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Để yêu cầu dịch vụ dịch thuật hoặc điều chỉnh liên quan đến tình trạng khuyết tật, vui lòng liên hệ với chúng tôi qua **C4@clackamas.us | 971-469-1468.**



Clackamas County
www.clackamas.us

Meeting Date: Thursday, September 03, 2026

Meeting Time: 6:45 PM – 8:30 PM

Meeting Location:

Happy Valley City Hall, 16000 SE Misty Dr, Happy Valley, OR 97086

Zoom Option:

<https://clackamascounty.zoom.us/j/83119742107?pwd=zrpUm3xpBr1C8RWdls2oLon9SKN7YC.1>

AGENDA

- | | | |
|----------------|---|----------------|
| 6:45 PM | Call to Order, Pledge of Allegiance, and Introductions
Presenters: Commissioner Paul Savas and Mayor Brian Hodson, Co-Chairs | Page 03 |
| | Welcome from the Host Jurisdiction | |
| | Housekeeping – Action Item <ul style="list-style-type: none">• Approve August 06, 2026 Meeting Minutes | Page 06 |
| 6:50 PM | Conversation with Grace Curnican, Rebuilding our Transportation Vision Workgroup
Presenters: Grace Curnican, Co-Chair <ul style="list-style-type: none">• Rebuilding Our Transportation Vision Survey | Page 08 |
| 7:35 PM | Update on Governor’s Economic Prosperity Roadmap
Presenters: Kathy Hyzy, Regional Solutions | Page 10 |
| 8:15 PM | Other Business <ul style="list-style-type: none">• R1ACT Updates• JPACT Updates• MPAC Updates | |
| 8:30 PM | Adjourn | |

2026 Membership Roster



Current Voting Membership

SEAT	MEMBER	C4 EXEC	C4 METRO	C4 RURAL	JPACT	MPAC	R1ACT
CLACKAMAS COUNTY	Commissioner Paul Savas	Yes	Yes	Yes	Yes		Yes
CLACKAMAS COUNTY	Commissioner Diana Helm		Yes	Yes		Yes	
CANBY	Mayor Brian Hodson	Yes		Yes			Yes
CPOS	Pamela Burback (Boring CPO)	Yes	Yes	Yes			
ESTACADA	Mayor Sean Drinkwine			Yes			
FIRE DISTRICTS	Matthew Silva (Estacada FD)	Yes					
GLADSTONE	Mayor Michael Milch	Yes	Yes				
HAMLETS	Mark Hillyard (Beavercreek)		Yes	Yes			
HAPPY VALLEY	Councilor Josh Callahan		Yes				
JOHNSON CITY	Vacant						
LAKE OSWEGO	Mayor Joe Buck		Yes		Yes	Yes	
MILWAUKIE	Councilor Will Anderson		Yes			Yes	
MOLALLA	Mayor Scott Keyser			Yes			
OREGON CITY	Commissioner Adam Marl		Yes			Yes	
PORTLAND	Vacant						
RIVERGROVE	Mayor Chris Barhyte		Yes				
SANDY	Councilor Rich Sheldon			Yes			
SANITARY DISTRICTS	Paul Gornick (OLWS)		Yes				
TUALATIN	Councilor Valerie Pratt		Yes				Yes
WATER DISTRICTS	Sherry French (CWD)	Yes	Yes			Yes	
WEST LINN	Mayor Rory Bialostosky		Yes				
WILSONVILLE	Mayor Shawn O'Neil		Yes				

Table 1: Current Voting Membership

Current Ex-Officio Membership

SEAT	MEMBER
MPAC CITIZEN REP	Ed Gronke
METRO COUNCIL	Councilor Christine Lewis
PORT OF PORTLAND	Daniel Eisenbeis
RURAL TRANSIT	Todd Wood (Canby Area Transit)
URBAN TRANSIT	John Serra (TriMet)

Table 2: Current Ex-Officio Members

Frequently Referenced Acronyms and Short-forms:

Related to the Clackamas County Coordinating Committee (C4)

C4MS: C4 Metro Subcommittee

CTAC: Clackamas Transportation Advisory Committee (C4 Transportation TAC)

Related to Metro and Metro Committees

JPACT: Joint Policy Advisory Committee on Transportation (Metro)

TPAC: Transportation Policy Advisory Committee (JPACT TAC)

MPAC: Metro Policy Advisory Committee (Metro)

MTAC: Metro Technical Advisory Committee (MPAC TAC)

RWAC: Regional Waste Advisory Committee (Metro)

SHS RPOC: Supportive Housing Services Regional Policy Oversight Committee (Metro)

Related to the Oregon Department of Transportation (ODOT) and Tolling

50/30/20: Highway Trust Fund distribution between ODOT, counties, and cities

OTC: Oregon Transportation Commission (ODOT policy decision body)

Region 1: ODOT's geographic designation for the metro area + Hood River

R1ACT: ODOT Region 1 Advisory Committee on Transportation

UMO: ODOT's Urban Mobility Office

General Transportation Acronyms

DTD: Clackamas County's Department of Transportation and Development

STIP: State Transportation Improvement Plan (ODOT)

RTP: Regional Transportation Plan (Metro)

TSP: Transportation System Plan (Local – county and cities)

HCT: High Capacity Transit

UPWP: Urban Planning Work Program

General Housing and Land Use Acronyms

CFEC: Climate-Friendly and Equitable Communities

HAPO: Housing Accountability and Production Office

H3S: Clackamas County's Health, Housing, and Human Services Department

HACC: Housing Authority of Clackamas County

SHS: Supportive Housing Services (Regionally approved funds for housing services)

OHCS: Oregon Housing and Community Services

LCDC: Land Conservation and Development Commission

DLCD: Department of Land Conservation and Development

UGB: Urban Growth Boundary

UGMA: Urban Growth Management Agreement

Clackamas County *Performance Clackamas* Strategic Plan 2025-2030

Safe, Secure and Livable Communities

- *Affordable Housing:* By 2030, 900 affordable housing units will be developed, including an emphasis on the senior population and underserved parts of the County.
- *Jail:* By 2028, based upon best practices, the County will complete preliminary design concepts and estimates for a new Clackamas County Jail.

Vibrant Economy

- *Available Land for Business Development:* By 2028, in conjunction with our communities and partners, the County will work to increase available land to retain, expand and recruit new businesses.
- *Development Process:* By 2028, the County will conduct a review of all development regulatory processes to minimize burdens, providing an effective and timely permitting process for the community.
- *Childcare:* By 2027, in conjunction with our communities and community partners, the County will develop strategies to retain, expand and recruit new childcare opportunities.

Strong Infrastructure

- *Sunrise Corridor:* By 2030, funding for the next phase of the Sunrise Gateway Corridor/Hwy 212 project will be committed from federal, state, regional and local funding sources.
- *Transit:* By 2027, the County will provide a plan for what efficient, accessible and affordable transit looks like in Clackamas County.

Healthy People

- *Recovery Oriented System of Care (ROSC):* By 2027, the County will continue to address homelessness, mental health and substance use disorders through the completion and operations of the Clackamas County Recovery Campus.

Public Trust in Good Government

- *Best Practice Governance:* By 2026, convene a review committee to evaluate best practice county governance models.
- *Communications and Engagement:* By 2026, through the development of a strategic communications and engagement plan, the Clackamas County community will experience greater transparency and accountability from their County government.

Thursday, August 06, 2026
Zoom meeting

The C4 Meeting was recorded and the audio is available on the County's website at <https://www.clackamas.us/meetings/c4/c4meetings>. Minutes document action items approved at the meeting, as well as member discussion.

I. Attendance:

Members: **Clackamas County:** Paul Savas; Diana Helm; **Canby:** Brian Hodson; **CPOs:** Pam Burback; **Estacada:** Melissa Hill; **Gladstone:** Michael Milch; **Metro:** Christine Lewis; **Milwaukie:** Will Anderson; **Molalla:** Eric Vermillion (Alt.); **Oregon City:** Adam Marl; **Sandy:** Rich Sheldon; **Sanitary District:** Paul Gornick; **Transit (Rural):** Todd Wood; **Transit (Urban):** John Serra; **Tualatin:** Valerie Pratt; **Wilsonville:** Anne Shevlin (Alt.)

Staff: Jamie Lorenzini (PGA)

Guests: Scott Hoelscher (Clackamas); Kevin McGrane (Happy Valley); Paul Scarlett (ODOT); Dayna Webb (Oregon City); Councilor Leo Groner (West Linn); Chief Oddis Rollins (West Linn); Everett Wild (Wilsonville); Jeff Gudman

II. Housekeeping

May 07, 2026 meeting minutes approved.

III. ODOT Summer Construction Update

Paul Scarlett, ODOT, presented updates on several construction projects affecting the region, including I-5 Rose Quarter, Abernethy Bridge, I-5 Boone Bridge, and I-84 McCord Creek Bridge. Discussion followed, with appreciation expressed for ODOT's work on the Boone and Abernethy Bridges and a note of recent complaints from homeowners below the Abernethy Bridge about nighttime noise and property damage. There is also interest in the status of the force main to be suspended from Abernethy Bridge.

IV. E-Bike Enforcement

Kevin McGrane of Happy Valley and Chief Rollins of West Linn provided case studies on e-bike enforcement, discussing local experiences in implementing regulations to address e-bike safety concerns, particularly among young riders. The presentation covered the classification of e-bikes under state law, education, and enforcement considerations. Discussion followed about bikes modified for higher speeds, dirtbike-style models, statutory and jurisdictional boundary challenges affecting enforcement, and theft concerns.

V. C4 Retreat: Report Out & Prioritizing Topics of Interest – Action Item

C4 received report-outs from the 2026 retreat and outcomes of a related economic development survey. Members discussed how C4 should prioritize discussion themes for the

upcoming year, with a preference expressed to prioritize, in order, transportation, economic development, and land use. Commissioner Savas moved that C4 accept these rankings as a guide for the Executive Committee to move forward through the rest of the year. Mayor Milch seconded the motion. Motion passed. C4's prioritization will be used as a filter as the Executive Committee looks at agendas and work plans.

VI. Other Business

- R1ACT is receiving interim staff support from member counties, but this model is not sustainable. There is a desire to elevate staffing needs with ODOT leadership. There is also a desire for fewer presentations.
- JPACT is working on the 2028 RTP work plan and the Rose Quarter MTIP amendments. There are concerns about diversion impacts if the IBR is tolled. There is interest in a metric for diversion on interstates.
- MPAC is discussing the 82nd Ave Transit Project. Concerns were raised about diversion. Other updates were provided about Future Fest, the Future Vision Project, RTP work plan and engagement plan, the regional housing coordination strategy, and community connector transit study.
- Upcoming events include Boring-Dull Days and the Clackamas Fair.

Adjourned at 8:29 pm



What do you think Oregon's transportation priorities should be?



OR 3 in eastern Oregon at the state border.

Aug. 14, 2026

For more information, contact [Kevin Glenn](#).

SALEM – Gov. Tina Kotek's [Rebuilding Transportation Vision Workgroup](#) has launched a [public survey](#) to hear directly from Oregonians about their priorities for Oregon's transportation system. The survey will be available until 6 p.m., Sept. 10. Feedback from the survey will help inform the upcoming recommendations from the Workgroup that will be delivered to the governor in December.

"A critical part of the effort to meet the state's transportation needs will be prioritizing and holding accountable the resources we currently have to keep providing the maintenance of our roads and bridges that Oregonians rely on," said Governor Kotek. "This survey creates another opportunity to hear from Oregonians about what the state should prioritize to make sure recommendations reflect their input."

The Workgroup reviewed the survey at their Aug. 7 meeting and provided feedback to make sure this survey would achieve the goal of providing a neutral space to hear directly from Oregonians. Opportunities to provide additional comments were added to each survey question to achieve this goal.

"Experts from around the state are working to develop recommendations for Oregon's transportation future, and we can't do this effectively without giving Oregonians an opportunity

to share their priorities for our transportation system and to be part of this process,” said the Workgroup’s co-chair Grace Crunican.

The Workgroup is tasked with developing recommendations to maintain and improve our transportation system more efficiently, outlining how Oregon should prioritize its transportation dollars fairly, and affordable options to fund it.

The [brief survey](#) includes the following questions:

1. What should Oregon’s transportation priorities be?
2. How should limited transportation dollars be spent?
3. What reductions would impact you most?

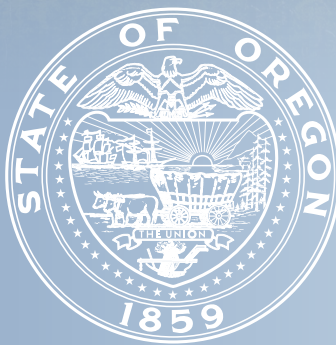
There is also an optional question to send feedback to Oregon’s public transportation agencies, asking the question: What does a successful and well-managed transportation system look like to you? What would make you confident that the state’s transportation dollars are being well spent?

The survey will be posted on the social media pages of the Oregon Department of Transportation (ODOT), along with partner organizations. ODOT is supporting the governor’s Workgroup in administering the survey.

###

Travelers can find the latest road conditions, traffic cameras and weather information at TripCheck.com, which provides real-time travel information to help you plan safe trips year-round.

OREGON'S PROSPERITY ROADMAP





OREGON'S PROSPERITY ROADMAP

Dear Fellow Oregonians,

Oregon is on the brink of a decade of extraordinary economic growth and greater affordability—if we put the right partnerships, policies, and strategies in place now.

We face the same headwinds that many other states face today: sluggish job growth, elevated unemployment, and declining population trends. These challenges, compounded by business outmigration and underutilized state resources, require more than observation – they demand coordinated and strategic action. Long-term prosperity won't happen by chance. It will happen because we choose to act together, with purpose, to create good jobs and build a stronger, more resilient economy for every community.

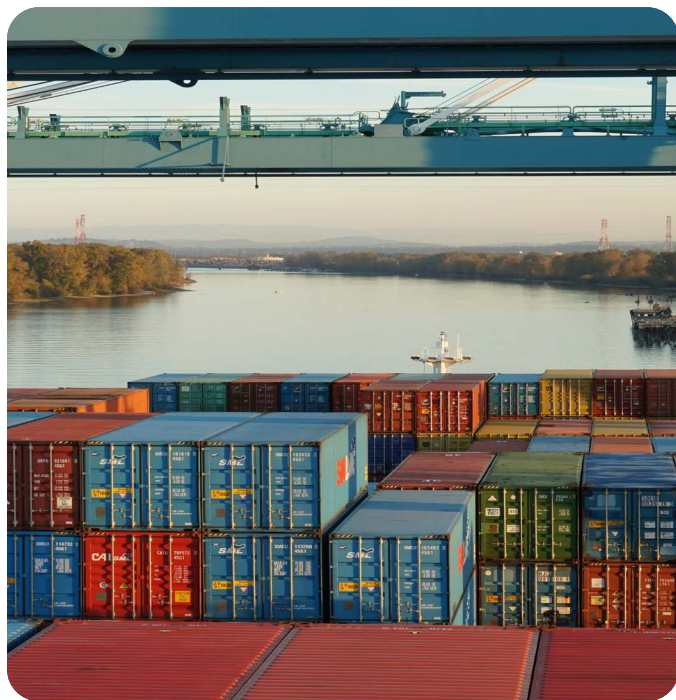
That's why I have been reaching out to business, labor, and community stakeholders as continued federal uncertainty and projected budget cuts have come to the forefront in recent months. I directed Business Oregon and my Regional Solutions team to do the same. This roadmap reflects the collective wisdom from hundreds of businesses and business organizations, data and research, and our current state revenue picture. It also builds on my work to combat homelessness, increase housing supply, improve public education, and expand access to mental health and addiction treatment – all of which are critical factors that will continue to improve the livability and welfare of our state.

One thing is immediately clear: we already have a strong foundation. Oregon is known for innovation, entrepreneurship, diverse industries, and thriving businesses of every size. With a highly skilled workforce, a world-class research university network, established industry clusters, and a collaborative business culture, Oregon is uniquely equipped to achieve sustainable growth.

Oregon's lower-cost West Coast location, offering direct access to the Pacific Rim, further strengthens its appeal as a hub for advanced manufacturing, clean energy, and global trade. Our exceptional quality of life, marked by clean air, abundant fresh water, and a stunning natural environment, makes it not only a smart place to do business but also a desirable place to live, work, and raise a family.

Now we must bring our full potential to bear. By uniting around a statewide vision and coordinating our talents and assets, we can ensure Oregon doesn't just keep up but leads in sustained economic growth.

As we put this roadmap into action, we must lead with data to inform our approach and reality test our overall goals.



The most recent Economic and Revenue Forecast provides three key areas of focus for our work:

- **Hiring:** Projected job creation has been revised downward over the medium term.
- **Unemployment:** Oregon's unemployment rate is expected to remain elevated through 2026, given moderate GDP growth and cooling labor market conditions.
- **Population:** Oregon's population growth is projected to average just 0.5% annually, with recent estimates showing a downward revision in migration and retention.

Two recent studies by the University of Oregon and ECONorthwest echo these concerns and shed light on the factors driving people and businesses to leave the state:

- [External Business Recruitment: Why are businesses leaving Oregon—and what can we do to keep them?](#)
- [2025 State of the Economy: The Value of Jobs: What kinds of jobs are we creating, and for whom?](#)

In response to this data and research, I directed my office to develop a statewide economic strategy built around three overarching goals and a set of strategic initiatives designed to achieve those goals.

These strategies are just the beginning. Just as we relied on creative, ambitious leaders and everyday Oregonians to craft this roadmap, I'm counting on Oregonians across the state to help make it real. We are all partners in building an Oregon where entrepreneurs are eager to start businesses - where economic opportunity and good-paying jobs are within reach for every Oregonian, in every corner of our state. Together, we can and will create an economy that works for everyone. An economy where innovation thrives, families prosper, and no one gets left behind. So let's get to work!

STRATEGIC GOALS FOR OREGON'S ECONOMY



- 1. Accelerate Oregon's Economic Growth:** Achieve a sustained state Gross Domestic Product (GDP) growth rate – meaning an increase in the state's economic output – that outpaces the national average. A real-world example of this would be a business expanding its operations, e.g., manufacturing more products, hiring additional workers to meet increased demand, and ultimately generating more revenue from higher sales. This goal reflects Oregon's commitment to building a dynamic, resilient, and inclusive economy, one that drives innovation, supports high-quality living-wage jobs, and delivers long-term prosperity for all Oregonians.
 - **Goal:** Grow Oregon's GDP in alignment with our historical pattern of outpacing national activity. To facilitate this outcome, the roadmap establishes a near-term target of growing GDP from 1.7 to 2.2 which could increase general fund resources by more than \$4 billion through the 2029-31 biennium.



- 2. More living wage jobs, now:** Catalyze job growth by investing in high-opportunity sectors, expanding workforce development programs, strengthening regional economic ecosystems, and leveraging public-private partnerships. A real-world example of this kind of strategy is a coordinated, two-pronged approach. First, a post-secondary education institution partners with local businesses and the state to create a new training or certificate program tailored to emerging industry needs. Second, once the program is in place, employers launch a hiring process for newly created positions that specifically require the training, ensuring a direct pipeline from education to employment. This approach not only addresses current labor market demands but also prepares Oregon's workforce for the jobs of the future, equipping Oregonians with the skills and credentials needed to thrive in a rapidly evolving economy. Oregon will foster the conditions necessary to generate meaningful employment across all communities – urban, rural, and underserved.
 - **Goal:** Move from #23 in the CNBC Workforce Rank into the top 10 states in the country. America's Top States for Business Workforce category measures the availability, quality, and productivity of the state's labor pool. It evaluates several metrics, including worker availability/shortages, education levels, worker training and development, net migration, labor force participation rate, productivity, and health.



3. Retain and Grow Oregon Businesses: Set up Oregon businesses to thrive by expanding access to capital, technical assistance, and critical infrastructure. A real-world example of this is establishing a pool of public funds that businesses can apply for, paired with technical assistance and accelerated permitting. This support allows companies to expand their operations here at home – online through streamlined approvals and on the ground through growth that spans city blocks or even acres. Through targeted support and strategic investment, the state will help to empower businesses to scale, innovate, and deepen their roots in Oregon’s economy.

- **Goal:** Move from #39 in the CNBC Top States for Business Overall Rank into the top 10 states in the country. America’s Top States for Business is an annual, data-driven analysis that ranks all states on the factors that matter most to companies when making site selection decisions. The study is designed to identify which states are best at creating a competitive and prosperous environment for business and economic growth.

NEXT STEPS

1. Recruit Additional Leadership and Expertise to Grow and Drive this Roadmap

- Establish in my office the position of Chief Prosperity Officer to refine and expand on the above strategic goals, such as establishing clear timelines and deliverables, coordinating cross-agency efforts, and serving as a central point of contact for business and community stakeholders.
- Establish the Governor’s Prosperity Council to provide guidance to my office and the Chief Prosperity Officer. The Council will be a nimble, diverse group of experts representing every corner of the state, critical sectors, and labor and will be responsible for supporting economic and workforce initiatives and advising on additional or enhanced recommendations in alignment with the strategic goals.

2. Establish a new FastTrack Program

- My office will introduce legislation in 2026 to remove barriers to growth and incentivize investment. This bill will establish a new FastTrack Program tasked with supporting large projects that have the potential to create jobs and grow Oregon’s GDP. The FastTrack program will be modeled after “FAST 41” at the federal level and similar programs in Pennsylvania, Maryland, and Michigan.



3. Reduce Barriers to Investment and Growth

- Direct relevant state agencies to submit permit inventories and identify opportunities to streamline and/or accelerate existing permitting, licensing, or certification processes.
- Invest in and expedite critical infrastructure like energy, broadband, transportation, and water and wastewater systems so business and industry can expand and break ground faster. Specifically, the roadmap seeks to increase investment in the industrial site readiness fund.
- Amplify regional economic development strategies and support local efforts to utilize unique regional resources, talent pools, and market opportunities to build economic strength around the state.

4. Modernize and Strengthen Oregon's Economic Development Tools

- Review and update existing tools, such as enterprise zones and the Strategic Investment Program, to improve flexibility, transparency, and administrative functionality.
- Direct Business Oregon to complete a state economic development strategy to address key topic areas such as Capital Access and Entrepreneurship, Business Retention and Expansion, Business Recruitment, Workforce Development, Sector Alignment, Infrastructure, and Incentive Modernization.

5. Explore Targeted Tax Changes to Spur Living Wage Job Creation, Increase GDP

- Direct the Chief Prosperity Officer and Governor's Prosperity Council to develop recommendations for consideration in the 2027 legislative session in alignment with strategic goals.

6. Partner with Businesses and Communities for Results

- Create a Global Trade Desk to expand opportunities for global commerce, deliver better customer service, and actively promote Oregon as a premier destination for foreign investment and long-term trade partnerships.
- Enhance business outreach with major employers to gather ongoing feedback and stay ahead of emerging challenges and opportunities.
- Direct state agencies to prioritize economic development and support key projects through the Governor's Office Regional Solutions Program.





Office of Oregon Governor
TINA KOTEK