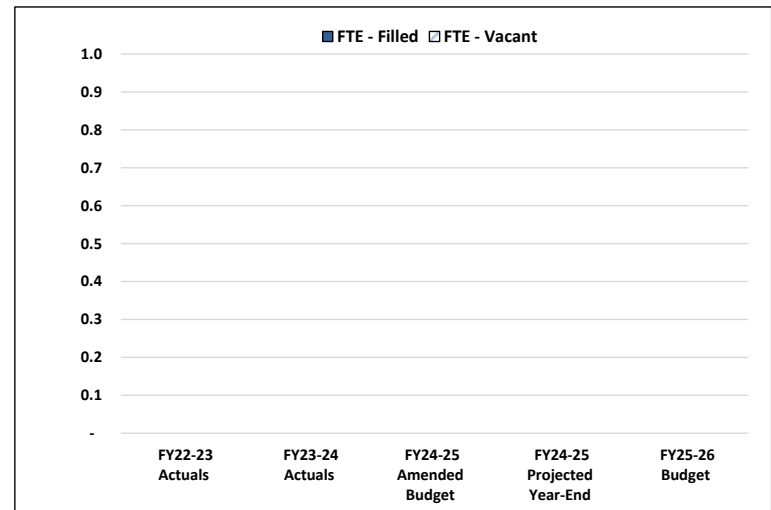
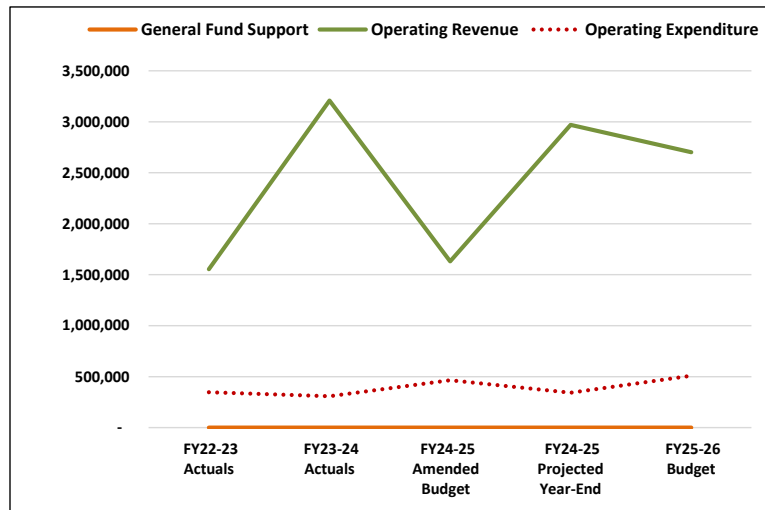
80-Misc/Pass-Through [50-History] / 218-Property Resources Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	2,418,425	2,294,653	2,361,588	2,254,354	2,745,017	383,429	16%	422,540	18%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	300,000	-	-	17,000	19,000	19,000	-	(86,667)	-82%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	150,859	243,772	247,194	805,279	266,570	19,376	8%	(133,400)	-33%
Other Interfund Transfers	-	103,266	120,854	155,775	119,633	(1,221)	-1%	33,286	39%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	450,859	347,038	368,048	978,054	405,203	37,155	10%	(186,781)	-32%
Total Revenue	2,869,284	2,641,691	2,729,637	3,232,408	3,150,220	420,584	15%	235,759	8%
Personnel Services	163,449	175,138	185,830	178,375	202,354	16,525	9%	30,033	17%
Materials and Services	411,181	108,933	170,717	153,241	204,036	33,319	20%	(20,416)	-9%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expenditure	574,630	284,072	356,547	331,616	406,390	49,844	14%	9,618	2%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	103,266	120,854	155,775	119,633	(1,221)	-1%	33,286	39%
Contingency	-	-	742,188	-	1,512,753	770,565	104%	1,512,753	-
Total Appropriated	574,630	387,338	1,219,589	487,391	2,038,776	819,187	67%	1,555,657	322%
Reserve for Future Expenditures	-	-	1,510,048	-	1,111,444	(398,604)	-26%	1,111,444	-
Total Expense	574,630	387,338	2,729,637	487,391	3,150,220	420,583	15%	2,667,101	
Revenues Less Expenses	2,294,653	2,254,354	-	2,745,017	-				
Full Time Equivalent (FTE)									
				<i>As Of 03/2025</i>					
FTE - Total	1.0	1.0	1.0	1.0	1.0	-			
FTE - Filled	1.0	1.0	1.0	1.0	1.0	-			
FTE - Vacant	-	-	-	-	-	-			



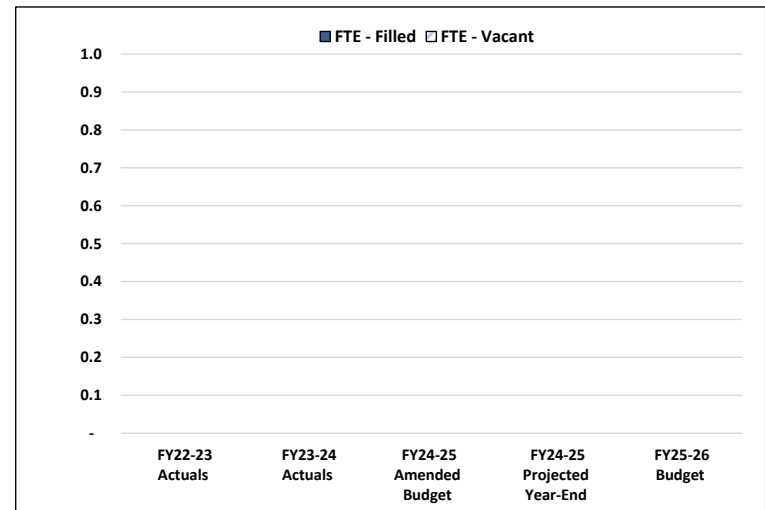
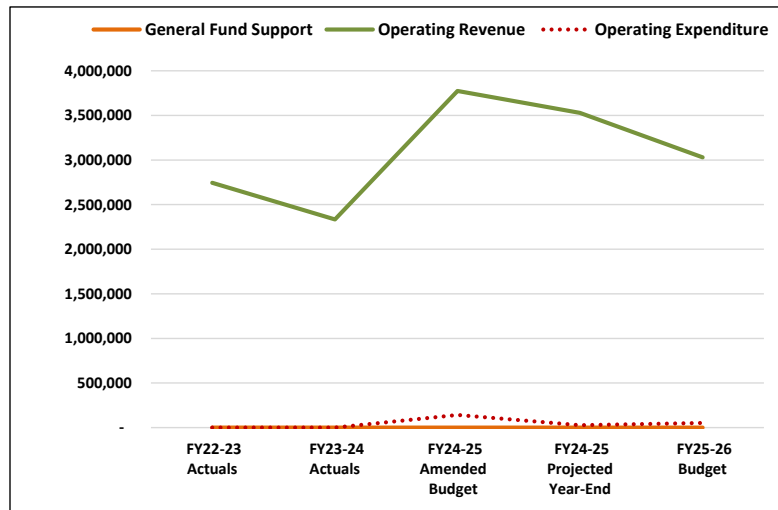
80-Misc/Pass-Through [30-History] / 223-Countywide Transportation SDC Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	18,100,528	18,974,995	18,664,548	20,847,082	19,932,332	1,267,784	7%	624,797	3%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits	1,195,856	2,458,757	1,030,300	2,019,500	2,016,450	986,150	96%	125,079	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	357,559	749,169	600,000	950,000	685,000	85,000	14%	(576)	0%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	1,553,415	3,207,926	1,630,300	2,969,500	2,701,450	1,071,150	66%	124,503	5%
Total Revenue	19,653,943	22,182,921	20,294,848	23,816,582	22,633,782	2,338,934	12%	749,300	3%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	166,601	307,168	464,697	343,079	508,114	43,417	9%	235,832	87%
Capital Outlay	179,919	-	-	-	-	-	-	(59,973)	-100%
Operating Expenditure	346,520	307,168	464,697	343,079	508,114	43,417	9%	175,859	53%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	332,429	1,028,670	2,899,798	3,541,171	4,711,671	1,811,873	62%	3,077,581	188%
Contingency	-	-	5,353,134	-	10,350,000	4,996,866	93%	10,350,000	-
Total Appropriated	678,948	1,335,839	8,717,629	3,884,251	15,569,785	6,852,156	79%	13,603,439	692%
Reserve for Future Expenditures	-	-	11,577,219	-	7,063,997	(4,513,222)	-39%	7,063,997	-
Total Expense	678,948	1,335,839	20,294,848	3,884,251	22,633,782	2,338,934	12%	20,667,436	
Revenues Less Expenses	18,974,995	20,847,082	-	19,932,332	-				
<u>Full Time Equivalent (FTE)</u>					<i>As Of 03/2025</i>				
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



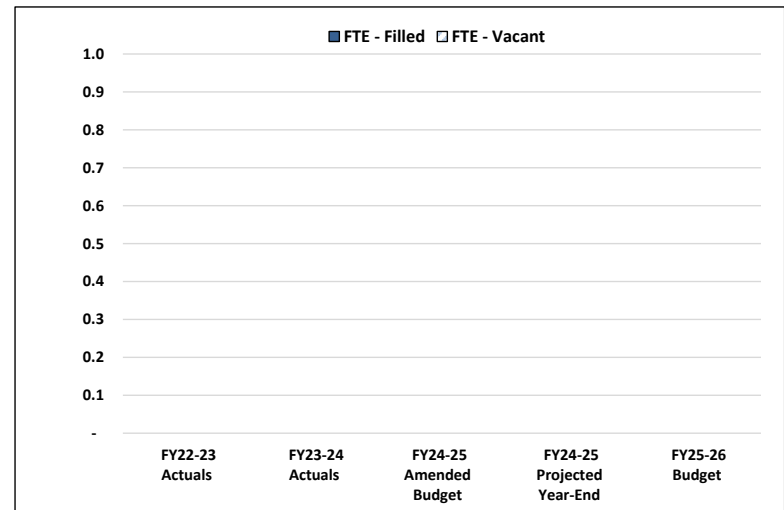
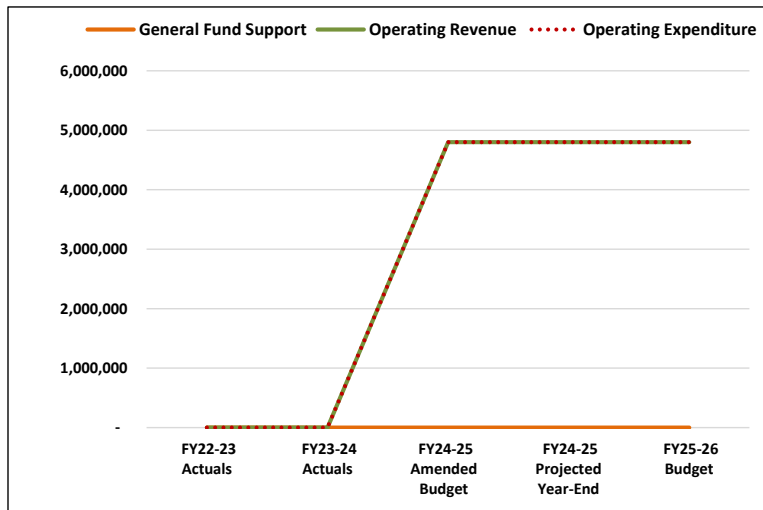
80-Misc/Pass-Through [60-History] / 100-General Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget to Budget:		Budget to 3-Year Average:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	489,500	489,500	-	489,500	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	52,950	16,300	-	-	-	-	-	(23,083)	-100%
Charges, Fees, License, Permits	2,691,160	2,317,949	3,250,000	3,002,458	3,000,258	(249,742)	-8%	329,736	12%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	525,000	525,000	30,000	(495,000)	-94%	(145,000)	-83%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	2,744,110	2,334,249	3,775,000	3,527,458	3,030,258	(744,742)	-20%	161,652	6%
Total Revenue	2,744,110	2,334,249	3,775,000	3,527,458	3,519,758	(255,242)	-7%	651,152	23%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	76,200	25,500	53,000	(23,200)	-30%	44,500	524%
Capital Outlay	-	-	65,316	-	-	(65,316)	-100%	-	-
Operating Expenditure	-	-	141,516	25,500	53,000	(88,516)	-63%	44,500	524%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	2,744,110	2,334,249	3,250,000	3,002,458	3,000,258	(249,742)	-8%	306,652	11%
Transfers	-	-	35,000	10,000	20,000	(15,000)	-43%	16,667	500%
Contingency	-	-	25,000	-	94,900	69,900	280%	94,900	-
Total Appropriated	2,744,110	2,334,249	3,451,516	3,037,958	3,168,158	(283,358)	-8%	462,719	17%
Reserve for Future Expenditures	-	-	323,484	-	351,600	28,116	9%	351,600	-
Total Expense	2,744,110	2,334,249	3,775,000	3,037,958	3,519,758	(255,242)	-7%	814,319	
Revenues Less Expenses	-	-	-	489,500	-				
<u>Full Time Equivalent (FTE)</u>					<i>As Of 03/2025</i>				
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



8007-Misc/Pass-Through / 230-Special Grants Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	4,800,000	4,800,000	4,800,000	-	0%	3,200,000	200%
Charges, Fees, License, Permits	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	-	4,800,000	4,800,000	4,800,000	-	0%	3,200,000	200%
Total Revenue	-	-	4,800,000	4,800,000	4,800,000	-	0%	3,200,000	200%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	4,800,000	4,800,000	4,800,000	-	0%	3,200,000	200%
Operating Expenditure	-	-	4,800,000	4,800,000	4,800,000	-	0%	3,200,000	200%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	-	-	4,800,000	4,800,000	4,800,000	-	0%	3,200,000	200%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	-	4,800,000	4,800,000	4,800,000	-	0%	3,200,000	
Revenues Less Expenses	-	-	-	-	-				
<u>Full Time Equivalent (FTE)</u>					<i>As Of 03/2025</i>				
FTE - Total	-	-	-	-	-	-	-	-	-
FTE - Filled	-	-	-	-	-	-	-	-	-
FTE - Vacant	-	-	-	-	-	-	-	-	-



FY25-26 Looking Ahead

CHALLENGES

Dog Services: *Funding shortfalls required the elimination of 2 Animal Care Specialists.*

- Staffing is no longer adequate to provide minimum care for dogs 7 days/week, be open to receive stray dogs, and receive dogs that law enforcement has seized. We are seeking \$113,600/year to hire one additional animal care specialist.

Code Enforcement: *In response to community concerns regarding case resolution timelines, Code Enforcement was billed \$120,000 for expedited legal review in CY 2024.*

- We are seeking \$170,000 to hire an additional code enforcement specialist to increase their ability to respond to community complaints, perform site investigations, and manage cases.

Public Land Corner: *Due to a rapid decline in recording fees since FY 21-22, annual collections have dropped 56% from the 23-year average of \$830k.*

- Due to the large deficit for FY25-26, we can no longer staff the PLC program and will need to reduce the number of hours staff perform this mandated service.

OPPORTUNITIES

2025 Legislative Session: *Bills that could provide funding for DTD programs.*

- Allow local agencies to set Public Land Corner fee. If enacted DTD will seek an increase to reset the current fee capped at \$10 in 1985.
- Transportation funding bill that could significantly increase funding for roads and bridges.

State Bridge Program: *Local Agency Bridge Selection Committee recommended awarding full construction funding to replace Bull Run Bridge.*

System Plans: *Adopting system plans position our programs to compete for federal, state and regional funding.*

- Developing a Parks System Plan to act as a guide for future development.
- 20-Year Transportation System Plan Update.
- Completion of the Sunrise Corridor Community Visioning Plan.



Line of Business	Program	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26
		General Fund (100)	County Fair Fund (201)	Development Svcs Fund (205)	Community Services Fund (208)	Library Services (212)	Road Fund (215)	Property Resources Fund (218)	Countywide Transportation SDC Fund (223)
Administrative Services	Office of the Director				1,479,924		2,187,008		
Transportation Services	Traffic Safety						7,285,696		
	Transportation Engineering & Construction						25,303,695		
	Transportation Maintenance						48,476,273		
	Community Road Fund						34,393,220		
	Damascus Roads						4,925,005		
	Fleet								
Community Services	Gladstone Library					3,319,874			
	Library Support Services					7,780,693			
	Oak Lodge Library					6,903,531			
	Code Enforcement	1,459,882							
	Dog Services	2,774,078							
	Sustainability & Solid Waste	6,828,821							
	County Parks								
	Forestry								
	Property Disposition							2,014,634	
Development Services	County Surveyor	1,656,394							
	Public Land Corner	-							
	Current Planning	4,461,490							
	Building Codes			19,659,728					
	Septic			1,662,134					
	Development Engineering						3,219,469		
Visioning Services	Long Range Planning	1,196,540					3,942,153		
	Regional Policy Coordination						1,864,024		
	Office of Economic Development				11,673,881				
TDCS Accounting Programs	County Event Center		12,484,747						
	Tax Title Land							1,135,586	
	\$ Coll On Behalf of Other Agcy	3,000,258							
	Countywide TSDC								21,380,962
	HV Joint Area TSDC								1,252,820
	Dog Services Charitable Fund	519,500							
TOTAL		21,896,963	12,484,747	21,321,862	13,153,805	18,004,098	131,596,543	3,150,220	22,633,782
FY24-25 Budget (Amended)		20,100,316	8,633,176	16,652,068	11,371,528	22,325,806	134,829,504	2,729,637	20,294,848
\$ Increase (Decrease)		1,796,648	3,851,571	4,669,794	1,782,277	(4,321,708)	(3,232,960)	420,584	2,338,934
% Increase (Decrease)		9%	45%	28%	16%	-19%	-2%	15%	12%

*General Fund Support is a subsidy, net of any other revenue received by the department

** FY25-26 FTE: The figures align to each department's updated personnel counts



Department of Transportation and Development (30/50/60/80)

Department Budget Summary by Fund

Line of Business	Program	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	FY25-26	% of Total	FY25-26 FTE **		
		Public Land Cor Pres Fund (224)	Special Grants Fund (230)	Parks & Forestry Fund (257)	Stone Creek Golf Course (601)	Fleet Svcs Fund (770)	Total Budget	General Fund Support in Budget *		Total	Filled	Vacant
Administrative Services	Office of the Director		-				3,666,932	-	0%	10.2	9.2	1.0
Transportation Services	Traffic Safety		-				7,285,696	-	0%	13.1	12.1	1.0
	Transportation Engineering & Construction		689,577				25,993,272	-	0%	23.2	20.2	3.0
	Transportation Maintenance		3,684,750				52,161,023	-	0%	103.2	94.2	9.0
	Community Road Fund						34,393,220	-	0%	-	-	-
	Damascus Roads						4,925,005	-	0%	-	-	-
	Fleet					9,095,217	9,095,217	-	0%	21.0	18.0	3.0
Community Services	Gladstone Library		-				3,319,874	-	0%	4.9	4.4	0.5
	Library Support Services		-				7,780,693	2,900,092	37%	12.0	12.0	-
	Oak Lodge Library		-				6,903,531	-	0%	7.1	6.6	0.5
	Code Enforcement						1,459,882	-	0%	7.0	7.0	-
	Dog Services						2,774,078	1,767,355	64%	14.0	14.0	-
	Sustainability & Solid Waste						6,828,821	-	0%	11.9	9.9	2.0
	County Parks			3,888,914	7,936,147		11,825,061	-	0%	8.0	7.0	1.0
	Forestry			3,183,355			3,183,355	-	0%	1.0	1.0	-
	Property Disposition						2,014,634	-	0%	1.0	1.0	-
Development Services	County Surveyor	-	-				1,656,394	426,209	26%	8.0	7.0	1.0
	Public Land Corner	396,347					396,347	-	0%	-	-	-
	Current Planning						4,461,490	2,688,514	60%	14.7	14.7	-
	Building Codes						19,659,728	-	0%	43.2	36.2	7.0
	Septic						1,662,134	-	0%	6.1	4.1	2.0
	Development Engineering						3,219,469	-	0%	16.2	14.2	2.0
Visioning Services	Long Range Planning						5,138,693	188,391	4%	7.7	7.7	-
	Regional Policy Coordination						1,864,024	-	0%	4.0	2.0	2.0
	Office of Economic Development						11,673,881	-	0%	5.0	5.0	-
TDCS Accounting Programs	County Event Center		4,800,000				17,284,747	-	0%	-	-	-
	Tax Title Land						1,135,586	-	0%	-	-	-
	\$ Coll On Behalf of Other Agcy						3,000,258	-	0%	-	-	-
	Countywide TSDC						21,380,962	-	0%	-	-	-
	HV Joint Area TSDC						1,252,820	-	0%	-	-	-
	Dog Services Charitable Fund						519,500	-	0%	-	-	-
TOTAL		396,347	9,174,327	7,072,269	7,936,147	9,095,217	277,916,328	7,970,561	3%	342.2	307.2	35.0
FY24-25 Budget (Amended)		1,335,779	18,904,954	7,652,802	7,433,794	8,937,431	281,201,642	7,664,001	3%	344.2	315.2	29.0
\$ Increase (Decrease)		(939,432)	(9,730,627)	(580,533)	502,353	157,786	(3,285,314)	306,560		(2.0)	(8.0)	6.0
% Increase (Decrease)		-70%	-51%	-8%	7%	2%	-1%	4%		-1%	-3%	21%

*General Fund Support is a subsidy, net of any other revenue received by the department

** FY25-26 FTE: The figures align to each department's updated personnel counts



Administrative Services

Office of the Director

Purpose Statement

Provide leadership, strategic direction + prioritization, financial management + communication services

Performance Narrative Statement

DTD Administration coordinates the budget process for 33 Performance Clackamas programs within the department, totaling 45 budgets. This includes each of the programs within this budget, plus our Urban Renewal, Street Lighting and Library District programs. Six programs are pass-through programs with no Performance Clackamas plan. Staff in this work group provide managerial oversight, financial monitoring, human resources coordination and support services, coordinate the annual review of our strategic plan update, lead policy coordination, plus transportation services, community services and development services at a local and regional level in support of local goals.

- DTD Administration continues to assess alternative funding options that can help support general fund reduction throughout the department. However, the General Fund received provide vital support to a number of the department's community facing programs, which provide needed services to the residents of Clackamas County. The assessment has included a review of the services provided by the department to determine those required by state or local statute and prioritized by the Board of County Commissioners, and available funding mechanisms, to right-size service delivery to available funding.
- DTD Administration continues to focus on refining our department structure and processes by adding specificity to program definitions, staff roles, and grouping programs that more efficiently align within shared lines of business.
- DTD is Identifying administrative efficiencies and defining departmental expectations and aligning policies and practices.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2025, 75% programs with a 2-5 year work plan in place ¹	59%	63%	78%	81%	85%	100%
OUTPUT	# employee performance evaluations completed	259	217	288	294	ANNUAL MEASURE	299.25
CUSTOMER SERVICE	90% of people surveyed will continue to report they were happy with the level of service received from all programs	96%	94%	94%	90%	95%	90%
RATIO	Office of the Director FTE : Department FTE	6 FTE : 308.74 FTE	8.7 FTE : 299.74 FTE	7.7 FTE : 298.0 FTE	9.7 FTE : 346.24 FTE	9.2 FTE : 307.2 FTE	10.2 FTE : 310.2 FTE
RATIO	Office of the Director Budget : Department Budget ³	\$3.77 M : \$281.7 M	\$3.72 M : \$301.2 M	\$4,145 M : \$328.06 M	\$3.97 M : \$345.97 M	\$1.51 M : \$106.65 M	\$3.66 M : \$350.94 M
RATIO	# employee performance evaluations completed : # employee performance evaluations due ²	95%	217 : 299	288 : 295	294 : 346	ANNUAL MEASURE	299 : 315

¹ DTD/BCS merger effective FY 2022-23.

² Previously reported as a percentage; beginning FY 2023/24 this will be reported as an output/ratio.

³ Finance prepared a supplemental budget to recognize ARPA lost revenue funds in FY21/22; this was removed from the results.

Program includes:

Mandated Services	<input type="text" value="Yes"/>
Shared Services	<input type="text" value="No"/>
Grant Funding	<input type="text" value="No"/>



Explanation

Road official. Budget development. EOC support. Collective bargaining. Fiscal review/reporting.



	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	1,202,915	1,116,725	1,155,920	857,691	(259,034)	-23%	71,413	9%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	195,784	27,654	325,775	300,320	41,144	(284,631)	-87%	(133,442)	-76%
Charges, Fees, License, Permits, Fines	1,615,080	2,611,929	2,799,272	2,787,932	2,768,097	(31,175)	-1%	429,783	18%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	5,712	18,513	32,000	45	-	(32,000)	-100%	(8,090)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	284,121	-	-	-	-	-	(94,707)	-100%
Operating Revenue	1,816,577	2,942,217	3,157,047	3,088,297	2,809,241	(347,806)	-11%	193,544	7%
Total Revenue	1,816,577	4,145,132	4,273,772	4,244,217	3,666,932	(606,840)	-14%	264,957	8%
Personnel Services	1,084,201	1,682,388	1,995,176	1,965,900	2,132,789	137,613	7%	555,293	35%
Materials and Services	732,376	1,306,825	1,589,679	1,399,533	1,227,720	(361,959)	-23%	81,475	7%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	1,816,577	2,989,214	3,584,855	3,365,433	3,360,509	(224,346)	-6%	636,768	23%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	21,092	21,092	-	(21,092)	-100%	(7,031)	-100%
Contingency	-	-	596,924	-	306,423	(290,501)	-49%	306,423	-
Total Appropriated	1,816,577	2,989,214	4,202,871	3,386,525	3,666,932	(535,939)	-13%	936,161	34%
Reserve for Future Expenditures	-	-	70,901	-	-	(70,901)	-100%	-	-
Total Expense	1,816,577	2,989,214	4,273,772	3,386,525	3,666,932	(918,433)	-21%	936,161	
Revenues Less Expenses	-	1,155,919	-	857,692	-				

Notes:

Refining line of business structure to more accurately reflect needs of Community Services under DTD. Identifying administrative efficiencies. Defining departmental expectations and aligning policies and practices. Vacant Financial Analyst was moved out of BCS Admin to DTD Admin and will be incorporated into the DTD Financial Team as a broader-based department support position. In year three of a 3-year phased plan for redistributing fund balance from the BCS Indirect Model to BCS programs.



	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	484,519	-	-	-	-	-	-	(161,506)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	407,711	-	-	-	-	-	-	(135,904)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	407,711	-	-	-	-	-	-	(135,904)	-100%
Total Revenue	892,230	-	-	-	-	-	-	(297,410)	-100%
Personnel Services	184,222	-	-	-	-	-	-	(61,407)	-100%
Materials and Services	62,723	-	-	-	-	-	-	(20,908)	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	246,944	-	-	-	-	-	-	(82,315)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	246,944	-	-	-	-	-	-	(82,315)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	246,944	-	-	-	-	-	-	(82,315)	-100%
Revenues Less Expenses	645,286	-	-	-	-	-	-	-	-

Notes:

None



500102-Financial Management & Analysis

BCC Priority Alignment: Accountable Government

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	517,723	-	-	-	-	-	-	(172,574)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	497,517	-	-	-	-	-	-	(165,839)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	497,517	-	-	-	-	-	-	(165,839)	-100%
Total Revenue	1,015,240	-	-	-	-	-	-	(338,413)	-100%
Personnel Services	399,512	-	-	-	-	-	-	(133,171)	-100%
Materials and Services	58,099	-	-	-	-	-	-	(19,366)	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	457,611	-	-	-	-	-	-	(152,537)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	457,611	-	-	-	-	-	-	(152,537)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	457,611	-	-	-	-	-	-	(152,537)	-100%
Revenues Less Expenses	557,629	-	-	-	-	-	-	-	-

Notes:

None



Transportation Services

Traffic Safety

Purpose Statement

Provide traffic operations + engineering services, safety-related education, and commercial vehicle inspections

Performance Narrative Statement

The Traffic Safety Program supports both infrastructure and non-infrastructure efforts in traffic safety and operations. All of this work is completed using a Safe System Approach and working with Public Health.

- Non-infrastructure work includes outreach to educate and improve safety culture through area high schools, safety outreach at the County Fair and various safety campaigns, focused on youth, pedestrian safety and other DUII.
- Infrastructure related traffic operations work includes signing, striping, speed zoning, signal operations, advanced transportation technology and management, motor carrier education/enforcement.
- Safety analysis includes the use of Vision Zero Suite software allowing for full and comprehensive road network screening, diagnostics evaluation, countermeasure performance testing and benefit-to-cost ratio analysis. This provides a thoughtful and strategic approach to safety investments on our road system.

Traffic Safety has 18 projects in various phases of Planning, Design & Construction. During FY 2025/2026 \$7.5M is programmed for:

- 4 HB2017 Safety Projects
- 14 Road Fund Safety Projects

The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.

These projects and services all contribute to providing a safe transportation system and work toward our Department Strategic Goal of eliminating fatal and serious injury crashes in Clackamas County by 2035. Achieving these targets will also promote the Board's strategic priorities of building a strong infrastructure and ensuring safe, healthy and secure communities.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2035, reduce the number of fatalities resulting from crashes on roads in Clackamas County to zero ¹	30 [2021]	23 [2022]	31 [2023]	0	19 [2024]	0
OUTPUT	# of service requests closed (speed zones, vegetation, signing, guard rail, etc.)	607	765	798	300	360	500
CUSTOMER SERVICE	# of speed zone reductions completed annually	3	4	6	8	10	18
RATIO	# temporary radar speed feedback sign placements : # temporary radar speed feedback sign requests ²	15 : 10	9 : 7	9 : 12	10 : 6	8 : 5	12 : 10

¹ Data reported by calendar year.

² Previously reported # of requests; not # of placements.

Program includes:

Mandated Services ☒ Yes

Shared Services ☒ Yes

Grant Funding ☒ Yes



Explanation

Mandated Services: The Traffic Safety Program is mandated by the Federal Highway Administration (FHWA) to have a Traffic Safety Action Plan (TSAP) and an Intelligent Transportation System (ITS) Plan.

Shared Services: Infrastructure development is a state/county shared service.

Grant Funding: Safe Communities grant is on a 12 month cycle ending with the Federal Fiscal Year (September 30) and requires a 20% match, funded by County Road Fund.



300302-Traffic Safety

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,647,153	3,493,732	6,431,513	4,852,771	7,114,296	682,783	11%	3,116,411	78%
Charges, Fees, License, Permits, Fines	173,829	191,186	246,642	383,000	153,500	(93,142)	-38%	(95,838)	-38%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	9,191	95,570	15,000	-	9,900	(5,100)	-34%	(25,020)	-72%
Other Interfund Transfers	100,000	3,015	20,000	10,000	8,000	(12,000)	-60%	(29,672)	-79%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	3,930,173	3,783,503	6,713,155	5,245,771	7,285,696	572,541	9%	2,965,881	69%
Total Revenue	3,930,173	3,783,503	6,713,155	5,245,771	7,285,696	572,541	9%	2,965,881	69%
Personnel Services	1,786,870	2,117,802	2,105,510	2,147,060	2,321,785	216,275	10%	304,541	15%
Materials and Services	1,000,531	1,367,958	2,365,284	2,053,407	3,352,990	987,706	42%	1,879,025	127%
Capital Outlay	1,142,772	297,743	2,242,361	1,045,304	1,610,921	(631,440)	-28%	782,315	94%
Operating Expense	3,930,173	3,783,503	6,713,155	5,245,771	7,285,696	572,541	9%	2,965,881	69%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	3,930,173	3,783,503	6,713,155	5,245,771	7,285,696	572,541	9%	2,965,881	69%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	3,930,173	3,783,503	6,713,155	5,245,771	7,285,696	572,541	9%	2,965,881	
Revenues Less Expenses	-	-	-	-	-				

Notes:

Traffic Safety has 18 projects in various phases of Planning, Design & Construction. During FY 2025/2026 \$7.5M is programmed for: - 4 HB2017 Safety Projects - 14 Road Fund Safety Projects The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.



Transportation Services

Transportation Engineering & Construction

Purpose Statement

Provide survey + design, right-of-way, construction + project management services

Performance Narrative Statement

The Transportation Engineering & Construction Program projects are a portion of more than 300 needed transportation projects identified in the Board adopted Transportation System Plan. In the development of the plan, community members agreed that the transportation system in Clackamas County should be well-designed and maintained and provide safety, flexibility, mobility, accessibility and connectivity for people, goods and services; is tailored to our diverse geographies; and supports future needs and land use plans. The resources from this program will help to achieve this for communities in Clackamas County.

Transportation Engineering & Construction has 25 projects in various phases of Planning, Design & Construction. During FY 2025/2026 \$22M is programmed for:

- 2 ADA Projects
- 5 Bike/Ped Projects
- 8 Bridge Projects
- 2 HB2017 Safety Projects
- 2 Road Fund Projects
- 1 Road Fund Safety Projects
- 5 Storm Drain Projects
- The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.

These investments in our transportation infrastructure will generate commercial enterprise and jobs, and ensure services are accessible to all residents of Clackamas County, as highlighted in the Board's strategic plan. The work performed in this program also directly influences the Board of County Commissioners ability to achieve the strategic goal of "Building Strong Infrastructure."

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	Complete Thiessen and El Camino ARPA funded storm drainage projects by 2025	NEW	NEW	50%	50%	60%	100%
OUTPUT	# projects managed	36	36	36	36	40	36
OUTPUT	# road miles transferred	0.82	1.19	0	1.25	0	0
CUSTOMER SERVICE	90% completed Capital Improvement Plan (CIP) contracts completed before original contract completion date	71%	55%	71%	90%	70%	90%
RATIO	# completed Capital Improvement Plan (CIP) contracts coming in under 110% of original contract value : # of completed CIP contracts ¹	25 : 28	19 : 22	18 : 21	90%	19 : 20	18 : 20

¹ Previously reported as a percentage; beginning FY 2023/24 this will be reported as an output/ratio.

Program includes:

Mandated Services	<input checked="" type="checkbox"/>
Shared Services	<input checked="" type="checkbox"/>
Grant Funding	<input checked="" type="checkbox"/>



Explanation Mandated Services: The Transportation Construction Program is mandated to spend 1% of state gas tax funds received by the County on facilities for pedestrians and bicyclists (ORS 366.514).

Shared Services: Infrastructure development is a state/county shared service.

Grant Funding: The Transportation Construction Program receives project-specific grant funding through ODOT which terminates with the completion of each project and generally requires a 10.27% match provided by County Road Fund, Transportation System Development Charges and/or Urban Renewal Funds.



300303-Transportation Engineering & Construction

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	9,370	-	-	-	-	-	(3,123)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	14,585,124	7,881,513	24,143,882	21,038,853	20,704,433	(3,439,449)	-14%	6,202,603	43%
Charges, Fees, License, Permits, Fines	891,355	1,293,681	997,866	997,866	1,047,147	49,281	5%	(13,820)	-1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	344,145	803,374	78,958	2,963,171	2,814,193	2,735,235	3464%	1,443,963	105%
Other Interfund Transfers	2,050	133,869	537,468	309,010	1,427,499	890,031	166%	1,279,189	863%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	15,822,674	10,112,437	25,758,174	25,308,900	25,993,272	235,098	1%	8,911,935	52%
Total Revenue	15,822,674	10,121,807	25,758,174	25,308,900	25,993,272	235,098	1%	8,908,812	52%
Personnel Services	3,218,343	3,554,538	3,881,151	3,754,247	4,433,211	552,060	14%	924,168	26%
Materials and Services	2,277,170	3,140,014	6,120,600	4,746,529	7,181,409	1,060,809	17%	3,793,505	112%
Capital Outlay	10,327,225	3,431,032	15,756,423	16,808,124	14,378,652	(1,377,771)	-9%	4,189,858	41%
Operating Expense	15,822,738	10,125,584	25,758,174	25,308,900	25,993,272	235,098	1%	8,907,531	52%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	15,822,738	10,125,584	25,758,174	25,308,900	25,993,272	235,098	1%	8,907,531	52%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	15,822,738	10,125,584	25,758,174	25,308,900	25,993,272	235,098	1%	8,907,531	
Revenues Less Expenses	(64)	(3,777)	-	-	-				

Notes:

Transportation Engineering & Construction has 25 projects in various phases of Planning, Design & Construction. During FY 2025/2026 \$22M is programmed for: - 2 ADA Projects - 5 Bike/Ped Projects - 8 Bridge Projects - 2 HB2017 Safety Projects - 2 Road Fund Projects - 1 Road Fund Safety Projects - 5 Storm Drain Projects The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.



Transportation Services

Transportation Maintenance

Purpose Statement

Maintain + repair, preserve, and provide emergency response services for the transportation system

Performance Narrative Statement

The majority of the funding for this program comes from the Oregon State Highway Fund (includes money from state gas tax, truck weight mile fees, and vehicle registration fees).

Over the next year, the revenue for this program will provide the resources needed to perform paving and other surface treatments, including 6 contract paving packages. Transportation Maintenance has developed a 5 year maintenance and rehabilitation plan providing guidance for a total of 13.3 miles of roadway to be resurfaced in 24/25.

While some roads will be improved above a PCI of 70, other roads are also deteriorating. Resources will also provide for drainage, vegetation, surface repair, signing, striping, signal, and bridge maintenance on our 1,400 mile road network. County crews will maintain 24-hour emergency response to inclement weather, natural disasters and will respond to more than 2,000 service requests, which will provide the travelling public increased driver safety, a reduction in insurance claims and reduced wear and tear on their vehicles. The work performed in this program directly influences the Board of County Commissioners ability to achieve the strategic goal of "Building Strong Infrastructure."

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2025, improve the average condition of urban local county roads to a PCI (Pavement Condition Index) of 65 or higher	NEW	55	53	55	53	53
RESULT	Maintain the average condition of paved county roads at 70 PCI (Pavement Condition Index) or higher	NEW	68	65	68	64	65
OUTPUT	# miles plowed/sanded	11,542	8,915	11,006	11,415	49	4,000
OUTPUT	# miles treated with de-icer	1,578	2,145	805	4,375	424	1,500
CUSTOMER SERVICE	90% of service requests that are referred to Transportation Maintenance are responded to within 7 days ¹	2,471	96%	98%	96%	80%	90%
RATIO	\$ spent on resurfacing : # miles resurfaced ²	\$1,939,192 : 4.87 miles	\$7,735,087 : 5.8 miles	\$7,518,601 : 57.4 miles	\$6,504,100 : 61.1 miles	\$5,960,545 : 61.3 miles	\$6,213,709 : 13.3 miles

¹ Previously reported # of service requests; beginning FY 2023/24 this will be reported as a percentage.

² Previously reported # miles resurfaced; not the cost of the resurfacing.

Program includes:

Mandated Services ☒ Yes

Shared Services ☐ No

Grant Funding ☒ Yes



Explanation Mandated Services:

The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. Local jurisdictions receiving Oregon State Highway Fund Revenues are required to spend or reserve at least 1% of the annual receipts on bicycle/pedestrian improvements.

Grant Funding:

The county received Emergency Relief funding for to repair the road slides on South End Road and 232nd Avenue after the storm events in January 2017. The permanent repairs will be ongoing and we will be receiving grant funding to help offset those costs.



300304-Transportation Maintenance
BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	36,800,362	35,549,101	33,079,892	38,165,155	29,501,452	(3,578,440)	-11%	(7,336,754)	-20%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	31,422,842	27,676,013	20,313,445	25,149,753	19,079,093	(1,234,352)	-6%	(9,003,776)	-32%
Charges, Fees, License, Permits, Fines	823,810	685,552	806,102	691,625	733,662	(72,440)	-9%	(0)	0%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	2,658,939	3,668,964	1,242,374	3,035,326	2,846,816	1,604,442	129%	(274,260)	-9%
Other Interfund Transfers	-	2,838	-	-	-	-	-	(946)	-100%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	34,905,591	32,033,368	22,361,921	28,876,704	22,659,571	297,650	1%	(9,278,983)	-29%
Total Revenue	71,705,953	67,582,469	55,441,813	67,041,859	52,161,023	(3,280,790)	-6%	(16,615,737)	-24%
Personnel Services	10,186,620	11,510,073	13,658,003	11,705,188	14,311,537	653,534	5%	3,177,577	29%
Materials and Services	12,878,726	15,793,750	14,920,578	19,138,860	16,071,813	1,151,235	8%	134,701	1%
Capital Outlay	11,798,115	831,655	5,736,845	3,264,816	2,358,524	(3,378,321)	-59%	(2,939,672)	-55%
Operating Expense	34,863,461	28,135,478	34,315,427	34,108,864	32,741,874	(1,573,553)	-5%	372,606	1%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	100,000	100,000	100,000	-	0%	66,667	200%
Transfers	1,283,956	1,281,956	3,042,743	3,331,543	2,506,700	(536,043)	-18%	540,881	28%
Contingency	-	-	8,500,000	-	10,000,000	1,500,000	18%	10,000,000	-
Total Appropriated	36,147,418	29,417,435	45,958,170	37,540,407	45,348,574	(609,596)	-1%	10,980,154	32%
Reserve for Future Expenditures	-	-	9,483,643	-	6,812,449	(2,671,194)	-28%	6,812,449	-
Total Expense	36,147,418	29,417,435	55,441,813	37,540,407	52,161,023	(2,316,833)	-4%	17,792,603	
Revenues Less Expenses	35,558,535	38,165,034	-	29,501,452	-				

Notes:

More than \$7M will be invested in the design and execution of resurfacing (contract paving/county performed) projects in FY 2025/2026. This will include 13.3 miles of contract paving and over 11 miles of county roads that will benefit from county performed paving and/or patching. Working to expand material storage to improve response throughout the county. Replacing heavy equipment with diesel engines older than 2010 (to comply with HB2007).



Transportation Services

Community Road Fund

Purpose Statement

Provide local funding for congestion relief, local road paving, and safety improvements on the transportation system

Performance Narrative Statement

This program tracks the collection, distribution and expense of the countywide Vehicle Registration Fee, which went into effect on registrations renewing in January 2020. The county has committed to spending the approximately \$5.5 million per year of Community Road Fund revenue on three major community priorities: congestion relief, local road maintenance and safety improvements.

On Nov. 12, 2019, the Board of Commissioners approved recommendations from the Community Road Fund Advisory Committee, the Traffic Safety Commission and staff regarding the projects that will receive Community Road Fund revenues over the next 5–8 years.

In 2022, the Board of Commissioners approved a reduction in the rate charged on utility trailers, reducing the renewal fee to \$5/trailer/year.

More than \$15M will be invested in the design and execution of 15 Community Road Fund projects in FY 2025/2026.

- 5 - Congestion Relief projects
- 2 - Local Paving projects
- 5 - Safety projects
- 4 - Strategic Investment Fund projects

The work performed in this program directly influences the ability to achieve the strategic goal of "Building Strong Infrastructure".

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2027, 75% of the originally selected CRF funded congestion relief projects will be completed	NEW	14%	28%	43%	43%	43%
OUTPUT	# local road miles paved with CRF funding	1.23	3.4	1.7	0	0	1.2
CUSTOMER SERVICE	\$ transferred to cities for investment on city road systems	\$ 4,036,825	\$ 4,461,324	\$ 4,790,596	\$ 4,765,400	\$ 2,253,832	\$ 5,100,302
RATIO	Total CRF Capital Project Costs (\$) : Non-CRF funding contributed (\$)	\$2.46 M : \$250,868	\$4.11 M : \$503,426	\$7.4 M : \$2.42 M	\$12.04 M : \$5.26 M	\$3.04 M : \$467,973	\$15.08 M : \$5.28 M

Program includes:

Mandated Services ☒ Yes

Shared Services ☒ Yes

Grant Funding ☐ No



Explanation

Mandated Services:

The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. Local jurisdictions receiving Oregon State Highway Fund Revenues are required to spend or reserve at least 1% of the annual receipts on bicycle/pedestrian improvements.

Shared Services:

Infrastructure development is a state/county shared service.



300305-Community Road Fund
BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	11,188,127	14,501,648	18,992,556	16,355,665	17,309,929	(1,682,627)	-9%	3,294,783	24%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	173,048	1,237,176	594,997	1,321,280	118,445	(476,552)	-80%	(792,056)	-87%
Charges, Fees, License, Permits, Fines	11,152,811	11,622,997	11,913,500	11,826,413	11,864,841	(48,659)	0%	330,767	3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	212,175	295,524	562,033	241,900	600,133	38,100	7%	350,267	140%
Other Interfund Transfers	330,379	888,948	4,101,073	5,279,704	4,499,872	398,799	10%	2,333,529	108%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	11,868,413	14,044,645	17,171,603	18,669,297	17,083,291	(88,312)	-1%	2,222,506	15%
Total Revenue	23,056,539	28,546,293	36,164,159	35,024,962	34,393,220	(1,770,939)	-5%	5,517,289	19%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	3,695,032	2,206,983	1,865,833	2,902,183	3,859,527	1,993,694	107%	924,795	32%
Capital Outlay	318,550	5,193,050	10,418,747	8,442,548	11,222,072	803,325	8%	6,570,690	141%
Operating Expense	4,013,581	7,400,032	12,284,580	11,344,731	15,081,599	2,797,019	23%	7,495,484	99%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	4,441,310	4,790,596	5,579,400	6,370,302	5,100,302	(479,098)	-9%	(100,434)	-2%
Transfers	100,000	-	-	-	-	-	-	(33,333)	-100%
Contingency	-	-	6,500,000	-	10,000,000	3,500,000	54%	10,000,000	-
Total Appropriated	8,554,891	12,190,628	24,363,980	17,715,033	30,181,901	5,817,921	24%	17,361,717	135%
Reserve for Future Expenditures	-	-	11,800,179	-	4,211,319	(7,588,860)	-64%	4,211,319	-
Total Expense	8,554,891	12,190,628	36,164,159	17,715,033	34,393,220	1,729,061	5%	21,573,036	
Revenues Less Expenses	14,501,648	16,355,665	-	17,309,929	-				

Notes:

More than \$15M will be invested in the design and execution of 15 Community Road Fund projects in FY 2025/2026. • 5 - Congestion Relief projects; • 2 - Local Paving projects; • 5 - Safety projects; • 4 - Strategic Investment Fund projects.



Transportation Services

Damascus Roads

Purpose Statement

Provide funding for transportation planning, design + construction, and maintenance services for roads in the prior city limits of Damascus

Performance Narrative Statement

This program tracks the use of State Highway Fund and Local Vehicle Registration Fee revenues received by Clackamas County to maintain, operate and improve roads in the City of Damascus prior to disincorporation. The County will receive both revenues for this area through 2026, based on PSU Population Forecasts. The revenue must be spent in accordance with the State Highway Fund regulations, on roads that were once in the incorporated city limits.

More than \$714k will be invested in the design and execution of Damascus Road projects in FY 2025/2026.

- 4 culvert replacement projects
- 1 landslide repair
- 1 Radar Feedback Sign installation project

The work performed in this program directly influences the Board of County Commissioners ability to achieve the strategic goal of "Building Strong Infrastructure".

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2027, 30% of the Tier-1 Damascus area TSP projects will be completed	NEW	0%	0%	0%	33%	33%
OUTPUT	# service request responses	19	11	11	15	27	23
CUSTOMER SERVICE	\$ amount collected from state shared revenue sources	\$ 924,877	\$ 1,052,487	\$ 1,008,268	\$ 858,700	\$ 532,982	\$ 1,065,800

Program includes:

Mandated Services ☒ Yes

Shared Services ☒ Yes

Grant Funding ☐ No



Explanation

Mandated Services:

The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. Local jurisdictions receiving Oregon State Highway Fund Revenues are required to spend or reserve at least 1% of the annual receipts on bicycle/pedestrian improvements.

Shared Services:

Infrastructure development is a state/county shared service.



	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	5,150,380	5,391,445	4,488,215	4,570,702	3,859,205	(629,010)	-14%	(1,178,304)	-23%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	863,056	849,790	858,700	876,000	876,000	17,300	2%	13,051	2%
Charges, Fees, License, Permits, Fines	189,431	163,335	202,200	189,800	189,800	(12,400)	-6%	8,945	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	79,253	-	-	-	-	-	-	(26,418)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	1,131,739	1,013,125	1,060,900	1,065,800	1,065,800	4,900	0%	(4,421)	0%
Total Revenue	6,282,119	6,404,570	5,549,115	5,636,502	4,925,005	(624,110)	-11%	(1,182,725)	-19%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	182,557	675,051	628,015	601,115	1,082,170	454,155	72%	595,929	123%
Capital Outlay	708,118	1,158,817	599,000	1,176,182	304,000	(295,000)	-49%	(710,372)	-70%
Operating Expense	890,674	1,833,868	1,227,015	1,777,297	1,386,170	159,155	13%	(114,443)	-8%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	2,000,000	-	3,507,595	1,507,595	75%	3,507,595	-
Total Appropriated	890,674	1,833,868	3,227,015	1,777,297	4,893,765	1,666,750	52%	3,393,152	226%
Reserve for Future Expenditures	-	-	2,322,100	-	31,240	(2,290,860)	-99%	31,240	-
Total Expense	890,674	1,833,868	5,549,115	1,777,297	4,925,005	883,485	16%	3,424,392	
Revenues Less Expenses	5,391,445	4,570,702	-	3,859,205	-				

Notes:

More than \$714k will be invested in the design and execution of Damascus Road projects in FY 2025/2026. • 4 culvert replacement projects; • 1 landslide repair; • 1 Radar Feedback Sign installation project.



Transportation Services

Fleet

Purpose Statement

Provide internal fleet management, vehicle + equipment maintenance, and vehicle rental services

Performance Narrative Statement

The Fleet Services Program provides comprehensive fleet management services to departments, programs and outside agencies who operate more than 1,500 vehicles and pieces of equipment. A primary focus of this program is to provide safe and efficient vehicles and equipment to our customers.

To ensure downtime of vehicles and equipment is kept as low as possible, our maintenance shops are open 20 hours per day, four days per week to provide a full range of maintenance and repair services. During emergency events our operating hours expand to provide 24-hour coverage 7 days per week to support our customers' emergency operation needs.

Fleet is working to reduce the generation of greenhouse gas emissions and increase the overall efficiency of Clackamas County fleet operations by:

- Replacing our 2009 and older diesel-powered heavy trucks by 2029 as required by Oregon HB2007.
- Encouraging the use of Motor Pool rental vehicles to reduce the number of underutilized individual department owned vehicles.
- Updating the rental fleet by retiring older, less efficient vehicles.
- Expanding our Motor Pool rental fleet to include four electric vehicles at the DSB and four electric vehicles at the PSB.

We are using our performance measures to help us monitor and improve our ability to maintain desired levels of safety and efficiency while maximizing vehicle availability. Our goal is to partner with our customers to provide the necessary services and data to help them make informed business decisions to manage and use their fleet resources most efficiently.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2029, all diesel powered County heavy vehicles will be replaced or retrofitted per State law	NEW	19%	5%	43%	30%	46%
OUTPUT	# annual safety inspections performed	187	84	184	175	94	185
CUSTOMER SERVICE	90% of routine maintenance visits completed within 1 business day [oil change, fluids and safety inspection] ¹	5 days	99%	99%	98%	100%	99%
RATIO	# preventative maintenance visits performed on-schedule : Total # vehicles maintained	479 : 295	548 : 275	582 : 265	600 : 540	391 : 265	590 : 260
OPERATIONAL	50% motor pool vehicles driven more than 8,000 miles per year	1%	6%	4%	5%	5%	5%

¹ Previously reported as average # of days and separated by light/heavy fleet; beginning FY 2023/24 this will be reported as a percentage.

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation



	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	100,461	320,128	(4,325)	328,445	8,317	3%	296,400	925%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	93,219	590,000	-	620,000	30,000	5%	588,927	1895%
Charges, Fees, License, Permits, Fines	-	7,266,685	7,984,303	7,782,606	8,151,612	167,309	2%	3,135,182	62%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	190,056	43,000	(9,840)	(4,840)	(47,840)	-111%	(64,912)	-108%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	7,549,960	8,617,303	7,772,766	8,766,772	149,469	2%	3,659,197	72%
Total Revenue	-	7,650,422	8,937,431	7,768,441	9,095,217	157,786	2%	3,955,596	77%
Personnel Services	-	2,824,987	3,245,116	2,742,024	3,171,750	(73,366)	-2%	1,316,079	71%
Materials and Services	-	4,806,529	5,146,048	4,657,972	5,514,743	368,695	7%	2,359,910	75%
Capital Outlay	-	23,229	55,210	40,000	-	(55,210)	-100%	(21,076)	-100%
Operating Expense	-	7,654,745	8,446,374	7,439,996	8,686,493	240,120	3%	3,654,913	73%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	491,057	-	408,724	(82,333)	-17%	408,724	-
Total Appropriated	-	7,654,745	8,937,431	7,439,996	9,095,217	157,787	2%	4,063,637	81%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	7,654,745	8,937,431	7,439,996	9,095,217	75,454	1%	4,063,637	
Revenues Less Expenses	-	(4,323)	-	328,445	-				

Notes:

Implementing a new tiered rate structure for work performed on Heavy Equipment versus Light Vehicles. This better reflects the expertise and salary levels required for the heavy equipment mechanics doing this work. Expanded night shift to allow full range maintenance on both shifts. Moved Transportation Maintenance Materials and Supplies to their warehouse reducing Fleet's inventory size and staff needs. Continued coordination of pre-2010 heavy truck replacement to comply with HB2007.



300203-Vehicle Maintenance & Repair
 BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	445,579	-	-	-	-	-	-	(148,526)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	6,195,014	-	-	-	-	-	-	(2,065,005)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	45,827	-	-	-	-	-	-	(15,276)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	6,240,841	-	-	-	-	-	-	(2,080,280)	-100%
Total Revenue	6,686,420	-	-	-	-	-	-	(2,228,807)	-100%
Personnel Services	2,749,246	-	-	-	-	-	-	(916,415)	-100%
Materials and Services	3,823,820	-	-	-	-	-	-	(1,274,607)	-100%
Capital Outlay	12,893	-	-	-	-	-	-	(4,298)	-100%
Operating Expense	6,585,958	-	-	-	-	-	-	(2,195,319)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	6,585,958	-	-	-	-	-	-	(2,195,319)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	6,585,958	-	-	-	-	-	-	(2,195,319)	-100%
Revenues Less Expenses	100,461	-	-	-	-	-	-	-	-

Notes:

None



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CLACKAMAS
COUNTY



Community Services

Gladstone Library

Purpose Statement

Provide access to education, recreation, community + cultural services

Performance Narrative Statement

The Gladstone Library will serve approximately 140,000 material checkouts and provide a collection of 27,000 items at the Gladstone Library. The Library serves over 39,000 visitors annually. With the opening of the new library facility on September 25 2024, the County is expecting an increase in visitors and demand for services.

Gladstone staff currently facilitate 4,300 public internet sessions, over 200 programs and respond to 2,700 reference queries each year.

The offered resources will provide informational, recreational, community and cultural services to the public so they can access publicly funded diverse materials and services to achieve their individual goals.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2026, residents of the Gladstone community will have access to a new library building offering physical + digital resources, areas for studying + collaboration and facilities to host community events	NEW	NEW	25%	100%	100%	100%
OUTPUT	# material circulations completed	136,270	137,606	141,212	150,000	68,831	150,000
CUSTOMER SERVICE	85% customers happy with the service they received	NEW	NEW	93%	85%	95%	88%
RATIO	# youth who sign up for summer reading : # youth who complete the program ^{1,2}	52%	286 : 177	605 : 162	370 : 260	ANNUAL MEASURE	700 : 250
RATIO	# items circulated at least once per year : # items in collection ²	56%	24,823 : 35,000	25,802 : 35,000	28,000 : 35,000	17,321 : 27,000	25,650 : 27,000

¹ Programs were canceled due to COVID-19 in 2020

² Ratio measure was previously reported as a percentage.

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation: The Gladstone Library program is a mandated service under the Clackamas County Library District. In 2008, voters approved a countywide Library District for Clackamas County with a permanent rate of 0.3974 dollars per thousand of assessed value. The District functions as a fiscal agent by distributing property tax revenues raised by the District's permanent rate to participating local governments who operate libraries within Clackamas County.

The Gladstone Library program applies annually to receive grant funding from the Oregon State Library "Ready to Read" grant program. The grant is used to establish, develop, or improve public library early literacy services and to provide the statewide summer reading program for children from birth to 14 years of age. No matching funds are required.



500502-Gladstone Library

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	904,888	941,370	1,167,558	2,619,034	2,021,028	853,470	73%	532,597	36%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,294,709	7,374,180	961,797	1,747,262	1,241,986	280,189	29%	(2,230,064)	-64%
Charges, Fees, License, Permits, Fines	5,405	5,792	5,100	3,100	3,600	(1,500)	-29%	(1,166)	-24%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	373,760	275,685	272,821	43,080	53,260	(219,561)	-80%	(177,582)	-77%
Other Interfund Transfers	-	1,978,189	449,441	455,602	-	(449,441)	-100%	(811,264)	-100%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	1,673,875	9,633,845	1,689,159	2,249,044	1,298,846	(390,313)	-23%	(3,220,075)	-71%
Total Revenue	2,578,763	10,575,215	2,856,717	4,868,078	3,319,874	463,157	16%	(2,687,478)	-45%
Personnel Services	665,271	720,639	815,544	770,766	768,517	(47,027)	-6%	49,625	7%
Materials and Services	290,495	381,205	442,719	541,392	455,510	12,791	3%	51,146	13%
Capital Outlay	681,628	6,830,514	543,348	1,534,892	80,000	(463,348)	-85%	(2,935,678)	-97%
Operating Expense	1,637,393	7,932,358	1,801,611	2,847,050	1,304,027	(497,585)	-28%	(2,834,907)	-68%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	1,055,106	-	2,015,847	960,741	91%	2,015,847	-
Total Appropriated	1,637,393	7,932,358	2,856,717	2,847,050	3,319,874	463,156	16%	(819,060)	-20%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	1,637,393	7,932,358	2,856,717	2,847,050	3,319,874	1,423,897	50%	(819,060)	
Revenues Less Expenses	941,370	2,642,857	-	2,021,028	-				

Notes:

The New Gladstone Library facility opened to the public on September 25, 2024. Now that we are in the new building, we will work to create a welcoming environment, build stronger community partnerships, offer new engaging programs, and look for opportunities for outreach to underserved populations.



Community Services

Library Support Services

Purpose Statement

Provide integrated systems + shared operational support, and ongoing collaboration services to libraries in Clackamas County

Performance Narrative Statement

Library Support Services provides a wide variety of centralized services to LINCC member libraries. In FY 2025-2026, this program expects to facilitate more than 9.5 million patron engagements with library resources.

Customer needs have evolved significantly since the district was formed in 2008. With current staffing levels and limited resources, it's challenging for Library Support Services to keep up with these diverse demands. It's essential to explore funding options and assess the responsibilities outlined in the IGAs to ensure the program's work is sustainable.

While use of physical media has decreased somewhat, libraries are providing additional opportunities for engagement. Providing support for these more complex systems (e-content, advanced computing needs, etc.), along with a return to pre-pandemic demand, may negatively impact results of the customer service performance measure.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
OUTPUT	# library patron engagements	8,931,455	9,118,882	9,514,752	9,000,000	4,674,960	9,500,000
CUSTOMER SERVICE	85% of libraries agree that services met their expectations	91%	100%	93%	85%	ANNUAL SURVEY	85%
RATIO	\$ operational budget : # library patron engagements	NEW	NEW	3,042,538 : 9,514,752	\$3.28 M : 9 M	3,276,976 : 4,674,960	3,239,561 : 9,500,000
RATIO	\$ operational budget : \$ Library District distribution payments	NEW	NEW	3,042,538 : 23,434,965	\$3.28 M : \$24.1 M	3,276,976 : 22,115,417	3,239,561 : 25,370,222

Program includes:

Mandated Services ☐ Y

Shared Services ☐ N

Grant Funding ☐ N



Explanation: The Library Support Services program is a mandated service as indicated in the intergovernmental agreements between Clackamas County and the individual Library Service Providers throughout the District. The program provides hardware, software, cataloging and support services to the customer libraries so they can efficiently and effectively provide library collections and services to their patrons.



500504-Library Support Services

BCC Priority Alignment: Accountable Government

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	1,831,711	2,310,988	2,719,975	2,750,525	3,000,581	280,606	10%	702,840	31%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	57,740	54,398	75,000	52,500	62,500	(12,500)	-17%	7,621	14%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	719,053	905,766	878,500	1,011,600	1,817,520	939,020	107%	938,714	107%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	2,906,620	2,680,451	2,788,550	2,788,550	2,900,092	111,542	4%	108,218	4%
Operating Revenue	3,683,412	3,640,615	3,742,050	3,852,650	4,780,112	1,038,062	28%	1,054,553	28%
Total Revenue	5,515,124	5,951,603	6,462,025	6,603,175	7,780,693	1,318,668	20%	1,757,392	29%
Personnel Services	1,657,805	1,776,635	1,878,304	1,915,638	2,013,483	135,179	7%	230,124	13%
Materials and Services	1,476,209	1,321,752	1,473,848	1,534,329	2,417,353	943,504	64%	973,256	67%
Capital Outlay	17,320	35,996	431,762	102,627	540,000	108,238	25%	488,019	939%
Operating Expense	3,151,334	3,134,384	3,783,914	3,552,594	4,970,836	1,186,922	31%	1,691,399	52%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	52,802	66,697	75,000	50,000	60,000	(15,000)	-20%	3,500	6%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	502,823	-	450,515	(52,308)	-10%	450,515	-
Total Appropriated	3,204,136	3,201,081	4,361,737	3,602,594	5,481,351	1,119,614	26%	2,145,414	64%
Reserve for Future Expenditures	-	-	2,100,288	-	2,299,342	199,054	9%	2,299,342	-
Total Expense	3,204,136	3,201,081	6,462,025	3,602,594	7,780,693	1,266,360	20%	4,444,756	
Revenues Less Expenses	2,310,988	2,750,522	-	3,000,581	-				

Notes:

In addition to a 2.9% rise in regular expenses due to adjusted IT infrastructure and rising subscription costs, our self-check and locker project has a \$1.3 million impact on our budget. Just over \$400 of that is coming from our beginning fund balance. The remaining portion will be pass-through purchases for the libraries.



Community Services

Oak Lodge Library

Purpose Statement

Provide access to education, recreation, community + cultural services

Performance Narrative Statement

The Oak Lodge Library will serve approximately 185,000 material checkouts and provide a collection of 45,000 items at the Oak Lodge Library. The Library serves 64,000 visitors annually. Staff support 5,900 public internet sessions, over 140 programs and answer 3,100 reference queries.

The offered resources will provide informational, recreational, community and cultural services to the public so they can access publicly funded diverse materials and services to achieve their individual goals.

It is estimated that construction of the new facility will be complete by September 2025; and customer demand is expected to increase with the completion of the new facility.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2026, residents of the Oak Lodge community will have access to a new library building offering physical + digital resources, areas for studying + collaboration and facilities to host community events	NEW	NEW	75%	100%	75%	100%
OUTPUT	# material circulations completed	188,773	186,956	185,702	190,000	85,589	190,000
CUSTOMER SERVICE	85% customers happy with the service they received	NEW	NEW	97%	85%	95%	98%
RATIO	# youth who sign up for summer reading : # youth who complete the program ^{1,2}	63%	199 : 119	359 : 114	260 : 156	ANNUAL MEASURE	400 : 200
RATIO	# items circulated at least once per year : # items in collection ²	51%	35,607 : 53,000	36,001 : 47,000	37,500 : 50,000	20,054 : 45,000	39,000 : 50,000

¹ Programs were canceled due to COVID-19 in 2020

² Ratio measure was previously reported as a percentage.

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation: The Oak Lodge Library program is a mandated service under the Clackamas County Library District. In 2008, voters approved a countywide Library District for Clackamas County with a permanent rate of 0.3974 dollars per thousand of assessed value. The District functions as a fiscal agent by distributing property tax revenues raised by the District's permanent rate to participating local governments who operate libraries within Clackamas County.

The Oak Lodge Library program applies annually to receive grant funding from the Oregon State Library "Ready to Read" grant program. The grant is used to establish, develop, or improve public library early literacy services and to provide the statewide summer reading program for children from birth to 14 years of age. No matching funds are required.



500505-Oak Lodge Library

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	5,437,396	4,368,529	4,810,203	6,703,169	4,575,159	(235,044)	-5%	(927,872)	-17%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,755,115	5,516,305	10,042,664	8,144,872	1,941,887	(8,100,777)	-81%	(3,196,877)	-62%
Charges, Fees, License, Permits, Fines	129,358	23,307	145,500	144,500	238,921	93,421	64%	139,866	141%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	422	50,148	193,001	193,000	47,564	(145,437)	-75%	(33,626)	-41%
Other Interfund Transfers	-	2,688,000	6,029,202	3,962,000	100,000	(5,929,202)	-98%	(2,116,667)	-95%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	1,884,895	8,277,760	16,410,366	12,444,372	2,328,372	(14,081,994)	-86%	(5,207,304)	-69%
Total Revenue	7,322,292	12,646,289	21,220,570	19,147,541	6,903,531	(14,317,039)	-67%	(6,135,176)	-47%
Personnel Services	880,399	808,460	1,177,606	1,079,971	1,253,526	75,920	6%	330,583	36%
Materials and Services	503,847	587,386	757,520	692,046	739,323	(18,197)	-2%	144,897	24%
Capital Outlay	1,569,517	4,547,274	19,124,874	12,800,365	1,200,000	(17,924,874)	-94%	(5,105,719)	-81%
Operating Expense	2,953,763	5,943,120	21,060,001	14,572,382	3,192,849	(17,867,151)	-85%	(4,630,239)	-59%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	300,000	300,000	-	300,000	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	160,569	-	3,410,682	3,250,113	2024%	3,410,682	-
Total Appropriated	2,953,763	5,943,120	21,220,570	14,572,382	6,903,531	(14,317,038)	-67%	(919,557)	-12%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	2,953,763	5,943,120	21,220,570	14,572,382	6,903,531	(11,066,925)	-52%	(919,557)	
Revenues Less Expenses	4,368,529	6,703,169	-	4,575,159	-				

Notes:

The Oak Lodge Library construction project is underway, with an estimated completion date of September 2025. The Library will be closed for a short period of time while we work to move materials to the new building. We continue to evaluate staffing needs and focus on cost sharing and operational efficiencies, so we can best serve the community in the new building.



Community Services

Code Enforcement

Purpose Statement

Provide code education + resolution, and enforcement

Performance Narrative Statement

Code Enforcement is a standalone program as part of the Community Services line of business.

Code Enforcement staff provide enforcement of building codes to ensure safe buildings and structures, land use rules to ensure compliance with state and local laws regarding land use and zoning, and the solid waste ordinance to ensure a sanitary and healthy environment.

Code Enforcement staff are estimated to investigate more than 2,600 enforcement cases, which is a continuation of service levels. Through process improvements, bringing more cases in front of the Hearings Officer, and reaching compliance for cases in a timely manner, Code Enforcement is expected to enforce 90 cases per staff person. This is on a downward trend from FY 2023/24 and is in alignment with the goal of decreasing the number of code enforcement cases per officer 10% by the end of 2025.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2025, number of code enforcement cases per officer will decrease by 10%	150	120	110	100	90	81
OUTPUT	# cases heard by the Hearings Officer	60	69	49	60	26	30
CUSTOMER SERVICE	75% customers happy with the service they received	80%	85%	83%	75%	84%	75%
RATIO	# enforceable complaints : # total complaints received	879 : 2,992	795 : 3,420	845 : 3,062	785 : 3,285	395 : 1,313	782 : 2,600
RATIO	# cases heard by the Hearings Officer : # enforceable complaints	60 : 879	69 : 795	49 : 845	60 : 785	26 : 395	50 : 800

Program includes:

Mandated Services	<input type="text" value="Yes"/>
Shared Services	<input type="text" value="Yes"/>
Grant Funding	<input type="text" value="No"/>



Explanation Mandated Services:

State law requires counties to implement plans and ordinances to ensure development is consistent with local, regional, and state objectives to provide orderly development, planning and delivery of services, protection of the environment, and public safety. Building codes are mandatory state-wide. Clackamas County has assumed responsibility for the administration of building, electrical, plumbing, mechanical and other specialty codes within its jurisdiction. (ORS 215.197 & 455.020)

Shared Services:

Land Use permitting, building permits and inspections and land use planning and coordination are State/County shared services. The County administers building codes programs within many cities via intergovernmental agreements. Building codes programs are shared programs as defined by the Association of Oregon Counties. The State of Oregon is responsible for broader policy level administration and creates rules related to program administration, inspector certification and training, state-wide code development processes and other related topics.



500506-Code Enforcement

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	282,958	-	-	-	-	-	(94,319)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	20	-	-	-	(7)	-100%
Charges, Fees, License, Permits, Fines	-	957,732	1,395,006	1,272,837	1,443,816	48,810	3%	700,293	94%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	24,259	20,000	43,321	16,066	(3,934)	-20%	(6,461)	-29%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	981,992	1,415,006	1,316,178	1,459,882	44,876	3%	693,826	91%
Total Revenue	-	1,264,950	1,415,006	1,316,178	1,459,882	44,876	3%	599,506	70%
Personnel Services	-	1,003,171	1,133,105	1,047,111	1,130,730	(2,375)	0%	447,302	65%
Materials and Services	-	261,778	281,901	269,067	329,152	47,251	17%	152,204	86%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	-	1,264,950	1,415,006	1,316,178	1,459,882	44,876	3%	599,507	70%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	-	1,264,950	1,415,006	1,316,178	1,459,882	44,876	3%	599,507	70%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	1,264,950	1,415,006	1,316,178	1,459,882	44,876	3%	599,507	
Revenues Less Expenses	-	-	-	-	-				

Notes:

•The code enforcement team is now fully staffed. •Additional cases continue to move through the court process through the collaboration with County Counsel. •Processes continue to be updated to make the program more efficient and effective. •The new Code Enforcement Supervisor has reached out to all CPO leaders to meet with each leadership team individually forming a positive community partnership. •Neighborhood Livability team continues to address nuisance properties and issues affecting the community.



Community Services

Dog Services

Purpose Statement

Provide sheltering, reunification + placement, licensing, complaint resolution, protection + enforcement

Performance Narrative Statement

Dog Services operates a field services program and dog shelter which, on average, will temporarily house 650 dogs over the course of the year with a priority of reuniting dogs with their owners resulting in 350 dogs being reunited. With the efforts of adoption, rescue placement, in shelter care and enrichment, this will total at least 550 dogs being saved. The 16% that are not saved reflect the dogs that are too ill or not safe for placement which is a needed and sometimes overlooked service for our community.

The staff and facility serve both the dog owning and non-dog owning population of incorporated and unincorporated Clackamas County by resolving cases investigated by dog services officers to help ensure safe, livable communities and the licensing of 26,000 dogs, which prevents disease and helps financially support the dog services program. Phone and lobby services are available 5 days per week, to process the 36,000 customer phone calls, emails and lost/found correspondence each year. These contacts pair needs with resources and help to keep people safe and keep dogs safe, licensed and out of the shelter. The shelter is also available 24/7 for intake from law enforcement and staff are onsite 7 days per week to provide daily animal care. Achieving the program targets will protect the public from unsafe dogs and dogs running loose, maintain preparedness for disaster response related to animals as required by the federal PETS act, and reunite the public with lost dogs.

- Shelter populations are increasing, and so is the demand for shelter services in our community, while the resources in the form of rescues and adopters have become more scarce.
- Dog license totals in Clackamas County remain above reported national average for licensing compliance and gaining additional compliance under our existing code is a heavy staff investment and code amendments were recently approved which will improve efficiencies and increase compliance.
- Dog services is an active member of the regional multi agency coordination group for animals in disaster preparedness. This coordinated group stands ready to assist the region in the event of a disaster.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2023, there will be 30,000 active dog licenses	23,813	23,525	22,776	26,000	22,326	26,000
OUTPUT	# dogs returned to owners	327	326	327	330	220	350
CUSTOMER SERVICE	# public contacts (email + phone + lost and found)	31,156	37,419	35,033	31,000	13,447	36,225
RATIO	# dogs saved (returned to owner + adopted + rescued) : # dogs taken in to the shelter ¹	84%	457 : 552	482 : 574	485 : 560	343 : 403	550 : 650

¹ Ratio measure was previously reported as a percentage.

Program includes:

- Mandated Services ☒ Yes
- Shared Services ☐ No
- Grant Funding ☒ Yes



Explanation

Mandated Services:

As delegated by the health authority, the Dog Services Program is mandated by the State of Oregon to verify rabies vaccination for all dogs in the County (ORS 433.365), respond to incidents of dog bites (ORS 433.345) and when the county establishes a dog control district per ORS 609.030 the governing body may enforce dog control laws within the county and provide for the appointment of dog control officers. ORS 433.385 requires all animals apprehended and impounded for not having a rabies inoculation be held in adequate and sanitary pound. In a county with a dog control program the governing body shall determine a dog license fee and issue licenses as per ORS 609.100. ORS 401.977 establishes the requirement to develop animal emergency plans and the federal PETS act of 2006 requires state and local emergency preparedness plans for household pets following major disasters and emergencies.

Grant Funding:

The Dog Sheltering Program receives program funding from the Clackamas Dogs Foundation. This funding opportunity does not require any match.



500507-Dog Services

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	245,856	139,833	139,835	94,073	(45,760)	-33%	(34,491)	-27%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	4,920	-	36,657	-	-	-	(13,859)	-100%
Charges, Fees, License, Permits, Fines	-	778,047	824,870	811,550	866,850	41,980	5%	336,984	64%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	17,732	40,435	62,422	25,800	(14,635)	-36%	(918)	-3%
Other Interfund Transfers	-	-	-	10,000	20,000	20,000	-	16,667	500%
General Fund Support	-	1,655,360	1,699,380	1,699,380	1,767,355	67,975	4%	649,108	58%
Operating Revenue	-	2,456,059	2,564,685	2,620,009	2,680,005	115,320	4%	987,982	58%
Total Revenue	-	2,701,915	2,704,518	2,759,844	2,774,078	69,560	3%	953,492	52%
Personnel Services	-	1,658,290	1,747,119	1,725,057	1,820,960	73,841	4%	693,178	61%
Materials and Services	-	876,316	950,560	940,714	945,159	(5,401)	-1%	339,482	56%
Capital Outlay	-	27,475	-	-	-	-	-	(9,158)	-100%
Operating Expense	-	2,562,082	2,697,679	2,665,771	2,766,119	68,440	3%	1,023,501	59%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	6,839	-	7,959	1,120	16%	7,959	-
Total Appropriated	-	2,562,082	2,704,518	2,665,771	2,774,078	69,560	3%	1,031,460	59%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	2,562,082	2,704,518	2,665,771	2,774,078	70,680	3%	1,031,460	
Revenues Less Expenses	-	139,833	-	94,073	-				

Notes:

County Code changes to make licensing simpler, and changes to the citation process should increase dog licensing revenue. The Clackamas Dogs Foundation dissolved and donated its funds to the Dog Services Charitable Fund, making it more efficient to collect and apply donations to services. Previous staffing reductions caused the shelter to close to intakes (including from the CCSO) due to the number of dogs being housed in the shelter exceeding the number our staffing levels can provide minimal care for.



600303-Dog Services

BCC Priority Alignment: Ensure Healthy, Safe, and Secure Communities

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	485,102	-	-	-	-	-	-	(161,701)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	734,169	-	-	-	-	-	-	(244,723)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	12,690	-	-	-	-	-	-	(4,230)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	1,471,117	-	-	-	-	-	-	(490,372)	-100%
Operating Revenue	2,217,975	-	-	-	-	-	-	(739,325)	-100%
Total Revenue	2,703,077	-	-	-	-	-	-	(901,026)	-100%
Personnel Services	1,617,177	-	-	-	-	-	-	(539,059)	-100%
Materials and Services	826,489	-	-	-	-	-	-	(275,496)	-100%
Capital Outlay	13,555	-	-	-	-	-	-	(4,518)	-100%
Operating Expense	2,457,221	-	-	-	-	-	-	(819,074)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	2,457,221	-	-	-	-	-	-	(819,074)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	2,457,221	-	-	-	-	-	-	(819,074)	-100%
Revenues Less Expenses	245,856	-	-	-	-	-	-	-	-

Notes:

None



800708-Dog Services Charitable Fund

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	489,500	489,500	-	489,500	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	525,000	525,000	30,000	(495,000)	-94%	(145,000)	-83%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	-	525,000	525,000	30,000	(495,000)	-94%	(145,000)	-83%
Total Revenue	-	-	525,000	525,000	519,500	(5,500)	-1%	344,500	197%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	76,200	25,500	53,000	(23,200)	-30%	44,500	524%
Capital Outlay	-	-	65,316	-	-	(65,316)	-100%	-	-
Operating Expense	-	-	141,516	25,500	53,000	(88,516)	-63%	44,500	524%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	35,000	10,000	20,000	(15,000)	-43%	16,667	500%
Contingency	-	-	25,000	-	94,900	69,900	280%	94,900	-
Total Appropriated	-	-	201,516	35,500	167,900	(33,616)	-17%	156,067	1319%
Reserve for Future Expenditures	-	-	323,484	-	351,600	28,116	9%	351,600	-
Total Expense	-	-	525,000	35,500	519,500	49,400	9%	507,667	
Revenues Less Expenses	-	-	-	489,500	-				

Notes:

On 6/13/24 the Dog Services Charitable Fund (DSCF) was established to accept financial and other contributions to exclusively benefit Dog Services programs. Donations include, but aren't limited to, care and medical treatment for shelter animals, adoption outreach programs, improved shelter facilities, medical, spay and neuter services for owners in financial need. Funds supplement General Fund, fines, and fees received by Dog Services. Advisory Committee met 1/30/25 and recommends approval of this budget.



Community Services

Sustainability & Solid Waste

Purpose Statement

Provide education + technical assistance, program management + planning to reduce waste + conserve resources + oversee franchise program

Performance Narrative Statement

The Sustainability & Solid Waste (S&SW) Program's performance highlights for FY 2024/2025

- Sustainability staff and Master Recyclers (who are coordinated by County staff) will attend 50 events by 2025, which allows us to meet our goal of increasing attendance at community events by 35%.
- 60,000 residential and business customers will receive an estimated 7.4 million pickups of garbage, recycling, and yard debris in unincorporated County and Happy Valley.
- Approximately 161,000 households and 24,000 businesses will receive information and education on garbage, recycling and waste reduction topics.
- An estimated 500 businesses, 35 schools, 350 multifamily communities and 37 events will receive technical assistance and support.
- Food continues as a priority material to recover for composting because of its damaging environmental effects caused when disposed in landfills. Staff are expanding outreach and technical support to assist a new group of businesses in adoption of food scraps collection to meet regional requirements.
- Proposed commercial/multifamily developments will receive design review consultations for garbage and recycling enclosures.
- Customers will be able to continue using the Sandy Transfer Station.
- Ongoing development of policy and programs in alignment with the Regional Waste Plan and Recycling Modernization Act.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2025 increase community events attended by Sustainability staff and/or Master Recycler volunteers by 35%	NEW	NEW	16.0%	3000%	ANNUAL MEASURE	35.0%
OUTPUT	# customer consultations provided ¹	1,334	1,595	2,954	1,340	1,037	3,360
CUSTOMER SERVICE	% of material collected curbside that is recycled	29%	28%	28.4%	33%	28%	28%
RATIO	# businesses in compliance with food scraps requirement : # businesses required to be in compliance with the food scraps collection requirements	NEW	NEW	243 : 788	127:511	299 : 683	700 : 700
OPERATIONAL	# of garbage and recycling pickups provided	7,183,176	7,264,348	7,761,875	7,346,437	3,880,938	7,839,494

¹ Consultations differ from interactions, as they are scheduled on-site consultations with customers. Business consultations are now being counted more comprehensively and can take place in person, over the phone, or via email. For FY 18-19 this measure now counts all consultations (business, multi-family, schools, etc.).

Program includes:

Mandated Services	<input type="text" value="Yes"/>
Shared Services	<input type="text" value="Yes"/>
Grant Funding	<input type="text" value="No"/>



Explanation

Mandated Services:

In addition to administering a solid waste and recycling franchise system for unincorporated County residential and commercial customers, our services allow the County and its cities to meet state and local requirements for recycling and waste reduction programs and education embodied in Oregon's Opportunity to Recycle Act and the Regional Solid Waste Management Plan.

Shared Services:

By letter of agreement with cities in Clackamas County, the County meets the state and local obligations for recycling and waste reduction programs and education that apply to our cities. In addition, these responsibilities are shared through Metro, which provides funding support for these activities. The SSW program also administers the garbage and recycling franchises on behalf of Happy Valley and Barlow, and consults to the City of Milwaukie.



500508-Sustainability & Solid Waste
 BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	2,585,262	2,673,006	3,391,627	3,589,671	916,665	34%	1,597,375	80%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	870,300	812,064	856,880	699,880	(112,184)	-14%	124,153	22%
Charges, Fees, License, Permits, Fines	-	795	1,100	-	150	(950)	-86%	(115)	-43%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	2,312,421	2,255,329	2,541,107	2,539,120	283,791	13%	921,277	57%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	3,183,516	3,068,493	3,397,987	3,239,150	170,657	6%	1,045,316	48%
Total Revenue	-	5,768,777	5,741,499	6,789,614	6,828,821	1,087,322	19%	2,642,691	63%
Personnel Services	-	1,186,361	2,084,396	1,679,441	1,830,855	(253,540)	-12%	875,588	92%
Materials and Services	-	1,020,882	1,672,437	1,288,409	1,472,054	(200,383)	-12%	702,290	91%
Capital Outlay	-	-	50,000	50,000	50,000	-	0%	33,333	200%
Operating Expense	-	2,207,243	3,806,832	3,017,850	3,352,909	(453,923)	-12%	1,611,212	93%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	169,907	182,093	182,093	176,000	(6,093)	-3%	58,667	50%
Contingency	-	-	623,525	-	882,228	258,703	41%	882,228	-
Total Appropriated	-	2,377,150	4,612,450	3,199,943	4,411,137	(201,313)	-4%	2,552,106	137%
Reserve for Future Expenditures	-	-	1,129,049	-	2,417,683	1,288,634	114%	2,417,683	-
Total Expense	-	2,377,150	5,741,499	3,199,943	6,828,820	1,339,931	23%	4,969,789	
Revenues Less Expenses	-	3,391,627	-	3,589,671	-				

Notes:

Community clean-up support. Neighborhood cleanup activities; support Clackamas River cleanup event. Assist businesses with required commercial food scrap recycling, outreach, and direct business consultations. Program development to meet Regional Waste Plan and expanded statewide recycling requirements; increase direct mailings to reach all County residents. Hire temporary employees to assist with food outreach. Stable programmatic funding from Metro with added funds for food waste collection support.



600304-Sustainability & Solid Waste
 BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	2,171,579	-	-	-	-	-	-	(723,860)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	791,057	-	-	-	-	-	-	(263,686)	-100%
Charges, Fees, License, Permits, Fines	86,145	-	-	-	-	-	-	(28,715)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	2,272,702	-	-	-	-	-	-	(757,567)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	3,149,904	-	-	-	-	-	-	(1,049,968)	-100%
Total Revenue	5,321,483	-	-	-	-	-	-	(1,773,828)	-100%
Personnel Services	1,518,985	-	-	-	-	-	-	(506,328)	-100%
Materials and Services	934,279	-	-	-	-	-	-	(311,426)	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	2,453,263	-	-	-	-	-	-	(817,754)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	2,453,263	-	-	-	-	-	-	(817,754)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	2,453,263	-	-	-	-	-	-	(817,754)	
Revenues Less Expenses	2,868,220	-	-	-	-				

Notes:

None



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CLACKAMAS
C O U N T Y



Community Services

County Parks

Purpose Statement

Provide outdoor recreation + camping, and land stewardship

Performance Narrative Statement

Clackamas County Parks manages 20 properties totaling approximately 961 acres, with 230 campsites, 19 day-use rental facilities, 6 boat launches, and around 1,700 parking spaces. The program anticipates serving more than a million visitors this year, and hosting over 15,000 nights of camping. Seasonal employees assist our 8 regular employees in providing clean and safe facilities, and working to ensure customers are happy with their recreational experiences.

The Stone Creek Golf Club is a county park that provides golf patrons the opportunity to book events and golf during the available tee times on "playable days". Reaching these targets will help clients and the golfing community to have an enjoyable and reasonably priced golfing experience while providing a supplemental source of funding for County Parks.

Our County Parks system supports tourism and the local recreation economy, and improves the quality of life for our residents. However, we have limited resources to steward our current parks portfolio, so we need to make changes to operations and liquidate some properties that aren't a good fit for our portfolio, as we continue to seek out new revenue opportunities.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2025, County Parks will liquidate two properties	NEW	NEW	0%	100%	0%	100%
OUTPUT	# visitors to County Parks	NEW	NEW	1,405,778	1,100,000	721,666	1,100,000
CUSTOMER SERVICE	90% customers are happy with their recreational experience	91%	97%	97%	90%	ANNUAL MEASURE	90%
RATIO	# campsites reserved on weekends : # campsites available on weekends ¹	77%	6,989 : 9,984	7,407 : 11,297	7,402 : 10,574	4,981 : 7,228	7,907 : 11,297
RATIO	# golf rounds played : # golf rounds available ¹	74%	53,909 : 75,000	56,075 : 75,000	57,500 : 75,000	28,523 : 37,500	57,500 : 75,000

Program includes:

Mandated Services	<input type="text" value="Y"/>
Shared Services	<input type="text" value="N"/>
Grant Funding	<input type="text" value="Y"/>



Explanation: The County Parks Program is a mandated service under ORS 390.134 in which State Parks allocates funds to the counties based on annual recreation vehicle registrations, and may not use the State moneys received to supplant moneys otherwise made available for the acquisition, development, maintenance, care and use of county park and recreation sites.

The County Parks Program has budgeted to receive an OR Parks and Recreation Department (OPRD) County Opportunity Grant, and an OR State Marine Board grant. Additionally, 2019 Metro Parks and Nature Bond allocated funds. County Parks program will use its Oregon State Parks RV Licensing distribution to fund operations and maintenance of county parks.

Land was purchased and developed by the County Parks Program with the intent to generate a long-term sustainable revenue stream from the Stone Creek Golf Club Program operations that would go directly to the County Parks Program to support operations and maintenance needs.



	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	3,622,513	3,873,663	3,909,344	3,907,509	33,846	1%	1,396,890	56%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	394,749	1,102,350	1,253,222	1,558,338	455,988	41%	1,009,014	184%
Charges, Fees, License, Permits, Fines	-	5,123,393	5,127,800	5,088,900	5,313,620	185,820	4%	1,909,522	56%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	454,001	1,481,070	398,150	384,594	(1,096,476)	-74%	100,544	35%
Other Interfund Transfers	-	661,000	661,000	661,000	661,000	-	0%	220,333	50%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	6,633,142	8,372,220	7,401,272	7,917,552	(454,668)	-5%	3,239,414	69%
Total Revenue	-	10,255,656	12,245,883	11,310,616	11,825,061	(420,822)	-3%	4,636,304	64%
Personnel Services	-	1,302,816	1,407,245	1,423,334	1,556,229	148,984	11%	647,512	71%
Materials and Services	-	4,292,258	4,510,898	4,805,551	4,955,099	444,201	10%	1,922,496	63%
Capital Outlay	-	526,236	4,896,274	949,222	4,511,280	(384,994)	-8%	4,019,461	817%
Operating Expense	-	6,121,311	10,814,418	7,178,107	11,022,608	208,190	2%	6,589,469	149%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	225,000	225,000	225,000	225,000	-	0%	75,000	50%
Contingency	-	-	1,206,465	-	577,453	(629,012)	-52%	577,453	-
Total Appropriated	-	6,346,311	12,245,883	7,403,107	11,825,061	(420,822)	-3%	7,241,922	158%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	6,346,311	12,245,883	7,403,107	11,825,061	(1,049,834)	-9%	7,241,922	
Revenues Less Expenses	-	3,909,345	-	3,907,509	-				

Notes:

County Parks will continue with System Planning efforts and begin Barton Park Complex Master Plan Phase 1 Development through the use of Metro Local Share funds. Transfers from Stone Creek and Forestry continue to support operations, but this is a lean budget, reflecting a shrinking Beginning Fund Balance over the last few Fiscal Years, and having very few expenditures beyond the Metro funded projects and basic operations.



	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	193,126	-	-	-	-	-	-	(64,375)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,061,990	-	-	-	-	-	-	(353,997)	-100%
Charges, Fees, License, Permits, Fines	1,236,066	-	-	-	-	-	-	(412,022)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	260,832	-	-	-	-	-	-	(86,944)	-100%
Other Interfund Transfers	275,000	-	-	-	-	-	-	(91,667)	-100%
General Fund Support	202,934	-	-	-	-	-	-	(67,645)	-100%
Operating Revenue	3,036,821	-	-	-	-	-	-	(1,012,274)	-100%
Total Revenue	3,229,947	-	-	-	-	-	-	(1,076,649)	-100%
Personnel Services	1,221,868	-	-	-	-	-	-	(407,289)	-100%
Materials and Services	975,143	-	-	-	-	-	-	(325,048)	-100%
Capital Outlay	739,206	-	-	-	-	-	-	(246,402)	-100%
Operating Expense	2,936,217	-	-	-	-	-	-	(978,739)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	2,936,217	-	-	-	-	-	-	(978,739)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	2,936,217	-	-	-	-	-	-	(978,739)	-100%
Revenues Less Expenses	293,730	-	-	-	-	-	-	-	-

Notes:

None



500303-Stone Creek Golf Club

BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	2,845,189	-	-	-	-	-	-	(948,396)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	3,802,537	-	-	-	-	-	-	(1,267,512)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	59,997	-	-	-	-	-	-	(19,999)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	3,862,533	-	-	-	-	-	-	(1,287,511)	-100%
Total Revenue	6,707,722	-	-	-	-	-	-	(2,235,907)	-100%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	3,035,584	-	-	-	-	-	-	(1,011,861)	-100%
Capital Outlay	68,355	-	-	-	-	-	-	(22,785)	-100%
Operating Expense	3,103,939	-	-	-	-	-	-	(1,034,646)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	275,000	-	-	-	-	-	-	(91,667)	-100%
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	3,378,939	-	-	-	-	-	-	(1,126,313)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	3,378,939	-	-	-	-	-	-	(1,126,313)	-100%
Revenues Less Expenses	3,328,783	-	-	-	-	-	-	-	-

Notes:

None



Community Services

Forestry

Purpose Statement

Provide forest + timber, and natural resource management for Clackamas County forestlands, and provide funding for County parks

Performance Narrative

Forestry manages 3,200 acres of county-owned timberland under a 10-year Forest Management Plan adopted in 2018. The program currently anticipates harvesting an average of 1 Million board feet annually in an environmentally, socially, and economically responsible manner. Timber sales comply with the Oregon Forest Practices Act, and generally exceed those requirements.

The Forestry program provides ongoing financial support to the County Parks program for capital projects and operations. Additionally, Forestry program staff have provided tree health assessments and arborist services for other County departments, and worked collaboratively with County Parks staff to maintain tree safety and forest health in county parks. On a county and state level Forestry's activities help support the local logging, lumber mill, and engineered wood products industries.

For long-term sustainability of the program we need to expand our forest land holdings, as well as replace 329 acres of various timber age classes burned in the 2020 wildfires. In doing so we will provide resiliency and flexibility for the program, while increasing our overall rate of harvest and revenues generated annually.

Our county forestlands are operated and maintained by one regular employee with the help of part-time and seasonal staff, and administrative support shared with the County Parks program. Reaching these annual harvest targets provides revenues to the County Parks Program and enhances park and forest health now and for future generations.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
OUTPUT	# million board feet of timber sold	0.5	1.748	0.0	1.250	1.9	1.100
CUSTOMER SERVICE	# acres under contract for harvest	NEW	NEW	50	35	50	30
RATIO	\$ transferred to County Parks : \$ earned from timber sales ¹	NEW	NEW	\$400,000 : \$707,557	\$400,000 : \$321,094	\$400,000 : \$625,294	\$400,000 : \$665,500

¹ Previously reported on \$ earned; not amount transferred to County Parks.

Program includes:

Mandated Services	<input type="text" value="Y"/>
Shared Services	<input type="text" value="Y"/>
Grant Funding	<input type="text" value="Y"/>



Explanation:

The Forestry program is mandated to comply with the Oregon Department of Forestry Oregon Forest Practices Act (OFPA). The OFPA sets standards for all commercial activities involving the establishment, management, or harvesting of trees on Oregon's forestlands. Requirements include an approved pre-operation plan, oversight of timber operations including fire protection and slash pile burning, ensuring reforestation is conducted following harvest, meeting clean water act rules for protecting water quality, and enforcing corrective actions when violations occur.

The management of County Forest Trust Lands is listed on the Association of Counties' list as a shared state-county service.

The Forestry program's harvest activities noted for FY22 through FY25 include three years of harvest activities totaling 2.998 million board feet. The sale of the first two units in our Wildtrout sale totaled 52 acres and occurred in May 2023, and included a two year harvest parameter for the logger. Revenues from this first sale are estimated to spread across FY22/23 (sale deposit), FY23/24 and FY24/25 (harvest revenues) due to this two year harvest parameter. Total revenue generation of \$1,165,114 is estimated to be received from this first sale. An additional sale of the third unit in the Wildtrout sale will be sold in FY24/25; this unit is estimated to be 1.25 million board feet with an estimated revenue of \$455,000. Revenues from this sale could potentially be received in FY24/25, but may post to FY25/26.



500510-Forestry

BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	2,694,992	2,336,419	2,382,205	2,069,355	(267,064)	-11%	376,956	22%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	452	30,400	2,000	40,000	9,600	32%	39,183	4795%
Revenue from Bonds & Other Debts	-	499,993	325,894	625,294	665,500	339,606	104%	290,404	77%
All Other Revenue Resources	-	131,014	108,000	164,000	368,500	260,500	241%	270,162	275%
Other Interfund Transfers	-	40,000	40,000	40,000	40,000	-	0%	13,333	50%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	671,458	504,294	831,294	1,114,000	609,706	121%	613,083	122%
Total Revenue	-	3,366,450	2,840,713	3,213,499	3,183,355	342,642	12%	990,039	45%
Personnel Services	-	316,548	509,844	302,295	260,536	(249,308)	-49%	54,255	26%
Materials and Services	-	267,696	387,944	368,849	474,393	86,449	22%	262,211	124%
Capital Outlay	-	-	407,000	73,000	436,000	29,000	7%	411,667	1692%
Operating Expense	-	584,244	1,304,788	744,144	1,170,929	(133,859)	-10%	728,133	164%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	400,000	400,000	400,000	400,000	-	0%	133,333	50%
Contingency	-	-	250,000	-	500,000	250,000	100%	500,000	-
Total Appropriated	-	984,244	1,954,788	1,144,144	2,070,929	116,141	6%	1,361,467	192%
Reserve for Future Expenditures	-	-	885,925	-	1,112,426	226,501	26%	1,112,426	-
Total Expense	-	984,244	2,840,713	1,144,144	3,183,355	592,642	21%	2,473,893	
Revenues Less Expenses	-	2,382,206	-	2,069,355	-				

Notes:

Forestry will finalize a timber sale contract selling approximately one million board feet. Non-performing lands are being assessed and properties not conducive to forestry may be sold. A transfer of \$400,000 is budgeted to County Parks. Funds from Sustainability & Solid Waste will cleanup illegal dumpsites on County owned forest land. Evaluating ways to further generate revenue from forest products harvesting. The County Forester provides forestry expertise to internal county partners with tree issues.



500202-Forestry

BCC Priority Alignment: Honor, Utilize, & Invest in our Natural Resources

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	2,903,149	-	-	-	-	-	-	(967,716)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	27,839	-	-	-	-	-	-	(9,280)	-100%
Charges, Fees, License, Permits, Fines	337	-	-	-	-	-	-	(112)	-100%
Revenue from Bonds & Other Debts	250,000	-	-	-	-	-	-	(83,333)	-100%
All Other Revenue Resources	101,016	-	-	-	-	-	-	(33,672)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	379,192	-	-	-	-	-	-	(126,397)	-100%
Total Revenue	3,282,341	-	-	-	-	-	-	(1,094,114)	-100%
Personnel Services	366,986	-	-	-	-	-	-	(122,329)	-100%
Materials and Services	220,363	-	-	-	-	-	-	(73,454)	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	587,350	-	-	-	-	-	-	(195,783)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	587,350	-	-	-	-	-	-	(195,783)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	587,350	-	-	-	-	-	-	(195,783)	-100%
Revenues Less Expenses	2,694,992	-	-	-	-	-	-	-	-

Notes:

None



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CLACKAMAS
COUNTY



Community Services Property Disposition

Purpose Statement

Provide management and disposition of tax foreclosed properties + repurposing properties for public benefit or returning them to the tax rolls

Performance Narrative Statement

The Property Disposition program conducts outreach to property owners at risk of tax foreclosure while providing management and disposition of tax foreclosed properties in a cost effective manner.

These activities reduce property management costs by limiting the addition of properties to our portfolio while reducing properties in the held for resale category. The original goal of reducing the inventory by 20% has been lowered to 5% due to delays in property sales while counties wait for clear direction on how to comply with property disposition statutes in light of the Tyler v Hennepin Supreme Court ruling. Reaching this target will allow Clackamas County, Municipalities, Special Districts and the public to benefit as properties are sold to become private, tax-producing assets, or repurposed for public benefit.

Key Performance Measures

		FY 20-21 Actual	FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2025, reduce held properties by 20% ¹	68%	70%	58%	-18%	25%	-15%	5%
OUTPUT	# foreclosure customer contacts & onsite visits conducted	76	13	29	385	130	144	300
CUSTOMER SERVICE	95% of customer inquiries responded to within two (2) business days	NEW	NEW	NEW	100%	95%	100%	95%
RATIO	\$ total property maintenance expense : # properties held	NEW	NEW	NEW	\$280,577 : 148	\$40,000 : 148	\$151,403 : 144	\$403,191 : 116

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation: The Property Disposition Program is responsible for the management and disposition of County real properties as mandated under ORS Chapter 275. It is generally self-funded and not dependent upon the County's General Fund.

Areas of responsibility include managing and disposing of surplus real properties that are deeded to the County through statutory tax foreclosure, and providing property management services including title/deed documentation, inspection, maintenance, marketing, contracting and administration as needed.



500511-Property Disposition

BCC Priority Alignment: Accountable Government

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	2,157,838	2,267,788	2,002,064	1,882,431	(385,357)	-17%	495,797	36%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	5,000	5,000	-	5,000	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	21,536	17,240	52,908	7,570	(9,670)	-56%	(17,245)	-69%
Other Interfund Transfers	-	103,266	120,854	155,775	119,633	(1,221)	-1%	33,286	39%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	124,802	138,094	208,683	132,203	(5,891)	-4%	21,041	19%
Total Revenue	-	2,282,640	2,405,882	2,210,747	2,014,634	(391,248)	-16%	516,838	35%
Personnel Services	-	175,138	185,830	178,375	202,354	16,525	9%	84,516	72%
Materials and Services	-	105,438	158,417	149,941	200,836	42,419	27%	115,710	136%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	-	280,577	344,247	328,316	403,190	58,944	17%	200,226	99%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	551,588	-	500,000	(51,588)	-9%	500,000	-
Total Appropriated	-	280,577	895,835	328,316	903,190	7,356	1%	700,226	345%
Reserve for Future Expenditures	-	-	1,510,048	-	1,111,444	(398,604)	-26%	1,111,444	-
Total Expense	-	280,577	2,405,883	328,316	2,014,634	(442,836)	-18%	1,811,670	
Revenues Less Expenses	-	2,002,064	-	1,882,431	-				

Notes:

Manages tax-foreclosed properties, from foreclosure to disposition, including owner outreach and resource connection to prevent foreclosure. Facilitates property sales (auctions, private sales, transfers), distributes surplus funds, and adapts to legislative changes. Self-funded through fluctuating sales revenue, the program maintains a four-year reserve for operating and property-related expenses, including surplus claims.



500203-Property Disposition
BCC Priority Alignment: Vibrant Economy
Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	2,129,779	-	-	-	-	-	-	(709,926)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	300,000	-	-	-	-	-	-	(100,000)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	300,000	-	-	-	-	-	-	(100,000)	-100%
Total Revenue	2,429,779	-	-	-	-	-	-	(809,926)	-100%
Personnel Services	163,449	-	-	-	-	-	-	(54,483)	-100%
Materials and Services	108,492	-	-	-	-	-	-	(36,164)	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	271,941	-	-	-	-	-	-	(90,647)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	271,941	-	-	-	-	-	-	(90,647)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	271,941	-	-	-	-	-	-	(90,647)	-100%
Revenues Less Expenses	2,157,838	-	-	-	-	-	-	-	-

Notes:

None



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CLACKAMAS
C O U N T Y



Development Services

County Surveyor

Purpose Statement

Provide survey resources + plat reviews

Performance Narrative Statement

The County Surveyor provides services within incorporated cities and for unincorporated areas within Clackamas County.

Staff within this program support economic development through the review and approval of subdivisions, partitions and condominium plats and middle housing plats. For FY 2025/2026 this work is expected to add approximately 1,600 lots and tracts to the county tax rolls. As the regional mix of development continues to change, partition and subdivision plat submittals will remain about the same, but there has been an increase in condominium plats and middle housing plats.

There is a dramatically increasing demand for shorter review times on plats (subdivisions, partitions, condominium, and middle housing plats), and surveys (property line adjustments and boundary surveys). Higher interest rates impact developer profits, while legislation changes are pushing an increase in affordable housing units and a reduced turnaround time on permitting reviews.

Oregon Revised Statutes require the creation and maintenance of permanent records, and this program is tasked with fulfilling public service requests related to these library materials.

The Surveyor's Office expects to respond to about 2,500 customer inquiries by email or in person for FY 2025/2026. Emails will likely remain steady, with electronic submittals now available to our clients, but the in-person office visits have dropped. Private property owners still seek assistance through emails, phone calls, office visits, and specialized research services. This requires public service at our front counter, which takes time away from performing billable hours on the development reviews that provide a mechanism for cost recovery.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2025, 95% of first review comments issued to plat surveyor within 45 calendar days of submittal	90%	89%	86%	89%	97%	90%
OUTPUT	# Record of survey reviews/filings	351	324	380	89	184	352
CUSTOMER SERVICE	# customer inquiries	2,922	2,328	2,483	2,200	1,055	2,110
RATIO	# lots or parcels created : # subdivision or partition plats recorded	1,002 : 123	873 : 88	1,118 : 110	750 : 75	267 : 37	750 : 75

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation Mandated Services:

As required by Oregon Revised Statutes (ORS), the County Surveyor's office maintains a permanent library estimated at over 400,000 maps, road records, plats, surveys, etc. dating back to the 1860's. We review and approve all surveys performed in the county as mandated by ORS 209; review and approve all partition and subdivision plats in the county as mandated by ORS 92; review and approve all condominium plats in as mandated by ORS 100.



	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	56,523	110,096	89,390	-	(110,096)	-100%	(48,638)	-100%
Charges, Fees, License, Permits, Fines	581,085	702,290	733,681	653,380	1,230,185	496,504	68%	584,600	91%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	494	920	-	-	-	-	-	(471)	-100%
Other Interfund Transfers	-	-	21,092	21,092	-	(21,092)	-100%	(7,031)	-100%
General Fund Support	462,005	286,055	409,816	409,816	426,209	16,393	4%	40,250	10%
Operating Revenue	1,043,584	1,045,788	1,274,685	1,173,678	1,656,394	381,709	30%	568,711	52%
Total Revenue	1,043,584	1,045,788	1,274,685	1,173,678	1,656,394	381,709	30%	568,711	52%
Personnel Services	789,633	786,194	1,014,647	908,862	1,397,829	383,182	38%	569,600	69%
Materials and Services	254,085	259,594	260,038	264,816	258,564	(1,474)	-1%	(934)	0%
Capital Outlay	23,212	-	-	-	-	-	-	(7,737)	-100%
Operating Expense	1,066,930	1,045,788	1,274,685	1,173,678	1,656,394	381,709	30%	560,928	51%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	1,066,930	1,045,788	1,274,685	1,173,678	1,656,394	381,709	30%	560,928	51%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	1,066,930	1,045,788	1,274,685	1,173,678	1,656,394	381,709	30%	560,928	
Revenues Less Expenses	(23,346)	-	-	-	-				

Notes:

Co. Surveyor will see a change in leadership with planned retirement in May. The CS will no longer be overseeing the Transp. Survey group with the hiring of a new supervisor for FY25-26. The departure of CS will leave the dept. under staffed until hired. Succession planning is essential to keep a trained staff with retirements in the near future as the demand for development remains high, with emails, calls & in person. This office continues to focus on billable rate hrs to accurately capture project cost.



Development Services

Public Land Corner

Purpose Statement

Public land corners restoration + preservation

Performance Narrative Statement

The Public Land Corner (PLC) supports maintenance of more than 6,400 public land corners that are under the Clackamas County's responsibility. The boundary of all lands privately or publicly owned within the state are affected by Public Land Corners, so it is imperative that they be maintained in the most prudent manner.

Clackamas County receives dedicated funding for this purpose (Public Land Corner Preservation Fund) and is funded entirely by a fee collected by the County Clerk when a document is recorded conveying an interest in real property. These documents include deeds, easements, mortgages, and other documents related to real property. There has been a significant reduction of revenues due to fewer documents being recorded with the county clerk, and higher interest rates.

There is currently a bill being moved through the Oregon legislature to allow the Board of Commissioners to set the Public Land Corner fee locally, which would remove the 40 year old cap of \$10 as set by ORS203.148 in 1985.

The demand remains high for requests for Public Land Corners to be restored or maintained, and as the County continues growing, the amount of time spent preserving corners continues to increased due to land development, road improvement projects throughout the County, infrastructure improvements, and private owners developing or utilizing more of their land.

Some of the corners have not been visited in over 40 years; with unstable funding and a jurisdiction as large and geographically diverse as Clackamas County, it is a challenge to visit each corner on a 10 year rotation. Easily accessed corners have been restored, which this leaves a higher number of corners that are in locations which are difficult to reach and are farther away from the office.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2024, restore 60 public land corners annually	27	55	66	20	37	40
OUTPUT	# corner maps filed	27	55	66	20	37	40
CUSTOMER SERVICE	90% corners set within seven (7) business days of County Surveyor approval	64%	68%	61%	90%	54%	100%

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation Mandated Services:

Per Oregon Revised Statute 209.130, the county governing body may establish by ordinance a fund to be known as the Public Land Corner Preservation Fund. Moneys in the Public Land Corner Preservation Fund shall be used only to pay expenses incurred and authorized by the county surveyor in the establishment, reestablishment and maintenance of corners of government surveys.



Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	1,471,280	942,121	359,202	384,894	1,347	(357,855)	-100%	(931,418)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	367,136	470,837	966,611	482,524	395,000	(571,611)	-59%	(45,166)	-10%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	88,794	26,466	9,967	16,629	-	(9,967)	-100%	(43,963)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	455,930	497,303	976,577	499,153	395,000	(581,577)	-60%	(89,129)	-18%
Total Revenue	1,927,210	1,439,424	1,335,779	884,047	396,347	(939,432)	-70%	(1,020,547)	-72%
Personnel Services	791,587	851,805	896,084	665,970	2,687	(893,398)	-100%	(767,101)	-100%
Materials and Services	164,583	202,726	221,028	216,730	356,479	135,451	61%	161,799	83%
Capital Outlay	28,919	-	-	-	-	-	-	(9,640)	-100%
Operating Expense	985,089	1,054,531	1,117,112	882,700	359,165	(757,947)	-68%	(614,942)	-63%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	218,667	-	37,182	(181,485)	-83%	37,182	-
Total Appropriated	985,089	1,054,531	1,335,779	882,700	396,347	(939,432)	-70%	(577,760)	-59%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	985,089	1,054,531	1,335,779	882,700	396,347	(1,120,917)	-84%	(577,760)	
Revenues Less Expenses	942,121	384,893	-	1,347	-				

Notes:

At an all-time 3 yr low with funds collected when documents conveying interest in real property (deeds,mortgages,etc) are recorded. The amount allowed to be collected at recording is \$10, since 1985, and with a significant decline in revenue this dept. has done everything to operate with available funds. All PLC's are the basis for surveyed boundaries, development & infrastructure projects in the County. The Co. Surveyors Dept is req'd by law to protect/preserve corners.



Development Services

Current Planning

Purpose Statement

Foster development + environmental protection, and preserve natural resource lands

Performance Narrative Statement

The Current Planning program will respond to approximately 40,000 land use and zoning inquiries from the community, consistent with the FY 2024/2025 pace because we anticipate that interest rates will remain stable, leading to stable development-related activity.

The goal is to issue 90% of Type II land use application decisions within 50 days of an application being deemed complete. Reduced staffing in the program was addressed late in FY23/24 and onboarding/initial training was completed in the first part of FY 24/25. With new staff able to contribute more fully, application processing times will be reduced. Customer service satisfaction levels have stabilized around the 90% target. The new ratio performance measure is expected to allow us to track application processing efficiency. This will assist in gauging the impact of improvements in training, procedures and code streamlining. Gathering data over time is needed for this measure to serve its intended purpose.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2025, 90% of Type II decisions issued within 50 calendar days of a complete application	NEW	86%	64%	90%	54%	90%
OUTPUT	# development-related interactions provided	58,102	41,459	24,928	41,400	20,035	40,000
CUSTOMER SERVICE	90% customers happy with the service they received	97%	92%	89%	90%	91%	90%
RATIO	# hours spent on Type II application processing : # Type II applications processed	NEW	0 : 111	WFS REPORTING ERROR : 321	4,000 : 275	WFS REPORTING ERROR : 180	WFS REPORTING ERROR : 340

Program includes:

Mandated Services	<input type="text" value="Yes"/>
Shared Services	<input type="text" value="Yes"/>
Grant Funding	<input type="text" value="No"/>



Explanation Mandated Services:

State law requires counties to implement land use plans and ordinances to ensure development is consistent with local, regional, and state objectives for orderly development, economic growth, efficient infrastructure provision and protection of the environment. (ORS 195, 197 and 215)

Shared Services:

Land Use planning, coordination and permitting are State/County shared services. The State of Oregon is responsible for broader policy level administration and creates rules related to program administration.



	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	390,362	404,964	404,965	296,396	(108,568)	-27%	31,287	12%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	12,657	78,053	11,228	66,825	(11,228)	-14%	58,863	739%
Charges, Fees, License, Permits, Fines	-	1,277,880	1,201,400	1,347,700	1,409,755	208,355	17%	534,562	61%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	1,891,539	2,250,738	2,250,738	2,688,514	437,776	19%	1,307,755	95%
Operating Revenue	-	3,182,075	3,530,191	3,609,666	4,165,094	634,903	18%	1,901,180	84%
Total Revenue	-	3,572,437	3,935,155	4,014,631	4,461,490	526,335	13%	1,932,467	76%
Personnel Services	-	1,770,557	2,195,385	2,128,020	2,342,137	146,752	7%	1,042,611	80%
Materials and Services	-	1,396,915	1,620,633	1,590,215	1,967,978	347,345	21%	972,268	98%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	-	3,167,473	3,816,018	3,718,235	4,310,115	494,097	13%	2,014,879	88%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	119,137	-	151,375	32,238	27%	151,375	-
Total Appropriated	-	3,167,473	3,935,155	3,718,235	4,461,490	526,335	13%	2,166,254	94%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	3,167,473	3,935,155	3,718,235	4,461,490	558,573	14%	2,166,254	
Revenues Less Expenses	-	404,964	-	296,396	-				

Notes:

The primary function of Current Planning is to administer the zoning code by responding to public inquiries and processing land use permits. Late in FY23/24, the program reached full staffing after several years of high staff turnover and is now experiencing needed stability. With the completion in FY24/25 of other urgent software upgrades, Current Planning will implement online application submittal in the coming year, resulting in a uniform permitting platform across the Development Services programs.



600203-Land Use, Development Review & Permitting

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	11,953,268	-	-	-	-	-	-	(3,984,423)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,561,443	-	-	-	-	-	-	(520,481)	-100%
Charges, Fees, License, Permits, Fines	10,716,986	-	-	-	-	-	-	(3,572,329)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	392,721	-	-	-	-	-	-	(130,907)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	1,991,132	-	-	-	-	-	-	(663,711)	-100%
Operating Revenue	14,662,282	-	-	-	-	-	-	(4,887,427)	-100%
Total Revenue	26,615,550	-	-	-	-	-	-	(8,871,850)	-100%
Personnel Services	10,962,494	-	-	-	-	-	-	(3,654,165)	-100%
Materials and Services	4,171,546	-	-	-	-	-	-	(1,390,515)	-100%
Capital Outlay	112,227	-	-	-	-	-	-	(37,409)	-100%
Operating Expense	15,246,267	-	-	-	-	-	-	(5,082,089)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	15,246,267	-	-	-	-	-	-	(5,082,089)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	15,246,267	-	-	-	-	-	-	(5,082,089)	
Revenues Less Expenses	11,369,283	-	-	-	-				

Notes:

None



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CLACKAMAS
COUNTY



Development Services

Building Codes

Purpose Statement

Help ensure a safe and vibrant built environment by providing permitting, plan review + inspection

Performance Narrative Statement

Building Codes will respond to almost 296,000 development related inquiries from the community, and estimates permitting 5.5 million square feet of constructed improvements, which brings an estimated value of more than \$516 million into our community. We are watching for changes in this anticipated activity as interest rates, materials and labor costs increase.

Staff in this program are on track to issue almost 15,000 permits and perform close to 50,000 inspections in FY 2024/2025. Permitting and inspection services support the community by providing safe and orderly development of property, increased jobs from construction, and the resulting economic development.

Building Codes, in partnership with Technology Services and the other programs in Development Services, have begun a project to improve our permitting enterprise software. The migration to the cloud was completed in 2024, and this results in a more stable permitting system with increased functionality for staff and customers.

Key Performance Measures / Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2024, a timeline will be established for implementation of the preferred permitting enterprise software	NEW	NEW	90%	100%	100%	100%
OUTPUT	# development-related interactions (customer inspections/inquiries) provided	253,759	272,851	247,468	272,800	148,345	295,500
CUSTOMER SERVICE	90% customers happy with the service they received	97%	96%	89%	90%	97%	90%
RATIO	\$ value of constructed improvements : \$ Operational Budget ¹	\$381,292,070 : \$8,254,177	\$457,032,744 : \$8,565,353	\$471,353,464 : \$9,194,202	\$390,000,000 : \$10,346,252	\$258,016,928 : \$4,779,046	\$516,000,000 : \$10,643,681

¹ Previously reported on \$ Value of Constructed Improvements; added operational budget for FY 2023/24.

Program includes:

Mandated Services	<input type="text" value="Yes"/>
Shared Services	<input type="text" value="Yes"/>
Grant Funding	<input type="text" value="No"/>



Explanation Mandated Services:

State law requires counties to implement plans and ordinances to ensure development is consistent with local, regional, and state objectives to provide orderly development, planning and delivery of services, protection of the environment, and public safety. Building codes are mandatory state-wide. Clackamas County has assumed responsibility for the administration of building, electrical, plumbing, mechanical and other specialty codes within its jurisdiction. (ORS 215.197 & 455.020)

Shared Services:

Land Use permitting, building permits and inspections and land use planning and coordination are State/County shared services. The County administers building codes programs within many cities via intergovernmental agreements. Building codes programs are shared programs as defined by the Association of Oregon Counties. The State of Oregon is responsible for broader policy level administration and creates rules related to program administration, inspector certification and training, state-wide code development processes and other related topics.



Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	10,297,726	7,911,050	8,735,014	7,340,635	(570,415)	-7%	996,388	16%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	7,121,443	6,751,913	7,743,194	11,449,340	4,697,427	70%	6,494,461	131%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	511,071	489,643	669,249	869,753	380,110	78%	476,313	121%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	7,632,514	7,241,556	8,412,443	12,319,093	5,077,537	70%	6,970,774	130%
Total Revenue	-	17,930,241	15,152,606	17,147,457	19,659,728	4,507,122	30%	7,967,162	68%
Personnel Services	-	5,925,809	6,875,955	6,500,662	7,319,681	443,727	6%	3,177,524	77%
Materials and Services	-	3,202,531	3,370,297	3,208,952	3,195,001	(175,296)	-5%	1,057,840	49%
Capital Outlay	-	66,886	100,000	97,208	129,000	29,000	29%	74,302	136%
Operating Expense	-	9,195,227	10,346,252	9,806,822	10,643,682	297,431	3%	4,309,666	68%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	2,568,465	-	2,629,000	60,535	2%	2,629,000	-
Total Appropriated	-	9,195,227	12,914,717	9,806,822	13,272,682	357,966	3%	6,938,666	110%
Reserve for Future Expenditures	-	-	2,237,888	-	6,387,046	4,149,158	185%	6,387,046	-
Total Expense	-	9,195,227	15,152,605	9,806,822	19,659,728	4,567,659	30%	13,325,712	
Revenues Less Expenses	-	8,735,014	-	7,340,635	-				

Notes:

Commercial development has increased, including large projects in the initial development stages. With the number of large projects on the horizon, two vacant positions were converted to Combination Building Inspectors, a 3rd Party RFP is set to be published, and an updated IGA with BCD will provide the needed resources for the large projects and new middle housing growth moving forward. Building Codes will be fully staffed with one Building Official and one Deputy Building Official leading the program.



Development Services

Septic

Purpose Statement

Protect public health and water quality by providing information, plan review + permitting and inspection services to properties not served by sewer systems

Performance Narrative Statement

The Septic Program continued to see staffing challenges during FY 24-25, with 1/3 of the budgeted positions remaining vacant. Despite this challenge, program staff are again on track to provide close to 20,000 development-related interactions.

- In FY 24-25, we budgeted for a modest rebound in permitting activity due to expectations about national interest rate reductions that did not materialize to the anticipated degree.

- For FY 25-26, the proposed budget projects interest rates to remain high, which will impact permitting revenue.

The approved fee modification for FY 25-26 will allow the program to achieve greater cost recovery and will alleviate pressure on Program reserves, allowing vacant positions to be refilled.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2025, electronic plan review (EPR) will be available for customers who submit septic permit applications	NEW	NEW	100%	100%	100%	100%
OUTPUT	# development-related interactions provided	20,816	20,781	19,848	20,700	8,652	20,315
CUSTOMER SERVICE	90% customers happy with the service they received	98%	94%	91%	90%	100%	95%
RATIO	# site evaluations completed within 45 calendar days of application submittal : # applications submitted ¹	48%	232 : 247	140:327	225 : 250	13 : 126	190:290

¹ Ratio measure was previously reported as a percentage.

Program includes:

Mandated Services	<input type="text" value="Yes"/>
Shared Services	<input type="text" value="Yes"/>
Grant Funding	<input type="text" value="No"/>



Explanation

Mandated Services:

The codes related to septic systems come from the Department of Environmental Quality (DEQ) and are applicable throughout Oregon. State law allows DEQ to enter into contracts with counties to act as agents on their behalf to implement septic related rules and regulations. This allows a more tailored approach in the provision of services based on the needs and unique characteristics of a given jurisdiction. Clackamas County has been in contract with DEQ since the 1970's to provide these services and continues to be the highest volume contract county in the state of Oregon.

Shared Services:

The County provides septic related services to those areas not served by a centralized sewer system. While the County has been in contract with DEQ to implement septic codes for over four decades, DEQ is responsible for code and policy development, and determining required licensure and training for inspectors.



	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	667,776	494,026	574,612	349,909	(144,117)	-29%	(64,220)	-16%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	24,690	23,719	18,597	-	(23,719)	-100%	(14,429)	-100%
Charges, Fees, License, Permits, Fines	-	838,403	974,217	778,025	1,287,225	313,008	32%	748,416	139%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	23,032	7,500	25,000	25,000	17,500	233%	8,989	56%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	886,125	1,005,436	821,622	1,312,225	306,789	31%	742,976	131%
Total Revenue	-	1,553,901	1,499,462	1,396,234	1,662,134	162,672	11%	678,756	69%
Personnel Services	-	724,325	960,313	723,893	992,423	32,110	3%	509,684	106%
Materials and Services	-	254,964	310,248	322,432	283,791	(26,457)	-9%	91,326	47%
Capital Outlay	-	-	-	-	53,000	53,000	-	53,000	-
Operating Expense	-	979,289	1,270,561	1,046,325	1,329,214	58,653	5%	654,010	97%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	228,901	-	332,920	104,019	45%	332,920	-
Total Appropriated	-	979,289	1,499,462	1,046,325	1,662,134	162,672	11%	986,930	146%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	979,289	1,499,462	1,046,325	1,662,134	266,691	18%	986,930	
Revenues Less Expenses	-	574,612	-	349,909	-				

Notes:

Anticipated stability of current interest rates suggests that development activity also will remain stable. Fee increases will be implemented to adjust for increased costs since absorbing the Septic program from Water Environment Services in 2016/2017. This will allow two vacant positions to be filled, which will address a significant staffing shortage in this program and improve customer service levels and shorten permit review timelines.



Development Services

Development Engineering

Purpose Statement

Review, permit + inspect required infrastructure to ensure consistency with engineering standards and regulations

Performance Narrative Statement

Development Engineering is a standalone program that reviews, permits, and inspects infrastructure projects. Development Engineering will respond to 50,000+ development related inquiries from the community.

Utility permits issued are expected to be roughly the same in FY 2025/2026 as FY 2024/2025. These utility permits allow the County to regulate the location and repair work needed for the utility companies to perform work in the right of way. These permits help the County protect the roadways and the community. The County is not able to collect fees for these permits.

Permitting and inspection services support the community by providing safe and orderly development of property, increased jobs from construction, and the resulting economic development. Development Engineering is watching for changes in permitting activity as interest rates, materials, and labor costs are anticipated to increase in FY 2025/2026.

Development Engineering, in partnership with Technology Services and other programs in Development Services, undertook a project to improve the permitting enterprise software in 2024. This project improved the permitting system for both staff and customers.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2025, complete 90% of development permit initial reviews within 6 weeks of submittal	NEW	70%	89%	80%	93%	90%
OUTPUT	# utility permits issued	1,888	2,551	2,089	2,600	818	2,176
CUSTOMER SERVICE	90% customers happy with the service they received	95%	92%	92%	90%	95%	90%
OPERATIONAL	# development-related interactions provided	43,571	59,532	61,421	59,500	11,619	52,701

Program includes:

Mandated Services	<input type="text" value="Yes"/>
Shared Services	<input type="text" value="No"/>
Grant Funding	<input type="text" value="No"/>



Explanation

Mandated Services:

The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas.; thus mandating the use of the Road Fund revenues. ORS 192, 368.016, 368.036, 758.010; County Roadway Standards.



600210-Development Engineering
BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	1,746,939	2,323,657	2,141,841	2,395,411	71,754	3%	1,099,151	85%
Charges, Fees, License, Permits, Fines	-	1,009,321	721,250	779,908	812,558	91,308	13%	216,148	36%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	20,000	11,500	11,500	(8,500)	-43%	7,667	200%
Other Interfund Transfers	-	-	-	27	-	-	-	(9)	-100%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	2,756,260	3,064,907	2,933,276	3,219,469	154,562	5%	1,322,957	70%
Total Revenue	-	2,756,260	3,064,907	2,933,276	3,219,469	154,562	5%	1,322,957	70%
Personnel Services	-	2,275,009	2,535,343	2,402,190	2,606,900	71,557	3%	1,047,834	67%
Materials and Services	-	419,537	509,564	507,837	559,569	50,005	10%	250,444	81%
Capital Outlay	-	61,714	20,000	23,249	53,000	33,000	165%	24,679	87%
Operating Expense	-	2,756,260	3,064,907	2,933,276	3,219,469	154,562	5%	1,322,957	70%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	-	2,756,260	3,064,907	2,933,276	3,219,469	154,562	5%	1,322,957	70%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	2,756,260	3,064,907	2,933,276	3,219,469	154,562	5%	1,322,957	
Revenues Less Expenses	-	-	-	-	-				

Notes:

As interest rates continue to rise, as does the cost of materials, land prices, and labor costs. We continue to watch for changes in permit activity due to these factors. Development Engineering is aware of several large projects that are anticipated to begin in FY 2025/2026. We are making changes to the records management process in the department to improve the archival of documents. We are continuing the replacement of laptops as part of the multi-year plan that was started in FY 2024/2025.



Visioning Services

Long-Range Planning

Purpose Statement

Support community design + economic investment based on coordinated policies that guide future development

Performance Narrative Statement

The Long-Range Planning Program provides residents, businesses, local, regional and state partners, as well as County decision-makers with the opportunity to participate, review, discuss, comment and guide recommendations on long range planning policies and projects. This program manages projects that update the Comprehensive Plan and Zoning and Development Ordinance (ZDO). In addition, the program provides regional coordination support for complex planning projects, such as monitoring impact of the Oregon Housing Needs Assessment administrative rule changes, engagement in the Regional Flexible Fund Allocation Policy direction and funding applications, other transportation and land use issues, as well as staff expertise for partner jurisdiction projects.

During FY2024-2025, several projects on the Long Range Planning work program began after completing the consultant hiring process. The land use projects within the program are focusing to code amendments that streamline and clarify zoning regulations and actions that support the production of housing. The following projects to update the Comprehensive Plan and Zoning Development Ordinance will be underway between July 1, 2025 and June 30, 2026.

Land Use Projects:

- ZDO Diagnostic Report - An in-depth zoning code review to identify amendments to increase the effectiveness and efficiency of development regulations
- ZDO Amendments for Clear and Objective Standards - Goals 5, 6, 7, and 15 (DLCD Funded)
- Coordination of land use regulations with upcoming changes to the Transportation System Plan
- Goal 10 Housing Planning development and coordination with state and regional projects

Transportation Projects:

- Transportation System Plan - An update of the Transportation System Plan started in fall 2024 and will conclude by the end of 2026.
- Travel Options Plan – This effort aims to identify tools or strategies that county can deploy so people are aware of various travel options (walking, biking and transit).
- I-205 Multiuse Path Alternatives Analysis – Creates a design solution for a preferred route within the I-205 path gap in order to facilitate nonvehicle transportation and improve safety and accessibility.
- Transit Development Plan Update – 5 year plan providing guidance for future transit investments.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2026, complete 75% of the currently proposed Zoning and Development Ordinance (ZDO) housekeeping amendments that improve the usability of the Ordinance, remove regulations, or add new options for how to use your land	NEW	NEW	19%	25%	4%	28%
RESULT	% projects on Long-Range Planning Work Program completed in the planned year	13%	25%	17%	33%	0%	50%
OUTPUT	% of staff time spent performing community outreach	NEW	NEW	3%	15%	2%	14%
CUSTOMER SERVICE	\$ grant funding received : # hours developing applications	NEW	NEW	\$348,500 : 194	\$1,094,858 : 75	\$1,098,238 : 347	\$300,000 : 250

Program includes:

Mandated Services

Shared Services

Grant Funding



Explanation

Mandated Services:

The Long Range Planning Program is mandated to adopt and maintain a comprehensive plan and the zoning and land-division ordinances needed to put the plan into effect (OAR 660-015).

Shared Services:

Land Use permitting, building permits and inspections and land use planning and coordination are State/County shared services.

Grant Funding:

The Long Range Planning Program includes several projects that are supported through grant funding.



600404-Long Range Planning
BCC Priority Alignment: Vibrant Economy
Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	40,936	40,936	163,574	122,638	300%	149,929	1099%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	900,626	2,534,582	1,989,907	4,035,153	1,500,571	59%	3,071,642	319%
Charges, Fees, License, Permits, Fines	-	461,398	505,701	504,930	751,575	245,874	49%	429,466	133%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	1,060	1,500	1,500	-	(1,500)	-100%	(853)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	295,776	515,517	515,517	188,391	(327,126)	-63%	(82,040)	-30%
Operating Revenue	-	1,658,860	3,557,300	3,011,854	4,975,119	1,417,819	40%	3,418,214	220%
Total Revenue	-	1,658,860	3,598,236	3,052,790	5,138,693	1,540,457	43%	3,568,143	227%
Personnel Services	-	1,189,248	1,525,959	1,491,501	1,590,382	64,423	4%	696,799	78%
Materials and Services	-	428,679	2,072,276	1,397,715	3,398,308	1,326,032	64%	2,789,510	458%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	-	1,617,927	3,598,235	2,889,216	4,988,690	1,390,455	39%	3,486,309	232%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	150,002	150,002	-	150,002	-
Total Appropriated	-	1,617,927	3,598,235	2,889,216	5,138,692	1,540,457	43%	3,636,311	242%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	1,617,927	3,598,235	2,889,216	5,138,692	1,690,459	47%	3,636,311	
Revenues Less Expenses	-	40,933	-	163,574	-				

Notes:

Several significant projects underway include the ZDO Diagnostic Report; clear and objective standards for housing related to Goals 5, 6, 7 and 15, the Transportation System Plan update; the Travel Options Plan; I-205 Multiuse Path Alternatives Access planning project and updating the Transit Development Plan. The team participates in state and regional discussions related to housing and transportation policy and facilitation of the Pedestrian and Bikeway Advisory Committee.



Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	95,013	-	-	-	-	-	-	(31,671)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,424,193	-	-	-	-	-	-	(474,731)	-100%
Charges, Fees, License, Permits, Fines	408,968	-	-	-	-	-	-	(136,323)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	162,400	-	-	-	-	-	-	(54,133)	-100%
Operating Revenue	1,995,561	-	-	-	-	-	-	(665,187)	-100%
Total Revenue	2,090,574	-	-	-	-	-	-	(696,858)	-100%
Personnel Services	1,422,945	-	-	-	-	-	-	(474,315)	-100%
Materials and Services	617,701	-	-	-	-	-	-	(205,900)	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	2,040,646	-	-	-	-	-	-	(680,215)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	40,000	-	-	-	-	-	-	(13,333)	-100%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	2,080,646	-	-	-	-	-	-	(693,549)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	2,080,646	-	-	-	-	-	-	(693,549)	-100%
Revenues Less Expenses	9,927	-	-	-	-	-	-	-	-

Notes:

None



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Visioning Services Regional Policy Coordination

Purpose Statement

Provide coordination and strategic planning efforts with city, regional, and state partners while delivering project management services, and securing grant funding

Performance Narrative Statement

The Regional Policy Coordination Program works to build trust with internal and external partners, collaborates to develop solutions to critical policy issues, identifies funding opportunities and strategies to increase revenue, and manages significant planning projects with broad public impact.

The Regional Policy Coordination Program Goals include:

- State/Regional/Local coordination on significant issues, such as transportation funding, housing production, land availability and solid waste management
- Project management for significant projects; Sunrise Community Vision to be brought to the board for acceptance this spring
- Partner with PGA on Regional/State/Federal legislative strategy development and implementation to support department priorities
- Partner with PGA on Communications for all DTD programs
- Develop capacity to secure more local, state and federal funding for all DTD programs

Significant work includes:

• Sunrise Gateway Community Visioning Project - In support of the Board's goal that "By 2024, funding for the next phase (from 122nd-172nd) of the Sunrise Gateway multimodal corridor improvements will be committed from federal, state, regional and local funding sources," this team will complete work on the Sunrise Gateway Community Visioning Project. This project provides an opportunity to develop trust with the community as we work together with our partners (ODOT, Happy Valley and Metro) to develop future vision for this corridor. This plan will guide future transportation, housing, and other investments in the coming years. Vision and Refinement Plan are expected to come to the board this spring for acceptance.

• Transportation Funding Coordinate with internal and external partners to develop a collaborative approach to address our statewide transportation funding challenges. Partner with PGA to design and implement a coordinated strategy to bring Clackamas County and our partners the best possible outcome from the 2025 transportation package.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2025, complete the Sunrise Visioning Project and associated Comprehensive Plan amendments	NEW	3%	15%	32%	80%	100%
RESULT	# hours spent on regional coordination	NEW	800	1,000	1,400	2,100	3,000
OUTPUT	# regional coordination groups actively engaged in	NEW	8	9	10	11	15
CUSTOMER SERVICE	# grants awarded : # grants applied for	NEW	1 : 1	0 : 0	1 : 1	2 : 0	1 : 3

Program includes:

Mandated Services	<input type="text" value="No"/>
Shared Services	<input type="text" value="Yes"/>
Grant Funding	<input type="text" value="Yes"/>



Explanation Shared Services:

Land use planning and coordination are State/County shared services.

Grant Funding:

The Sunrise Visioning Project is supported through grant funding.



600405-Regional Policy Coordination

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	1,731,070	3,451,139	2,773,594	1,864,024	(1,587,115)	-46%	362,469	24%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	1,731,070	3,451,139	2,773,594	1,864,024	(1,587,115)	-46%	362,469	24%
Total Revenue	-	1,731,070	3,451,139	2,773,594	1,864,024	(1,587,115)	-46%	362,469	24%
Personnel Services	-	214,334	671,338	517,399	698,479	27,141	4%	454,568	186%
Materials and Services	-	1,516,736	2,739,801	2,216,195	1,165,545	(1,574,256)	-57%	(78,765)	-6%
Capital Outlay	-	-	40,000	40,000	-	(40,000)	-100%	(13,333)	-100%
Operating Expense	-	1,731,070	3,451,139	2,773,594	1,864,024	(1,587,116)	-46%	362,469	24%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	-	1,731,070	3,451,139	2,773,594	1,864,024	(1,587,116)	-46%	362,469	24%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	1,731,070	3,451,139	2,773,594	1,864,024	(1,587,116)	-46%	362,469	
Revenues Less Expenses	-	-	-	-	-				

Notes:

The Regional Policy Coordination Goals include: •State/Regional/Local coordination on significant issues, such as transportation funding and land availability •Project management for significant projects; with approximately \$1M programmed for the Sunrise Gateway Corridor Community Visioning project in FY 2025/2026 •Partner with PGA on State/Federal legislative engagement and strategy development for department priorities •Develop capacity to secure local, state and federal funding for all DTD programs



Visioning Services

Economic Development

Purpose Statement

Provide analysis, business growth opportunities + coordination of services for businesses + workforce, community partners and policy makers

Performance Narrative Statement

Economic Development provides policymakers and performance partners increased knowledge of redevelopment opportunities, programs and resources available in Clackamas County. Reaching these targets will help business and property owners, performance partners and policymakers grow a vibrant, resilient economy.

Through evaluation of properties & lands available in Clackamas County, staff will determine location size and site characteristics to target industries and businesses that can relocate and/or expand their workforce, service or production offerings.

Direct investment by current businesses in pipeline and their estimated required investment to relocate and/or grow their business in Clackamas County.

Perform 2nd year Economic Landscape Analysis. Perform Industrial Site Readiness Study. Perform emerging industry & workforce analysis. Perform Enterprise Zone analysis. By 2028, increase number of jobs in Clackamas County that pay living wages by 3%. Administer business development grant program to continue supporting business growth - increase job opportunities. Create Forums to provide insights to make informed decisions.

Key Performance Measures

		FY 21-22 Actual	FY 22-23 Actual	FY 23-24 Actuals	FY 24-25 Target	FY 24-25 Actuals as of 12/31/24	FY 25-26 Target
RESULT	By 2028, two businesses in the top 5-targeted industries will choose to relocate to and/or expand an existing business in Clackamas County	NEW	NEW	5	2	7	11
OUTPUT	\$ of investment realized through Economic Development efforts	NEW	NEW	\$40.5 M	\$10 M	\$1.5 M	\$5 M
CUSTOMER SERVICE	% increase in self-sufficiency wage jobs	NEW	NEW	424 Self Sufficiency Wage Jobs in Enterprise Zones	0.50%	8.02%	17.00%

Program includes:

Mandated Services ☐ Y

Shared Services ☐ Y

Grant Funding ☐ Y



Explanation: The Economic Development program is funded by Oregon State Lottery dollars and is a mandated service under ORS 461.512 which prescribes for the management of lottery moneys received by counties and stipulates the required reporting on the use of those lottery dollars. Per the ORS, Oregon State Lottery funds are distributed to the counties into a dedicated fund which is set aside for purposes that further economic development.

Economic Development is listed on the Association of Counties' list as a shared state-county service.



600406-Office of Economic Development

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	6,331,402	6,618,185	7,890,701	8,515,091	1,896,906	29%	3,774,390	80%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	2,750,453	2,403,327	2,766,000	2,750,500	347,173	14%	911,682	50%
Charges, Fees, License, Permits, Fines	-	11,899	5,000	1,227	5,000	-	0%	625	14%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	401,118	305,950	489,350	403,290	97,340	32%	106,467	36%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	3,163,470	2,714,277	3,256,577	3,158,790	444,513	16%	1,018,774	48%
Total Revenue	-	9,494,872	9,332,462	11,147,278	11,673,881	2,341,419	25%	4,793,164	70%
Personnel Services	-	530,100	894,707	843,614	907,324	12,617	1%	449,419	98%
Materials and Services	-	574,072	1,199,183	738,573	1,459,669	260,486	22%	1,022,121	234%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	-	1,104,172	2,093,890	1,582,187	2,366,993	273,103	13%	1,471,540	164%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	500,000	950,000	1,050,000	1,100,000	150,000	16%	583,333	113%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	554,000	-	1,500,000	946,000	171%	1,500,000	-
Total Appropriated	-	1,604,172	3,597,890	2,632,187	4,966,993	1,369,103	38%	3,554,873	252%
Reserve for Future Expenditures	-	-	5,734,573	-	6,706,888	972,315	17%	6,706,888	-
Total Expense	-	1,604,172	9,332,463	2,632,187	11,673,881	3,287,418	35%	10,261,761	
Revenues Less Expenses	-	7,890,700	-	8,515,091	-				

Notes:

Perform 2nd year Economic Landscape Analysis. Perform business survey to determine program deliverables. Perform Industrial land & site characteristic analysis. Perform emerging industry & workforce analysis. Perform Enterprise Zone analysis. By 2028, increase number of jobs in Clackamas County that pay living wages by 3%. Administer business development grant program to continue supporting business growth - increase job opportunities. Create Forums to provide insights to make informed decisions.



650202-Economic Development
 BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	5,213,008	-	-	-	-	-	-	(1,737,669)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,384,398	-	-	-	-	-	-	(794,799)	-100%
Charges, Fees, License, Permits, Fines	911	-	-	-	-	-	-	(304)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	142,362	-	-	-	-	-	-	(47,454)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	2,527,672	-	-	-	-	-	-	(842,557)	-100%
Total Revenue	7,740,680	-	-	-	-	-	-	(2,580,227)	-100%
Personnel Services	517,572	-	-	-	-	-	-	(172,524)	-100%
Materials and Services	663,061	-	-	-	-	-	-	(221,020)	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	1,180,633	-	-	-	-	-	-	(393,544)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	165,645	-	-	-	-	-	-	(55,215)	-100%
Transfers	63,000	-	-	-	-	-	-	(21,000)	-100%
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	1,409,278	-	-	-	-	-	-	(469,759)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	1,409,278	-	-	-	-	-	-	(469,759)	
Revenues Less Expenses	6,331,402	-	-	-	-				

Notes:

None



800701-County Event Center
BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	956,273	807,533	1,176,149	1,193,730	386,197	48%	482,923	68%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	607,232	6,798,412	9,921,744	9,921,744	3,123,332	46%	6,412,085	183%
Charges, Fees, License, Permits, Fines	-	703,920	725,500	757,000	794,850	69,350	10%	307,877	63%
Revenue from Bonds & Other Debts	-	-	1,857,168	-	1,856,423	(745)	0%	1,856,423	-
All Other Revenue Resources	-	1,457,722	2,629,563	1,820,000	2,886,000	256,437	10%	1,793,426	164%
Other Interfund Transfers	-	589,230	615,000	615,745	632,000	17,000	3%	230,342	57%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	3,358,103	12,625,643	13,114,489	16,091,017	3,465,374	27%	10,600,153	193%
Total Revenue	-	4,314,377	13,433,176	14,290,638	17,284,747	3,851,571	29%	11,083,076	179%
Personnel Services	-	1,083,508	863,495	1,052,419	1,094,983	231,488	27%	383,007	54%
Materials and Services	-	1,699,531	1,707,740	1,628,912	1,662,750	(44,990)	-3%	553,269	50%
Capital Outlay	-	355,188	10,261,668	10,415,577	13,272,000	3,010,332	29%	9,681,745	270%
Operating Expense	-	3,138,227	12,832,903	13,096,908	16,029,733	3,196,830	25%	10,618,021	196%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	600,274	-	1,255,014	654,740	109%	1,255,014	-
Total Appropriated	-	3,138,227	13,433,177	13,096,908	17,284,747	3,851,570	29%	11,873,035	219%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	3,138,227	13,433,177	13,096,908	17,284,747	4,506,310	34%	11,873,035	
Revenues Less Expenses	-	1,176,149	-	1,193,730	-				

Notes:

ORS 565 requires each county that holds a county fair to establish and maintain a fair fund. All revenues and expenses associated with County Fair activities are accounted for in this fund; however, the County Fair Board approves the formal budget and associated financial transactions. County ARPA funds were approved to help support the state funded capital project to build a new multi-purpose building.



Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	111,540	-	-	-	-	-	-	(37,180)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	359,623	-	-	-	-	-	-	(119,874)	-100%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	359,623	-	-	-	-	-	-	(119,874)	-100%
Total Revenue	471,163	-	-	-	-	-	-	(157,054)	-100%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	-	-	-	-	-	-	-	-	-
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	-	-	-	-	-	-	-	-
Revenues Less Expenses	471,163	-	-	-	-	-	-	-	-

Notes:

None



500403-County Fair & Rodeo
 BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	690,753	-	-	-	-	-	-	(230,251)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	640,909	-	-	-	-	-	-	(213,636)	-100%
Charges, Fees, License, Permits, Fines	749,405	-	-	-	-	-	-	(249,802)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	1,325,560	-	-	-	-	-	-	(441,853)	-100%
Other Interfund Transfers	193,643	-	-	-	-	-	-	(64,548)	-100%
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	2,909,516	-	-	-	-	-	-	(969,839)	-100%
Total Revenue	3,600,269	-	-	-	-	-	-	(1,200,090)	-100%
Personnel Services	777,765	-	-	-	-	-	-	(259,255)	-100%
Materials and Services	1,662,743	-	-	-	-	-	-	(554,248)	-100%
Capital Outlay	674,651	-	-	-	-	-	-	(224,884)	-100%
Operating Expense	3,115,159	-	-	-	-	-	-	(1,038,386)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	3,115,159	-	-	-	-	-	-	(1,038,386)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	3,115,159	-	-	-	-	-	-	(1,038,386)	-100%
Revenues Less Expenses	485,110	-	-	-	-	-	-	-	-

Notes:

None



8007-Misc/Pass-Through

800703-Tax Title Land
BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	136,815	93,800	252,290	862,586	768,786	820%	732,885	565%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	17,000	14,000	14,000	-	8,333	147%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	222,236	229,954	752,371	259,000	29,046	13%	(65,869)	-20%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	222,236	229,954	769,371	273,000	43,046	19%	(57,536)	-17%
Total Revenue	-	359,051	323,754	1,021,661	1,135,586	811,832	251%	675,349	147%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	3,495	12,300	3,300	3,200	(9,100)	-74%	935	41%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	-	3,495	12,300	3,300	3,200	(9,100)	-74%	935	41%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	103,266	120,854	155,775	119,633	(1,221)	-1%	33,286	39%
Contingency	-	-	190,600	-	1,012,753	822,153	431%	1,012,753	-
Total Appropriated	-	106,761	323,754	159,075	1,135,586	811,832	251%	1,046,974	1182%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	106,761	323,754	159,075	1,135,586	1,632,764	504%	1,046,974	
Revenues Less Expenses	-	252,290	-	862,586	-				

Notes:

Program provides financial transaction services to the Property Disposition program so it can continue to effectively manage tax-foreclosed properties. Per ORS 275, when net proceeds from surplus property sales and transfers exceed the Tax, Title, Land program expenses (including reserve requirements), these excess funds are distributed to taxing entities within Clackamas County. Actual distribution and dollar amounts vary from year to year.



500204-Tax, Title, Land
BCC Priority Alignment: Vibrant Economy
Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	288,645	-	-	-	-	-	-	(96,215)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	150,859	-	-	-	-	-	-	(50,286)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	150,859	-	-	-	-	-	-	(50,286)	-100%
Total Revenue	439,504	-	-	-	-	-	-	(146,501)	-100%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	302,690	-	-	-	-	-	-	(100,897)	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	302,690	-	-	-	-	-	-	(100,897)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	302,690	-	-	-	-	-	-	(100,897)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	302,690	-	-	-	-	-	-	(100,897)	-100%
Revenues Less Expenses	136,815	-	-	-	-	-	-	-	-

Notes:

None



800704-\$ Coll On Behalf of Other Agcy

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	16,300	-	-	-	-	-	(5,433)	-100%
Charges, Fees, License, Permits, Fines	-	2,317,949	3,250,000	3,002,458	3,000,258	(249,742)	-8%	1,226,789	69%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	2,334,249	3,250,000	3,002,458	3,000,258	(249,742)	-8%	1,221,356	69%
Total Revenue	-	2,334,249	3,250,000	3,002,458	3,000,258	(249,742)	-8%	1,221,356	69%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	2,334,249	3,250,000	3,002,458	3,000,258	(249,742)	-8%	1,221,356	69%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	-	2,334,249	3,250,000	3,002,458	3,000,258	(249,742)	-8%	1,221,356	69%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	-	2,334,249	3,250,000	3,002,458	3,000,258	(249,742)	-8%	1,221,356	
Revenues Less Expenses	-	-	-	-	-				

Notes:

Oregon Budget Law defines Special Payments as the payment of taxes, fees or charges collected by one entity and then made to another organization on a pass-through basis. Many programs in Transportation & Development collect fees on behalf of another agency. The collection and payment of those fees will be budgeted in this program. DTD programs collecting these revenues include Building Codes, Septic, Planning, Sustainability, Transportation System Development Charges and Traffic Safety.



600209-Revenue Collected on Behalf of Other Agencies

BCC Priority Alignment: Accountable Government

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	52,950	-	-	-	-	-	-	(17,650)	-100%
Charges, Fees, License, Permits, Fines	2,691,160	-	-	-	-	-	-	(897,053)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	2,744,110	-	-	-	-	-	-	(914,703)	-100%
Total Revenue	2,744,110	-	-	-	-	-	-	(914,703)	-100%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	2,744,110	-	-	-	-	-	-	(914,703)	-100%
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	2,744,110	-	-	-	-	-	-	(914,703)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	2,744,110	-	-	-	-	-	-	(914,703)	
Revenues Less Expenses	-	-	-	-	-				

Notes:

None



800705-Countywide TSDC

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	17,417,119	17,191,972	19,425,925	18,681,412	1,489,440	9%	6,400,397	52%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	2,455,753	1,022,300	2,017,550	2,014,550	992,250	97%	523,449	35%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	749,169	600,000	950,000	685,000	85,000	14%	118,610	21%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	3,204,922	1,622,300	2,967,550	2,699,550	1,077,250	66%	642,059	31%
Total Revenue	-	20,622,041	18,814,272	22,393,475	21,380,962	2,566,690	14%	7,042,457	49%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	307,168	464,697	343,079	508,114	43,417	9%	291,365	134%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	-	307,168	464,697	343,079	508,114	43,417	9%	291,365	134%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	888,948	2,552,932	3,368,984	4,462,937	1,910,005	75%	3,043,626	214%
Contingency	-	-	5,000,000	-	10,000,000	5,000,000	100%	10,000,000	-
Total Appropriated	-	1,196,116	8,017,629	3,712,063	14,971,051	6,953,422	87%	13,334,992	815%
Reserve for Future Expenditures	-	-	10,796,643	-	6,409,911	(4,386,732)	-41%	6,409,911	-
Total Expense	-	1,196,116	18,814,272	3,712,063	21,380,962	9,476,695	50%	19,744,903	
Revenues Less Expenses	-	19,425,925	-	18,681,412	-				

Notes:

Funds are used to add capacity to county roads; a fee is charged on building permits based on number of vehicle trips the project will add to the road system. Money is transferred out of this program to support eligible capital projects. \$4.462M will be transferred to support 7 projects including both Community Road Fund and Countywide CIP projects. More than \$12M in transfers are programmed over 3-years. Contingency reflects current bid environment.



	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	16,302,147	-	-	-	-	-	-	(5,434,049)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,190,797	-	-	-	-	-	-	(396,932)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	357,559	-	-	-	-	-	-	(119,186)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	1,548,356	-	-	-	-	-	-	(516,119)	-100%
Total Revenue	17,850,502	-	-	-	-	-	-	(5,950,167)	-100%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	103,005	-	-	-	-	-	-	(34,335)	-100%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	103,005	-	-	-	-	-	-	(34,335)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	330,379	-	-	-	-	-	-	(110,126)	-100%
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	433,384	-	-	-	-	-	-	(144,461)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	433,384	-	-	-	-	-	-	(144,461)	-100%
Revenues Less Expenses	17,417,119	-	-	-	-	-	-	-	-

Notes:

None



8007-Misc/Pass-Through

800706-HV Joint Area TSDC

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	1,557,876	1,472,576	1,421,157	1,250,920	(221,656)	-15%	257,909	26%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	3,004	8,000	1,950	1,900	(6,100)	-76%	249	15%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	-	3,004	8,000	1,950	1,900	(6,100)	-76%	249	15%
Total Revenue	-	1,560,880	1,480,576	1,423,107	1,252,820	(227,756)	-15%	258,157	26%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	-	-	-	-	-
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	139,723	346,866	172,187	248,734	(98,132)	-28%	144,764	139%
Contingency	-	-	353,134	-	350,000	(3,134)	-1%	350,000	-
Total Appropriated	-	139,723	700,000	172,187	598,734	(101,266)	-14%	494,764	476%
Reserve for Future Expenditures	-	-	780,576	-	654,086	(126,490)	-16%	654,086	-
Total Expense	-	139,723	1,480,576	172,187	1,252,820	(329,022)	-22%	1,148,850	
Revenues Less Expenses	-	1,421,157	-	1,250,920	-				

Notes:

This is the remaining County balance of developer paid fees from the Happy Valley Joint Transportation System Development Charge area. An agreement is in place with the City of Happy Valley to use the remaining funds to cover county staff project management of the SE 172nd Avenue extension north. Per the aforementioned agreement, when the fund balance is spent, the county will direct bill the city for any additional staff time and this program will be closed.



	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	1,798,381	-	-	-	-	-	-	(599,460)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	5,059	-	-	-	-	-	-	(1,686)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	5,059	-	-	-	-	-	-	(1,686)	-100%
Total Revenue	1,803,441	-	-	-	-	-	-	(601,147)	-100%
Personnel Services	-	-	-	-	-	-	-	-	-
Materials and Services	63,596	-	-	-	-	-	-	(21,199)	-100%
Capital Outlay	179,919	-	-	-	-	-	-	(59,973)	-100%
Operating Expense	243,515	-	-	-	-	-	-	(81,172)	-100%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	2,050	-	-	-	-	-	-	(683)	-100%
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	245,564	-	-	-	-	-	-	(81,855)	-100%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	245,564	-	-	-	-	-	-	(81,855)	-100%
Revenues Less Expenses	1,557,876	-	-	-	-	-	-	-	-

Notes:

None