CLACKAMAS COUNTY, OR



Adopted Budget

Fiscal Year 2026-2027

Submitted to Clackamas County

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GOVERNMENT FINANCE OFFICERS ASSOCIATION

Distinguished Budget Presentation Award

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Clackamas County
Oregon

For the Fiscal Year Beginning

July 01, 2025

Christopher P. Morrill

Executive Director

FY26-27 Adopted Budget

Table of Contents

Budget Message 7

Organization Charts 7
County Administrator's Budget Message 9
Changes in Resources and Requirements 22
Performance Clackamas County Strategic Plan 23
Long-Term Planning Efforts and Major Initiatives 24

Budget Overview 29

About the County 29
Governing Board 30
Public Involvement 31
Financial Structure 31
Basis of Accounting and Budgeting 32
Budget Adoption Process 33
Budget Revision Process 34
Budget Policies 35
Clackamas County Quick Facts 36

Financial Summaries 40

Total Budget Summary 40
Revenue Summary 41
Resources by Fund Type, Fund, and Category 42
Resources by Fund Type, Fund, and Department 43
Revenue Categories 45
Expense Summary 49
Requirements by Fund Type, Fund, and Category 50
Requirements by Fund Type, Fund, and Department 51
Expense Categories 53
End-of-Year Financial Position 55
County Debt Summary 57
County Outstanding Bonds 59
County Fund Structure 60
County Workforce Summary 62
FY26-27 FTE by Fund 64
5-Year General Fund Forecast 65

FY26-27 Adopted Budget

Budget by Fund 66

Budget by Fund Overview 66
General Fund Support by Function 67
General Fund Support by Department 68
General Fund 69
General Fund Budget Summary 74
General Fund Resources by Department and Category 75
General Fund Requirements by Department and Category 75
General Fund Budget by Priority 76
Special Revenue Funds 77
County Fair 79
County School 82
Development Services 84
Sheriff's Operating Levy 87
Inmate Welfare Special 89
Community Services 91
CCSO Forfeitures 94
Law Library 96
Library Services 98
Road 101
Property Resources 104
Countywide Transportation SDC 107
Public Land Corner Preservation 109
Special Grants 111
Health, Housing, and Human Services 113
Clackamas Health Centers 118
Transient Lodging Tax 121
Parks & Forestry 124
Debt Service Funds 127
County Debt Service 129
Debt Service – General Obligation (GO) 131
Capital Project Funds 133
Capital Projects 135
Enterprise Funds 137
Stone Creek Golf Course 140
Clackamas Broadband Utility 141
911 Center 144

Internal Services Funds 146
Facilities Management 148
Technology Services 151
Self-Insurance 154
Risk Management Claims 157
Fleet Services 160

Budget by Department 162
Budget by Department Overview 162
Departmental Summary 163
Assessment & Taxation 164
Facilities Management 171
Capital Projects 178
County Administration 181
Tourism 187
Disaster Management 194
Law Library 200
Office of the Clerk 203
County Counsel 210
Finance 216
Courthouse 226
Human Resources (HR) 229
Public & Government Affairs (PGA) 247
Technology Services (TS) 253
County Treasurer's Office 264
Clackamas 911 (CCOM) 268
Sheriff's Office (CCSO) 271
District Attorney's Office 295
Justice Court 307
Juvenile 311
Department & Transportation (DTD) 319
Health, Housing & Human Services (H3S) 353
Miscellaneous/Pass-Through 391
Non-Departmental 399

FY26-27 Adopted Budget

Capital Projects 404

Capital Projects Overview 404
Transportation System Planning (TSP) 405
20-Year Capital Improvement Plan 406
5-Year Capital Improvement Plan 407
Capital Project Categories 408
Funding Sources and Future Projects 410
Operating Impacts 419
All Capital Projects Prospectus 419
5-Year Capital Improvement Program Project List 420
Key Unfunded Projects 426

Supplemental 427

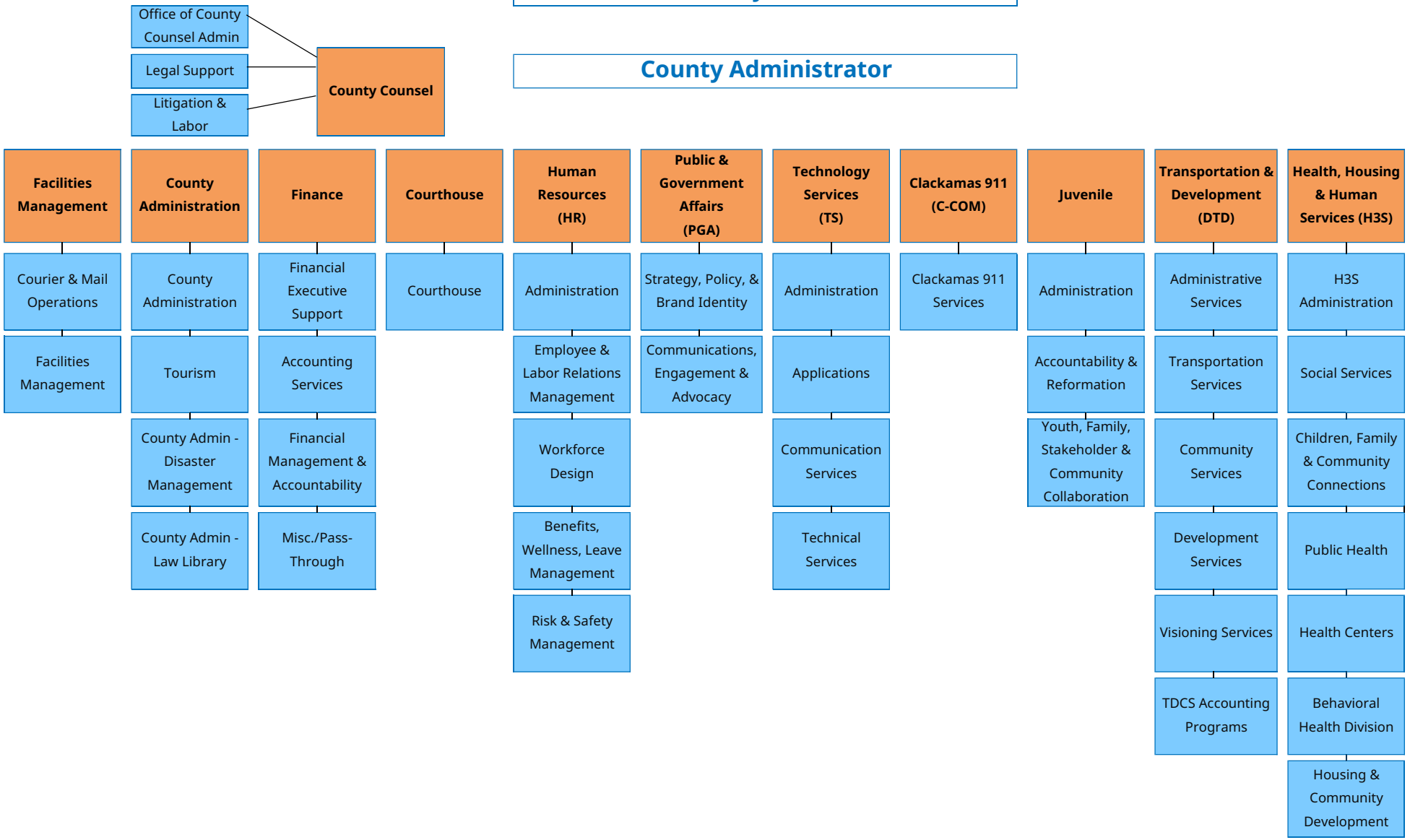
FY26-27 Budget - Adopting Board Order 427
FY26-27 Adopted Budget LB-1 Form 442
FY26-27 Adopted Budget Expenditure Appropriation Matrix 444
Glossary 448
Acronyms 456
General Acronyms 456
County Department/Agency Acronyms 464
County Program Acronyms 465

Clackamas County Departments Overseen by the Board of County

Citizens

Board of County Commissioners

County Administrator



Clackamas County Departments Overseen by Elected Officials

Citizens

Office of Assessment & Taxation
- Administration
- Property Tax Revenue & Records
- Valuation

Office of the County Clerk
- Clerk's Office
- Records Management

County Treasurer's Office
- Treasury Services
- Internal Audit Services

Sheriff's Office (CCSO)
- Administration
- Law Enforcement
- Public Safety
- Training
- Sheriff Operating Levy

District Attorney
- District Attorney's Office
- Family Support
- Justice & Public Safety
- Victim & Support Services

Justice Court
- Justice Court Services

TO: Honorable Board of County Commissioners (BCC)
Budget Committee Members for Clackamas County, Oregon and
Clackamas County Residents

The Clackamas County, Oregon FY26-27 Proposed Budget is $1,525,689,180 and is balanced as required by Oregon budget law.

The chart below displays the proposed budget amount of $1,996,903,715 which includes the Clackamas County budget along with the eight Service Districts governed by the BCC.

Clackamas County Development Agency	$	41,817,743
Clackamas County Service District No. 5	$	5,021,596
Enhanced Law Enforcement District	$	9,205,601
Extension and 4-H Service District	$	20,635,970
Library District of Clackamas County	$	27,213,851
North Clackamas Parks and Recreation District	$	42,411,530
Water Environment Services	$	225,119,961
Housing Authority of Clackamas County	$	99,788,283
Subtotal Districts	$	471,214,535
Clackamas County	$	1,525,689,180
All Clackamas County Budget	**$**	**1,996,903,715**

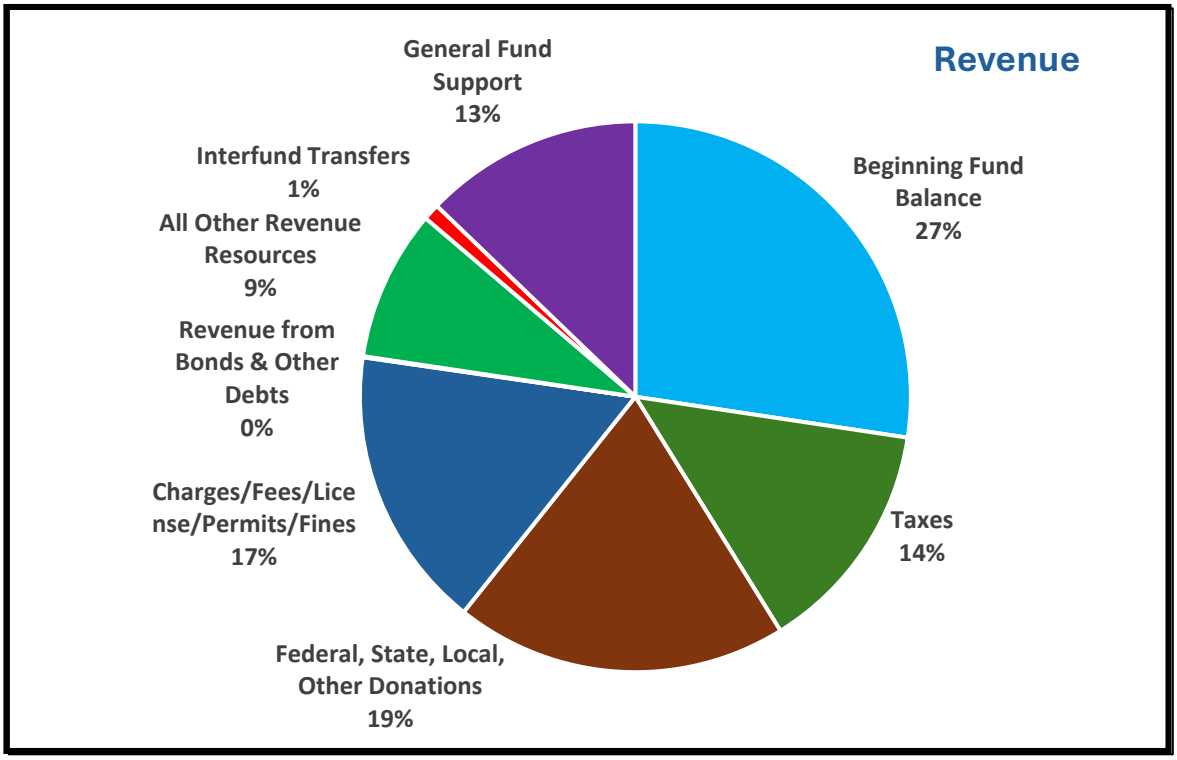
This proposed budget reflects the hard work of the Board and County staff to judiciously allocate limited resources without incurring deficits. Many local governments cannot make this claim.

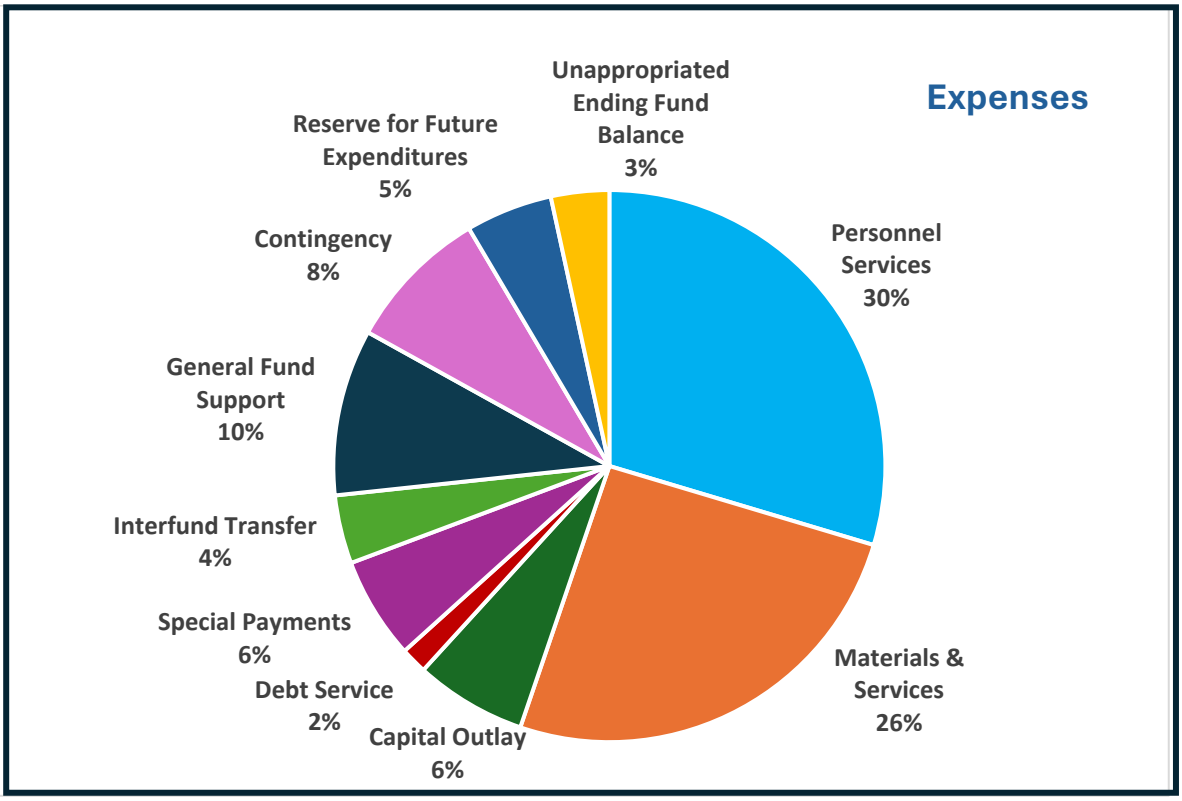
Being in this position was no accident, it was by design. Under the Board's leadership, budget development safeguards, such as sustainable and structurally sound, were codified to ensure the County continued to be a good steward of public funds. These safeguards are aligned with conservative fiscal assumptions used to forecast future revenues and expenses.

This year's budget proposal reflects small increases in General Fund Support (GFS) for all departments that receive these funds. While this provided some relief, costs continue to outpace revenue. As a result, many departments had to – again – tighten their personnel and materials expenses to remain in balance with existing revenues.

Externally, uncertainty remains with key funding sources, specifically federal funding and regional Supportive Housing Services (SHS) dollars. One department that has already seen the federal and state reductions is Health, Housing and Human Services (H3S), which had to reduce 38 FTE. Staff are keeping a watchful eye on the status of their various funding sources and are being cautious about any expansion to existing programs and services.

Summary of Revenues and Expenses (All Funds)





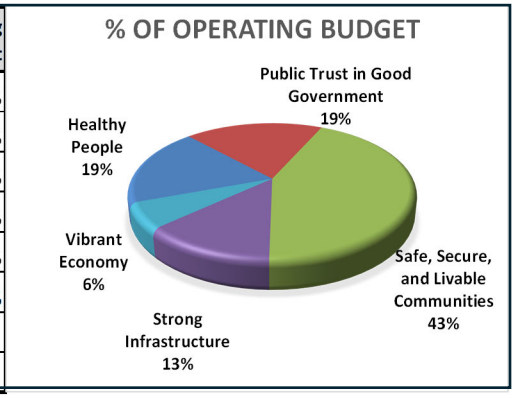
Performance Clackamas and Budget Alignment

The budget information below and on the next page is organized using the Board's Performance Clackamas Strategic Priority Areas. Additional information about Performance Clackamas, including Board initiatives and department metrics, can be found at https://www.clackamas.us/performance.



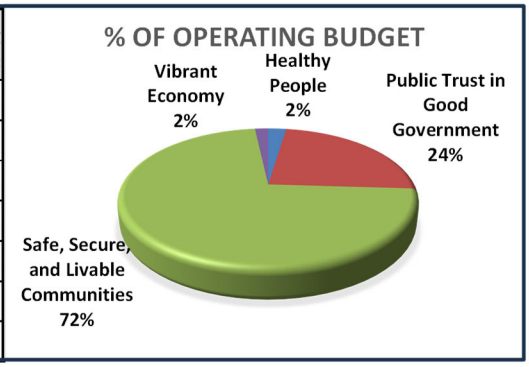
Total FY26-27 Budget By Priority

BCC Priority	Total Budget	% of Operating Budget
Healthy People	211,085,111	19%
Public Trust in Good Government	211,155,894	19%
Safe, Secure, and Livable Communities	492,447,526	44%
Strong Infrastructure	146,903,227	13%
Vibrant Economy	69,887,441	6%
Total Operating Budget	1,131,479,199	100%
Total Non Operating *	394,209,981	
Grand Total	1,525,689,180	



Total FY26-27 General Support by Priority

BCC Priority	GF Support Budget	% of Operating Budget
Healthy People	4,656,671	2%
Public Trust in Good Government	46,094,783	24%
Safe, Secure, and Livable Communities	141,346,836	72%
Vibrant Economy	3,402,208	2%
Strong Infrastructure	-	0%
Total Operating	195,500,498	
Grand Total	195,500,498	



*Total Budget: Non-Operating includes Non-Departmental, Payroll Pass Through, and Debt Service programs
GF Budget: Non-Operating includes Debt Services

FY26-27 Proposed Budget Summary and Comparison with FY25-26

The summary below compares Clackamas County resources and requirements in the FY25-26 Amended Budget to the FY26-27 Proposed Budget for Clackamas County. The revenues and requirements summarized in this table are derived from six County fund types: General, Special Revenue, Internal Service, Enterprise, Debt Service, and Capital Projects. All funds work together to support the County's operations and account for the intended use of the funding sources.

Clackamas County (Excluding Districts/Agencies)
Resource and Requirements

Category	FY25-26 Amended	FY26-27 Budget	$ Change	% Change
Resources by Category				
Beginning Fund Balance	441,311,277	417,575,595	(23,735,682)	-5.4%
Current Revenues				
Taxes	203,466,225	210,494,986	7,028,761	3.5%
Federal, State, Local, Other Donations	321,112,764	298,198,484	(22,914,280)	-7.1%
Charges/Fees/License/Permits/Fines	228,583,573	252,943,849	24,360,276	10.7%
Revenue from Bonds & Other Debts	3,067,883	1,032,276	(2,035,607)	-66.4%
All Other Revenue Resources	120,107,003	135,324,215	15,217,212	12.7%
Interfund Transfers	12,219,316	14,619,276	2,399,960	19.6%
General Fund Support *	180,003,905	195,500,498	15,496,593	8.6%
Subtotal Current Revenues	**1,068,560,669**	**1,108,113,584**	**39,552,915**	**3.7%**
Total Resources	**1,509,871,946**	**1,525,689,179**	**15,817,234**	**1.0%**
Requirements by Category				
Personnel Services	433,951,715	451,963,116	18,011,400	4.2%
Materials & Services	385,635,525	390,655,374	5,019,849	1.3%
Capital Outlay	103,061,841	99,734,990	(3,326,851)	-3.2%
Subtotal Current Expenditures	**922,649,081**	**942,353,480**	**19,704,399**	**2.1%**
Debt Service	15,795,300	23,566,768	7,771,468	49.2%
Special Payments	87,544,816	91,212,714	3,667,898	4.2%
Interfund Transfer	50,821,711	61,226,004	10,404,293	20.5%
General Fund Support *	142,198,447	148,800,800	6,602,353	4.6%
Contingency	139,374,442	128,944,238	(10,430,204)	-7.5%
Reserve for Future Expenditures	89,713,943	77,515,653	(12,198,290)	-13.6%
Unappropriated Ending Fund Balance	61,774,207	52,069,523	(9,704,684)	-15.7%
Total Requirements	**1,509,871,947**	**1,525,689,180**	**15,817,234**	**1.0%**

*General Fund Support reflects the receipt and distribution of tax dollars to the operating departments which results in the duplication of revenue and expenses.

Explanation of Revenue and Expenses

Revenue

Tax Revenue

Countywide, tax revenue – including delinquency, penalty and interest - is expected to increase by 3.5% or $210.5 million for FY26-27.

Federal, State, and Local Revenue

These funds are budgeted to decrease by $23.0 million, or 7.1%. This decrease is primarily due to the one-time state match for the courthouse.

Charges for Services, Fees and Licenses

This category is budgeted at $252.9 million or 16.6 % of total resources, an increase of $24.4 million over FY25-26.

Revenue from Bonds and Other Debts

This revenue is budgeted at $1.0 million in FY26-27, a decrease of $2.0 million over FY25-26.

All Other Revenue Sources

This is budgeted at $135.3 million and includes $37.9 million for salary reimbursements from other agencies that use the County to process their payroll, $40.9 million for the Self-Insurance Fund, and $15.3 million in expected interest income. Other revenue sources include the Transient Room Tax, Asset Sale Proceeds, and Franchise Fees.

Interfund Transfers

These are the dollars sent from one County fund to another. It is important to note that the receipt and distribution of these funds results in the duplication of revenues and expenses.

General Fund Support

General Fund Support reflects the receipt and distribution of tax dollars to subsidize the operating departments. It is budgeted at $195.5 million in FY26-27, an 8.6% increase over FY25-26.

The largest recipients of General Fund Support are:

Sheriff's Office	$87.3 million	44.7%
Courthouse Payment	$17.0 million	8.7%
District Attorney's Office	$16.8 million	8.6%
Debt Service	$12.2 million	6.2%

Expenses

Personnel Services are budgeted to increase by $18.0 million, or 4.2%, to $452.0 million in the FY26-27 budget due to merit, cost-of-living (COLA) adjustments, PERS, and benefit costs. This budget includes 2,495.3 full-time equivalent (FTE) positions. This is a decrease of 20.5 FTE positions over the FY25-26 Adopted Budget FTEs, and a 44.5 FTE decrease from the FY25-26 Amended Budget as of April 2026.

Countywide changes in personnel are discussed in the Financial Summaries section in greater detail as they relate to specific work units in the Budget by Department section. Personnel Services budgets typically exceed actual expenditure due to vacancies that occur during the year.

Materials & Services (M&S) are budgeted to increase by $5.0 million to $390.7 million, representing a 1.3% increase compared to the prior year's budget. This net change includes an $8.8 million increase in the Self-Insurance Fund for Claims Expense and is offset by a decrease in H3S-Housing & Community Development, where several contracts were moved from the M&S budget to Special Payments (Pass Through Payments to Local Government & Other Agencies). Allocated Costs of $43.3 million are included in this category and represent the County's overhead costs that are charged to operating departments.

Capital Outlay is budgeted at $99.7 million, compared with the FY25-26 budget of $103.1 million. This category includes both capital purchases, such as vehicles, bridge construction, and other large County capital projects. Significant changes in this category include: an $8.4 million increase in H3S-Housing & Community Development for various projects such as the Recovery Oriented System of Care Infrastructure and the Clayton Mohr Commons; and a decrease of $7.6 million on the construction of the County Fair & Event Multipurpose Facility, supported by County Fair fund and American Rescue Plan Act (ARPA) Funds.

Debt Service of $23.6 million includes the County's plan to pay off the remaining $8.3 million outstanding principal of the Series 2012 Refund Bonds (Public Service Building and Public Safety Training Center). The maturity of this Refund Bond is FY32-33; however, the early payoff could save approximately $825,000 in interest. The rest of Debt Service comprises principal payments of $12.5 million and interest payments of $2.5 million for County facilities (Development Services Building and improvements to the Brooks Building, Jail, Health Clinics, Road Fund, Red Soils Campus, and Emergency Radio Communications System).

Special Payments of $91.2 million in FY26-27 represent an increase of $3.7 million, or 4.2%. This category accounts for payments to other organizations for which goods or services are not received in return. FY26-27 budget includes a $5.4 million increase for H3S-Housing & Community Development Division, with pass-through funding to the Clackamas County Housing Authority to support the long-term sustainability of housing programs. This increase is partially offset by a $1.8 million reduction in ARPA funding within the Behavioral Health Division.

Contingency and Reserves

In FY26-27, the entire County Contingency is budgeted to decrease by $10.4 million to $128.9 million due to the Courthouse payment made last year. The entire County Reserves are budgeted to decrease in FY26-27 by $12.2 million to $77.5 million due to self-insurance moving funds to Contingency.

Per Board policy, General Fund Contingency is calculated at 5% of operating expenses for unforeseen circumstances that may arise in the current year. In FY26-27, the Contingency is budgeted to increase by $950,000 to $23.6 million.

General Fund Reserves are calculated at 10% of combined Taxes, Fees, Fine and Permits which are set aside for future use (not in the current fiscal year). The Reserves are budgeted to decrease in FY26-27 by $900,000 to $21.3 million. The General Fund Reserves are still within the 10% requirement.

Unappropriated Ending Fund Balance

This line reflects the total money received but not spent. It is not available for spending and appears as a Beginning Fund Balance resource. In FY26-27, it is budgeted at $52.1 million. UEFB is included in the beginning balance of the following year.

County Staffing

The chart below includes all regular and limited-term full-time equivalent (FTE) in departments.

The FY26-27 budget provides for 2,495.3 full-time equivalent positions (FTE). This is a decrease of 20.5 FTE from the FY25-26 Adopted Budget, and a 44.5 FTE decrease from the FY25-26 Amended Budget as of April 2026.

Budget Year	FY23-24 Actual	FY24-25 Actual	FY24-25 Budget	FY25-26 Estimated	FY 26-27 Proposed
FTE	**2,446.4**	**2,513.4**	**2,515.8**	**2,539.8**	**2,495.3**

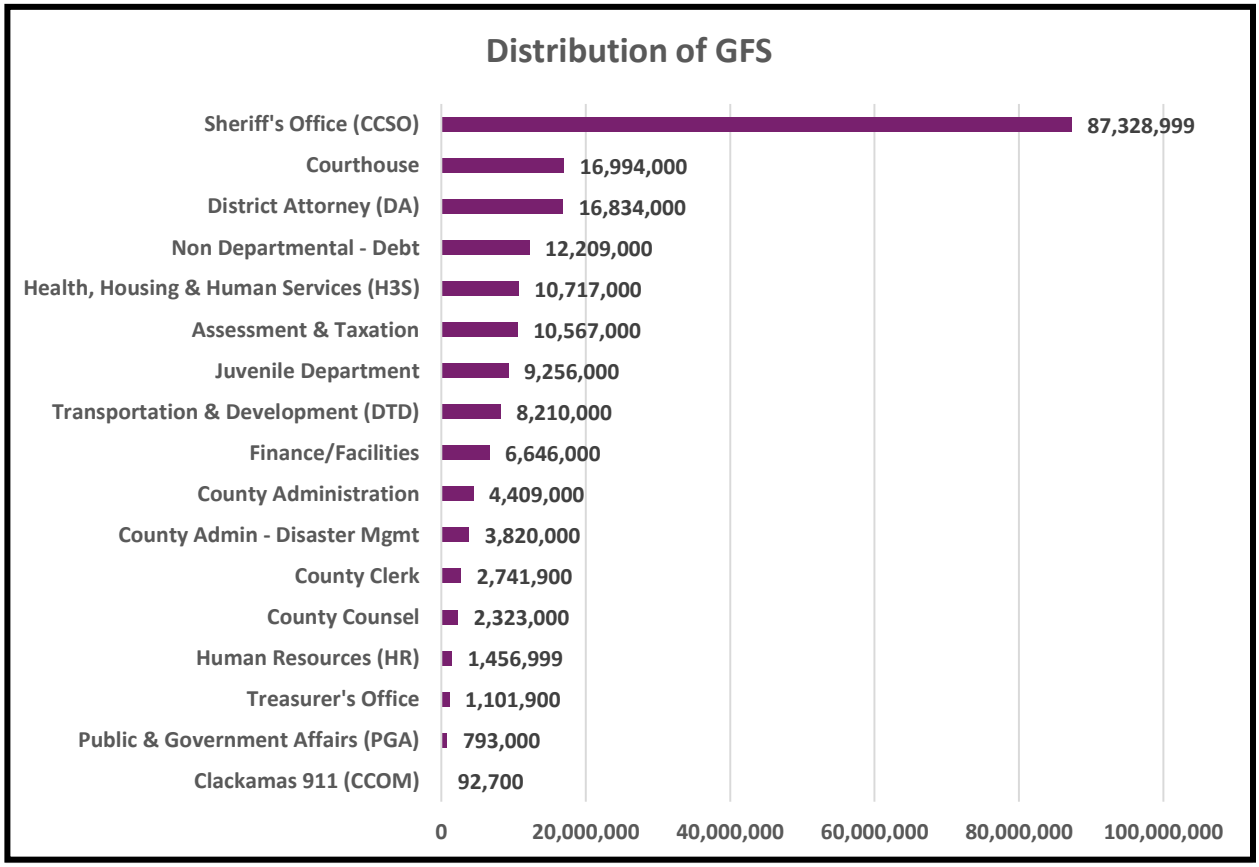
Approximately 44% of the total FY26-27 positions are funded with General Funds.

The departments with the largest number of employees are:

- Health, Housing, and Human Services with 790.7 positions (31.7%).
- Sheriff's Office with 571.0 positions (22.9%).
- Transportation & Development with 342.2 positions (13.7%).

Distribution of General Fund Support (GFS)

The chart below displays the distribution of General Fund Support ($195.5 million) by department. As in previous years, Public Safety departments/offices – CCSO, Courthouse, District Attorney, Juvenile Department, and Disaster Management receive the largest share (69%).



Overarching Issues

Investing in Affordable Housing

In 2018, voters approved a $652.8 million general obligation bond to address the shortage of affordable housing within Metro's urban growth boundary in the region. The County receives 21.3% of bond proceeds which are spent on approved projects.

In addition, the Supportive Housing Services tax was implemented in 2020. In FY26-27, the County anticipates spending $78 million of this tax. The FY26-27 proposed budget includes an additional expenditure of $67 million plus carryover for one-time and limited duration expenses. More information about the Supportive Housing Services tax can be found at www.clackamas.us/housingauthority/supportive-housing-services.

Bond Funding:



Completed	Under Construction	Pre-Construction
$101.6 million	$18.7 million	$7 million

Total Bond Funding: $127,503,396

SHS Tax:

	FY 21 22	FY 22-23	FY 23-24	FY 24 25	FY 25-26 thru Q2	Total
Shelter Beds Created and Sustained	**100**	**40**	**70**	**28**	**8**	**246**
People Served Through Eviction Prevention	**0**	**643**	**2,679**	**3,793**	**2,184**	**9,299**
People Placed in Housing (Permanent Supportive Housing & Rapid Rehousing)	**175**	**665**	**1,247**	**786**	**273**	**3,146**

Investing in a Recovery-Oriented System of Care

Addiction, mental health issues, and homelessness are complex and often interconnected. In April 2023, the County took a bold approach addressing these issues by establishing a recovery-oriented system of care (ROSC). This system is a coordinated network of services that builds on the strengths and resiliencies of individuals, families, and communities.

During FY25-26, the County made significant progress in expanding resources for individuals and families by investing in six flagship projects:

- **Recovery Campus**: For housed or homeless people struggling with substance use disorders. Integrated services including mental health, transitional housing and peer support. **Underway and scheduled for completion Fall, 2027**
- **Stabilization Center**: For people experiencing a behavioral health crisis and need short-term help to manage or overcome the crisis. **Completed**
- **Clackamas Village**: A transitional housing community for homeless people. Provides pods or tiny homes to live in while accessing on-site services. **Completed**
- **Caring Place**: A one-stop resource center for homeless people with extensive support services. **Underway**
- **Lake Road Health Center**: For people needing expanded mental health and substance use disorder services. **Completed**
- **Recovery Housing**: The Housing Authority of Clackamas County will sell 75 homes to buyers serving our system of care (e.g., nonprofits). **In Progress**

Investing in the Community

Below are just a few examples of investments to improve safety, quality of life, access and efficiency across the County:

- Completion of Gladstone and Oak Lodge Libraries
- Completion of Concord Park and Phase 1 of the Concord Community Center
- Completion of the new Tri-City Water Resource Recovery Facility Outfall
- Expansion of Broadband infrastructure
- Road improvements in congestion relief and additional paving
- Increased community engagement in transportation projects
- Awarding Business Development Grants

Investing in Internal Infrastructure

One of the Board's priorities is "Public Trust in Good Government." The public expects efficient service delivery, easy access to information, and security of data shared with the County. To meet these expectations, the County is continuing to invest in technology solutions to replace, update, or install systems that enhance our ability to serve the public.

One-Time Federal Aid

American Rescue Plan Act (ARPA)

ARPA provided relief funding to local governments during the COVID-19 pandemic. Criteria to spend these funds is outlined by the federal government. Clackamas County received approximately $81.2 million, which was obligated by December 2024 in compliance with the U.S. Treasury.

In accordance with federal directives, the funds will be spent by December 2026. Funds have been invested in a variety of projects, including the Oak Lodge and Gladstone Libraries, the Broadband Infrastructure Expansion, and the Fairgrounds Multipurpose Building. Funds have also been distributed to local non-profit organizations to help individuals with basic needs.

National Opioid Settlement Funds

Clackamas County, along with several local cities, is receiving funding from the National Opioid Settlement to help address the impacts of the opioid and substance use crisis affecting our community and the nation. Over the coming years, Oregon is expected to receive more than $700 million, with Clackamas County projected to receive over $30 million. To date, the County has received approximately $11 million.

Funds have been awarded to community providers as well as County programs to address prevention, early intervention, treatment, and recovery programs that support individuals with a substance use disorder and/or are involved with the justice system.

Impact of Loss of Federal Funds

The state and federal budgets, including policies, are still changing and County staff will analyze the impacts and take necessary actions. If federal dollars are reduced or eliminated, impacted programs and services in the County will need to be reduced/eliminated accordingly.

Developing the Budget

Forecast

To ensure financial sustainability for the replacement Courthouse project and the General Fund overall, the County built a 30-year General Fund forecast using data-informed assumptions on growth or changes in both Revenues and Expenses. The forecast is a dynamic tool that is regularly updated as new information is available.

During FY25-26, to underline its importance, the Board added the requirement to complete this forecast to the County Code. Components of the forecast include:

Revenue Considerations:

- Property taxes
- Franchise fees
- Federal and State grants
- State Sharing revenues
- Charges and fees for services
- Interest
- Cost Allocation for Internal Services

Expense considerations**:**

- PERS
- Cost of living changes (CPI)
- Personnel wages and benefits
- Vacancy Factors
- Cost of goods and services
- Capital projects and maintenance
- Contingency & Reserve requirement

This chapter of the County Code also requires that this proposed budget be balanced, sustainable and structurally sound.

Budget Instructions

County Finance produces a budget manual to guide budget development for all departments. In addition to key dates, forms, and deadlines, the manual includes these directions:

- Align program budgets with Board Priority Areas
- Prioritize mandated services and cost-effective alternatives to service delivery
- Seek to maximize revenue and reduce the need for General Fund Support
- Eliminate or repurpose long-term FTE vacancies (over 2+ years)
- Estimate proposed budgets to most realistic revenue and expenditure projections
- Expenditures must be adjusted to remain in budget when revenue and/or expense projections change.
- Distribute administrative overhead to the benefiting programs
- Prorate funding for new/vacant positions
- New program requests must be budget neutral; that is, if proposing a new program, identify a new revenue source or reductions to balance
- Grant revenues received, but not expended, at year-end will be recorded as deferred revenue and appear as new revenue in the following year

Cost Allocation Plan Update

The cost allocation process calculates the distribution of overhead costs from internal service departments – Finance/Facilities, Utilities, Technology Services, Human Resources, Public & Government Affairs, Records Management, and County Counsel - to the operating departments.

The FY26-27 Proposed Budget limited budget increases to internal services departments to 3%. This did not include pass-through expenses such as utility costs. Any departmental changes to the formula, such as +/-FTE and/or square footage, will impact a department's total charges. Departments distribute these charges to their respective programs.

County Policies

Details on County policies can be found in the policy subsection of the budget book. Some policies have been updated or created over the last two years with additional details located in the policy subsection.

Conclusion

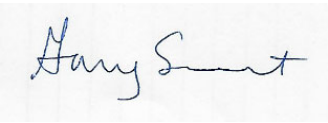
The County continues its commitment to public safety and other critical, core services. The County continues to serve vulnerable residents. The County continues to invest in infrastructure and internal systems to align with public expectations. At the same time, expenses are growing faster than revenues. The future of federal and state funding remains unclear and there remains the potential for a recession.

The recently adopted County Code, requiring a balanced, sustainable, and structurally sound budget, combined with the uncertainties articulated above, necessitates an in-depth analysis of the future viability of the services the County offers today. Staff and I will continue to work with the Board of County Commissioners to assess available revenue streams along with the financial ability to provide both mandated and non-mandated programs and services.

Thank you to the County's elected and appointed leadership along with the many staff involved in preparing this proposed budget. Special thanks to Elizabeth Comfort, Finance Director, Sandra Montoya, Budget Manager, and the entire budget team for their dedicated work.

Thank you to the Budget Committee for your commitment and consideration of this proposed budget.

Sincerely,



Gary Schmidt
County Administrator & Budget Officer

Clackamas County (Excluding Districts/Agencies)
Changes in Resources and Requirements Between Proposed, Approved, & Adopted
FY26-27 Budget

	Proposed Budget	Changes 05/29/26*	Approved Budget	Changes 06/09/26**	Adopted Budget
Resources by Category					
Beginning Fund Balance	417,575,595	-	417,575,595	-	417,575,595
Current Revenues					
Taxes	210,494,986		210,494,986		210,494,986
Federal, State, Local, Donations	298,198,484		298,198,484		298,198,484
Charges/Fees/License/Permits/Fines	252,943,849		252,943,849		252,943,849
Revenue from Bonds & Other Debts	1,032,276		1,032,276		1,032,276
All Other Revenue Resources	135,324,215		135,324,215		135,324,215
Interfund Transfers	14,619,276		14,619,276		14,619,276
General Fund Support ***	195,500,498	2,616,019	198,116,517		198,116,517
Subtotal Current Revenues	**1,108,113,584**	**2,616,019**	**1,110,729,603**	**-**	**1,110,729,603**
Total Resources	**1,525,689,179**	**2,616,019**	**1,528,305,198**	**-**	**1,528,305,199**
Requirements by Category			-		
Personnel Services	451,963,116	2,616,019	454,579,135	(8,000)	454,571,135
Materials & Services	390,655,374		390,655,374	8,000	390,663,374
Capital Outlay	99,734,990		99,734,990		99,734,990
Subtotal Operating Expenditures	**942,353,480**	**2,616,019**	**944,969,499**	**-**	**944,969,499**
General Fund Support ***	195,500,498	2,616,019	198,116,517		198,116,517
Subtotal Current Expenditures	**1,137,853,978**	**5,232,038**	**1,143,086,016**	**-**	**1,143,086,016**
Debt Service	23,566,768		23,566,768		23,566,768
Special Payments	91,212,714		91,212,714		91,212,714
Interfund Transfer	14,526,306		14,526,306		14,526,306
Contingency	128,944,238		128,944,238		128,944,238
Appropriated Expenditures	**1,396,104,004**	**5,232,038**	**1,401,336,042**	**-**	**1,401,336,042**
Reserve for Future Expenditures	77,515,653		77,515,653		77,515,653
Unappropriated Ending Fund Balance	52,069,523	(2,616,019)	49,453,504		49,453,504
Total Requirements	**1,525,689,180**	**2,616,019**	**1,528,305,199**	**-**	**1,528,305,199**
Full-Time Equivalents (FTE's)	**2,495.3**	**(12.0)**	**2,483.3**	**-**	**2,483.3**

*The Budget Committee made changes on 05/29/26. General Fund Support revenue was increased for two Offices; $500,000 to the District Attorney Office (DA), and $2,116,019 to the Sheriff Office (CCSO).

** CCSO moved $8,000 from Personnel-Overtime to Materials & Services-Uniforms.

***General Fund Support (GFS) reflects the receipt and distribution of tax dollars to the operating departments, which results in the duplication of revenue and expenses. GFS is a subsidy to departments, net of any other revenue received.

Clackamas County *Performance Clackamas*

Strategic Plan 2025-2030

BCC adopted July 2025

Safe, Secure and Livable Communities

Affordable Housing: By 2030, 900 affordable housing units will be developed, including an emphasis on the senior population and underserved parts of the County.

Jail: By 2028, based upon best practices, the County will complete preliminary design concepts and estimates for a new Clackamas County Jail.

Strong Infrastructure

Sunrise Corridor: By 2030, funding for the next phase of the Sunrise Gateway Corridor/Hwy 212 project will be committed from federal, state, regional and local funding sources.

Transit: By 2027, the County will provide a plan for what efficient, accessible and affordable transit looks like in Clackamas County.

Vibrant Economy

Available Land for Business Development: By 2028, in conjunction with our communities and partners, the County will work to increase available land to retain, expand and recruit new businesses.

Development Process: By 2028, the County will conduct a review of all development regulatory processes to minimize burdens, providing an effective and timely permitting process for the community.

Childcare: By 2027, in conjunction with our communities and community partners, the County will develop strategies to retain, expand and recruit new childcare opportunities.

Healthy People

Recovery Oriented System of Care (ROSC): By 2027, the County will continue to address homelessness, mental health and substance use disorders through the completion and operations of the Clackamas County Recovery Campus.

Public Trust in Good Government

Best Practice Governance: By 2026, convene a review committee to evaluate best practice county governance models.

Communications and Engagement: By 2026, through the development of a strategic communications and engagement plan, the Clackamas County community will experience greater transparency and accountability from their County government.

Budget Message

Long-Term Planning Efforts and Major Initiatives

Performance Clackamas is the County's strategic plan that emphasizes the relationship between providing budget resources and measurable progress toward declared goals of the governing body. This plan has changed the approach to budget development and tracking of outcomes so that measurable progress can be provided to residents. The five strategic goals are as follows:

1. Public Trust in Good Government
2. Vibrant Economy
3. Strong Infrastructure
4. Safe, Secure, and Livable Communities
5. Healthy People

Public Trust in Good Government

Clackamas County is committed to ensuring responsible, transparent, and efficient government operations that earn and maintain the trust of the people.

Best Practice Government

In a county with diverse geography, population, and community types (rural, urban, unincorporated), it is essential to ensure that the governance model promotes inclusive and equitable representation so that all voices are heard. The County delivers many frontline services, working with changing demographics, regulatory mandates, and evolving community needs. Clackamas County can better position itself to handle changes, reduce risks, and adapt proactively. Evaluating the governance model helps ensure that:

- Decision-making structures are clear, accountable, and transparent.
- Public resources are used effectively and outcomes achieved.
- The public has trust in the system and feels represented.
- The County is equipped to respond to evolving challenges and manage risk.

Communications and Engagement

When communication is effective and engagement is genuine, the County aligns its services with residents' needs. Outreach, feedback, and targeted communications are crucial for informed public participation and reflect the diverse ways community members receive information. Engagement ensures that the community has a voice and a role in decisions that affect them. The County does this by:

- Building trust and transparency.
- Ensuring the public is informed and aware of services.
- Supporting decision-making and public participation.
- Enhancing accountability and responsiveness.
- Managing change, emergencies, and community expectations.

Budget Message

Vibrant Economy

The County does its part to strengthen the local economy by supporting job creation, encouraging business growth, and ensuring a stable foundation for long-term economic sustainability.

Available Lands for Business Development

Increasing the availability of land for business development in Clackamas County is crucial for a variety of interlinked economic, social, and strategic reasons. The County's goal to increase available land to retain, expand, and recruit businesses is supported by concrete metrics: while acreage exists, the quality, location, readiness, and category (industrial vs commercial) of the land must align with business needs.

- Clackamas County has less than 700 acres of zoned employment land remaining within the Metro UGB, according to the 2024 Urban Growth Report.
- Previous analyses show that about 1,600-2,700 additional acres of developable employment land (non-retail) are needed over 20 years. This suggests that simply having land isn't enough unless it is ready for development.
- The County's emphasis on site readiness highlights the challenge - land availability is one aspect - having ready access, proper infrastructure, zoning, and environmental considerations are another.

Development Process

Reviewing the County's development regulatory processes is essential to ensure that regulations support, rather than hinder, good projects. It promotes economic growth, housing availability, efficient infrastructure use, equity, clarity, cost savings, and responsiveness. For Clackamas County—where land availability, growth, housing, and business recruitment are key strategic priorities—maintaining a predictable, efficient, and timely permitting and regulatory environment is crucial to achieving those goals.

Childcare

Employers report that childcare costs are a major barrier to workforce participation. Additionally, many childcare workers earn low wages and few benefits, making staffing a challenge. Only about 22% of kids aged 0-2 in Clackamas County have access to a childcare slot. The county needs about 11,000 additional childcare slots to eliminate desert status.

- Persistent labor shortages or limited workforce participation, especially among parents of young children, are hindering business growth.
- Increased turnover, absenteeism, or recruitment challenges for local employers and decreased attractiveness for new businesses are direct impacts.
- Families might delay or skip employment or training opportunities, which reduces household income and limits economic mobility.
- Children may begin K-12 without a solid early learning foundation, which can cause later educational gaps.

Strong Infrastructure

Within the community, Clackamas County builds and maintains resilient, efficient, and sustainable infrastructure that supports the economy, protects the environment, and enhances the quality of life for all residents.

Sunrise Corridor

The Sunrise Gateway Corridor links transportation, housing, economic growth, equity, and environmental health in Clackamas County. It connects people to jobs and homes, supports freight and industry, provides access to nature and recreation, and offers a significant opportunity to shape the County's future development. Investing in this corridor is a strategic move for the County's long-term success.

- The corridor (including portions of Oregon Route 212/Oregon Route 224) is one of the busiest freight distribution centers in the Portland metro region, as well as the state.
- Projections indicate the corridor will see substantial growth - up to 14,000 new households and 17,000 new jobs by 2045 in the region.
- In August 2025, Metro allocated $12.5 million in funding to advance the Sunrise Gateway Corridor project, including environmental review and engineering design.
- Improved alignment of growth and infrastructure.
- Support for job growth and business expansion, particularly in the industrial and logistics sectors.
- Opportunity to provide housing, including affordable and mixed-income units, near transit and employment centers, easing commute pressures.
- Enhanced safety, mobility, and connectivity for residents (walk, bike, transit).

Transit Plan

A well-designed transit plan ensures that transit services are fair, efficient, aligned with land-use and economic goals, and prepared for future growth and change. The plan offers Clackamas County a clear guide for where to invest, how to coordinate, and how to serve residents more effectively.

- A transit plan helps identify vulnerable or underserved populations (e.g., seniors, people without cars, persons with disabilities) and develop strategies to improve their access to jobs, education, and medical care.
- Clackamas County has several transit service providers (e.g., TriMet, Canby Area Transit, South Metro Area Regional Transit, etc.). The plan develops strategies to enhance coordination among these systems and helps improve "first/last-mile" connectivity (how riders access transit stops), making transit a more convenient option.
- The County's Transportation System Plan (TSP) and Comprehensive Plan include policies that depend on coordinated transit enhancements. A transit plan helps align with these larger frameworks.

Budget Message

Safe, Secure, and Livable Communities

Clackamas County is working to foster communities where people feel safe, supported, and connected—ensuring public safety, strengthening resilience, and improving quality of life through collaborative, equitable, and proactive approaches.

Affordable Housing

- For housing developed via the County's Affordable Housing Bond, most homes are for people at 60% or less of Area Median Income (AMI); additionally, many homes serve households at 30% or less of AMI.
- A 2019 Regional Housing Needs analysis found that the unincorporated area of Clackamas County lacks residentially zoned land sufficient for as many as 5,000 housing units over the next 20 years — over half of which should be multifamily to meet demand.
- In 2018, regional voters approved roughly $652.8 million in bonds (via Metro) to address affordable housing in the tri-county area. Of that, Clackamas County received nearly $135 million. In 2024, Clackamas County reported that it had achieved 150% of its original goal (1,215 new affordable homes versus the goal of 812) from the bond funds.
- In July 2025, the County opened its project-based voucher wait-list for the first time in five years. The County received about 4,800 applications, and around 500 names will be chosen for the waitlist (roughly 10% of applicants). Approximately 5% of applicants are projected to be housed through the program by 2027.
- The County and the Housing Authority of Clackamas County (HACC) are redefining their affordable housing strategy - for example, transforming a 100-unit aging site into approximately 500 units (at Hillside Park in Milwaukie) and replacing a 100-unit complex with a 200-unit facility (at Clackamas Heights in Oregon City).

County Jail

The current Clackamas County Jail is aging, too small, and inefficient by today's standards. It is also strained by rising demand and the complex needs of inmates. The County's strategic plans and oversight agencies agree that a new facility or a major upgrade is needed to ensure safety, cost-effectiveness, appropriate services, and future preparedness. Investing in a new facility will, in the long term, reduce maintenance and repair costs, improve operational efficiencies, and better serve future County needs.

- As the County grows, building a new facility allows for better integration with courts, probation, re-entry services, and community programs.
- A modern facility can better incorporate treatment spaces, flexible housing units, and improved transition mechanisms for released individuals.

Budget Message

Healthy People

The County is committed to building a community where everyone can live healthy, active, and fulfilling lives — supported by care, connection, and compassion.

Recovery-Oriented System of Care: Recovery Campus

Homelessness, mental health disorders, and substance use disorders (SUD) are closely linked, as such, a facility like the Recovery Campus in Clackamas County is essential as a connector between services, housing, and community reintegration. While the Recovery Campus does not solve all problems on its own, it does support the broader care system by serving as a central hub for treatment, transition, and recovery, which benefits individuals, system efficiency, and the overall health of the community.

- The Recovery Campus specifically addresses the overlapping needs of SUD, mental health, and housing instability rather than treating them separately.
- The Campus is designed for detox or stabilization as well as for long-term recovery in the form of transitional housing, job and education supports, and ongoing mental health care.
- The campus model includes strong partnerships with public safety, medical providers, and diversion pathways from the jail and ER.
- Although investment is needed initially, having a dedicated facility lowers long-term costs by reducing recurring expenses related to emergencies, healthcare, law enforcement, incarceration, and uncontrolled homelessness.
- The Campus is part of a shift from reactive responses (shelter, arrest, hospital) to proactive, coordinated, long-term infrastructure. This system of care positions Clackamas County ahead of many jurisdictions by developing meaningful recovery-focused infrastructure for the long term.

Budget Overview

Budget Document

The FY26-27 Adopted Budget for Clackamas County is detailed in this book and contains information regarding the County budget, as well as individual departments, fund descriptions, and summaries. It is designed to provide budget focus in a concise format and convey summary financial and service level information to increase readers' understanding of the budget process and functions of Clackamas County. It makes generous use of narrative explanations and graphic displays to enhance readability.

This section serves as an introduction providing context about the county, history, budget process, financial structure, debt position, planning, and public involvement opportunities.

About the County

Profile of the Government

Clackamas County is one of three counties comprising the Portland metropolitan area in Northwest Oregon. The county originally contained the territorial capital for the Oregon Territory and had boundaries extending east to what is now Montana and Idaho, and north into what is now British Columbia, Canada. Today, the county is 1,879 square miles extending east to include Mount Hood, Oregon's tallest peak, south to the Willamette Valley, west to the Willamette River, and north to include some parts of South Portland.



According to the Portland State University Population Research Center, Clackamas County has an estimated population of 432,473 in 2025. Clackamas County remains one of the more developable parts of the greater Portland metropolitan area. Due to low supply and increasing demand, home buyers are looking to urban areas within Clackamas County as housing prices continue to rise in the area.

The County government provides a full range of services including, but not limited to, services to the elderly and economically disadvantaged, public health and mental health services, planning and economic development, construction and maintenance of highways, roads, and streets, public safety, and park services.

Budget Overview

Governing Board

Clackamas County and its component units are governed by a five-member Board of County Commissioners (BCC). The Board Chair, having equal authority with the other commissioners, conducts commission meetings and events, represents the Board's position on issues, and coordinates the agenda for the weekly business meetings. Although County Commissioners are elected at large, this Board has assigned 'areas of outreach' for each commissioner so that the county's diverse geographical regions will each be heard by one of the five commissioner positions.

The Board of County Commissioners also serves as the governing body of several component units. These units have taxing authority; therefore, this document does not include their budgets. The component units include:

- Clackamas County Development Agency (CCDA), an Urban Renewal Agency
- Clackamas County Enhanced Law Enforcement Service District (ELED)
- Clackamas County Extension and 4-H Service District (EX4H)
- Housing Authority of Clackamas County (HACC)
- Library Services District of Clackamas County (LBSD)
- North Clackamas Parks and Recreation District (NCPRD)
- Clackamas County Service District No. 5 (SDN5), a street and highway lighting district
- Water Environment Services (WES), a regional sanitary sewer district

Daily administrative functions are overseen by an appointed County Administrator, while the Board of Commissioners sets policy, adopts the annual budget, and passes ordinances under state law. Following nationwide recruitment, the Board of Commissioners selected Gary Schmidt, formerly Director of the county's Public and Government Affairs Department, as the County Administrator in 2019. Mr. Schmidt oversees the activities of the many county departments and is the Chief Administrator for several County Service Districts. Also included in this report are the activities of the six elected officials, who serve as department heads overseeing their respective functions.

- The County Assessor is responsible for the valuation of property for taxation and the subsequent application of all levies in the County to those properties.
- The County Clerk conducts elections and maintains official records.
- The District Attorney prosecutes criminal charges and maintains family support enforcement.
- The Justice of the Peace oversees the hearing of traffic violation cases, small claims, and other judicial matters coming before the Circuit Court.
- The Sheriff provides patrol, investigation, civil process, and corrections services.
- The Treasurer is the investor and custodian of county funds.

Compensation for elected officials is recommended by the Compensation Board for Elected Officials as part of the annual budget process, which is approved by the Budget Committee. The Budget Committee considers the recommendation of the Compensation Board and approves a level of compensation to be included in the budget and documented in the County's personnel management system. The commissioners act on those recommendations to set elected officials' salary compensation as they adopt the County Budget.
Elected officials have greater autonomy than appointed department heads but must have their budgets approved by the Budget Committee. Per Oregon Local Budget Law, the committee consists of the commissioners and an equal number of citizens who review and approve the departmental budgets for each fiscal year.

Public Involvement

Citizens are encouraged to become involved in the county's budget process. Public comments are welcome at Budget Committee and Board of County Commissioners meetings. Meeting schedules, notices, budget information, and instructions for public participation are available via the county's website, which can be found at www.clackamas.us/budget/committee.

In addition to budget matters, there are over fifty other advisory boards and commissions working on a wide variety of issues of interest to county citizens. Information about each of these groups can be found online at www.clackamas.us/community/abc.

Financial Structure

Clackamas County organizes its financial information into five standard fund groups. The fund groups consist of one General Fund, as well as numerous special revenues, debt service, internal service and enterprise, and capital projects funds. All funds are disclosed in an annual comprehensive financial report and audited by an independent auditing firm.

Clackamas County adopts a balanced budget - meaning that the estimate of resources must equal the estimate of requirements for each fiscal year. The sum of expenditures authorized plus the amounts to be held aside for contingencies and reserves must equal the resources available. County policy dictates that if revenues do not come in as anticipated, expenditures must be reduced accordingly. All funds are budgeted in conformance with Oregon Local Budget Law found in Oregon Revised Statutes, Chapter 294, and all funds are appropriated. Contingency is the most common allocation not attributable to a specific organizational unit. The resolution authorizing appropriation for each fund sets the level by which expenditures cannot legally exceed appropriations. Each budget is prepared with line-item detail, but compliance is required only at the level of legal appropriation.

Budget Overview

Basis Of Accounting And Budgeting

The modified accrual basis of accounting is used for the General Fund, special revenue funds, debt service funds, and capital projects funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e. when they become both measurable and available). "Measurable" means the amount of the transaction can be determined, and "available" means collectible within the current period (or soon enough) thereafter to be used to pay for liabilities of the current period. The county considers property taxes as available if they are collected within 60 days after year-end. Expenditures are recorded when incurred. Principal and interest on general long-term debt are recorded when due.

Internal service and enterprise funds are accounted for by utilizing the accrual basis of accounting under which revenues are recognized at the time they are earned, and expenses are recognized when they are incurred. Financial accounting reports are prepared per Generally Accepted Accounting Principles (GAAP).

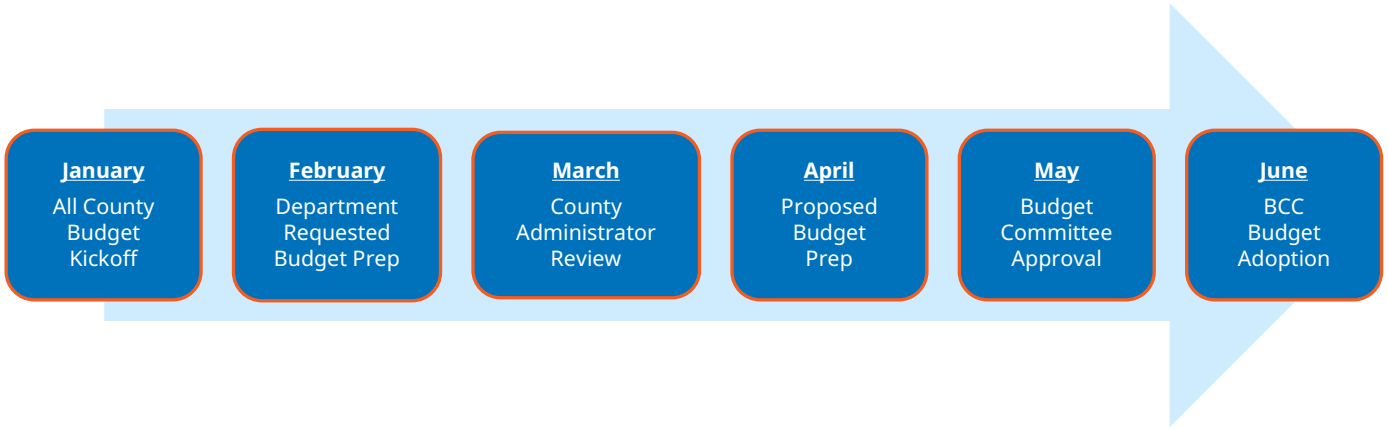
Clackamas County budgets its funds on a modified accrual basis and conforms to Generally Accepted Accounting Principles (GAAP) unless such procedures prevent compliance with Oregon governmental accounting regulations as stipulated by statute. Differences between the budget basis and accounting basis are reconciled at year-end as shown in the Annual Comprehensive Financial Report (ACFR). In particular, depreciation is accrued for GAAP purposes but is not a budgeted expense item. Likewise, certain compensated absences (e.g. vacation expenses) are accrued for GAAP purposes but not budgeted. For many years, the county's ACFR has been awarded the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the county's budget documents have been awarded GFOA's Distinguished Budget Presentation Award.

The county maintains extensive budgetary controls. The objective of these controls is to ensure compliance with legal provisions embodied in the Oregon Revised Statutes, Chapter 294 which prescribes the format and content of local government budgets in the state. All of the General Fund, special revenue funds, enterprise funds, internal service funds, capital projects funds, fiduciary funds, and debt service funds are included in the annual appropriated budget of the county.

The level of budgetary control (the level at which expenditures cannot legally exceed the appropriated amount) is established at the fund level, with separate appropriations for amounts that are not attributable to an organizational unit (if applicable). The county also maintains an encumbrance accounting system as one method of maintaining budgetary control. Encumbered amounts lapse at year's end. However, outstanding encumbrances are re-established as necessary as part of the following year's budget.

Budget Overview

Budget Adoption Process



The County's budget process begins in the late fall of each calendar year with the Board of County Commissioners meeting to set their budget priorities. Next is the generation of cost allocation numbers for central services to be distributed to operating departments. This cost allocation is designed to recover the costs of technology, county counsel, human resources services, records management, financial services, and facilities management costs, provided to county departments and component unit operations. The cost allocation methodology is applied in a manner consistent and compliant with rules on grant-funded activities.

The Budget Committee (BC) is composed of the County Commissioners and an equal number of appointed citizen members serving staggered terms. The Budget Committee reviews the long-term forecast and current-year projections. The committee also refines budget policies and directions to guide staff in preparing the budget.

The budget process is based upon these policies and directions, which are incorporated into a comprehensive Budget Manual. A budget training meeting is held to distribute manuals to those staff members charged with the preparation of the upcoming year's budget. At that meeting, new policies and guidelines are discussed, as are any changes in procedure. Departments then spend the next several weeks compiling their budget requests for the upcoming year.

Each department submits its requested budget to the Finance-Budget staff who review the information to verify that all required components are included and that anticipated revenues balance expenditures in all funds. The Budget Manager then completes a preliminary analysis before review by the County Administrator, the designated Budget Officer. The County Administrator, corresponding department directors, and budget staff review all submitted budgets. Upon review of the departmental budgets, the County Administrator instructs revisions where necessary, determines recommended levels of General Fund support, and balances the budget. The proposed budget is communicated to departments so they can begin work on the presentation and budget book material.

Budget Overview

The Budget Committee is given the responsibility of convening public hearings during which they receive the budget message and budget document, hear public testimony, and approve a county budget. The County Administrator presents his budget message during the first meeting. The Budget Committee has the opportunity to ask questions about the requests before making decisions on funding levels for each department. Public testimony is heard, and the Budget Committee agrees upon an approved budget.

Before adoption by the Board of County Commissioners, the budget and a notice of the adoption hearing are published in a newspaper of general circulation in the County. At the public hearing, the budget is officially adopted by Resolution and Order. This adoption must take place before July 1 of the fiscal year for the County to have appropriation authority for the coming year.

Budget Revision Process

Throughout the fiscal year, departments and the Finance-Budget staff monitor budgets. As the year progresses, departments may need to adjust or change the original budget due to unanticipated changes in revenues or to get approval for redirection of appropriations. Amendments are scheduled quarterly to update the budget by allowing for unforeseen circumstances. Oregon Local Budget Law regulates the supplemental process (ORS 294.471).

The budget may be amended after adoption by one of four methods.

Budgetary Change	Approval Level
Transfer within a fund - within the operating budget	1. Director 2. Finance-Budget Team
Transfer within a fund - between budget categories	Board
Supplemental budget (changes in expenditures)	Board
Other Budgetary Changes • Loans • Elimination of unnecessary funds • Emergency authorizations	Board

The Board of County Commissioners may approve the change by resolution during a regular weekly business meeting, providing prior notice has been published. Public testimony is accepted at the hearing if anyone wishes to share concerns regarding the proposed appropriation changes. Oregon Local Budget Law also allows for additional appropriations in special circumstances when new funds are dedicated to a specific purpose (ORS 294.338). The additional appropriations are approved by resolution of the Board at their regular weekly meeting as needed. Budget transfers between categories within a fund are approved by resolution of the Board of County Commissioners. Adjustments of line-item appropriations within a budgetary category and organizational unit are also processed as needed. These changes do not require action by the Board of County Commissioners.

Budget Overview

Budget Policies

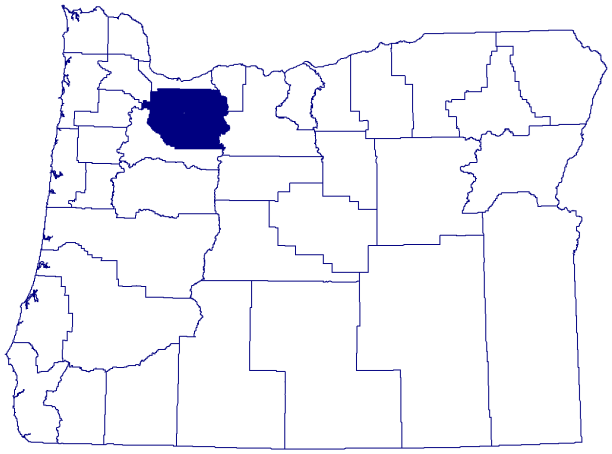
Please see the itemized list below of current budget policies. These can be found on the County Budget webpage.

- **County Budget Development Framework**
  - Establishes a transparent framework for developing the annual budget, continuation of a 30-year forecast, and action related to department appropriations.
- **Cost Recovery**
  - Establishes a long-term financially sustainable practice for cost recovery and preservation of the County's discretionary funds.
- **Debt Management**
  - Provides guidance on the issuance, structure, best practices, and management of the County and its agencies' debt.
- **Contingency and Reserve**
  - Provides reserves for future expenditures and contingency accounts in the annual budget.

Clackamas County Quick Facts

State of Oregon Employment Department

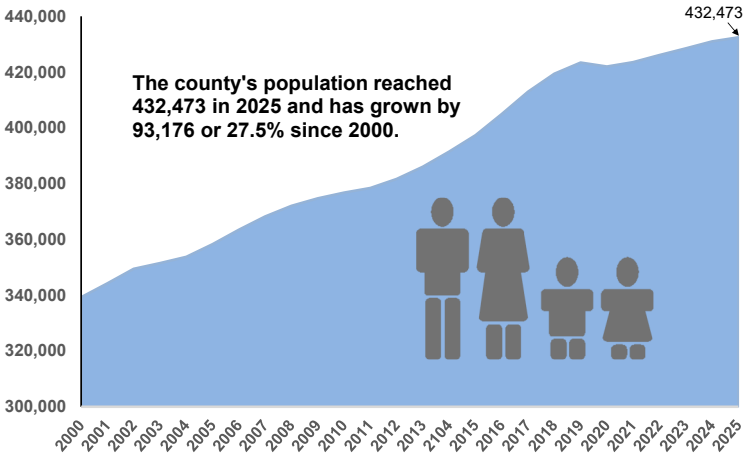
Updated 04/08/26



Clackamas County — Just the Numbers:

Land Area:	1,879 sq. miles
City, County & State Roads:	2,428 miles
Persons per sq. mile:	230
% of National Forest:	52%
2025 Population:	432,473
Civilian Labor Force:	228,599 (*sa*) Jan/26
Employed Labor Force:	217,204 (*sa*) Jan/26
Unemployment Rate:	5.0% (*sa*) Jan/26
2024 Average Wage:	$69,941
Per Capita Income (2024):	$55,004

Clackamas County Population: 2000-2025

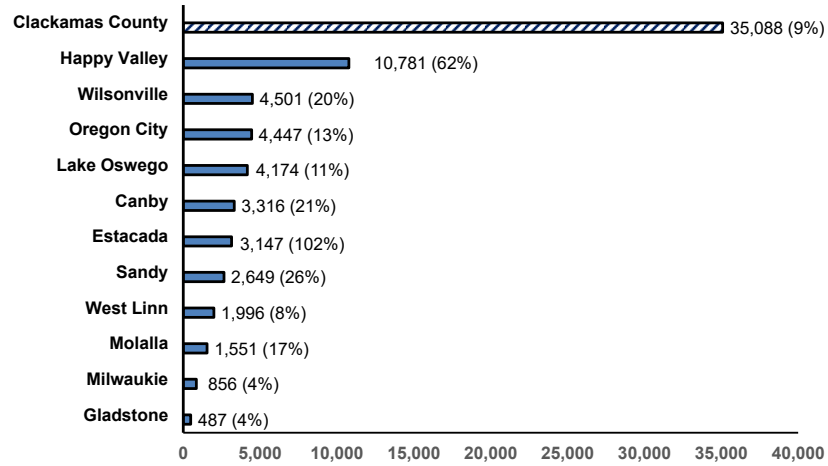


Source: PSU, Population Research Center, Certified Population Estimates: 2000-2025

Population

- Clackamas County's population reached 432,473 in 2025 and has grown by 27.5% since 2000, adding 93,176 residents.
- By 2044, the county's population is projected to reach 493,560 with 19% of its population (0-19 years), 22% (20-39 years), 28% (40-59 years), 22% (60-79 years), and 8% (80+ years).
- During the last decade, the cities that added the most population included Happy Valley (10,781) Wilsonville (4,501), and Oregon City (4,447). The cities with the highest population growth rates included Estacada (102%) and Happy Valley (62%).

Ten-Year Population Growth: 2015-2025
Clackamas County and Incorporated Cities



Source: Population Research Center, PSU 2015-2025 estimates

City Population Estimates - 2025

Canby	19,326
Estacada	6,232
Gladstone	11,992
Happy Valley	28,291
Johnson City	535
Lake Oswego*	41,474
Milwaukie	21,361
Molalla	10,491
Oregon City	38,387
Rivergrove*	575
Sandy	13,044
West Linn	27,601
Wilsonville*	27,371

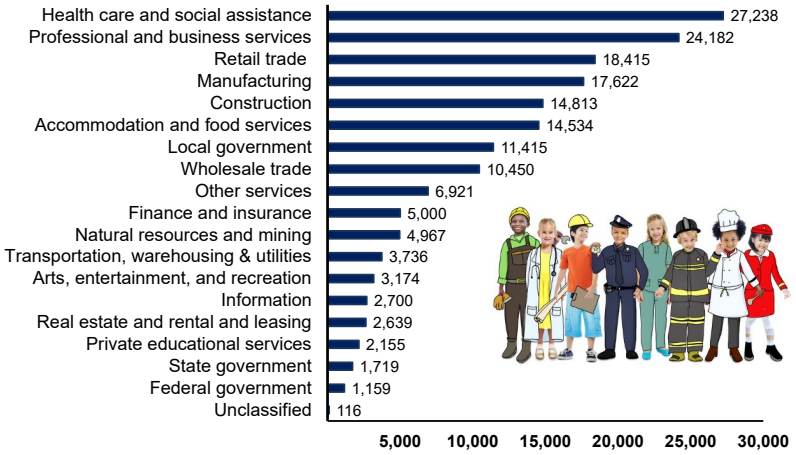
Source: Population Research Center, PSU, 2025 estimates

** City is located and has population in more than one county.*

Lynn Wallis (971) 804-2100 Oregon Employment Department, Research Division Lynn.N.Wallis@employ.oregon.gov

Industry and Labor Force

Average Broad Industry Covered Employment
Clackamas County: 2025/Q3
Average Annual Employment: 172,955



Source: Oregon Employment Department, QCEW, 2025/Q3

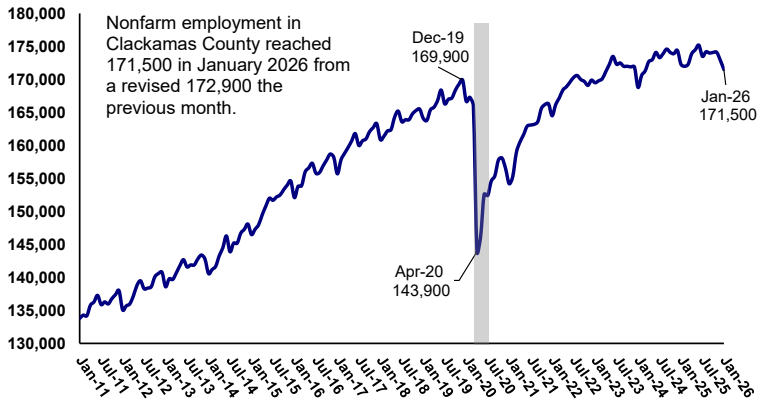
Industry Employment

- The total average covered employment in Clackamas County was 172,955 in 2025/Q3. This was an decrease of -1,480 jobs since a year ago.
- Four, broad industries made up one-half of total employment in 2025/Q3 and these industries included health care & social assistance (27,238); professional and business services (24,182); retail trade (18,415); and manufacturing (17,622).

Monthly Employment Statistics

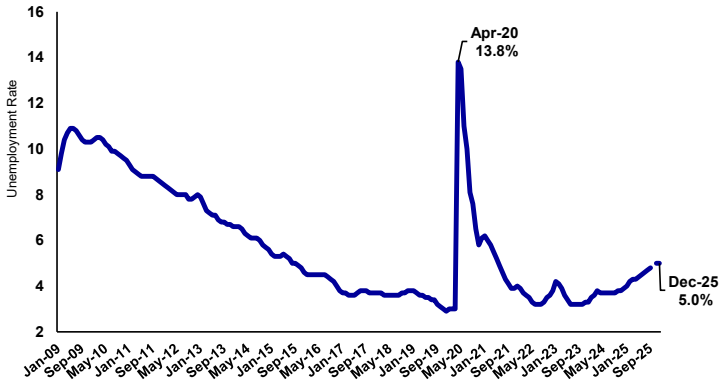
- Covered employment in Clackamas County reached 171,500 in January, a decrease of -1,400 jobs from the previous month and a decrease of –600 jobs from a year ago.
- The *seasonally adjusted* unemployment rate in Clackamas County was at 5.0% in December 2025 and has fallen by 8.8 percentage points since the highest unemployment rate in April 2020 at 13.8%.
- Most incorporated cities within Clackamas County have experienced job growth at 20% or above since the COVID pandemic. The cities adding the most jobs were Happy Valley (4,953); Oregon City (3,816) and Wilsonville (3,084). The cities with the highest rate of job growth were Estacada (70%) and Happy Valley (51%).

Monthly Nonfarm Employment: Clackamas County
January 2011 to December 2025 (by place of business)



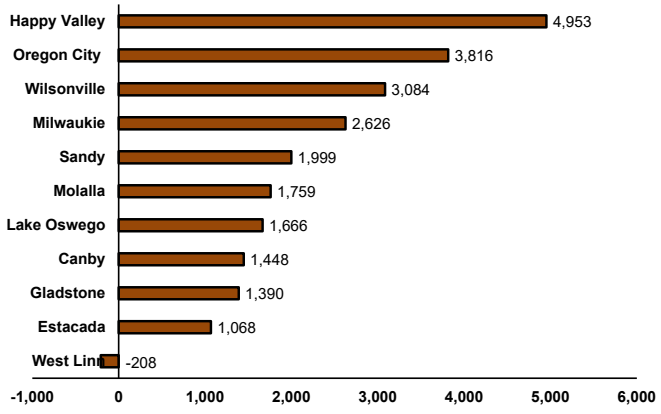
Source: Oregon Employment Department, Currrent Employment Statistics (not seasonally adjusted)

Clackamas County Unemployment Rate
January 2009 to December 2025
(seasonally adjusted)



Source: Oregon Employment Department, LAUS

Growth in Resident Employment Since COVID
Incorporated Cities in Clackamas County
April 2020 to December 2025



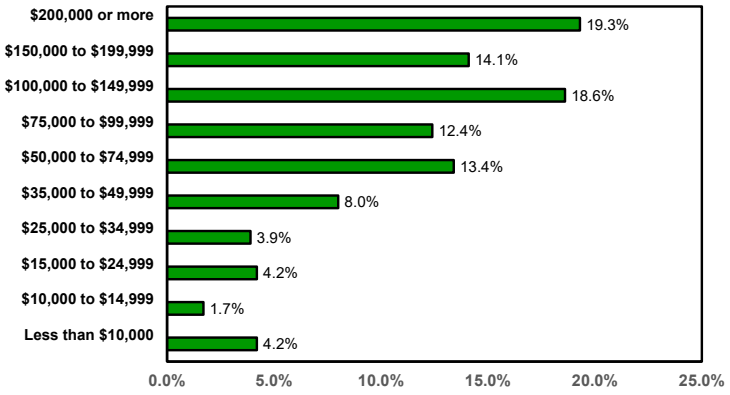
Source: Oregon Employment Department, Local Area Unemployment Statistics (LAUS)

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Household Income and Educational Attainment

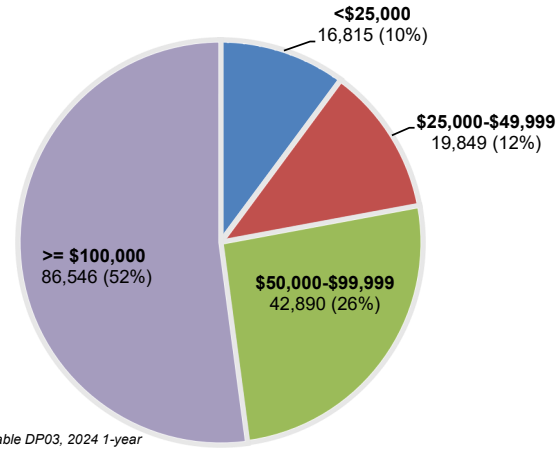
- During 2024, the median household income in Clackamas County was $103,827 compared with $100,360 a year ago.
- Nearly one-half of households had incomes ≥ $100,000 whereas one-tenth of households had incomes < $25,000.

Household Income Clackamas County, 2024
(Median Household Income: $103,827)



Source: U.S. Census, ACS, 2024, 1-Year Estimates: Table DP03

Household Income by Broad Category
Clackamas County, 2024

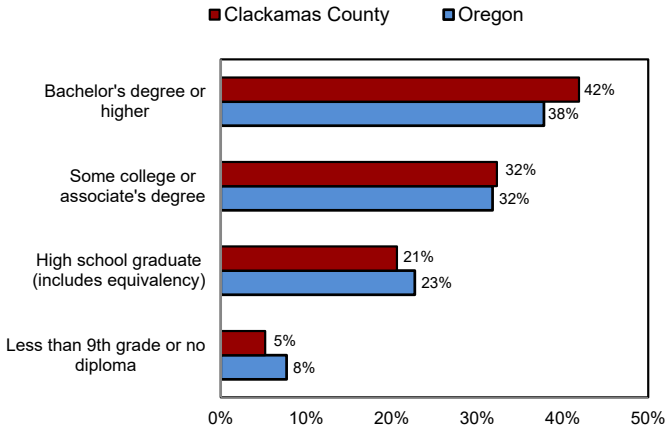


Source: U.S. Census, Table DP03, 2024 1-year

Education

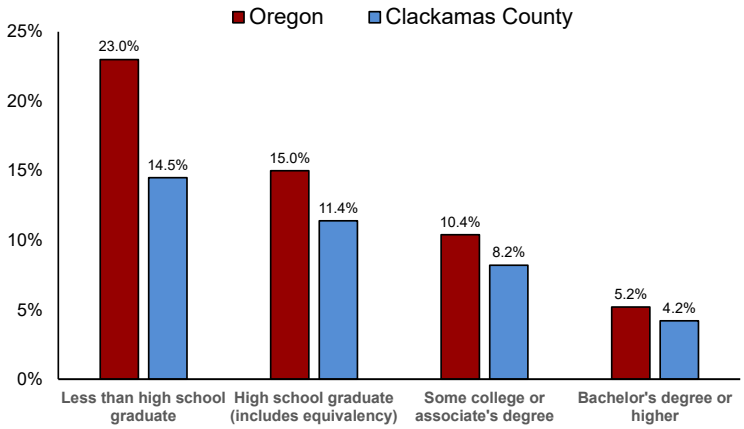
- Compared to Oregon, Clackamas County had a higher portion of its population (25 years and older) with a bachelor's degree or higher at 42% in 2024.
- Contrastingly, the county had a lower portion of its population who were high school graduates (21%) and a lower portion of its population with less than 9th grade or no diploma (5%) than Oregon.

Educational Attainment: 2024
(Population 25 years and over)



Source: Census, 2024 ACS 1-year estimates, Table S1501

Poverty Rate for Population 25+ by Educational Atttainment: Clackamas County and Oregon (2024)



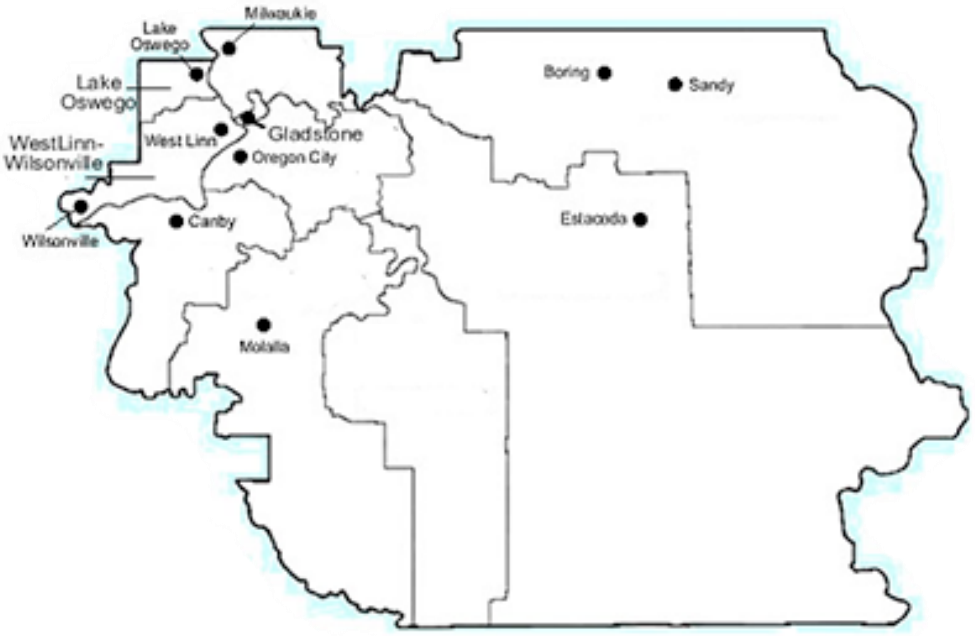
Source: Census, ACS, 2024, 1-year estimates, Table S1501

Poverty

- In 2024, the average poverty rate of all people living in Clackamas County was at 8.2% compared with 11.8% in Oregon.
- The level of educational attainment seemed to significantly influence the rate of poverty in the state and county in 2024.
- Clackamas County residents with less than a high school education had a much higher poverty rate at 14.5% than residents with either a high school diploma (11.4%), some college or associate's degree (8.2%), or a bachelor's degree or higher (4.2%).

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Cities in Clackamas County



City Demographic Fast Facts

2024	Median Age	Bachelor's Degree or Higher (25 years and older)	Median Household Income	Worked from Home	People whose income in past 12 months fell below the poverty level	Veteran Status	Disability Status	Share of Households That Spend 35% or More of Gross Income on Housing: Cost Burdened Housing Units With a Mortgage	Share of Households That Spend 35% or More of Gross Income on Housing: Cost Burdened Occupied Units Paying Rent
Clackamas County	42.3	40.5%	$103,827	20.9%	7.7%	6.6%	13.0%	22.1%	44.6%
Canby	43.0	30.5%	$100,989	13.0%	7.9%	6.8%	12.7%	23.5%	30.5%
Estacada	36.8	12.1%	$94,435	13.9%	23.8%	10.0%	16.3%	35.3%	39.8%
Gladstone	44.8	25.8%	$91,250	20.7%	13.6%	8.7%	13.7%	26.9%	46.5%
Happy Valley	39.0	46.4%	$122,151	23.9%	7.7%	5.8%	9.6%	25.1%	50.9%
Lake Oswego	46.7	74.8%	$141,549	31.8%	3.4%	4.9%	8.8%	20.1%	38.7%
Milwaukie	41.3	41.5%	$86,892	25.1%	7.9%	8.6%	14.8%	18.7%	48.9%
Molalla	32.2	18.8%	$89,318	13.4%	4.3%	5.4%	14.5%	16.0%	38.2%
Oregon City	37.5	33.4%	$97,829	15.2%	6.8%	6.7%	15.2%	18.6%	45.2%
Sandy	34.8	29.7%	$108,984	14.7%	7.8%	7.1%	15.4%	11.3%	52.6%
West Linn	43.3	62.0%	$146,507	32.4%	5.5%	5.0%	10.2%	19.1%	42.6%
Wilsonville	37.7	44.3%	$96,236	13.7%	8.8%	7.4%	11.9%	20.9%	45.7%

Source: U.S. Census, ACS 2024, 5-year estimates: Tables S0101, DP02, DP03, DP04 and B01002

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Total Budget Summary

Summary of Resources and Requirements

Below is a summary of Clackamas County's financial resources and requirements. Audited figures are shown for FY23-24 and FY24-25. For FY25-26, both the Amended Budget (through June 2026) and projected figures are shown. The FY26-27 Adopted Budget is shown last. Since actual and budged data is shown, caution is recommended when reviewing the budgeted spending plan. As the Beginning Fund Balance line indicates, not all resources are spent during a single year, and actual expenditures should be less than budgeted expenditures.

The Clackamas County Budget for FY26-27 totals $1.5 billion, remaining relatively flat compared to the FY25-26 Amended Budget, with a decrease of $295.6 thousand. This general overview details the major categories and highlights significant budget changes, with particular attention to differences between the two budget columns. More complete information about funds, department-specific resources, and expenditures is presented in the subsequent sections of this book.

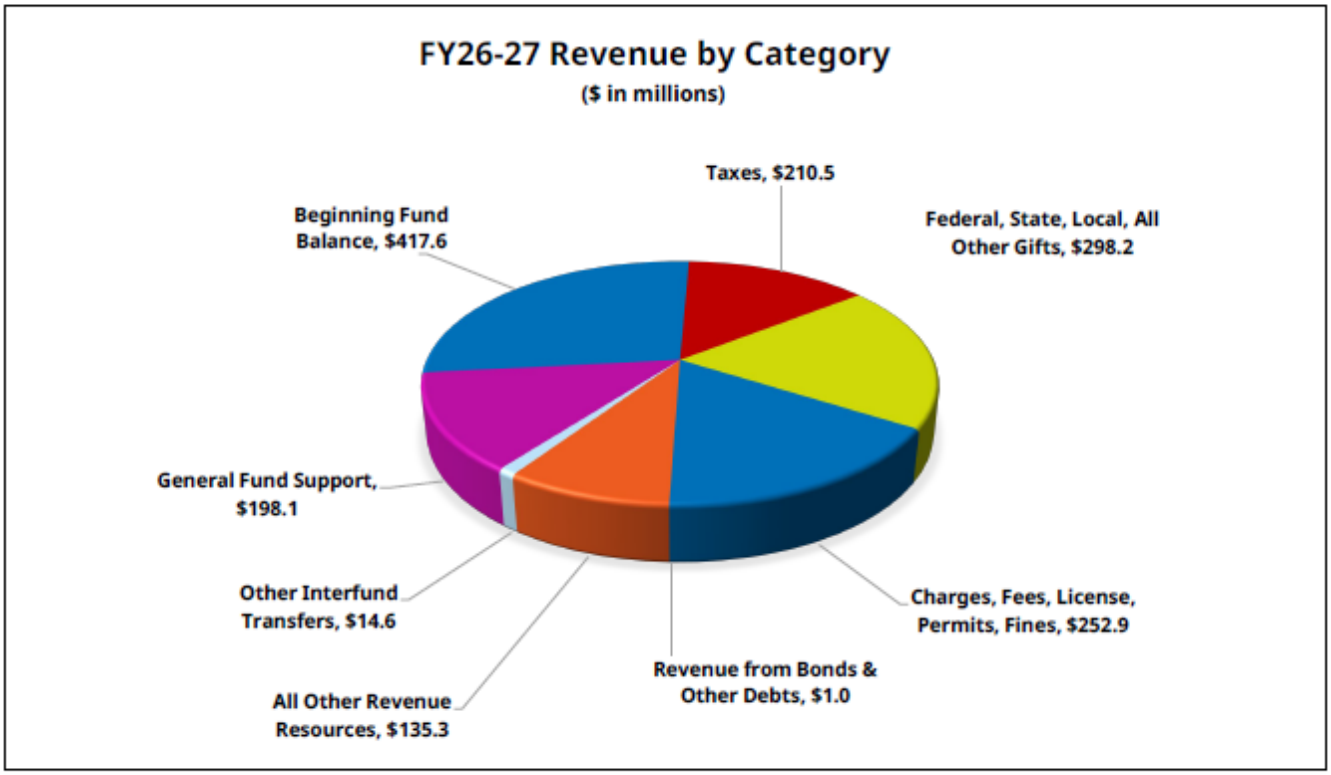
Summary of Resources and Requirements **Total Budget Summary**

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected	FY26-27 Budget	$ Change	% Change
Resources by Category							
Beginning Fund Balance	414,444,585	468,515,968	441,585,143	470,949,701	417,575,595	(24,009,548)	-5.4%
Current Revenues							
Taxes	186,392,351	194,424,132	203,291,225	203,006,300	210,494,986	7,203,761	3.5%
Federal, State, Local, Other Donations	277,008,144	404,210,769	322,529,741	300,528,619	298,198,482	(24,331,259)	-7.5%
Charges/Fees/License/Permits/Fines	184,509,530	213,059,050	229,429,165	224,900,416	252,943,849	23,514,684	10.2%
Revenue from Bonds & Other Debts	7,781,148	2,678,339	3,067,883	3,225,000	1,032,276	(2,035,607)	-66.4%
All Other Revenue Resources	115,559,675	120,319,721	122,663,575	130,233,224	135,324,215	12,660,640	10.3%
Interfund Transfers	11,033,716	13,924,835	21,955,110	20,760,855	14,619,276	(7,335,834)	-33.4%
General Fund Support *	151,577,441	162,064,265	184,078,905	181,385,087	198,116,521	14,037,616	7.6%
Subtotal Current Revenues	**933,862,004**	**1,110,681,112**	**1,087,015,604**	**1,064,039,500**	**1,110,729,604**	**23,714,001**	**2.2%**
Total Resources	**1,348,306,589**	**1,579,197,080**	**1,528,600,748**	**1,534,989,207**	**1,528,305,199**	**(295,548)**	**0.0%**
Requirements by Category							
Personnel Services	359,735,888	393,881,262	440,136,687	416,469,387	454,571,141	14,434,454	3.3%
Materials & Services	248,329,756	408,758,393	394,731,340	326,503,036	390,663,371	(4,067,969)	-1.0%
Capital Outlay	49,378,265	64,506,045	112,076,127	79,126,237	99,734,990	(12,341,137)	-11.0%
General Fund Support *	151,577,441	162,064,265	184,078,905	181,385,087	198,116,521	14,037,616	7.6%
Subtotal Current Expenditures	**809,021,350**	**1,029,209,965**	**1,131,023,059**	**1,003,483,748**	**1,143,086,024**	**12,062,964**	**1.1%**
Debt Service	15,677,481	15,547,163	15,795,300	15,795,300	23,566,768	7,771,468	49.2%
Special Payments	44,058,074	48,384,801	87,843,864	77,543,791	91,212,714	3,368,850	3.8%
Interfund Transfer	11,033,716	15,124,835	22,766,253	20,590,773	14,526,302	(8,239,951)	-36.2%
Contingency	-	-	119,684,122	-	128,944,238	9,260,116	7.7%
Appropriated Expenditures	**879,790,621**	**1,108,266,764**	**1,377,112,598**	**1,117,413,611**	**1,401,336,045**	**24,223,448**	**1.8%**
Reserve for Future Expenditures	-	-	89,713,943	-	77,515,653	(12,198,290)	-13.6%
Year End Projected Balance	-	-	-	417,575,596	-	-	-
Unappropriated Ending Fund Balance	-	-	61,774,207		49,453,501	(12,320,706)	-19.9%
Total Requirements	**879,790,621**	**1,108,266,764**	**1,528,600,748**	**1,534,989,207**	**1,528,305,199**	**(295,548)**	**0.0%**
Full-Time Equivalents (FTE's)**	**2,446.4**	**2,513.4**	**2,540.0**	**2,540.0**	**2,483.3**	**(56.7)**	**-2.2%**

*General Fund Support reflects the receipt and distribution of tax dollars to the operating departments which results in the duplication of revenue and expenses.
**FTE count was 2,515.8 at adoption of FY25-26 Budget, resulting in budget-to-budget position growth of 24.2 as of the end of the fiscal year.

Financial Summaries

Revenue Summary



Revenue (Resources) by Category ($ in millions)	FY25-26 Amended	FY26-27 Budget	$ Change	% Change
Beginning Fund Balance	441.6	417.6	(24.0)	-5.4%
Taxes	203.3	210.5	7.2	3.5%
Federal, State, Local, All Other Gifts	322.5	298.2	(24.3)	-7.5%
Charges, Fees, License, Permits, Fines	229.4	252.9	23.5	10.2%
Revenue from Bonds & Other Debts	3.1	1.0	(2.0)	-66.4%
All Other Revenue Resources	122.7	135.3	12.7	10.3%
Other Interfund Transfers	22.0	14.6	(7.3)	-33.4%
General Fund Support	184.1	198.1	14.0	7.6%
Total Revenue (Resources)	**1,528.6**	**1,528.3**	**(0.3)**	**0.0%**

Resources by Fund Type, Fund and Category FY26-27 Budget

Fund Type / Fund # - Name	Beginning Fund Balance	Taxes	Federal, State, Local, & Donations	Charges, Fees, Permits, Fines	Revenue from Bonds & Debts	All Other Revenue Resources	Other Interfund Transfers	General Fund Support	Grand Total
General Fund									
100-General Fund	106,427,383	179,041,000	28,581,472	55,471,082	-	46,918,749	1,531,608	151,416,405	569,387,699
General Fund Total	**106,427,383**	**179,041,000**	**28,581,472**	**55,471,082**	**-**	**46,918,749**	**1,531,608**	**151,416,405**	**569,387,699**
Special Revenue Fund									
201-County Fair Fund	2,918,666	-	79,750	856,885	25,000	2,906,436	3,150,500	-	9,937,237
204-County School Fund	-	-	609,000	-	-	1,000	-	-	610,000
205-Development Services Fund	11,148,232	-	-	10,153,749	-	918,975	-	-	22,220,956
206-Sheriff's Operating Levy	2,441,920	25,702,929	151,900	-	-	68,077	-	-	28,364,826
207-Inmate Welfare Special Fund	-	-	-	60,000	-	-	-	-	60,000
208-Community Services Fund	10,759,475	-	3,224,500	745,171	-	462,290	2,500,000	-	17,691,436
209-CCSO Forfeitures	-	-	175,000	-	-	1,000	-	-	176,000
211-Law Library Fund	26,218	-	-	384,765	-	16,000	-	-	426,983
212-Library Services	9,117,783	-	3,314,691	65,500	-	1,128,050	-	2,987,416	16,613,439
215-Road Fund	46,233,279	-	48,286,393	18,159,724	-	12,895,659	3,940,197	-	129,515,251
218-Property Resources Fund	623,487	-	-	400,855	-	241,900	-	-	1,266,242
223-Countywide Transportation SDC Fund	15,337,607	-	-	1,296,080	-	661,980	-	-	17,295,667
224-Public Land Cor Pres Fund	104,417	-	-	1,296,000	-	2,490	-	-	1,402,907
230-Special Grants Fund	-	-	35,952,865	-	-	8,169,933	-	-	44,122,798
240-Health Housing & Human Services Fund	136,378,291	-	164,973,167	22,678,638	517,500	6,890,079	-	10,717,000	342,154,675
253-Clackamas Health Centers	9,012,539	-	6,053,680	69,872,430	45,960	476,230	683,365	-	86,144,204
255-Transient Lodging Tax Fund	8,499,022	-	693,000	-	-	6,160,500	-	-	15,352,522
257-Parks & Forestry Fund	1,647,082	-	1,799,513	1,510,468	443,816	450,892	897,000	-	6,748,771
Special Revenue Fund Total	**254,248,017**	**25,702,929**	**265,313,458**	**127,480,265**	**1,032,276**	**41,451,491**	**11,171,062**	**13,704,416**	**740,103,914**
Debt Service Fund									
320-Clackamas County Debt Service	-	-	-	-	-	3,132,084	1,916,606	12,209,000	17,257,690
321-Clackamas County Debt Service - GO	280,768	5,751,057	-	-	-	27,005	-	-	6,058,830
Debt Service Fund Total	**280,768**	**5,751,057**	**-**	**-**	**-**	**3,159,089**	**1,916,606**	**12,209,000**	**23,316,520**
Capital Projects Fund									
420-Capital Projects	11,979,503	-	-	-	-	680,000	-	20,694,000	33,353,503
Capital Projects Fund Total	**11,979,503**	**-**	**-**	**-**	**-**	**680,000**	**-**	**20,694,000**	**33,353,503**
Enterprise Fund									
601-Stone Creek Golf Course	4,483,728	-	-	4,183,505	-	159,740	-	-	8,826,973
602-Clackamas Broadband Utility	493,921	-	-	2,183,050	-	52,000	-	-	2,728,971
605-911 Center Fund	1,874,695	-	3,653,552	8,860,011	-	145,000	-	92,700	14,625,958
Enterprise Funds Total	**6,852,344**	**-**	**3,653,552**	**15,226,566**	**-**	**356,740**	**-**	**92,700**	**26,181,902**
Internal Service Fund									
744-Facilities Management Fund	1,981,347	-	-	17,830,036	-	488,547	-	-	20,299,929
747-Technology Services Fund	6,182,885	-	-	20,117,615	-	491,000	-	-	26,791,500
760-Self-Insurance Fund	16,673,864	-	-	2,113,024	-	41,405,600	-	-	60,192,488
761-Risk Management Claims Fund	12,546,341	-	-	6,500,281	-	350,000	-	-	19,396,622
770-Fleet Services Fund	403,143	-	650,000	8,204,981	-	23,000	-	-	9,281,124
Internal Service Funds Total	**37,787,580**	**-**	**650,000**	**54,765,936**	**-**	**42,758,147**	**-**	**-**	**135,961,663**
Grand Total	**417,575,595**	**210,494,986**	**298,198,482**	**252,943,849**	**1,032,276**	**135,324,215**	**14,619,276**	**198,116,521**	**1,528,305,199**

Resources by Fund Type, Fund and Department FY26-27 Budget

Fund Type / Fund # - Name	Assessment & Taxation	Capital Projects	Clackamas 911 (CCOM)	County Admin	County Admin - Disaster Mgmt	County Admin - Law Library	County Clerk	County Counsel	Courthouse	District Attorney (DA)	Facilities Mgmt	Finance
General Fund												
100-General Fund	12,269,400	-	-	4,508,896	4,185,649	-	6,215,266	4,021,190	-	22,414,686	-	8,595,000
General Fund Total	**12,269,400**	**-**	**-**	**4,508,896**	**4,185,649**	**-**	**6,215,266**	**4,021,190**	**-**	**22,414,686**	**-**	**8,595,000**
Special Revenue Fund												
201-County Fair Fund	-	-	-	-	-	-	-	-	-	-	-	-
204-County School Fund	-	-	-	-	-	-	-	-	-	-	-	-
205-Development Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
206-Sheriff's Operating Levy	-	-	-	-	-	-	-	-	-	-	-	-
207-Inmate Welfare Special Fund	-	-	-	-	-	-	-	-	-	-	-	-
208-Community Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
209-CCSO Forfeitures	-	-	-	-	-	-	-	-	-	-	-	-
211-Law Library Fund	-	-	-	-	-	426,983	-	-	-	-	-	-
212-Library Services	-	-	-	-	-	-	-	-	-	-	-	-
215-Road Fund	-	-	-	-	-	-	-	-	-	-	-	-
218-Property Resources Fund	-	-	-	-	-	-	-	-	-	-	-	-
223-Countywide Transportation SDC Fund	-	-	-	-	-	-	-	-	-	-	-	-
224-Public Land Cor Pres Fund	-	-	-	-	-	-	-	-	-	-	-	-
230-Special Grants Fund	-	-	-	471,905	-	-	-	-	-	148,077	-	236,499
240-Health Housing & Human Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
253-Clackamas Health Centers	-	-	-	-	-	-	-	-	-	-	-	-
255-Transient Lodging Tax Fund	-	-	-	14,542,022	-	-	-	-	-	-	-	-
257-Parks & Forestry Fund	-	-	-	-	-	-	-	-	-	-	-	-
Special Revenue Fund Total	**-**	**-**	**-**	**15,013,927**	**-**	**426,983**	**-**	**-**	**-**	**148,077**	**-**	**236,499**
Debt Service Fund												
320-Clackamas County Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
321-Clackamas County Debt Service - GO	-	-	-	-	-	-	-	-	-	-	-	-
Debt Service Fund Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Projects Fund												
420-Capital Projects	-	15,804,503	-	-	-	-	-	-	17,549,000	-		-
Capital Projects Fund Total	**-**	**15,804,503**	**-**	**-**	**-**	**-**	**-**	**-**	**17,549,000**	**-**	**-**	**-**
Enterprise Fund												
601-Stone Creek Golf Course	-	-	-	-	-	-	-	-	-	-	-	-
602-Clackamas Broadband Utility	-	-	-	-	-	-	-	-	-	-	-	-
605-911 Center Fund	-	-	14,625,958	-	-	-	-	-	-	-	-	-
Enterprise Funds Total	**-**	**-**	**14,625,958**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Internal Service Fund												
744-Facilities Management Fund	-	-	-	-	-	-	-	-	-	-	20,299,929	-
747-Technology Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
760-Self-Insurance Fund	-	-	-	-	-	-	-	-	-	-	-	-
761-Risk Management Claims Fund	-	-	-	-	-	-	-	-	-	-	-	-
770-Fleet Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
Internal Service Funds Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,299,929**	**-**
Grand Total	**12,269,400**	**15,804,503**	**14,625,958**	**19,522,823**	**4,185,649**	**426,983**	**6,215,266**	**4,021,190**	**17,549,000**	**22,562,763**	**20,299,929**	**8,831,499**

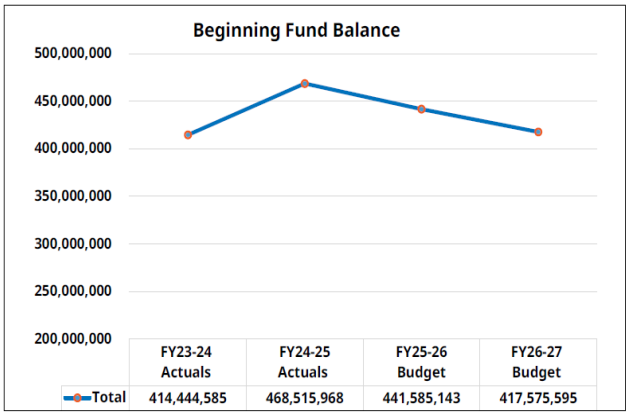
Resources by Fund Type, Fund and Department FY26-27 Budget

Fund Type / Fund # - Name	Health, Housing & Human Services (H3S)	Human Resources (HR)	Justice Court	Juvenile Department	Misc/Pass-Through	Non-Departmental	Public & Government Affairs (PGA)	Sheriff's Office (CCSO)	Technology Services (TS)	Transportation & Development (DTD)	Treasurer's Office	Grand Total
General Fund												
100-General Fund	-	7,210,407	4,074,871	11,638,750	40,583,008	287,973,568	4,681,372	129,147,070	-	20,091,654	1,776,912	569,387,699
General Fund Total	**-**	**7,210,407**	**4,074,871**	**11,638,750**	**40,583,008**	**287,973,568**	**4,681,372**	**129,147,070**	**-**	**20,091,654**	**1,776,912**	**569,387,699**
Special Revenue Fund												
201-County Fair Fund	-	-	-	-	9,937,237	-	-	-	-	-	-	9,937,237
204-County School Fund	-	-	-	-	610,000	-	-	-	-	-	-	610,000
205-Development Services Fund	-	-	-	-	-	-	-	-	-	22,220,956	-	22,220,956
206-Sheriff's Operating Levy	-	-	-	-	-	-	-	28,364,826	-	-	-	28,364,826
207-Inmate Welfare Special Fund	-	-	-	-	-	-	-	60,000	-	-	-	60,000
208-Community Services Fund	-	-	-	-	-	-	-	-	-	17,691,436	-	17,691,436
209-CCSO Forfeitures	-	-	-	-	-	-	-	176,000	-	-	-	176,000
211-Law Library Fund	-	-	-	-	-	-	-	-	-	-	-	426,983
212-Library Services	-	-	-	-	-	-	-	-	-	16,613,439	-	16,613,439
215-Road Fund	-	-	-	-	-	-	-	-	-	129,515,251	-	129,515,251
218-Property Resources Fund	-	-	-	-	-	-	-	-	-	1,266,242	-	1,266,242
223-Countywide Transportation SDC Fund	-	-	-	-	17,295,667	-	-	-	-	-	-	17,295,667
224-Public Land Cor Pres Fund	-	-	-	-	-	-	-	-	-	1,402,907	-	1,402,907
230-Special Grants Fund	3,428,836	-	-	295,000	1,500,000	35,500,000	-	200,000	2,342,481	-	-	44,122,798
240-Health Housing & Human Services Fund	342,154,675	-	-	-	-	-	-	-	-	-	-	342,154,675
253-Clackamas Health Centers	86,144,204	-	-	-	-	-	-	-	-	-	-	86,144,204
255-Transient Lodging Tax Fund	-	-	-	-	810,500	-	-	-	-	-	-	15,352,522
257-Parks & Forestry Fund	-	-	-	-	-	-	-	-	-	6,748,771	-	6,748,771
Special Revenue Fund Total	**431,727,715**	**-**	**-**	**295,000**	**30,153,404**	**35,500,000**	**-**	**28,800,826**	**2,342,481**	**195,459,002**	**-**	**740,103,914**
Debt Service Fund												
320-Clackamas County Debt Service	-	-	-	-	-	17,257,690	-	-	-	-	-	17,257,690
321-Clackamas County Debt Service - GO	-	-	-	-	-	6,058,830	-	-	-	-	-	6,058,830
Debt Service Fund Total	**-**	**-**	**-**	**-**	**-**	**23,316,520**	**-**	**-**	**-**	**-**	**-**	**23,316,520**
Capital Projects Fund												
420-Capital Projects	-	-	-	-	-	-	-	-	-	-	-	33,353,503
Capital Projects Fund Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**33,353,503**
Enterprise Fund												
601-Stone Creek Golf Course	-	-	-	-	-	-	-	-	-	8,826,973	-	8,826,973
602-Clackamas Broadband Utility	-	-	-	-	-	-	-	-	2,728,971	-	-	2,728,971
605-911 Center Fund	-	-	-	-	-	-	-	-	-	-	-	14,625,958
Enterprise Funds Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,728,971**	**8,826,973**	**-**	**26,181,902**
Internal Service Fund												
744-Facilities Management Fund	-	-	-	-	-	-	-	-	-	-	-	20,299,929
747-Technology Services Fund	-	-	-	-	-	-	-	-	26,791,500	-	-	26,791,500
760-Self-Insurance Fund	-	60,192,488	-	-	-	-	-	-	-	-	-	60,192,488
761-Risk Management Claims Fund	-	19,396,622	-	-	-	-	-	-	-	-	-	19,396,622
770-Fleet Services Fund	-	-	-	-	-	-	-	-	-	9,281,124	-	9,281,124
Internal Service Funds Total	**-**	**79,589,110**	**-**	**-**	**-**	**-**	**-**	**-**	**26,791,500**	**9,281,124**	**-**	**135,961,663**
Grand Total	**431,727,715**	**86,799,517**	**4,074,871**	**11,933,750**	**70,736,412**	**346,790,088**	**4,681,372**	**157,947,896**	**31,862,952**	**233,658,752**	**1,776,912**	**1,528,305,199**

Financial Summaries

Beginning Fund Balance is the unspent dollars and savings from the previous year. It is a critical safety net for the County as it includes reserves, which measure financial strength and the ability to meet future challenges and emergencies. The preservation of the fund balance reflects ongoing efforts to curtail spending. Variations will occur from year-to-year. For FY26-27, the beginning fund balance is $417.6 million, a 5.4% decrease from FY25-26.

Departments estimate the beginning balance in their funds. They make projections based on the most current information using year-to-date actual revenues and expenses. Budgets must be formulated for the upcoming fiscal year nearly five months in advance, which poses a challenge for estimating resources and year-end spending, particularly for large construction projects.



Tax Revenue, including delinquency, penalty, and interest, is budgeted to increase by 3.5%, to $210.5 million for FY26-27.

Property tax is the largest single source of County revenue and can be allocated where needed to fund operations that may not generate revenue. Most other revenues, such as gasoline tax and grants, are restricted for specific purposes.

In May 1997, Oregon voters approved Measure 50, which amended Oregon's constitution to cut local property taxes and limit their growth. Measure 50 rolled back assessed values to 90% of the fiscal year 1996 levels, established permanent tax rates, and limited assessed value growth for individual properties to 3% per year, with exceptions for new construction, subdivisions, and rezoning. Certain taxes, such as those to pay bonded debt and meet special voting requirements, were exempted from the reductions. Maximum permanent tax rates for each district were calculated by the Oregon Department of Revenue to ensure that reductions averaged 17% statewide. The resulting permanent tax rates for Clackamas County are $2.4042 per $1,000 of assessed value inside cities, and $2.9766 in unincorporated areas.

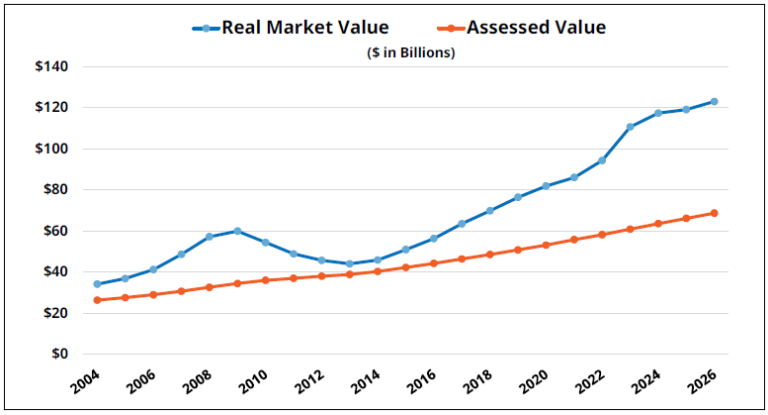
Taxes are calculated by multiplying the appropriate tax rate for a tax code area by the property's assessed value. Tax rates do not change from year to year unless voters approve temporary levies or general obligation bond issues. Since growth in assessed value for most properties is restricted, tax revenue grows in a stable, predictable way as a result.

In November 2006, voters approved a 5-year public safety local option levy of $0.2480 per $1,000 of assessed value to pay for staff to reopen the 84-bed jail, add patrol positions, and expand enforcement efforts to combat methamphetamine abuse, child abuse, and other crimes. This tax is in addition to the tax generated by the permanent tax rate and is dedicated to public safety.

Voters have renewed the levy every five years (2011 and 2016) and in 2021 approved an increase of $0.368 per $1,000 of assessed property value.

Financial Summaries

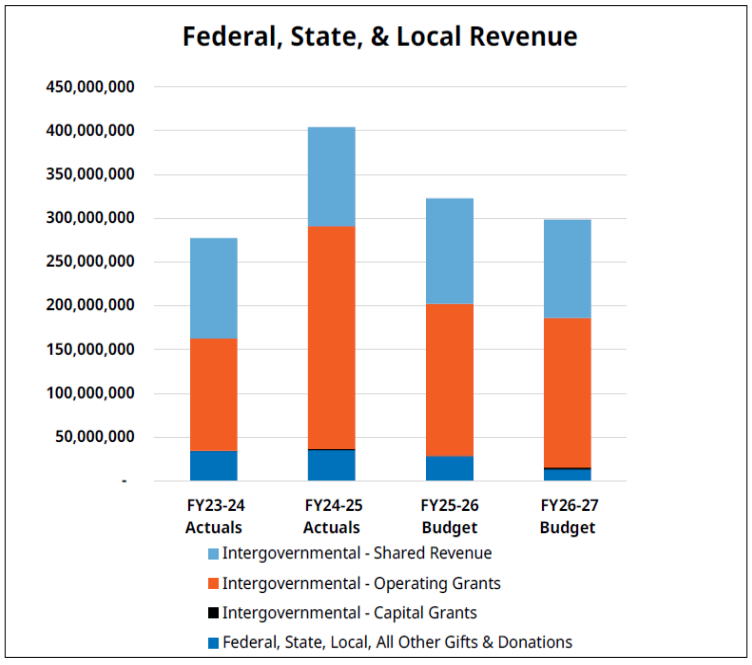
As of January 1, 2026, the most recent available valuation date, the market value of property in Clackamas County was about $123.0 billion. This is the thirteenth consecutive year of property tax growth since the 2008 recession that saw five years of declining property tax values (2008-2013).



The assessed value of an average home is equal to about 56% of its real market value. The Assessor's value represents the property values as of the January 1, 2026, assessment date, and reflects the change in value from January 1, 2025, to January 1, 2026.

This chart compares the real market value with the assessed value on which taxes are levied. The market value declines between 2010 and 2013, then regains ground in 2014. Note that the market and assessed values are equal in 1997, as that was the final year before Measure 50 went into effect.

Federal, State, and Local Revenue is budgeted to decrease by $24.3 million, or -7.5%, and make up 19.5% of total resources.



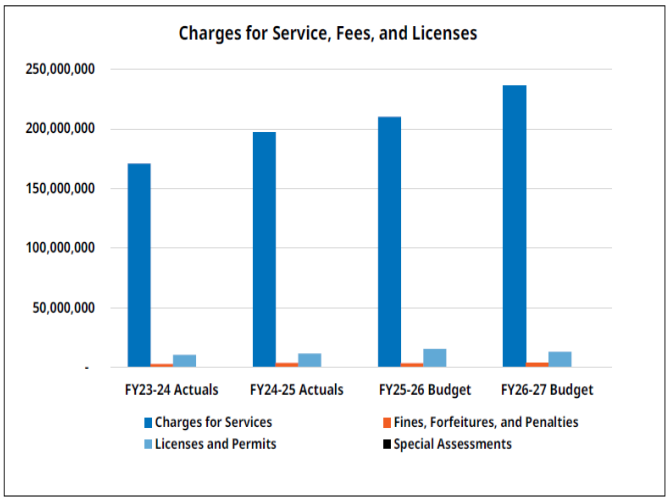
The County has four intergovernmental revenue classifications: Shared Revenues, Operating Grants, Capital Grants, and Federal/State/All Other. This funding is similar in that it provides for the operation of specific programs (except for shared revenue from federal lands) or for purposes mandated/ designated by the giving jurisdictions.

Operating Grants are budgeted at $170.5 million in FY26-27 and provide the largest share of support for designated activities. The FY26-27 budget represents a reduction of $2.8 million, or -1.6%, from FY25-26. Departments estimate the grant revenue they will receive based on the most current information provided by their grantors.

Shared Revenues refers to funds distributed to counties and cities by the State of Oregon from tax income generated from items like alcohol, liquor, video lottery, and marijuana sales. These sources combine to add $112.3 million to Clackamas County in FY26-27 and are the second-largest source of revenue in the Federal/State/Local Revenue category. This revenue includes $59.5 million from Metro Supportive Housing funds for Housing & Community Development and $34.9 million from gas and state highway taxes.

Financial Summaries

Charges/Fees/Licenses are payments for services provided by County departments to residents or other departments. In FY26-27, these revenue sources are budgeted to generate $252.9 million, or 16.6% of the County's total resources, which is an increase of $23.5 million from the FY25-26 amended budget.



Charges for Services comply with state statutes and County ordinances and are set at a level sufficient to recover the total cost associated with the services provided. If approved by County Commissioners, charges may be set below cost. Charges for Services are budgeted at $235.6 million in FY26-27, an increase of $25.6 million, or 12.2%.

A significant portion of the fee revenue comes from the County's cost allocation process, which charges departments for centralized services provided, data processing, accounting, payroll, human resources, legal, and mailroom support. These revenues are generally calculated using historical costs and are recovered in arrears.

Another significant component of Charges for Services' revenue is within the Health Centers Fund, totaling $69.9 million in FY26-27, an increase of $9.4 million from FY25-26. The change is driven by the increase in WRAP (Wraparound Services) and APCM (Adult Protective Case Management) rates that were approved in April 2025. Also included in this category is $11.6 million in Local Vehicle Registration Fees, a 3.0% decrease from the prior year.

Licenses and Permits grant authority to provide a service, such as building a house or providing cable or garbage hauling within the County's jurisdiction. Countywide, this source is budgeted at $13.2 million for FY26-27. The Development Services Fund within the Department of Transportation charges for building, electrical, plumbing, and other permits totaling $8.9 million.

Fines, Forfeitures, and Penalties are primarily made up of Justice Court fines, with $2.7 million budgeted for FY26-27.

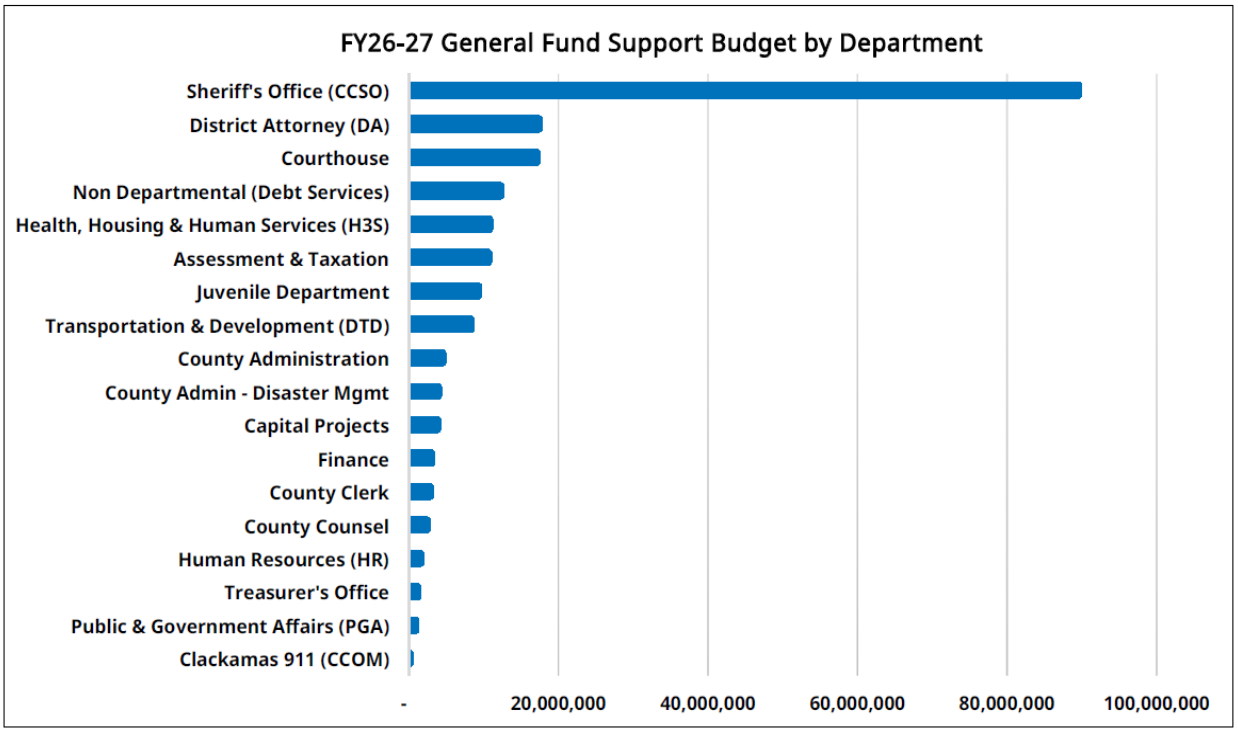
Revenue from Bonds & Other Debts is budgeted at $1.0 million in FY26-27, $2.0 million less than in FY25-26. Loan proceeds within the Health, Housing & Human Services Fund account for $0.5 million of this total.

All Other Revenue Resources are budgeted at $135.3 million. This category includes $37.9 million salary reimbursements from other agencies that depend upon the County to process their payroll. The personnel services costs are reimbursed dollar-for-dollar. Additionally, the Self-Insurance Fund has budgeted $41.5 million in medical and other insurance coverage for employees. These contributions are determined in consultation with an actuary. The County's interest income is expected to be $15.3 million. Other revenue sources in this category include Transient Room Tax, asset sale proceeds, and franchise fees.

Interfund Transfers/General Fund Support are amounts of money sent from one County fund to another. Most transfers originate in the General Fund and are labeled "General Fund Support" to reflect the distribution of tax dollars to subsidize the operating departments. This distribution of tax dollars results in a duplication of revenues and expenses, a cost to the fund, and revenue to the receiving department. General Fund Support is budgeted at $198.1 million in FY26-27, a 7.6% increase.

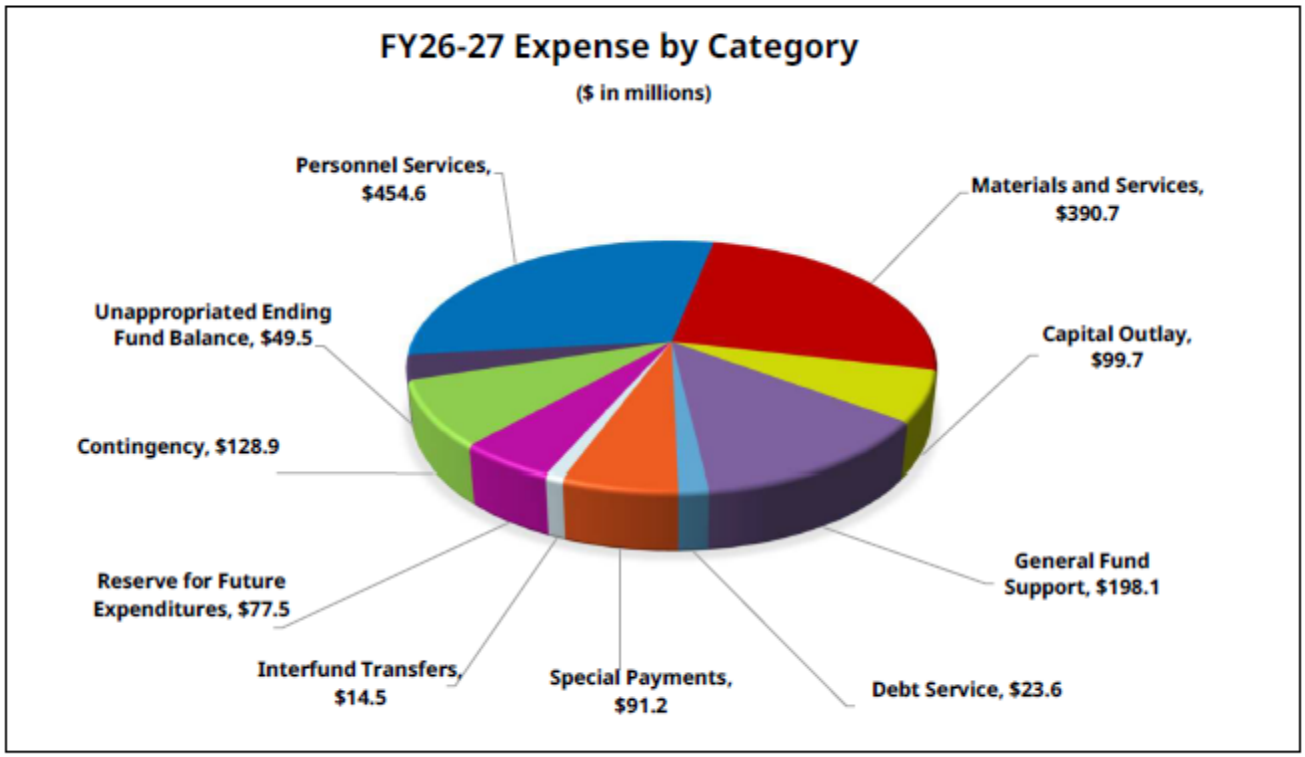
The largest recipients of General Fund Support include:

- Sheriff's Office at 45.1%, $89.4 million;
- District Attorney at 8.7%, $17.3 million;
- Courthouse at 8.6%, $17.0 million;
- Debt Services at 6.2%, $12.2 million.



Financial Summaries

Expense Summary



Expense (Requirements) by Category ($ in millions)	FY25-26 Amended	FY26-27 Budget	$ Change	% Change
Personnel Services	440.1	454.6	14.4	3.3%
Materials and Services	394.7	390.7	(4.1)	-1.0%
Capital Outlay	112.1	99.7	(12.3)	-11.0%
General Fund Support	184.1	198.1	14.0	7.6%
Debt Service	15.8	23.6	7.8	49.2%
Special Payments	87.8	91.2	3.4	3.8%
Interfund Transfers	22.8	14.5	(8.2)	-36.2%
Reserve for Future Expenditures	89.7	77.5	(12.2)	-13.6%
Contingency	119.7	128.9	9.3	7.7%
Unappropriated Ending Fund Balance	61.8	49.5	(12.3)	-19.9%
Total Expense (Requirements)	**1,528.6**	**1,528.3**	**(0.3)**	**0.0%**

Requirements by Fund Type, Fund and Category FY26-27 Budget

Fund Type / Fund # - Name	Personnel Services	Materials & Services	Capital Outlay	Debt Service	Special Payments	Transfers	Reserves	Contingency	Unapprop. Ending Fund Balance	Total
General Fund										
100-General Fund	210,496,831	59,967,338	568,941	-	5,759,943	198,946,196	21,335,670	23,555,687	48,757,093	569,387,699
General Fund Total	**210,496,831**	**59,967,338**	**568,941**	**-**	**5,759,943**	**198,946,196**	**21,335,670**	**23,555,687**	**48,757,093**	**569,387,699**
Special Revenue Fund										
201-County Fair Fund	1,206,599	1,691,368	4,201,452	250,248	-	2,500,000	-	87,570	-	9,937,237
204-County School Fund	-	2,000	-	-	608,000	-	-	-	-	610,000
205-Development Services Fund	9,113,669	3,772,057	120,000	-	-	-	2,998,033	6,217,197	-	22,220,957
206-Sheriff's Operating Levy	17,201,784	10,078,042	1,025,000	-	60,000	-	-	-	-	28,364,826
207-Inmate Welfare Special Fund	-	60,000	-	-	-	-	-	-	-	60,000
208-Community Services Fund	1,498,660	2,792,108	-	-	1,900,000	2,500,000	6,144,509	2,856,158	-	17,691,435
209-CCSO Forfeitures	-	176,000	-	-	-	-	-	-	-	176,000
211-Law Library Fund	276,872	150,111	-	-	-	-	-	-	-	426,983
212-Library Services	4,198,240	2,466,296	322,890	-	58,700	-	1,054,176	8,513,137	-	16,613,440
215-Road Fund	28,497,216	30,429,817	33,844,931	-	7,128,000	1,889,792	6,221,360	21,504,137	-	129,515,253
218-Property Resources Fund	205,304	240,876	-	-	-	-	320,061	500,000	-	1,266,241
223-Countywide Transportation SDC Fund	-	497,700	-	-	-	3,237,205	5,614,354	7,250,000	696,408	17,295,667
224-Public Land Cor Pres Fund	-	378,919	30,000	-	-	-	789,528	204,460	-	1,402,907
230-Special Grants Fund	874,021	19,890,482	3,737,245	-	19,621,050	-	-	-	-	44,122,798
240-Health Housing & Human Services Fund	74,115,657	139,213,616	31,627,870	-	54,589,032	1,187,080	16,822,058	24,599,361	-	342,154,674
253-Clackamas Health Centers	59,837,122	16,662,643	-	-	-	631,900	-	9,012,539	-	86,144,204
255-Transient Lodging Tax Fund	1,964,538	6,655,495	-	-	881,989	650,500	-	5,200,000	-	15,352,522
257-Parks & Forestry Fund	1,793,081	1,899,673	1,319,624	-	-	400,000	328,338	1,008,055	-	6,748,771
Special Revenue Fund Total	**200,782,763**	**237,057,203**	**76,229,012**	**250,248**	**84,846,771**	**12,996,477**	**40,292,417**	**86,952,614**	**696,408**	**740,103,914**
Debt Service Fund										
320-Clackamas County Debt Service	-	-	-	17,257,690	-	-	-	-	-	17,257,690
321-Clackamas County Debt Service - GO	-	-	-	6,058,830	-	-	-	-	-	6,058,830
Debt Service Fund Total	**-**	**-**	**-**	**23,316,520**	**-**	**-**	**-**	**-**	**-**	**23,316,520**
Capital Projects Fund										
420-Capital Projects	-	6,422,907	17,135,840	-	-	-	8,894,756	900,000	-	33,353,503
Capital Projects Fund Total	**-**	**6,422,907**	**17,135,840**	**-**	**-**	**-**	**8,894,756**	**900,000**	**-**	**33,353,503**
Enterprise Fund										
601-Stone Creek Golf Course	-	3,858,042	4,100,000	-	-	225,000	-	643,932	-	8,826,974
602-Clackamas Broadband Utility	1,114,079	834,898	725,993	-	54,000	-	-	-	-	2,728,970
605-911 Center Fund	11,498,312	1,217,988	355,000	-	552,000	-	552,659	450,000	-	14,625,959
Enterprise Funds Total	**12,612,391**	**5,910,928**	**5,180,993**	**-**	**606,000**	**225,000**	**552,659**	**1,093,932**	**-**	**26,181,902**
Internal Service Fund										
744-Facilities Management Fund	9,380,784	9,726,790	210,204	-	-	-	-	982,149	-	20,299,927
747-Technology Services Fund	13,063,062	10,627,437	410,000	-	-	-	2,016,000	675,000	-	26,791,499
760-Self-Insurance Fund	2,945,196	49,441,068	-	-	-	475,150	734,151	6,596,923	-	60,192,488
761-Risk Management Claims Fund	2,054,584	5,852,583	-	-	-	-	3,690,000	7,799,456	-	19,396,623
770-Fleet Services Fund	3,235,531	5,657,116	-	-	-	-	-	388,477	-	9,281,125
Internal Service Funds Total	**30,679,156**	**81,304,995**	**620,204**	**-**	**-**	**475,150**	**6,440,151**	**16,442,005**	**-**	**135,961,662**
Grand Total	**454,571,141**	**390,663,371**	**99,734,990**	**23,566,768**	**91,212,714**	**212,642,823**	**77,515,653**	**128,944,238**	**49,453,501**	**1,528,305,199**

Requirements by Fund Type, Fund and Department FY26-27 Budget

Fund Type / Fund # - Name	Assessment & Taxation	Capital Projects	Clackamas 911 (CCOM)	County Admin	County Admin - Disaster Mgmt	County Admin - Law Library	County Clerk	County Counsel	Courthouse	District Attorney (DA)	Facilities Mgmt	Finance
General Fund												
100-General Fund	12,269,400	-	-	4,508,896	4,185,649	-	6,215,266	4,021,190	-	22,414,686	-	8,595,000
General Fund Total	**12,269,400**	**-**	**-**	**4,508,896**	**4,185,649**	**-**	**6,215,266**	**4,021,190**	**-**	**22,414,686**	**-**	**8,595,000**
Special Revenue Fund												
201-County Fair Fund	-	-	-	-	-	-	-	-	-	-	-	-
204-County School Fund	-	-	-	-	-	-	-	-	-	-	-	-
205-Development Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
206-Sheriff's Operating Levy	-	-	-	-	-	-	-	-	-	-	-	-
207-Inmate Welfare Special Fund	-	-	-	-	-	-	-	-	-	-	-	-
208-Community Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
209-CCSO Forfeitures	-	-	-	-	-	-	-	-	-	-	-	-
211-Law Library Fund	-	-	-	-	-	426,983	-	-	-	-	-	-
212-Library Services	-	-	-	-	-	-	-	-	-	-	-	-
215-Road Fund	-	-	-	-	-	-	-	-	-	-	-	-
218-Property Resources Fund	-	-	-	-	-	-	-	-	-	-	-	-
223-Countywide Transportation SDC Fund	-	-	-	-	-	-	-	-	-	-	-	-
224-Public Land Cor Pres Fund	-	-	-	-	-	-	-	-	-	-	-	-
230-Special Grants Fund	-	-	-	471,905	-	-	-	-	-	148,077	-	236,499
240-Health Housing & Human Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
253-Clackamas Health Centers	-	-	-	-	-	-	-	-	-	-	-	-
255-Transient Lodging Tax Fund	-	-	-	14,542,022	-	-	-	-	-	-	-	-
257-Parks & Forestry Fund	-	-	-	-	-	-	-	-	-	-	-	-
Special Revenue Fund Total	**-**	**-**	**-**	**15,013,927**	**-**	**426,983**	**-**	**-**	**-**	**148,077**	**-**	**236,499**
Debt Service Fund												
320-Clackamas County Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
321-Clackamas County Debt Service - GO	-	-	-	-	-	-	-	-	-	-	-	-
Debt Service Fund Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Projects Fund												
420-Capital Projects	-	15,804,503	-	-	-	-	-	-	17,549,000	-		-
Capital Projects Fund Total	**-**	**15,804,503**	**-**	**-**	**-**	**-**	**-**	**-**	**17,549,000**	**-**	**-**	**-**
Enterprise Fund												
601-Stone Creek Golf Course	-	-	-	-	-	-	-	-	-	-	-	-
602-Clackamas Broadband Utility	-	-	-	-	-	-	-	-	-	-	-	-
605-911 Center Fund	-	-	14,625,958	-	-	-	-	-	-	-	-	-
Enterprise Funds Total	**-**	**-**	**14,625,958**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Internal Service Fund												
744-Facilities Management Fund	-	-	-	-	-	-	-	-	-	-	20,299,929	-
747-Technology Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
760-Self-Insurance Fund	-	-	-	-	-	-	-	-	-	-	-	-
761-Risk Management Claims Fund	-	-	-	-	-	-	-	-	-	-	-	-
770-Fleet Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
Internal Service Funds Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,299,929**	**-**
Grand Total	**12,269,400**	**15,804,503**	**14,625,958**	**19,522,823**	**4,185,649**	**426,983**	**6,215,266**	**4,021,190**	**17,549,000**	**22,562,763**	**20,299,929**	**8,831,499**

Resources by Fund Type, Fund and Department FY26-27 Budget

Fund Type / Fund # - Name	Health, Housing & Human Services (H3S)	Human Resources (HR)	Justice Court	Juvenile Department	Misc/Pass-Through	Non-Departmental	Public & Government Affairs (PGA)	Sheriff's Office (CCSO)	Technology Services (TS)	Transportation & Development (DTD)	Treasurer's Office	Grand Total
General Fund												
100-General Fund	-	7,210,407	4,074,871	11,638,750	40,583,008	287,973,568	4,681,372	129,147,070	-	20,091,654	1,776,912	569,387,699
General Fund Total	**-**	**7,210,407**	**4,074,871**	**11,638,750**	**40,583,008**	**287,973,568**	**4,681,372**	**129,147,070**	**-**	**20,091,654**	**1,776,912**	**569,387,699**
Special Revenue Fund												
201-County Fair Fund	-	-	-	-	9,937,237	-	-	-	-	-	-	9,937,237
204-County School Fund	-	-	-	-	610,000	-	-	-	-	-	-	610,000
205-Development Services Fund	-	-	-	-	-	-	-	-	-	22,220,956	-	22,220,956
206-Sheriff's Operating Levy	-	-	-	-	-	-	-	28,364,826	-	-	-	28,364,826
207-Inmate Welfare Special Fund	-	-	-	-	-	-	-	60,000	-	-	-	60,000
208-Community Services Fund	-	-	-	-	-	-	-	-	-	17,691,436	-	17,691,436
209-CCSO Forfeitures	-	-	-	-	-	-	-	176,000	-	-	-	176,000
211-Law Library Fund	-	-	-	-	-	-	-	-	-	-	-	426,983
212-Library Services	-	-	-	-	-	-	-	-	-	16,613,439	-	16,613,439
215-Road Fund	-	-	-	-	-	-	-	-	-	129,515,251	-	129,515,251
218-Property Resources Fund	-	-	-	-	-	-	-	-	-	1,266,242	-	1,266,242
223-Countywide Transportation SDC Fund	-	-	-	-	17,295,667	-	-	-	-	-	-	17,295,667
224-Public Land Cor Pres Fund	-	-	-	-	-	-	-	-	-	1,402,907	-	1,402,907
230-Special Grants Fund	3,428,836	-	-	295,000	1,500,000	35,500,000	-	200,000	2,342,481	-	-	44,122,798
240-Health Housing & Human Services Fund	342,154,675	-	-	-	-	-	-	-	-	-	-	342,154,675
253-Clackamas Health Centers	86,144,204	-	-	-	-	-	-	-	-	-	-	86,144,204
255-Transient Lodging Tax Fund	-	-	-	-	810,500	-	-	-	-	-	-	15,352,522
257-Parks & Forestry Fund	-	-	-	-	-	-	-	-	-	6,748,771	-	6,748,771
Special Revenue Fund Total	**431,727,715**	**-**	**-**	**295,000**	**30,153,404**	**35,500,000**	**-**	**28,800,826**	**2,342,481**	**195,459,002**	**-**	**740,103,914**
Debt Service Fund												
320-Clackamas County Debt Service	-	-	-	-	-	17,257,690	-	-	-	-	-	17,257,690
321-Clackamas County Debt Service - GO	-	-	-	-	-	6,058,830	-	-	-	-	-	6,058,830
Debt Service Fund Total	**-**	**-**	**-**	**-**	**-**	**23,316,520**	**-**	**-**	**-**	**-**	**-**	**23,316,520**
Capital Projects Fund												
420-Capital Projects	-	-	-	-	-	-	-	-	-	-	-	33,353,503
Capital Projects Fund Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**33,353,503**
Enterprise Fund												
601-Stone Creek Golf Course	-	-	-	-	-	-	-	-	-	8,826,973	-	8,826,973
602-Clackamas Broadband Utility	-	-	-	-	-	-	-	-	2,728,971	-	-	2,728,971
605-911 Center Fund	-	-	-	-	-	-	-	-	-	-	-	14,625,958
Enterprise Funds Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,728,971**	**8,826,973**	**-**	**26,181,902**
Internal Service Fund												
744-Facilities Management Fund	-	-	-	-	-	-	-	-	-	-	-	20,299,929
747-Technology Services Fund	-	-	-	-	-	-	-	-	26,791,500	-	-	26,791,500
760-Self-Insurance Fund	-	60,192,488	-	-	-	-	-	-	-	-	-	60,192,488
761-Risk Management Claims Fund	-	19,396,622	-	-	-	-	-	-	-	-	-	19,396,622
770-Fleet Services Fund	-	-	-	-	-	-	-	-	-	9,281,124	-	9,281,124
Internal Service Funds Total	**-**	**79,589,110**	**-**	**-**	**-**	**-**	**-**	**-**	**26,791,500**	**9,281,124**	**-**	**135,961,663**
Grand Total	**431,727,715**	**86,799,517**	**4,074,871**	**11,933,750**	**70,736,412**	**346,790,088**	**4,681,372**	**157,947,896**	**31,862,952**	**233,658,752**	**1,776,912**	**1,528,305,199**

Financial Summaries

Personnel Services are budgeted to increase by $14.4 million, or 3.3%, to $454.6 million in the FY26-27 budget due to merit and cost-of-living (COLA) adjustments, as well as PERS and benefit costs. This budget includes 2483.3 full-time equivalent (FTE) positions. This is a decrease of 32.5 FTE positions from the FY25-26 Adopted Budget, and a 56.7 FTE decrease from the FY25-26 Amended Budget as of June 2026. Budgets for Personnel Services typically exceed actual expenditures due to vacancies that occur during the year.

Materials and Services (M&S) are budgeted to decrease by $4.1 million to $390.7 million, representing a 1.0% decrease compared to the prior year's budget. This net change includes a $3.8 million increase in the Self-Insurance Fund for Claims Expenses, and a decrease in H3S-Housing & Community Development, where several contracts were moved from the M&S budget to Special Payments (Pass Through Payments to Local Government & Other Agencies). Allocated Costs of $43.3 million are also included in this category and represent the County's overhead costs that are charged to operating departments. Charged overhead services include payroll processing, computer support, and facilities maintenance. The M&S category can be impacted by many factors, such as personnel levels, inflation, and weather-related expenditures.

Capital Outlay is budgeted at $99.7 million, compared with the FY25-26 budget of $112.1 million. This category includes Capital Purchases, such as vehicles, bridge construction, and other large County capital projects. Budgets in this category typically exceed actual costs because they are set at a level that provides sufficient authorization to proceed with work under the most favorable conditions. Project funds that are not used by year-end can be re-budgeted for continuation in the subsequent year. Significant changes in this category include an $8.4 million increase in Housing & Community Development for Recovery Oriented Infrastructure, Veteran Village, and one-time funding for Shelter Acquisition. A decrease of $8.4 million is due to the construction of the County Fair & Event Center, supported by the County Fair Fund and American Rescue Plan Act (ARPA) Fund.

General Fund Support/Interfund Transfer is money sent from one County fund to another. Most transfers originate in the General Fund and are disbursed to support operating departments. General Fund Support is budgeted at $198.1 million. It is important to note that the receipt and distribution of these funds result in the duplication of revenues and expenses.

Debt Service budget of $23.6 million includes the County's plan to pay off the remaining $8.3 million outstanding principal of the Series 2012 Refund Bonds (Public Service Building and Sheriff Training Center). The maturity of this Refund Bond is in FY32-33; however, the early payoff could save approximately $825 thousand in interest. The rest of Debt Service comprises principal payments of $12.5 million and interest payments of $2.5 million for County facilities (Development Service Building (DSB) and improvements to the Sunnybrook Building, Jail, Health Clinics, Road Fund, Red Soils Campus, and Emergency Radio Communications System).

Special Payments of $91.2 million in FY26-27 represent an increase of $3.4 million, or 3.8%. This category accounts for payments to other organizations for which goods or services are not received in return, and year-over-year variances will occur as projects are undertaken and completed. FY26-27 budget includes a $5.4 million increase for the Health, Housing & Human Services (H3S) Department's Housing & Community Development Division, with pass-through funding to the Clackamas County Housing Authority to support the long-term sustainability of housing programs. This increase is partially offset by a $1.6 million reduction in ARPA funding within the Behavioral Health Division.

Contingency is the funding set aside for unforeseen circumstances that may arise in the budget year. In FY26-27, the Contingency is budgeted to increase by $9.3 million to $128.9 million.

Reserves are funds set aside for future use and are legally unavailable for spending during the budgeted fiscal year. The Reserves are budgeted to decrease by $12.2 million, or -13.6%, to $77.5 million in FY26-27.

Unappropriated Ending Fund Balance reflects the total money received but not spent at the end of the fiscal year. It is not available for spending and appears as a Beginning Fund Balance resource in the subsequent year. In FY26-27, it is budgeted at $49.5 million.

Financial Summaries

End of Year Financial Position

Summary of Resources and Requirements

Fund Balance is the difference between accumulated resources and the requirements charged against them over the life of a fund. The fund balance at the end of one fiscal year is what is left to be carried forward to the following fiscal year. In keeping with Oregon Local Budget Law, Clackamas County does not budget ending fund balances. The end of the year financial position can be expected to equal actual revenues less actual expenditures during the year, plus the ending balances in the reserve and contingency categories. Reserve and contingency estimates are included as expenditures when balancing the budget, but charges are not made directly to these categories. Reserves are specifically held for future years, and the Board of County Commissioners can approve the transfer of contingency in various funds, as needed, to meet unforeseen needs that arise during the year. Experience has shown that these transfers will be made each year.

The table that accompanies this discussion is an attempt to estimate the minimum Ending Fund Balance for each fund on June 30, 2026, based on the current budget. This is money that should be available for the FY26-27 budget year, given several critical assumptions. This estimate is predicated upon the following:

- The estimated beginning fund balance is accurate as explained in the Revenue Summary section. This is a projection that made with the best information available at the time the budget was formulated. Not all transactions and end-of-year adjustments for FY25-26 have been recorded, and the books have not yet been audited.
- New revenues will be recognized during the fiscal year. If additional resources become available, primarily through new grants, they will be recognized.
- Current revenues will come in, and current expenditures will be made as budgeted. The budget is a plan representing the maximum dollars that can be spent.
- No contingency or reserve amounts will be spent. Some transfers from contingency may be required.

Per these assumptions, actual ending fund balances for FY25-26 should exceed the projections. The following table is a countywide summary.

Financial Summaries

Summary of Resources and Requirements **Estimated Year End Financial Position**

Fund	Beginning Fund Balance 07/01/2026	Revenues (Increases)	Expenses (Decreases)	Ending Fund Balance 06/30/2027	% Change
100-General Fund	106,427,383	462,960,316	475,739,249	93,648,450	-12%
201-County Fair Fund	2,918,666	7,018,571	9,849,667	87,570	-97%
204-County School Fund	-	610,000	610,000	-	-
205-Development Services Fund	11,148,232	11,072,724	13,005,725	9,215,230	-17%
206-Sheriff's Operating Levy	2,441,920	25,922,906	28,364,826	-	-100%
207-Inmate Welfare Special Fund	-	60,000	60,000	-	-
208-Community Services Fund	10,759,475	6,931,961	8,690,769	9,000,667	-16%
209-CCSO Forfeitures	-	176,000	176,000	-	-
211-Law Library Fund	26,218	400,765	426,983	-	-100%
212-Library Services	9,117,783	7,495,657	7,046,127	9,567,313	5%
215-Road Fund	46,233,279	83,281,972	101,789,756	27,725,497	-40%
218-Property Resources Fund	623,487	642,755	446,180	820,061	32%
223-Countywide Transportation SDC Fund	15,337,607	1,958,060	3,734,905	13,560,762	-12%
224-Public Land Cor Pres Fund	104,417	1,298,490	408,919	993,988	852%
230-Special Grants Fund	-	44,122,798	44,122,798	-	-
240-Health Housing & Human Services Fund	136,378,291	205,776,384	300,733,255	41,421,419	-70%
253-Clackamas Health Centers	9,012,539	77,131,665	77,131,665	9,012,539	0%
255-Transient Lodging Tax Fund	8,499,022	6,853,500	10,152,522	5,200,000	-39%
257-Parks & Forestry Fund	1,647,082	5,101,689	5,412,378	1,336,393	-19%
320-Clackamas County Debt Service	-	17,257,690	17,257,690	-	-
321-Clackamas County Debt Service - GO	280,768	5,778,062	6,058,830	-	-100%
420-Capital Projects	11,979,503	21,374,000	23,558,747	9,794,756	-18%
601-Stone Creek Golf Course	4,483,728	4,343,245	8,183,042	643,932	-86%
602-Clackamas Broadband Utility	493,921	2,235,050	2,728,970	-	-100%
605-911 Center Fund	1,874,695	12,751,263	13,623,300	1,002,659	-47%
744-Facilities Management Fund	1,981,347	18,318,582	19,317,778	982,149	-50%
747-Technology Services Fund	6,182,885	20,608,615	24,100,499	2,691,000	-56%
760-Self-Insurance Fund	16,673,864	43,518,624	52,861,414	7,331,074	-56%
761-Risk Management Claims Fund	12,546,341	6,850,281	7,907,167	11,489,456	-8%
770-Fleet Services Fund	403,143	8,877,981	8,892,648	388,477	-4%
Grand Total	**417,575,595**	**1,110,729,605**	**1,272,391,807**	**255,913,392**	**-39%**

Financial Summaries

County Debt Summary

The County follows ORS 287A, which sets debt limits based on real market value. For the year ending June 30, 2026, the real market value of the taxable property in the County was $123 billion. The table below shows the breakdown of outstanding debt and the percentage of capacity issued by the County.

General Obligation Debt establishes a limit on counties' bonded indebtedness. Counties may issue an aggregate principal amount of up to two percent of the Real Market Value of all taxable properties within the county if the County's voters approve the general obligation bonds. General obligation bonds are secured by the power to levy an additional tax outside the limitations of Article XI, Sections 11 and 11b.

- 2016 GO Bonds: In 2016, the County issued $59 million in general obligation bonds approved by voters in May 2016 to finance the replacement of first responders' emergency radio communications system to expand coverage and provide disaster reinforcement. The projected levy will not exceed 10 cents per $1,000 of assessed value. The outstanding balance is $29.2 million to be repaid in 2031.

Clackamas County Outstanding Long-Term Debt

	Date of Issue	Date of Maturity	Amount Issued	Amount Outstanding
General Obligation Debt				
2016B (Tax-Exempt)	09/29/2016	06/01/2031	59,000,000	29,215,000
Full Faith and Credit Debt				
2012 Refunding (PSB and Sheriff)	09/06/2012	01/01/2033	18,750,000	8,300,000
2018 Refunding (DSB)	02/16/2018	06/01/2027	28,255,000	3,415,000
2020 Refunding (Jail, Red Soils, Light Rail)	08/20/2020	*6/1/2029**	26,690,000	13,655,000
2020 Obligation (DTD)	08/20/2020	06/01/2040	20,000,000	15,555,000
2023 Health Clinics	08/29/2023	06/01/2038	7,000,000	5,864,100
			100,695,000	46,789,100

**2020 Refunding (Light Rail) $7.1M balloon payment in FY27-28*

Clackamas County Debt Capacity

Measure 5 Real Market Value [1] (FY26-27) **$122,984,150,749**

	Debt Limit (% of RMV)	Total Debt Capacity	Outstanding Debt Subject to Limit	Remaining Legal Capacity	% of Capacity Issued
General Obligation Bonds [2]	2%	$2,459,683,015	29,215,000	2,430,468,015	1.2%
Limited Tax Pension Bonds [3]	5%	$6,149,207,537	-	6,149,207,537	0.0%
Limited Tax Obligations [4]	1%	$1,229,841,507	46,789,100	1,183,052,407	3.8%

(1) Value represents the Real Market Value of taxable properties, including the reduction in Real Market Value of specially assessed properties such as farm and forestland. This value is also commonly referred to as the Measure 5 Real Market Value by county assessors.

(2) Represents voter-approved, unlimited-tax general obligations of the County.

(3) The County has no pension bonds outstanding.

(4) Includes the County's Full Faith and Credit/limited-tax obligations.

Financial Summaries

Full Faith and Credit Debt is used by local governments to pledge their full faith and credit for "limited tax bonded indebtedness" or "full faith and credit obligations".

- 2012 Refunding Bonds: The County issued debt in 2003 to construct a new Public Services Building (PSB) and upgrade the Emergency Operations Center located on the County's Property in Oregon City. The County also purchased the Public Safety Training Center as well as a public shooting range. These two debts were refunded in 2012. In FY26-27, the County plans to pay off the remaining $8.3 million in outstanding principal, scheduled to mature in 2033. This early payoff could result in approximately $825,000 in interest savings.

- 2018 Refunding Bonds: In 2007, the County issued bonds to build the Development Services Building (DSB) on the Red Soils property in Oregon City and construct other improvements to the campus as provided for in the Master Plan. The DSB and campus improvements were completed in 2008. The debt was refunded in 2018 to reduce interest expenses. The outstanding balance is $3.4 million with final maturity in 2027.

- 2020 Refunding Bonds (original issuance was 2009): In 2009, debt of $34.8 million was issued to finance remodeling and repurposing facilities used by the Sheriff Department and reimburse project costs at the Development Services Building. The County-owned Brooks Building (formerly known as the Sunnybrook Service Center) was remodeled for use as a central Sheriff's Office in the Clackamas area. At the existing jail, facility improvements, 50 additional beds, and a medical care unit were added. In 2010, a warehouse was purchased adjacent to the Red Soils campus, which now houses evidence processing facility. The outstanding balance of $12.9 million was refunded in August 2020 at a 0.89% interest rate, with final maturity in 2029.

- 2020 Refunding Bonds (original issuance was 2012): In 2012, Clackamas County issued a $20.1 million bond to finance its share of the Portland-Milwaukie Light Rail project. The balance of $10.0 million was refunded in August 2020 at a 0.89% interest rate, with final maturity in 2028. A $6.8 million balloon payment is due in 2028.

The table below summarizes debt service obligations for General Obligation and Full Faith and Credit debt.

Clackamas County (Excluding Agencies) Outstanding Bonds

Total Debt Service (DS)			
FY Debt Service	**Principal**	**Interest**	**Total DS**
26-27	13,480,900	2,520,612	16,001,512
27-28	16,712,100	2,070,654	18,782,754
28-29	10,524,000	1,341,311	11,865,311
29-30	8,836,600	989,034	9,825,634
29-30 to 39-40	35,287,100	3,404,873	38,691,973
Total	**76,004,100**	**9,337,450**	**85,341,550**

Bond Rating:
In July 2020, Moody's Investors Service assigned its underlying rating of "Aaa" to the 2020 Refunding Bonds.

Clackamas County (Excluding Agencies) Outstanding Bonds

	Series 2012 Refund		Series 2016 GO Bond (Fund 321)		2018 Refunding Bond		Series 2020 (Refunding FFC 2009 Bonds)		Series 2020 (PDX - Milwaukee Light Rail Project)		Series 2020 (DTD Road Project)		Series 2023 Health Clinics		Total FY Debt Services	Fund 320 Debt Services		
	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest	Principal	Interest				
Amount Issued	$ 18,875,000		$ 59,000,000		$ 28,255,000		$ 16,115,000		$ 10,575,000		$ 20,000,000		$ 7,000,000					
Interest Rate*	2.83%		2.22%		2.00%		0.893%		0.89%		0.89%		4.195%					
Date of Issue	09/06/12		09/29/16		02/16/2018		08/20/20		08/20/2020		08/20/20		08/29/2023					
Date of Maturity	01/01/33		06/01/31		6/1/27		06/01/40		6/1/28		06/01/40		06/01/2038					
FY Debt Services	PSB and Sheriff Training Center		Fund 321		DSB		Sunnybrook, Jail, Red Soils Campus									Principal	Interest	Total
2027	985,000	252,413	5,155,000	903,825	3,415,000	72,569	1,935,000	285,850	705,000	375,250	900,000	384,706	385,900	245,999	$ 16,001,512	8,325,900	1,616,787	9,942,687
2028	1,045,000	222,863	5,475,000	749,175			2,050,000	189,100	6,800,000	340,000	940,000	339,706	402,100	229,811	$ 18,782,754	11,237,100	1,321,479	12,558,579
2029	1,110,000	191,513	5,840,000	557,550			2,165,000	86,600			990,000	292,706	419,000	212,942	$ 11,865,311	4,684,000	783,761	5,467,761
2030	1,180,000	158,213	6,190,000	382,350							1,030,000	253,106	436,600	195,365	$ 9,825,634	2,646,600	606,684	3,253,284
2031	1,250,000	122,813	6,555,000	196,650							1,070,000	211,906	454,900	177,050	$ 10,038,319	2,774,900	511,769	3,286,669
2032	1,325,000	85,313									1,115,000	169,106	474,000	157,967	$ 3,326,386	2,914,000	412,386	3,326,386
2033	1,405,000	43,906									1,125,000	155,169	493,800	138,083	$ 3,360,958	3,023,800	337,158	3,360,958
2034											1,145,000	139,700	514,500	117,368	$ 1,916,568	1,659,500	257,068	1,916,568
2035											1,160,000	123,956	536,100	95,784	$ 1,915,841	1,696,100	219,741	1,915,841
2036											1,175,000	106,556	558,600	73,295	$ 1,913,451	1,733,600	179,851	1,913,451
2037											1,195,000	87,463	582,100	49,862	$ 1,914,424	1,777,100	137,324	1,914,424
2038											1,215,000	68,044	606,500	25,443	$ 1,914,986	1,821,500	93,486	1,914,986
2039											1,235,000	46,781			$ 1,281,781	1,235,000	46,781	1,281,781
2040											1,260,000	23,625			$ 1,283,625	1,260,000	23,625	1,283,625
	$ 8,300,000	$ 1,077,031	$ 29,215,000	$ 2,789,550	$ 3,415,000	$ 72,569	$ 6,150,000	$ 561,550	$ 7,505,000	$ 715,250	15,555,000	$ 2,402,531	$ 5,864,100	$ 1,718,968	$ 85,341,550	46,789,100	6,547,900	$ 53,337,000
FY26-27 Outstanding Bond Principal	$ 8,300,000		$ 29,215,000		$ 3,415,000		$ 6,150,000		$ 7,505,000		$ 15,555,000		$ 5,864,100		$ 76,004,100			

Bond Rating:

In July 2020, Moody's Investors Service assigned its underlying rating of "Aaa" to the 2020 Refunding Bonds. The

Financial Summaries

Clackamas County - Fund Structure

FY26-27 Budget

Total = $1,528,305,199

Governmental Funds						Proprietary Funds	
General Fund	Special Revenue Funds	Special Revenue Funds	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Internal Service Funds	Enterprise Funds
Major Funds	Major Funds						
100-General Fund $569,387,699	**240-Health Housing & Human Services Fund** $342,154,674	201-County Fair Fund $9,937,237	211-Law Library Fund $426,983	320-Clackamas County Debt Service $17,257,690	420-Capital Projects $33,353,503	744-Facilities Management Fund $20,299,927	601-Stone Creek Golf Course $8,826,974
	215-Road Fund $129,515,253	204-County School Fund $610,000	212-Library Network $16,613,440	321-Clackamas County Debt Service - GO $6,058,830		747-Technology Services Fund $26,791,499	602-Clackamas Broadband Utility $2,728,970
	253-Clackamas Health Centers $86,144,204	205-Development Services Fund $22,220,957	218-Property Resources Fund $1,266,241			760-Self-Insurance Fund $60,192,488	605-911 Center Fund $14,625,959
		206-Sheriff's Operating Levy $28,364,826	223-Countywide Transportation SDC Fund $17,295,667			761-Risk Management Claims Fund $19,396,623	
		207-Inmate Welfare Special Fund $60,000	224-Public Land Cor Pres Fund $1,402,907			770-Fleet Services Fund $9,281,125	
		208-Community Services $17,691,435	230-Special Grants Fund $44,122,798				
		209-CCSO Forfeitures $176,000	255-Transient Lodging Tax Fund $15,352,522				
			257-Parks & Forestry Fund $6,748,771				

Note: Bold orange font considered "Major Funds" for purposes of the FY26-27 Adopted Budget Book.

Financial Summaries

Clackamas County - Fund Structure Detail
FY26-27 Budget

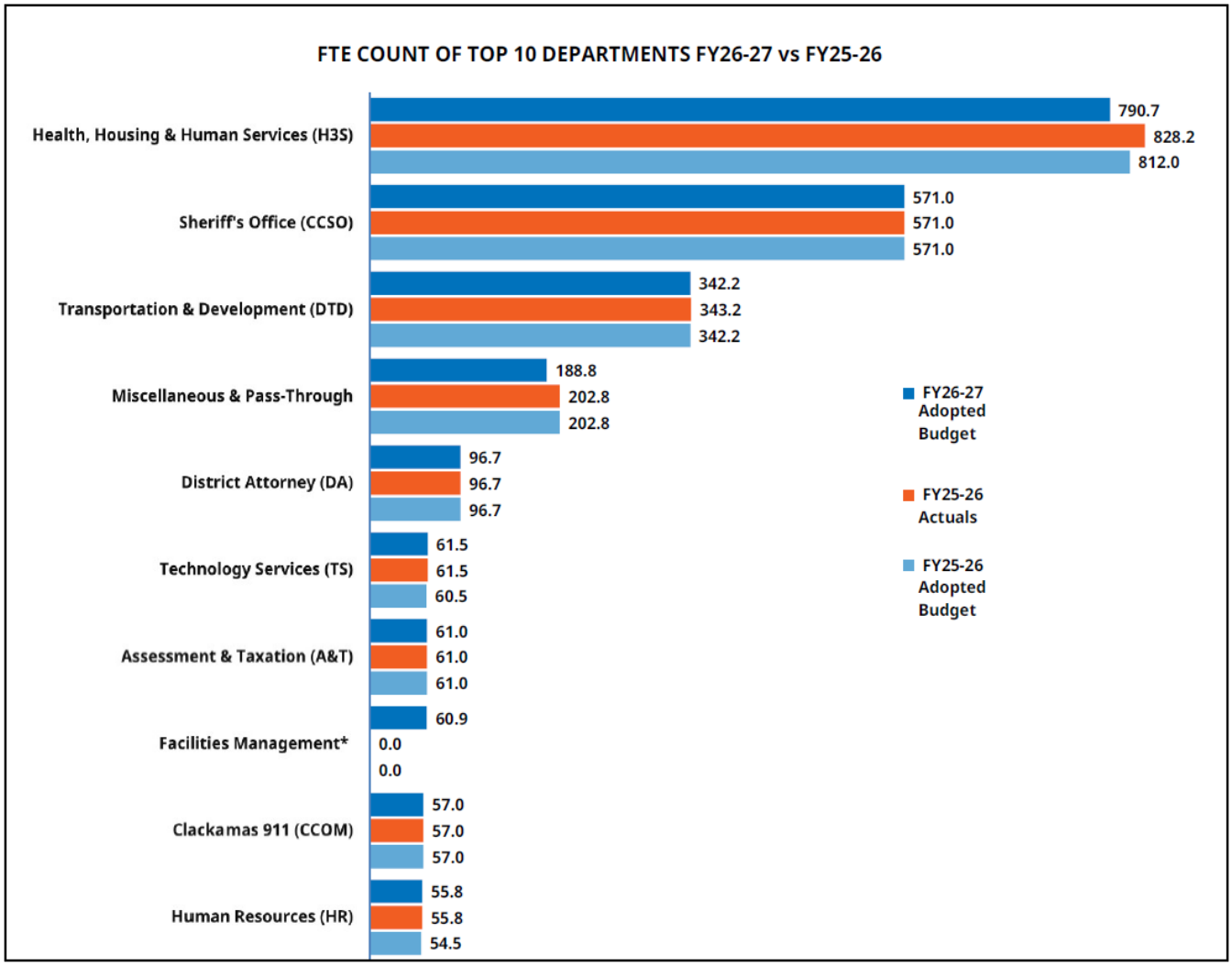
Fund Type	Fund Full	FY26-27 Budgeted Expenses	% of Fund Type	% of Total CLCK
General Fund	**100-General Fund**	569,387,699	100%	37%
General Fund Total		**569,387,699**	**100%**	**37%**
Special Revenue Fund	201-County Fair Fund	9,937,237	1%	1%
	204-County School Fund	610,000	0%	0%
	205-Development Services Fund	22,220,957	3%	1%
	206-Sheriff's Operating Levy	28,364,826	4%	2%
	207-Inmate Welfare Special Fund	60,000	0%	0%
	208-Community Services Fund	17,691,435	2%	1%
	209-CCSO Forfeitures	176,000	0%	0%
	211-Law Library Fund	426,983	0%	0%
	212-Library Services	16,613,440	2%	1%
	215-Road Fund	129,515,253	17%	8%
	218-Property Resources Fund	1,266,241	0%	0%
	223-Countywide Transportation SDC Fund	17,295,667	2%	1%
	224-Public Land Cor Pres Fund	1,402,907	0%	0%
	230-Special Grants Fund	44,122,798	6%	3%
	240-Health Housing & Human Services Fund	342,154,674	46%	22%
	253-Clackamas Health Centers	86,144,204	12%	6%
	255-Transient Lodging Tax Fund	15,352,522	2%	1%
	257-Parks & Forestry Fund	6,748,771	1%	0%
Special Revenue Fund Total		**740,103,914**	**100%**	**48%**
Debt Service Fund	320-Clackamas County Debt Service	17,257,690	74%	1%
	321-Clackamas County Debt Service - GO	6,058,830	26%	0%
Debt Service Fund Total		**23,316,520**	**100%**	**2%**
Capital Projects Fund	420-Capital Projects	33,353,503	100%	2%
Capital Projects Fund Total		**33,353,503**		
Enterprise Fund	601-Stone Creek Golf Course	8,826,974	34%	1%
	602-Clackamas Broadband Utility	2,728,970	10%	0%
	605-911 Center Fund	14,625,959	56%	1%
Enterprise Funds Total		**26,181,902**	**100%**	**2%**
Internal Service Fund	744-Facilities Management Fund	20,299,927	15%	1%
	747-Technology Services Fund	26,791,499	20%	2%
	760-Self-Insurance Fund	60,192,488	44%	4%
	761-Risk Management Claims Fund	19,396,623	14%	1%
	770-Fleet Services Fund	9,281,125	7%	1%
Internal Service Funds Total		**135,961,662**	**100%**	**9%**
Grand Total		**1,528,305,199**	**100%**	**100%**

Indicates "Major Fund"

County Workforce Summary

Summary of Full-Time Equivalents by Department

The FY26-27 budget provides for 2483.3 full-time equivalent positions (FTE). This is a decrease of 32.5 FTE from the FY25-26 Adopted Budget, and a 56.7 FTE decrease from the FY25-26 Amended Budget as of July 2026.



*Note: Facilities split from Finance in FY26-27.

The largest employers are:

- Health, Housing, and Human Services (H3S) with 790.7 positions (31.8%)
- Sheriff's Office (CCSO) with 571.0 positions (23.0%)
- Department of Transportation & Development with 342.2 positions (13.8%).

Financial Summaries

Summary of Full-Time Equivalents by Department

County Workforce Summary

Department	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Adopted Budget	FY25-26 Actuals	FY26-27 Adopted Budget	% Change
Health, Housing & Human Services (H3S)	764.2	808.0	812.0	828.2	790.7	-4.5%
Sheriff's Office (CCSO)	592.0	571.0	571.0	571.0	571.0	0.0%
Transportation & Development (DTD)	344.2	344.2	342.2	343.2	342.2	-0.3%
Miscellaneous & Pass-Through	163.5	202.8	202.8	202.8	188.8	-6.9%
District Attorney (DA)	94.7	96.7	96.7	96.7	96.7	0.0%
Technology Services (TS)	58.0	60.5	60.5	61.5	61.5	0.0%
Assessment & Taxation (A&T)	61.0	61.0	61.0	61.0	61.0	0.0%
Facilities Management*	0.0	0.0	0.0	0.0	60.9	N/A
Clackamas 911 (CCOM)	57.0	57.0	57.0	57.0	57.0	0.0%
Human Resources (HR)	54.8	55.8	54.5	55.8	55.8	0.0%
Finance*	100.7	101.7	103.1	104.9	44.0	-58.1%
Juvenile	39.0	39.0	39.0	39.0	39.0	0.0%
Clerk's Office	21.0	21.0	21.0	22.0	21.0	-4.5%
Public & Government Affairs (PGA)	24.0	23.0	23.0	23.0	20.0	-13.0%
County Administration	17.8	16.8	16.0	16.0	16.0	0.0%
County Admin - Disaster Management	14.5	15.0	16.0	16.0	16.0	0.0%
County Counsel	14.0	14.0	14.0	14.0	14.0	0.0%
Tourism	9.7	9.7	9.7	10.7	10.7	0.0%
Justice Court	7.0	7.0	7.0	8.0	8.0	0.0%
Treasurer	7.0	7.0	7.0	7.0	7.0	0.0%
County Admin - Law Library	2.3	2.3	2.3	2.3	2.0	-10.6%
Total Budgeted Full-Time Equivalents (FTE)	**2,446.4**	**2,513.4**	**2,515.8**	**2,540.0**	**2,483.3**	**-2.2%**
*Note: Facilities split from Finance in FY26-27				26.6	(32.5)	

Financial Summaries

FY26-27 FTE by Fund

Active Funds	Fund Name	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Actuals	FY26-27 Adopted Budget
100	General Fund	1,094.2	1,112.9	1,115.0	1,096.7
205	Development Services Fund	49.3	49.3	49.2	49.3
206	Sheriff's Operating Levy Fund	92.0	92.0	92.0	92.0
208	Lottery/Community Services Fund	9.5	7.0	7.0	7.0
211	Law Library Fund	2.3	2.3	2.3	2.0
212	Library Network	24.0	24.0	24.0	24.0
215	Road Fund	164.5	169.0	173.0	173.0
218	Property Resources Fund	1.0	1.0	1.0	1.0
224	Public Land Cor Pres Fund	5.5	4.5	0.0	0.0
230	Special Grants Fund	4.8	4.8	4.0	2.3
240	Health Housing & Human Services Fund	477.0	497.4	500.2	458.7
253	Clackamas Health Centers Fund	286.2	309.6	326.9	331.9
255	Transient Lodging Tax Fund	9.7	9.7	10.7	10.7
257	Parks & Forestry Fund	10.0	9.0	9.0	9.0
602	Clackamas Broadband Utility Fund	6.0	6.0	6.0	6.0
605	911 Center Fund	57.0	57.0	57.0	57.0
744	Facilities Management Fund	55.7	56.7	60.9	60.9
747	Technology Service Fund	52.0	54.5	55.5	55.5
760	Self-Insurance Fund	15.3	15.3	15.9	15.9
761	Casualty Fund	8.5	9.5	9.4	9.4
770	Fleet Services Fund	22.0	22.0	21.0	21.0
Total		**2,446.4**	**2,513.4**	**2,540.0**	**2,483.3**

5-Year General Fund Forecast

	Actuals FY24-25	Projected FY25-26	Adopted FY26-27	Debt Balloon Payment Yr 1 FY27-28	Yr 2 FY28-29	Yr 3 FY29-30	Yr 4 FY30-31	Yr 5 FY31-32
Beginning Fund Balance	**98,967,746**	**108,741,742**	**106,427,382**	**93,648,449**	**85,790,920**	**78,073,636**	**79,857,035**	**80,719,910**
Taxes	165,394,122	172,150,000	179,041,000	183,217,616	190,453,121	197,978,045	204,765,835	212,863,268
Federal, State, Local, All Other Gifts & Donations	25,706,940	27,455,756	28,581,472	28,640,943	28,711,814	28,784,111	28,708,183	28,328,791
Charges, Fees, License, Permits	48,312,176	52,634,767	55,471,082	57,033,015	58,797,020	60,618,719	62,500,035	64,442,954
All Other Revenue Resources	48,245,871	46,405,748	46,918,749	48,441,831	50,050,211	51,747,538	53,495,175	55,334,394
Other Interfund Transfers	1,102,873	1,456,926	1,531,608	1,537,016	1,583,127	1,630,621	1,679,539	1,729,926
GF Support Transfer Revenue	138,980,802	143,752,098	151,416,405	155,828,897	160,503,764	165,318,877	170,278,443	175,386,797
Operating Revenue	**427,742,785**	**443,855,295**	**462,960,316**	**474,699,318**	**490,099,056**	**506,077,912**	**521,427,211**	**538,086,130**
Personnel Services	191,939,037	200,574,183	210,496,831	215,483,303	225,109,143	235,185,598	245,505,614	256,293,329
Materials and Services	51,110,640	52,918,275	59,967,338	61,505,289	63,092,373	64,724,489	66,402,962	68,129,156
Capital Outlay	2,087,832	3,140,217	568,941	2,636,201	2,636,201	2,636,201	2,636,201	2,636,201
Special Payments	4,860,506	6,183,473	5,759,943	5,761,698	5,763,506	5,765,368	5,767,286	5,769,262
Other Transfers Out		707,000	891,074	917,806	945,340	973,701	1,002,912	1,032,999
GF Support Transfer Departments	157,995,461	158,818,407	165,152,122	168,192,745	171,424,287	175,595,897	179,869,024	184,246,136
GF Support Transfer Debt	4,775,313	4,892,087	12,209,000	9,379,100	2,251,600			
Operating Expense	**412,768,789**	**427,233,642**	**455,045,249**	**463,876,143**	**471,222,451**	**484,881,254**	**501,183,997**	**518,107,083**
Net Operating Income (Loss)	**14,973,996**	**16,621,653**	**7,915,067**	**10,823,175**	**18,876,605**	**21,196,658**	**20,243,214**	**19,979,047**
Courthouse - Capital	1,787,850	10,896,829	10,896,829	10,896,829	10,896,829	10,896,829	10,896,829	10,896,829
Courthouse - O&M		3,496,185	3,566,108	3,637,430	3,710,179	3,784,382	3,860,070	3,937,271
Courthouse - Replacement Reserve			3,008	23,441	104,846	331,403	153,776	647,553
Courthouse - Other	180,000	150,000	2,528,055	2,368,578	2,433,636	2,500,645	2,569,664	2,640,754
Courthouse Annual Pymt Transfer	**1,967,850**	**14,543,014**	**16,994,000**	**16,926,279**	**17,145,490**	**17,513,259**	**17,480,339**	**18,122,407**
Fund 420 Capital Projects	3,232,150	3,000,000	3,000,000	1,054,426	8,748,400	1,200,000	1,200,000	1,200,000
Fund 420 Capital Project Reserves		1,500,000	700,000	700,000	700,000	700,000	700,000	700,000
Other Capital Projects Transfer	**3,232,150**	**4,500,000**	**3,700,000**	**1,754,426**	**9,448,400**	**1,900,000**	**1,900,000**	**1,900,000**
Courthouse/Capital Projects Transfer	**5,200,000**	**19,043,014**	**20,694,000**	**18,680,705**	**26,593,890**	**19,413,259**	**19,380,339**	**20,022,407**
Ending Fund Balance	**108,741,742**	**106,320,381**	**93,648,449**	**85,790,920**	**78,073,636**	**79,857,035**	**80,719,910**	**80,676,549**
Contingency - 5% of Operating	20,638,439	21,361,682	23,555,687	24,127,842	24,890,817	25,214,726	26,028,217	26,906,475
Reserves - 10% of Taxes, Fees, Fines & Permits	18,674,532	20,412,343	21,335,670	21,774,447	22,606,880	23,471,998	24,267,278	25,197,534
Unappropriated Ending Fund Balance	69,428,770	64,546,356	48,757,092	39,888,630	30,575,939	31,170,311	30,424,415	28,572,540

Assumptions:

3% General Fund Support Escalator for FY26-27
2.0% Vacancy factor
99.5% usage of GF Support Transfer
3.7% Personnel COLA (2.7% CPI + 1% Merit)
3.0% CPI applied to:
- Personnel COLA (CPI + 1% Merit)
- Materials & Services
- Capital Outlay
- General Fund Support
- Cost Allocations (revenue and expense)

PERS rate increases based on 10-2024 Actuarial Report

Adjustments/Notes:

FY26-27 Forecast Yr 1:
- Reduction of $500K for Old Courthouse work orders and utilities
- $7.3M 2012 PSB-Sheriff Training Center payoff
- $150k added for Courthouse operational costs
- $711k Assessment & Taxation Ongoing GFS Transfer
- $1M DA Ongoing GFS Transfer
- $3.76M CCSO Ongoing GFS Transfer

FY27-28 Forecast Yr 2:
- $6.8M balloon payment for 2020 PDX Milwaukee Light Rail

FY28-29 Forecast Yr 3:
- 1x funding of $8.0M for Redland Road Improvements (*estimated cost*)

FY37-38 Forecast Yr 12:
- PERS projected to reach 100% funded status and rates begin to drop

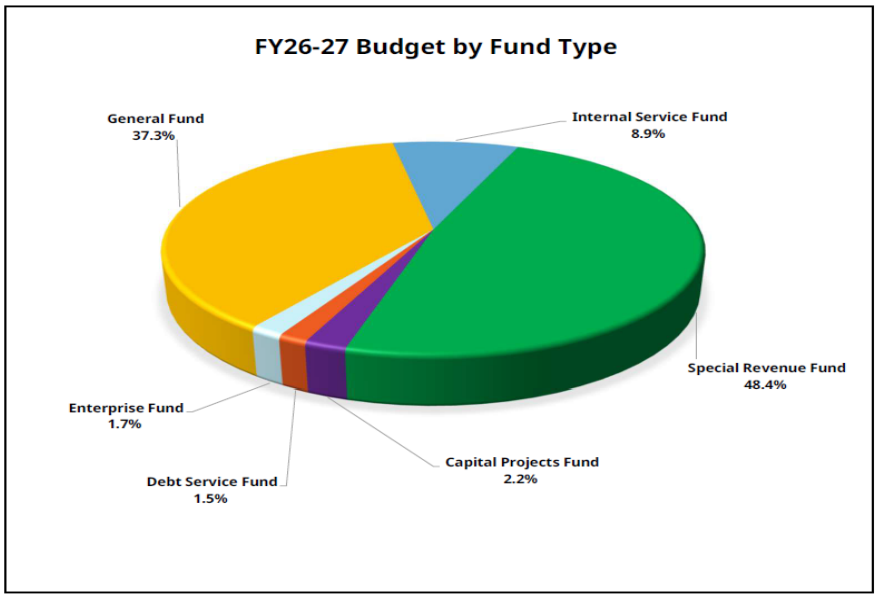
Budget by Fund

Overview

Clackamas County's budget is adopted by fund. Federal and state requirements mandate that local governments budget by fund to maintain records of resources designated to carry out specific activities or meet particular objectives. Oregon Administrative Rules define a fund as, "a fiscal and accounting entity with self-balancing accounts to record cash and other financial resources, related liabilities, balances, and changes, all segregated for specific, regulated activities and objectives" (OAR 150-294-0420).

This section contains financial and narrative summaries for the County's budgeted funds, grouped by type. Resources and requirements are summarized by category. Operating revenues are compared with operating expenditures, and changes in each are graphed. Mandated services are highlighted, as well as recent changes and future outlooks. The following is a brief explanation of the purpose of each fund type.

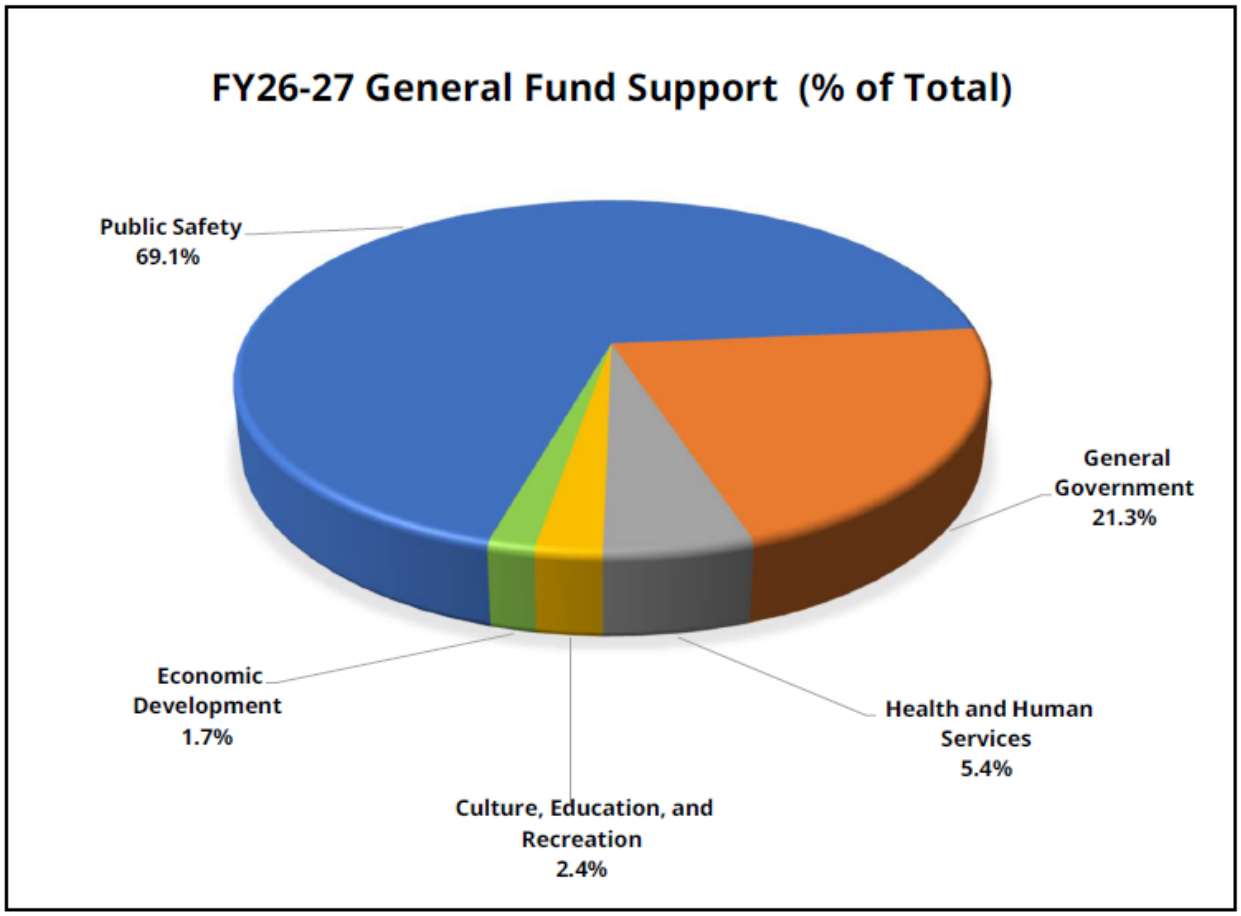
- **General Fund** – The General Fund records transactions relating to activities for which specific types of funds are not required. It is the general operating fund for local governments.
- **Special Revenue Funds** – The Special Revenue funds account for specific revenue sources restricted to expenditures for designated purposes.
- **Internal Services Funds** – The Internal Service funds account for services furnished by one County department to other departments within the County.
- **Debt Service Funds** – The Debt Service funds record principal and interest payments on general obligation long-term debt. Resources cannot be diverted or used for any other purpose.
- **Capital Project Funds** – The Capital Project funds accounts for the receipt and disbursement of money used to finance the building or acquisition of capital facilities. These activities are non-recurring, major expenditures.
- **Enterprise Funds** – The Enterprise funds account for business activity operated by the County for which a customer pays a fee or charge for a service or product.



Budget by Fund

FY26-27 Budget General Fund Support By Function

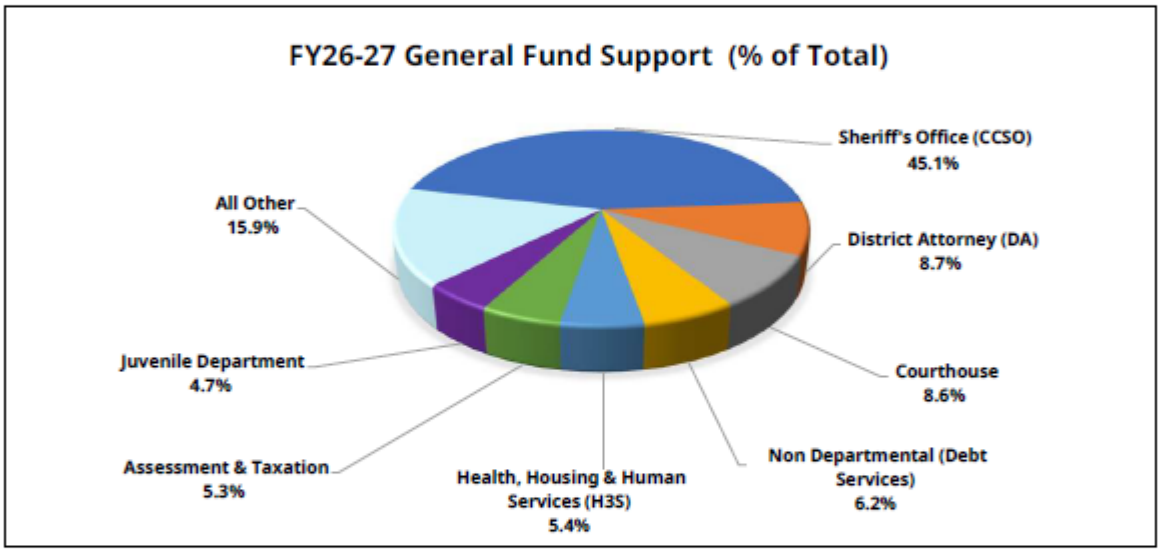
Function	FY26-27 Budget	FY26-27 GF Support	% of Total GF Support
Public Safety	233,306,874	136,941,718	69.1%
General Government	558,875,442	42,247,803	21.3%
Health and Human Services	431,727,714	10,717,000	5.4%
Culture, Education, and Recreation	46,232,356	4,807,792	2.4%
Economic Development	55,345,420	3,402,208	1.7%
Pass-Through/Miscellaneous	70,736,413	-	0.0%
Roads & Infrastructure	132,080,981	-	0.0%
Total	**1,528,305,199**	**198,116,521**	**100.0%**

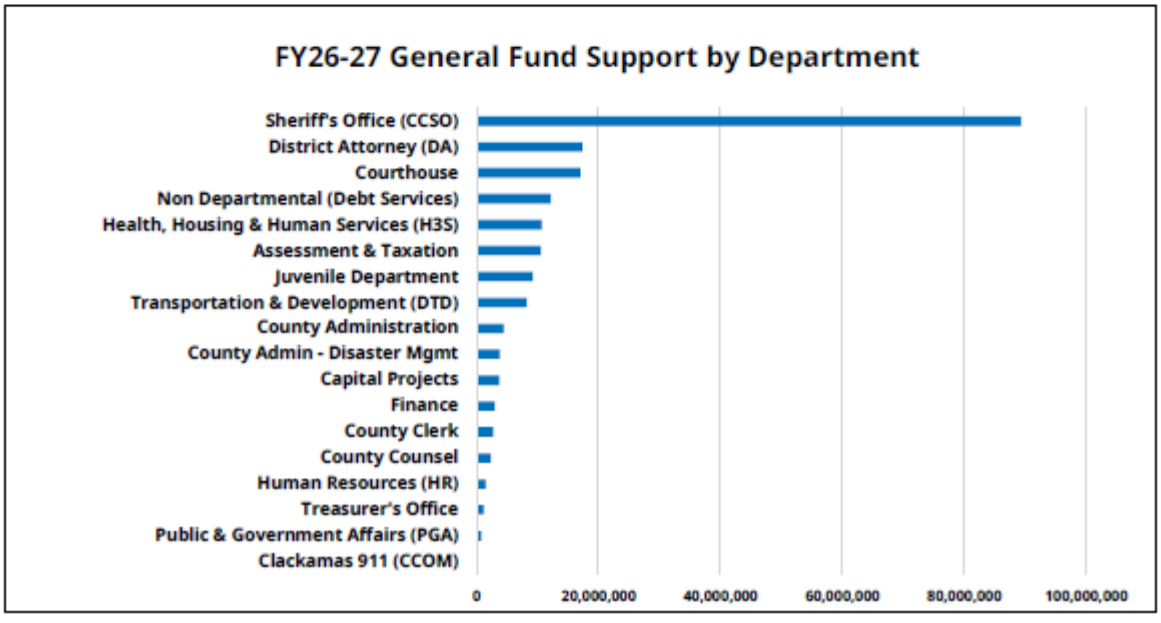


Budget by Fund

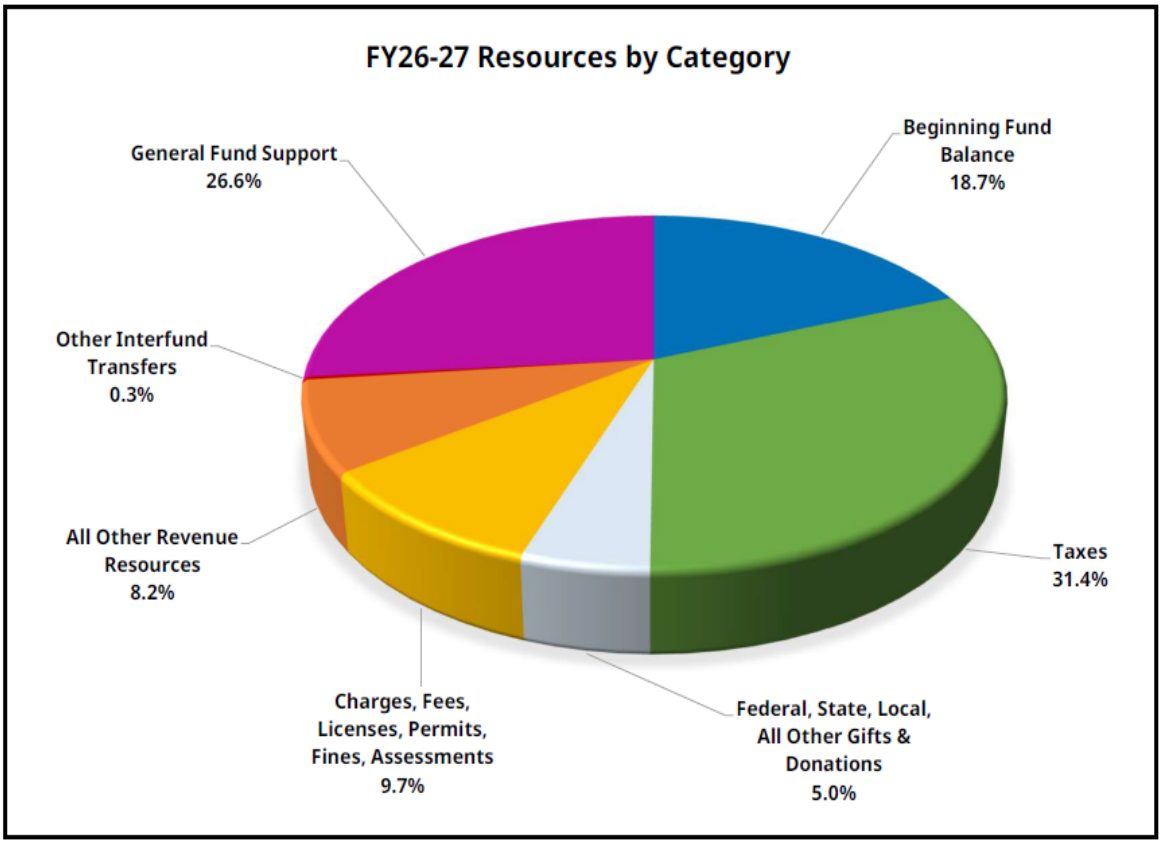
FY26-27 Budget General Fund Support by Department

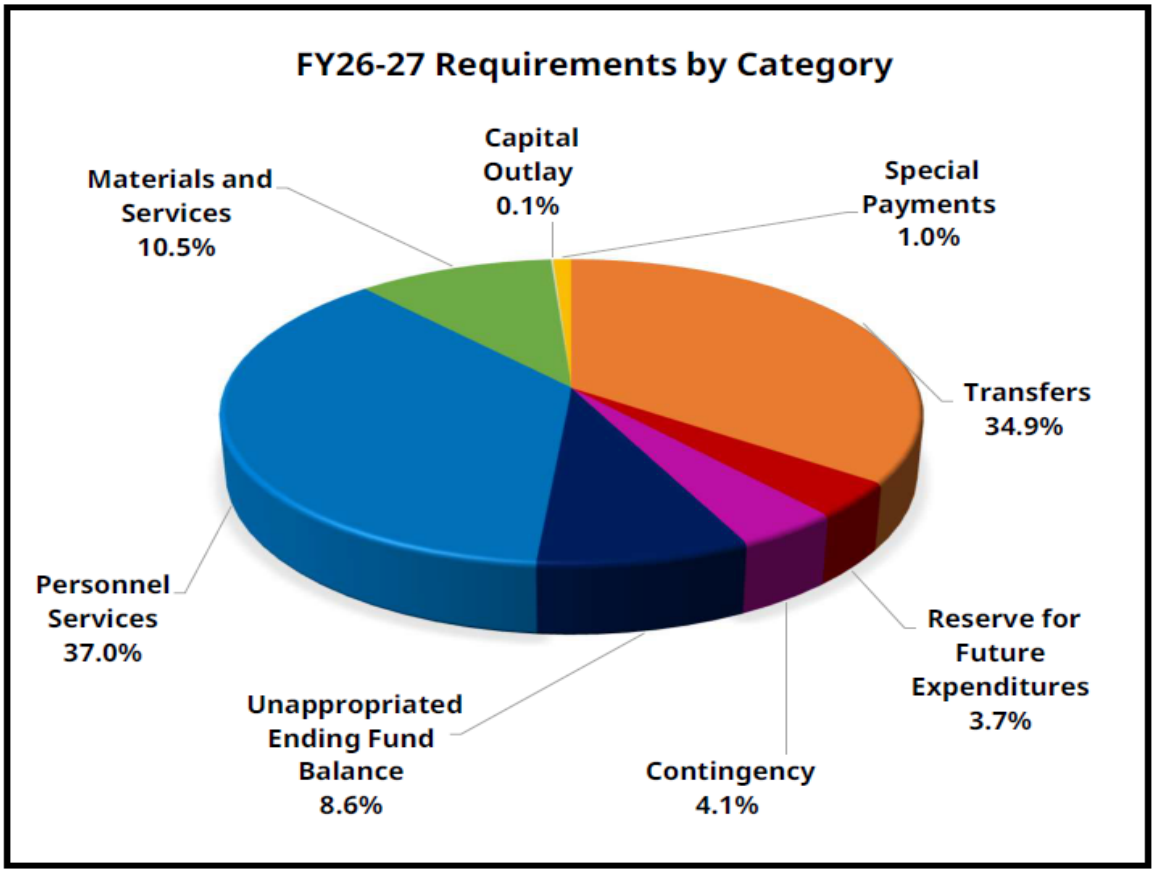
Department	FY26-27 Budget	FY26-27 GF Support	% of Total GF Support
Sheriff's Office (CCSO)	157,947,896	89,445,018	45.1%
District Attorney (DA)	22,562,763	17,334,000	8.7%
Courthouse	17,549,000	16,994,000	8.6%
Non Departmental (Debt Services)	346,790,088	12,209,000	6.2%
Health, Housing & Human Services (H3S)	431,727,715	10,717,000	5.4%
Assessment & Taxation	12,269,400	10,567,000	5.3%
Juvenile Department	11,933,750	9,256,000	4.7%
All Other	527,524,588	31,594,503	15.9%
Total	**1,528,305,199**	**198,116,521**	**100.0%**





General Fund (100)





General Fund (100)

Fund Description

The General Fund is the main operating fund of Clackamas County, and it accounts for the activities of elected officials and departments primarily funded with Property Tax dollars. Elected officials include County Commissioners, Assessor, County Clerk, District Attorney, Justice of the Peace (Justice Court), Sheriff, and Treasurer. General Fund departments include County Administration (Administration and Disaster Management), County Counsel, Finance, Human Resources, Juvenile, Miscellaneous/Pass-Through, Public & Government Affairs, and portions of Transportation & Development (DTD).

General Fund (100)

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	87,305,804	98,967,746	110,437,693	108,741,742	106,427,383
			-		
Taxes	158,702,048	165,394,122	172,500,000	172,150,000	179,041,000
Federal, State, Local, All Other Gifts & Donations	26,865,638	25,706,940	28,728,188	27,455,756	28,581,472
Charges, Fees, License, Permits, Fines, Assessments	44,290,227	48,312,176	51,239,282	52,634,767	55,471,082
Revenue from Bonds & Other Debts	-	-	-	-	-
All Other Revenue Resources	43,574,916	48,245,871	46,140,338	46,405,748	46,918,749
Other Interfund Transfers	398,535	1,102,873	1,616,633	1,456,926	1,531,608
General Fund Support	124,208,251	138,980,802	146,273,448	143,752,098	151,416,405
Operating Revenue	**398,039,614**	**427,742,785**	**446,497,889**	**443,855,295**	**462,960,316**
Total Revenue	**485,345,418**	**526,710,530**	**556,935,582**	**552,597,037**	**569,387,699**
Personnel Services	176,254,736	191,939,037	202,696,023	200,574,183	210,496,831
Materials and Services	45,122,728	51,110,640	55,842,682	52,918,275	59,967,338
Capital Outlay	2,081,310	2,087,832	2,838,043	3,140,217	568,941
Operating Expenditure	**223,458,774**	**245,137,509**	**261,376,748**	**256,632,675**	**271,033,110**
Debt Service	-	-	-	-	-
Special Payments	4,779,946	4,860,506	6,424,961	6,183,473	5,759,943
Transfers	158,138,952	167,970,774	185,942,323	183,353,508	198,946,196
Contingency	-	-	19,198,060	-	23,555,687
Total Appropriated	**386,377,672**	**417,968,789**	**472,942,092**	**446,169,656**	**499,294,936**
Reserve for Future Expenditures	-	-	22,219,283	-	21,335,670
Total Expense	**386,377,672**	**417,968,789**	**495,161,375**	**446,169,656**	**520,630,606**
Revenues Less Expenses	**98,967,746**	**108,741,742**	**61,774,207**	**106,427,381**	**48,757,093**

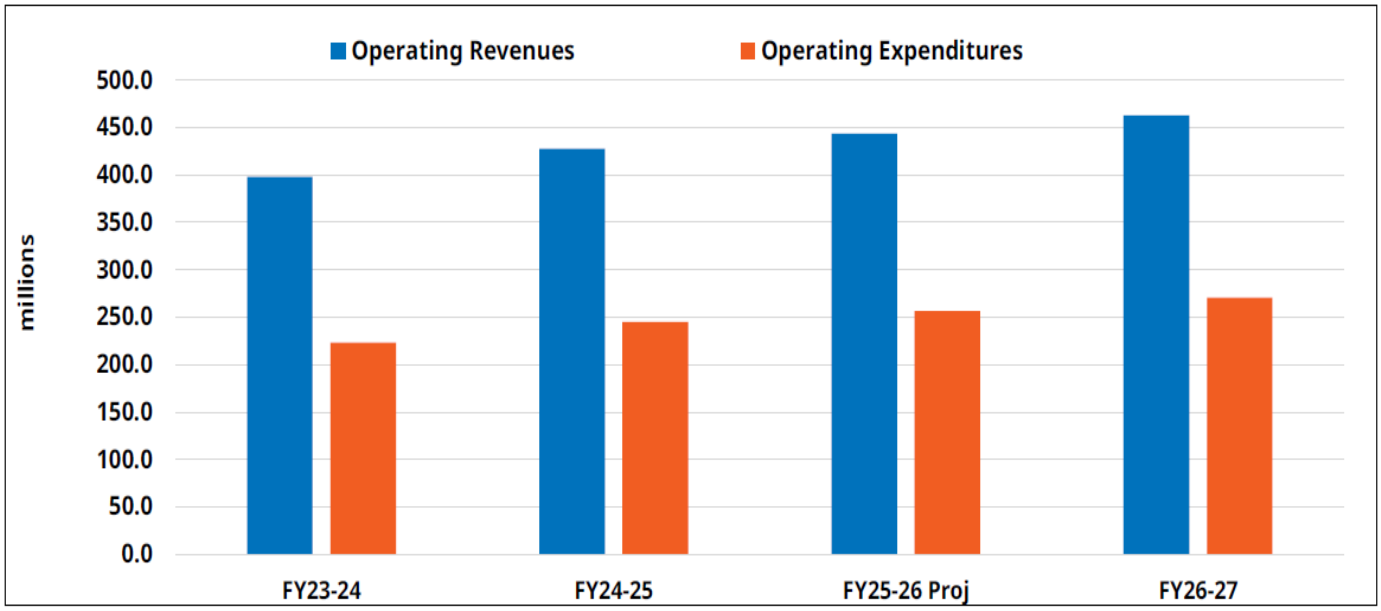
Mandated Services

- **Assessment & Taxation:** Oregon mandated and shared State-County services, including maintaining constitutionally required real market value for all property, preparing the Assessment and Tax Rolls, appraising Measure 50 exceptions, resolving appeals, and calculating, collecting, and distributing property taxes.
- **County Administration:** Provides leadership and administrative support to the Board of County Commissioners and County departments. The emergency management (Disaster Management) and medical examiner functions are required under Oregon Revised Statutes Section 401.
- **Clerk:** Mandated shared State-County services, including election services for County voters, recording official County and citizen documents as required by Oregon law, and maintaining and archiving public records in accordance with ORS Chapter 166.
- **County Counsel:** Provides legal advice on municipal law, general governance, public meetings, public records, and elections. Mandated responsibilities are under County Code 2.12.010, ORS 468B, OAR Chapter 340, HIPAA 45 CFR 165, and ORS 197.175.
- **Finance:** Processes and oversees the County's budget in accordance with ORS Chapter 294, prepares the Annual Comprehensive Financial Report (ACFR), administers debt services and collects transient lodging taxes, vehicle registration fees, short-term rental fees, and marijuana taxes. Additionally, it performs grant reporting required under 2 CFR 200 and OAR 162-010-0010 through OAR 162-010-0330 and processes procurement by County codes, ORS 279, and applicable federal regulations.
- **Human Resources (HR):** Ensures compliance with the Oregon Public Employees Collective Bargaining Act, ORS 243.650-243.806 and administers employee medical coverage requirements under the Affordable Care Act (ACA) and Leave Administration.
- **Public & Government Affairs (PGA):** Provides public information and supports legislative strategy, coordination, and advocacy at the state and federal levels to pursue the County's legislative priorities and funding.
- **Treasurer's Office:** Manages County cash and investments in compliance with federal requirements and ORS Chapters 208, 294, 295, and 451 as well as performing internal audits as mandated by County Code 2.15.

- **Sheriff's Office (CCSO):** Responsible under ORS 206.010 for a range of mandated law enforcement duties, including responding to and rescuing critical incidents, conducting investigations, patrol operations, providing court security, administering parole & probation, and arresting and committing individuals charged with public offenses.
- **District Attorney:** Pursuant to ORS 8.650, the District Attorney serves as the public prosecutor and prosecutes violations of State laws and County ordinances. The office also provides family support services and assists victims of crime as required under Article I, Section 42 of the Oregon Constitution.
- **Justice Court:** Provides judicial services and facilitates public compliance with Oregon laws.
- **Juvenile:** In accordance with ORS 419A and 419C, Juvenile provides intervention, supervision, and support services to youth involved in the juvenile system to prevent further offenses.
- **Transportation & Development (General Fund Portion):** Provides several state-mandated services that support public safety, orderly development, environmental protection, and regulatory compliance. The Code Enforcement program administers state-wide building code requirements mandated by ORS 215.197 and ORS 455.020, and implements County plans and ordinances. The Dog Services program verifies rabies vaccination for dogs and responds to bite incidents as required by ORS 433.345, ORS 433.365, and ORS 609.100. Additionally, ORS 401.977 and the federal PETS Act of 2006 also require state and local emergency preparedness plans addressing household pets during major disasters and emergencies. The Sustainability & Solid Waste program administers recycling and waste-reduction programs, as well as public education to meet state and local requirements under Oregon's Opportunity to Recycle Act and the Regional Solid Waste Management plan. The County Surveyor program reviews and approves surveys performed within the County as mandated by ORS 209, including partition, subdivision and condominium plats pursuant to ORS 92 and ORS 100. The Planning program implements land use plans and ordinances in accordance with ORS 195, 197, and 215. The Long-Range Planning program develops, adopts, and maintains the County’s comprehensive plan, along with zoning and land-division ordinances necessary to implement the plan, as required by OAR 660-015.

General Fund (100)

Revenue vs Expenses



Significant Changes from FY25-26

- Inflation has continually increased costs across all expense categories, including personnel costs, materials & services, and capital outlay. If inflation remains elevated, it could mean budget shortfalls in these areas and a decrease in funding for County projects.

General Fund (100)

Summary of Resources and Requirements

General Fund (100) Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected	FY26-27 Budget	$ Change	% Change
Resources by Category							
Beginning Fund Balance	87,305,804	98,967,746	110,437,693	108,741,742	106,427,383	(4,010,310)	-3.6%
Current Revenues							
Taxes	158,702,048	165,394,122	172,500,000	172,150,000	179,041,000	6,541,000	3.8%
Federal, State, Local, Other Donati	26,865,638	25,706,940	28,728,188	27,455,756	28,581,472	(146,716)	-0.5%
Charges/Fees/License/Permits/Fin	44,290,227	48,312,176	51,239,282	52,634,767	55,471,082	4,231,801	8.3%
All Other Revenue Resources	43,574,916	48,245,871	46,140,338	46,405,748	46,918,749	778,411	1.7%
Interfund Transfers	398,535	1,102,873	1,616,633	1,456,926	1,531,608	(85,025)	-5.3%
General Fund Support *	124,208,251	138,980,802	146,273,448	143,752,098	151,416,405	5,142,957	3.5%
Subtotal Current Revenues	**398,039,614**	**427,742,785**	**446,497,889**	**443,855,295**	**462,960,316**	**16,462,427**	**3.7%**
Total Resources	**485,345,418**	**526,710,530**	**556,935,582**	**552,597,038**	**569,387,699**	**12,452,117**	**2.2%**
Requirements by Category							
Personnel Services	176,254,736	191,939,037	202,696,023	200,574,183	210,496,831	7,800,808	3.8%
Materials & Services	45,122,728	51,110,640	55,842,682	52,918,275	59,967,338	4,124,656	7.4%
Capital Outlay	2,081,310	2,087,832	2,838,043	3,140,217	568,941	(2,269,102)	-80.0%
General Fund Support *	124,208,251	138,980,802	146,273,448	143,752,098	151,416,405	5,142,957	3.5%
Subtotal Current Expenditures	**347,667,025**	**384,118,311**	**407,650,196**	**400,384,773**	**422,449,515**	**14,799,319**	**3.6%**
Special Payments	4,779,946	4,860,506	6,424,961	6,183,473	5,759,943	(665,018)	-10.4%
Interfund Transfer	33,930,701	28,989,972	39,668,875	39,601,410	47,529,791	7,860,916	19.8%
Contingency	-	-	19,198,060	-	23,555,687	4,357,627	22.7%
Appropriated Expenditures	**386,377,672**	**417,968,789**	**472,942,092**	**446,169,656**	**499,294,936**	**26,352,844**	**5.6%**
Reserve for Future Expenditures	-	-	22,219,283	-	21,335,670	(883,613)	-4.0%
Year End Projected Balance	-	-	-	106,427,382	-	-	-
Unappropriated Ending Fund Bala	-	-	61,774,207	-	48,757,093	(13,017,114)	-21.1%
Total Requirements	**386,377,672**	**417,968,789**	**556,935,582**	**552,597,038**	**569,387,699**	**12,452,117**	**2.2%**

*General Fund Support reflects the receipt and distribution of tax dollars to the operating departments which results in the duplication of revenue and expenses.

General Fund (100)

General Fund (100) - Resources by Department and Category
FY26-27 Budget

Department	Beginning Fund Balance	Taxes	Federal, State, Local, All Other Gifts & Donations	Charges, Fees, Licenses, Permits, Fines, Assessments	All Other Revenue Resources	Other Interfund Transfers	General Fund Support	Total
Assessment & Taxation	108,000	-	1,242,000	2,400	350,000	-	10,567,000	12,269,400
County Admin - Disaster Mgmt	123,549	-	242,100	-	-	-	3,820,000	4,185,649
County Administration	-	-	-	99,893	-	-	4,409,003	4,508,896
County Clerk	499,912	-	-	2,973,454	-	-	2,741,900	6,215,266
County Counsel	-	-	-	1,698,190	-	-	2,323,000	4,021,190
District Attorney (DA)	-	-	4,455,686	625,000	-	-	17,334,000	22,414,686
Finance	356,345	-	-	4,940,300	352,355	-	2,946,000	8,595,000
Human Resources (HR)	328,008	-	-	4,950,249	-	475,150	1,457,000	7,210,407
Justice Court	250,000	-	-	3,759,871	65,000	-	-	4,074,871
Juvenile Department	-	-	2,265,007	-	-	117,743	9,256,000	11,638,750
Misc/Pass-Through	524,395	-	147,401	3,332,925	36,578,287	-	-	40,583,008
Non Departmental	99,282,542	179,041,000	5,433,450	3,296	4,213,280	-	-	287,973,568
Public & Government Affairs (PGA)	-	-	-	1,792,788	2,095,584	-	793,000	4,681,372
Sheriff's Office (CCSO)	-	-	13,443,925	24,991,976	362,436	903,715	89,445,018	129,147,070
Transportation & Development (DTD)	4,954,632	-	1,351,903	5,625,728	2,901,807	35,000	5,222,584	20,091,654
Treasurer's Office	-	-	-	675,012	-	-	1,101,900	1,776,912
Grand Total	**106,427,383**	**179,041,000**	**28,581,472**	**55,471,082**	**46,918,749**	**1,531,608**	**151,416,405**	**569,387,699**

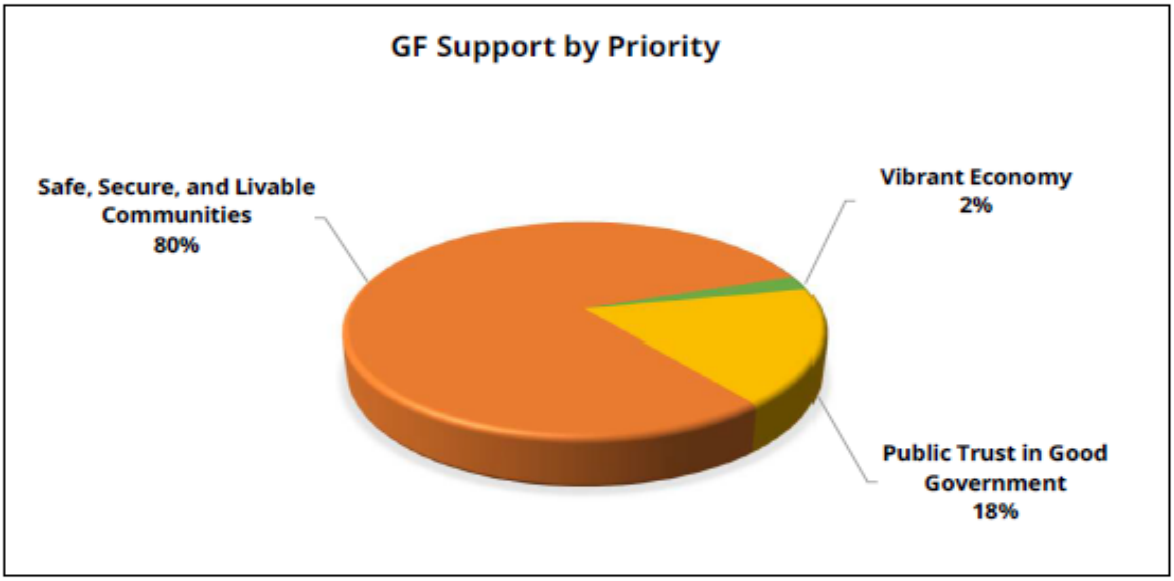
General Fund (100) - Requirements by Department and Category
FY26-27 Budget

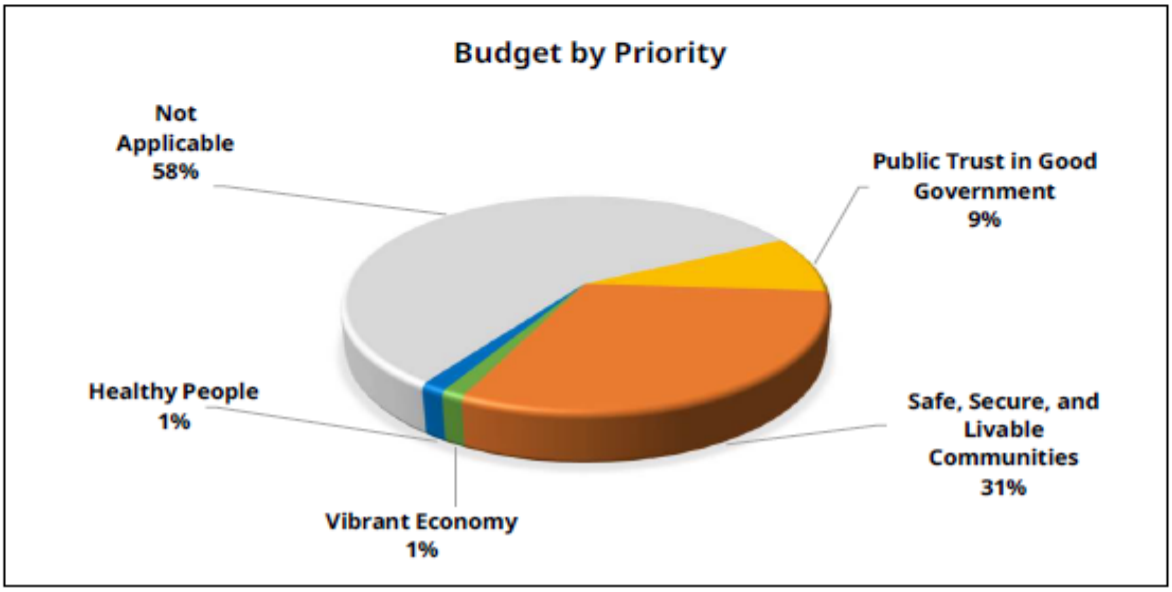
Department	Personnel Services	Materials & Services	Capital Outlay	Special Payments	Transfers	Reserve for Future Expenditures	Contingency	Unapprop. Ending Fund Balance	Grand Total
Assessment & Taxation	9,168,917	3,100,483	-	-	-	-	-	-	12,269,400
County Admin - Disaster Mgmt	3,442,435	684,705	-	58,508	-	-	-	-	4,185,648
County Administration	3,525,226	854,919	-	128,750	-	-	-	-	4,508,895
County Clerk	3,059,044	3,156,222	-	-	-	-	-	-	6,215,266
County Counsel	3,812,807	208,382	-	-	-	-	-	-	4,021,189
District Attorney (DA)	18,533,227	3,236,463	-	645,000	-	-	-	-	22,414,690
Finance	7,756,155	838,846	-	-	-	-	-	-	8,595,001
Human Resources (HR)	6,189,673	1,020,732	-	-	-	-	-	-	7,210,405
Justice Court	1,111,554	1,263,317	-	1,300,000	400,000	-	-	-	4,074,871
Juvenile Department	6,912,324	4,726,426	-	-	-	-	-	-	11,638,750
Misc/Pass-Through	36,543,871	75,100	-	3,536,685	35,000	292,352	100,000	-	40,583,008
Non Departmental	-	399,953	-	-	198,116,519	19,300,000	21,400,000	48,757,093	287,973,565
Public & Government Affairs (PGA)	4,171,772	493,600	-	16,000	-	-	-	-	4,681,372
Sheriff's Office (CCSO)	95,077,283	33,420,170	451,941	75,000	122,677	-	-	-	129,147,071
Transportation & Development (DTD)	9,747,794	6,155,856	117,000	-	272,000	1,743,318	2,055,687	-	20,091,656
Treasurer's Office	1,444,748	332,164	-	-	-	-	-	-	1,776,912
Grand Total	**210,496,831**	**59,967,338**	**568,941**	**5,759,943**	**198,946,196**	**21,335,670**	**23,555,687**	**48,757,093**	**569,387,699**

General Fund (100)

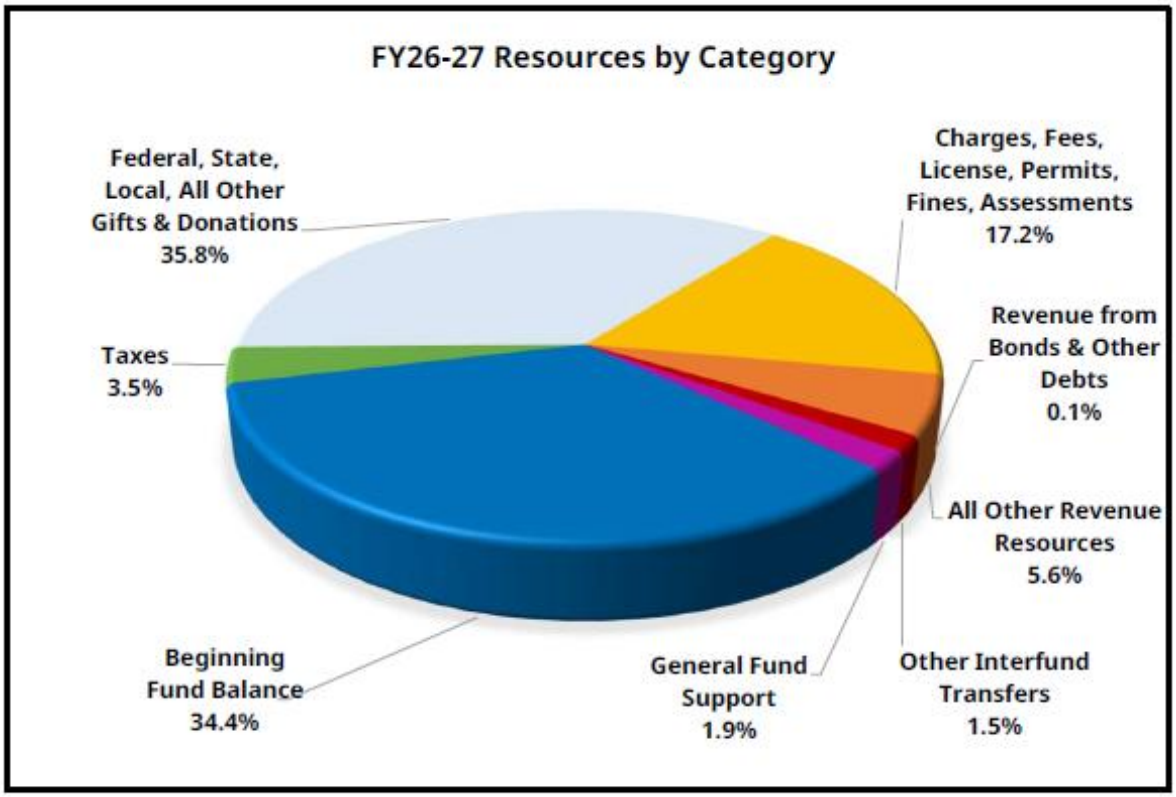
General Fund (100) Departments - FY26-27 Budget by Priority

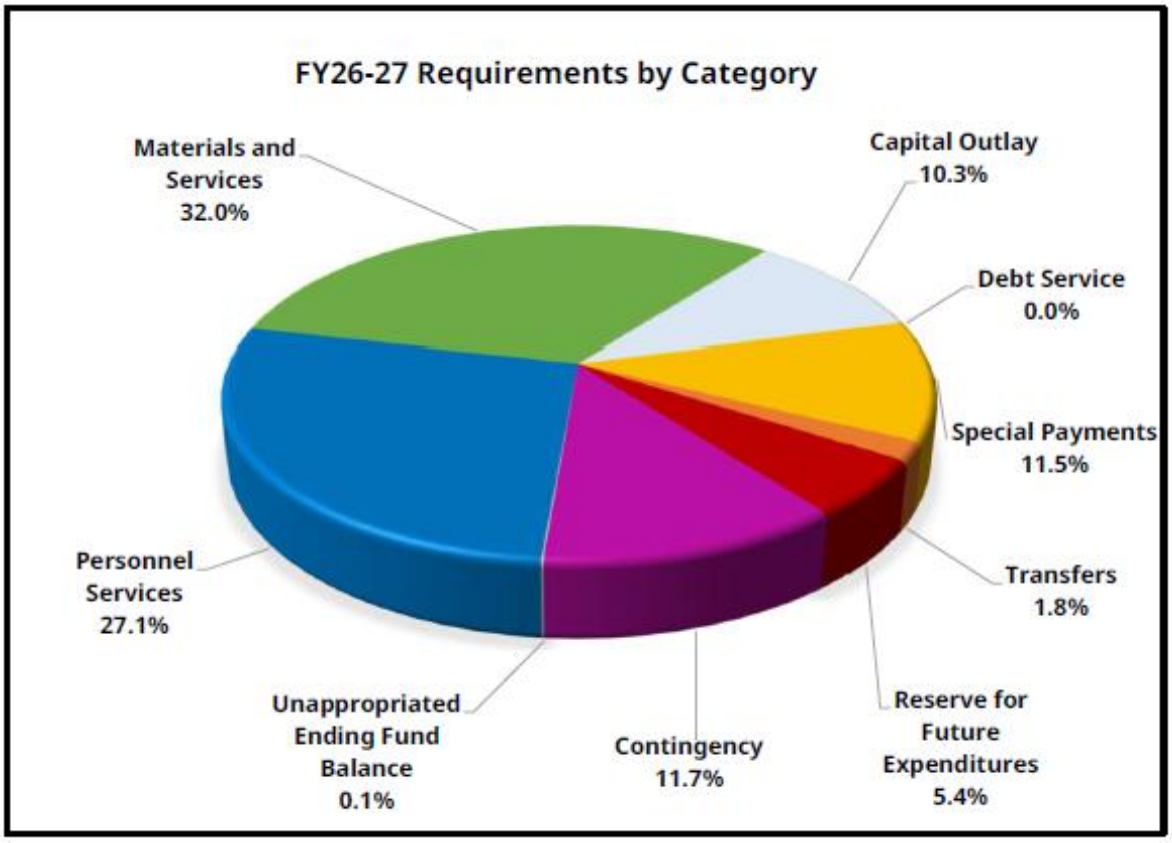
BCC Priority	FY26-27 GF Support	FY26-27 Budget	GF Support % of Budget
Public Trust in Good Government	26,338,803	49,178,547	53.6%
Safe, Secure, and Livable Communities	121,675,394	176,167,615	69.1%
Healthy People	-	8,170,238	0.0%
Vibrant Economy	3,402,208	7,314,725	46.5%
Strong Infrastructure	-	-	-
Total Operating	**151,416,405**	**240,831,126**	**62.9%**
Not Applicable - Non Operating	**-**	**328,556,573**	**0.0%**
Grand Total	**151,416,405**	**569,387,699**	**26.6%**





Special Revenue Funds





Special Revenue Funds

Funds In This Section		Managing Department
201	County Fair	Department of Transportation & Development
204	County School	Treasurer's Office
205	Development Services	Department of Transportation & Development
206	Sheriff's Operating Levy	Sheriff's Office
207	Inmate Welfare Special	Sheriff's Office
208	Community Services	Department of Transportation & Development
209	CCSO Forfeitures	Sheriff's Office
211	Law Library	County Admin - Law Library
212	Library Services	Department of Transportation & Development
215	Road	Department of Transportation & Development
218	Property Resources	Department of Transportation & Development
223	Countywide Transportation SDC	Department of Transportation & Development
224	Public Land Corner Preservation	Department of Transportation & Development
230	Special Grants	Finance
240	Health, Housing and Human Services	Health, Housing & Human Services
253	Clackamas Health Centers	Health, Housing & Human Services
255	Transient Lodging Tax	Tourism
257	Parks & Forestry	Department of Transportation & Development

County Fair Fund (201)

Fund Description

This fund accounts for the general operation, facility maintenance, and capital outlay needs of the Clackamas County Fair and Events Center (CCFEC), and expenses related to the Clackamas County Fair & Rodeo held in August. It also covers all other facility rental and special events services held annually. The County maintains the County Fair Fund; however, the Fair Board, according to the Fair Management Agreement between Clackamas County and the County Fair Board, assumes responsibility for the accuracy of all financial activities.

County Fair Fund (201)

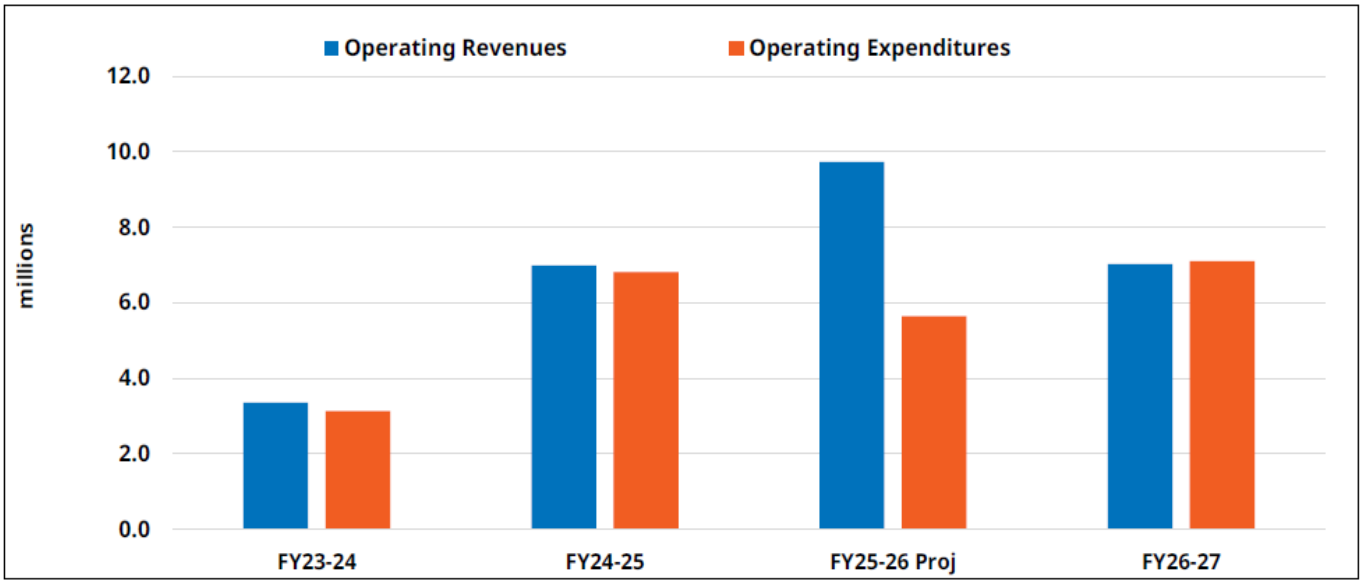
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	956,273	1,176,149	1,193,730	1,342,299	2,918,666
			-		
Federal, State, Local, All Other Gifts & Donations	607,232	3,876,051	5,121,744	1,302,527	79,750
Charges, Fees, License, Permits, Fines, Assessments	703,920	804,848	794,850	792,750	856,885
Revenue from Bonds & Other Debts	-	-	1,856,423	2,475,000	25,000
All Other Revenue Resources	1,457,722	1,688,665	2,886,000	2,026,000	2,906,436
Other Interfund Transfers	589,230	615,745	3,132,000	3,134,217	3,150,500
Operating Revenue	**3,358,103**	**6,985,308**	**13,791,017**	**9,730,494**	**7,018,571**
Total Revenue	**4,314,377**	**8,161,457**	**14,984,747**	**11,072,793**	**9,937,237**
Personnel Services	1,083,508	1,100,455	1,094,983	1,221,235	1,206,599
Materials and Services	1,699,531	1,750,518	1,662,750	1,682,400	1,691,368
Capital Outlay	355,188	3,968,186	8,472,000	2,750,492	4,201,452
Operating Expenditure	**3,138,227**	**6,819,159**	**11,229,733**	**5,654,127**	**7,099,419**
Debt Service					250,248
Transfers	-	-	2,500,000	2,500,000	2,500,000
Contingency	-	-	1,255,014	-	87,570
Total Appropriated	**3,138,227**	**6,819,159**	**14,984,747**	**8,154,127**	**9,937,237**
Total Expense	**3,138,227**	**6,819,159**	**14,984,747**	**8,154,127**	**9,937,237**
Revenues Less Expenses	**1,176,149**	**1,342,299**	**-**	**2,918,666**	**-**

County Fair Fund (201)

Mandated Services

- The County Fair Board has the exclusive management of the Clackamas County Fairgrounds and Events Center and all other property owned, leased, used or controlled by the County and devoted to the use of the county fair, and is entrusted and charged with the entire business management and financial and other affairs of such fair (ORS 565.230(1)). ORS 565 requires that counties holding a county fair must establish and maintain a fair fund.
- ORS 566.
- County Ordinance 05-2000.
- Fair Management Agreement between Clackamas County Fair Board and Clackamas County, Oregon.

Revenues vs Expenses



County Fair Fund (201)

Significant Changes from FY25-26

- Construction of the County Fair & Event Center multi-purpose building. The building will be used for a variety of event types, including emergency community support for public health and other disaster-related events.
- Evaluation and repair of damages sustained during the December 2025 storms.
- Tourism funds received for the purchase of new bleachers for the rodeo grounds.

Future Outlook

- Completion of the County Fair & Event Center multi-purpose building.
- Completion of repair and replacement activities related to the December 2025 storm damage.
- Beginning of programming at the County Fair & Event Center multi-purpose building.

County School Fund (204)

Fund Description

The County School Fund is a pass-through repository for contributions to school districts that flow through Clackamas County's accounting books. These collections are then distributed to school districts in the County based on resident average daily attendance for the preceding fiscal year, as reported by the County Education Service District's administrative office.

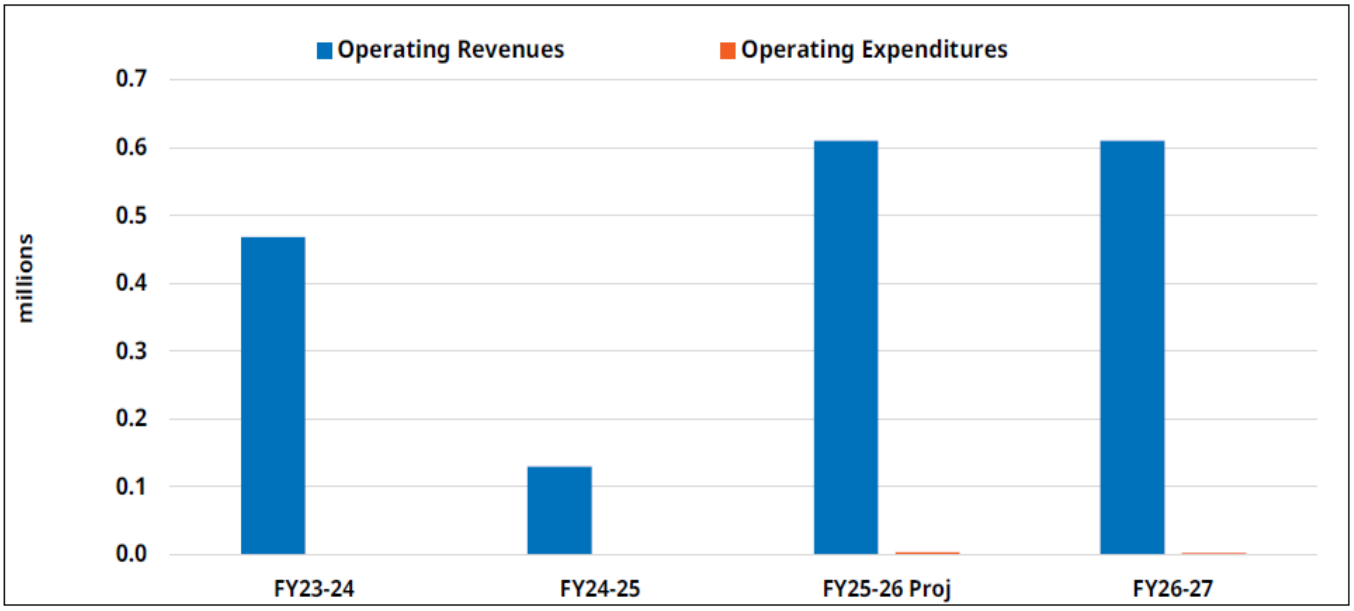
	County School Fund (204)				
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	34,074	6,119	-	973	-
Federal, State, Local, All Other Gifts & Donations	463,918	128,242	609,000	609,000	609,000
All Other Revenue Resources	4,358	1,289	1,000	1,000	1,000
Operating Revenue	**468,276**	**129,531**	**610,000**	**610,000**	**610,000**
Total Revenue	**502,350**	**135,650**	**610,000**	**610,973**	**610,000**
Materials and Services	121	35	2,000	2,973	2,000
Operating Expenditure	**121**	**35**	**2,000**	**2,973**	**2,000**
Special Payments	496,109	134,643	608,000	608,000	608,000
Total Appropriated	**496,231**	**134,677**	**610,000**	**610,973**	**610,000**
Total Expense	**496,231**	**134,677**	**610,000**	**610,973**	**610,000**
Revenues Less Expenses	**6,119**	**973**	**-**	**-**	**-**

Mandated Services

- All activities in this fund are mandated by Oregon statute.

County School Fund (204)

Revenues vs Expenses



Development Services Fund (205)

Fund Description

The Development Services fund includes the Building Codes program, as well as the Septic and Onsite Wastewater program. The Building Codes program provides five-day-a-week service to the construction community, which includes permitting, customer service, plans reviews, and next-day inspection services. The program receives revenue from the permitting and construction permits within unincorporated Clackamas County and in cities that contract with the County for building code administration and enforcement services. The Septic program reviews, permits, and inspects septic systems in unincorporated areas of Clackamas County for customers who are not served by a sanitary sewer provider.

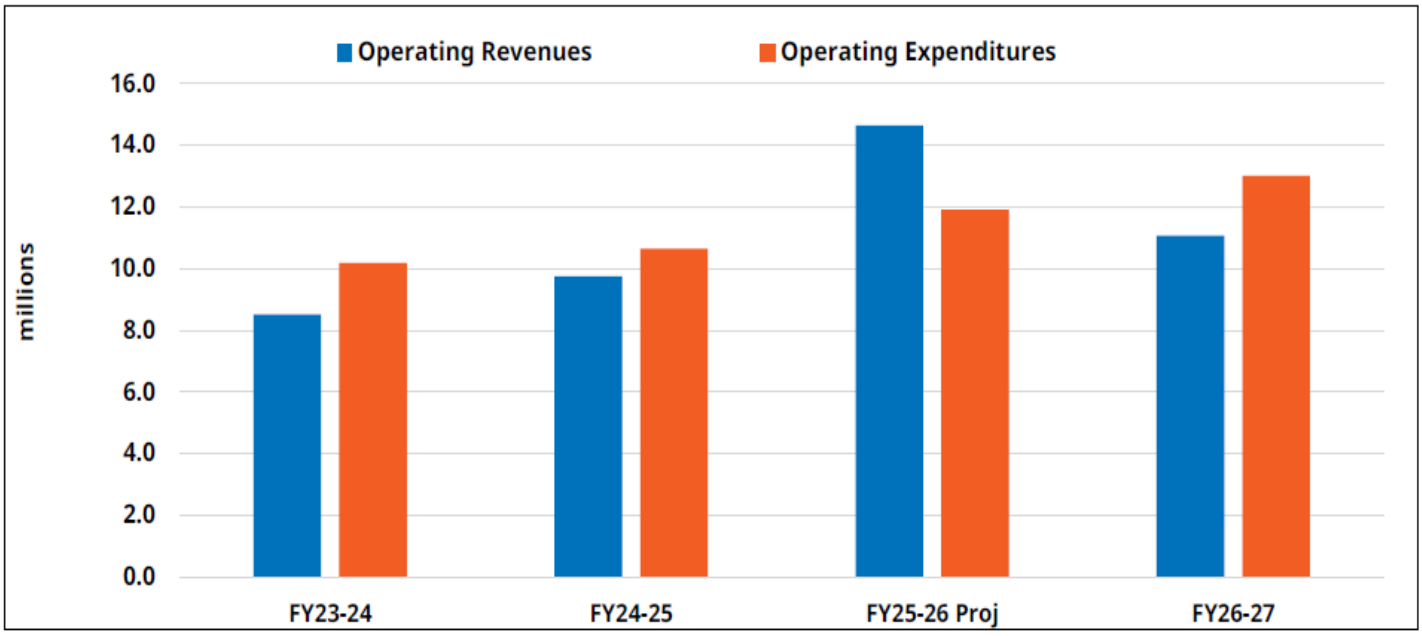
Development Services Fund (205)

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	10,965,503	9,309,626	7,690,544	8,414,950	11,148,232
Federal, State, Local, All Other Gifts & Donations	24,690	18,597	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	7,959,846	9,077,914	12,736,565	13,775,177	10,153,749
All Other Revenue Resources	534,103	648,474	894,753	871,648	918,975
Other Interfund Transfers	-	-	-	-	-
Operating Revenue	**8,518,639**	**9,744,985**	**13,631,318**	**14,646,825**	**11,072,724**
Total Revenue	**19,484,142**	**19,054,611**	**21,321,863**	**23,061,775**	**22,220,956**
Personnel Services	6,650,135	6,968,260	8,312,105	8,306,415	9,113,669
Materials and Services	3,457,495	3,574,194	3,478,792	3,498,478	3,772,057
Capital Outlay	66,886	97,208	182,000	108,650	120,000
Operating Expenditure	**10,174,516**	**10,639,662**	**11,972,897**	**11,913,544**	**13,005,726**
Transfers	-	-	-	-	-
Contingency	-	-	2,961,920	-	6,217,197
Total Appropriated	**10,174,516**	**10,639,662**	**14,934,817**	**11,913,544**	**19,222,924**
Reserve for Future Expenditures	-	-	6,387,046	-	2,998,032
Total Expense	**10,174,516**	**10,639,662**	**21,321,863**	**11,913,544**	**22,220,956**
Revenues Less Expenses	**9,309,626**	**8,414,950**	**-**	**11,148,232**	**-**

Development Services Fund (205)

Mandated Services

- State law requires counties to implement plans and ordinances ensuring development is consistent with local, regional, and state objectives to provide orderly development, planning and delivery of services, environmental protection, and public safety. Building codes are mandatory state-wide. Clackamas County is responsible for the administration of building, electrical, plumbing, mechanical and other specialty codes within its jurisdiction (ORS 215.197 & 455.020).
    - OAR 918; ORS 183, 192, 446, 447, 455, 460, 479, 480, 693, 701
    - County Code, Title 9.
    - Building Codes services for cities; Molalla, Canby, Oregon City, Happy Valley.
- Septic system codes come from the Department of Environmental Quality (DEQ) and are applicable throughout Oregon. State law allows the DEQ to enter into contracts with counties to act as agents on their behalf to implement septic related rules and regulations. Clackamas County has been in contract with the DEQ since the 1970's to provide these services and continues to be the highest volume county in Oregon.
    - OAR 71, 73; ORS 454
    - IGA with DEQ for administration of state onsite wastewater regulations.



Development Services Fund (205)

Significant Changes from FY25-26

- **BUILDING CODES - Erosion Control Program:** County Code 9.04 was implemented this year for erosion control in unincorporated Clackamas County. This new program requires erosion control measures for all construction projects in unincorporated areas that are not in special districts. Erosion control permits are only required for projects between ½ acre to 1 acre.
- **BUILDING CODES - Large Projects:** This year Kaiser hospital began construction on a 7-story, billion-dollar hospital. The project has been time intensive for permitting, plan review, and inspections. The next two fiscal years will be busy while the hospital is under construction. In additions, plans are being reviewed for an 8-story residential retirement living building for Willamette View Manor.
- **SEPTIC - Staffing:** Fee increases effective July 1, 2025 allowed the Septic Program to return to full staffing. This has significantly reduced customer response and project review times, as well as improving customer sentiment.
- **SEPTIC - GIS Implementation:** The Septic Program has implemented use of GIS for field data collection and report generation. This change has improved efficiency and makes septic evaluation data more accessible to staff during their customer interactions.

Future Outlook

- **SEPTIC - Operation and Maintenance Reporting:** OARs require certain types of septic systems to be professionally maintained, with annual reporting to the Septic Program. Currently, these reports are processed manually by staff, requiring significant amounts of time spent on data entry. In the coming year, the program plans to implement an online submittal process for customers to use, freeing up valuable staff time.

Sheriff's Operating Levy Fund (206)

Fund Description

The Sheriff's Operating Levy fund was established to fund 92 patrol and jail deputies, detectives, and the Clackamas County Interagency Taskforce members. It also currently funds the Office's body worn camera program, and materials & services for staff funded by the program, including a portion of jail medical expenses, indirect costs, and cost allocations.

Sheriff's Operating Levy Fund (206)

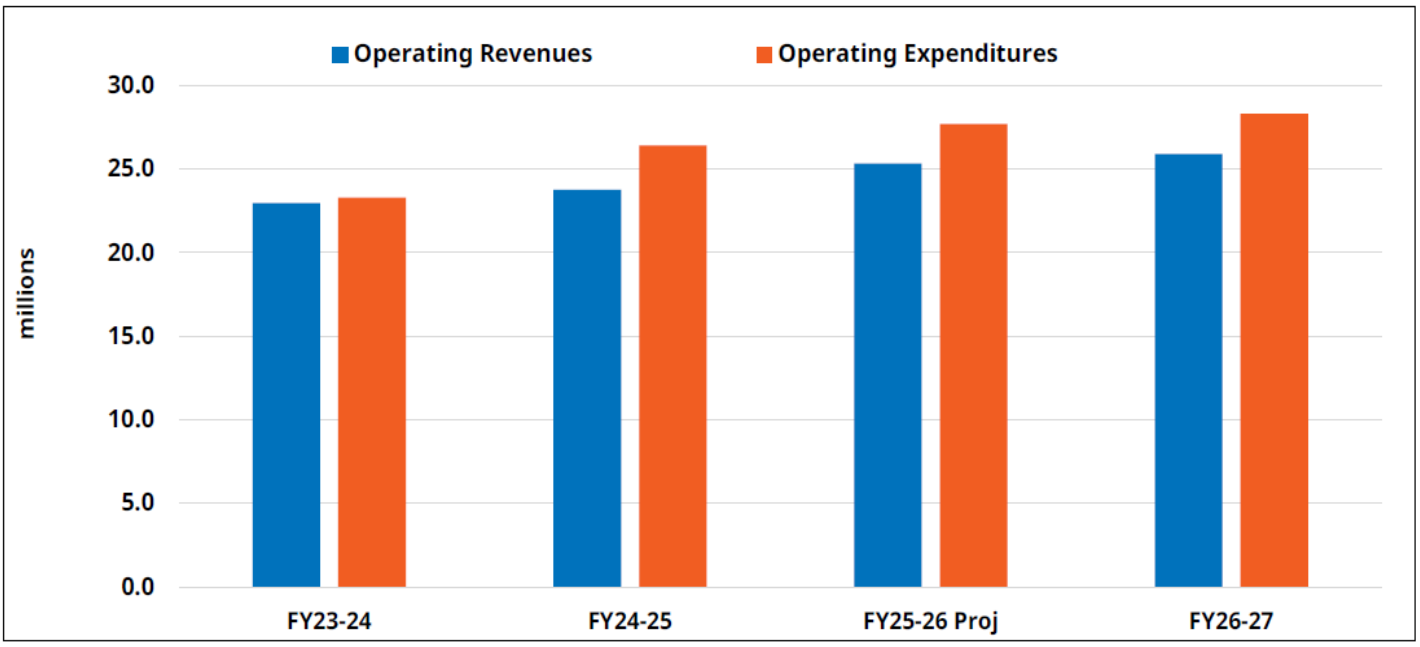
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	7,808,077	7,495,281	7,370,281	4,866,919	2,441,920
Taxes	22,314,439	23,250,418	24,910,000	24,954,300	25,702,929
Federal, State, Local, All Other Gifts & Donations	86,180	20,784	-	146,700	151,900
All Other Revenue Resources	578,948	501,693	300,000	237,752	68,077
Operating Revenue	**22,979,567**	**23,772,895**	**25,210,000**	**25,338,752**	**25,922,906**
Total Revenue	**30,787,644**	**31,268,176**	**32,580,281**	**30,205,671**	**28,364,826**
Personnel Services	13,312,263	16,945,634	20,753,281	17,833,773	17,201,784
Materials and Services	9,008,368	8,480,920	9,827,000	8,761,979	10,078,042
Capital Outlay	971,733	978,886	2,000,000	1,117,999	1,025,000
Operating Expenditure	**23,292,363**	**26,405,440**	**32,580,281**	**27,713,751**	**28,304,826**
Special Payments	-	-	-	50,000	60,000
Contingency	-	-	-	-	-
Total Appropriated	**23,292,363**	**26,405,440**	**32,580,281**	**27,763,751**	**28,364,826**
Total Expense	**23,292,363**	**26,405,440**	**32,580,281**	**27,763,751**	**28,364,826**
Revenues Less Expenses	**7,495,281**	**4,862,736**	**-**	**2,441,920**	**-**

Mandated Services

- The fund has restricted use but no mandates.

Sheriff's Operating Levy Fund (206)

Revenues vs Expenses



Significant Changes from FY25-26

- **Budget:** Expenses continue to outpace revenues, requiring at least 7 positions to be vacant in FY26-27 to remain under budget.

Future Outlook

- **Levy Renewal:** The Levy renewal will go to voters in FY26-27. The millage rate established should cover known expenses throughout the next Levy cycle.
- **Beginning Fund Balance:** It is essential the Levy carry over a healthy beginning fund balance year-over-year, as costs will increase more than tax revenue and the beginning fund balance will be needed to cover the costs.

Inmate Welfare Fund (207)

Fund Description

The Sheriff's Inmate Welfare Fund is mandated by Oregon Revised Statute (ORS) 169.685, which states that any city or county maintaining a local regional correctional facility must establish a distinct inmate welfare fund account. This account is required to be separate from the city or county general fund. Funds must be used solely to promote inmate welfare as defined in the governing ORS. Revenue comes from inmate telephone services and commissary fees. The fund is used to improve the quality of life for inmates, including GED completion.

Inmate Welfare Special Fund (207)

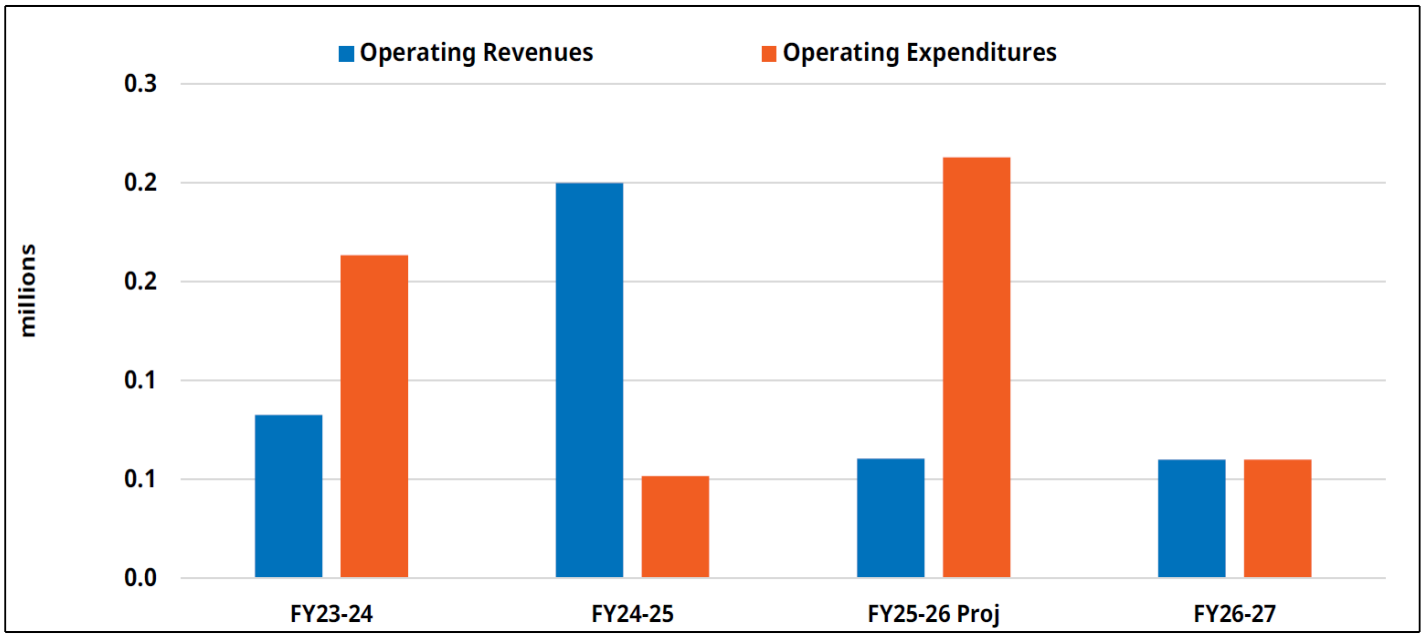
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	84,534	3,800	152,126	152,126	-
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	80,135	196,208	55,000	55,000	60,000
All Other Revenue Resources	2,560	3,764	1,500	5,683	-
Operating Revenue	**82,695**	**199,972**	**56,500**	**60,683**	**60,000**
Total Revenue	**167,229**	**203,771**	**208,626**	**212,809**	**60,000**
Personnel Services	-	-	-	-	-
Materials and Services	163,429	51,646	208,626	212,809	60,000
Capital Outlay	-	-	-	-	-
Operating Expenditure	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**
Total Appropriated	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**
Total Expense	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**
Revenues Less Expenses	**3,800**	**152,126**	**-**	**-**	**-**

Inmate Welfare Fund (207)

Mandated Services

- The Inmate Welfare Fund program is a statutorily required program to provide programs and services to adults in custody within the Jail (ORS 169.685).

Revenues vs Expenses



Future Outlook

- The fund is not preparing for significant initiatives nor updating existing initiatives.

Community Services Fund (208)

Fund Description

The Community Services Fund comprises the Administration Program and the Economic Development Program. The Department of Transportation & Development (DTD) administration program provides leadership and direction, budgeting, and financial management support to the program. The Economic Development Program supports and manages business retention, expansion or relocation of established businesses, recruitment of new businesses and business assistance. The program also facilitates economic development incentives, tracks employment lands, studies business supply chains, and implements initiatives to expand the county's economic base.

Community Services Fund (208)

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	7,534,317	9,046,619	9,372,782	9,816,827	10,759,475
Federal, State, Local, All Other Gifts & Donations	2,750,453	2,771,352	2,750,500	2,856,500	3,224,500
Charges, Fees, License, Permits, Fines, Assessments	908,319	983,572	627,233	623,524	745,171
All Other Revenue Resources	419,618	485,276	403,290	473,290	462,290
Other Interfund Transfers	-	-	3,600,000	3,600,000	2,500,000
General Fund Support	76,498	-	-	-	-
Operating Revenue	**4,154,888**	**4,240,200**	**7,381,023**	**7,553,314**	**6,931,961**
Total Revenue	**11,689,205**	**13,286,819**	**16,753,804**	**17,370,141**	**17,691,436**
Personnel Services	986,628	1,252,968	1,377,073	1,339,183	1,498,660
Materials and Services	1,155,959	1,213,512	2,163,420	1,746,484	2,792,108
Capital Outlay	-	3,512	-	25,000	-
Operating Expenditure	**2,142,587**	**2,469,992**	**3,540,493**	**3,110,666**	**4,290,768**
Special Payments	500,000	1,000,000	1,100,000	1,000,000	1,900,000
Transfers	-	-	2,500,000	2,500,000	2,500,000
Contingency	-	-	2,906,423	-	2,856,159
Total Appropriated	**2,642,587**	**3,469,992**	**10,046,916**	**6,610,666**	**11,546,927**
Reserve for Future Expenditures	-	-	6,706,888	-	6,144,509
Total Expense	**2,642,587**	**3,469,992**	**16,753,804**	**6,610,666**	**17,691,436**
Revenues Less Expenses	**9,046,619**	**9,816,827**	**-**	**10,759,475**	**-**

Mandated Services

- The Economic Development program is funded by Oregon State Lottery dollars as a mandated service under ORS 461.512, which prescribes for the management of lottery money received by counties and stipulates the required reporting on the use of those dollars. Per the ORS, Oregon State Lottery funds are distributed to the counties into a dedicated fund for purposes that further economic development.
    - ORS 461.540 (Administrative Services Economic Development Fund-State Lottery)
        1) There is established in the General Fund of the State Treasury the Administrative Services Economic Development Fund. All money transferred from the State Lottery Fund, interest earnings credited to this fund and other money authorized to be transferred to this fund from whatever source are appropriated continuously for any of the following public purposes:

           (a) Creating jobs; **(b)** Furthering economic development in Oregon; **or (c)** Financing public education.
        2) As used in this section and section 4, Article XV of the Oregon Constitution:

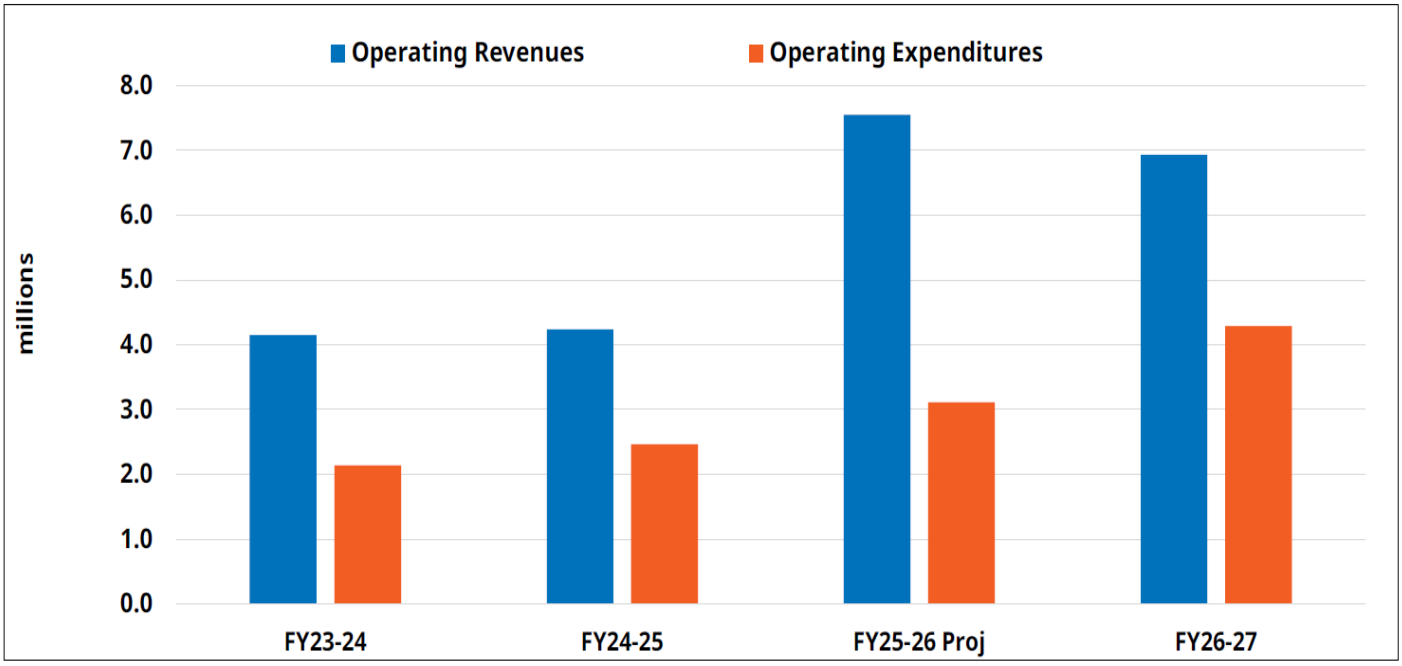
           (a) "Creating jobs" includes, but is not limited to:

           (A) Supporting the creation of new jobs in Oregon; **(B)** Helping prevent the loss of existing jobs in Oregon; **(C)** Assisting with work transition to new jobs in Oregon; **or (D)** Training or retraining workers.
        3) "Furthering economic development" includes, but is not limited to, providing:

           (A) Services or financial assistance to for-profit and nonprofit businesses located or to be located in Oregon; **(B)** Services or financial assistance to business or industry associations to promote, expand or prevent the decline of their businesses; **or (C)** Services or financial assistance for facilities, physical environments or development projects, as defined in ORS 285B.410 (Definitions for ORS 285B.410 to 285B.482), that benefit Oregon's economy [1985 c.302 §7(7); 1995 c.12 §7; 2002 s.s.3 c.6 §18; 2005 c.835 §27; 2009 c.872 §3; 2011 c.699 §8].

Community Services Fund (208)

Revenues vs Expenses



Significant Changes from FY25-26

- Business Development Grants 2nd year (traded sector).
- Industrial Site Readiness Study (un-incorporated county).
- Industrial Economic Opportunity Analysis consolidation study (city data).
- Tourism business Accelerator & Professional Services Grants.
- Commercial Property Assessed Clean Energy Program (CPACE) Established in Clackamas County.

Future Outlook

- Business Development Grants 3rd year (traded sector).
- Small Business Grant Concept (Accelerator/Entrepreneur & Technical Assistance).
- Commercial & Mixed use Assessment: Economic Opportunity Analysis Consolidation (EOA city data).
- Commercial & Mixed-Use Land Assessment (un-incorporated only).
- Land Bank Program (research & assess).

CCSO Forfeitures Fund (209)

Fund Description

The Clackamas County Sheriff's Office (CCSO) Forfeitures Fund was established to accommodate audit and financial compliance for activities related to the United States Department of Justice, United States Department of Treasury, and Oregon Civil Forfeitures. Forfeiture funds must be used to increase or supplement the resources of the CCSO and shall not be used to replace or supplant appropriated resources of the agency. Allowable expenditures for forfeiture funds are outlined in Oregon Revised Statutes and federal guidelines.

CCSO Forfeitures Fund (209)

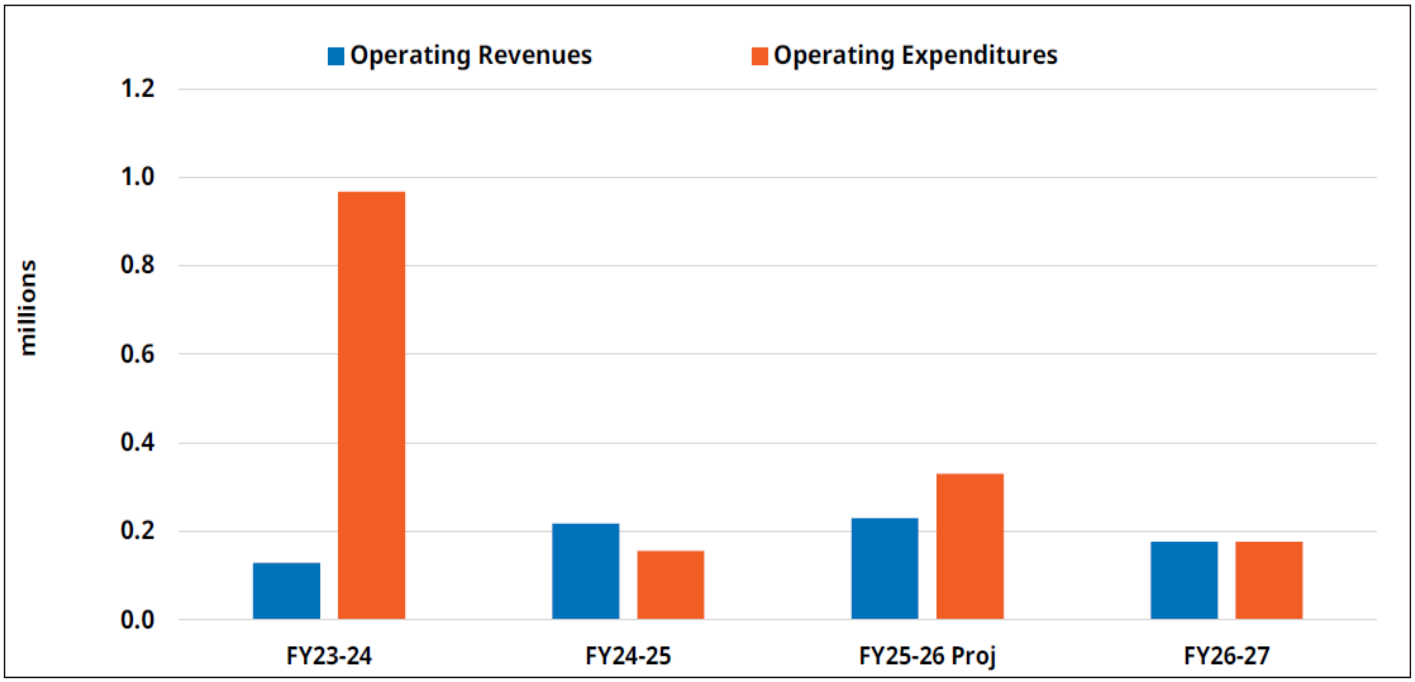
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	856,677	18,487	80,051	99,437	-
Federal, State, Local, All Other Gifts & Donations	90,096	70,144	150,000	225,000	175,000
Revenue from Bonds & Other Debts	-	-	-	-	-
All Other Revenue Resources	38,607	146,648	1,000	5,500	1,000
Operating Revenue	**128,703**	**216,792**	**151,000**	**230,500**	**176,000**
Total Revenue	**985,380**	**235,279**	**231,051**	**329,937**	**176,000**
Personnel Services	442,394	-	-	-	-
Materials and Services	1,160	155,228	186,651	329,937	176,000
Capital Outlay	523,339	-	44,400	-	-
Operating Expenditure	**966,893**	**155,228**	**231,051**	**329,937**	**176,000**
Total Appropriated	**966,893**	**155,228**	**231,051**	**329,937**	**176,000**
Total Expense	**966,893**	**155,228**	**231,051**	**329,937**	**176,000**
Revenues Less Expenses	**18,487**	**80,051**	**-**	**-**	**-**

Mandated Services

- The fund has restricted use but no mandates.

CCSO Forfeitures Fund (209)

Revenues vs Expenses



Future Outlook

- No new initiatives nor updates on existing initiatives.

Law Library Fund (211)

Fund Description

Clackamas County operates a free Law Library open to all - including judges, attorneys, litigants, legal staff, reporters and students - at a location that is convenient and available at reasonable hours. It provides access to 15,000 print resources, mostly unavailable or expensive online, and online legal research subscriptions like Westlaw, LexisNexis, and Oregon BarBooks. Professional staff provide legal research assistance, resources, court navigation and general legal information. The Law Library offers legislative history, court briefs, legal forms, and document procurement. The facility serves as a high-tech space for researching and reading, navigating the court system, accessing documents, and completing forms, ensuring reliable and accurate legal results through access to a carefully balanced collection of print and digital materials.

Law Library Fund (211)

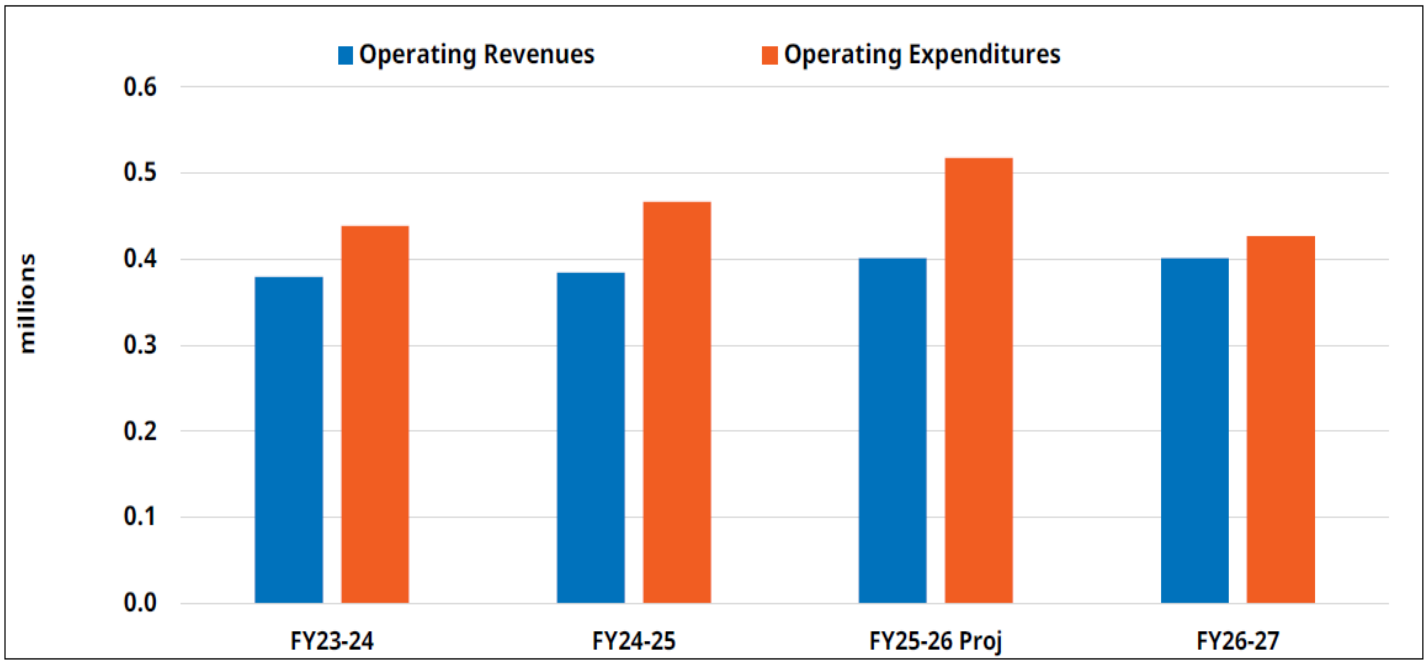
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	284,874	225,564	147,554	143,093	26,218
Federal, State, Local, All Other Gifts & Donations	-	-	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	362,720	362,241	407,820	384,765	384,765
All Other Revenue Resources	16,401	15,928	16,000	16,000	16,000
General Fund Support	-	6,011	-	-	-
Operating Revenue	**379,121**	**384,179**	**423,820**	**400,765**	**400,765**
Total Revenue	**663,995**	**609,743**	**571,374**	**543,858**	**426,983**
Personnel Services	284,046	295,490	333,060	336,361	276,872
Materials and Services	154,385	171,160	188,313	181,279	150,111
Operating Expenditure	**438,431**	**466,650**	**521,374**	**517,640**	**426,983**
Contingency	-	-	50,000	-	-
Total Appropriated	**438,431**	**466,650**	**571,374**	**517,640**	**426,983**
Total Expense	**438,431**	**466,650**	**571,374**	**517,640**	**426,983**
Revenues Less Expenses	**225,564**	**143,093**	**-**	**26,218**	**-**

Law Library Fund (211)

Mandated Services

- Operate a free law library at a location that is convenient and available during regular hours.

Revenues vs Expenses



Library Services Fund (212)

Fund Description

The Library Services Fund includes the operations of the Library Support Services program and the Oak Lodge and Gladstone libraries. The Library Support Services program provides centralized hardware, software, cataloging, delivery, and technical support services to all member libraries of the Clackamas County Library District, including the two county-operated libraries and eleven libraries operated by the cities of Canby, Estacada, Happy Valley, Lake Oswego, Milwaukie, Molalla, Oregon City, Sandy, West Linn, and Wilsonville. The Oak Lodge and Gladstone libraries provide informational, educational, cultural, and recreational resources to enhance the economic, social, and cultural vitality of their communities.

Library Services Fund (212)

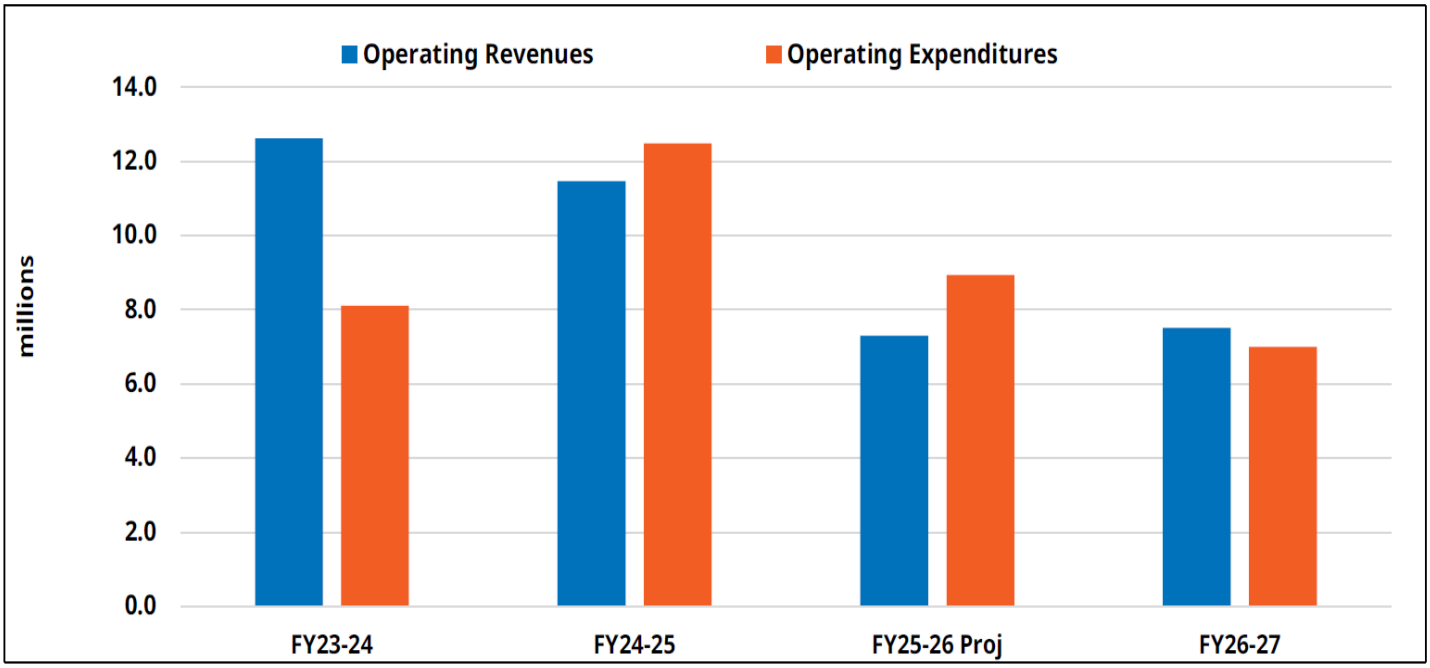
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	7,620,886	12,072,726	9,596,768	11,005,993	9,117,783
Federal, State, Local, All Other Gifts & Donations	3,952,198	3,194,444	3,183,873	3,183,873	3,314,691
Charges, Fees, License, Permits, Fines, Assessments	83,497	78,537	305,021	65,100	65,500
All Other Revenue Resources	1,231,599	1,192,648	1,918,344	1,146,968	1,128,050
Other Interfund Transfers	4,666,189	4,417,602	100,000	-	-
General Fund Support	2,680,451	2,579,757	2,900,092	2,900,092	2,987,416
Operating Revenue	**12,613,934**	**11,462,988**	**8,407,330**	**7,296,033**	**7,495,657**
Total Revenue	**20,234,820**	**23,535,714**	**18,004,098**	**18,302,026**	**16,613,440**
Personnel Services	3,305,734	3,600,172	4,035,526	3,975,318	4,198,240
Materials and Services	2,290,343	2,586,631	3,925,437	2,998,629	2,466,296
Capital Outlay	2,499,319	6,297,250	2,278,762	1,960,597	322,890
Operating Expenditure	**8,095,397**	**12,484,052**	**10,239,725**	**8,934,544**	**6,987,427**
Special Payments	66,697	45,668	360,000	249,700	58,700
Contingency	-	-	5,105,031	-	8,513,137
Total Appropriated	**8,162,094**	**12,529,720**	**15,704,756**	**9,184,244**	**15,559,264**
Reserve for Future Expenditures	-	-	2,299,342	-	1,054,176
Total Expense	**8,162,094**	**12,529,720**	**18,004,098**	**9,184,244**	**16,613,440**
Revenues Less Expenses	**12,072,726**	**11,005,994**	**-**	**9,117,782**	**-**

Library Services Fund (212)

Mandated Services

- The Gladstone Library program and the Oak Lodge Library program are mandated services under the Clackamas County Library District. In 2008, voters approved of a countywide Library District for the County with a permanent rate of 0.3974 dollars per thousand of assessed value. The District functions as a fiscal agent by distributing property tax revenues raised by the District's permanent rate to participating local governments who operate libraries within the County.
    - Intergovernmental Agreements: City of Gladstone; Library District IGA
- The Library Support Services program is a mandated service as indicated in the intergovernmental agreements between Clackamas County and the individual Library Service Providers throughout the District. The program provides hardware, software, cataloging and support services to the customer libraries so they can efficiently and effectively provide library collections and services to their patrons.
    - Intergovernmental Agreement

Revenues vs Expenses



Library Services Fund (212)

Significant Changes from FY25-26

- Oak Lodge Library: The new Oak Lodge Library facility opened to the public on October 18, 2025, marking an exciting milestone for the community. The library will collaborate with stakeholders and community residents to shape and refine services in the new facility.

Future Outlook

- Gladstone Library: Looking ahead, the library will continue refining services and spaces to meet the changing needs of residents while building on its role as a trusted community resource.

Road Fund (215)

Fund Description

The Clackamas County Road Fund provides safety, maintenance, construction, and operations services to users of the transportation system so they can travel safely in Clackamas County. This revenue helps ensure a safe, efficient and well-maintained county system of over 1,400 road miles, 179 bridges, 40,000 traffic signs and 150 traffic signals. The work groups responsible for this system include Transportation Maintenance, Traffic Safety, Engineering Development Review, Transportation Engineering & Construction, Long Range Transportation Planning, Regional Policy Coordination, Damascus Roads, Community Road Fund (CRF), and Department Administration.

Road Fund (215)

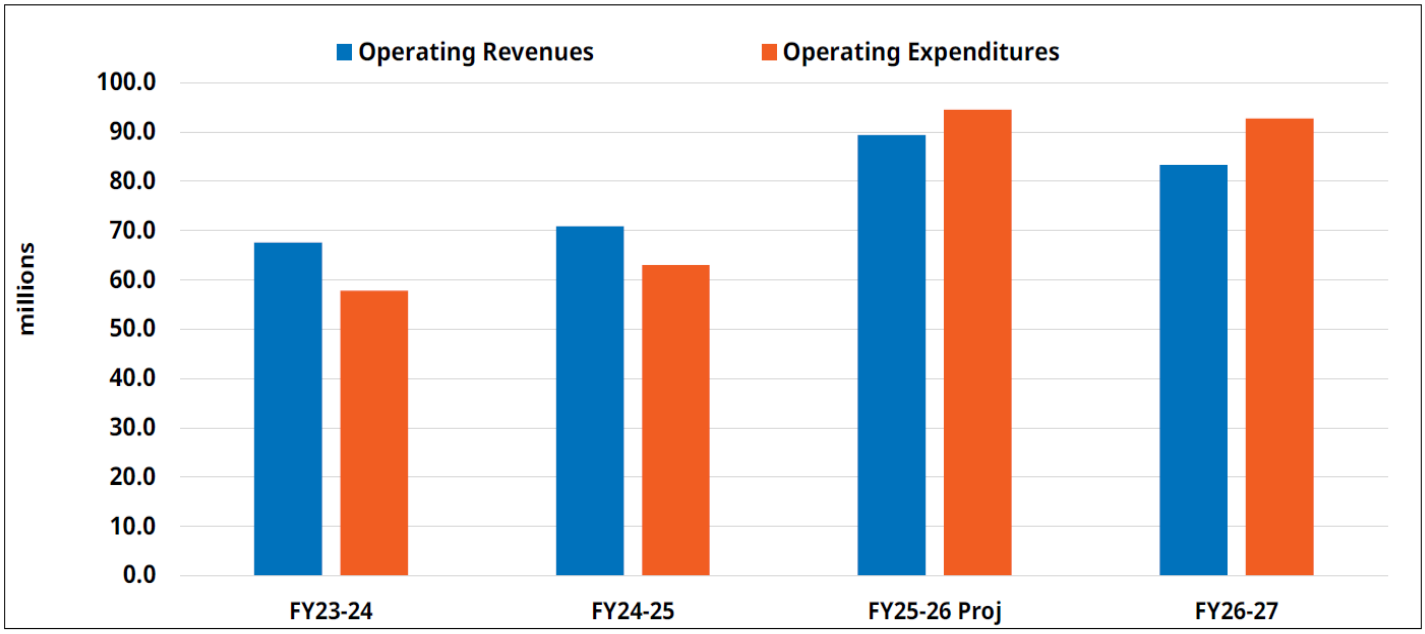
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	55,451,564	59,091,523	50,670,586	60,127,268	46,233,279
Federal, State, Local, All Other Gifts & Donations	44,740,275	46,575,936	52,526,927	54,162,562	48,286,393
Charges, Fees, License, Permits, Fines, Assessments	16,715,716	16,409,955	16,987,372	16,984,726	18,159,724
Revenue from Bonds & Other Debts	-	-	-	-	-
All Other Revenue Resources	4,864,505	5,215,337	8,981,413	9,243,739	12,895,659
Other Interfund Transfers	1,028,670	2,635,400	9,121,165	8,962,143	3,940,197
General Fund Support	207,623	-	-	-	-
Operating Revenue	**67,556,790**	**70,836,629**	**87,616,877**	**89,353,171**	**83,281,972**
Total Revenue	**123,008,354**	**129,928,151**	**138,287,463**	**149,480,439**	**129,515,253**
Personnel Services	21,519,300	23,195,010	26,865,462	24,166,629	28,497,216
Materials and Services	25,966,948	24,399,914	34,919,089	34,347,187	30,429,817
Capital Outlay	10,358,031	15,387,394	35,347,674	36,036,593	33,844,931
Operating Expenditure	**57,844,279**	**62,982,318**	**97,132,226**	**94,550,408**	**92,771,964**
Special Payments	4,790,596	4,475,589	6,558,000	6,458,000	7,128,000
Transfers	1,281,956	2,342,977	2,506,700	2,238,752	1,889,792
Contingency	-	-	21,035,530	-	21,504,137
Total Appropriated	**63,916,831**	**69,800,883**	**127,232,455**	**103,247,161**	**123,293,893**
Reserve for Future Expenditures	-	-	11,055,008	-	6,221,360
Total Expense	**63,916,831**	**69,800,883**	**138,287,463**	**103,247,161**	**129,515,253**
Revenues Less Expenses	**59,091,523**	**60,127,268**	**-**	**46,233,278**	**-**

Road Fund (215)

Mandated Services

- The Traffic Safety Program is mandated by the Federal Highway Administration (FHWA) to have a Traffic Safety Action Plan (TSAP) and an Intelligent Transportation System (ITS) Plan.
    - Federal Highway Administration (FHWA) requires TSAP and ITS Plans.
- The Oregon Constitution (Article IX, Section 3a) dedicates the highway revenues for the construction, improvement, maintenance, operation and use of public highways, roads, streets and roadside rest areas, thus mandating the use of the Road Fund revenues.
- Local jurisdictions receiving Oregon State Highway Fund Revenues are required to spend or reserve at least 1% of the annual receipts on bicycle/pedestrian improvements (ORS 366.514).
- ORS Title 31, 192, 366-384, 758.010, 810
- Transportation Planning Rules (OAR 660-012); Statewide Planning Goal 12
- County Code, Title 7.03, 7.04, 7.07, 11.03; County Roadway Standards
- Intergovernmental Agreements: Cities/ODOT - Signal Work; Cities: Striping/Signage + Construction Management Services.

Revenues vs Expenses



Road Fund (215)

Significant Changes from FY25-26

- Flat road fund revenue over the past few years combined with inflating costs has resulted in a slight decrease in funding available for pavement preservation and projects.
- Working with Metro and ODOT to continue development of the Sunrise Gateway Corridor Community Visioning project.

Future Outlook

- This is the final year that the County will receive road fund distributions for the former City of Damascus.
- Given the recent failure of the new transportation measure to pass a public vote, it is important for the State Legislature to pass a transportation package that can avoid service reductions.

Property Resources Fund (218)

Fund Description

The Property Resources Fund includes the tax title land program and the property disposition program. The tax title land program accounts for tax-foreclosed property proceeds. Properties are deeded to the county after six years of delinquency and are sold at auction. *Tyler v. Hennepin* directs surplus proceeds to prior owners; Clackamas County notifies them to claim funds. The self-supporting property disposition program manages county real properties that are deeded to the county through foreclosure. It disposes of properties via auction, transfer, or private sale. Management services include title documentation, inspection, maintenance, and marketing until sale or transfer.

Property Resources Fund (218)

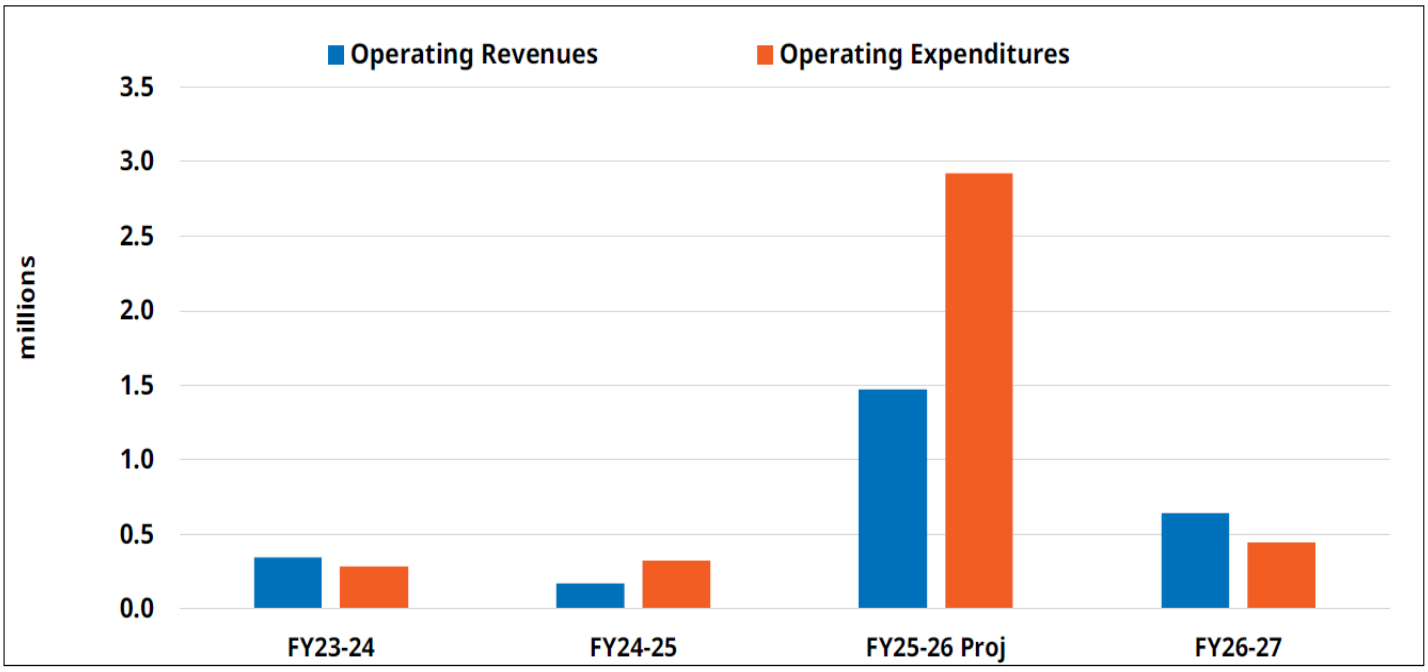
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	2,294,653	2,254,354	2,745,017	2,104,049	623,487
Charges, Fees, License, Permits, Fines, Assessmen	-	-	19,000	-	400,855
Revenue from Bonds & Other Debts	-	-	-	-	-
All Other Revenue Resources	243,772	172,281	845,301	975,476	241,900
Other Interfund Transfers	103,266	-	1,044,553	498,116	-
Operating Revenue	**347,038**	**172,281**	**1,908,854**	**1,473,592**	**642,755**
Total Revenue	**2,641,691**	**2,426,635**	**4,653,871**	**3,577,641**	**1,266,241**
Personnel Services	175,138	184,755	202,354	206,242	205,304
Materials and Services	108,933	137,830	2,720,440	2,716,200	240,876
Capital Outlay	-	-	-	-	-
Operating Expenditure	**284,072**	**322,586**	**2,922,794**	**2,922,442**	**446,180**
Special Payments	-	-	-	-	-
Transfers	103,266	-	578,149	31,712	-
Contingency	-	-	41,484	-	500,000
Total Appropriated	**387,338**	**322,586**	**3,542,427**	**2,954,154**	**946,180**
Reserve for Future Expenditures	-	-	1,111,444	-	320,061
Total Expense	**387,338**	**322,586**	**4,653,871**	**2,954,154**	**1,266,241**
Revenues Less Expenses	**2,254,354**	**2,104,049**	**-**	**623,487**	**-**

Property Resources Fund (218)

Mandated Services

- The Property Disposition program is responsible for the management and disposition of County properties as mandated under ORS Chapter 275. Areas of responsibility include managing and disposing of surplus properties that are deeded to the County through statutory tax foreclosure, and providing property management services through title/deed documentation, inspection, maintenance, marketing, contracting and administration as needed. Tyler v Hennepin County and Oregon House Bill 2089 (2025), as well as Lynch v Multnomah County, et al class action lawsuit settlement provide requirements for disbursement of surplus funds to former owners of tax foreclosed properties.
    - State ORS 275
    - County Code, Title 2.01
    - Tyler v Hennepin County
    - Oregon House Bill 2089 (2025)
    - Lynch v Multnomah County, et al class action lawsuit settlement

Revenues vs Expenses



Property Resources Fund (218)

Significant Changes from FY25-26

- Oregon House Bill 2089 (2025) and Lynch v Multnomah County, et al class action lawsuit settlement revised how surplus proceeds are disbursed after a tax foreclosed property is sold.
- Property Disposition revamped the Property Disposition Policy and Procedures document to reflect several significant changes that have impacted the program, most notably the shift to distributing surplus funds from the sale of foreclosed properties to the former owner after the property is sold by the County. This change started with the 2023 Supreme Court case *Tyler v. Hennepin* and was further defined this past year with Oregon House Bill 2089 (2025).
- The new Policy and Procedures includes a cost recovery structure for Property Disposition as it is now a self-funded program.
- The Tax Title Land program is being closed due to the changes in how property sale proceeds are handled. It is no longer needed. All funds will flow through the property disposition program.

Future Outlook

- Implementation of the new cost recovery fee structure. This first year will be a litmus test to see if the designed structure is sufficient to cover program costs.
- Implementing Oregon House Bill 2089 (2025) prescribed processes to process sales of tax foreclosures received in early 2026.

Countywide Transportation SDC Fund (223)

Fund Description

Transportation System Development Charges (TSDC) are one-time fees assessed on new or expanded developments in unincorporated Clackamas County. The fees are based on the number of vehicle trips a specific land use generates and help fund transportation facilities needed to support the new or expanded development and its users, equitably spreading infrastructure costs. Funds are used to add capacity to county roads; a fee is charged on building permits based on the number of vehicle trips the project will add to the road system. Money is transferred out of this program to support eligible capital projects.

Countywide Transportation SDC Fund (223)

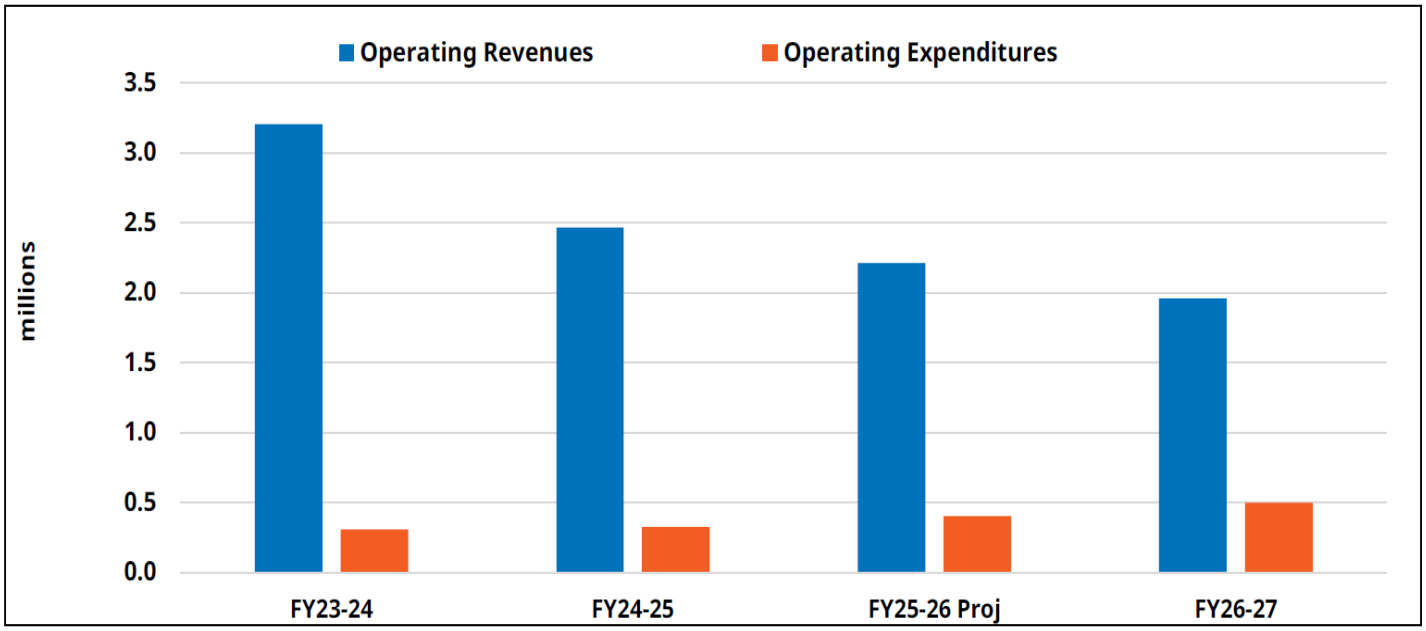
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	18,974,995	20,847,082	19,932,332	21,415,354	15,337,607
Charges, Fees, License, Permits, Fines, Assessments	2,458,757	1,531,162	2,016,450	1,296,080	1,296,080
All Other Revenue Resources	749,169	935,080	685,000	919,420	661,980
Operating Revenue	**3,207,926**	**2,466,242**	**2,701,450**	**2,215,500**	**1,958,060**
Total Revenue	**22,182,921**	**23,313,324**	**22,633,782**	**23,630,854**	**17,295,667**
Materials and Services	307,168	322,342	508,114	403,782	497,700
Capital Outlay	-	-	-	-	-
Operating Expenditure	**307,168**	**322,342**	**508,114**	**403,782**	**497,700**
Special Payments	-	-	-	-	-
Transfers	1,028,670	1,575,629	8,036,671	7,889,465	3,237,205
Contingency	-	-	7,025,000	-	7,250,000
Total Appropriated	**1,335,839**	**1,897,971**	**15,569,785**	**8,293,247**	**10,984,905**
Reserve for Future Expenditures	-	-	7,063,997		5,614,354
Unappropriated Ending Fund Balance			-		696,408
Total Expense	**1,335,839**	**1,897,971**	**22,633,782**	**8,293,247**	**17,295,667**
Revenues Less Expenses	**20,847,082**	**21,415,354**	**-**	**15,337,607**	**-**

Mandated Services

- Countywide TSDCs from the unincorporated area are deposited into Fund 223, with use restricted by Oregon Revised Statutes (ORS 223).
- County Code, Title 11.03.

Countywide Transportation SDC Fund (223)

Revenues vs Expenses



Significant Changes from FY25-26

- **Countywide TSDC Funds:** $4.462M will be transferred to support 7 projects including both Community Road Fund and Countywide CIP projects.
- **Happy Valley Joint Subarea TSDC Funds:** This is the remaining County balance of developer paid fees from the Happy Valley Joint Transportation System Development Charge area. An agreement is in place with the City of Happy Valley to use the remaining funds to cover county staff project management of the SE 172nd Avenue extension north.

Future Outlook

- **Countywide TSDC Funds:** More than $12M in transfers are programmed over 3 years. Contingency reflects current bid environment.
- **Happy Valley Joint Subarea TSDC Funds:** When the fund balance is spent, the county will direct bill the city for any additional staff time and this program will be closed.

Public Land Corner Preservation Fund (224)

Fund Description

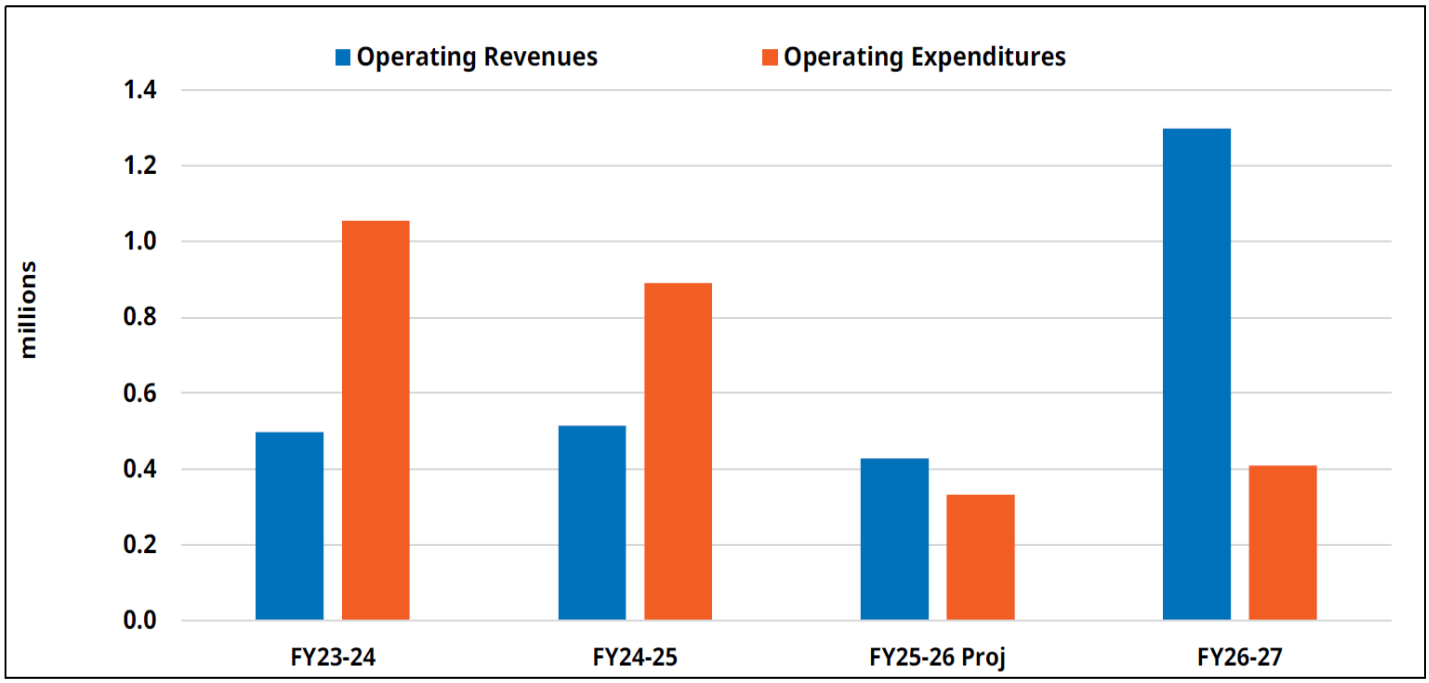
The Public Land Corner Preservation fund preserves the Public Land Survey System (PLSS), which was originally implemented by the federal government in the early 1850s. PLSS monuments, or survey markers, comprise the basic infrastructure of all property descriptions in Clackamas County and Oregon. The monuments are used by surveyors, map makers, planners, GIS systems, local, state, and federal agencies, and the public to establish the boundaries of the property. This fund maintains, protects and re-monuments those survey markers in Clackamas County.

Public Land Corner Preservation Fund (224)

	FY23-24 Actuals	FY24-25 Actual	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	942,121	384,893	1,347	8,495	104,417
Charges, Fees, License, Permits, Fines, Assessments	470,837	504,304	395,000	424,910	1,296,000
All Other Revenue Resources	26,466	9,737	-	2,960	2,490
Operating Revenue	**497,303**	**514,041**	**395,000**	**427,870**	**1,298,490**
Total Revenue	**1,439,424**	**898,934**	**396,347**	**436,365**	**1,402,907**
Personnel Services	851,805	687,705	2,687	2,687	-
Materials and Services	202,726	202,733	356,479	329,262	378,919
Capital Outlay	-	-	-	-	30,000
Operating Expenditure	**1,054,531**	**890,438**	**359,165**	**331,948**	**408,919**
Contingency	-	-	37,182	-	204,460
Total Appropriated	**1,054,531**	**890,438**	**396,347**	**331,948**	**613,379**
Reserve for Future Expenditures					789,528
Total Expense	**1,054,531**	**890,438**	**396,347**	**331,948**	**1,402,907**
Revenues Less Expenses	**384,893**	**8,495**	**-**	**104,417**	**-**

Public Land Corner Preservation Fund (224)

Revenues vs Expenses



Special Grants Fund (230)

Fund Description

The Special Grants Fund tracks American Rescue Plan Act of 2021 (ARPA) funds and Opioid Settlement funds. The ARPA act provided relief funding to local governments during the COVID-19 pandemic. Opioid Settlement funding, first received in 2021, supports programs that provide opioid use prevention, treatment, and recovery services at the local level.

Special Grants Fund (230)

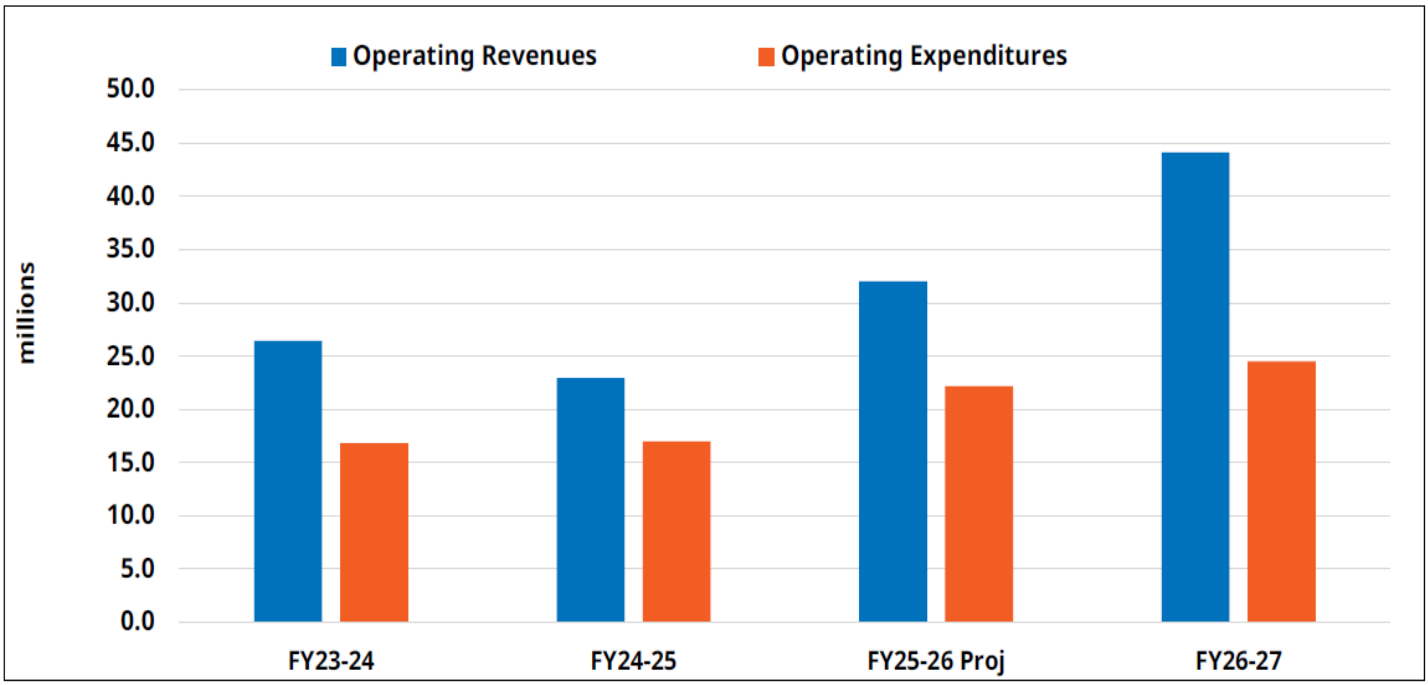
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	4,100,350	8,780,051	8,608,769	9,862,980	-
Federal, State, Local, All Other Gifts & Donations	21,102,593	19,401,497	49,999,230	23,972,507	35,952,865
All Other Revenue Resources	5,355,773	3,523,742	6,429,077	8,030,349	8,169,933
Operating Revenue	**26,458,366**	**22,925,238**	**56,428,307**	**32,002,856**	**44,122,798**
Total Revenue	**30,558,717**	**31,705,290**	**65,037,077**	**41,865,838**	**44,122,798**
Personnel Services	1,191,115	1,006,994	954,911	965,065	874,021
Materials and Services	2,271,940	4,880,525	33,356,873	13,140,901	19,890,482
Capital Outlay	13,346,028	11,063,305	10,725,800	8,074,651	3,737,245
Operating Expenditure	**16,809,083**	**16,950,824**	**45,037,584**	**22,180,616**	**24,501,748**
Special Payments	4,969,582	4,891,486	19,999,493	19,685,221	19,621,050
Contingency	-	-	-	-	-
Total Appropriated	**21,778,665**	**21,842,309**	**65,037,077**	**41,865,838**	**44,122,798**
Total Expense	**21,778,665**	**21,842,309**	**65,037,077**	**41,865,838**	**44,122,798**
Revenues Less Expenses	**8,780,051**	**9,862,980**	**-**	**-**	**-**

Mandated Services

- Criteria to spend ARPA funds is outlined by the federal government.

Special Grants Fund (230)

Revenues vs Expenses



Significant Changes from FY25-26

ARPA: The budgets of all ARPA projects are on track to be expended by December 2026.

Future Outlook

ARPA: Community improvements with ARPA funds include Mental Health facilities; Disaster technology; Broadband access; Law Enforcement equipment; Roads infrastructure; Housing for low-income families; and increasing capacity to serve meals to the poor.

- **Opioid:** Beginning in 2021, over $24 million will be awarded to Clackamas County over the course of 18 years.

Health, Housing and Human Services Fund (240)

Fund Description

The Health, Housing and Human Services (H3S) Fund includes the Director's Office and Behavioral Health, Children, Family and Community Connections, Housing and Community Development, Public Health, and Social Services Divisions. While Clackamas Health Centers and Housing Authority of Clackamas County operate under separate funds, oversight is provided by the H3S Director's Office. Collectively, the H3S Director's Office coordinates all programs, services, contracts, procurement, budget, finance, grants, personnel, quality improvement, and performance management across the divisions.

Health, Housing & Human Services Fund (240)

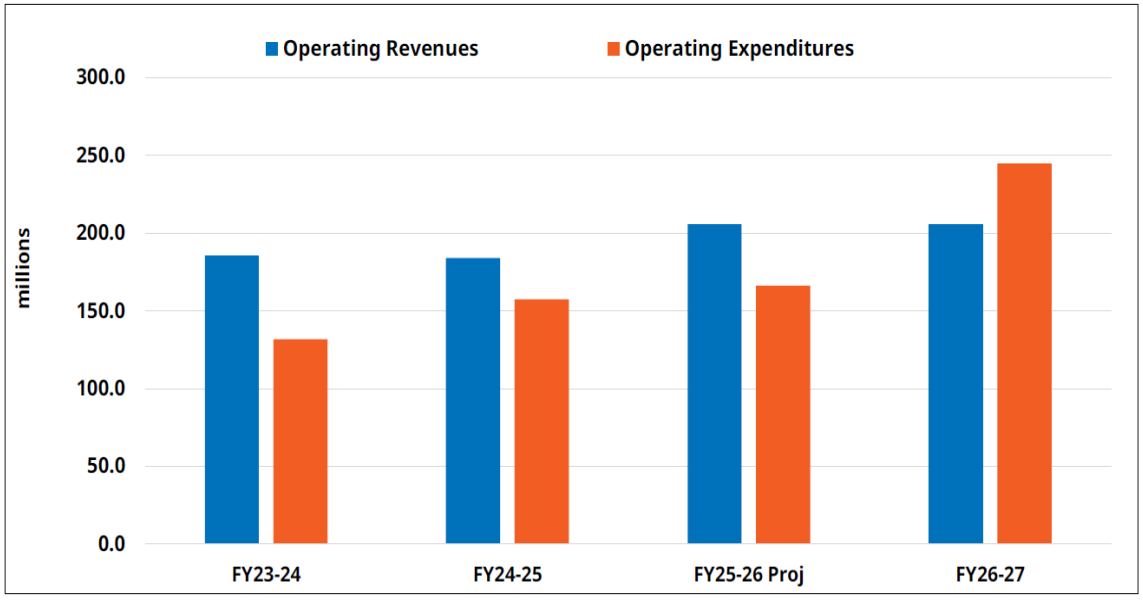
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	118,423,202	144,950,843	131,433,621	138,937,394	136,378,291
Federal, State, Local, All Other Gifts & Donations	158,304,693	152,194,551	166,625,443	173,642,132	164,973,167
Charges, Fees, License, Permits, Fines, Assessments	10,625,163	12,614,160	14,720,265	14,221,981	22,678,638
Revenue from Bonds & Other Debts	254,343	2,032,822	500,000	500,000	517,500
All Other Revenue Resources	6,142,242	7,127,851	4,007,256	6,905,782	6,890,079
Other Interfund Transfers	-	42,000	42,000	-	-
General Fund Support	10,334,963	10,004,633	10,404,818	10,404,818	10,717,000
Operating Revenue	**185,661,405**	**184,016,018**	**196,299,782**	**205,674,713**	**205,776,384**
Total Revenue	**304,084,607**	**328,966,861**	**327,733,404**	**344,612,107**	**342,154,674**
Personnel Services	56,023,478	62,103,182	74,776,689	63,089,077	74,115,657
Materials and Services	73,686,060	85,709,591	136,312,117	94,376,650	139,213,616
Capital Outlay	2,055,791	9,451,181	23,571,150	8,648,473	31,627,870
Operating Expenditure	**131,765,328**	**157,263,954**	**234,659,956**	**166,114,201**	**244,957,143**
Debt Service	-	-	-	-	-
Special Payments	27,356,223	32,093,105	51,257,410	41,023,293	54,589,032
Transfers	12,213	672,407	1,171,123	1,096,319	1,187,080
Contingency	-	-	27,780,915	-	24,599,361
Total Appropriated	**159,133,764**	**190,029,466**	**314,869,404**	**208,233,813**	**325,332,616**
Reserve for Future Expenditures	-	-	12,864,000	-	16,822,058
Total Expense	**159,133,764**	**190,029,466**	**327,733,404**	**208,233,813**	**342,154,674**
Revenues Less Expenses	**144,950,843**	**138,937,395**	**-**	**136,378,294**	**-**

Mandated Services

- Family mediation and dispute resolution services are mandated pursuant to ORS 107.755, ORS 3.425, and supplemental local rule requirements.
- Public health emergency preparedness, communicable disease surveillance and response, immunization services, emergency medical services oversight, environmental health inspections, drinking water protection, and isolation and quarantine authority are mandated pursuant to ORS Chapters 431–433, ORS 446, ORS 448, ORS 624, OAR Chapter 333, the Safe Drinking Water Act (SDWA), and related federal and state public health regulations.
- Public health prevention and population health services, including epidemiology, maternal and child health services, reproductive health services, WIC, overdose prevention, tobacco prevention, suicide prevention, and community health assessment and improvement planning are administered pursuant to ORS 431.131–431.145, ORS 431A.178, OAR Chapters 333-004, 333-017, and 333-018, Oregon Health Authority program requirements, Public Health Modernization standards, and related federal and state public health regulations (Public Health Division).
- Vital records registration and certification services are mandated pursuant to ORS Chapter 432 and OAR 333-011-0340 requiring permanent registration and recording of births and deaths.
- Community Mental Health Program (CMHP) services operated under the authority of the Local Mental Health Authority (BCC) and Community Financial Assistance Agreement (CFAA) are mandated pursuant to ORS Chapters 413 and 430, ORS 161.370–161.371, OAR Chapters 309 and 410, and related state behavioral health regulations and include crisis response services, mobile crisis intervention, involuntary commitment investigations, Psychiatric Security Review Board coordination, peer delivered services, residential treatment coordination, services to priority populations, and other required community behavioral health services (Behavioral Health Division).
- Maintaining a grievance system, compliance program, and adult abuse investigation functions is mandated pursuant to ORS 430.731, OAR 309-019, OAR 410-120-1380, Oregon Health Authority requirements, and Community Financial Assistance Agreement (CFAA) obligations.

- Prevention, stabilization, and coordinated supportive services for children, youth, families, older adults, veterans, individuals with disabilities, and low-income households are administered pursuant to the Older Americans Act (OAA), Americans with Disabilities Act (ADA), ORS Chapters 410, 412, and 427, federal Low Income Home Energy Assistance Program (LIHEAP) requirements, Medicaid Health Related Social Needs (HRSN) service requirements, federal and state transportation service requirements, and related federal and state human services regulations governing protective services, case management, developmental disabilities services, transportation services, energy assistance, aging services programs, and short-term housing stabilization services (Children, Family and Community Connections Division and Social Services Division).
- Housing stability, homelessness response, supportive housing, affordable housing preservation, outreach and engagement, shelter services, and coordinated housing placement services are administered pursuant to Metro Supportive Housing Services (SHS) requirements, HUD Continuum of Care (CoC), HOME Investment Partnerships Program, Community Development Block Grant (CDBG), Emergency Solutions Grant (ESG) regulations, ORS Chapter 458, Medicaid 1115 waiver requirements, and related federal, state, and local housing regulations (Housing and Community Development Division).

Revenues and Expenses



Significant Changes from FY25-26

- **Workforce Reductions:** H3S eliminated 27 positions in Fall FY25-26 and an additional 11 positions in Spring FY25-26 in anticipation of FY26-27 funding reductions.
- **Marginal Budget Increase:** Several divisions experienced revenue reductions in FY26-27, however the department's overall budget increased slightly due to targeted funding increases in Social Services and Housing & Community Development. Social Services revenues increased approximately $5.2 million due to second-year biennium grant allocations, increased Oregon Energy Assistance Program (OEAP) funding effective January 1, and increased Medicaid Health Related Social Needs (HRSN) revenue. Housing & Community Development also received a $7 million Metro award supporting the shelter capital project.
- **Cost Pressures:** H3S continues to experience increasing personnel and operational cost pressures, including anticipated impacts from countywide classification and compensation review studies, inflationary increases, and rising allocated costs.
- **Public Health Response:** The renegotiated AMR contract increased Emergency Medical Services (EMS) revenue from approximately $685,000 to $1.2 million annually and improved long-term support for EMS system oversight and emergency response coordination. At the same time, Public Health continues responding to increased vaccine-preventable disease outbreaks and communicable disease response activities with limited direct and reserve funding available for surge response capacity.
- **Prevention Investments:** The proposed budget maintains addiction prevention programs and services for an additional year while future opioid settlement revenues have been dedicated by the Board to Recovery Campus construction. The Behavioral Health Division has also reserved one year of operating funding for Stabilization Center operations as planning for long-term sustainability continues.

Future Outlook

- **Policy and Funding Shifts:** H3S will need to continue monitoring potential federal and state policy changes related to Medicaid financing, Health Related Social Needs (HRSN) services, behavioral health system requirements, public health funding, and transportation funding.
- **Organizational Resilience:** H3S recently initiated an Organizational Assessment and Fiscal Sustainability Analysis that will be conducted over the next two years to evaluate long-term operational sustainability, organizational alignment, workforce capacity, administrative systems, and opportunities for more coordinated and efficient service delivery. Recommendations from this work are expected to inform FY27-28 and FY28-29 budget development.
- **Recovery Oriented System of Care:** The Behavioral Health Division and Director's Office will continue supporting County Administration in planning and development activities related to Recovery Campus construction and future operations while also planning for long-term sustainability of Stabilization Center operations.
- **Homeless Continuum:** Housing & Community Development will continue implementation of major housing and homelessness response initiatives, including the permanent shelter project and housing portfolio repositioning efforts.
- **Risks to Future Housing Investments:** Metro Supportive Housing Services (SHS) revenue forecasts continue to project lower future growth than originally anticipated. Housing & Community Development's phased implementation and fiscally conservative approach to program expansion and infrastructure planning has positioned the division to maintain current major programs and continue long-term system development while adapting to projected revenue changes.

Clackamas Health Centers Fund (253)

Fund Description

Clackamas Health Centers is a mission-driven organization dedicated to promoting oral, physical, and mental health of community members while working to prevent disease, injury, and disability. With clinics in Clackamas, Gladstone, Milwaukie, Oregon City, Happy Valley, and Sandy, Health Centers provide accessible care throughout the community. Services are available to members of the Oregon Health Plan, Medicare recipients, and uninsured or underinsured individuals and families across Clackamas County. The Fund consists of five programs that support the administration of the Health Centers division as well as Primary Care, Pediatric, Dental, and Behavioral Health services.

Clackamas Health Centers Fund (253)

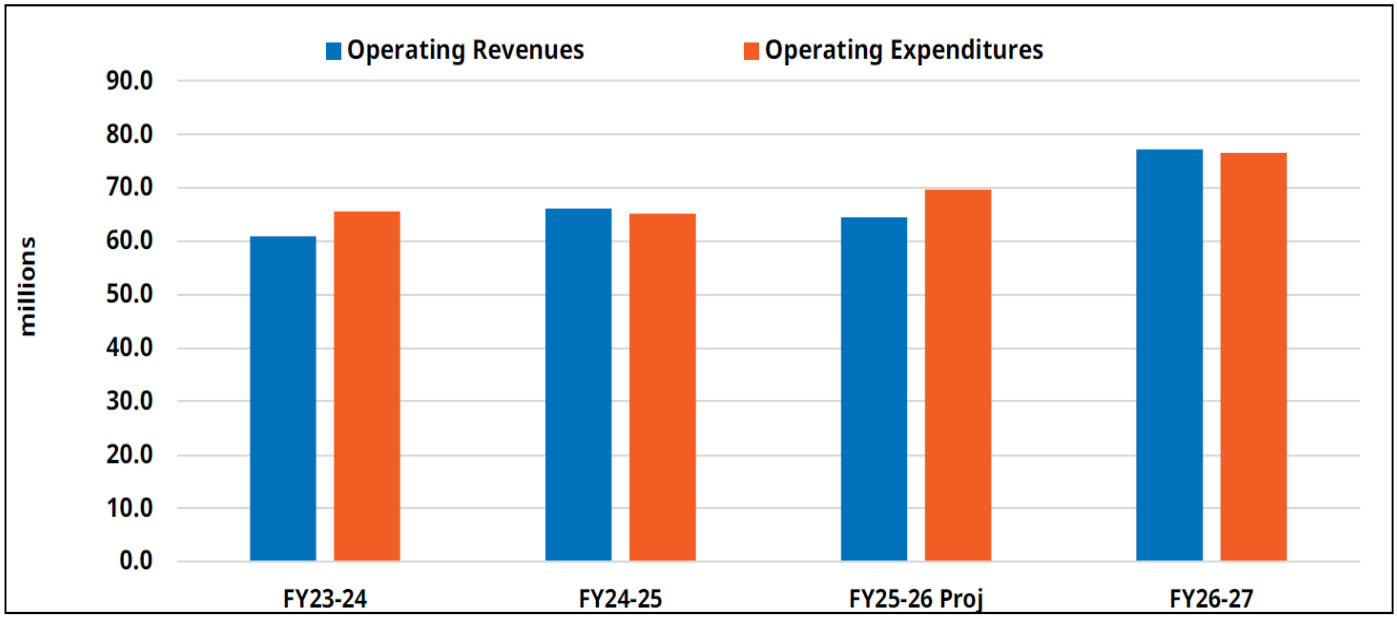
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	19,942,402	14,640,597	7,779,640	14,962,475	9,012,539
Federal, State, Local, All Other Gifts & Donations	10,496,942	10,971,607	6,731,178	7,649,981	6,053,680
Charges, Fees, License, Permits, Fines, Assessments	41,288,112	53,990,570	60,473,847	55,688,312	69,872,430
Revenue from Bonds & Other Debts	7,026,812	-	45,960	-	45,960
All Other Revenue Resources	1,011,487	672,039	506,230	587,065	476,230
Other Interfund Transfers	1,000,000	445,059	683,365	445,059	683,365
General Fund Support	52,510	-	-	-	-
Operating Revenue	**60,875,863**	**66,079,274**	**68,440,580**	**64,370,417**	**77,131,665**
Total Revenue	**80,818,265**	**80,719,871**	**76,220,220**	**79,332,892**	**86,144,204**
Personnel Services	41,184,499	45,445,174	54,498,543	51,985,683	59,837,122
Materials and Services	15,065,185	17,717,918	14,725,411	16,683,108	16,662,643
Capital Outlay	9,295,115	1,962,354	2,085,000	1,019,624	-
Operating Expenditure	**65,544,799**	**65,125,446**	**71,308,954**	**69,688,415**	**76,499,765**
Debt Service	1,000	-	-	-	-
Transfers	631,869	631,951	631,938	631,938	631,900
Contingency	-	-	4,279,328	-	9,012,539
Total Appropriated	**66,177,668**	**65,757,397**	**76,220,220**	**70,320,353**	**86,144,204**
Total Expense	**66,177,668**	**65,757,397**	**76,220,220**	**70,320,353**	**86,144,204**
Revenues Less Expenses	**14,640,597**	**14,962,475**	**-**	**9,012,539**	**-**

Clackamas Health Centers Fund (253)

Mandated Services

- The Health Centers Division is a Federally Qualified Health Center (FQHC) and is required to provide primary care, dental, and behavioral health services that are in line with the Health Centers' scope of project as an FQHC.

Revenues vs Expenses



Significant Changes from FY25-26

- **Increase in WRAP & APCM Rates:** Health Centers received an adjustment to their Medicaid Wraparound (WRAP) and Alternative Payment Methodology and Advanced Care Model (APCM) rates, increasing charges for services revenue from FY25-26 to FY26-27.
- **Lake Road Health Center:** The Lake Road Health Center is fully operational for FY26-27. Renovations were completed during FY25-26.
- **CareOregon Strategic Health Investment for Transformation (SHIFT):** The behavioral health team-based care pilot funded by CareOregon ends in FY26-27. Changes are expected to behavioral health reimbursement models in the 2027 calendar year as a result of the pilot. The long-term impact on our reimbursement model is still to be determined.

Future Outlook

- **Medicaid Changes:** The outlook for Medicaid remains uncertain as proposed federal changes under H.R.1 and other federal policy initiatives could impact eligibility, administrative requirements, and reimbursement levels for safety net providers. As an FQHC, Clackamas Health Centers is closely monitoring developments and planning for potential operational and financial impacts while remaining committed to maintaining access to care for our communities.

Transient Lodging Tax Fund (255)

Fund Description

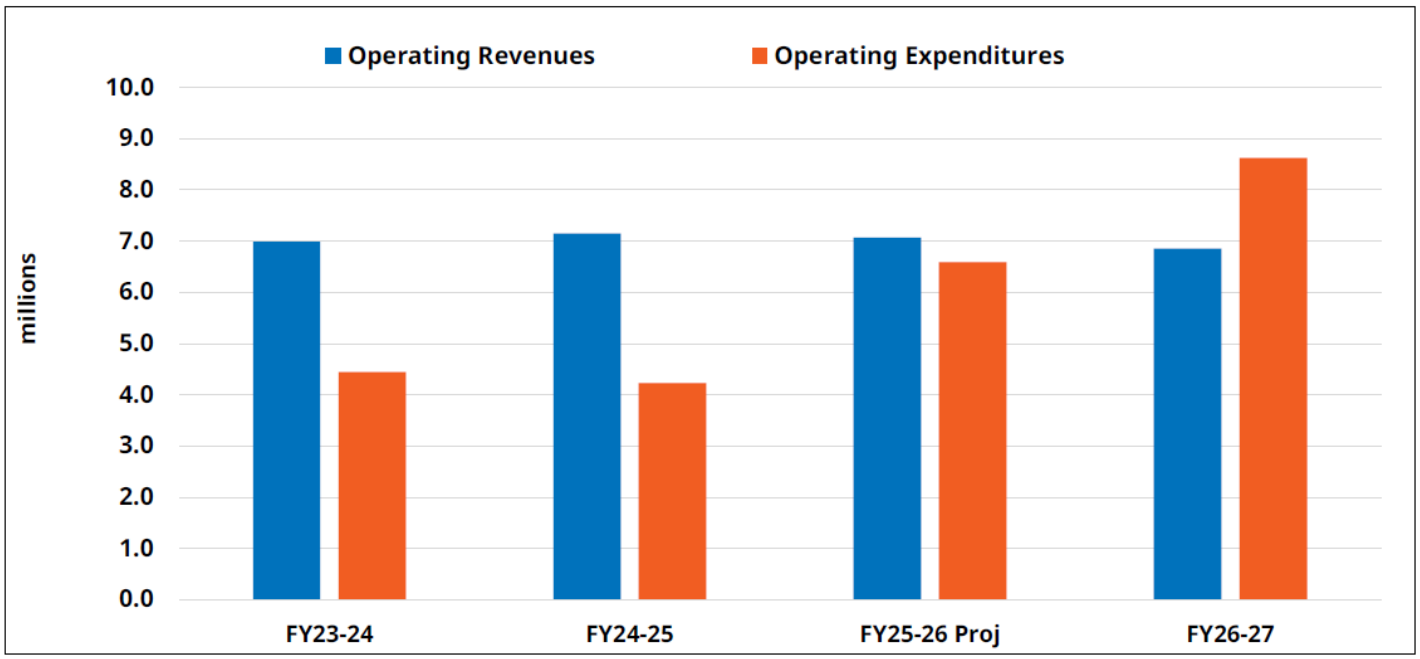
The Transient Lodging Tax fund collects and distributes Transient Lodging Tax Ordinance revenue from short-term lodging stays. This is the main operating fund for all tourism programs, guided and directed by the citizen Clackamas County Tourism Development Council (TDC) and delivered by Clackamas County Office of Tourism. Revenue primarily funds tourism promotion and the County Fair.

Transient Lodging Tax Fund (255)

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	7,402,015	8,611,504	9,296,652	10,455,269	8,499,022
Federal, State, Local, All Other Gifts & Donations	593,232	577,743	570,000	693,225	693,000
Revenue from Bonds & Other Debts	-	-	-	-	-
All Other Revenue Resources	6,394,591	6,571,141	6,332,000	6,378,625	6,160,500
Operating Revenue	**6,987,823**	**7,148,884**	**6,902,000**	**7,071,850**	**6,853,500**
Total Revenue	**14,389,838**	**15,760,388**	**16,198,651**	**17,527,119**	**15,352,522**
Personnel Services	1,545,963	1,466,877	1,647,993	1,647,992	1,964,538
Materials and Services	2,900,441	2,767,410	6,818,658	4,940,002	6,655,495
Operating Expenditure	**4,446,404**	**4,234,287**	**8,466,651**	**6,587,994**	**8,620,033**
Special Payments	542,700	455,087	1,000,000	1,808,103	881,989
Transfers	789,230	615,745	1,732,000	632,000	650,500
Contingency	-	-	5,000,000	-	5,200,000
Total Appropriated	**5,778,333**	**5,305,119**	**16,198,651**	**9,028,097**	**15,352,522**
Total Expense	**5,778,333**	**5,305,119**	**16,198,651**	**9,028,097**	**15,352,522**
Revenues Less Expenses	**8,611,504**	**10,455,269**	**-**	**8,499,022**	**-**

Transient Lodging Tax Fund (255)

Revenues vs Expenses



Significant Changes from FY25-26

- **Tourism Business Grants:** Co-developed and funded a for-profit tourism business grant program with the Office of Economic Development.
- **Investments in Clackamas County Parks:** Funding 13 Clackamas County Parks Projects over the next three years that will help support long term financial stability for Parks and will improve accessibility and improved experiences for all.
- **Fairgrounds Bleachers:** Funded construction of fairground bleachers.
- **Government Camp Rest Area Relocation Investment:** Funded part of the Feasibility Study for the Government Camp Rest Area Relocation.
- **Started Business Storytelling Video Series:** First video July 1, 2026.

Future Outlook

- **Developing an Accessible Tourism Enhancement Program:** Plan to launch a program for tourism businesses to better understand their visitor experience accessibility needs and provide tools and funding to invest in updates.
- **Integrated Marketing Campaign:** Additional advertising campaign to help win market share in a challenging visitor economy.
- **Stewardship Messaging for STR Visitors:** Targeted messaging for STR visistors.
- **Visitor Sentiment Study:** Undergoing a study to better understand perception and sentiment of visitors who come to Clackamas County.
- **Increase in Strategic Investment Program:** Increased the FY26-27 Strategic Investment Grant Program by $100,000, for a total of $600,000.

Parks & Forestry Fund (257)

Fund Description

The Parks & Forestry fund contains the County parks and forestry programs and sustains ongoing park and forest capital and operations requirements. County forestry revenue stems primarily from timber harvest activity. County Parks operates and maintains facilities to serve park patrons, serving over 1 million customers each year. Forestry manages 3,200 acres of forest lands to produce timber sustainably, protect natural resources, and contribute to rural timber jobs.

Parks & Forestry Fund (257)

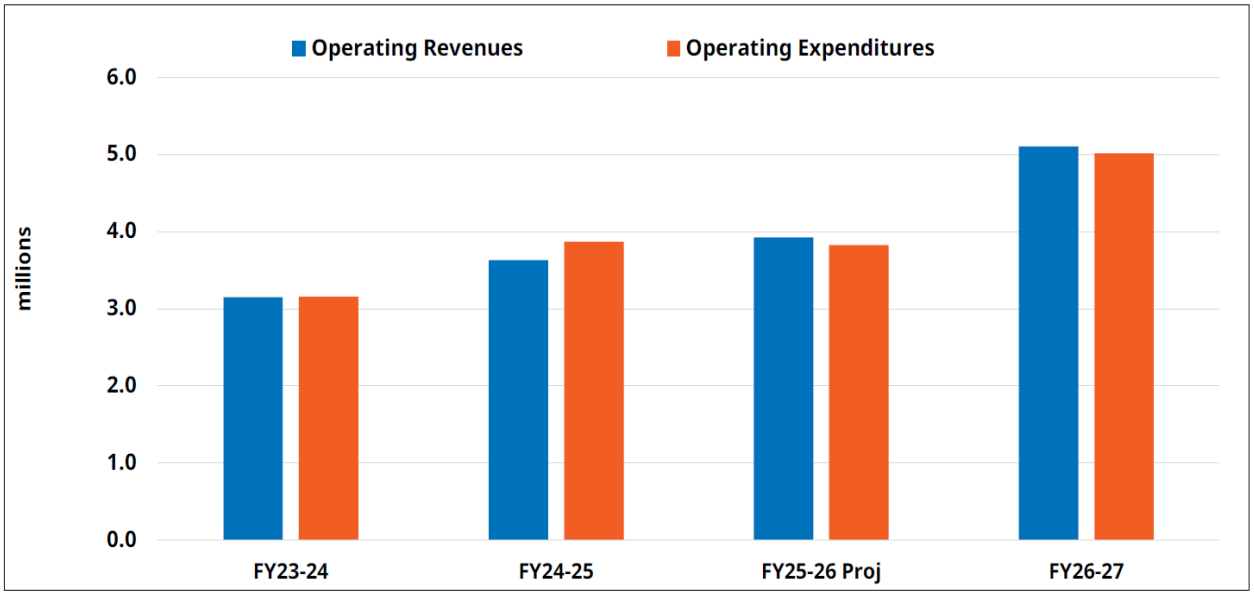
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	2,988,722	2,583,523	2,130,617	1,947,310	1,647,082
Federal, State, Local, All Other Gifts & Donations	394,749	707,030	1,558,338	1,259,611	1,799,513
Charges, Fees, License, Permits, Fines, Assessments	1,126,780	1,160,644	1,371,700	1,284,739	1,510,468
Revenue from Bonds & Other Debts	499,993	645,517	665,500	250,000	443,816
All Other Revenue Resources	426,961	416,041	645,114	381,755	450,892
Other Interfund Transfers	701,000	701,000	701,000	750,000	897,000
General Fund Support	-	-	-	-	-
Operating Revenue	**3,149,482**	**3,630,232**	**4,941,652**	**3,926,105**	**5,101,689**
Total Revenue	**6,138,203**	**6,213,755**	**7,072,269**	**5,873,415**	**6,748,771**
Personnel Services	1,619,364	1,676,135	1,816,765	1,697,356	1,793,081
Materials and Services	1,356,613	1,464,459	1,807,454	1,727,972	1,899,673
Capital Outlay	178,703	725,851	1,347,280	401,008	1,319,624
Operating Expenditure	**3,154,680**	**3,866,445**	**4,971,499**	**3,826,336**	**5,012,378**
Transfers	400,000	400,000	400,000	400,000	400,000
Contingency	-	-	588,344	-	1,008,055
Total Appropriated	**3,554,680**	**4,266,445**	**5,959,843**	**4,226,336**	**6,420,433**
Reserve for Future Expenditures	-	-	1,112,426	-	328,338
Total Expense	**3,554,680**	**4,266,445**	**7,072,269**	**4,226,336**	**6,748,771**
Revenues Less Expenses	**2,583,523**	**1,947,310**	**-**	**1,647,079**	**-**

Parks & Forestry Fund (257)

Mandated Services

- The County Parks program is a mandated service under ORS 390.134 in which State Parks allocate funds to counties based on annual recreation vehicle registrations. State money received may not be used to supplant money otherwise made available for the acquisition, development, maintenance, care and use of County park and recreation sites.
- The Forestry program is mandated to comply with the Oregon Department of Forestry Oregon Forest Practices Act (OFPA). The OFPA sets standards for all commercial activities involving the establishment, management, or harvesting of trees on Oregon's forestlands. Requirements include an approved pre-operation plan and oversight of timber operations; this includes fire protection and slash pile, meeting Clean Water Act rules, and enforcing corrective actions when violations occur.

Revenues vs Expenses



Parks & Forestry Fund (257)

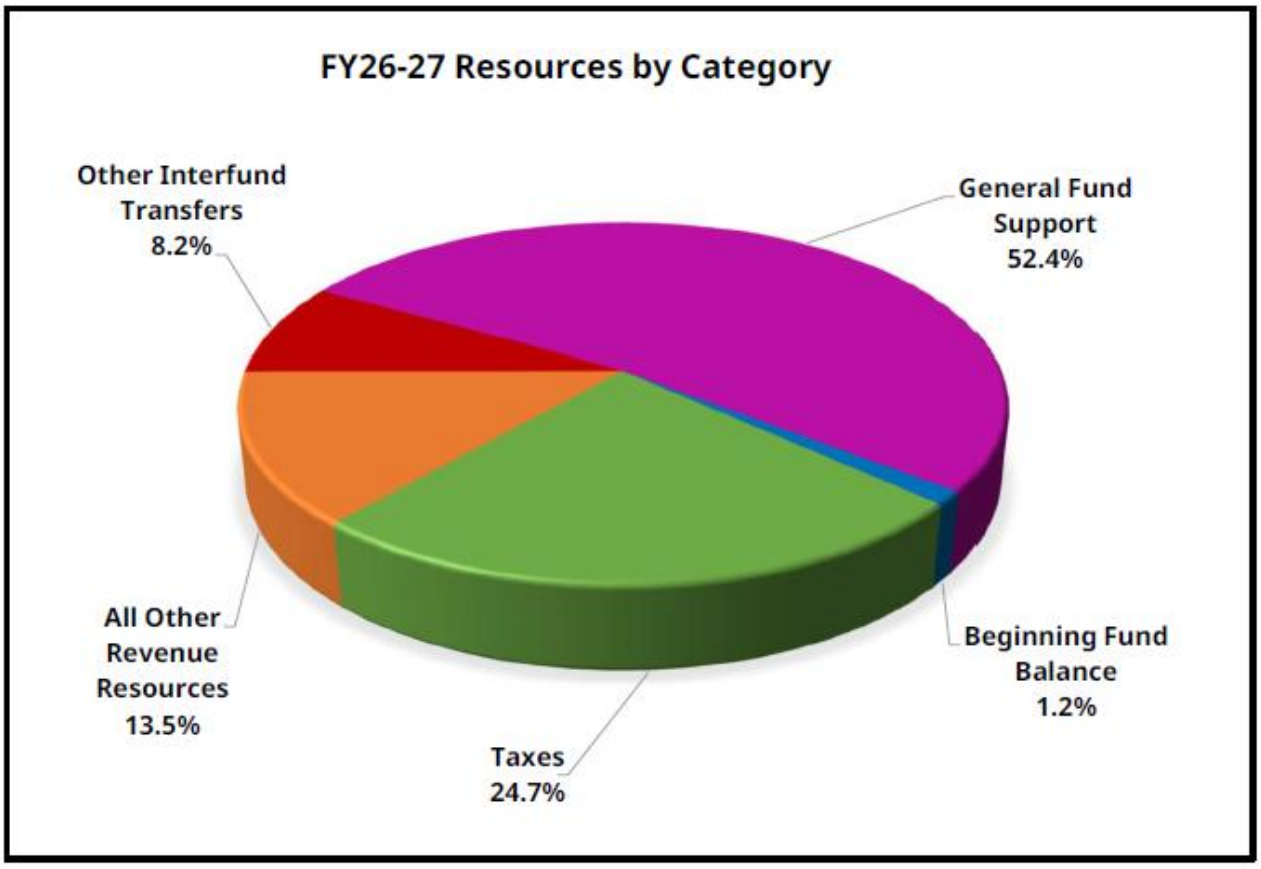
Significant Changes from FY25-26

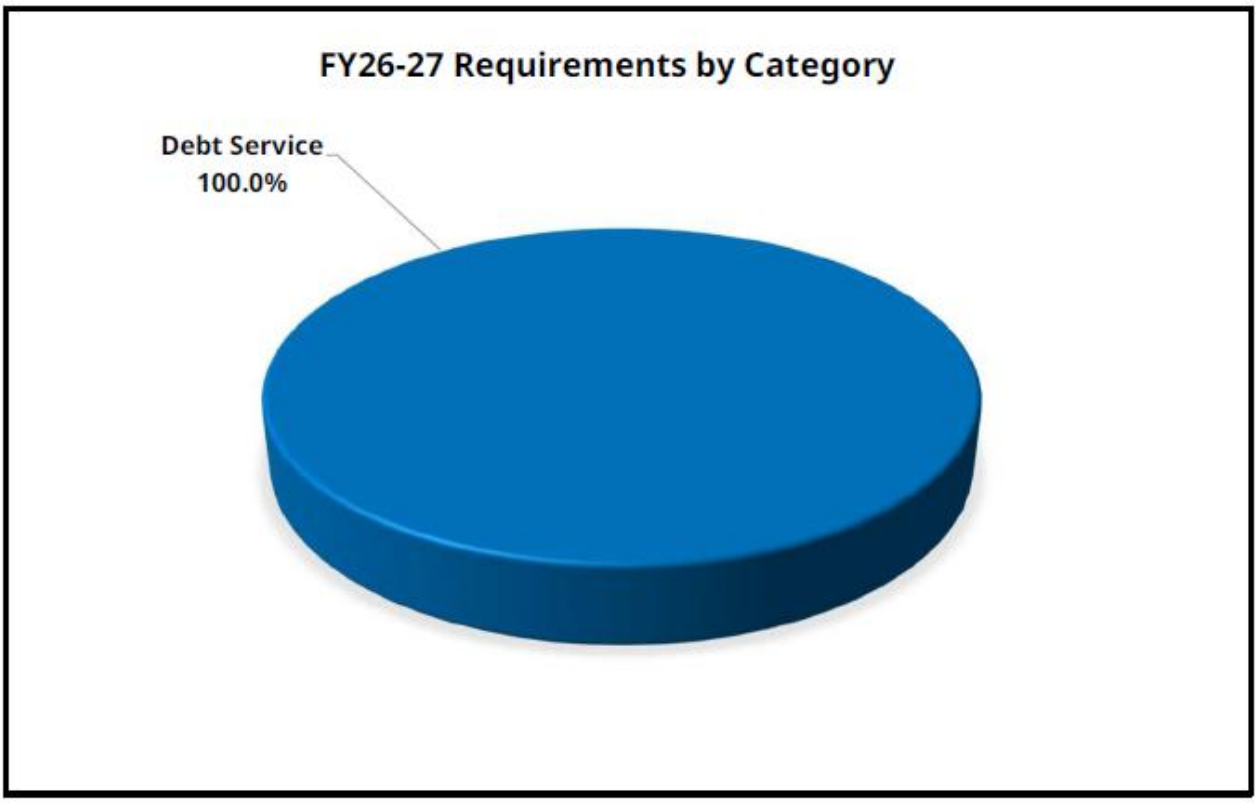
- **County Parks System Plan:** County Parks is developing a County Parks System Plan to gain a current state assessment and guide decision making in all areas of County parks.
- **2019 Metro Parks and Nature Bond:** County Parks received large capital investment dollars from the 2019 Metro Parks and Nature Bond, as well as Clackamas County Tourism, and will be initiating projects envisioned with those funds.
- **Timber Harvest Plan:** County Forestry is collecting data to inform its next timber harvest plan.

Future Outlook

- **County Parks System Plan**: County Parks will complete the County Parks System Plan in FY26-27. This robust framework will help guide decision making for county parks for the next 10+ years.
- **Timber Harvest Plan:** Forestry will develop a five-year timber harvest plan that will map out future timber sales.

Debt Service Funds





Debt Service Funds

Funds In This Section		Managing Department
320	County Debt Service	Finance
321	County Debt Service - GO	Finance

County Debt Service Fund (320)

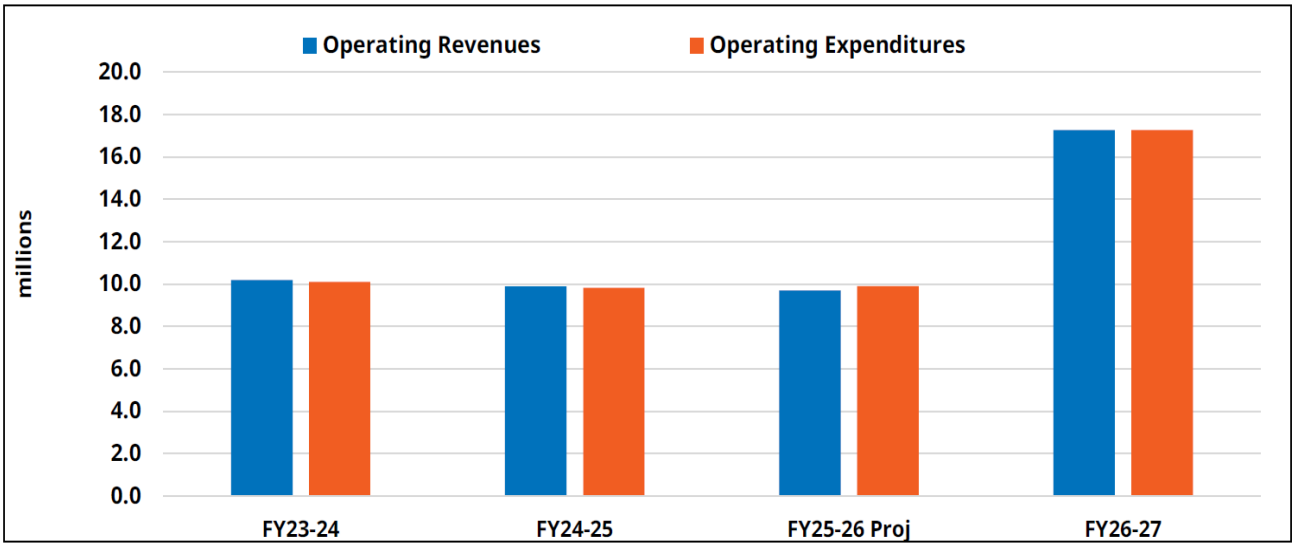
Fund Description

The County Debt Service fund accounts for the debt service requirements - that is, principal and interest payments, of the various county issues in one common fund.

Clackamas County Debt Service Fund (320)

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	18,054	110,618	-	190,468	-
All Other Revenue Resources	3,210,915	3,058,655	3,092,244	3,074,244	3,132,084
Other Interfund Transfers	1,913,825	1,915,157	1,914,394	1,914,394	1,916,606
General Fund Support	5,062,980	4,917,877	4,892,087	4,719,619	12,209,000
Operating Revenue	**10,187,721**	**9,891,688**	**9,898,725**	**9,708,257**	**17,257,690**
Total Revenue	**10,205,775**	**10,002,307**	**9,898,725**	**9,898,725**	**17,257,690**
Debt Service	10,095,156	9,811,838	9,898,725	9,898,725	17,257,690
Total Appropriated	**10,095,156**	**9,811,838**	**9,898,725**	**9,898,725**	**17,257,690**
Total Expense	**10,095,156**	**9,811,838**	**9,898,725**	**9,898,725**	**17,257,690**
Revenues Less Expenses	**110,618**	**190,469**	**-**	**-**	**-**

Revenues vs Expenses



Future Outlook

Series 2012 Refund Bonds: The County plans to pay off the remaining $8.3 million outstanding principal on the Series 2012 Refund Bonds (Public Service Building and Public Safety Training Center). Although the bonds mature in FY32-33, the early payoff could save approximately $825,000 in future interest costs.

County Debt Service Fund – General Obligation (321)

Fund Description

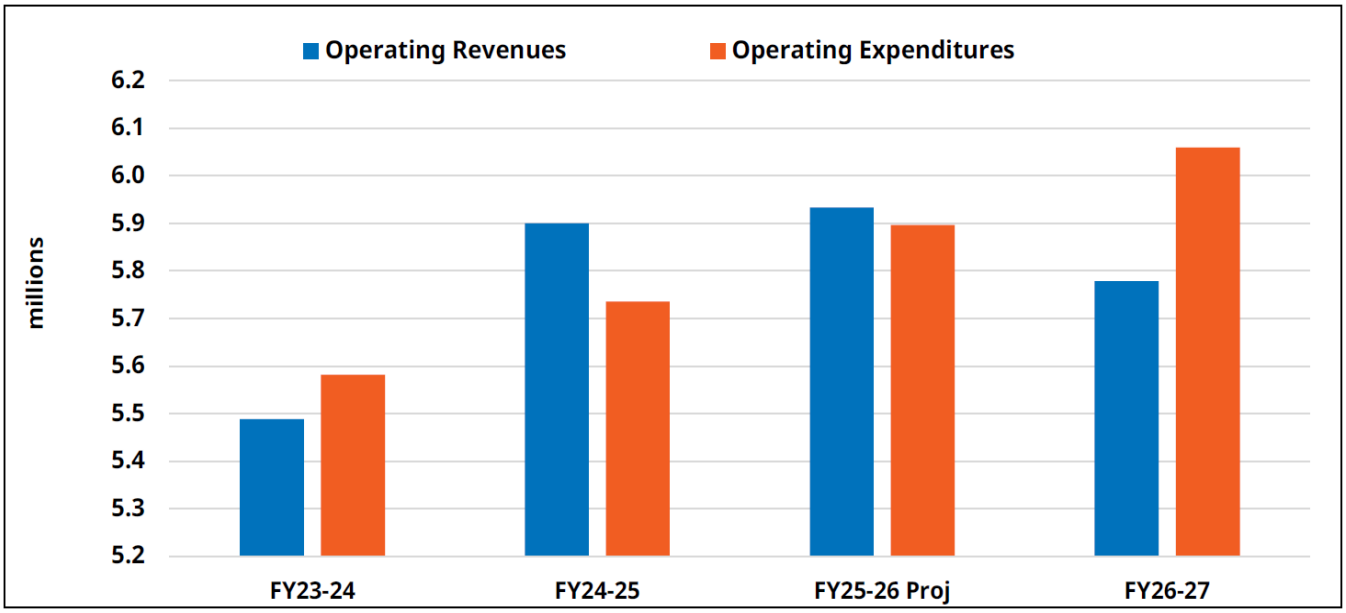
The County Debt Service – General Obligation fund accounts for property tax revenue, and principal and interest payments of the 2016 General Obligation debt.

Clackamas County Debt Service - GO (321)

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	173,715	80,187	-	244,680	280,768
Taxes	5,375,864	5,779,592	5,881,225	5,902,000	5,751,057
Federal, State, Local, All Other Gifts & Donations	1,563	1,032	350	407	-
All Other Revenue Resources	110,370	119,194	15,000	30,256	27,005
Operating Revenue	**5,487,797**	**5,899,819**	**5,896,575**	**5,932,663**	**5,778,062**
Total Revenue	**5,661,512**	**5,980,006**	**5,896,575**	**6,177,343**	**6,058,830**
Debt Service	5,581,325	5,735,325	5,896,575	5,896,575	6,058,830
Total Appropriated	**5,581,325**	**5,735,325**	**5,896,575**	**5,896,575**	**6,058,830**
Total Expense	**5,581,325**	**5,735,325**	**5,896,575**	**5,896,575**	**6,058,830**
Revenues Less Expenses	**80,187**	**244,681**	**-**	**280,768**	**-**

County Debt Service Fund – General Obligation (321)

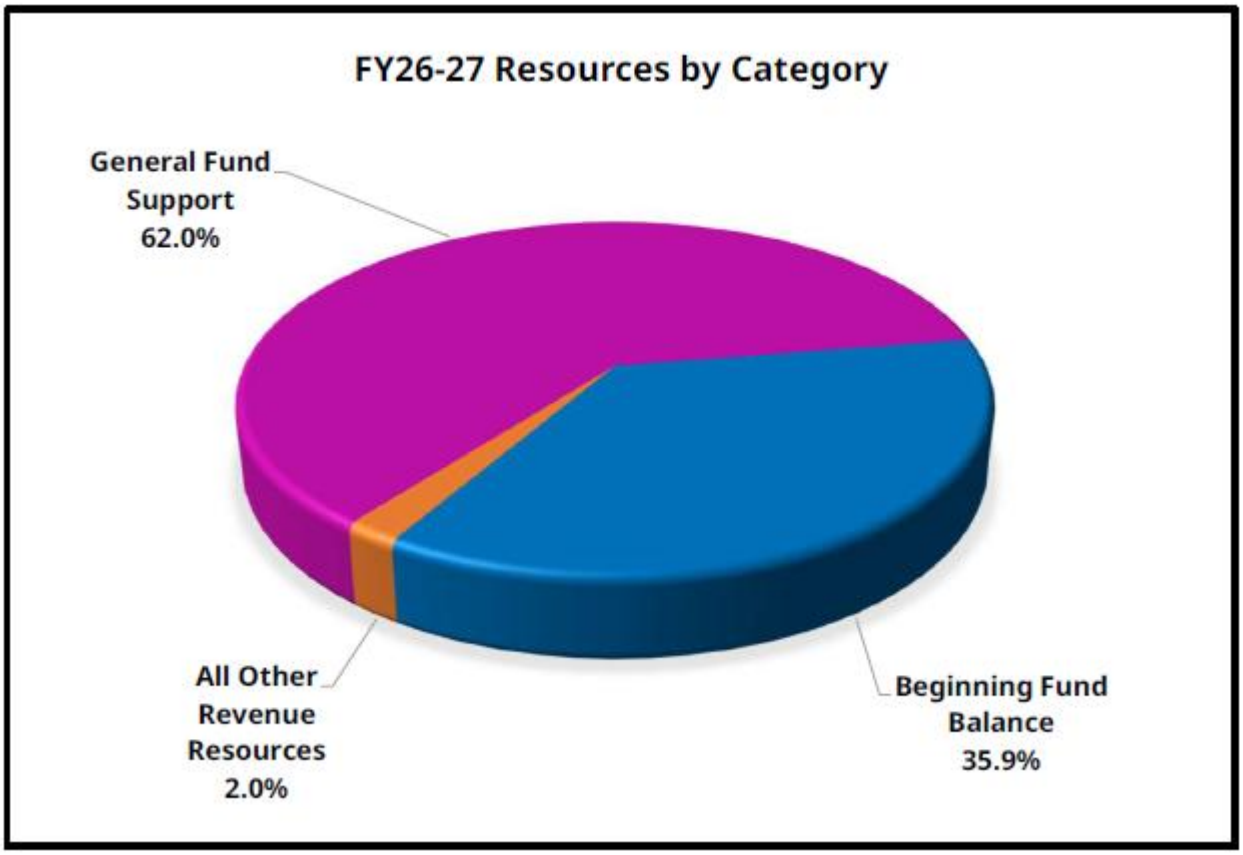
Revenues vs Expenses

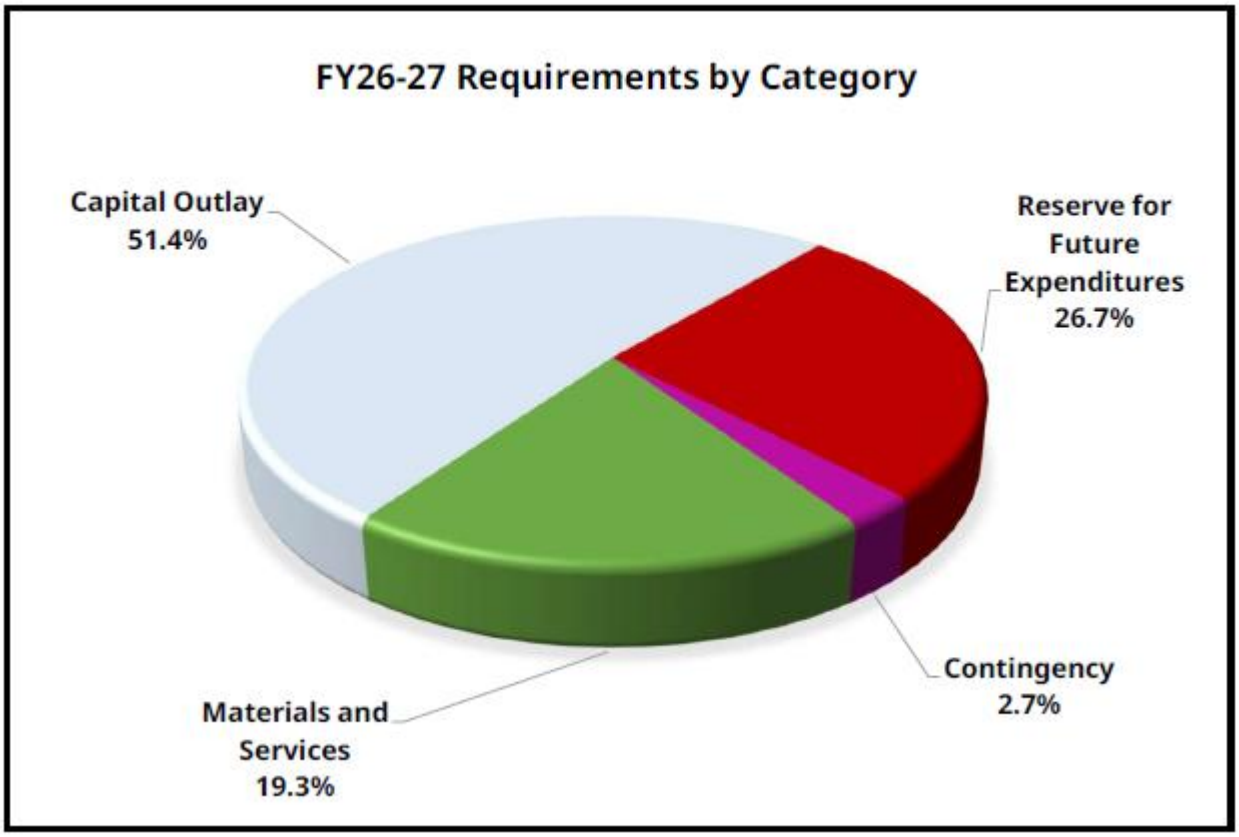


Future Outlook

- **Maturity:** Bonds were issued on December 1, 2016, for $59.6 million and will mature on June 1, 2031 (15-year maturity).

Capital Projects Funds





Capital Projects Funds

Funds In This Section

420 Capital Projects

Managing Department

Facilities Management

Capital Projects Fund (420)

Fund Description

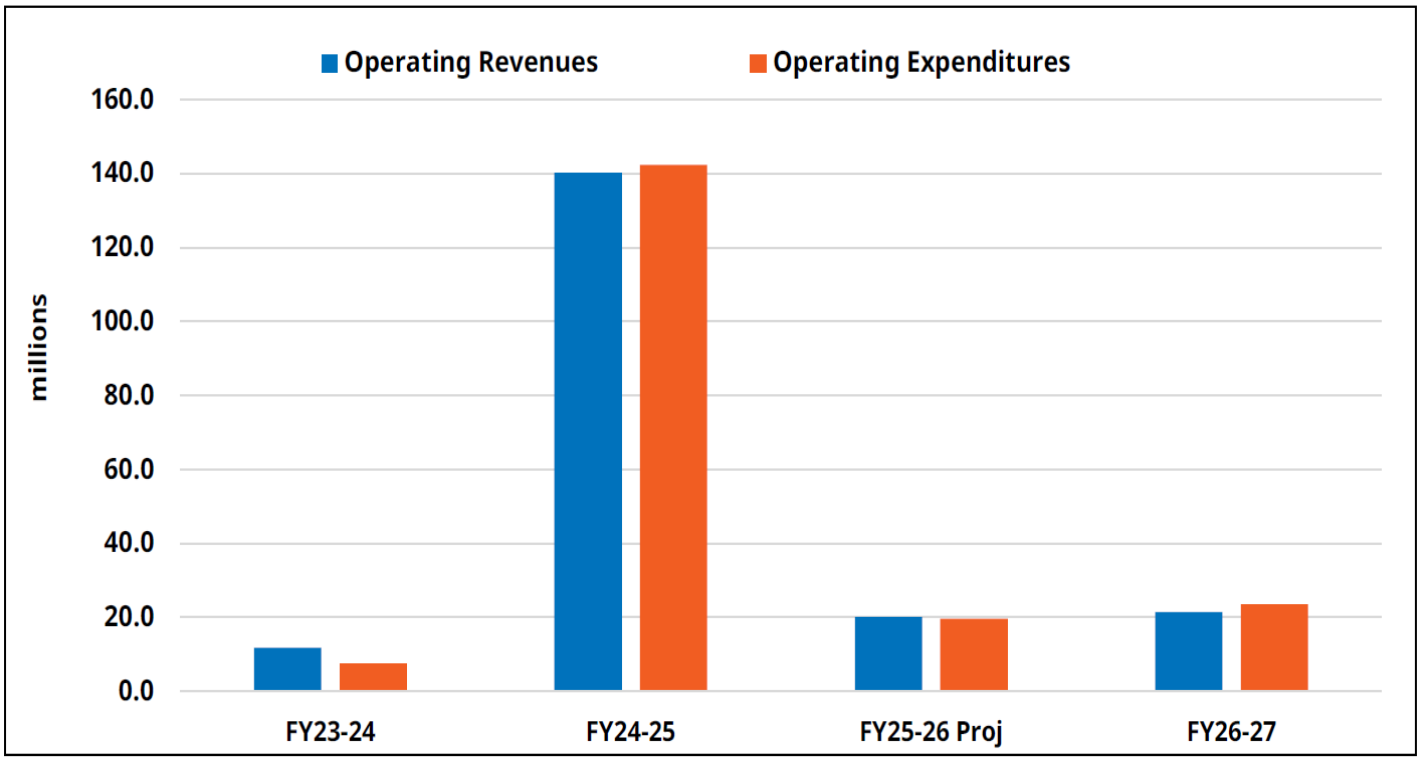
The Capital Projects fund accumulates various resources over multiple years to build new facilities and improve existing county facilities.

Capital Projects Fund (420)

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	9,308,263	13,545,197	11,231,156	11,547,963	11,979,503
Federal, State, Local, All Other Gifts & Donations	2,723,297	134,485,566	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	-	33,784	-	57,000	-
All Other Revenue Resources	372,208	623,182	200,000	491,765	680,000
Other Interfund Transfers	-	-	-	-	-
General Fund Support	8,645,606	5,200,000	19,518,460	19,518,460	20,694,000
Operating Revenue	**11,741,111**	**140,342,531**	**19,718,460**	**20,067,225**	**21,374,000**
Total Revenue	**21,049,373**	**153,887,729**	**30,949,616**	**31,615,188**	**33,353,503**
Materials and Services	728,571	131,402,982	4,440,090	4,869,915	6,422,907
Capital Outlay	6,775,605	10,936,784	17,496,655	14,765,770	17,135,840
Operating Expenditure	**7,504,176**	**142,339,765**	**21,936,745**	**19,635,685**	**23,558,747**
Contingency	-	-	900,000	-	900,000
Total Appropriated	**7,504,176**	**142,339,765**	**22,836,745**	**19,635,685**	**24,458,747**
Reserve for Future Expenditures	-	-	8,112,871	-	8,894,756
Total Expense	**7,504,176**	**142,339,765**	**30,949,616**	**19,635,685**	**33,353,503**
Revenues Less Expenses	**13,545,197**	**11,547,963**	**-**	**11,979,503**	**-**

Capital Projects Fund (420)

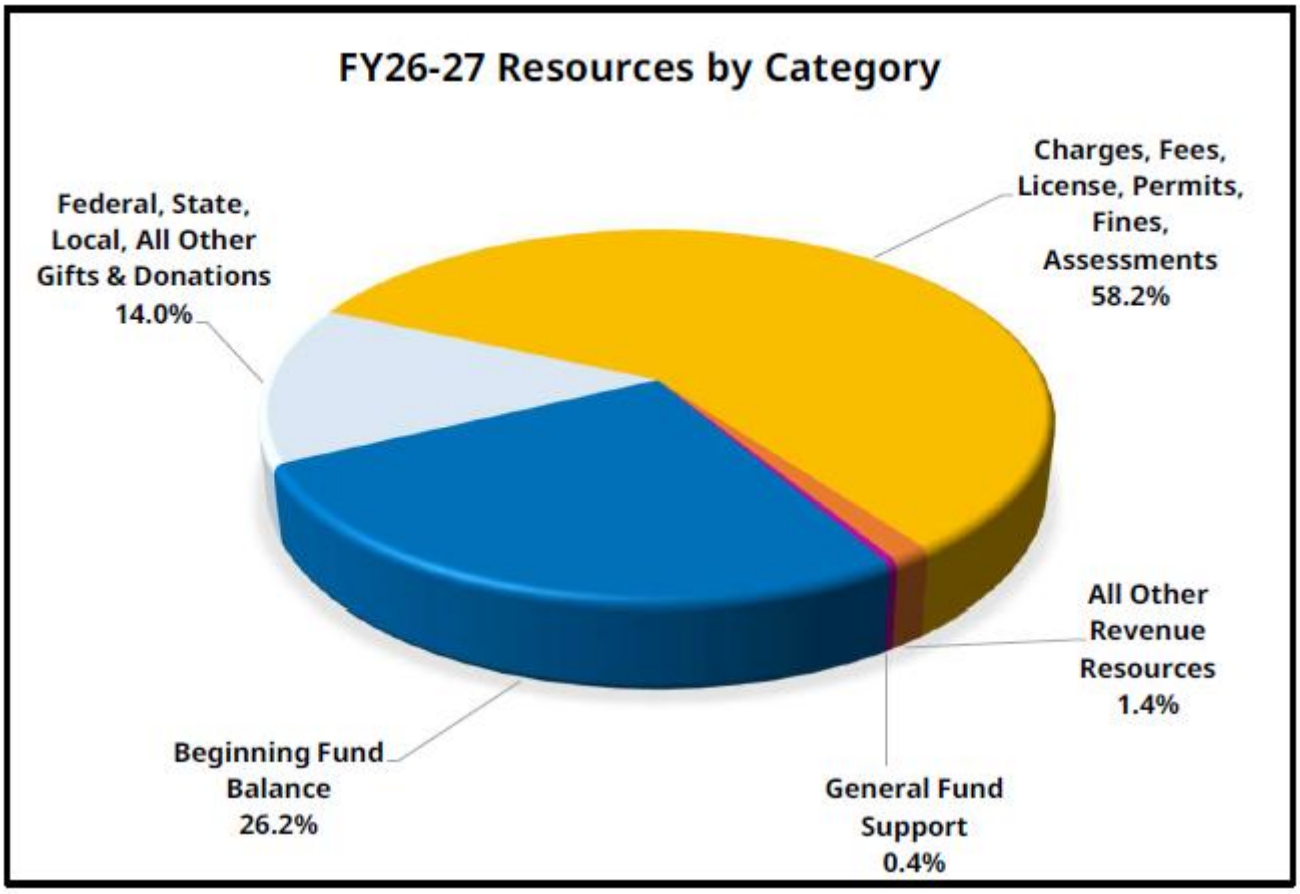
Revenues vs Expenses

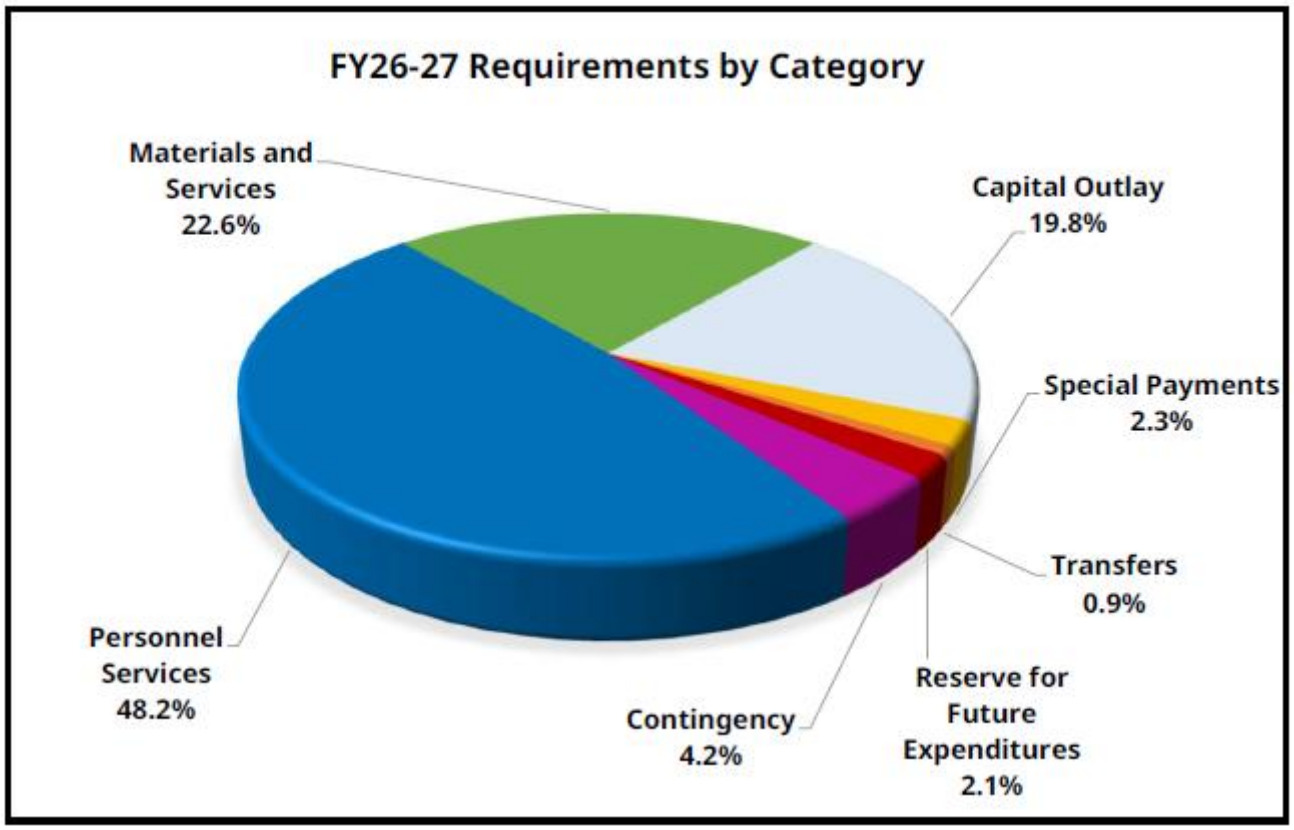


Significant Changes from FY25-26

Courthouse: The Courthouse construction was completed in FY24-25. Beginning in FY25-26, the Courthouse's operating expenses and 30-year lease payments were reported under Department 29 (Courthouse) and Program 290101 (Courthouse) within this fund. Beginning in FY26-27, the capital project is under Department 11 (Facilities Management) and Program 110505 (Capital Projects).

Enterprise Funds





Enterprise Funds

Funds In This Section

601 Stone Creek Golf Course

602 Clackamas Broadband Utility

605 911 Center

Managing Department

Department of Transportation and Development

Technology Services

Clackamas 911

Stone Creek Golf Course Fund (601)

Fund Description

The Stone Creek Golf Course fund deposits and disburses funds from daily operations. County Parks developed the land to generate a long-term sustainable revenue stream to support park operations and maintenance. The course features spectacular views of Mt. Hood and is an Audubon International sanctuary. It is laid out over 120 acres with old-growth Douglas Firs, lakes, and wetlands. The county contracts with Total Golf Management Services to operate the course. Stone Creek has received several awards and recognitions, including being ranked among the best and most eco-friendly golf courses in the nation.

Stone Creek Golf Course Fund (601)

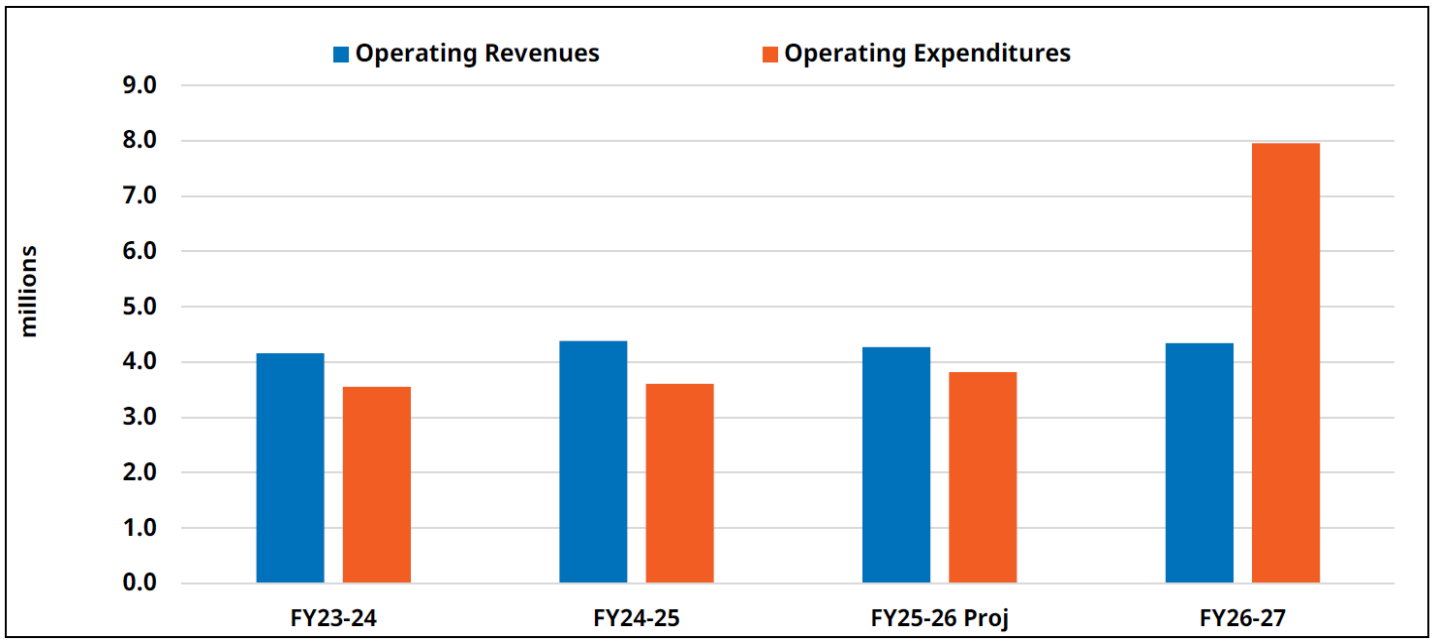
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	3,328,783	3,708,028	3,846,247	4,254,233	4,483,728
Charges, Fees, License, Permits, Fines, Assessments	3,997,065	4,188,721	3,981,920	4,081,468	4,183,505
All Other Revenue Resources	158,054	187,074	107,980	184,070	159,740
Operating Revenue	**4,155,119**	**4,375,796**	**4,089,900**	**4,265,538**	**4,343,245**
Total Revenue	**7,483,902**	**8,083,823**	**7,936,147**	**8,519,771**	**8,826,974**
Materials and Services	3,203,341	3,464,220	3,622,038	3,711,042	3,858,042
Capital Outlay	347,533	140,371	3,600,000	100,000	4,100,000
Operating Expenditure	**3,550,874**	**3,604,591**	**7,222,038**	**3,811,042**	**7,958,042**
Transfers	225,000	225,000	225,000	225,000	225,000
Reserve for Future Expenditures	-	-	-	-	-
Contingency	-	-	489,109	-	643,932
Total Appropriated	**3,775,874**	**3,829,591**	**7,936,147**	**4,036,042**	**8,826,974**
Total Expense	**3,775,874**	**3,829,591**	**7,936,147**	**4,036,042**	**8,826,974**
Revenues Less Expenses	**3,708,028**	**4,254,233**	**-**	**4,483,729**	**-**

Stone Creek Golf Course Fund (601)

Mandated Services

- The County Parks program is a mandated service under ORS 390.134, in which State Parks allocate funds to counties based on annual recreation vehicle registrations. State money received may not be used to supplant money otherwise made available for the acquisition, development, maintenance, care and use of County park and recreation sites.

Revenues vs Expenses



Significant Changes from FY25-26

- **Course Operator:** Total Golf Management Services was selected to continue as the course operator, after competing in a competitive Request for Proposals (RFP).
- **Irrigation System:** The County issued a Request for Bids to replace the aging irrigation system at the golf course. This important project could begin as early as FY26-27.

Future Outlook

- **Irrigation System:** Investment in the irrigation system infrastructure will maintain and strengthen Stone Creek Golf Clubs favorable reputation and high number of rounds played into the future.

Clackamas Broadband Utility Fund (602)

Fund Description

The Clackamas Broadband Utility (CBX) fund operates as a self-supporting utility to expand dark fiber infrastructure that provides transport network services within Clackamas County. This includes expanding broadband into underserved areas of the county. Primary activities include managing engineering and construction, maintaining fiber plant services 24/7, and coordinating with internet service providers to improve access and speeds. CBX partners with agencies and businesses to drive economic growth and leverage infrastructure to attract prospective businesses, supporting the goal of broadband access for all.

Clackamas Broadband Utility Fund (602)

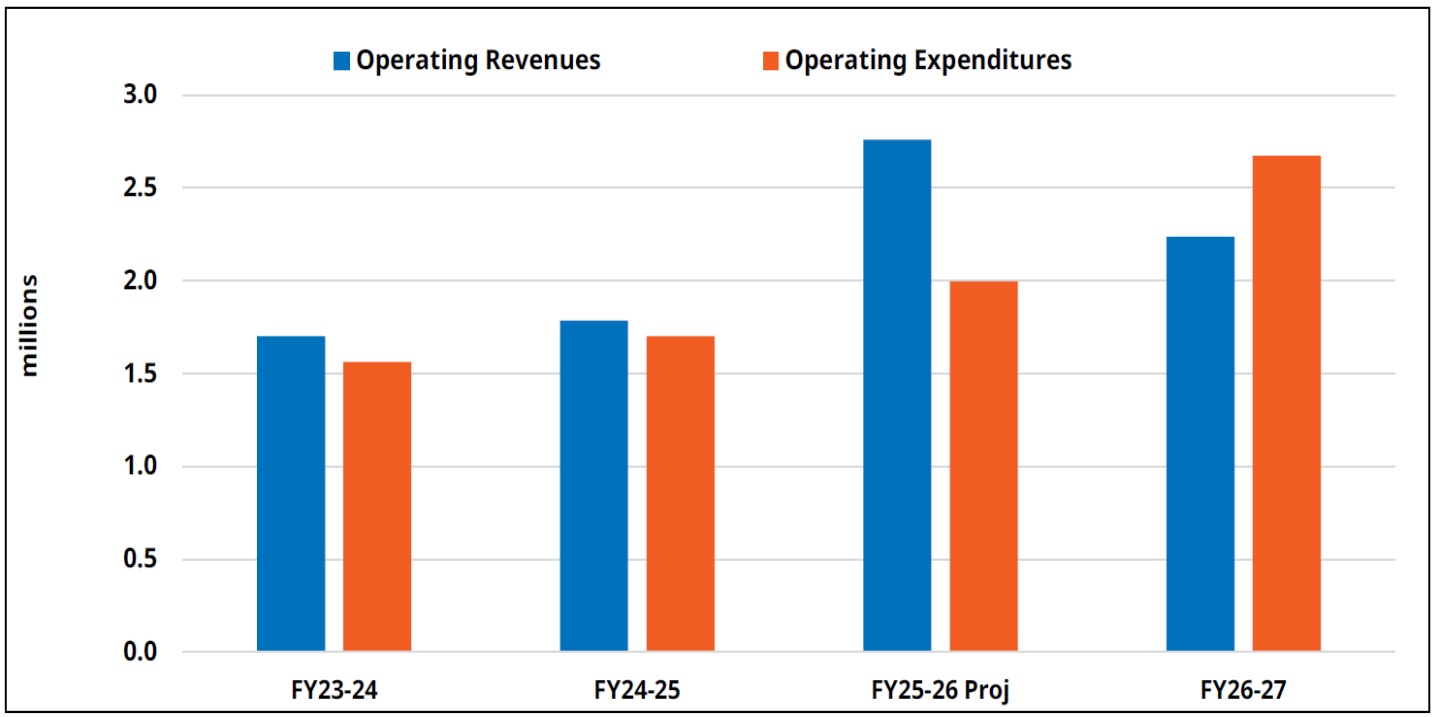
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	78,114	175,710	220,789	200,200	493,921
Federal, State, Local, All Other Gifts & Donations	-	34,648	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	1,654,296	1,690,894	2,635,376	2,289,422	2,183,050
All Other Revenue Resources	48,577	60,674	47,000	54,000	52,000
Operating Revenue	**1,702,874**	**1,786,215**	**2,682,376**	**2,343,422**	**2,235,050**
Total Revenue	**1,780,988**	**1,961,925**	**2,903,165**	**2,543,622**	**2,728,970**
Personnel Services	752,238	766,764	949,015	869,172	1,114,079
Materials and Services	685,156	720,135	994,756	927,529	834,898
Capital Outlay	125,746	215,896	899,394	200,000	725,993
Operating Expenditure	**1,563,141**	**1,702,796**	**2,843,165**	**1,996,701**	**2,674,970**
Special Payments	42,137	58,929	60,000	53,000	54,000
Contingency	-	-	-	-	-
Total Appropriated	**1,605,278**	**1,761,725**	**2,903,165**	**2,049,701**	**2,728,970**
Total Expense	**1,605,278**	**1,761,725**	**2,903,165**	**2,049,701**	**2,728,970**
Revenues Less Expenses	**175,710**	**200,200**	**-**	**493,921**	**-**

Clackamas Broadband Utility Fund (602)

Mandated Services

- CBX is an open access network that is available to all entities.

Revenues vs Expenses



Significant Changes from FY25-26

- **ARPA Broadband Expansion:** CBX has completed all major fiber optic backbone construction for areas designated for fiber optic cable expansion. In FY26-27, CBX will complete all lateral construction to residents that request the new ISP service.
- **CBX Staffing:** CBX filled an open position for one additional outside plant personnel to fully staff the outside plant construction team.
- **State Lottery sites:** CBX completed the fiber lateral drops for 45 State of Oregon Lottery sites within Clackamas County.
- **CBX Electronic Transport:** CBX initiated a 200 Gigabit network service over the fiber optic network.
- **CBX Materials Yard:** CBX created a materials yard for storage of needed materials and equipment to maintain the fiber network.

Future Outlook

- **ARPA Broadband Residential Laterals:** CBX will continue to construct residential fiber laterals for new internet services.
- **Hillsboro Data Center:** Expand dark fiber connectivity from the CBX network to a data center in Hillsboro.

911 Center Fund (605)

Fund Description

The 911 Center fund accounts for the operation of the Clackamas 911 department (CCOM). CCOM is self-supporting and does not depend on the County general fund. Six law enforcement agencies and seven fire districts/departments contract with CCOM for dispatching services, as does the U.S. Forest Service. CCOM employs 57 dispatch, technical, training and administrative staff.

911 Center Fund (605)

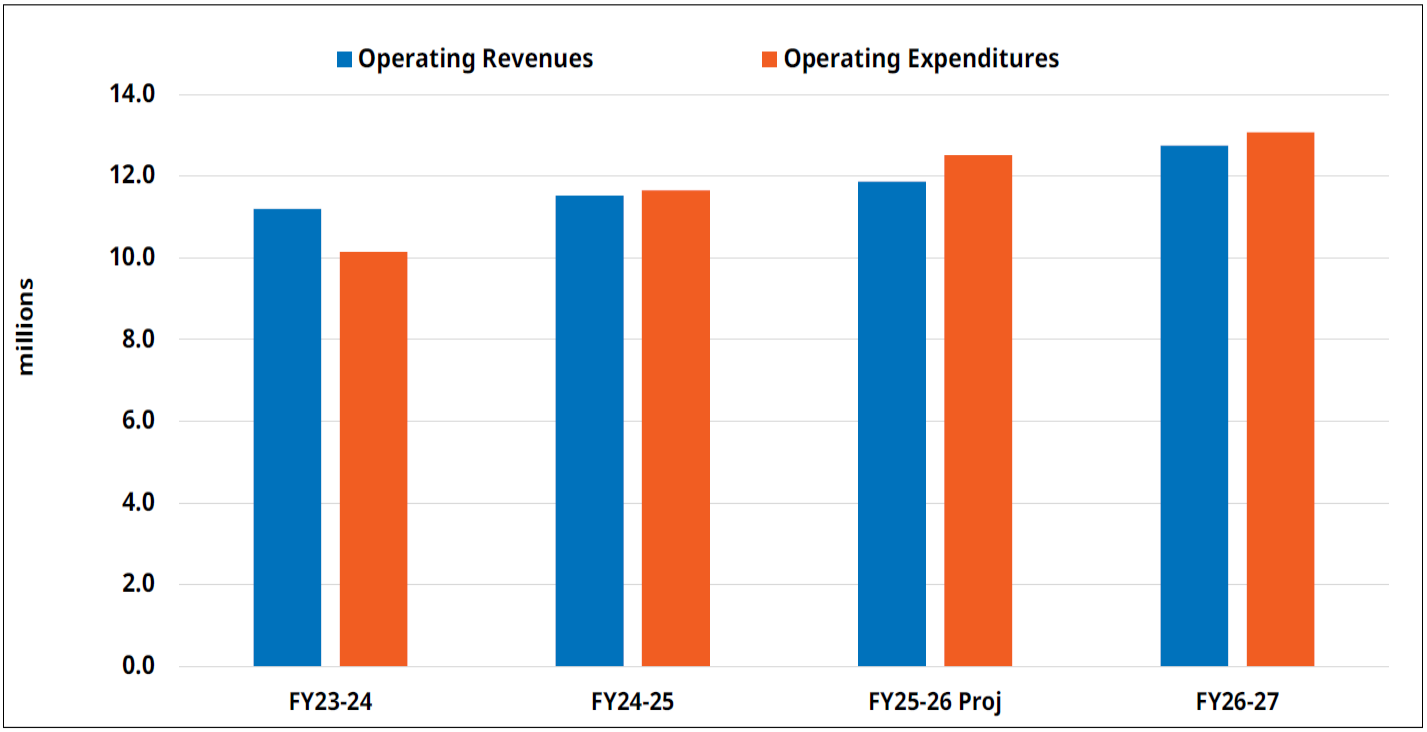
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	2,911,306	3,446,950	3,420,576	2,943,717	1,874,695
Federal, State, Local, All Other Gifts & Donations	3,717,176	3,426,026	3,354,970	3,368,457	3,653,552
Charges, Fees, License, Permits, Fines, Assessments	7,113,800	7,487,725	8,241,722	8,269,893	8,860,011
All Other Revenue Resources	161,160	186,364	135,000	139,000	145,000
Other Interfund Transfers	-	50,000	-	-	-
General Fund Support	209,014	375,185	90,000	90,000	92,700
Operating Revenue	**11,201,150**	**11,525,300**	**11,821,692**	**11,867,350**	**12,751,263**
Total Revenue	**14,112,456**	**14,972,251**	**15,242,268**	**14,811,067**	**14,625,959**
Personnel Services	8,965,103	10,237,986	11,201,662	11,234,203	11,498,312
Materials and Services	1,182,935	1,417,155	1,319,492	1,271,169	1,217,988
Capital Outlay	3,383	3,603	30,000	6,000	355,000
Operating Expenditure	**10,151,421**	**11,658,745**	**12,551,154**	**12,511,372**	**13,071,300**
Special Payments	514,085	369,789	476,000	425,000	552,000
Contingency	-	-	382,400	-	450,000
Total Appropriated	**10,665,506**	**12,028,534**	**13,409,554**	**12,936,372**	**14,073,300**
Reserve for Future Expenditures	-	-	1,832,714	-	552,659
Total Expense	**10,665,506**	**12,028,534**	**15,242,268**	**12,936,372**	**14,625,959**
Revenues Less Expenses	**3,446,950**	**2,943,717**	**-**	**1,874,695**	**-**

Mandated Services

- CCOM provides mandated 911 call-taking services, per state ORS Chapter 403. CCOM and Clackamas County also serve as the fiscal agent for grant funds for regional 911 projects throughout the Portland metro area.

911 Center Fund (605)

Revenues vs Expenses



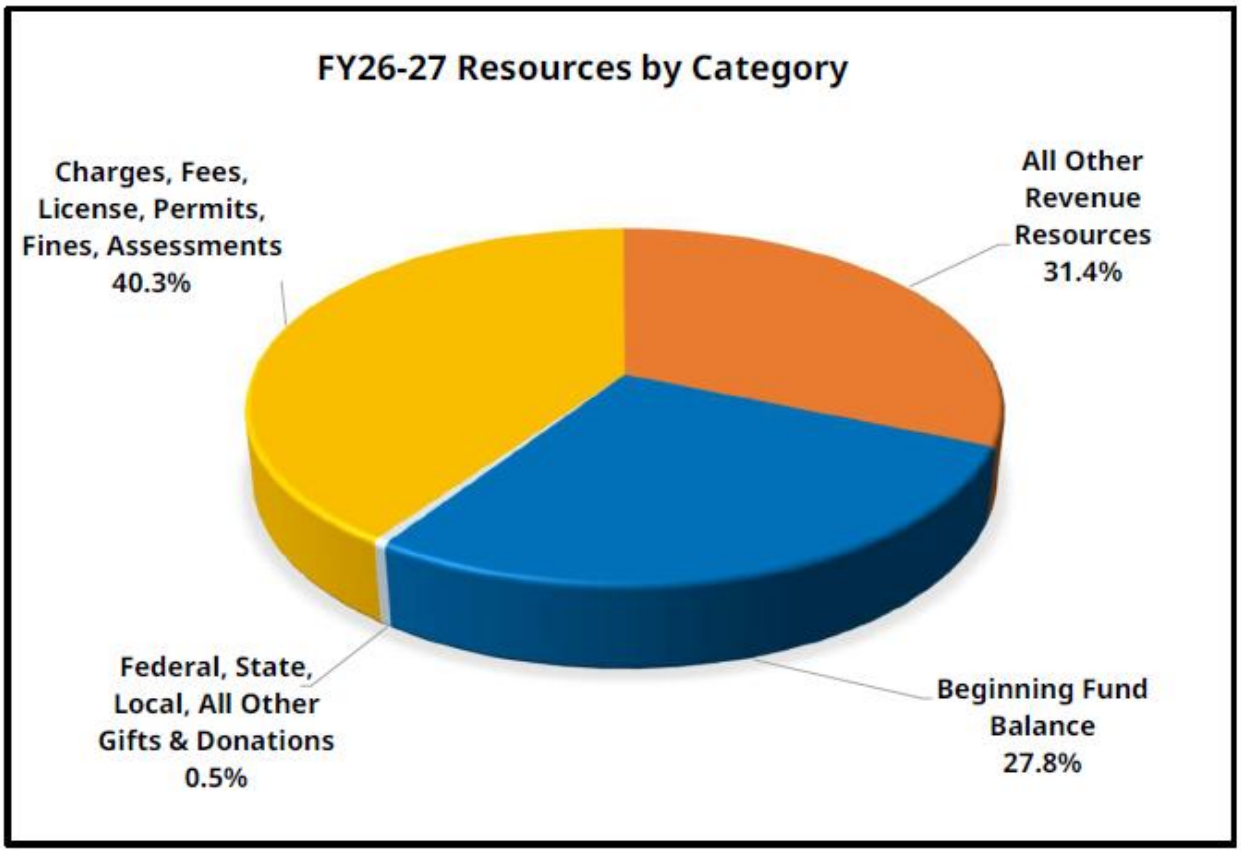
Significant Changes from FY25-26

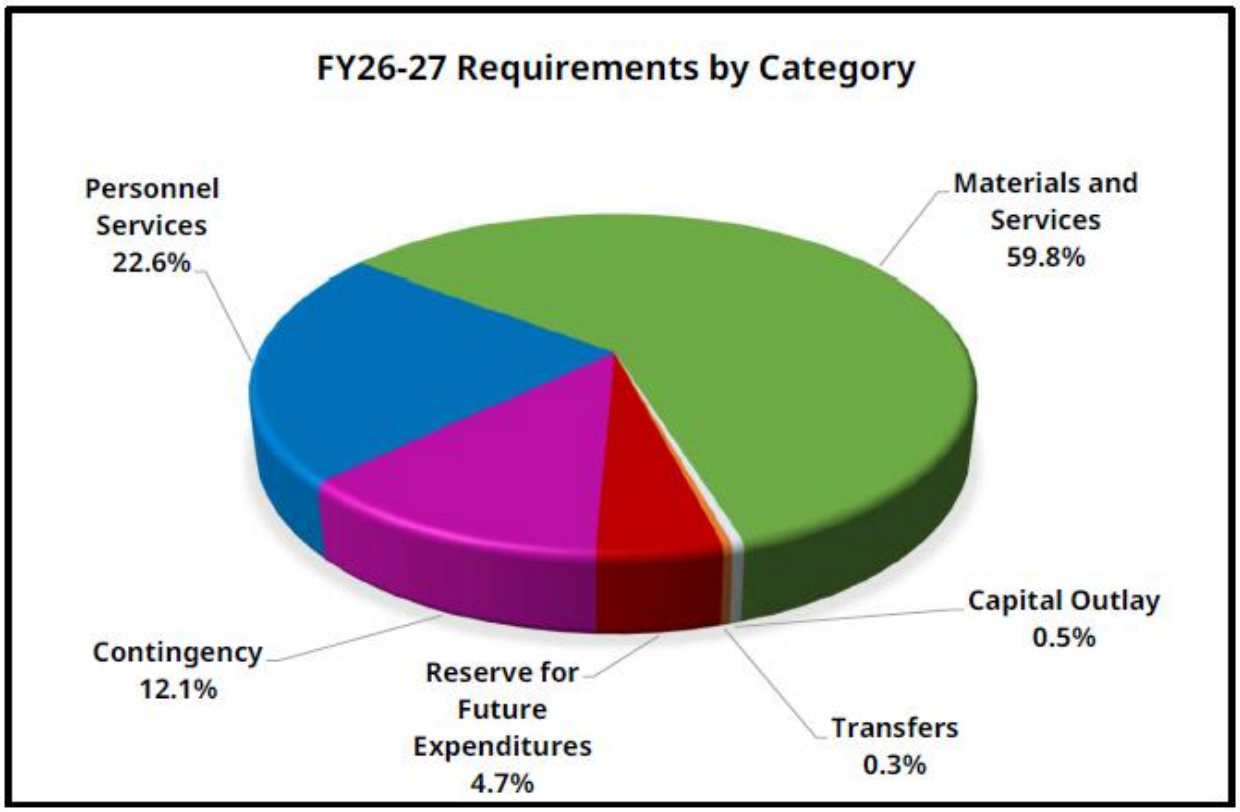
- **Scheduling System:** Implementation of computerized scheduling system.
- **Personnel Changes:** Leadership changes, Director and Operations Manager (due to passing of previous Director).
- **Scheduling Changes:** Scheduling changes to reduce overtime expenditures.

Future Outlook

- **Director Recruitment**: Director recruitment late summer (current Director retiring early 2027).
- **Non-emergency Calls:** Potential change in method of how non-emergency calls are answered and handled.
- **2024 Federal EOC Grant:** Expected acceptance of the 2024 Federal EOC Grant to make center resiliency improvements.
- **(CAD) System:** Expected computer aided dispatch (CAD) system upgrade.
- **Quality Improvement:** Increase of call volume submitted for Quality Improvement reviews.

Internal Services Funds





Internal Services Funds

Funds In This Section

744	Facilities Management
747	Technology Services
760	Self-Insurance
761	Risk Management Claims
770	Fleet Services

Managing Department

Facilities Management

Technology Services

Human Resources

Human Resources

Department of Transportation and Development

Facilities Management Fund (744)

Fund Description

Facilities Management manages and maintains County-owned and leased buildings that house County departments and services. The team supports over 1.2 million square feet in more than 100 buildings. Services include 24/7 emergency response, a preventative maintenance program, and a dedicated work request system for corrective repairs. Facilities provides janitorial, HVAC, plumbing, electrical, landscaping, and building security services. The program also manages leases, utilities, and sustainability programs.

Facilities Management Fund (744)

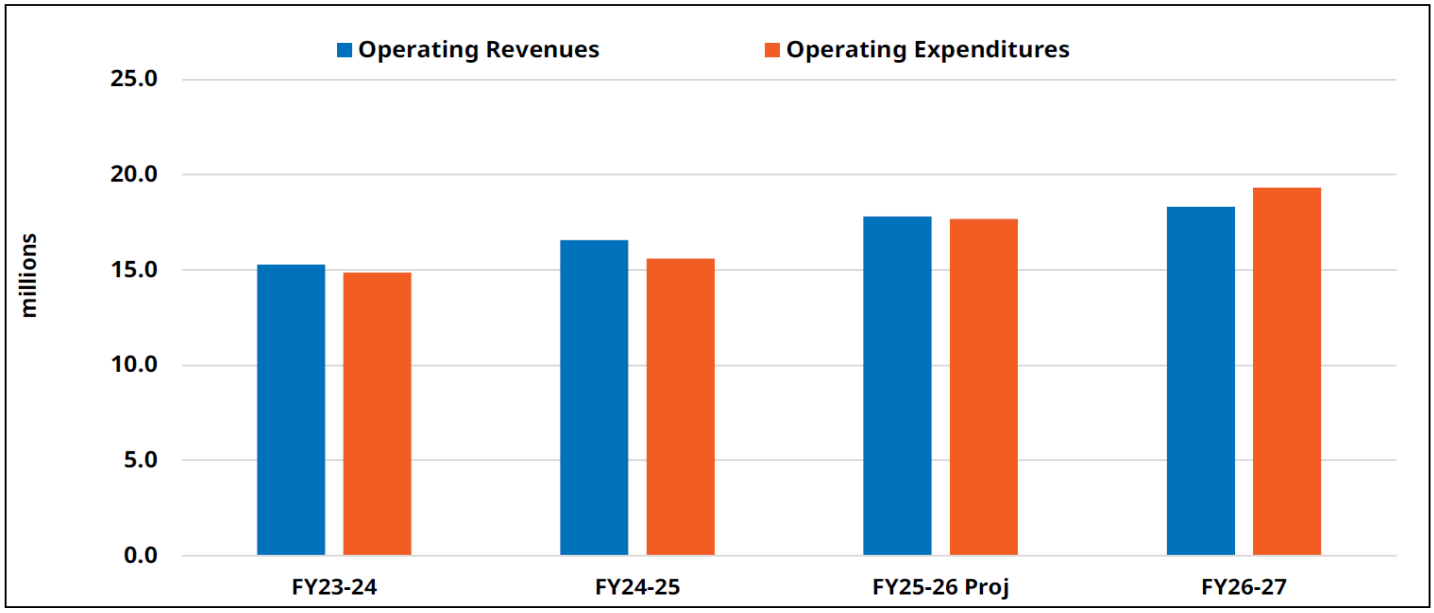
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	461,751	886,823	1,244,987	1,850,696	1,981,347
Federal, State, Local, All Other Gifts & Donations	-	29,464	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	12,007,087	16,139,472	16,740,315	16,894,311	17,830,036
All Other Revenue Resources	3,177,808	388,703	416,318	910,991	488,547
General Fund Support	99,545	-	-	-	-
Operating Revenue	**15,284,441**	**16,557,639**	**17,156,633**	**17,805,301**	**18,318,582**
Total Revenue	**15,746,192**	**17,444,462**	**18,401,621**	**19,655,997**	**20,299,927**
Personnel Services	7,266,683	7,628,817	8,640,555	7,836,009	9,380,784
Materials and Services	7,490,756	7,840,983	9,025,117	9,623,642	9,726,790
Capital Outlay	101,929	123,967	221,253	215,000	210,204
Operating Expenditure	**14,859,369**	**15,593,767**	**17,886,925**	**17,674,650**	**19,317,778**
Transfers	-	-	-	-	-
Contingency	-	-	514,696	-	982,149
Total Appropriated	**14,859,369**	**15,593,767**	**18,401,621**	**17,674,650**	**20,299,927**
Total Expense	**14,859,369**	**15,593,767**	**18,401,621**	**17,674,650**	**20,299,927**
Revenues Less Expenses	**886,823**	**1,850,695**	**-**	**1,981,347**	**-**

Mandated Services

- Facilities must meet Americans with Disability Act (ADA), Occupational Safety and Health Administration (OSHA) and National Fire Protection Association (NFPA) requirements for the buildings.
- Facilities must inspect and repair fire doors within all facilities annually.

Facilities Management Fund (744)

Revenues vs Expenses



Significant Changes from FY25-26

- **Systems Furniture:** With the recent shift to a new County standard color due to suppliers' material changes, costs for furniture relays or modifications increase the need to purchase new surfaces and partition walls.
- **Fire Doors:** A technician with certification in fire door inspection and repair was hired, and has conducted a thorough inspection of all facilities. Required repairs are now in progress.
- **ADA Locksets:** A retrofit to update the required ADA compliant locksets of buildings with old style round locksets was completed.
- **New Buildings:** Additional contracted services were added to support the New Courthouse, New Oak Lodge Library, Lake Road Health Center and Recovery Campus.
- **Organization Change:** In FY26-27, the Facilities Division of the Department of Finance became the Office of Facilities Management. This organizational change supports the efficient and effective delivery of facilities services to internal customers and the public. The Office of Facilities Management now organizationally aligns within the Office of the County Administrator.

Future Outlook

- **Reduced Work Requests:** Fewer work requests are expected to be submitted in FY26-27 for Capital and smaller construction or tenant improvements.
- **Material Costs:** Prices for project materials and contracted labor remain elevated and steady. Continued higher fuel costs will impact shipping and delivery expenses.

Technology Services Fund (747)

Fund Description

Technology Services (TS) provides technology direction, support, and services for County departments, agencies, and the public. It manages critical infrastructure, including networking, security, databases, and 24/7 technical support. Key responsibilities include application development, web support, and managing enterprise systems for finance and human resources. TS also oversees telecommunications, geographic information systems, and cybersecurity measures like firewalls and encryption. Additionally, the department maintains life-safety systems, including emergency notifications and security cameras, while providing technology consulting and project management to ensure the secure and continuous operation of county facilities and services.

Technology Services Fund (747)

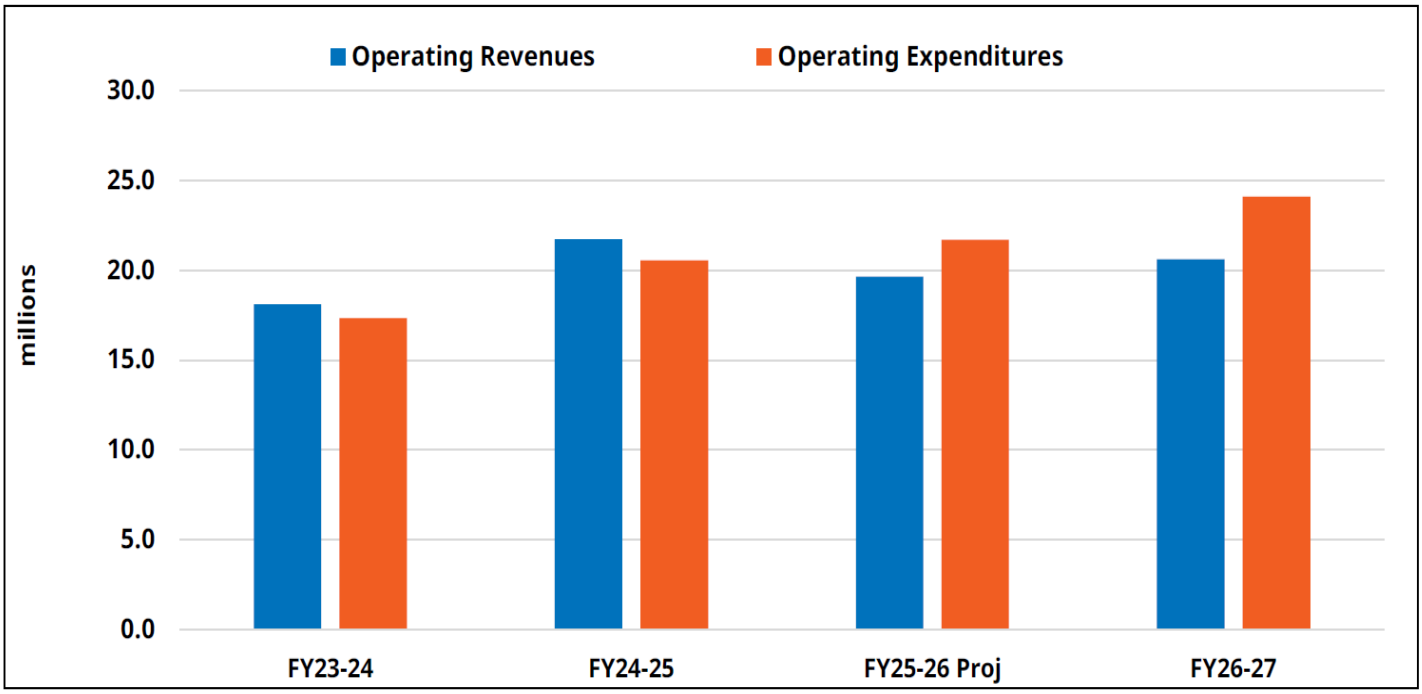
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	6,365,840	7,131,259	6,217,030	8,255,645	6,182,885
Federal, State, Local, All Other Gifts & Donations	-	19,114	-	-	-
Charges, Fees, License, Permits, Fines, Assessments	17,189,988	21,338,425	19,231,989	19,058,338	20,117,615
All Other Revenue Resources	274,986	369,510	405,800	566,000	491,000
Other Interfund Transfers	633,000	-	-	-	-
Operating Revenue	**18,097,973**	**21,727,050**	**19,637,789**	**19,624,338**	**20,608,614**
Total Revenue	**24,463,813**	**28,858,308**	**25,854,818**	**27,879,983**	**26,791,499**
Personnel Services	9,945,158	10,794,873	12,309,235	11,952,609	13,063,062
Materials and Services	7,117,998	8,687,296	9,977,095	9,188,325	10,627,437
Capital Outlay	269,399	1,062,466	936,716	556,164	410,000
Operating Expenditure	**17,332,555**	**20,544,635**	**23,223,045**	**21,697,098**	**24,100,499**
Transfers	-	58,028	-	-	-
Contingency	-	-	725,000	-	675,000
Total Appropriated	**17,332,555**	**20,602,663**	**23,948,045**	**21,697,098**	**24,775,499**
Reserve for Future Expenditures	-	-	1,906,773	-	2,016,000
Total Expense	**17,332,555**	**20,602,663**	**25,854,818**	**21,697,098**	**26,791,499**
Revenues Less Expenses	**7,131,259**	**8,255,645**	**-**	**6,182,885**	**-**

Technology Services Fund (747)

Mandated Services

- TS provides the infrastructure, servers, networks, and communications services required for County operating departments to provide mandatory services.
- TS supports numerous applications, databases, and enterprise services required by departments to provide mandated services to the community.
- Numerous departments rely on TS to provide cybersecurity, digital records retention, and other services to meet HIPAA, CJIS, and other legal and contractual compliance requirements.
- TS provides employee communication and productivity tools that enable operating departments to provide mandatory services.

Revenues vs Expenses



Technology Services Fund (747)

Significant Changes from FY25-26

- **Server Infrastructure Replacement:** The County's primary server and storage environment was replaced with a modern private cloud platform, allowing for the capability of robust automation, intelligent application deployment, and cloud hosted disaster recovery integration.
- **Technology Investment:** The Technology Investment Program modernized legacy systems and reduced the overall security risk from obsolete technology.
- **Cybersecurity**: The County's cybersecurity has been improved by implementing an upgraded vulnerability management process and next generation endpoint security tools.
- **AI Initiative:** A County AI policy was drafted, end user AI productivity tools were approved, and an AI feasibility study of potential AI use cases/projects was prepared.
- **Data Governance:** TS collaborated with County departments to generate a framework for shared governance of County data.

Future Outlook

- **AI Customer Service Chatbot:** This project will augment existing website search services with an AI-based customer service assistant.
- **Data Governance:** TS will assist County departments with developing roles, processes, and expertise necessary to standardize data classification.
- **County Datacenter:** The creation of long-term plans for the County's datacenter by optimizing performance, costs, and reliability to meet the county's growing computational, storage, and data needs.
- **Applications:** TS is moving forward with several system improvements to increase efficiency and modernize operations. This includes upgrading the timekeeping software, implementing Enterprise Resource Planning (ERP) integrations, enhancing HR workflows, transitioning to a new Homeless Management Information System (HMIS) vendor, updating the Drupal platform, and moving the Justice Court system to the cloud.
- **Technology Investment:** This program will expand risk mitigation of systems and applications by modernizing obsolete systems while adopting innovative technologies whenever possible.

Self-Insurance Fund (760)

Fund Description

The Self-Insurance fund pays for comprehensive and cost-effective benefits for County employees. It maintains adequate operating and reserve funds to cover current and future claims and administrative costs.

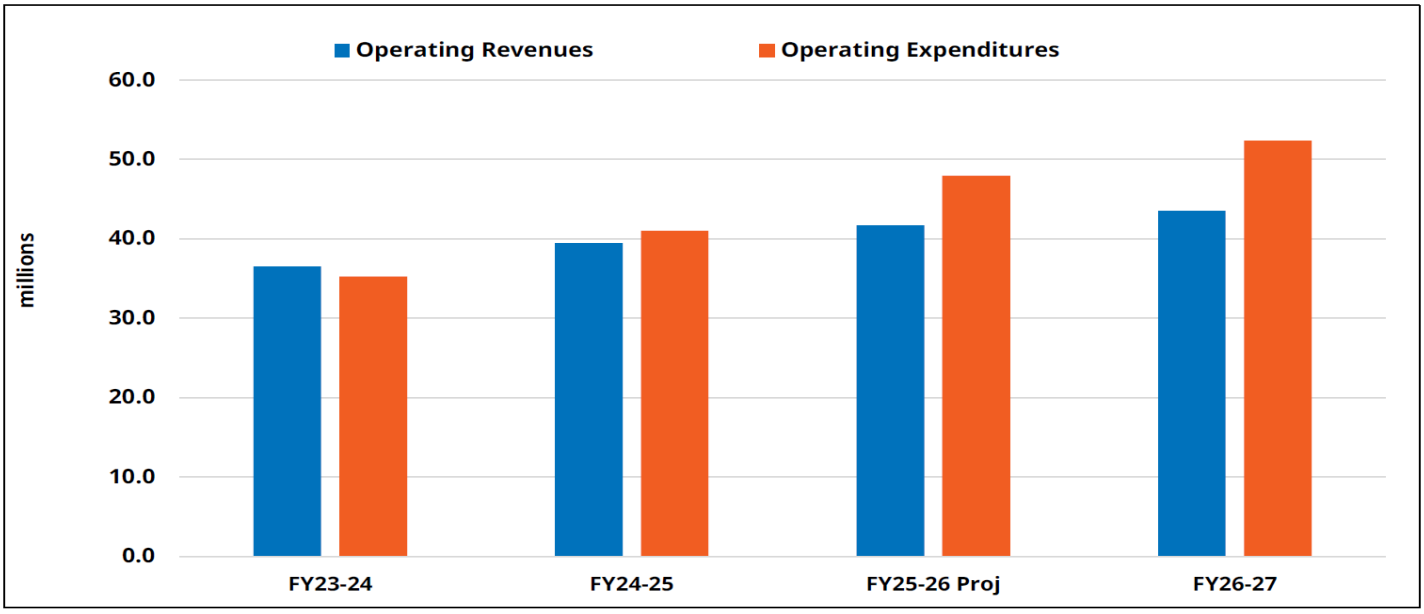
	Self-Insurance Fund (760)				
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	26,447,188	27,700,530	24,136,738	23,414,269	16,673,864
Charges, Fees, License, Permits, Fines, Assessments	2,129,603	2,194,418	2,071,826	2,071,826	2,113,024
All Other Revenue Resources	34,361,057	37,257,582	37,055,457	39,628,638	41,405,600
Operating Revenue	**36,490,660**	**39,452,000**	**39,127,283**	**41,700,464**	**43,518,624**
Total Revenue	**62,937,848**	**67,152,530**	**63,264,021**	**65,114,733**	**60,192,488**
Personnel Services	2,053,836	1,986,519	2,656,112	2,375,477	2,945,196
Materials and Services	33,183,482	39,055,153	45,312,238	45,588,226	49,441,068
Operating Expenditure	**35,237,318**	**41,041,672**	**47,968,350**	**47,963,703**	**52,386,264**
Transfers	-	2,696,590	621,254	477,166	475,150
Contingency	-	-	11,322,266	-	6,596,923
Total Appropriated	**35,237,318**	**43,738,262**	**59,911,870**	**48,440,869**	**59,458,337**
Reserve for Future Expenditures	-	-	3,352,151	-	734,151
Total Expense	**35,237,318**	**43,738,262**	**63,264,021**	**48,440,869**	**60,192,488**
Revenues Less Expenses	**27,700,530**	**23,414,269**	**-**	**16,673,864**	**-**

Mandated Services

- Federal and state law require compliance with leave of absence and accommodation laws. While this is achieved through Leave Administration in conjunction with its third-party vendor, workplace accommodation is administered solely through Leave Administration.
- Clackamas County is considered an applicable large employer under the Affordable Care Act. As such, the County is required to offer eligible employees' medical coverage that meets affordability and minimum value standards.

Self-Insurance Fund (760)

Revenues vs Expenses



Significant Changes from FY25-26

- **Dependent Eligibility Verification:** A dependent eligibility verification audit was performed to stay in compliance with health, dental and vision carriers. This audit will become regular, however the timeline between each audit is unknown.
- **Telehealth and Express Care:** Members are increasingly utilizing Telehealth and Express Care, supporting a shift toward more cost-effective care options.
- **ADA Accommodation:** Leave Administration terminated ADA Accommodation services through the third-party administrator and moved the service in-house to improve efficiency and service for employees, as well as implementing cost savings to the County.
- **Claims Costs:** Claims costs continue to be driven by high-cost medical claims, resulting in increased claims expenses and higher stop-loss costs. Stop-loss premiums are projected to increase by 15% to 25% with overall renewal rates expected to increase by 10% to 15%.
- **Medical Plan Options:** Providence Health Plan announced it would not be renewing its commercial or individual health plans starting January 1, 2027. The Benefits team is proactively working with Mercer to evaluate medical plan options for 2027.

Future Outlook

- **Medical Insurance:** Specialty drug costs are expected to continue to rise due to increased demand with limited market competition that affect claims expenses. Plan design enhancements will help manage pharmacy costs, improve affordability and support the financial health of the plan.
- **Benefits Administration:** Ongoing benefits administration improvements focus on internal process optimization, stronger vendor partnerships, enhanced service, compliance, and improved data analytics for decision-making.
- **Leave Administration:** The increasing complexity of leave laws, accommodation requests, and the growing volume of claims continue to highlight the need for standardized processes, along with ongoing education and resources for managers and supervisors. As these challenges evolve, County leaders must remain proactive in utilizing available tools, resources, and learning opportunities to ensure consistent and compliant practices. To support these efforts, Leave Administration offers compliance-focused, best-practice trainings throughout the year covering Leave of Absence laws and the Americans with Disabilities Act (ADA).

Risk Management Claims Fund (761)

Fund Description

The Risk and Safety Division manages the Risk Management Claims fund to administer and pay casualty, liability, and workers' compensation claims brought against the County. The fund carries a self-insured reserve balance for each of these functional areas based on an actuarially recommended level. Unemployment claims are paid out of the fund, but the costs are reimbursed directly to the fund by the individual departments. The fund also supports the annual operating costs of the Risk and Safety division.

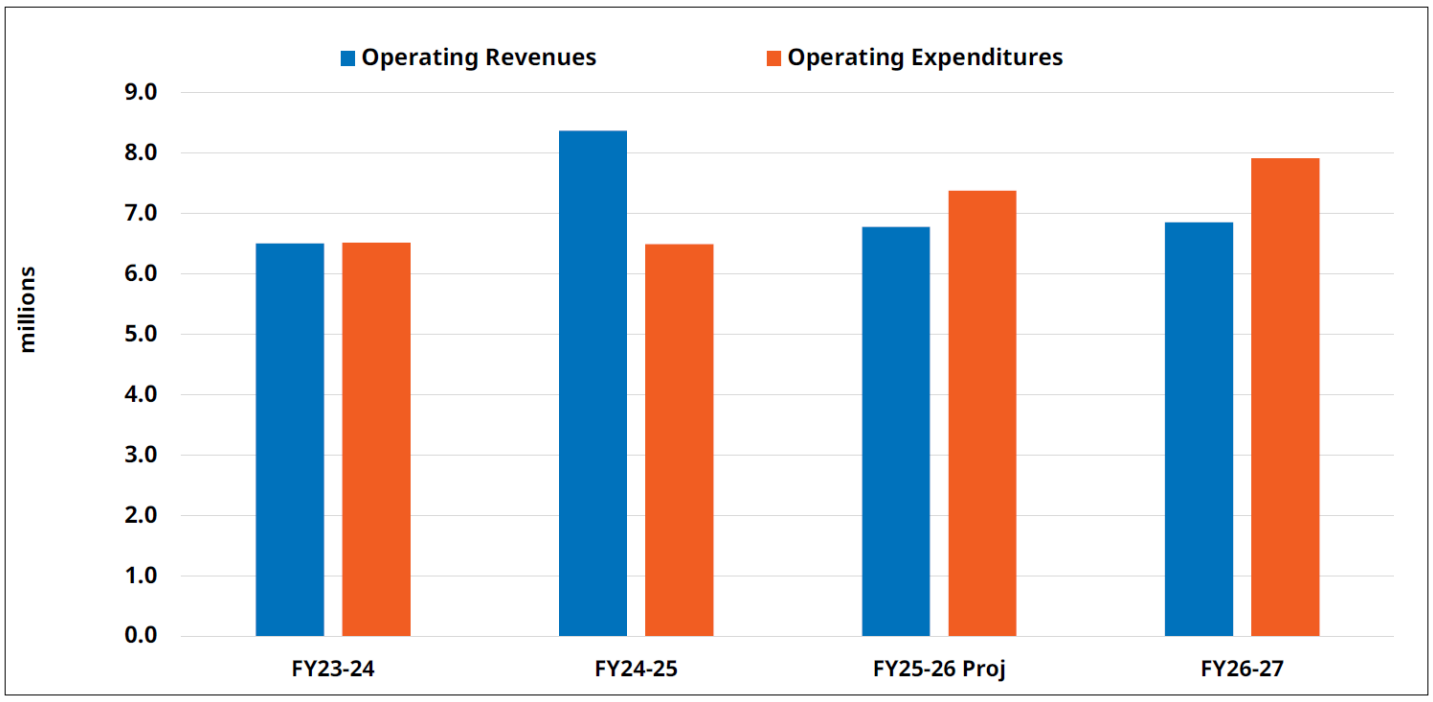
	Risk Management Claims Fund (761)				
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	11,280,066	11,268,501	12,299,064	13,146,609	12,546,341
Charges, Fees, License, Permits, Fines, Assessments	6,076,976	5,869,344	6,225,000	6,275,000	6,500,281
All Other Revenue Resources	420,686	495,670	200,000	500,000	350,000
Other Interfund Transfers	-	2,000,000	-	-	-
Operating Revenue	**6,497,662**	**8,365,014**	**6,425,000**	**6,775,000**	**6,850,281**
Total Revenue	**17,777,728**	**19,633,515**	**18,724,064**	**19,921,609**	**19,396,623**
Personnel Services	1,497,776	1,772,710	1,840,904	1,851,420	2,054,584
Materials and Services	5,011,451	4,714,196	5,515,464	5,523,848	5,852,583
Operating Expenditure	**6,509,227**	**6,486,906**	**7,356,368**	**7,375,268**	**7,907,167**
Contingency	-	-	7,677,696	-	7,799,456
Total Appropriated	**6,509,227**	**6,486,906**	**15,034,064**	**7,375,268**	**15,706,623**
Reserve for Future Expenditures	-	-	3,690,000	-	3,690,000
Total Expense	**6,509,227**	**6,486,906**	**18,724,064**	**7,375,268**	**19,396,623**
Revenues Less Expenses	**11,268,501**	**13,146,609**	**-**	**12,546,341**	**-**

Risk Management Claims Fund (761)

Mandated Services

- Managing casualty and liability claims for bodily injury and property damage, as well as handling internal and external legal representation, settlements, and judgments is mandated under the Oregon Tort Claims Act (ORS 30.260–30.300).
- Managing workers' compensation claims is mandated per ORS 656.407, including payment for wage continuation, temporary and permanent disability, medical treatment, and legal defense.
- Adhering to the State of Oregon's insurance fund structure (ORS 278) enables local public bodies to be self-insured by following statutory standards, participating in shared-risk pools (e.g.,OPEEP), procuring policies, and managing reserves to ensure coverage and funding for claims.
- Under state regulations and County payroll operations, the fund is obligated to cover unemployment insurance charges for eligible former employees.
- Compliance with OR-OSHA requirements (ORS 654) is followed to maintain workplace safety, prevent injuries, and support return-to-work programs.

Revenues vs Expenses



Risk Management Claims Fund (761)

Significant Changes from FY25-26

- **Workers' Compensation Rule Revisions:** Effective Jan. 1, 2026, multiple Oregon Administrative Rules were updated, including medical fees and payments, claim closure timelines, and disability ratings, which required procedural protocols to be updated to mitigate any penalties or citations.
- **Workers' Compensation Cost Reduction:** Assessment rates remained steady for self-insured employers like Clackamas County and the Worker's Benefit fund rate dropped to 1.8 cents/hour – the lowest since inception. In turn, the County will see lower premium expenses paid to the State.
- **Tort Claims Liability Limit Adjustments:** Effective July 1, 2026, statutory liability caps under ORS 30.272 will adjust upward based on CPI. Currently, limitations per occurrence are $879,200 and $1,758,300 for multiple claims from a single occurrence. It will be essential to recalibrate potential exposures and reserves based on the next scheduled increase for FY26-27.
- **Claims Payments and Program Costs:** FY25-26 remained steady, mostly due to reduced claim settlements during the year and a low loss claim history for the past 10 years, allowing for affordable insurance premiums. FY26-27 claims are projected to increase based on certain claims reaching litigation and final settlement agreements.

Future Outlook

- **Fund Reserves:** Reserves continue to target the 75th percentile confidence level for future liabilities to ensure the fund is actuarially sound. This will require increased allocations for departments, most likely in double digits.
- **Rising Inflation & Large Claim Verdicts:** There is uncertainty about the world's risk and insurance markets. The impact of this uncertainty will result in increases in insurance premiums and a steady increase in claim costs. Until global risk factors stabilize, the total cost of risk will likely continue increasing for Clackamas County in the years to come.

Fleet Services Fund (770)

Fund Description

Fleet Services, a program within the Department of Transportation and Development (DTD), maintains County vehicles, trailers, boats, and rescue equipment. The Sheriff's Department and Transportation Maintenance are its largest customers. Operational costs are recovered through user fees. Services of the program include vehicle procurement, maintenance, repair, and disposal. Fleet Services also manage licensing, titling, and inspections as well as negotiating contracts for fuel and other vehicle-related services.

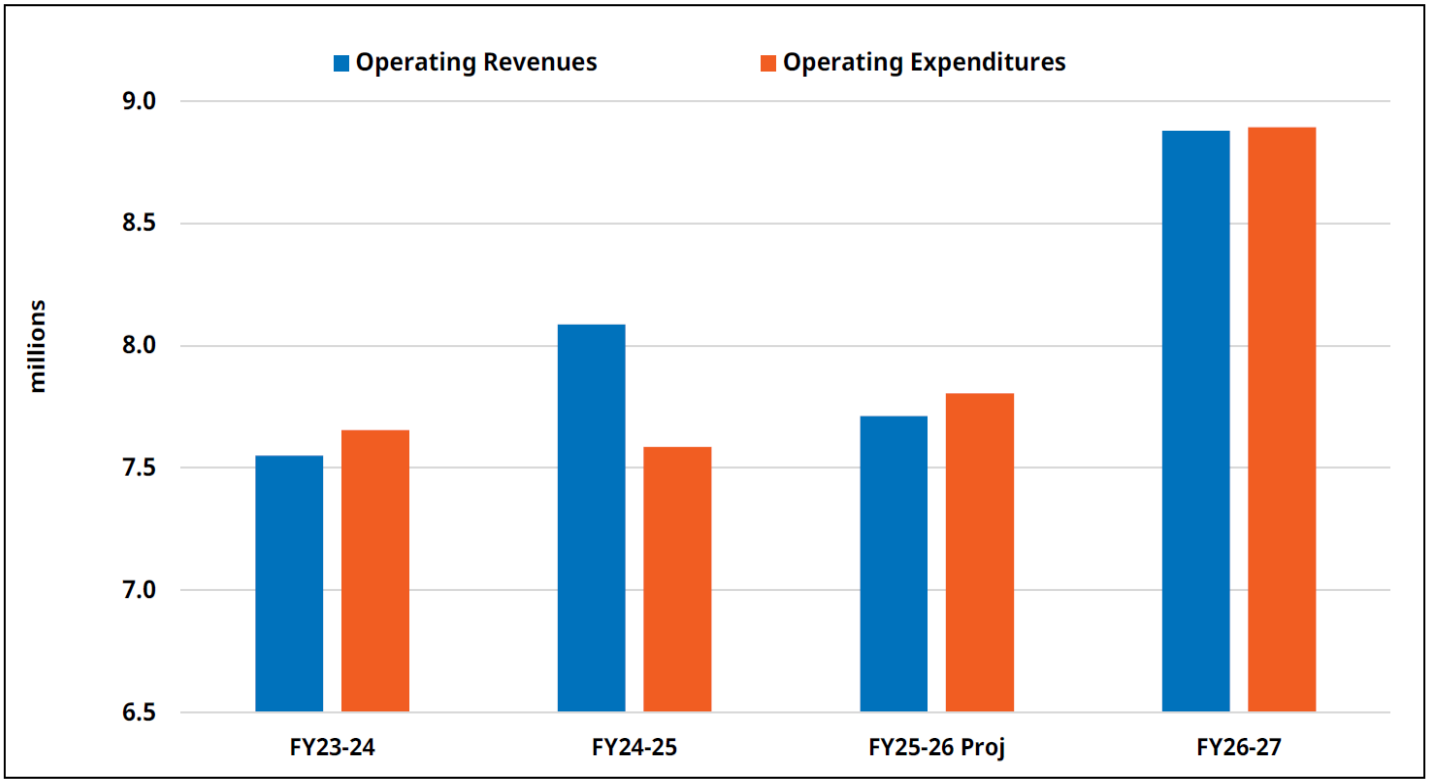
	Fleet Services Fund (770)				
	FY23-24 Actuals	FY24-25 Actual	FY25-26 Amended	FY25-26 Projected YE	FY26-27 Adopted
Beginning Fund Balance	100,461	(4,323)	328,445	496,269	403,143
Federal, State, Local, All Other Gifts & Donations	93,219	-	620,000	381	650,000
Charges, Fees, License, Permits, Fines, Assessments	7,266,685	8,085,793	8,151,612	7,671,326	8,204,981
All Other Revenue Resources	190,056	(389)	(4,840)	39,500	23,000
Operating Revenue	**7,549,960**	**8,085,404**	**8,766,772**	**7,711,207**	**8,877,981**
Total Revenue	**7,650,422**	**8,081,081**	**9,095,217**	**8,207,476**	**9,281,125**
Personnel Services	2,824,987	2,825,744	3,171,750	3,003,299	3,235,531
Materials and Services	4,806,529	4,759,068	5,514,743	4,801,033	5,657,116
Capital Outlay	23,229	-	-	-	-
Operating Expenditure	**7,654,745**	**7,584,813**	**8,686,493**	**7,804,332**	**8,892,648**
Contingency	-	-	408,724	-	388,477
Total Appropriated	**7,654,745**	**7,584,813**	**9,095,217**	**7,804,332**	**9,281,125**
Total Expense	**7,654,745**	**7,584,813**	**9,095,217**	**7,804,332**	**9,281,125**
Revenues Less Expenses	**(4,323)**	**496,269**	**-**	**403,143**	**-**

Mandated Services

- Oregon Department of Motor Vehicles license, title & registration.
- Oregon Department of Environmental Quality vehicle emissions testing.

Fleet Services Fund (770)

Revenues vs Expenses



Significant Changes from FY25-26

- **Fleet Management Software:** Implementing a new unified fleet management software system to replace the current split system operation.
- **Vehicle Platforms:** Training of technicians, as well as adding tools and equipment to support the increasing diversity of vehicle platforms in use throughout the County.

Future Outlook

- **Heavy Truck Replacement:** Continued coordination of pre-2010 heavy truck replacement to comply with HB2007.
- **GPS Vehicle Tracking:** Expanding the access to GPS vehicle tracking to include all County departments.

Budget by Department

Overview

This section is designed to provide a different perspective from the previous *Department by Fund* section. Analyzing the budget by department provides an opportunity for each department to share significant operational issues. A County-wide organizational chart is provided on pages 7 and 8.

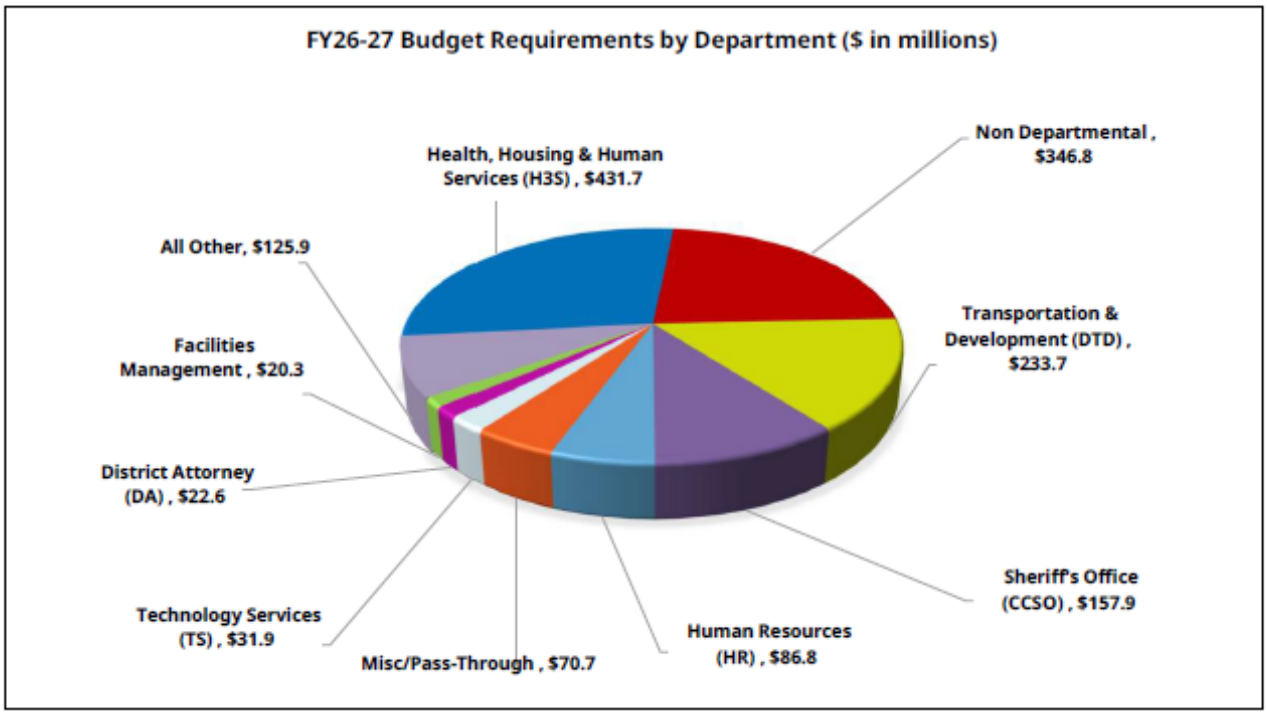
Work is divided into broader lines of business and more specific programs for sets of services that have a common purpose or result. A program is the building block of performance-based budgeting. It is within the program graphs that performance, revenues and expenses, staffing, and General Fund support are detailed.

Each section begins with a summary of the specific department's expenditures by fund, and then by program. For a detailed look at departmental Performance Measures, detailing the primary goals and objectives for the accomplishment of the department’s mission, please visit the Performance Measures section of the Budget webpage at www.clackamas.us/budget.

Budget by Department

Summary of Requirements by Department — **Departmental Summary**

Requirements by Department	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected	FY26-27 Budget
Assessment & Taxation	9,830,773	10,422,057	11,352,226	11,071,271	12,269,400
Capital Projects	7,494,071	140,022,338	16,375,082	16,311,148	15,804,503
Clackamas 911 (CCOM)	10,665,506	12,028,534	15,242,268	14,811,067	14,625,959
County Admin - Disaster Mgmt	3,213,518	4,274,456	4,853,577	4,802,740	4,185,648
County Admin - Law Library	438,431	466,650	571,374	543,858	426,983
County Administration	13,976,742	11,999,149	22,003,340	23,275,411	19,522,821
County Clerk	3,499,080	5,288,523	5,805,791	5,896,725	6,215,266
County Counsel	3,359,206	3,621,134	4,073,420	4,039,008	4,021,189
Courthouse	-	2,383,605	15,212,275	15,304,040	17,549,000
District Attorney (DA)	18,137,120	19,733,140	20,867,116	20,343,505	22,562,767
Facilities Management	14,869,474	15,594,491	18,401,621	19,655,997	20,299,929
Finance	7,556,814	7,614,275	8,406,746	8,464,500	8,831,501
Health, Housing & Human Services (H3S)	229,806,798	261,388,711	408,720,507	428,134,599	431,727,714
Human Resources (HR)	47,202,168	56,079,531	89,196,110	91,666,008	86,799,515
Justice Court	2,927,255	2,648,115	3,875,000	3,850,000	4,074,871
Juvenile Department	9,712,325	10,044,894	11,663,178	9,873,498	11,933,750
Misc/Pass-Through	32,829,821	47,236,690	87,457,791	83,080,732	70,736,413
Non Departmental	174,784,591	184,918,174	343,842,295	321,590,918	346,790,085
Public & Government Affairs (PGA)	4,224,803	4,487,219	4,837,064	4,502,465	4,681,372
Sheriff's Office (CCSO)	140,799,148	146,697,199	156,594,923	156,228,934	157,947,897
Technology Services (TS)	21,039,811	24,781,449	33,860,829	34,511,296	31,862,950
Transportation & Development (DTD)	122,038,585	135,014,670	243,683,374	255,387,207	233,658,757
Treasurer's Office	1,384,580	1,521,760	1,704,840	1,644,280	1,776,912
Total Requirements by Department	**879,790,621**	**1,108,266,764**	**1,528,600,748**	**1,534,989,207**	**1,528,305,199**



Assessment & Taxation

Mission Statement

To provide administration of the State property tax laws, including Appraisal, Assessment, Tax Collection and Mapping services to property taxpayers, County residents and taxing districts so they can have confidence in the tax system, districts are funded to deliver their services, and all stakeholders receive the highest quality customer experience.

Website: www.clackamas.us/at

CLACKAMAS COUNTY

Assessment & Taxation (10)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Administration	Office of the Assessor & Tax Collector	1,420,913	1,420,913	1,272,191	90%	2.0	2.0	-
Property Tax Revenue & Records	Property Records & Customer Service	2,349,487	2,349,487	2,054,257	87%	14.5	12.5	2.0
	Tax Certification, Collection, & Distribution	2,105,832	2,105,832	1,521,684	72%	11.5	11.5	-
Valuation	Annual Property Valuation	3,365,218	3,365,218	3,006,508	89%	17.5	16.5	1.0
	Value Adjustment	3,027,950	3,027,950	2,712,360	90%	15.5	15.5	-
	TOTAL	12,269,400	12,269,400	10,567,000	86%	61.0	58.0	3.0
	FY25-26 Budget (Amended)	11,352,226	11,352,226	9,808,984	86%	61.0	55.0	6.0
	$ Increase (Decrease)	917,174	917,174	758,016		0.0	3.0	(3.0)
	% Increase (Decrease)	8%	8%	8%		0%	5%	-50%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

100101-Office of the Assessor & Tax Collector

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**108,000**	**108,000**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	35,641	38,606	39,715	42,951	40,722	1,007	3%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	17,104	-	-	-	-	-
General Fund Support	423,006	1,134,974	650,210	694,909	1,272,191	621,981	96%
Operating Revenue	**458,647**	**1,190,684**	**689,925**	**737,860**	**1,312,913**	**622,988**	**90%**
Total Revenue	**458,647**	**1,190,684**	**689,925**	**737,860**	**1,420,913**	**730,988**	**106%**
Personnel Services	359,604	388,765	400,945	280,705	478,441	77,496	19%
Materials and Services	79,369	821,830	288,980	349,155	942,472	653,492	226%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**438,973**	**1,210,595**	**689,925**	**629,860**	**1,420,913**	**730,988**	**106%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**438,973**	**1,210,595**	**689,925**	**629,860**	**1,420,913**	**730,988**	**106%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**438,973**	**1,210,595**	**689,925**	**629,860**	**1,420,913**	**730,988**	**106%**
Revenues Less Expenses	19,674	(19,911)	-	108,000	-		

Notes:
None

100202-Property Records & Customer Service

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	349,932	373,959	287,931	311,393	295,230	7,299	3%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	32,174	27,962	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,762,449	1,583,797	1,865,625	2,060,636	2,054,257	188,632	10%
Operating Revenue	**2,144,555**	**1,985,717**	**2,153,556**	**2,372,029**	**2,349,487**	**195,931**	**9%**
Total Revenue	**2,144,555**	**1,985,717**	**2,153,556**	**2,372,029**	**2,349,487**	**195,931**	**9%**
Personnel Services	1,656,300	1,560,619	1,634,672	1,859,097	1,919,139	284,467	17%
Materials and Services	514,421	400,364	518,885	512,932	430,348	(88,537)	-17%
Capital Outlay	6,700	-	-	-	-	-	-
Operating Expense	**2,177,421**	**1,960,984**	**2,153,556**	**2,372,029**	**2,349,487**	**195,931**	**9%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,177,421**	**1,960,984**	**2,153,556**	**2,372,029**	**2,349,487**	**195,931**	**9%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,177,421**	**1,960,984**	**2,153,556**	**2,372,029**	**2,349,487**	**195,931**	**9%**
Revenues Less Expenses	(32,866)	24,734	-	-	-		

Notes:
None

100203-Tax Certification, Collection, & Distribution

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	213,847	231,638	228,359	246,967	234,148	5,789	3%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	61,240	62,199	260,742	341,680	350,000	89,258	34%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,469,431	1,539,335	1,514,651	1,521,020	1,521,684	7,033	0%
Operating Revenue	**1,744,518**	**1,833,172**	**2,003,752**	**2,109,667**	**2,105,832**	**102,080**	**5%**
Total Revenue	**1,744,518**	**1,833,172**	**2,003,752**	**2,109,667**	**2,105,832**	**102,080**	**5%**
Personnel Services	1,276,837	1,239,117	1,359,910	1,476,422	1,512,063	152,153	11%
Materials and Services	573,976	602,609	643,842	633,245	593,769	(50,073)	-8%
Capital Outlay	13,837	-	-	-	-	-	-
Operating Expense	**1,864,650**	**1,841,725**	**2,003,752**	**2,109,667**	**2,105,832**	**102,080**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,864,650**	**1,841,725**	**2,003,752**	**2,109,667**	**2,105,832**	**102,080**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,864,650**	**1,841,725**	**2,003,752**	**2,109,667**	**2,105,832**	**102,080**	**5%**
Revenues Less Expenses	(120,131)	(8,553)	-	-	-		

Notes:
None

100302-Annual Property Valuation

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	297,010	321,719	416,206	375,820	356,310	(59,896)	-14%
Charges, Fees, License, Permits, Fines	11,924	1,227	2,500	650	2,400	(100)	-4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,498,782	2,465,691	3,073,824	2,869,622	3,006,508	(67,316)	-2%
Operating Revenue	**2,807,717**	**2,788,637**	**3,492,530**	**3,246,092**	**3,365,218**	**(127,312)**	**-4%**
Total Revenue	**2,807,717**	**2,788,637**	**3,492,530**	**3,246,092**	**3,365,218**	**(127,312)**	**-4%**
Personnel Services	1,855,133	2,146,053	2,481,594	2,241,773	2,759,103	277,510	11%
Materials and Services	987,350	763,619	1,010,936	1,004,319	606,115	(404,821)	-40%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,842,484**	**2,909,672**	**3,492,530**	**3,246,092**	**3,365,218**	**(127,311)**	**-4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,842,484**	**2,909,672**	**3,492,530**	**3,246,092**	**3,365,218**	**(127,311)**	**-4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,842,484**	**2,909,672**	**3,492,530**	**3,246,092**	**3,365,218**	**(127,311)**	**-4%**
Revenues Less Expenses	(34,767)	(121,035)	-	-	-		

Notes:
None

100303-Value Adjustment

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	297,010	321,719	307,789	332,869	315,590	7,801	3%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	184,979	197,341	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,193,319	2,104,786	2,704,674	2,272,754	2,712,360	7,686	0%
Operating Revenue	**2,675,308**	**2,623,847**	**3,012,463**	**2,605,623**	**3,027,950**	**15,487**	**1%**
Total Revenue	**2,675,308**	**2,623,847**	**3,012,463**	**2,605,623**	**3,027,950**	**15,487**	**1%**
Personnel Services	1,903,359	2,076,373	2,381,847	1,986,656	2,500,171	118,324	5%
Materials and Services	603,886	422,709	630,616	618,967	527,779	(102,837)	-16%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,507,245**	**2,499,082**	**3,012,463**	**2,605,623**	**3,027,950**	**15,487**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,507,245**	**2,499,082**	**3,012,463**	**2,605,623**	**3,027,950**	**15,487**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,507,245**	**2,499,082**	**3,012,463**	**2,605,623**	**3,027,950**	**15,487**	**1%**
Revenues Less Expenses	168,063	124,765	-	-	-		

Notes:
None

Facilities Management

Mission Statement

Facilities Management supports Clackamas County by providing safe, secure, and sustainable facilities and services that ensure efficient stewardship of County assets and the effective delivery of public services.

Website: www.clackamas.us

CLACKAMAS COUNTY

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Facilities Management Fund (744)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Courier & Mail Operations Services	Courier & Mail Operations	953,600	953,600	-	0%	4.3	3.7	0.7
Facilities Management	Facilities Administrative Services	4,058,920	4,058,920	-	0%	15.1	11.5	3.6
	Facilities Construction	1,844,830	1,844,830	-	0%	11.0	11.0	-
	Facilities Maintenance	9,162,840	9,162,840	-	0%	30.0	28.0	2.0
	Utilities	4,279,740	4,279,740	-	0%	0.5	0.5	-
	TOTAL	20,299,929	20,299,929	-	0%	60.9	54.7	6.3
	FY25-26 Budget (Amended)	18,401,621	18,401,621	-	0%	55.7	53.7	2.0
	$ Increase (Decrease)	1,898,309	1,898,309	-		5.3	1.0	4.3
	% Increase (Decrease)	10%	10%	-		9%	2%	213%

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts***

Note: Facilities Management split from Finance in FY26-27.

110402-Courier & Mail Operations

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**(49,075)**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	296,510	373,865	413,927	413,926	489,580	75,653	18%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	272,223	380,552	414,818	463,550	464,020	49,202	12%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	99,545	-	-	-	-	-	-
Operating Revenue	**668,278**	**754,417**	**828,745**	**877,476**	**953,600**	**124,855**	**15%**
Total Revenue	**668,278**	**705,342**	**828,745**	**877,476**	**953,600**	**124,855**	**15%**
Personnel Services	302,257	318,590	340,133	379,747	513,791	173,658	51%
Materials and Services	389,153	466,239	488,613	497,729	439,809	(48,804)	-10%
Capital Outlay	25,942	-	-	-	-	-	-
Operating Expense	**717,353**	**784,829**	**828,745**	**877,476**	**953,600**	**124,855**	**15%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**717,353**	**784,829**	**828,745**	**877,476**	**953,600**	**124,855**	**15%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**717,353**	**784,829**	**828,745**	**877,476**	**953,600**	**124,855**	**15%**
Revenues Less Expenses	(49,075)	(79,487)	-	-	-		

Notes:
Adding one (1) 0.65 FTE Part-Time Courier to support significant increases in mail volume.

110501-Facilities Administrative Services

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**50,000**	**211,442**	**1,244,987**	**1,850,696**	**1,981,347**	**736,360**	**59%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	243	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,508,917	2,834,209	2,091,294	2,091,290	2,076,072	(15,222)	-1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	6,761	1,475	1,500	1,500	1,500	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,515,677**	**2,835,928**	**2,092,794**	**2,092,790**	**2,077,572**	**(15,222)**	**-1%**
Total Revenue	**2,565,677**	**3,047,369**	**3,337,781**	**3,943,486**	**4,058,919**	**721,138**	**22%**
Personnel Services	1,614,674	1,809,578	2,136,388	1,806,761	2,301,766	165,378	8%
Materials and Services	658,331	530,332	665,445	646,536	765,804	100,359	15%
Capital Outlay	81,232	123,657	221,253	215,000	210,204	(11,049)	-5%
Operating Expense	**2,354,236**	**2,463,567**	**3,023,085**	**2,668,297**	**3,277,774**	**254,689**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	314,696	-	781,145	466,449	148%
Total Appropriated	**2,354,236**	**2,463,567**	**3,337,781**	**2,668,297**	**4,058,919**	**721,138**	**22%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,354,236**	**2,463,567**	**3,337,781**	**2,668,297**	**4,058,919**	**1,187,587**	**36%**
Revenues Less Expenses	211,442	583,803	-	1,275,189	-		

Notes:
None

110502-Facilities Construction

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**106,275**	**(286,228)**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	77	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,291,804	1,678,473	1,733,052	1,708,682	1,842,330	109,278	6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,727	2,217	-	-	2,500	2,500	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,294,531**	**1,680,767**	**1,733,052**	**1,708,682**	**1,844,830**	**111,778**	**6%**
Total Revenue	**1,400,806**	**1,394,539**	**1,733,052**	**1,708,682**	**1,844,830**	**111,778**	**6%**
Personnel Services	1,596,712	1,746,154	1,670,843	1,660,082	1,781,172	110,329	7%
Materials and Services	90,322	27,476	62,209	48,600	63,658	1,449	2%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,687,034**	**1,773,631**	**1,733,052**	**1,708,682**	**1,844,830**	**111,778**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,687,034**	**1,773,631**	**1,733,052**	**1,708,682**	**1,844,830**	**111,778**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,687,034**	**1,773,631**	**1,733,052**	**1,708,682**	**1,844,830**	**111,778**	**6%**
Revenues Less Expenses	(286,228)	(379,092)	-	-	-		

Notes:
None

110503-Facilities Maintenance

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**255,476**	**953,081**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	29,144	-	-	-	-	-
Charges, Fees, License, Permits, Fines	7,868,110	8,381,947	8,513,662	8,650,966	9,162,840	649,178	8%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	39,718	3,613	-	256,374	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**7,907,827**	**8,414,703**	**8,513,662**	**8,907,340**	**9,162,840**	**649,178**	**8%**
Total Revenue	**8,163,303**	**9,367,784**	**8,513,662**	**8,907,340**	**9,162,840**	**649,178**	**8%**
Personnel Services	3,753,041	3,754,494	4,436,352	3,931,275	4,723,314	286,962	6%
Materials and Services	3,457,182	3,454,629	4,077,310	4,269,907	4,439,524	362,214	9%
Capital Outlay	-	(148)	-	-	-	-	-
Operating Expense	**7,210,223**	**7,208,976**	**8,513,662**	**8,201,182**	**9,162,838**	**649,176**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**7,210,223**	**7,208,976**	**8,513,662**	**8,201,182**	**9,162,838**	**649,176**	**8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,210,223**	**7,208,976**	**8,513,662**	**8,201,182**	**9,162,838**	**649,176**	**8%**
Revenues Less Expenses	953,081	2,158,808	-	706,158	-		

Notes:
None

110504-Utilities

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**50,000**	**47,499**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	41,747	2,870,978	3,988,380	4,029,447	4,259,214	270,834	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,856,380	846	-	189,567	20,527	20,527	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,898,127**	**2,871,825**	**3,988,380**	**4,219,014**	**4,279,741**	**291,361**	**7%**
Total Revenue	**2,948,127**	**2,919,323**	**3,988,380**	**4,219,014**	**4,279,741**	**291,361**	**7%**
Personnel Services	-	-	56,839	58,144	60,741	3,902	7%
Materials and Services	2,900,628	3,363,489	3,731,541	4,160,870	4,017,995	286,454	8%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,900,628**	**3,363,489**	**3,788,380**	**4,219,014**	**4,078,736**	**290,356**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	200,000	-	201,004	1,004	1%
Total Appropriated	**2,900,628**	**3,363,489**	**3,988,380**	**4,219,014**	**4,279,740**	**291,360**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,900,628**	**3,363,489**	**3,988,380**	**4,219,014**	**4,279,740**	**292,364**	**7%**
Revenues Less Expenses	47,499	(444,165)	-	-	-		

Notes:
None

Capital Projects

Mission Statement

Overseen by Facilities Management, Capital Projects covers the life cycle of major capital projects, from planning and design to construction and completion. By looking beyond year-to-year budgeting to determine future capital improvements and major acquisitions, Capital Projects meets operation needs in a safe and efficient manner.

Website: www.clackamas.us

Capital Projects (110505)

Capital Projects

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Capital Projects Fund (420)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 Total FTE
Facilities Management	Capital Projects	15,804,503		15,804,503	3,700,000	23%	-
	TOTAL	15,804,503	-	15,804,503	3,700,000	23%	-
	FY25-26 Budget (Amended)	15,737,341	637,741	16,375,082	4,500,000	27%	-
	$ Increase (Decrease)	67,162	(637,741)	(570,579)	(800,000)		-
	% Increase (Decrease)	0%	-100%	-3%	-18%		-

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

110505-Capital Projects

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**9,308,263**	**12,945,732**	**11,037,341**	**11,354,148**	**11,904,503**	**867,162**	**8%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,723,297	134,552,467	637,741	-	-	(637,741)	-100%
Charges, Fees, License, Permits, Fines	-	33,784	-	57,000	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	372,208	623,182	200,000	400,000	200,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	8,645,606	3,232,150	4,500,000	4,500,000	3,700,000	(800,000)	-18%
Operating Revenue	**11,741,111**	**138,441,583**	**5,337,741**	**4,957,000**	**3,900,000**	**(1,437,741)**	**-27%**
Total Revenue	**21,049,373**	**151,387,315**	**16,375,082**	**16,311,148**	**15,804,503**	**(570,579)**	**-3%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	723,712	130,834,332	124,655	537,715	253,847	129,192	104%
Capital Outlay	6,770,360	9,188,006	7,237,556	3,868,930	6,239,000	(998,556)	-14%
Operating Expense	**7,494,071**	**140,022,338**	**7,362,211**	**4,406,645**	**6,492,847**	**(869,364)**	**-12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	900,000	-	900,000	-	0%
Total Appropriated	**7,494,071**	**140,022,338**	**8,262,211**	**4,406,645**	**7,392,847**	**(869,364)**	**-11%**
Reserve for Future Expenditures	-	-	8,112,871	-	8,411,656	298,785	4%
Total Expense	**7,494,071**	**140,022,338**	**16,375,082**	**4,406,645**	**15,804,503**	**(570,579)**	**-3%**
Revenues Less Expenses	13,555,302	11,364,978	-	11,904,503	-		

Notes:
None

County Administration

Mission Statement

The mission of County Administrator is to provide leadership and support services to the Board of County Commissioners, County Departments and members of the public so they can provide and experience transparent, responsive and effective government.

Website: www.clackamas.us/countyadmin

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
County Administration	Office of County Administrator	3,200,237	471,906	3,672,143	3,200,235	87%	11.0	11.0	0.0
	Outreach Program	99,893		99,893		0%			
	BCC Office	1,208,765		1,208,765	1,208,765	100%			
	TOTAL	4,508,895	471,906	4,980,801	4,409,000	89%			
	FY25-26 Budget (Amended)	4,455,291	2,131,398	6,586,689	4,405,725	67%	16.0	16.0	0.0
	$ Increase (Decrease)	53,604	-1,659,492	-1,605,888	3,275		0.0	0.0	0.0
	% Increase (Decrease)	1%	-78%	-24%	0%		0%	0%	-

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

120101-Office of County Administrator

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**(54,960)**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,291,528	3,277,049	2,131,397	2,200,000	471,905	(1,659,492)	-78%
Charges, Fees, License, Permits, Fines	-	250	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,032,736	2,834,762	3,232,181	3,107,181	3,200,238	(31,943)	-1%
Operating Revenue	**4,324,264**	**6,112,061**	**5,363,578**	**5,307,181**	**3,672,143**	**(1,691,435)**	**-32%**
Total Revenue	**4,324,264**	**6,057,101**	**5,363,578**	**5,307,181**	**3,672,143**	**(1,691,435)**	**-32%**
Personnel Services	2,174,423	2,409,504	2,572,692	2,525,847	2,593,685	20,992	1%
Materials and Services	385,502	500,846	722,550	651,394	672,561	(49,989)	-7%
Capital Outlay	4,603	-	-	-	-	-	-
Operating Expense	**2,564,527**	**2,910,350**	**3,295,241**	**3,177,241**	**3,266,246**	**(28,997)**	**-1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,244,115	3,175,506	2,068,337	2,129,940	405,897	(1,662,440)	-80%
Transfers	-	50,000	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,808,642**	**6,135,855**	**5,363,578**	**5,307,181**	**3,672,143**	**(1,691,437)**	**-32%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,808,642**	**6,135,855**	**5,363,578**	**5,307,181**	**3,672,143**	**(1,691,437)**	**-32%**
Revenues Less Expenses	(484,378)	(78,755)	-	-	-		

Notes:
Moved Administrator's fund from 44240 to 43100

120102-Equity, Diversity & Inclusion

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**56,090**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,595,493	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	757,536	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,353,029**	**-**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**3,353,029**	**56,090**	**-**	**-**	**-**	**-**	**-**
Personnel Services	287,378	8,339	-	-	-	-	-
Materials and Services	133,972	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**421,350**	**8,339**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,412,952	46,779	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,834,303**	**55,119**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,834,303**	**55,119**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	518,726	971	-	-	-		

Notes:
This program has been closed beginning FY24-25.

120103-Outreach Program

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	52,529	49,567	49,567	99,893	50,326	102%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**-**	**52,529**	**49,567**	**49,567**	**99,893**	**50,326**	**102%**
Total Revenue	**-**	**52,529**	**49,567**	**49,567**	**99,893**	**50,326**	**102%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	50,101	49,567	49,567	99,893	50,326	102%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**50,101**	**49,567**	**49,567**	**99,893**	**50,326**	**102%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**50,101**	**49,567**	**49,567**	**99,893**	**50,326**	**102%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**50,101**	**49,567**	**49,567**	**99,893**	**50,326**	**102%**
Revenues Less Expenses	-	2,428	-	-	-		

Notes:
Split funding between two accounts: 44170 and 44240.

120104-BCC Office

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,233,694	1,189,398	1,173,544	1,173,544	1,208,765	35,221	3%
Operating Revenue	**1,233,694**	**1,189,398**	**1,173,544**	**1,173,544**	**1,208,765**	**35,221**	**3%**
Total Revenue	**1,233,694**	**1,189,398**	**1,173,544**	**1,173,544**	**1,208,765**	**35,221**	**3%**
Personnel Services	1,017,405	999,567	1,104,102	1,104,102	1,126,300	22,198	2%
Materials and Services	249,604	189,830	69,442	69,442	82,465	13,023	19%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,267,009**	**1,189,397**	**1,173,544**	**1,173,544**	**1,208,765**	**35,221**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	(97)	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,266,912**	**1,189,397**	**1,173,544**	**1,173,544**	**1,208,765**	**35,221**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,266,912**	**1,189,397**	**1,173,544**	**1,173,544**	**1,208,765**	**35,221**	**3%**
Revenues Less Expenses	(33,218)	-	-	-	-		

Notes:
None

Tourism

Mission Statement

Enhance the quality of life for residents by optimizing the economic impacts of the tourism industry derived from the County's Transient Lodging Tax.

Website: www.mounthoodterritory.com

CLACKAMAS COUNTY

County Administration - Tourism (12)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Transient Lodging Tax Fund	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Tourism	Leadership & Administration	7,996,232	7,996,232	-	-	2.25	2.25	
	Destination Development & Community Relations	2,302,365	2,302,365	-	-	4.7	2.7	2.0
	Region Cooperative Tourism Program	681,123	681,123	-	-	0.75	0.75	
	Marketing & Communication	3,369,302	3,369,302	-	-	3.0	3.0	
	Portland Region	193,000	193,000		-			
	TOTAL	14,542,022	14,542,022	-	-	10.7	8.7	2.0
	FY25-26 Budget (Amended)	15,416,651	15,416,651	-	-	9.7	8.7	1.0
	$ Increase (Decrease)	-874,630	-874,630	-		1.0	0.0	1.0
	% Increase (Decrease)	-6%	-6%	-		10%	0%	100%

General Fund Support is a subsidy, net of any other revenue received by the

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

120201-Leadership & Administration

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**5,874,179**	**7,838,122**	**8,304,706**	**9,129,863**	**6,763,145**	**(1,541,561)**	**-19%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,179,930	2,133,211	325,510	325,510	1,233,087	907,577	279%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,179,930**	**2,133,211**	**325,510**	**325,510**	**1,233,087**	**907,577**	**279%**
Total Revenue	**9,054,108**	**9,971,333**	**8,630,216**	**9,455,373**	**7,996,232**	**(633,984)**	**-7%**
Personnel Services	577,029	438,967	579,296	579,296	458,496	(120,800)	-21%
Materials and Services	438,958	402,503	3,040,920	2,112,932	2,337,736	(703,184)	-23%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,015,987**	**841,470**	**3,620,217**	**2,692,228**	**2,796,232**	**(823,985)**	**-23%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	200,000	-	10,000	-	-	(10,000)	-100%
Contingency	-	-	5,000,000	-	5,200,000	200,000	4%
Total Appropriated	**1,215,987**	**841,470**	**8,630,217**	**2,692,228**	**7,996,232**	**(633,985)**	**-7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,215,987**	**841,470**	**8,630,217**	**2,692,228**	**7,996,232**	**(443,985)**	**-5%**
Revenues Less Expenses	7,838,122	9,129,863	-	6,763,145	-		

Notes:
None

120202-Destination Development & Community Relations

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**831,641**	**604,165**	**685,844**	**1,002,621**	**854,754**	**168,910**	**25%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	891,394	1,387,128	2,323,660	2,323,660	1,447,611	(876,049)	-38%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**891,394**	**1,387,128**	**2,323,660**	**2,323,660**	**1,447,611**	**(876,049)**	**-38%**
Total Revenue	**1,723,035**	**1,991,293**	**3,009,504**	**3,326,281**	**2,302,365**	**(707,139)**	**-23%**
Personnel Services	294,232	319,568	317,054	317,054	793,606	476,553	150%
Materials and Services	318,039	255,161	602,449	346,370	626,770	24,321	4%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**612,271**	**574,729**	**919,503**	**663,424**	**1,420,376**	**500,874**	**54%**
Debt Service	-	-	-	-	-	-	-
Special Payments	506,600	413,943	1,000,000	1,808,103	881,989	(118,011)	-12%
Transfers	-	-	1,090,000	-	-	(1,090,000)	-100%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,118,870**	**988,672**	**3,009,503**	**2,471,527**	**2,302,365**	**(707,137)**	**-23%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,118,870**	**988,672**	**3,009,503**	**2,471,527**	**2,302,365**	**(1,797,137)**	**-60%**
Revenues Less Expenses	604,165	1,002,621	-	854,754	-		

Notes:
None

120203-Region Cooperative Tourism Program

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**83,007**	**168,935**	**40,000**	**106,902**	**181,123**	**141,123**	**353%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	593,232	577,743	570,000	693,225	500,000	(70,000)	-12%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	56,502	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**649,734**	**577,743**	**570,000**	**693,225**	**500,000**	**(70,000)**	**-12%**
Total Revenue	**732,741**	**746,678**	**610,000**	**800,127**	**681,123**	**71,123**	**12%**
Personnel Services	120,177	115,143	135,141	135,140	143,564	8,423	6%
Materials and Services	407,529	483,490	474,860	483,864	537,559	62,699	13%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**527,705**	**598,632**	**610,001**	**619,004**	**681,123**	**71,122**	**12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	36,100	41,144	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**563,805**	**639,776**	**610,001**	**619,004**	**681,123**	**71,122**	**12%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**563,805**	**639,776**	**610,001**	**619,004**	**681,123**	**71,122**	**12%**
Revenues Less Expenses	168,935	106,902	-	181,123	-		

Notes:
None

120204-Marketing & Communication

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**613,188**	**46,917**	**266,102**	**262,508**	**700,000**	**433,898**	**163%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,601,951	2,314,351	2,900,830	2,900,830	2,669,302	(231,528)	-8%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,601,951**	**2,314,351**	**2,900,830**	**2,900,830**	**2,669,302**	**(231,528)**	**-8%**
Total Revenue	**2,215,139**	**2,361,268**	**3,166,932**	**3,163,338**	**3,369,302**	**202,370**	**6%**
Personnel Services	554,525	593,199	616,502	616,502	568,872	(47,630)	-8%
Materials and Services	1,613,697	1,505,561	2,550,429	1,846,836	2,800,430	250,001	10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,168,222**	**2,098,760**	**3,166,931**	**2,463,338**	**3,369,302**	**202,371**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,168,222**	**2,098,760**	**3,166,931**	**2,463,338**	**3,369,302**	**202,371**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,168,222**	**2,098,760**	**3,166,931**	**2,463,338**	**3,369,302**	**202,371**	**6%**
Revenues Less Expenses	46,917	262,508	-	700,000	-		

Notes:
None

120205-Portland Region

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	193,000	193,000	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	-	-	-	-	193,000	193,000	-
Total Revenue	-	-	-	-	193,000	193,000	-
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	193,000	193,000	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	-	-	-	-	193,000	193,000	-
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	-	-	-	-	193,000	193,000	-
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	-	-	-	-	193,000	193,000	-
Revenues Less Expenses	-	-	-	-	-		

Notes:
New Program

Disaster Management

Mission Statement

The mission of Disaster Management is to foster resilience through disaster planning, preparedness, response, recovery coordination, and Medical Examiner services to Clackamas County communities so they can equitably access resources, survive a disaster, and recover as timely and deliberately as possible.

Website: www.clackamas.us/dm

CLACKAMAS COUNTY

County Admin - Disaster Management (23)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
							Total	Filled	Vacant
Disaster Management & Medical Examiner	Disaster Management	2,347,700		2,347,700	2,192,050	93%	9.0	9.0	-
	Medical Examiner's Office	1,607,950		1,607,950	1,607,950	100%	7.0	6.0	1.0
	Disaster Activation	20,000		20,000	20,000	100%			
	Disaster Management Grants	209,999		209,999	-	0%			
	TOTAL	4,185,649	-	4,185,649	3,820,000	91%	16.0	15.0	1.0
	FY25-26 Budget (Amended)	4,825,537	28,040	4,853,577	3,781,500	78%	15.0	13.0	2.0
	$ Increase (Decrease)	-639,888	-28,040	-667,928	38,500		1.0	2.0	(1.0)
	% Increase (Decrease)	-13%	-100%	-14%	1%		7%	15%	-50%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

230101-Disaster Management

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**(152,096)**	**-**	**106,437**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	52,355	327,335	147,690	124,903	155,650	7,960	5%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,205	2,116	-	7,877	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,584,866	2,127,425	2,127,521	1,993,243	2,192,050	64,529	3%
Operating Revenue	**1,638,426**	**2,456,877**	**2,275,211**	**2,126,023**	**2,347,700**	**72,489**	**3%**
Total Revenue	**1,638,426**	**2,304,780**	**2,275,211**	**2,232,460**	**2,347,700**	**72,489**	**3%**
Personnel Services	1,262,191	1,505,677	1,817,529	1,874,977	2,018,197	200,667	11%
Materials and Services	424,370	653,270	429,642	327,884	329,503	(100,139)	-23%
Capital Outlay	49,333	39,396	28,040	29,599	-	(28,040)	-100%
Operating Expense	**1,735,894**	**2,198,343**	**2,275,211**	**2,232,460**	**2,347,700**	**72,488**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,735,894**	**2,198,343**	**2,275,211**	**2,232,460**	**2,347,700**	**72,488**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,735,894**	**2,198,343**	**2,275,211**	**2,232,460**	**2,347,700**	**72,488**	**3%**
Revenues Less Expenses	(97,468)	106,437	-	-	-		

Notes:
Federal grant availability and funding level remains unpredictable.

230102-Medical Examiner's Office

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,198,118	1,345,229	1,533,979	1,533,979	1,607,950	73,971	5%
Operating Revenue	**1,198,118**	**1,345,229**	**1,533,979**	**1,533,979**	**1,607,950**	**73,971**	**5%**
Total Revenue	**1,198,118**	**1,345,229**	**1,533,979**	**1,533,979**	**1,607,950**	**73,971**	**5%**
Personnel Services	1,023,537	1,114,402	1,284,113	1,311,103	1,359,198	75,085	6%
Materials and Services	214,410	230,827	249,866	222,876	248,752	(1,114)	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,237,947**	**1,345,229**	**1,533,979**	**1,533,979**	**1,607,950**	**73,971**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,237,947**	**1,345,229**	**1,533,979**	**1,533,979**	**1,607,950**	**73,971**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,237,947**	**1,345,229**	**1,533,979**	**1,533,979**	**1,607,950**	**73,971**	**5%**
Revenues Less Expenses	(39,829)	-	-	-	-		

Notes:
Medical Examiner's Office will be relocating in starting in FY27-28.

230103-Disaster Activation

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**(5,286)**	**-**	**45,909**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	20,633	51,195	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	769	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	15,000	7,735	120,000	93,754	20,000	(100,000)	-83%
Operating Revenue	**36,403**	**58,930**	**120,000**	**93,754**	**20,000**	**(100,000)**	**-83%**
Total Revenue	**36,403**	**53,644**	**120,000**	**139,663**	**20,000**	**(100,000)**	**-83%**
Personnel Services	-	-	-	35,369	-	-	-
Materials and Services	31,712	7,735	20,000	4,294	20,000	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**31,712**	**7,735**	**20,000**	**39,663**	**20,000**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	100,000	100,000	-	(100,000)	-100%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**31,712**	**7,735**	**120,000**	**139,663**	**20,000**	**(100,000)**	**-83%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**31,712**	**7,735**	**120,000**	**139,663**	**20,000**	**(100,000)**	**-83%**
Revenues Less Expenses	4,691	45,909	-	-	-		

Notes:
None

230104-Disaster Management Grants

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**573,844**	**700,607**	**400,607**	**152,346**	**123,549**	**(277,058)**	**-69%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	328,796	174,889	523,780	744,292	86,450	(437,330)	-83%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	(0)	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**328,796**	**174,889**	**523,780**	**744,292**	**86,450**	**(437,330)**	**-83%**
Total Revenue	**902,640**	**875,495**	**924,387**	**896,638**	**209,999**	**(714,388)**	**-77%**
Personnel Services	-	-	-	69,204	65,041	65,041	-
Materials and Services	205,162	121,556	523,780	87,962	86,450	(437,330)	-83%
Capital Outlay	-	537,182	-	65,829	-	-	-
Operating Expense	**205,162**	**658,737**	**523,780**	**222,995**	**151,491**	**(372,289)**	**-71%**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,803	64,412	400,607	484,944	58,508	(342,099)	-85%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**207,965**	**723,149**	**924,387**	**707,939**	**209,999**	**(714,388)**	**-77%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**207,965**	**723,149**	**924,387**	**707,939**	**209,999**	**(714,388)**	**-77%**
Revenues Less Expenses	694,675	152,346	-	188,699	-		

Notes:
None

Law Library

Mission Statement

The Law Library helps provide equal access to justice for both the legal community and public through legal resources, legal research assistance, and legal information.

Website: www.clackamas.us/lawlibrary

CLACKAMAS COUNTY

County Admin - Law Library (27)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Law Library Fund (211)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Law Library Administration	Law Library Services	426,983	426,983	-	0%	2.0	1.5	0.5
	TOTAL	426,983	426,983	-	0%	2.0	1.5	0.5
	FY25-26 Budget (Amended)	571,374	571,374		0%	2.0	2.0	0.0
	$ Increase (Decrease)	(144,391)	(144,391)	-		0.0	(0.5)	0.5
	% Increase (Decrease)	-25%	-25%	-		1%	-25%	-

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

270101-Law Library Services

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**284,874**	**225,564**	**147,554**	**143,093**	**26,218**	**(121,336)**	**-82%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	362,720	362,241	407,820	384,765	384,765	(23,055)	-6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	16,401	15,928	16,000	16,000	16,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	6,011	-	-	-	-	-
Operating Revenue	**379,121**	**384,179**	**423,820**	**400,765**	**400,765**	**(23,055)**	**-5%**
Total Revenue	**663,995**	**609,743**	**571,374**	**543,858**	**426,983**	**(144,391)**	**-25%**
Personnel Services	284,046	295,490	333,060	336,361	276,872	(56,189)	-17%
Materials and Services	154,385	171,160	188,313	181,279	150,111	(38,202)	-20%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**438,431**	**466,650**	**521,374**	**517,640**	**426,983**	**(94,391)**	**-18%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	50,000	-	-	(50,000)	-100%
Total Appropriated	**438,431**	**466,650**	**571,374**	**517,640**	**426,983**	**(144,391)**	**-25%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**438,431**	**466,650**	**571,374**	**517,640**	**426,983**	**(194,391)**	**-34%**
Revenues Less Expenses	225,564	143,093	-	26,218	-		

Notes:
None

Office of the Clerk

Mission Statement

The Office of the Clerk builds public trust through good and responsive government. We ensure equitable and inclusive access to local government services through conducting accurate and transparent elections, empowering every voice, recording real property transactions, issuing marriage licenses, officiating weddings, and preserving the public record.

Website: www.clackamas.us/clerk

County Clerk (13)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Clerk's Office	Office of the Clerk	1,226,468	1,226,468	1,226,468	100%	3.0	3.0	
	Property Value Appeals Board (PVAB)	12,000	12,000	12,000	100%			
	Elections	3,148,157	3,148,157	1,503,432	48%	6.0	6.0	
	Recording	984,769	984,769	-	0%	7.0	7.0	
Records Management	Records Management	843,872	843,872	-	0%	5.0	5.0	
	TOTAL	6,215,266	6,215,266	2,741,900	44%	21.0	21.0	-
	FY25-26 Budget (Amended)	5,805,790	5,805,790	2,615,138	45%	21.0	18.0	3.0
	$ Increase (Decrease)	409,476	409,476	126,762		0.0	3.0	(3.0)
	% Increase (Decrease)	7%	7%	5%		0%	17%	-100%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

130101-Office of the Clerk

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,497**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	18,209	2,004,376	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,850	203	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	287,017	(95,794)	981,460	963,113	1,226,468	245,008	25%
Operating Revenue	**307,076**	**1,908,784**	**981,460**	**963,113**	**1,226,468**	**245,008**	**25%**
Total Revenue	**308,573**	**1,908,784**	**981,460**	**963,113**	**1,226,468**	**245,008**	**25%**
Personnel Services	671,889	621,892	408,577	401,047	584,697	176,120	43%
Materials and Services	25,545	572,476	572,884	562,066	641,771	68,887	12%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**697,433**	**1,194,368**	**981,460**	**963,113**	**1,226,468**	**245,008**	**25%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**697,433**	**1,194,368**	**981,460**	**963,113**	**1,226,468**	**245,008**	**25%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**697,433**	**1,194,368**	**981,460**	**963,113**	**1,226,468**	**245,008**	**25%**
Revenues Less Expenses	(388,861)	714,416	-	-	-		

Notes:
None

130102-Property Value Appeals Board (PVAB)

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	6,987	12,000	7,600	12,000	-	0%
Operating Revenue	**-**	**6,987**	**12,000**	**7,600**	**12,000**	**-**	**0%**
Total Revenue	**-**	**6,987**	**12,000**	**7,600**	**12,000**	**-**	**0%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	10,046	12,900	12,000	7,600	12,000	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**10,046**	**12,900**	**12,000**	**7,600**	**12,000**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**10,046**	**12,900**	**12,000**	**7,600**	**12,000**	**-**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**10,046**	**12,900**	**12,000**	**7,600**	**12,000**	**-**	**0%**
Revenues Less Expenses	(10,046)	(5,913)	-	-	-		

Notes:
The legislature has changed the name of this program from Board of Property Tax Appeals to the Property Value Appeals Board

130103-Elections

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,141	60,435	-	18,543	-	-	-
Charges, Fees, License, Permits, Fines	296,287	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	258,333	115,568	150,000	423,927	-	(150,000)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	2,280,792	1,621,678	1,265,472	1,503,432	(118,246)	-7%
Operating Revenue	**557,761**	**2,456,795**	**1,771,678**	**1,707,942**	**1,503,432**	**(268,246)**	**-15%**
Total Revenue	**557,761**	**2,456,795**	**1,771,678**	**1,707,942**	**1,503,432**	**(268,246)**	**-15%**
Personnel Services	566,346	913,429	986,065	956,064	952,604	(33,461)	-3%
Materials and Services	869,016	1,419,024	1,965,106	1,596,120	2,195,553	230,447	12%
Capital Outlay	-	423,943	125,000	120,000	-	(125,000)	-100%
Operating Expense	**1,435,362**	**2,756,396**	**3,076,171**	**2,672,184**	**3,148,157**	**71,986**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	145,711	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,581,073**	**2,756,396**	**3,076,171**	**2,672,184**	**3,148,157**	**71,986**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,581,073**	**2,756,396**	**3,076,171**	**2,672,184**	**3,148,157**	**71,986**	**2%**
Revenues Less Expenses	(1,023,312)	(299,601)	(1,304,493)	(964,242)	(1,644,725)		

Notes:
None

130105-Recording

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**106,735**	**240,160**	**473,494**	**354,912**	**499,912**	**26,418**	**6%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,870,904	143,116	1,761,500	2,057,500	2,129,582	368,082	21%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,264	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	161,466	-	-	-	-	-
Operating Revenue	**1,872,168**	**304,582**	**1,761,500**	**2,057,500**	**2,129,582**	**368,082**	**21%**
Total Revenue	**1,978,903**	**544,742**	**2,234,994**	**2,412,412**	**2,629,494**	**394,500**	**18%**
Personnel Services	392,334	341,896	780,638	811,314	819,891	39,253	5%
Materials and Services	124,112	103,336	149,864	136,944	164,878	15,014	10%
Capital Outlay	-	153,500	-	-	-	-	-
Operating Expense	**516,446**	**598,732**	**930,502**	**948,258**	**984,769**	**54,267**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**516,446**	**598,732**	**930,502**	**948,258**	**984,769**	**54,267**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**516,446**	**598,732**	**930,502**	**948,258**	**984,769**	**54,267**	**6%**
Revenues Less Expenses	1,462,457	(53,990)	1,304,492	1,464,154	1,644,725		

Notes:
None

130201-Records Management

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	654,120	754,046	805,658	805,658	843,872	38,214	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**654,120**	**754,046**	**805,658**	**805,658**	**843,872**	**38,214**	**5%**
Total Revenue	**654,120**	**754,046**	**805,658**	**805,658**	**843,872**	**38,214**	**5%**
Personnel Services	609,041	638,878	675,328	676,775	701,852	26,524	4%
Materials and Services	85,041	87,249	130,330	128,883	142,020	11,690	9%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**694,082**	**726,127**	**805,658**	**805,658**	**843,872**	**38,214**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**694,082**	**726,127**	**805,658**	**805,658**	**843,872**	**38,214**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**694,082**	**726,127**	**805,658**	**805,658**	**843,872**	**38,214**	**5%**
Revenues Less Expenses	(39,962)	27,919	-	-	-		

Notes:
Shredding service is now Garten. There was a price increase. New pricing included fuel and environmental charges so all invoices will be consistent.

County Counsel

Mission Statement

The Mission of the Office of County Counsel is to provide comprehensive legal services easily accessible to Clackamas County, and its elected officials, departments and special districts, so they can effectively implement their policy objectives, achieve success for their operations, and minimize risk and adverse results.

Website: www.clackamas.us/counsel

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Office of the County Counsel Administration	Office of the County Counsel	661,897	661,897	661,897	100%	2.0	2.0	
Legal Support	Advisory, Regulatory, & Transactional	1,501,160	1,501,160	436,270	29%	5.5	5.5	
Litigation & Labor	Labor & Employment	317,060	317,060	317,060	100%	1.0	1.0	
	Litigation	1,541,073	1,541,073	907,773	59%	5.5	5.5	
	TOTAL	4,021,191	4,021,191	2,323,000	58%	14.0	14.0	-
	FY25-26 Budget (Amended)	4,073,420	4,073,420	2,528,880	62%	14.0	12.0	2.0
	$ Increase (Decrease)	-52,229	-52,229	-205,880		-	2.0	(2.0)
	% Increase (Decrease)	-1.3%	-1.3%	-8.1%		0.0%	16.7%	-100.0%

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

140101-Office of the County Counsel

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**13,645**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	37	1,000	1,000	-	(1,000)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	494,410	963,116	912,550	878,105	661,897	(250,653)	-27%
Operating Revenue	**494,410**	**963,153**	**913,550**	**879,105**	**661,897**	**(251,653)**	**-28%**
Total Revenue	**494,410**	**976,798**	**913,550**	**879,105**	**661,897**	**(251,653)**	**-28%**
Personnel Services	526,187	839,178	569,661	572,746	585,735	16,074	3%
Materials and Services	67,153	55,952	343,889	306,360	76,162	(267,727)	-78%
Capital Outlay	12,355	14,569	-	-	-	-	-
Operating Expense	**605,696**	**909,699**	**913,550**	**879,106**	**661,897**	**(251,653)**	**-28%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**605,696**	**909,699**	**913,550**	**879,106**	**661,897**	**(251,653)**	**-28%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**605,696**	**909,699**	**913,550**	**879,106**	**661,897**	**(251,653)**	**-28%**
Revenues Less Expenses	(111,286)	67,099	-	-	-		

Notes:
An approx contract amount needed to be included as it may be utilized in the future for outside counsel due to internal HR happenings.

140202-Advisory, Regulatory, & Transactional

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	990,799	998,006	1,033,540	1,033,540	1,064,890	31,350	3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	325,380	439,261	443,796	443,796	436,270	(7,526)	-2%
Operating Revenue	**1,316,179**	**1,437,267**	**1,477,336**	**1,477,336**	**1,501,160**	**23,824**	**2%**
Total Revenue	**1,316,179**	**1,437,267**	**1,477,336**	**1,477,336**	**1,501,160**	**23,824**	**2%**
Personnel Services	1,188,659	1,322,546	1,421,050	1,422,750	1,436,993	15,943	1%
Materials and Services	45,629	46,209	56,286	54,586	64,167	7,881	14%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,234,288**	**1,368,754**	**1,477,336**	**1,477,336**	**1,501,160**	**23,824**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,234,288**	**1,368,754**	**1,477,336**	**1,477,336**	**1,501,160**	**23,824**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,234,288**	**1,368,754**	**1,477,336**	**1,477,336**	**1,501,160**	**23,824**	**2%**
Revenues Less Expenses	81,891	68,512	-	-	-		

Notes:
None

140302-Labor & Employment

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	197,327	106,378	237,897	237,897	317,060	79,163	33%
Operating Revenue	**197,327**	**106,378**	**237,897**	**237,897**	**317,060**	**79,163**	**33%**
Total Revenue	**197,327**	**106,378**	**237,897**	**237,897**	**317,060**	**79,163**	**33%**
Personnel Services	207,687	106,358	237,897	237,898	317,060	79,163	33%
Materials and Services	-	21	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**207,687**	**106,379**	**237,897**	**237,898**	**317,060**	**79,163**	**33%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**207,687**	**106,379**	**237,897**	**237,898**	**317,060**	**79,163**	**33%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**207,687**	**106,379**	**237,897**	**237,898**	**317,060**	**79,163**	**33%**
Revenues Less Expenses	(10,360)	-	-	-	-		

Notes:
None

140303-Litigation

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	557,399	414,985	510,000	620,031	633,300	123,300	24%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	807,537	685,536	934,637	824,637	907,773	(26,864)	-3%
Operating Revenue	**1,364,936**	**1,100,521**	**1,444,637**	**1,444,668**	**1,541,073**	**96,436**	**7%**
Total Revenue	**1,364,936**	**1,100,521**	**1,444,637**	**1,444,668**	**1,541,073**	**96,436**	**7%**
Personnel Services	1,249,269	1,180,931	1,376,273	1,380,173	1,473,020	96,747	7%
Materials and Services	62,266	55,371	68,364	64,495	68,053	(311)	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,311,535**	**1,236,301**	**1,444,637**	**1,444,668**	**1,541,073**	**96,436**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,311,535**	**1,236,301**	**1,444,637**	**1,444,668**	**1,541,073**	**96,436**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,311,535**	**1,236,301**	**1,444,637**	**1,444,668**	**1,541,073**	**96,436**	**7%**
Revenues Less Expenses	53,401	(135,781)	-	-	-		

Notes:
None

Finance

Mission Statement

Clackamas County Finance provides direction, best practices, and support for the timely and accurate delivery of financial services. Through partnership, we enhance the stewardship of public funds with transparency and accountability.

Website: www.clackamas.us/finance

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Financial Executive Support	Executive Leadership & Administration	1,019,000		1,019,000	274,000	27%	3.8	3.8	-
	Financial Systems Support	457,000		457,000	220,000	48%	2.0	2.0	-
								-	-
Accounting Services	Accounts Payable	537,000		537,000	178,000	33%	4.0	4.0	-
	Accounting	1,860,000		1,860,000	500,000	27%	9.2	9.2	-
	Payroll	884,000		884,000	407,000	46%	5.0	5.0	
									-
Financial Management & Accountability	Budget	1,222,000		1,222,000	422,000	35%	5.0	5.0	-
	Grants	1,256,000	236,500	1,492,500	483,000	32%	7.0	7.0	-
	Procurement & Contract Services	1,360,000		1,360,000	462,000	34%	8.0	8.0	-
	TOTAL	8,595,001	236,500	8,831,501	2,946,000	33%	44.0	44.0	-
	FY25-26 Budget (Amended)	8,204,000	840,489	9,044,489	2,860,000	32%	44.0	41.0	3.0
	$ Increase (Decrease)	391,001	(603,989)	(212,988)	86,000		-	3.0	(3.0)
	% Increase (Decrease)	5%	-72%	-2%	3%		0%	7%	-100%

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

150101-Executive Leadership & Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	540,081	535,596	493,200	427,000	413,300	(79,900)	-16%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	75	62,346	-	300,000	331,700	331,700	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	37,397	455,714	449,040	207,000	274,000	(175,040)	-39%
Operating Revenue	**577,553**	**1,053,655**	**942,240**	**934,000**	**1,019,000**	**76,760**	**8%**
Total Revenue	**577,553**	**1,053,655**	**942,240**	**934,000**	**1,019,000**	**76,760**	**8%**
Personnel Services	838,934	872,526	922,530	911,849	999,469	76,939	8%
Materials and Services	29,644	24,147	19,710	22,151	19,531	(179)	-1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**868,578**	**896,673**	**942,240**	**934,000**	**1,019,000**	**76,760**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**868,578**	**896,673**	**942,240**	**934,000**	**1,019,000**	**76,760**	**8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**868,578**	**896,673**	**942,240**	**934,000**	**1,019,000**	**76,760**	**8%**
Revenues Less Expenses	(291,025)	156,983	-	-	-		

Notes:
None

150102-Financial Systems Support

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**239,524**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	142,281	140,344	209,219	213,000	237,000	27,781	13%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	159,007	256,372	200,439	201,000	220,000	19,561	10%
Operating Revenue	**301,288**	**396,716**	**409,658**	**414,000**	**457,000**	**47,342**	**12%**
Total Revenue	**540,812**	**396,716**	**409,658**	**414,000**	**457,000**	**47,342**	**12%**
Personnel Services	363,486	375,013	388,585	391,705	406,600	18,016	5%
Materials and Services	38,979	20,700	21,073	22,295	50,400	29,327	139%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**402,464**	**395,713**	**409,658**	**414,000**	**457,000**	**47,343**	**12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**402,464**	**395,713**	**409,658**	**414,000**	**457,000**	**47,343**	**12%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**402,464**	**395,713**	**409,658**	**414,000**	**457,000**	**47,343**	**12%**
Revenues Less Expenses	138,347	1,003	-	-	-		

Notes:
None

150202-Accounts Payable

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	154,989	79,036	320,030	317,000	359,000	38,970	12%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	273,703	290,690	300,000	-	-	(300,000)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	89,857	-	1,131	243,000	178,000	176,869	15638%
Operating Revenue	**518,549**	**369,726**	**621,161**	**560,000**	**537,000**	**(84,161)**	**-14%**
Total Revenue	**518,549**	**369,726**	**621,161**	**560,000**	**537,000**	**(84,161)**	**-14%**
Personnel Services	530,294	559,896	599,304	541,615	519,630	(79,674)	-13%
Materials and Services	26,342	35,965	21,857	18,385	17,370	(4,487)	-21%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**556,636**	**595,861**	**621,161**	**560,000**	**537,000**	**(84,161)**	**-14%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**556,636**	**595,861**	**621,161**	**560,000**	**537,000**	**(84,161)**	**-14%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**556,636**	**595,861**	**621,161**	**560,000**	**537,000**	**(84,161)**	**-14%**
Revenues Less Expenses	(38,087)	(226,135)	-	-	-		

Notes:
None

150203-Accounting

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**198,099**	**242,005**	**262,345**	**356,345**	**114,340**	**47%**
Taxes	77,149	2,477	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	15,243	-	-	-	-	-
Charges, Fees, License, Permits, Fines	734,644	958,416	1,153,111	1,321,655	1,003,000	(150,111)	-13%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	10,063	-	-	-	655	655	-
Other Interfund Transfers	200,000	-	-	-	-	-	-
General Fund Support	884,375	425,118	395,552	395,000	500,000	104,448	26%
Operating Revenue	**1,906,231**	**1,401,253**	**1,548,663**	**1,716,655**	**1,503,655**	**(45,008)**	**-3%**
Total Revenue	**1,906,231**	**1,599,353**	**1,790,668**	**1,979,000**	**1,860,000**	**69,332**	**4%**
Personnel Services	1,078,850	1,063,711	1,239,737	1,192,865	1,466,190	226,453	18%
Materials and Services	361,169	369,027	550,931	429,790	393,810	(157,121)	-29%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,440,019**	**1,432,738**	**1,790,668**	**1,622,655**	**1,860,000**	**69,332**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,440,019**	**1,432,738**	**1,790,668**	**1,622,655**	**1,860,000**	**69,332**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,440,019**	**1,432,738**	**1,790,668**	**1,622,655**	**1,860,000**	**69,332**	**4%**
Revenues Less Expenses	466,212	166,615	-	356,345	-		

Notes:
None

150204-Payroll

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	419,581	404,883	397,747	398,000	477,000	79,253	20%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	308,560	352,822	426,055	426,000	407,000	(19,055)	-4%
Operating Revenue	**728,141**	**757,705**	**823,802**	**824,000**	**884,000**	**60,198**	**7%**
Total Revenue	**728,141**	**757,705**	**823,802**	**824,000**	**884,000**	**60,198**	**7%**
Personnel Services	705,011	757,920	805,040	796,667	855,735	50,696	6%
Materials and Services	22,091	28,724	18,762	27,333	28,265	9,503	51%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**727,103**	**786,645**	**823,802**	**824,000**	**884,000**	**60,199**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**727,103**	**786,645**	**823,802**	**824,000**	**884,000**	**60,199**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**727,103**	**786,645**	**823,802**	**824,000**	**884,000**	**60,199**	**7%**
Revenues Less Expenses	1,038	(28,940)	-	-	-		

Notes:
None

150302-Budget

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	641,701	729,491	647,389	602,000	800,000	152,611	24%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	669,317	273,529	531,716	532,000	422,000	(109,716)	-21%
Operating Revenue	**1,311,018**	**1,003,020**	**1,179,105**	**1,134,000**	**1,222,000**	**42,895**	**4%**
Total Revenue	**1,311,018**	**1,003,020**	**1,179,105**	**1,134,000**	**1,222,000**	**42,895**	**4%**
Personnel Services	900,082	909,966	977,223	935,423	1,018,443	41,220	4%
Materials and Services	244,223	200,491	201,882	198,577	203,557	1,675	1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,144,305**	**1,110,457**	**1,179,105**	**1,134,000**	**1,222,000**	**42,895**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,144,305**	**1,110,457**	**1,179,105**	**1,134,000**	**1,222,000**	**42,895**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,144,305**	**1,110,457**	**1,179,105**	**1,134,000**	**1,222,000**	**42,895**	**4%**
Revenues Less Expenses	166,713	(107,437)	-	-	-		

Notes:
None

150303-Grants

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	92,819	158,307	202,748	236,500	236,499	33,751	17%
Charges, Fees, License, Permits, Fines	1,049,782	1,177,197	717,073	680,000	773,000	55,927	8%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	152,511	435,039	435,000	483,000	47,961	11%
Operating Revenue	**1,142,601**	**1,488,015**	**1,354,860**	**1,351,500**	**1,492,499**	**137,639**	**10%**
Total Revenue	**1,142,601**	**1,488,015**	**1,354,860**	**1,351,500**	**1,492,499**	**137,639**	**10%**
Personnel Services	949,157	1,015,468	1,106,645	1,083,884	1,343,709	237,064	21%
Materials and Services	315,779	237,528	248,215	267,616	148,791	(99,424)	-40%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,264,935**	**1,252,996**	**1,354,860**	**1,351,500**	**1,492,500**	**137,640**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,264,935**	**1,252,996**	**1,354,860**	**1,351,500**	**1,492,500**	**137,640**	**10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,264,935**	**1,252,996**	**1,354,860**	**1,351,500**	**1,492,500**	**137,640**	**10%**
Revenues Less Expenses	(122,334)	235,019	-	-	-		

Notes:
None

150304-Procurement & Contract Services

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	20	-	-	-	-	-
Charges, Fees, License, Permits, Fines	791,392	495,622	844,226	827,000	878,000	33,774	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	21,020	26,362	20,000	20,000	20,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	386,648	686,426	421,028	421,000	462,000	40,972	10%
Operating Revenue	**1,199,060**	**1,208,431**	**1,285,254**	**1,268,000**	**1,360,000**	**74,746**	**6%**
Total Revenue	**1,199,060**	**1,208,431**	**1,285,254**	**1,268,000**	**1,360,000**	**74,746**	**6%**
Personnel Services	1,091,098	1,095,243	1,249,989	1,235,322	1,326,878	76,889	6%
Materials and Services	61,676	47,950	35,265	32,678	33,122	(2,143)	-6%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,152,774**	**1,143,194**	**1,285,254**	**1,268,000**	**1,360,000**	**74,746**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,152,774**	**1,143,194**	**1,285,254**	**1,268,000**	**1,360,000**	**74,746**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,152,774**	**1,143,194**	**1,285,254**	**1,268,000**	**1,360,000**	**74,746**	**6%**
Revenues Less Expenses	46,286	65,237	-	-	-		

Notes:
None

Courthouse

Mission Statement

Building public trust through good government, the Courthouse improves access to justice for all residents of Clackamas County.

Website: www.clackamas.us/courthouse

Courthouse (29)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Capital Projects Fund (420)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 Total FTE
Courthouse	Courthouse	17,549,000	17,549,000	16,994,000	97%	-
	TOTAL	17,549,000	17,549,000	16,994,000	97%	-
	FY25-26 Budget (Amended)	15,212,275	15,212,275	15,018,460	99%	-
	$ Increase (Decrease)	2,336,725	2,336,725	1,975,540		-
	% Increase (Decrease)	15%	15%	13%		-

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

290101-Courthouse

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**609,570**	**193,815**	**193,815**	**75,000**	**(118,815)**	**-61%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	91,765	480,000	480,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	1,967,850	15,018,460	15,018,460	16,994,000	1,975,540	13%
Operating Revenue	**-**	**1,967,850**	**15,018,460**	**15,110,225**	**17,474,000**	**2,455,540**	**16%**
Total Revenue	**-**	**2,577,420**	**15,212,275**	**15,304,040**	**17,549,000**	**2,336,725**	**15%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	567,467	4,315,435	4,332,200	6,169,060	1,853,625	43%
Capital Outlay	-	1,816,138	10,896,840	10,896,840	10,896,840	-	0%
Operating Expense	**-**	**2,383,605**	**15,212,275**	**15,229,040**	**17,065,900**	**1,853,625**	**12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**2,383,605**	**15,212,275**	**15,229,040**	**17,065,900**	**1,853,625**	**12%**
Reserve for Future Expenditures	-	-	-	-	483,100	483,100	-
Total Expense	**-**	**2,383,605**	**15,212,275**	**15,229,040**	**17,549,000**	**2,336,725**	**15%**
Revenues Less Expenses	-	193,815	-	75,000	-		

Notes:
None

Human Resources

Mission Statement

The mission of the Department of Human Resources (HR) is to provide employment, benefits & wellness, risk management and organizational development services to the County, County departments and employees so they can have the resources they need to provide high quality services and achieve their strategic results.

Website: https://www.clackamas.us/des

Human Resources Department (16)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Self-Insurance Fund (760)	FY26-27 Risk-Management Fund (761)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Administration	Director's Office	1,128,573			1,128,573	210,382	19%	4.7	4.7	-
	HR Information Systems	1,229,586			1,229,586	244,794	20%	5.5	5.5	-
Employee & Labor Relations Management	Employee & Labor Relations	938,335			938,335	159,578	17%	3.0	2.0	1.0
Workforce Design	Classification & Compensation	1,345,079			1,345,079	229,807	17%	6.0	6.0	-
	Recruitment & Selection	1,871,575			1,871,575	361,269	19%	8.8	7.8	1.0
	Employee Engagement & Dev	697,257			697,257	251,169	36%	2.5	2.5	-
Benefits, Wellness, Leave Management	Benefits Administration		5,378,652		5,378,652	-	0%	15.9	14.9	1.0
	Medical Insurance		46,821,525		46,821,525	-	0%	-	-	-
	Dental Insurance		4,859,787		4,859,787	-	0%	-	-	-
	Disability Insurance		2,392,355		2,392,355	-	0%	-	-	-
	EAP/Wellness		734,219		734,219	-	0%	-	-	-
	Deferred Compensation		5,950		5,950	-	0%	-	-	-
					-					
Risk & Safety Management	Risk Administration			2,354,866	2,354,866	-	0%	9.4	9.4	-
	Casualty/Liability			12,184,255	12,184,255	-	0%	-	-	-
	Workers' Compensation			4,259,849	4,259,849	-	0%	-	-	-
	Unemployment			597,652	597,652	-	0%	-	-	-
					-					
	TOTAL	7,210,405	60,192,488	19,396,622	86,799,515	1,456,999	2%	55.8	52.8	3.0
	FY25-26 Budget (Amended)	7,208,026	63,264,021	18,724,064	89,196,111	2,298,576	3%	54.5	50.5	4.0
	$ Increase (Decrease)	2,379	(3,071,533)	672,558	(2,396,596)	(841,577)		-1.3	-2.3	1.0
	% Increase (Decrease)	0%	-5%	4%	-3%	-37%		2%	4%	-25%

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

160101-Director's Office

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**13,980**	**29,144**	**29,144**	**56,490**	**27,346**	**94%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	405,774	694,531	722,312	722,312	750,128	27,816	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	300	-	-	-	-	-	-
Other Interfund Transfers	-	132,539	133,426	136,263	111,573	(21,853)	-16%
General Fund Support	177,464	149,445	201,156	146,321	210,382	9,226	5%
Operating Revenue	**583,537**	**976,515**	**1,056,894**	**1,004,896**	**1,072,083**	**15,189**	**1%**
Total Revenue	**583,537**	**990,495**	**1,086,038**	**1,034,040**	**1,128,573**	**42,535**	**4%**
Personnel Services	788,431	970,162	810,421	772,573	882,816	72,395	9%
Materials and Services	171,455	172,670	275,617	204,977	245,757	(29,860)	-11%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**959,886**	**1,142,833**	**1,086,038**	**977,550**	**1,128,573**	**42,536**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**959,886**	**1,142,833**	**1,086,038**	**977,550**	**1,128,573**	**42,536**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**959,886**	**1,142,833**	**1,086,038**	**977,550**	**1,128,573**	**42,536**	**4%**
Revenues Less Expenses	(376,349)	(152,338)	-	56,490	-		

Notes:
None

160102-HR Information Systems

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**60,000**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	612,213	610,894	635,330	635,330	785,578	150,248	24%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	196,532	335,612	187,654	199,214	(136,398)	-41%
General Fund Support	274,764	112,968	658,576	405,474	244,794	(413,782)	-63%
Operating Revenue	**886,977**	**920,394**	**1,629,518**	**1,228,458**	**1,229,586**	**(399,932)**	**-25%**
Total Revenue	**886,977**	**980,394**	**1,629,518**	**1,228,458**	**1,229,586**	**(399,932)**	**-25%**
Personnel Services	859,605	796,441	1,034,161	1,058,200	1,146,938	112,777	11%
Materials and Services	24,897	15,318	595,357	170,258	82,648	(512,709)	-86%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**884,502**	**811,759**	**1,629,518**	**1,228,458**	**1,229,586**	**(399,932)**	**-25%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**884,502**	**811,759**	**1,629,518**	**1,228,458**	**1,229,586**	**(399,932)**	**-25%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**884,502**	**811,759**	**1,629,518**	**1,228,458**	**1,229,586**	**(399,932)**	**-25%**
Revenues Less Expenses	2,475	168,635	-	-	-		

Notes:
Personnel expenditures increased primarily due to compensation adjustments and position reclassifications implemented following market analyses and classification reviews to ensure alignment with labor market conditions and organizational needs.

160202-Employee & Labor Relations

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**40,000**	**90,372**	**-**	**-**	**111,599**	**111,599**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	566,208	573,315	603,251	603,251	667,158	63,907	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	148,958	69,181	235,505	224,047	159,578	(75,927)	-32%
Operating Revenue	**715,166**	**642,496**	**838,756**	**827,298**	**826,736**	**(12,020)**	**-1%**
Total Revenue	**755,166**	**732,868**	**838,756**	**827,298**	**938,335**	**99,579**	**12%**
Personnel Services	535,956	538,583	648,026	509,811	650,625	2,599	0%
Materials and Services	173,157	286,880	190,730	205,888	287,710	96,980	51%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**709,113**	**825,463**	**838,756**	**715,699**	**938,335**	**99,579**	**12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**709,113**	**825,463**	**838,756**	**715,699**	**938,335**	**99,579**	**12%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**709,113**	**825,463**	**838,756**	**715,699**	**938,335**	**99,579**	**12%**
Revenues Less Expenses	46,053	(92,595)	-	111,599	-		

Notes:
Personnel expenditures increased primarily due to compensation adjustments and position reclassifications implemented following market analyses and classification reviews to ensure alignment with labor market conditions and organizational needs.

160302-Classification & Compensation

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**60,000**	**-**	**-**	**-**	**138,719**	**138,719**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	735,652	727,500	756,600	781,600	812,191	55,591	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	140,904	152,216	153,249	164,363	12,147	8%
General Fund Support	155,539	194,455	277,212	367,409	229,807	(47,405)	-17%
Operating Revenue	**891,191**	**1,062,859**	**1,186,028**	**1,302,258**	**1,206,361**	**20,333**	**2%**
Total Revenue	**951,191**	**1,062,859**	**1,186,028**	**1,302,258**	**1,345,080**	**159,052**	**13%**
Personnel Services	725,377	942,918	1,068,366	1,114,413	1,201,060	132,694	12%
Materials and Services	33,104	32,836	117,662	49,127	144,019	26,357	22%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**758,481**	**975,755**	**1,186,028**	**1,163,540**	**1,345,079**	**159,051**	**13%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**758,481**	**975,755**	**1,186,028**	**1,163,540**	**1,345,079**	**159,051**	**13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**758,481**	**975,755**	**1,186,028**	**1,163,540**	**1,345,079**	**159,051**	**13%**
Revenues Less Expenses	192,710	87,104	-	138,718	-		

Notes:
Personnel expenditures increased primarily due to compensation adjustments and position reclassifications implemented following market analyses and classification reviews to ensure alignment with labor market conditions and organizational needs.

160303-Recruitment & Selection

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,068,731	1,057,978	1,100,297	1,100,297	1,510,306	410,009	37%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	176,474	184,203	54,529	56,554	-	(54,529)	-100%
Other Interfund Transfers	-	226,615	-	-	-	-	-
General Fund Support	337,086	192,978	654,494	399,098	361,269	(293,225)	-45%
Operating Revenue	**1,582,291**	**1,661,774**	**1,809,320**	**1,555,949**	**1,871,575**	**62,255**	**3%**
Total Revenue	**1,582,291**	**1,661,774**	**1,809,320**	**1,555,949**	**1,871,575**	**62,255**	**3%**
Personnel Services	1,524,361	1,597,582	1,731,215	1,482,650	1,791,221	60,006	3%
Materials and Services	81,867	66,542	78,105	73,299	80,354	2,249	3%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,606,228**	**1,664,123**	**1,809,320**	**1,555,949**	**1,871,575**	**62,255**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,606,228**	**1,664,123**	**1,809,320**	**1,555,949**	**1,871,575**	**62,255**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,606,228**	**1,664,123**	**1,809,320**	**1,555,949**	**1,871,575**	**62,255**	**3%**
Revenues Less Expenses	(23,937)	(2,350)	-	-	-		

Notes:
Personnel expenditures increased primarily due to compensation adjustments and position reclassifications implemented following market analyses and classification reviews to ensure alignment with labor market conditions and organizational needs.

160304-Employee Engagement & Dev

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**21,200**	**21,200**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	665,527	371,859	386,733	386,733	424,888	38,155	10%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	195,286	83,258	271,633	294,930	251,170	(20,463)	-8%
Operating Revenue	**860,813**	**455,117**	**658,366**	**681,663**	**676,058**	**17,692**	**3%**
Total Revenue	**860,813**	**455,117**	**658,366**	**681,663**	**697,258**	**38,892**	**6%**
Personnel Services	396,581	308,415	458,518	511,058	517,013	58,495	13%
Materials and Services	140,832	126,016	199,848	149,405	180,244	(19,604)	-10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**537,413**	**434,430**	**658,366**	**660,463**	**697,257**	**38,891**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**537,413**	**434,430**	**658,366**	**660,463**	**697,257**	**38,891**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**537,413**	**434,430**	**658,366**	**660,463**	**697,257**	**38,891**	**6%**
Revenues Less Expenses	323,400	20,687	-	21,200	-		

Notes:
Personnel expenditures increased primarily due to compensation adjustments and position reclassifications implemented following market analyses and classification reviews to ensure alignment with labor market conditions and organizational needs.

160401-Benefits Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,631,954**	**3,034,729**	**1,279,206**	**3,232,405**	**2,765,628**	**1,486,422**	**116%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,020,335	2,104,788	2,071,826	2,071,826	2,113,024	41,198	2%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,008,400	1,062,302	877,160	750,000	500,000	(377,160)	-43%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,028,735**	**3,167,090**	**2,948,986**	**2,821,826**	**2,613,024**	**(335,962)**	**-11%**
Total Revenue	**5,660,688**	**6,201,818**	**4,228,192**	**6,054,231**	**5,378,652**	**1,150,460**	**27%**
Personnel Services	2,053,836	1,986,519	2,656,112	2,375,477	2,945,196	289,083	11%
Materials and Services	572,123	699,324	1,539,868	913,126	1,591,350	51,482	3%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,625,959**	**2,685,843**	**4,195,980**	**3,288,603**	**4,536,546**	**340,566**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	32,212	-	842,106	809,894	2514%
Total Appropriated	**2,625,959**	**2,685,843**	**4,228,192**	**3,288,603**	**5,378,652**	**1,150,460**	**27%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,625,959**	**2,685,843**	**4,228,192**	**3,288,603**	**5,378,652**	**1,960,354**	**46%**
Revenues Less Expenses	3,034,729	3,515,975	-	2,765,628	-		

Notes:
None

160402-Medical Insurance

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**19,304,760**	**19,773,336**	**18,297,682**	**14,806,998**	**9,076,938**	**(9,220,744)**	**-50%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	21,601	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	30,516,078	33,314,955	33,335,000	35,971,036	37,744,587	4,409,587	13%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**30,537,679**	**33,314,955**	**33,335,000**	**35,971,036**	**37,744,587**	**4,409,587**	**13%**
Total Revenue	**49,842,439**	**53,088,291**	**51,632,682**	**50,778,034**	**46,821,525**	**(4,811,157)**	**-9%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	30,069,102	35,584,703	40,612,636	41,223,930	44,437,128	3,824,492	9%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**30,069,102**	**35,584,703**	**40,612,636**	**41,223,930**	**44,437,128**	**3,824,492**	**9%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	2,696,590	621,254	477,166	475,150	(146,104)	-24%
Contingency	-	-	7,433,792	-	1,909,247	(5,524,545)	-74%
Total Appropriated	**30,069,102**	**38,281,293**	**48,667,682**	**41,701,096**	**46,821,525**	**(1,846,157)**	**-4%**
Reserve for Future Expenditures	-	-	2,965,000	-	-	(2,965,000)	-100%
Total Expense	**30,069,102**	**38,281,293**	**51,632,682**	**41,701,096**	**46,821,525**	**(10,481,806)**	**-20%**
Revenues Less Expenses	19,773,336	14,806,998	-	9,076,938	-		

Notes:
Medical claims and large claims impact medical expense.

160403-Dental Insurance

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,139,889**	**2,305,750**	**2,333,575**	**2,434,293**	**2,169,724**	**(163,851)**	**-7%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,168	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,392,469	2,418,937	2,375,347	2,436,652	2,690,063	314,716	13%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,393,637**	**2,418,937**	**2,375,347**	**2,436,652**	**2,690,063**	**314,716**	**13%**
Total Revenue	**4,533,527**	**4,724,687**	**4,708,922**	**4,870,945**	**4,859,787**	**150,865**	**3%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	2,227,776	2,573,966	2,414,560	2,701,221	2,657,240	242,680	10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,227,776**	**2,573,966**	**2,414,560**	**2,701,221**	**2,657,240**	**242,680**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	1,947,362	-	1,508,547	(438,815)	-23%
Total Appropriated	**2,227,776**	**2,573,966**	**4,361,922**	**2,701,221**	**4,165,787**	**(196,135)**	**-4%**
Reserve for Future Expenditures	-	-	347,000	-	694,000	347,000	100%
Total Expense	**2,227,776**	**2,573,966**	**4,708,922**	**2,701,221**	**4,859,787**	**(287,950)**	**-6%**
Revenues Less Expenses	2,305,750	2,150,721	-	2,169,724	-		

Notes:
Dental claims higher based on increase in number of employees.

160404-Disability Insurance

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,576,058**	**1,758,630**	**1,682,335**	**2,106,355**	**2,040,355**	**358,020**	**21%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	334,840	348,479	350,000	352,000	352,000	2,000	1%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**334,840**	**348,479**	**350,000**	**352,000**	**352,000**	**2,000**	**1%**
Total Revenue	**1,910,898**	**2,107,109**	**2,032,335**	**2,458,355**	**2,392,355**	**360,020**	**18%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	152,268	753	418,000	418,000	418,000	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**152,268**	**753**	**418,000**	**418,000**	**418,000**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	1,574,184	-	1,934,204	360,020	23%
Total Appropriated	**152,268**	**753**	**1,992,184**	**418,000**	**2,352,204**	**360,020**	**18%**
Reserve for Future Expenditures	-	-	40,151	-	40,151	-	0%
Total Expense	**152,268**	**753**	**2,032,335**	**418,000**	**2,392,355**	**720,040**	**35%**
Revenues Less Expenses	1,758,630	2,106,355	-	2,040,355	-		

Notes:
Claims expense was incorrectly entered for FY25-26, corrected for FY26-27.

160405-EAP/Wellness

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**792,845**	**830,253**	**543,940**	**836,443**	**621,219**	**77,279**	**14%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	86,499	89,630	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	109,270	112,909	112,000	113,000	113,000	1,000	1%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**195,769**	**202,539**	**112,000**	**113,000**	**113,000**	**1,000**	**1%**
Total Revenue	**988,615**	**1,032,792**	**655,940**	**949,443**	**734,219**	**78,279**	**12%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	158,362	196,348	321,224	328,224	331,400	10,176	3%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**158,362**	**196,348**	**321,224**	**328,224**	**331,400**	**10,176**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	334,716	-	402,819	68,103	20%
Total Appropriated	**158,362**	**196,348**	**655,940**	**328,224**	**734,219**	**78,279**	**12%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**158,362**	**196,348**	**655,940**	**328,224**	**734,219**	**146,382**	**22%**
Revenues Less Expenses	830,253	836,444	-	621,219	-		

Notes:
None

160406-Deferred Compensation

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,682**	**(2,167)**	**-**	**(2,225)**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	5,950	5,950	5,950	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**-**	**-**	**5,950**	**5,950**	**5,950**	**-**	**0%**
Total Revenue	**1,682**	**(2,167)**	**5,950**	**3,725**	**5,950**	**-**	**0%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	3,849	58	5,950	3,725	5,950	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**3,849**	**58**	**5,950**	**3,725**	**5,950**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,849**	**58**	**5,950**	**3,725**	**5,950**	**-**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,849**	**58**	**5,950**	**3,725**	**5,950**	**-**	**0%**
Revenues Less Expenses	(2,167)	(2,225)	-	-	-		

Notes:
None

160501-Risk Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**54,468**	**47,737**	**50,809**	**123,442**	**115,302**	**64,493**	**127%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,719,024	2,089,261	2,117,194	2,117,194	2,239,564	122,370	6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	9,542	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,728,566**	**2,089,261**	**2,117,194**	**2,117,194**	**2,239,564**	**122,370**	**6%**
Total Revenue	**1,783,034**	**2,136,998**	**2,168,003**	**2,240,636**	**2,354,866**	**186,863**	**9%**
Personnel Services	1,497,776	1,756,081	1,840,904	1,851,420	2,054,584	213,679	12%
Materials and Services	237,521	257,475	274,164	273,914	300,283	26,119	10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,735,297**	**2,013,556**	**2,115,068**	**2,125,334**	**2,354,867**	**239,798**	**11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	52,935	-	-	(52,935)	-100%
Total Appropriated	**1,735,297**	**2,013,556**	**2,168,003**	**2,125,334**	**2,354,867**	**186,863**	**9%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,735,297**	**2,013,556**	**2,168,003**	**2,125,334**	**2,354,867**	**133,928**	**6%**
Revenues Less Expenses	47,737	123,442	-	115,302	-		

Notes:
Rising social and economic inflationary factors continue in the Risk and Insurance arena.

160502-Casualty/Liability

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**9,268,934**	**9,151,631**	**9,719,479**	**10,445,597**	**10,040,269**	**320,790**	**3%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,060,967	2,135,296	1,875,806	1,875,806	1,793,986	(81,820)	-4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	411,144	495,670	200,000	500,000	350,000	150,000	75%
Other Interfund Transfers	-	1,000,000	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,472,111**	**3,630,966**	**2,075,806**	**2,375,806**	**2,143,986**	**68,180**	**3%**
Total Revenue	**11,741,045**	**12,782,597**	**11,795,285**	**12,821,403**	**12,184,255**	**388,970**	**3%**
Personnel Services	-	16,629	-	-	-	-	-
Materials and Services	2,589,413	2,320,371	2,802,500	2,781,134	2,986,500	184,000	7%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,589,413**	**2,337,001**	**2,802,500**	**2,781,134**	**2,986,500**	**184,000**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	6,302,785	-	6,507,755	204,970	3%
Total Appropriated	**2,589,413**	**2,337,001**	**9,105,285**	**2,781,134**	**9,494,255**	**388,970**	**4%**
Reserve for Future Expenditures	-	-	2,690,000	-	2,690,000	-	0%
Total Expense	**2,589,413**	**2,337,001**	**11,795,285**	**2,781,134**	**12,184,255**	**593,940**	**5%**
Revenues Less Expenses	9,151,631	10,445,597	-	10,040,269	-		

Notes:
Rising social and economic inflationary factors continue to impact insurance and claims costs.

160503-Workers' Compensation

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,795,549**	**1,914,081**	**2,377,524**	**2,426,118**	**2,243,118**	**(134,406)**	**-6%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,896,584	1,464,443	1,882,000	1,882,000	2,016,731	134,731	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	1,000,000	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,896,584**	**2,464,443**	**1,882,000**	**1,882,000**	**2,016,731**	**134,731**	**7%**
Total Revenue	**3,692,133**	**4,378,524**	**4,259,524**	**4,308,118**	**4,259,849**	**325**	**0%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	1,778,052	1,952,406	2,085,000	2,065,000	2,112,000	27,000	1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,778,052**	**1,952,406**	**2,085,000**	**2,065,000**	**2,112,000**	**27,000**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	1,174,524	-	1,147,849	(26,675)	-2%
Total Appropriated	**1,778,052**	**1,952,406**	**3,259,524**	**2,065,000**	**3,259,849**	**325**	**0%**
Reserve for Future Expenditures	-	-	1,000,000	-	1,000,000	-	0%
Total Expense	**1,778,052**	**1,952,406**	**4,259,524**	**2,065,000**	**4,259,849**	**(26,350)**	**-1%**
Revenues Less Expenses	1,914,081	2,426,118	-	2,243,118	-		

Notes:
Rising social and economic inflationary factors continue to impact costs of workers' compensation claims.

160504-Unemployment

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**161,115**	**155,052**	**151,252**	**151,452**	**147,652**	**(3,600)**	**-2%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	400,401	180,344	350,000	400,000	450,000	100,000	29%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**400,401**	**180,344**	**350,000**	**400,000**	**450,000**	**100,000**	**29%**
Total Revenue	**561,517**	**335,396**	**501,252**	**551,452**	**597,652**	**96,400**	**19%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	406,465	183,944	353,800	403,800	453,800	100,000	28%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**406,465**	**183,944**	**353,800**	**403,800**	**453,800**	**100,000**	**28%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	147,452	-	143,852	(3,600)	-2%
Total Appropriated	**406,465**	**183,944**	**501,252**	**403,800**	**597,652**	**96,400**	**19%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**406,465**	**183,944**	**501,252**	**403,800**	**597,652**	**92,800**	**19%**
Revenues Less Expenses	155,052	151,452	-	147,652	-		

Notes:
Unemployment costs are very volatile year to year.

Public & Government Affairs (PGA)

Mission Statement

Connecting Clackamas County to the people and agencies it serves through expert strategic consultation, transparent communication, people-centered engagement, and unified government relations.

Website: www.clackamas.us/pga

CLACKAMAS COUNTY

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Strategy, Policy & Brand Identity	Strategy & Policy	778,260	778,260		0%	3.0	2.0	1.0
Communications, Engagement & Advocacy	Communications & Community Engagement	3,649,372	3,649,372	666,518	18%	16.6	16.6	
	Government & External Relations	253,740	253,740	126,482	50%	0.4	0.4	
Misc/Pass-Through	Public, Education, & Government (PEG)	265,265	265,265		0%			
	TOTAL	4,946,637	4,946,637	793,000	16%	20.0	19.0	1.0
	FY25-26 Budget (Amended)	5,214,868	5,214,868	769,600	15%	23.0	19.0	4.0
	$ Increase (Decrease)	-268,231	-268,231	23,400		(3.0)	-	(3.0)
	% Increase (Decrease)	-5%	-5%	3%		-13%	0%	-75%

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts***

170101-Strategy & Policy

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	635	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	666,206	666,206	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	697,481	549,124	176,123	255,872	112,054	(64,069)	-36%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	59,437	65,517	619,647	534,478	-	(619,647)	-100%
Operating Revenue	**756,918**	**615,277**	**795,770**	**790,350**	**778,260**	**(17,510)**	**-2%**
Total Revenue	**756,918**	**615,277**	**795,770**	**790,350**	**778,260**	**(17,510)**	**-2%**
Personnel Services	867,571	584,225	724,972	724,973	708,097	(16,875)	-2%
Materials and Services	45,111	37,300	70,798	65,377	70,163	(635)	-1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**912,682**	**621,525**	**795,770**	**790,350**	**778,260**	**(17,510)**	**-2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**912,682**	**621,525**	**795,770**	**790,350**	**778,260**	**(17,510)**	**-2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**912,682**	**621,525**	**795,770**	**790,350**	**778,260**	**(17,510)**	**-2%**
Revenues Less Expenses	(155,764)	(6,248)	-	-	-		

Notes:
None

170202-Communications & Community Engagement

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,404	380,502	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,299,085	1,675,060	1,740,571	1,740,571	1,126,582	(613,989)	-35%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,444,284	1,540,009	2,039,494	1,721,989	1,856,272	(183,222)	-9%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	231,602	213,043	-	-	666,518	666,518	-
Operating Revenue	**2,976,374**	**3,808,614**	**3,780,065**	**3,462,560**	**3,649,372**	**(130,693)**	**-3%**
Total Revenue	**2,976,374**	**3,808,614**	**3,780,065**	**3,462,560**	**3,649,372**	**(130,693)**	**-3%**
Personnel Services	2,697,331	2,987,121	3,415,977	3,099,065	3,377,035	(38,942)	-1%
Materials and Services	336,249	382,226	349,588	348,995	256,337	(93,251)	-27%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**3,033,580**	**3,369,347**	**3,765,565**	**3,448,060**	**3,633,372**	**(132,193)**	**-4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	4,642	295,028	14,500	14,500	16,000	1,500	10%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,038,222**	**3,664,375**	**3,780,065**	**3,462,560**	**3,649,372**	**(130,693)**	**-3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,038,222**	**3,664,375**	**3,780,065**	**3,462,560**	**3,649,372**	**(130,693)**	**-3%**
Revenues Less Expenses	(61,848)	144,239	-	-	-		

Notes:
Three positions returned to County due to loss of funding.

170203-Government & External Relations

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	592	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	427,838	5,031	111,276	111,276	127,258	15,982	14%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	83,582	133,955	149,953	138,279	126,482	(23,471)	-16%
Operating Revenue	**511,420**	**139,578**	**261,229**	**249,555**	**253,740**	**(7,489)**	**-3%**
Total Revenue	**511,420**	**139,578**	**261,229**	**249,555**	**253,740**	**(7,489)**	**-3%**
Personnel Services	103,727	60,642	75,504	78,504	86,640	11,136	15%
Materials and Services	168,109	140,678	185,725	171,051	167,100	(18,625)	-10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**271,836**	**201,319**	**261,229**	**249,555**	**253,740**	**(7,489)**	**-3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,063	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**273,898**	**201,319**	**261,229**	**249,555**	**253,740**	**(7,489)**	**-3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**273,898**	**201,319**	**261,229**	**249,555**	**253,740**	**(7,489)**	**-3%**
Revenues Less Expenses	237,521	(61,742)	-	-	-		

Notes:
None

800217-Public, Education, & Government (PEG)

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**102,546**	**76,561**	**193,918**	**193,918**	**56,359**	**(137,559)**	**-71%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	167,893	143,823	122,381	144,507	147,401	25,020	20%
Charges, Fees, License, Permits, Fines	61,505	61,505	61,505	61,505	61,505	-	0%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**229,398**	**205,328**	**183,886**	**206,012**	**208,906**	**25,020**	**14%**
Total Revenue	**331,944**	**281,888**	**377,804**	**399,930**	**265,265**	**(112,539)**	**-30%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	255,383	87,970	377,804	343,571	265,265	(112,539)	-30%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**255,383**	**87,970**	**377,804**	**343,571**	**265,265**	**(112,539)**	**-30%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**255,383**	**87,970**	**377,804**	**343,571**	**265,265**	**(112,539)**	**-30%**
Revenues Less Expenses	76,561	193,918	-	56,359	-	-	-

Notes:
None

Technology Services (TS)

Mission Statement

The mission of the Technology Services department is to provide secure, innovative and cost-effective technology to the public, County staff, and partners so they can provide and receive County services.

Website: www.clackamas.us/ts

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Special Grants Fund (230)	FY26-27 Clackamas Broadband Utility Fund (602)	FY26-27 Technology Services Fund (747)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Administration	Executive Leadership & Administration	3,632		3,318,591	3,322,223	-	0%	9.0	9.0	0.0
Applications	Business Systems			3,343,968	3,343,968	-	0%	5.0	4.0	1.0
	County Wide Applications			2,331,676	2,331,676	-	0%	9.5	8.5	1.0
	Departmental Applications			544,198	544,198	-	0%	3.0	3.0	0.0
	Geographic Information (GIS)	-		1,251,371	1,251,371	-	0%	5.0	5.0	0.0
Communication Services	Telecommunication Services	-		5,763,718	5,763,718	-	0%	7.0	7.0	0.0
	Clackamas Broadband eXchange	2,338,849	2,728,971		5,067,820	-	0%	6.0	6.0	0.0
Technical Services	Network Services			1,624,782	1,624,782	-	0%	3.0	2.0	1.0
	Technical Operations			8,613,195	8,613,195	-	0%	14.0	13.0	1.0
	TOTAL	2,342,481	2,728,971	26,791,499	31,862,951	-	0%	61.5	57.5	4.0
	FY25-26 Budget (Amended)	5,014,485	2,903,165	25,757,418	33,675,068		0%	60.5	55.0	5.5
	$ Increase (Decrease)	(2,672,004)	(174,194)	1,034,081	(1,812,117)			1.0	2.5	-1.5
	% Increase (Decrease)	-53%	-6%	4%	-5%			2%	5%	-27%

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts***

180101-Executive Leadership & Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**678,000**	**678,148**	**84,515**	**329,865**	**462,728**	**378,213**	**448%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	795,936	689,710	393,312	373,530	3,632	(389,680)	-99%
Charges, Fees, License, Permits, Fines	1,270,132	1,852,050	2,663,215	2,663,215	2,630,863	(32,352)	-1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	10	-	-	-	225,000	225,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,066,079**	**2,541,760**	**3,056,527**	**3,036,745**	**2,859,495**	**(197,032)**	**-6%**
Total Revenue	**2,744,079**	**3,219,908**	**3,141,042**	**3,366,610**	**3,322,223**	**181,181**	**6%**
Personnel Services	998,814	1,435,192	1,697,668	1,617,668	1,996,366	298,698	18%
Materials and Services	1,067,116	1,454,850	1,293,374	1,286,214	1,175,857	(117,517)	-9%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,065,931**	**2,890,043**	**2,991,042**	**2,903,882**	**3,172,223**	**181,181**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	150,000	-	150,000	-	0%
Total Appropriated	**2,065,931**	**2,890,043**	**3,141,042**	**2,903,882**	**3,322,223**	**181,181**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,065,931**	**2,890,043**	**3,141,042**	**2,903,882**	**3,322,223**	**181,181**	**6%**
Revenues Less Expenses	678,148	329,865	-	462,728	-		

Notes:
None

180202-Business Systems

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**239,000**	**352,853**	**395,321**	**613,128**	**217,808**	**(177,513)**	**-45%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,680,762	2,327,704	2,248,175	2,248,176	3,126,160	877,985	39%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	320,000	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,000,762**	**2,327,704**	**2,248,175**	**2,248,176**	**3,126,160**	**877,985**	**39%**
Total Revenue	**2,239,762**	**2,680,557**	**2,643,496**	**2,861,304**	**3,343,968**	**700,472**	**26%**
Personnel Services	785,879	825,101	906,961	970,496	1,094,383	187,422	21%
Materials and Services	1,101,031	1,184,299	1,736,535	1,673,000	2,249,585	513,050	30%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,886,909**	**2,009,400**	**2,643,496**	**2,643,496**	**3,343,968**	**700,472**	**26%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	58,028	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,886,909**	**2,067,428**	**2,643,496**	**2,643,496**	**3,343,968**	**700,472**	**26%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,886,909**	**2,067,428**	**2,643,496**	**2,643,496**	**3,343,968**	**700,472**	**26%**
Revenues Less Expenses	352,853	613,129	-	217,808	-		

Notes:
One-Time Peoplesoft Cost in FY26-27.

180203-County Wide Applications

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**367,000**	**461,442**	**297,259**	**424,800**	**251,491**	**(45,768)**	**-15%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,821,526	2,042,874	1,995,901	1,898,501	2,080,185	84,284	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	90,000	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,911,526**	**2,042,874**	**1,995,901**	**1,898,501**	**2,080,185**	**84,284**	**4%**
Total Revenue	**2,278,526**	**2,504,316**	**2,293,160**	**2,323,301**	**2,331,676**	**38,516**	**2%**
Personnel Services	1,582,817	1,796,028	2,230,390	2,009,040	2,270,130	39,740	2%
Materials and Services	234,266	283,488	62,770	62,770	61,546	(1,224)	-2%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,817,084**	**2,079,516**	**2,293,160**	**2,071,810**	**2,331,676**	**38,516**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,817,084**	**2,079,516**	**2,293,160**	**2,071,810**	**2,331,676**	**38,516**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,817,084**	**2,079,516**	**2,293,160**	**2,071,810**	**2,331,676**	**38,516**	**2%**
Revenues Less Expenses	461,442	424,800	-	251,491	-		

Notes:
None

180204-Departmental Applications

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**199,500**	**99,737**	**143,462**	**197,857**	**61,395**	**(82,067)**	**-57%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	494,314	693,027	401,251	401,251	482,803	81,552	20%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**494,314**	**693,027**	**401,251**	**401,251**	**482,803**	**81,552**	**20%**
Total Revenue	**693,814**	**792,764**	**544,713**	**599,108**	**544,198**	**(515)**	**0%**
Personnel Services	522,700	483,410	544,713	537,713	544,198	(515)	0%
Materials and Services	71,377	111,497	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**594,077**	**594,907**	**544,713**	**537,713**	**544,198**	**(515)**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**594,077**	**594,907**	**544,713**	**537,713**	**544,198**	**(515)**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**594,077**	**594,907**	**544,713**	**537,713**	**544,198**	**(515)**	**0%**
Revenues Less Expenses	99,737	197,857	-	61,395	-		

Notes:
None

180205-Geographic Information (GIS)

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**423,280**	**175,281**	**187,700**	**257,066**	**116,071**	**(71,629)**	**-38%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	852,629	1,280,696	1,043,016	1,026,764	1,119,300	76,284	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	12,913	16,245	18,000	16,000	16,000	(2,000)	-11%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**865,541**	**1,296,940**	**1,061,016**	**1,042,764**	**1,135,300**	**74,284**	**7%**
Total Revenue	**1,288,821**	**1,472,221**	**1,248,716**	**1,299,830**	**1,251,371**	**2,655**	**0%**
Personnel Services	938,654	971,912	1,050,333	1,028,962	1,062,871	12,538	1%
Materials and Services	174,886	243,243	173,383	154,797	163,500	(9,883)	-6%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,113,540**	**1,215,155**	**1,223,716**	**1,183,759**	**1,226,371**	**2,655**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	25,000	-	25,000	-	0%
Total Appropriated	**1,113,540**	**1,215,155**	**1,248,716**	**1,183,759**	**1,251,371**	**2,655**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,113,540**	**1,215,155**	**1,248,716**	**1,183,759**	**1,251,371**	**2,655**	**0%**
Revenues Less Expenses	175,281	257,066	-	116,071	-		

Notes:
None

180302-Telecommunication Services

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,444,958**	**1,425,881**	**1,139,392**	**2,266,021**	**2,800,399**	**1,661,007**	**146%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	3,672,250	4,828,361	4,495,738	4,435,738	2,963,319	(1,532,419)	-34%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	262,063	353,266	100,000	300,000	-	(100,000)	-100%
Other Interfund Transfers	73,000	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**4,007,313**	**5,181,627**	**4,595,738**	**4,735,738**	**2,963,319**	**(1,632,419)**	**-36%**
Total Revenue	**5,452,271**	**6,607,508**	**5,735,130**	**7,001,759**	**5,763,718**	**28,588**	**0%**
Personnel Services	1,400,148	1,482,938	1,632,791	1,589,221	1,764,668	131,877	8%
Materials and Services	2,356,843	2,455,157	2,811,339	2,350,139	2,417,050	(394,289)	-14%
Capital Outlay	269,399	403,392	295,000	262,000	140,000	(155,000)	-53%
Operating Expense	**4,026,390**	**4,341,487**	**4,739,130**	**4,201,360**	**4,321,718**	**(417,412)**	**-9%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	350,000	-	300,000	(50,000)	-14%
Total Appropriated	**4,026,390**	**4,341,487**	**5,089,130**	**4,201,360**	**4,621,718**	**(467,412)**	**-9%**
Reserve for Future Expenditures	-	-	646,000	-	1,142,000	496,000	77%
Total Expense	**4,026,390**	**4,341,487**	**5,735,130**	**4,201,360**	**5,763,718**	**(21,412)**	**0%**
Revenues Less Expenses	1,425,881	2,266,021	-	2,800,399	-		

Notes:
None

180303-Clackamas Broadband eXchange

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**78,114**	**175,938**	**220,789**	**200,200**	**493,921**	**273,132**	**124%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,306,271	1,689,566	4,625,533	3,630,161	2,338,849	(2,286,684)	-49%
Charges, Fees, License, Permits, Fines	1,654,296	1,690,894	2,635,376	2,289,422	2,183,050	(452,326)	-17%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	48,577	60,674	47,000	54,000	52,000	5,000	11%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,009,144**	**3,441,134**	**7,307,909**	**5,973,583**	**4,573,899**	**(2,734,010)**	**-37%**
Total Revenue	**3,087,259**	**3,617,072**	**7,528,698**	**6,173,783**	**5,067,820**	**(2,460,878)**	**-33%**
Personnel Services	874,646	937,163	1,184,188	1,097,267	1,215,683	31,495	3%
Materials and Services	947,541	794,474	1,609,756	1,518,289	834,898	(774,858)	-48%
Capital Outlay	1,046,996	1,646,597	4,674,754	3,011,306	2,963,238	(1,711,516)	-37%
Operating Expense	**2,869,183**	**3,378,234**	**7,468,698**	**5,626,862**	**5,013,819**	**(2,454,879)**	**-33%**
Debt Service	-	-	-	-	-	-	-
Special Payments	42,137	58,929	60,000	53,000	54,000	(6,000)	-10%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,911,320**	**3,437,162**	**7,528,698**	**5,679,862**	**5,067,819**	**(2,460,879)**	**-33%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,911,320**	**3,437,162**	**7,528,698**	**5,679,862**	**5,067,819**	**(2,460,879)**	**-33%**
Revenues Less Expenses	175,938	179,910	-	493,921	-		

Notes:
None

180402-Network Services

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**159,000**	**270,264**	**592,763**	**623,920**	**143,268**	**(449,495)**	**-76%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,192,228	1,344,597	1,017,830	1,017,830	1,481,514	463,684	46%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,192,228**	**1,344,597**	**1,017,830**	**1,017,830**	**1,481,514**	**463,684**	**46%**
Total Revenue	**1,351,228**	**1,614,861**	**1,610,593**	**1,641,750**	**1,624,782**	**14,189**	**1%**
Personnel Services	705,434	745,476	775,093	741,437	777,782	2,689	0%
Materials and Services	375,530	245,465	657,336	578,881	377,000	(280,336)	-43%
Capital Outlay	-	-	178,164	178,164	110,000	(68,164)	-38%
Operating Expense	**1,080,964**	**990,941**	**1,610,593**	**1,498,482**	**1,264,782**	**(345,811)**	**-21%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,080,964**	**990,941**	**1,610,593**	**1,498,482**	**1,264,782**	**(345,811)**	**-21%**
Reserve for Future Expenditures	-	-	-	-	360,000	360,000	-
Total Expense	**1,080,964**	**990,941**	**1,610,593**	**1,498,482**	**1,624,782**	**14,189**	**1%**
Revenues Less Expenses	270,264	623,920	-	143,268	-		

Notes:
Reserves were established in this program for future projects.

180403-Technical Operations

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,855,102**	**3,667,653**	**3,376,618**	**3,542,988**	**2,129,725**	**(1,246,893)**	**-37%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	71,027	84,000	84,000	-	(84,000)	-100%
Charges, Fees, License, Permits, Fines	6,206,147	6,969,116	5,366,863	5,366,863	6,233,470	866,607	16%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	287,800	250,000	250,000	(37,800)	-13%
Other Interfund Transfers	150,000	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**6,356,147**	**7,040,143**	**5,738,663**	**5,700,863**	**6,483,470**	**744,807**	**13%**
Total Revenue	**9,211,249**	**10,707,797**	**9,115,281**	**9,243,851**	**8,613,195**	**(502,086)**	**-6%**
Personnel Services	3,010,712	3,054,815	3,471,286	3,458,072	3,552,664	81,378	2%
Materials and Services	2,532,884	3,450,920	3,719,670	3,540,054	4,186,531	466,861	13%
Capital Outlay	-	659,074	463,552	116,000	160,000	(303,552)	-65%
Operating Expense	**5,543,596**	**7,164,809**	**7,654,508**	**7,114,126**	**7,899,195**	**244,687**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	200,000	-	200,000	-	0%
Total Appropriated	**5,543,596**	**7,164,809**	**7,854,508**	**7,114,126**	**8,099,195**	**244,687**	**3%**
Reserve for Future Expenditures	-	-	1,260,773	-	514,000	(746,773)	-59%
Total Expense	**5,543,596**	**7,164,809**	**9,115,281**	**7,114,126**	**8,613,195**	**(502,086)**	**-6%**
Revenues Less Expenses	3,667,653	3,542,988	-	2,129,725	-		

Notes:
Large increase in microsoft subscription (computer maint). Program absorbed contracts that were previously paid for by ARPA funds.

County Treasurer's Office

Mission Statement

The mission of the Office of the County Treasurer is to provide treasury, banking, investment and audit services to the public of Clackamas County so they can trust their funds are safeguarded and to the taxing districts, departments and offices of Clackamas County so they can efficiently and effectively provide services to their customers.

Website: www.clackamas.us/treasurer

Office of the County Treasurer (19)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Treasury Services	Treasury	1,297,070	1,297,070	622,058	48%	5.0	5.0	0.0
Internal Audit Services	Internal Audit	479,842	479,842	479,842	100%	2.0	2.0	0.0
	TOTAL	1,776,912	1,776,912	1,101,900	62%	7.0	7.0	0.0
	FY25-26 Budget (Amended)	1,704,840	1,704,840	1,058,535	62%	7.0	7.0	0.0
	$ Increase (Decrease)	72,072	72,072	43,365		0.0	0.0	0.0
	% Increase (Decrease)	4%	4%	4%		0%	0%	-

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

190101-Treasury

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	932,937	920,136	646,305	585,745	675,012	28,707	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	69	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	416,063	317,142	611,465	609,104	622,058	10,593	2%
Operating Revenue	**1,349,069**	**1,237,278**	**1,257,770**	**1,194,849**	**1,297,070**	**39,300**	**3%**
Total Revenue	**1,349,069**	**1,237,278**	**1,257,770**	**1,194,849**	**1,297,070**	**39,300**	**3%**
Personnel Services	790,904	881,904	981,922	925,498	1,008,423	26,501	3%
Materials and Services	236,589	232,675	275,848	269,351	288,647	12,799	5%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,027,493**	**1,114,579**	**1,257,770**	**1,194,849**	**1,297,070**	**39,300**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,027,493**	**1,114,579**	**1,257,770**	**1,194,849**	**1,297,070**	**39,300**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,027,493**	**1,114,579**	**1,257,770**	**1,194,849**	**1,297,070**	**39,300**	**3%**
Revenues Less Expenses	321,576	122,699	-	-	-		

Notes:
Allocated cost increase 11% from prior year.

190202-Internal Audit

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	261,412	284,482	447,070	449,431	479,842	32,772	7%
Operating Revenue	**261,412**	**284,482**	**447,070**	**449,431**	**479,842**	**32,772**	**7%**
Total Revenue	**261,412**	**284,482**	**447,070**	**449,431**	**479,842**	**32,772**	**7%**
Personnel Services	351,290	379,437	407,347	407,347	436,325	28,978	7%
Materials and Services	5,797	27,744	39,723	42,084	43,517	3,794	10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**357,087**	**407,181**	**447,070**	**449,431**	**479,842**	**32,772**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**357,087**	**407,181**	**447,070**	**449,431**	**479,842**	**32,772**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**357,087**	**407,181**	**447,070**	**449,431**	**479,842**	**32,772**	**7%**
Revenues Less Expenses	(95,675)	(122,699)	-	-	-		

Notes:
Allocated costs went up 11% from prior year.

Clackamas 911 (CCOM)

Mission Statement

Provide emergency and non-emergency call response, information and dispatch services to the public and agencies we serve so they can have reliable 24/7 access to information and critical life safety services.

Website: www.clackamas.us/911

CLACKAMAS COUNTY

Clackamas 911 (CCOM) (20)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 911 Center Fund (605)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Clackamas 911 Services	Clackamas 911	14,625,958	14,625,958	92,700	1%	57.0	54.0	3.0
	TOTAL	14,625,958	14,625,958	92,700	1%	57.0	54.0	3.0
	FY25-26 Budget (Amended)	15,242,268	15,242,268	90,000	1%	57.0	54.0	3.0
	$ Increase (Decrease)	(616,310)	(616,310)	2,700		0.0	0.0	0.0
	% Increase (Decrease)	-4%	-4%	3%		0%	0%	0%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

200101-Clackamas 911

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,911,306**	**3,446,950**	**3,420,576**	**2,943,717**	**1,874,695**	**(1,545,881)**	**-45%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,717,176	3,426,026	3,354,970	3,368,457	3,653,552	298,582	9%
Charges, Fees, License, Permits, Fines	7,113,800	7,487,725	8,241,722	8,269,893	8,860,011	618,289	8%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	161,160	186,364	135,000	139,000	145,000	10,000	7%
Other Interfund Transfers	-	50,000	-	-	-	-	-
General Fund Support	209,014	375,185	90,000	90,000	92,700	2,700	3%
Operating Revenue	**11,201,150**	**11,525,300**	**11,821,692**	**11,867,350**	**12,751,263**	**929,571**	**8%**
Total Revenue	**14,112,456**	**14,972,251**	**15,242,268**	**14,811,067**	**14,625,958**	**(616,310)**	**-4%**
Personnel Services	8,965,103	10,237,986	11,201,662	11,234,203	11,498,312	296,650	3%
Materials and Services	1,182,935	1,417,155	1,319,492	1,271,169	1,217,988	(101,504)	-8%
Capital Outlay	3,383	3,603	30,000	6,000	355,000	325,000	1083%
Operating Expense	**10,151,421**	**11,658,745**	**12,551,154**	**12,511,372**	**13,071,300**	**520,146**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	514,085	369,789	476,000	425,000	552,000	76,000	16%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	382,400	-	450,000	67,600	18%
Total Appropriated	**10,665,506**	**12,028,534**	**13,409,554**	**12,936,372**	**14,073,300**	**663,746**	**5%**
Reserve for Future Expenditures	-	-	1,832,714	-	552,659	(1,280,055)	-70%
Total Expense	**10,665,506**	**12,028,534**	**15,242,268**	**12,936,372**	**14,625,959**	**(548,709)**	**-4%**
Revenues Less Expenses	3,446,950	2,943,717	-	1,874,695	-		

Notes:
Fund balance decreased by 45%, this was due to projections coming in low and actuals coming in high following a contract settlement. Another factor is that our OT is still high. While we are at almost full staffing, we have 9 trainees, which means we are paying their salaries as well as OT to fill gaps that occur in the schedule. Anticipating 2 Tier 2 retirements in FY26-27. In the process of accepting OEM match grant.

Sheriff's Office (CCSO)

Mission Statement

The mission of the Clackamas County Sheriff's Office is to provide public safety services to the people of Clackamas County so they can experience a safe and secure community.

Website: www.clackamas.us/sheriff

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Sheriff's Operating Levy Fund (206)	FY26-27 Inmate Welfare Special Fund (207)	FY26-27 CCSO Forfeitures (209)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE *** Total	Filled	Vacant
Administration	Office of the Sheriff	3,184,961				-	3,184,961	1,563,680	49%	11.0	8.0	3.0
	Finance	1,426,265				-	1,426,265	819,973	57%	7.0	7.0	0.0
	Operational Support	8,126,627				-	8,126,627	4,272,005	53%	37.0	35.0	2.0
	Professional Standards	400,913				-	400,913	230,488	57%	1.0	1.0	0.0
	Public Information Office (PIO)	938,447				-	938,447	458,908	49%	5.0	4.0	1.0
Law Enforcement	City of Estacada	1,673,603				-	1,673,603	-	0%	5.3	5.3	0.0
	City of Happy Valley	5,958,703				-	5,958,703	-	0%	18.0	18.0	0.0
	City of Wilsonville	7,607,273				-	7,607,273	-	0%	22.0	22.0	0.0
	Critical Incident Response	779,152				-	779,152	779,152	100%	1.0	1.0	0.0
	Enhanced Law Enforcement District (ELED)**					-		-		24.0	24.0	0.0
	Family Justice Center (FJC)	2,603,404				-	2,603,404	2,603,404	100%	11.0	11.0	0.0
	Investigations	10,686,357				-	10,686,357	10,178,607	95%	39.0	33.0	6.0
	Patrol	19,539,844				-	19,539,844	18,684,979	96%	71.8	56.8	15.0
	Traffic Enforcement	-				-		-	0%	3.0	3.0	0.0
	CCSO Forfeitures	-			176,000		176,000	-	0%	0.0	0.0	0.0
Public Safety	Civil	9,544,145				-	9,544,145	8,791,742	92%	42.0	33.0	9.0
	Parole and Probation	18,977,068					18,977,068	5,917,758	31%	83.0	70.0	13.0
	Jail	34,228,143		-		200,000	34,428,143	33,720,534	98%	110.0	103.0	7.0
	Inmate Welfare			60,000			60,000		0%	0.0	0.0	0.0
Training	Public Safety Training Center (PSTC)	1,359,819				-	1,359,819	236,748	17%	4.0	4.0	0.0
	Training & Wellness	2,112,346				-	2,112,346	1,187,040	56%	8.0	7.0	1.0
Sheriff Operating Levy	Sheriff Operating Levy	-	28,364,826			-	28,364,826	-	0%	92.0	82.0	10.0
	TOTAL	129,147,070	28,364,826	60,000	176,000	200,000	157,947,896	89,445,018	57%	595.0	528.0	67.0
	FY25-26 Budget (Amended)	123,574,966	32,580,281	208,626	231,051	-	156,594,924	82,802,000	54%	607.0	560.0	47.0
	$ Increase (Decrease)	5,572,104	(4,215,455)	(148,626)	(55,051)	200,000	1,352,972	6,643,018		(12)	(32.0)	20.0
	% Increase (Decrease)	5%	-13%	-71%	-24%	-	1%	8%		-2%	-6%	43%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** ELED Personnel Services are shown as "Contracted Labor". FTE rolls up into department 80.***

****** FY26-27 FTE: The figures align to each department's updated personnel counts.***

210101-Office of the Sheriff

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	80	1,712	-	165	-	-	-
Charges, Fees, License, Permits, Fines	477,564	1,229,954	1,461,057	1,461,057	1,621,281	160,224	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,875	15,167	-	2,342	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,523,408	4,590,356	2,014,434	2,097,606	1,563,680	(450,754)	-22%
Operating Revenue	**3,003,927**	**5,837,189**	**3,475,491**	**3,561,170**	**3,184,961**	**(290,530)**	**-8%**
Total Revenue	**3,003,927**	**5,837,189**	**3,475,491**	**3,561,170**	**3,184,961**	**(290,530)**	**-8%**
Personnel Services	2,689,674	2,989,586	2,922,969	2,962,755	2,506,270	(416,699)	-14%
Materials and Services	302,517	591,178	552,522	598,415	678,691	126,169	23%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,992,191**	**3,580,764**	**3,475,491**	**3,561,170**	**3,184,961**	**(290,531)**	**-8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	11,736	120,907	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,003,927**	**3,701,671**	**3,475,491**	**3,561,170**	**3,184,961**	**(290,531)**	**-8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,003,927**	**3,701,671**	**3,475,491**	**3,561,170**	**3,184,961**	**(290,531)**	**-8%**
Revenues Less Expenses	-	2,135,518	-	-	-		

Notes:
None

210102-Finance

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	255,887	557,007	575,020	575,020	606,292	31,272	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	901,136	839,270	752,809	743,740	819,973	67,164	9%
Operating Revenue	**1,157,023**	**1,396,277**	**1,327,829**	**1,318,760**	**1,426,265**	**98,436**	**7%**
Total Revenue	**1,157,023**	**1,396,277**	**1,327,829**	**1,318,760**	**1,426,265**	**98,436**	**7%**
Personnel Services	1,136,097	958,044	1,177,929	1,182,261	1,277,402	99,472	8%
Materials and Services	147,457	138,547	149,900	136,499	148,863	(1,037)	-1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,283,554**	**1,096,591**	**1,327,829**	**1,318,760**	**1,426,265**	**98,435**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,283,554**	**1,096,591**	**1,327,829**	**1,318,760**	**1,426,265**	**98,435**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,283,554**	**1,096,591**	**1,327,829**	**1,318,760**	**1,426,265**	**98,435**	**7%**
Revenues Less Expenses	(126,531)	299,686	-	-	-		

Notes:
None

210103-Operational Support

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	20,424	1,762	-	547	-	-	-
Charges, Fees, License, Permits, Fines	2,573,379	2,799,763	3,736,585	3,682,672	3,752,246	15,661	0%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	188,108	124,622	63,500	99,508	102,376	38,876	61%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	6,919,009	5,515,554	4,294,265	4,927,931	4,272,005	(22,260)	-1%
Operating Revenue	**9,700,920**	**8,441,701**	**8,094,350**	**8,710,658**	**8,126,627**	**32,277**	**0%**
Total Revenue	**9,700,920**	**8,441,701**	**8,094,350**	**8,710,658**	**8,126,627**	**32,277**	**0%**
Personnel Services	4,998,503	5,199,126	6,764,648	6,669,448	6,749,693	(14,955)	0%
Materials and Services	4,750,419	3,764,147	1,329,702	1,996,210	1,376,934	47,232	4%
Capital Outlay	1,391,657	307,556	-	45,000	-	-	-
Operating Expense	**11,140,580**	**9,270,830**	**8,094,350**	**8,710,658**	**8,126,627**	**32,277**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**11,140,580**	**9,270,830**	**8,094,350**	**8,710,658**	**8,126,627**	**32,277**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**11,140,580**	**9,270,830**	**8,094,350**	**8,710,658**	**8,126,627**	**32,277**	**0%**
Revenues Less Expenses	(1,439,659)	(829,128)	-	-	-		

Notes:
None

210104-Professional Standards

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	71,508	54,948	161,643	161,643	170,425	8,782	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	63,937	89,456	211,622	318,330	230,488	18,866	9%
Operating Revenue	**135,445**	**144,404**	**373,265**	**479,973**	**400,913**	**27,648**	**7%**
Total Revenue	**135,445**	**144,404**	**373,265**	**479,973**	**400,913**	**27,648**	**7%**
Personnel Services	89,089	230,141	321,489	435,343	375,907	54,418	17%
Materials and Services	21,503	27,095	51,776	44,630	25,006	(26,770)	-52%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**110,592**	**257,236**	**373,265**	**479,973**	**400,913**	**27,648**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**110,592**	**257,236**	**373,265**	**479,973**	**400,913**	**27,648**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**110,592**	**257,236**	**373,265**	**479,973**	**400,913**	**27,648**	**7%**
Revenues Less Expenses	24,853	(112,832)	-	-	-		

Notes:
None

210105-Public Information Office (PIO)

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,121	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	179,140	371,750	473,381	473,381	479,539	6,158	1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	736,669	559,815	619,746	440,083	458,908	(160,838)	-26%
Operating Revenue	**916,930**	**931,565**	**1,093,127**	**913,464**	**938,447**	**(154,680)**	**-14%**
Total Revenue	**916,930**	**931,565**	**1,093,127**	**913,464**	**938,447**	**(154,680)**	**-14%**
Personnel Services	832,649	805,862	919,982	772,425	797,861	(122,121)	-13%
Materials and Services	114,420	131,156	173,145	141,039	140,586	(32,559)	-19%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**947,069**	**937,018**	**1,093,127**	**913,464**	**938,447**	**(154,680)**	**-14%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**947,069**	**937,018**	**1,093,127**	**913,464**	**938,447**	**(154,680)**	**-14%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**947,069**	**937,018**	**1,093,127**	**913,464**	**938,447**	**(154,680)**	**-14%**
Revenues Less Expenses	(30,139)	(5,453)	-	-	-		

Notes:
None

210202-City of Estacada

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	215	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	978,517	1,382,026	1,513,159	1,607,300	1,673,603	160,444	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	635	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**979,366**	**1,382,026**	**1,513,159**	**1,607,300**	**1,673,603**	**160,444**	**11%**
Total Revenue	**979,366**	**1,382,026**	**1,513,159**	**1,607,300**	**1,673,603**	**160,444**	**11%**
Personnel Services	687,765	942,481	1,076,404	1,221,222	1,189,607	113,203	11%
Materials and Services	186,943	305,954	403,755	385,528	430,896	27,141	7%
Capital Outlay	-	250	33,000	550	53,100	20,100	61%
Operating Expense	**874,708**	**1,248,685**	**1,513,159**	**1,607,300**	**1,673,603**	**160,444**	**11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**874,708**	**1,248,685**	**1,513,159**	**1,607,300**	**1,673,603**	**160,444**	**11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**874,708**	**1,248,685**	**1,513,159**	**1,607,300**	**1,673,603**	**160,444**	**11%**
Revenues Less Expenses	104,658	133,341	-	-	-		

Notes:
None

210203-City of Happy Valley

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,754	6,727	-	-	-	-	-
Charges, Fees, License, Permits, Fines	4,786,899	5,024,849	5,374,638	5,663,840	5,958,703	584,065	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	24,979	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**4,813,632**	**5,031,576**	**5,374,638**	**5,663,840**	**5,958,703**	**584,065**	**11%**
Total Revenue	**4,813,632**	**5,031,576**	**5,374,638**	**5,663,840**	**5,958,703**	**584,065**	**11%**
Personnel Services	3,610,524	3,831,088	3,918,096	4,283,392	4,327,516	409,421	10%
Materials and Services	973,159	1,199,512	1,406,542	1,378,948	1,459,587	53,045	4%
Capital Outlay	-	976	50,000	1,500	171,600	121,600	243%
Operating Expense	**4,583,683**	**5,031,576**	**5,374,638**	**5,663,840**	**5,958,703**	**584,066**	**11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,583,683**	**5,031,576**	**5,374,638**	**5,663,840**	**5,958,703**	**584,066**	**11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,583,683**	**5,031,576**	**5,374,638**	**5,663,840**	**5,958,703**	**584,066**	**11%**
Revenues Less Expenses	229,949	-	-	-	-		

Notes:
None

210204-City of Wilsonville

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,753	12,771	-	-	-	-	-
Charges, Fees, License, Permits, Fines	5,873,566	6,578,725	6,706,260	6,960,892	7,607,273	901,013	13%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**5,875,319**	**6,591,496**	**6,706,260**	**6,960,892**	**7,607,273**	**901,013**	**13%**
Total Revenue	**5,875,319**	**6,591,496**	**6,706,260**	**6,960,892**	**7,607,273**	**901,013**	**13%**
Personnel Services	4,424,396	5,001,774	4,785,089	5,091,569	5,405,648	620,559	13%
Materials and Services	1,288,762	1,491,113	1,871,171	1,866,698	1,988,925	117,754	6%
Capital Outlay	-	1,266	50,000	2,625	212,700	162,700	325%
Operating Expense	**5,713,158**	**6,494,152**	**6,706,260**	**6,960,892**	**7,607,273**	**901,013**	**13%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,713,158**	**6,494,152**	**6,706,260**	**6,960,892**	**7,607,273**	**901,013**	**13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,713,158**	**6,494,152**	**6,706,260**	**6,960,892**	**7,607,273**	**901,013**	**13%**
Revenues Less Expenses	162,161	97,344	-	-	-		

Notes:
None

210205-Critical Incident Response

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	470	-	-	-
Charges, Fees, License, Permits, Fines	(10)	5	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	4,161	-	-	-	-	-
Other Interfund Transfers	-	-	-	44,150	-	-	-
General Fund Support	652,761	544,310	979,248	1,026,254	779,152	(200,096)	-20%
Operating Revenue	**652,751**	**548,476**	**979,248**	**1,070,874**	**779,152**	**(200,096)**	**-20%**
Total Revenue	**652,751**	**548,476**	**979,248**	**1,070,874**	**779,152**	**(200,096)**	**-20%**
Personnel Services	457,859	435,024	673,180	678,161	619,344	(53,836)	-8%
Materials and Services	270,166	178,945	306,068	348,563	159,808	(146,260)	-48%
Capital Outlay	95,967	1,596	-	44,150	-	-	-
Operating Expense	**823,992**	**615,565**	**979,248**	**1,070,874**	**779,152**	**(200,096)**	**-20%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**823,992**	**615,565**	**979,248**	**1,070,874**	**779,152**	**(200,096)**	**-20%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**823,992**	**615,565**	**979,248**	**1,070,874**	**779,152**	**(200,096)**	**-20%**
Revenues Less Expenses	(171,241)	(67,089)	-	-	-		

Notes:
None

210206-Enhanced Law Enforcement District (ELED)

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**75,596**	**76,526**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	930	5,124	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	7,009,016	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**7,009,946**	**5,124**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**7,085,542**	**81,650**	**-**	**-**	**-**	**-**	**-**
Personnel Services	7,009,016	-	-	-	-	-	-
Materials and Services	-	441,123	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**7,009,016**	**441,123**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**7,009,016**	**441,123**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,009,016**	**441,123**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	76,526	(359,474)	-	-	-		

Notes:
Closed program.

210207-Family Justice Center (FJC)

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	348	4,935	-	3,364	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	1,227	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	4,568	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,005,362	2,074,984	2,552,367	2,235,352	2,603,404	51,037	2%
Operating Revenue	**2,010,278**	**2,079,919**	**2,552,367**	**2,239,943**	**2,603,404**	**51,037**	**2%**
Total Revenue	**2,010,278**	**2,079,919**	**2,552,367**	**2,239,943**	**2,603,404**	**51,037**	**2%**
Personnel Services	1,875,713	1,960,150	2,141,028	1,890,070	2,280,983	139,955	7%
Materials and Services	216,214	286,799	411,339	349,873	322,421	(88,918)	-22%
Capital Outlay	-	12,041	-	-	-	-	-
Operating Expense	**2,091,927**	**2,258,990**	**2,552,367**	**2,239,943**	**2,603,404**	**51,037**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,091,927**	**2,258,990**	**2,552,367**	**2,239,943**	**2,603,404**	**51,037**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,091,927**	**2,258,990**	**2,552,367**	**2,239,943**	**2,603,404**	**51,037**	**2%**
Revenues Less Expenses	(81,649)	(179,071)	-	-	-		

Notes:
None

210208-Investigations

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**107,816**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	203,467	418,745	235,000	926,575	200,000	(35,000)	-15%
Charges, Fees, License, Permits, Fines	95	440,577	-	350,100	300,100	300,100	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	115,748	(22,394)	-	13,745	7,650	7,650	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	6,930,035	8,585,096	9,321,292	8,600,594	10,178,607	857,315	9%
Operating Revenue	**7,249,345**	**9,422,024**	**9,556,292**	**9,891,014**	**10,686,357**	**1,130,065**	**12%**
Total Revenue	**7,249,345**	**9,529,840**	**9,556,292**	**9,891,014**	**10,686,357**	**1,130,065**	**12%**
Personnel Services	6,484,024	8,203,713	7,806,340	7,992,687	8,378,116	571,776	7%
Materials and Services	777,286	1,129,174	1,684,952	1,645,294	2,288,767	603,815	36%
Capital Outlay	8,196	349	-	237,025	14,541	14,541	-
Operating Expense	**7,269,506**	**9,333,236**	**9,491,292**	**9,875,006**	**10,681,424**	**1,190,132**	**13%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	61,088	65,000	16,008	-	(65,000)	-100%
Transfers	-	-	-	-	4,933	4,933	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**7,269,506**	**9,394,324**	**9,556,292**	**9,891,014**	**10,686,357**	**1,130,065**	**12%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,269,506**	**9,394,324**	**9,556,292**	**9,891,014**	**10,686,357**	**1,134,998**	**12%**
Revenues Less Expenses	(20,162)	135,517	-	-	-		

Notes:
None

210209-Patrol

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**95,004**	**134,985**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	471,109	826,178	958,043	1,048,408	353,585	(604,458)	-63%
Charges, Fees, License, Permits, Fines	491,244	70,593	-	89,787	89,950	89,950	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	56,038	11,129	7,000	12,369	11,330	4,330	62%
Other Interfund Transfers	-	-	450,000	450,231	400,000	(50,000)	-11%
General Fund Support	15,639,253	18,179,098	18,328,441	17,722,278	18,684,979	356,538	2%
Operating Revenue	**16,657,643**	**19,086,998**	**19,743,484**	**19,323,073**	**19,539,844**	**(203,640)**	**-1%**
Total Revenue	**16,752,647**	**19,221,983**	**19,743,484**	**19,323,073**	**19,539,844**	**(203,640)**	**-1%**
Personnel Services	13,767,246	13,936,712	13,500,044	13,541,163	15,019,292	1,519,248	11%
Materials and Services	3,376,317	2,885,853	3,713,397	3,265,422	4,520,552	807,155	22%
Capital Outlay	14,429	149,028	2,530,043	2,516,488	-	(2,530,043)	-100%
Operating Expense	**17,157,992**	**16,971,593**	**19,743,484**	**19,323,073**	**19,539,844**	**(203,640)**	**-1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**17,157,992**	**16,971,593**	**19,743,484**	**19,323,073**	**19,539,844**	**(203,640)**	**-1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**17,157,992**	**16,971,593**	**19,743,484**	**19,323,073**	**19,539,844**	**(203,640)**	**-1%**
Revenues Less Expenses	(405,345)	2,250,390	-	-	-		

Notes:
None

210210-Traffic Enforcement

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	56,156	2,092	-	500	-	-	-
Charges, Fees, License, Permits, Fines	(5)	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	722,374	1,031,896	993,889	1,296,455	-	(993,889)	-100%
Operating Revenue	**778,525**	**1,033,988**	**993,889**	**1,296,955**	**-**	**(993,889)**	**-100%**
Total Revenue	**778,525**	**1,033,988**	**993,889**	**1,296,955**	**-**	**(993,889)**	**-100%**
Personnel Services	932,023	1,120,242	785,894	1,072,542	0	(785,893)	-100%
Materials and Services	125,726	155,798	207,995	224,413	-	(207,995)	-100%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,057,749**	**1,276,040**	**993,889**	**1,296,955**	**0**	**(993,888)**	**-100%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,057,749**	**1,276,040**	**993,889**	**1,296,955**	**0**	**(993,888)**	**-100%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,057,749**	**1,276,040**	**993,889**	**1,296,955**	**0**	**(993,888)**	**-100%**
Revenues Less Expenses	(279,224)	(242,052)	-	-	-		

Notes:
None

210211-CCSO Forfeitures

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**856,677**	**18,487**	**80,051**	**99,437**	**-**	**(80,051)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	90,096	70,144	150,000	225,000	175,000	25,000	17%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	38,607	146,648	1,000	5,500	1,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**128,703**	**216,792**	**151,000**	**230,500**	**176,000**	**25,000**	**17%**
Total Revenue	**985,380**	**235,279**	**231,051**	**329,937**	**176,000**	**(55,051)**	**-24%**
Personnel Services	442,394	-	-	-	-	-	-
Materials and Services	1,160	155,228	186,651	329,937	176,000	(10,651)	-6%
Capital Outlay	523,339	-	44,400	-	-	(44,400)	-100%
Operating Expense	**966,893**	**155,228**	**231,051**	**329,937**	**176,000**	**(55,051)**	**-24%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**966,893**	**155,228**	**231,051**	**329,937**	**176,000**	**(55,051)**	**-24%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**966,893**	**155,228**	**231,051**	**329,937**	**176,000**	**(55,051)**	**-24%**
Revenues Less Expenses	18,487	80,051	-	-	-		

Notes:
None

210302-Civil

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY25-26 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	572	26,818	-	7,000	7,210	7,210	-
Charges, Fees, License, Permits, Fines	932,678	736,967	668,750	735,570	745,193	76,443	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	483	-	-	56	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	5,193,209	6,352,140	9,038,465	7,391,514	8,791,742	(246,723)	-3%
Operating Revenue	**6,126,943**	**7,115,925**	**9,707,215**	**8,134,140**	**9,544,145**	**(163,070)**	**-2%**
Total Revenue	**6,126,943**	**7,115,925**	**9,707,215**	**8,134,140**	**9,544,145**	**(163,070)**	**-2%**
Personnel Services	5,222,083	5,742,580	7,716,928	6,223,700	7,417,649	(299,279)	-4%
Materials and Services	1,212,785	1,703,851	1,990,287	1,910,440	2,126,496	136,209	7%
Capital Outlay	-	23,522	-	-	-	-	-
Operating Expense	**6,434,868**	**7,469,952**	**9,707,215**	**8,134,140**	**9,544,145**	**(163,069)**	**-2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**6,434,868**	**7,469,952**	**9,707,215**	**8,134,140**	**9,544,145**	**(163,069)**	**-2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**6,434,868**	**7,469,952**	**9,707,215**	**8,134,140**	**9,544,145**	**(163,069)**	**-2%**
Revenues Less Expenses	(307,925)	(354,028)	-	-	-		

Notes:
None

210303-Parole and Probation

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**1,221,525**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	12,174,742	8,301,128	11,969,586	10,657,828	12,375,521	405,935	3%
Charges, Fees, License, Permits, Fines	636,592	379,994	-	183,975	180,074	180,074	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	7,701	143,627	9,000	298	-	(9,000)	-100%
Other Interfund Transfers	-	215,136	400,000	340,000	503,715	103,715	26%
General Fund Support	5,067,546	7,495,436	6,423,707	7,760,684	5,917,758	(505,949)	-8%
Operating Revenue	**17,886,581**	**16,535,321**	**18,802,293**	**18,942,785**	**18,977,068**	**174,775**	**1%**
Total Revenue	**17,886,581**	**17,756,846**	**18,802,293**	**18,942,785**	**18,977,068**	**174,775**	**1%**
Personnel Services	11,873,480	13,439,553	13,434,491	13,303,763	13,549,238	114,747	1%
Materials and Services	4,546,342	5,743,347	5,057,202	5,514,022	5,352,830	295,628	6%
Capital Outlay	67,625	24,772	-	50,000	-	-	-
Operating Expense	**16,487,447**	**19,207,672**	**18,491,693**	**18,867,785**	**18,902,068**	**410,374**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	342,804	94,424	223,600	75,000	75,000	(148,600)	-66%
Transfers	-	42,000	87,000	-	-	(87,000)	-100%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**16,830,251**	**19,344,097**	**18,802,293**	**18,942,785**	**18,977,068**	**174,774**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**16,830,251**	**19,344,097**	**18,802,293**	**18,942,785**	**18,977,068**	**87,774**	**0%**
Revenues Less Expenses	1,056,330	(1,587,251)	-	-	-		

Notes:
None

210304-Jail

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**124,989**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,277,441	254,072	115,500	631,980	507,609	392,109	339%
Charges, Fees, License, Permits, Fines	5,000	5,100	-	3,000	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	241,429	266,000	45,000	219,981	200,000	155,000	344%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	25,759,164	29,178,475	29,301,296	31,001,133	33,720,534	4,419,238	15%
Operating Revenue	**27,283,034**	**29,703,647**	**29,461,796**	**31,856,094**	**34,428,143**	**4,966,347**	**17%**
Total Revenue	**27,408,022**	**29,703,647**	**29,461,796**	**31,856,094**	**34,428,143**	**4,966,347**	**17%**
Personnel Services	20,169,313	22,579,540	21,781,447	23,517,108	22,544,329	762,882	4%
Materials and Services	5,493,793	7,511,109	7,567,349	8,223,565	11,766,070	4,198,721	55%
Capital Outlay	200,848	216,145	-	3,000	-	-	-
Operating Expense	**25,863,954**	**30,306,794**	**29,348,796**	**31,743,673**	**34,310,399**	**4,961,603**	**17%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	174,586	-	113,000	112,421	117,744	4,744	4%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**26,038,540**	**30,306,794**	**29,461,796**	**31,856,094**	**34,428,143**	**4,966,347**	**17%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**26,038,540**	**30,306,794**	**29,461,796**	**31,856,094**	**34,428,143**	**4,971,091**	**17%**
Revenues Less Expenses	1,369,482	(603,146)	-	-	-		

Notes:
None

210305-Inmate Welfare

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**84,534**	**3,800**	**152,126**	**152,126**	**-**	**(152,126)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	80,135	196,208	55,000	55,000	60,000	5,000	9%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,560	3,764	1,500	5,683	-	(1,500)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**82,695**	**199,972**	**56,500**	**60,683**	**60,000**	**3,500**	**6%**
Total Revenue	**167,229**	**203,771**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	163,429	51,646	208,626	212,809	60,000	(148,626)	-71%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Revenues Less Expenses	3,800	152,126	-	-	-		

Notes:
None

210402-Public Safety Training Center (PSTC)

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	757,895	841,914	1,079,645	1,003,481	881,991	(197,654)	-18%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	216,377	211,260	190,500	235,483	241,080	50,580	27%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	378,978	-	172,349	83,431	236,748	64,399	37%
Operating Revenue	**1,353,250**	**1,053,174**	**1,442,494**	**1,322,395**	**1,359,819**	**(82,675)**	**-6%**
Total Revenue	**1,353,250**	**1,053,174**	**1,442,494**	**1,322,395**	**1,359,819**	**(82,675)**	**-6%**
Personnel Services	878,119	958,760	906,587	935,726	952,509	45,922	5%
Materials and Services	461,489	502,975	535,907	386,669	407,310	(128,597)	-24%
Capital Outlay	102,974	-	-	-	-	-	-
Operating Expense	**1,442,581**	**1,461,736**	**1,442,494**	**1,322,395**	**1,359,819**	**(82,675)**	**-6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,442,581**	**1,461,736**	**1,442,494**	**1,322,395**	**1,359,819**	**(82,675)**	**-6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,442,581**	**1,461,736**	**1,442,494**	**1,322,395**	**1,359,819**	**(82,675)**	**-6%**
Revenues Less Expenses	(89,332)	(408,561)	-	-	-		

Notes:
None

210403-Training & Wellness

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	7,879	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	856,819	1,029,699	1,029,699	925,306	(104,393)	-10%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,307	482	-	873	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,562,771	1,338,022	1,348,070	1,156,615	1,187,040	(161,030)	-12%
Operating Revenue	**2,564,078**	**2,203,202**	**2,377,769**	**2,187,187**	**2,112,346**	**(265,423)**	**-11%**
Total Revenue	**2,564,078**	**2,203,202**	**2,377,769**	**2,187,187**	**2,112,346**	**(265,423)**	**-11%**
Personnel Services	1,823,240	1,773,988	1,716,155	1,703,357	1,685,918	(30,237)	-2%
Materials and Services	733,740	727,135	661,614	483,830	426,428	(235,186)	-36%
Capital Outlay	5,790	5,790	-	-	-	-	-
Operating Expense	**2,562,770**	**2,506,913**	**2,377,769**	**2,187,187**	**2,112,346**	**(265,423)**	**-11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,562,770**	**2,506,913**	**2,377,769**	**2,187,187**	**2,112,346**	**(265,423)**	**-11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,562,770**	**2,506,913**	**2,377,769**	**2,187,187**	**2,112,346**	**(265,423)**	**-11%**
Revenues Less Expenses	1,307	(303,710)	-	-	-		

Notes:
None

210502-Sheriff Operating Levy

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**7,808,077**	**7,495,281**	**7,370,281**	**4,866,919**	2,441,920	**(4,928,361)**	**-67%**
Taxes	22,314,439	23,250,418	24,910,000	24,954,300	25,702,929	792,929	3%
Federal, State, Local, All Other Gifts	86,180	20,784	-	146,700	151,900	151,900	-
Charges, Fees, License, Permits, Fines	-	4,183	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	578,948	501,693	300,000	237,752	68,077	(231,923)	-77%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**22,979,567**	**23,777,078**	**25,210,000**	**25,338,752**	**25,922,906**	**712,906**	**3%**
Total Revenue	**30,787,644**	**31,272,359**	**32,580,281**	**30,205,671**	**28,364,826**	**(4,215,455)**	**-13%**
Personnel Services	13,312,263	16,945,634	20,753,281	17,833,773	17,201,784	(3,551,497)	-17%
Materials and Services	9,008,368	8,480,920	9,827,000	8,761,979	10,078,042	251,042	3%
Capital Outlay	971,733	978,886	2,000,000	1,117,999	1,025,000	(975,000)	-49%
Operating Expense	**23,292,363**	**26,405,440**	**32,580,281**	**27,713,751**	**28,304,826**	**(4,275,455)**	**-13%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	50,000	60,000	60,000	-
Transfers	-	-		-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**23,292,363**	**26,405,440**	**32,580,281**	**27,763,751**	**28,364,826**	**(4,215,455)**	**-13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**23,292,363**	**26,405,440**	**32,580,281**	**27,763,751**	**28,364,826**	**(4,215,455)**	**-13%**
Revenues Less Expenses	7,495,281	4,866,919	-	2,441,920	-		

Notes:
None

District Attorney's Office

Mission Statement:

The mission of the District Attorney's Office is to provide leadership, accountability, and high-quality service in a fair and just manner so that those who live, work, and play in Clackamas County can enjoy a safe and livable community.

Website: www.clackamas.us/da

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
							Total	Filled	Vacant
District Attorney's Office	Business Administration	995,141		995,141	995,142	100%	1.0	1.0	0.0
	Office of the District Attorney	3,995,499		3,995,499	3,795,499	95%	16.4	15.4	1.0
Family Support	Child Support Enforcement	2,454,806		2,454,806	381,416	16%	13.4	13.4	0.0
Justice & Public Safety	Adult & Juvenile Criminal Prosecution & Case Resolution	8,944,034	148,077	9,092,111 -	8,175,221	90%	32.0	29.0	3.0
	Adult & Juvenile Criminal Prosecution & Case Resolution Support	3,179,013		3,179,013	2,579,013	81%	23.0	22.0	1.0
Victim & Support Service	Victim Assistance	2,346,192		2,346,192	907,709	39%	11.0	10.0	1.0
	TOTAL	21,914,686	148,077	22,062,763	16,834,000	76%	96.7	90.7	6.0
	FY25-26 Budget (Amended)	20,782,116	85,000	20,867,116	15,737,399	75%	96.7	87.7	9.0
	$ Increase (Decrease)	1,132,571	63,077	1,195,648	1,096,601		0.0	3.0	(3.0)
	% Increase (Decrease)	5%	74%	6%	7%		0%	3%	-33%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY25-26 FTE: The figures align to each department's updated personnel counts.***

240101-Business Administration

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**11,102**	**11,102**	**11,102**	**11,102**	**-**	**(11,102)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,621	877	-	500	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,917,781	2,326,438	896,668	712,916	995,141	98,473	11%
Operating Revenue	**2,921,402**	**2,327,315**	**896,668**	**713,416**	**995,141**	**98,473**	**11%**
Total Revenue	**2,932,504**	**2,338,417**	**907,770**	**724,518**	**995,141**	**87,371**	**10%**
Personnel Services	1,393,861	587,953	305,884	196,522	206,098	(99,785)	-33%
Materials and Services	1,791,591	1,524,359	601,887	527,996	789,043	187,156	31%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**3,185,452**	**2,112,312**	**907,770**	**724,518**	**995,141**	**87,371**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,185,452**	**2,112,312**	**907,770**	**724,518**	**995,141**	**87,371**	**10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,185,452**	**2,112,312**	**907,770**	**724,518**	**995,141**	**87,371**	**10%**
Revenues Less Expenses	(252,947)	226,105	-	-	-		

Notes:
None

240102-Office of the District Attorney

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	200,000	200,000	200,000	-	0%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	80,900	-	21	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,065,286	2,437,407	3,956,690	3,894,578	3,933,414	(23,276)	-1%
Operating Revenue	**2,065,286**	**2,518,307**	**4,156,690**	**4,094,599**	**4,133,414**	**(23,276)**	**-1%**
Total Revenue	**2,065,286**	**2,518,307**	**4,156,690**	**4,094,599**	**4,133,414**	**(23,276)**	**-1%**
Personnel Services	1,942,585	2,678,002	3,798,823	3,657,920	3,743,601	(55,222)	-1%
Materials and Services	122,700	135,570	357,867	436,679	389,816	31,949	9%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,065,285**	**2,813,573**	**4,156,690**	**4,094,599**	**4,133,417**	**(23,273)**	**-1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,065,285**	**2,813,573**	**4,156,690**	**4,094,599**	**4,133,417**	**(23,273)**	**-1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,065,285**	**2,813,573**	**4,156,690**	**4,094,599**	**4,133,417**	**(23,273)**	**-1%**
Revenues Less Expenses	-	(295,266)	-	-	-		

Notes:
None

240103-Policy, Performance & Partnerships

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	204,090	161,994	-	-	-	-	-
Operating Revenue	**204,090**	**161,994**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**204,090**	**161,994**	**-**	**-**	**-**	**-**	**-**
Personnel Services	204,090	161,994	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**204,090**	**161,994**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**204,090**	**161,994**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**204,090**	**161,994**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	-	-	-	-	-		

Notes:
Inactive Program For FY26-27.

240202-Child Support Enforcement

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,915,414	1,697,421	2,117,167	2,009,215	2,073,390	(43,777)	-2%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	405,483	286,504	296,965	252,932	381,416	84,451	28%
Operating Revenue	**2,320,897**	**1,983,925**	**2,414,132**	**2,262,147**	**2,454,806**	**40,674**	**2%**
Total Revenue	**2,320,897**	**1,983,925**	**2,414,132**	**2,262,147**	**2,454,806**	**40,674**	**2%**
Personnel Services	1,713,290	1,820,777	2,131,665	1,990,580	2,183,763	52,098	2%
Materials and Services	315,290	344,635	282,467	271,567	271,043	(11,424)	-4%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,028,579**	**2,165,412**	**2,414,132**	**2,262,147**	**2,454,806**	**40,674**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,028,579**	**2,165,412**	**2,414,132**	**2,262,147**	**2,454,806**	**40,674**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,028,579**	**2,165,412**	**2,414,132**	**2,262,147**	**2,454,806**	**40,674**	**2%**
Revenues Less Expenses	292,317	(181,487)	-	-	-		

Notes:
None

240302-Adult & Juvenile Criminal Prosecution & Case Resolution

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**289,274**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	208,672	839,700	501,300	916,890	77,190	9%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	64,484	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	6,226,884	6,973,745	7,622,874	7,935,998	8,505,254	882,380	12%
Operating Revenue	**6,226,884**	**7,246,901**	**8,462,574**	**8,437,298**	**9,422,144**	**959,570**	**11%**
Total Revenue	**6,516,158**	**7,246,901**	**8,462,574**	**8,437,298**	**9,422,144**	**959,570**	**11%**
Personnel Services	5,846,613	7,027,359	7,448,570	7,745,382	8,119,035	670,465	9%
Materials and Services	132,845	489,771	1,014,004	691,916	1,303,109	289,105	29%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**5,979,458**	**7,517,130**	**8,462,574**	**8,437,298**	**9,422,144**	**959,570**	**11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,979,458**	**7,517,130**	**8,462,574**	**8,437,298**	**9,422,144**	**959,570**	**11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,979,458**	**7,517,130**	**8,462,574**	**8,437,298**	**9,422,144**	**959,570**	**11%**
Revenues Less Expenses	536,700	(270,230)	-	-	-		

Notes:
None

240303-Adult & Juvenile Criminal Prosecution & Case Resolution Support

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	446,704	395,168	419,999	510,000	600,000	180,001	43%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	5,167	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,665,272	1,696,659	2,189,652	2,165,780	2,579,013	389,361	18%
Operating Revenue	**2,111,976**	**2,096,994**	**2,609,651**	**2,675,780**	**3,179,013**	**569,362**	**22%**
Total Revenue	**2,111,976**	**2,096,994**	**2,609,651**	**2,675,780**	**3,179,013**	**569,362**	**22%**
Personnel Services	2,024,292	2,058,663	2,271,922	2,338,050	2,896,724	624,803	28%
Materials and Services	-	-	337,729	337,730	282,289	(55,440)	-16%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,024,292**	**2,058,663**	**2,609,651**	**2,675,780**	**3,179,013**	**569,362**	**22%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,024,292**	**2,058,663**	**2,609,651**	**2,675,780**	**3,179,013**	**569,362**	**22%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,024,292**	**2,058,663**	**2,609,651**	**2,675,780**	**3,179,013**	**569,362**	**22%**
Revenues Less Expenses	87,684	38,331	-	-	-		

Notes:
None

240304-Operational Development & Innovation

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	358,489	384,599	-	-	-	-	-
Operating Revenue	**358,489**	**384,599**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**358,489**	**384,599**	**-**	**-**	**-**	**-**	**-**
Personnel Services	416,903	392,133	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**416,903**	**392,133**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**416,903**	**392,133**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**416,903**	**392,133**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	(58,414)	(7,534)	-	-	-		

Notes:
Inactive Program For FY26-27.

240305-Post-Adjudication

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	7,000	1,353	-	-	-	-	-
Operating Revenue	**7,000**	**1,353**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**7,000**	**1,353**	**-**	**-**	**-**	**-**	**-**
Personnel Services	23,612	-	-	-	-	-	-
Materials and Services	3,088	1,353	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**26,700**	**1,353**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**26,700**	**1,353**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**26,700**	**1,353**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	(19,700)	-	-	-	-		

Notes:
Inactive Program For FY26-27.

240306-Pre-Charging Assistance

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	159,847	96,739	-	-	-	-	-
Operating Revenue	**159,847**	**96,739**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**159,847**	**96,739**	**-**	**-**	**-**	**-**	**-**
Personnel Services	217,572	233,645	-	-	-	-	-
Materials and Services	34,480	27,313	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**252,051**	**260,958**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**252,051**	**260,958**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**252,051**	**260,958**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	(92,204)	(164,219)	-	-	-		

Notes:
Inactive Program For FY26-27.

240401-Victim Assistance

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	597,529	2,047,756	1,436,749	1,328,730	1,413,483	(23,266)	-2%
Charges, Fees, License, Permits, Fines	93,581	117,701	105,000	45,238	25,000	(80,000)	-76%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	720,785	749,556	774,550	775,195	939,762	165,212	21%
Operating Revenue	**1,411,896**	**2,915,013**	**2,316,299**	**2,149,163**	**2,378,245**	**61,946**	**3%**
Total Revenue	**1,411,896**	**2,915,013**	**2,316,299**	**2,149,163**	**2,378,245**	**61,946**	**3%**
Personnel Services	1,271,733	1,295,695	1,429,493	1,364,686	1,532,082	102,589	7%
Materials and Services	264,077	256,417	241,807	226,477	201,163	(40,644)	-17%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,535,810**	**1,552,112**	**1,671,299**	**1,591,163**	**1,733,245**	**61,946**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	418,500	697,500	645,000	558,000	645,000	-	0%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,954,310**	**2,249,612**	**2,316,299**	**2,149,163**	**2,378,245**	**61,946**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,954,310**	**2,249,612**	**2,316,299**	**2,149,163**	**2,378,245**	**61,946**	**3%**
Revenues Less Expenses	(542,414)	665,401	-	-	-		

Notes:
None

Justice Court

Mission Statement

The mission of the Justice Court is to promote justice in a fair and impartial forum; establishing public trust and confidence by providing citizens convenient access to justice and utilizing public resources efficiently and in a manner that demonstrates fiscal responsibility, accountability and sustainability.

Website: www.clackamas.us/justice

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Justice Court Services	Criminal Division	3,764,109	3,764,109	-	0.0%	7.5	6.0	1.5
	Civil Division	310,762	310,762	-	0.0%	0.5	0.0	0.5
	TOTAL	4,074,871	4,074,871	-	0.0%	8.0	6.0	2.0
	FY25-26 Budget (Amended)	3,875,000	3,875,000		0.0%	7.0	6.0	1.0
	$ Increase (Decrease)	199,871	199,871	-		1.0	0.0	1.0
	% Increase (Decrease)	5%	5%	-		14%	0%	100%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

250101-Criminal Division

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**528,000**	**365,000**	**300,000**	**200,000**	**250,000**	**(50,000)**	**-17%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	3,112,921	3,341,363	3,325,000	3,475,220	3,449,109	124,109	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	191,247	126,655	75,000	75,000	65,000	(10,000)	-13%
Other Interfund Transfers	-	40,924	-	-	-	-	-
General Fund Support	-	7,969	-	-	-	-	-
Operating Revenue	**3,304,168**	**3,516,911**	**3,400,000**	**3,550,220**	**3,514,109**	**114,109**	**3%**
Total Revenue	**3,832,168**	**3,881,911**	**3,700,000**	**3,750,220**	**3,764,109**	**64,109**	**2%**
Personnel Services	718,262	740,135	906,589	907,605	951,042	44,454	5%
Materials and Services	942,241	893,101	897,943	842,615	1,113,067	215,124	24%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,660,503**	**1,633,235**	**1,804,532**	**1,750,220**	**2,064,109**	**259,577**	**14%**
Debt Service	-	-	-	-	-	-	-
Special Payments	1,204,774	1,009,361	1,300,000	1,300,000	1,300,000	-	0%
Transfers	-	-	450,000	450,000	400,000	(50,000)	-11%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,865,277**	**2,642,596**	**3,554,532**	**3,500,220**	**3,764,109**	**209,577**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,865,277**	**2,642,596**	**3,554,532**	**3,500,220**	**3,764,109**	**159,577**	**4%**
Revenues Less Expenses	966,891	1,239,315	145,468	250,000	-		

Notes:
None

250102-Civil Division

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	173,532	228,847	175,000	99,780	310,762	135,762	78%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**173,532**	**228,847**	**175,000**	**99,780**	**310,762**	**135,762**	**78%**
Total Revenue	**173,532**	**228,847**	**175,000**	**99,780**	**310,762**	**135,762**	**78%**
Personnel Services	55,102	5,034	56,931	99,779	160,512	103,581	182%
Materials and Services	6,877	485	9,100	1	150,250	141,150	1551%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**61,978**	**5,519**	**66,031**	**99,780**	**310,762**	**244,731**	**371%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**61,978**	**5,519**	**66,031**	**99,780**	**310,762**	**244,731**	**371%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**61,978**	**5,519**	**66,031**	**99,780**	**310,762**	**244,731**	**371%**
Revenues Less Expenses	111,554	223,328	108,969	-	-		

Notes:
None

Juvenile

Mission Statement

The mission of the Clackamas County Juvenile Department is to provide equitable juvenile justice, family support, intervention, and reformation services to youth so they can repair harm to victims, experience positive change, and contribute to a safe, healthy, and secure community.

Website: www.clackamas.us/juvenile

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Administration	Office of the Director	954,394	-	954,394	945,164	99%	4.0	3.0	1.0
	Policy, Performance & Research	761,896		761,896	754,050	99%	3.4	3.2	0.2
Accountability & Reformation	Court Supervision Services	5,347,177		5,347,177	3,861,549	72%	15.5	15.2	0.3
	Positive Youth Development New	1,125,144		1,125,144	898,388	80%	4.1	3.9	0.2
Youth, Family, Stakeholder & Community Collaboration	Prevention, Early Intervention, & Family Support	1,206,176	295,000	1,501,176	575,270	38%	2.4	1.2	1.2
	Juvenile Intake and Assessment Center	2,243,963		2,243,963	2,221,579	99%	9.7	9.0	0.8
	TOTAL	11,638,750	295,000	11,933,750	9,256,000	78%	39.0	35.5	3.5
	FY25-26 Budget (Amended)	11,457,948	205,230	11,663,178	8,986,642	77%	39.0	37.5	1.5
	$ Increase (Decrease)	180,802	89,770	270,572	269,358		0.0	-2.1	2.0
	% Increase (Decrease)	2%	44%	2%	3%		0%	-5%	133%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

260101-Office of the Director

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	1,980	2,619	8,100	9,230	6,611	252%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	983,692	729,485	866,953	729,308	945,164	78,211	9%
Operating Revenue	**983,692**	**731,465**	**869,572**	**737,408**	**954,394**	**84,822**	**10%**
Total Revenue	**983,692**	**731,465**	**869,572**	**737,408**	**954,394**	**84,822**	**10%**
Personnel Services	689,781	692,810	720,508	593,722	766,846	46,338	6%
Materials and Services	127,717	300,330	149,064	143,686	187,548	38,484	26%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**817,498**	**993,140**	**869,572**	**737,408**	**954,394**	**84,822**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**817,498**	**993,140**	**869,572**	**737,408**	**954,394**	**84,822**	**10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**817,498**	**993,140**	**869,572**	**737,408**	**954,394**	**84,822**	**10%**
Revenues Less Expenses	166,194	(261,675)	-	-	-		

Notes:
None

260102-Policy, Performance & Research

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	3,610	7,290	7,846	4,236	117%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	508,208	610,941	724,796	652,792	754,050	29,254	4%
Operating Revenue	**508,208**	**610,941**	**728,406**	**660,082**	**761,896**	**33,490**	**5%**
Total Revenue	**508,208**	**610,941**	**728,406**	**660,082**	**761,896**	**33,490**	**5%**
Personnel Services	416,444	510,854	612,085	534,708	631,546	19,461	3%
Materials and Services	93,567	103,237	116,321	125,374	130,350	14,029	12%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**510,011**	**614,090**	**728,406**	**660,082**	**761,896**	**33,490**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**510,011**	**614,090**	**728,406**	**660,082**	**761,896**	**33,490**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**510,011**	**614,090**	**728,406**	**660,082**	**761,896**	**33,490**	**5%**
Revenues Less Expenses	(1,803)	(3,149)	-	-	-		

Notes:
None

260202-Court Supervision Services

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**2,268**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,016,764	1,108,161	1,334,338	1,002,885	1,381,191	46,853	4%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	210	2,320	-	-	-	-	-
Other Interfund Transfers	174,586	108,694	99,463	99,463	104,437	4,974	5%
General Fund Support	4,042,538	3,378,955	3,825,535	3,201,186	3,861,549	36,014	1%
Operating Revenue	**5,234,098**	**4,598,129**	**5,259,336**	**4,303,534**	**5,347,177**	**87,841**	**2%**
Total Revenue	**5,234,098**	**4,600,397**	**5,259,336**	**4,303,534**	**5,347,177**	**87,841**	**2%**
Personnel Services	2,458,910	2,626,181	2,587,963	2,310,803	2,519,612	(68,351)	-3%
Materials and Services	2,491,945	1,799,828	2,671,372	1,992,731	2,827,565	156,193	6%
Capital Outlay	123,854	131,710	-	-	-	-	-
Operating Expense	**5,074,708**	**4,557,719**	**5,259,336**	**4,303,534**	**5,347,177**	**87,841**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,074,708**	**4,557,719**	**5,259,336**	**4,303,534**	**5,347,177**	**87,841**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,074,708**	**4,557,719**	**5,259,336**	**4,303,534**	**5,347,177**	**87,841**	**2%**
Revenues Less Expenses	159,389	42,678	-	-	-		

Notes:
None

260204-Positive Youth Development New

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	43,000	321,354	236,653	180,039	226,756	(9,897)	-4%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	23,949	-	-	-	-	-	-
General Fund Support	676,547	713,763	873,643	709,310	898,388	24,745	3%
Operating Revenue	**743,496**	**1,035,117**	**1,110,296**	**889,349**	**1,125,144**	**14,848**	**1%**
Total Revenue	**743,496**	**1,035,117**	**1,110,296**	**889,349**	**1,125,144**	**14,848**	**1%**
Personnel Services	564,163	683,335	656,787	564,082	676,967	20,180	3%
Materials and Services	145,388	186,819	453,510	325,267	448,177	(5,333)	-1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**709,551**	**870,155**	**1,110,297**	**889,349**	**1,125,144**	**14,847**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**709,551**	**870,155**	**1,110,297**	**889,349**	**1,125,144**	**14,847**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**709,551**	**870,155**	**1,110,297**	**889,349**	**1,125,144**	**14,847**	**1%**
Revenues Less Expenses	33,945	164,963	-	-	-		

Notes:
None

260404-Prevention, Early Intervention, & Family Support

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	394,262	714,330	759,019	555,112	617,600	(141,419)	-19%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	145,013	58,216	205,230	202,047	295,000	89,770	44%
Other Interfund Transfers	-	24,425	25,916	25,916	13,306	(12,610)	-49%
General Fund Support	351,537	525,910	577,903	450,943	575,270	(2,633)	0%
Operating Revenue	**890,812**	**1,322,881**	**1,568,068**	**1,234,018**	**1,501,176**	**(66,892)**	**-4%**
Total Revenue	**890,812**	**1,322,881**	**1,568,068**	**1,234,018**	**1,501,176**	**(66,892)**	**-4%**
Personnel Services	374,724	396,285	455,644	342,050	446,884	(8,760)	-2%
Materials and Services	662,825	896,396	1,112,424	891,968	1,054,292	(58,132)	-5%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,037,549**	**1,292,681**	**1,568,068**	**1,234,018**	**1,501,176**	**(66,892)**	**-4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,037,549**	**1,292,681**	**1,568,068**	**1,234,018**	**1,501,176**	**(66,892)**	**-4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,037,549**	**1,292,681**	**1,568,068**	**1,234,018**	**1,501,176**	**(66,892)**	**-4%**
Revenues Less Expenses	(146,737)	30,200	-	-	-		

Notes:
None

260405-Juvenile Intake and Assessment Center

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	33,157	9,688	20,250	22,384	12,696	131%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	334	220	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,331,044	1,710,715	2,117,812	2,028,857	2,221,579	103,767	5%
Operating Revenue	**1,331,378**	**1,744,092**	**2,127,500**	**2,049,107**	**2,243,963**	**116,463**	**5%**
Total Revenue	**1,331,378**	**1,744,092**	**2,127,500**	**2,049,107**	**2,243,963**	**116,463**	**5%**
Personnel Services	1,272,985	1,389,148	1,802,520	1,651,272	1,870,469	67,949	4%
Materials and Services	290,022	328,724	324,980	354,050	373,494	48,514	15%
Capital Outlay	-	-	-	43,785	-	-	-
Operating Expense	**1,563,008**	**1,717,872**	**2,127,500**	**2,049,107**	**2,243,963**	**116,463**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,563,008**	**1,717,872**	**2,127,500**	**2,049,107**	**2,243,963**	**116,463**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,563,008**	**1,717,872**	**2,127,500**	**2,049,107**	**2,243,963**	**116,463**	**5%**
Revenues Less Expenses	(231,630)	26,220	-	-	-		

Notes:
None

Transportation & Development (DTD)

Mission Statement

The mission of the Department of Transportation and Development (DTD) is to provide transportation maintenance and construction, land-use planning, permitting, materials management, and dog services to residents, property owners, businesses and the traveling public so they and future generations can experience and invest in a safe, well-designed and livable community.

Website: www.clackamas.us/transportation

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 County Fair Fund (201)	FY26-27 Development Svcs Fund (205)	FY26-27 Community Services Fund (208)	FY26-27 Library Services (212)	FY26-27 Road Fund (215)	FY26-27 Property Resources Fund (218)	FY26-27 Countywide Transportation SDC Fund (223)
Administrative Services	Office of the Director				1,416,175		2,337,855		
Transportation Services	Traffic Safety						6,791,470		
	Transportation Engineering & Construction						24,834,209		
	Transportation Maintenance						50,169,170		
	Community Road Fund						31,264,726		
	Damascus Roads						5,986,249		
	Fleet								
Community Services	Gladstone Library					4,086,401			
	Library Support Services					7,019,514			
	Oak Lodge Library					5,507,524			
	Code Enforcement	1,539,919							
	Dog Services	3,166,667							
	Sustainability & Solid Waste	8,070,344							
	County Parks								
	Forestry								
	Property Disposition							1,266,243	
Development Services	County Surveyor	1,622,550							
	Public Land Corner	-							
	Current Planning	4,620,500							
	Building Codes			20,399,603					
	Septic			1,821,353					
	Development Engineering						3,375,585		
Visioning Services	Long Range Planning	1,071,673					3,001,855		
	Regional Policy Coordination						1,754,131		
	Office of Economic Development				16,275,261				
TDCS Accounting Programs	County Event Center		9,937,236						
	Tax Title Land								
	$ Coll On Behalf of Other Agcy	3,271,420							
	Countywide TSDC								16,382,425
	HV Joint Area TSDC								913,242
	Dog Services Charitable Fund	502,452							
	TOTAL	23,865,525	9,937,236	22,220,956	17,691,436	16,613,439	129,515,251	1,266,243	17,295,667
	FY25-26 Budget (Amended)	22,070,155	17,984,747	21,321,862	16,753,805	18,004,098	138,287,463	4,653,871	22,633,782
	$ Increase (Decrease)	1,795,370	(8,047,511)	899,094	937,631	(1,390,659)	(8,772,212)	(3,387,628)	(5,338,115)
	% Increase (Decrease)	8%	-45%	4%	6%	-8%	-6%	-73%	-24%

General Fund Support is a subsidy, net of any other revenue received by the department.

****FY26-27 FTE: The figures align to each department's updated personnel counts.***

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Public Land Cor Pres Fund (224)	FY26-27 Special Grants Fund (230)	FY26-27 Parks & Forestry Fund (257)	FY26-27 Stone Creek Golf Course (601)	FY26-27 Fleet Svcs Fund (770)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget *	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Administrative Services	Office of the Director		-				3,754,030	-	0%			
							-					
Transportation Services	Traffic Safety						6,791,470	-	0%	13.2	11.2	2.0
	Transportation Engineering & Construction						24,834,209	-	0%	23.2	20.2	3.0
	Transportation Maintenance						50,169,170	-	0%	103.2	98.2	5.0
	Community Road Fund						31,264,726	-	0%			
	Damascus Roads						5,986,249	-	0%			
	Fleet					9,281,124	9,281,124	-	0%	21.0	20.0	1.0
							-					
Community Services	Gladstone Library						4,086,401	-	0%	4.9	4.9	
	Library Support Services						7,019,514	2,987,416	43%	12.0	12.0	
	Oak Lodge Library						5,507,524	-	0%	7.1	7.1	
	Code Enforcement						1,539,919	-	0%	7.0	7.0	
	Dog Services						3,166,667	1,820,376	57%	14.0	12.0	2.0
	Sustainability & Solid Waste						8,070,344	-	0%	11.9	9.9	2.0
	County Parks			4,503,527	8,826,972		13,330,499	-	0%	8.0	7.0	1.0
	Forestry			2,245,242			2,245,242	-	0%	1.0	1.0	
	Property Disposition						1,266,243	-	0%	1.0	1.0	
							-					
Development Services	County Surveyor	-					1,622,550	438,996	27%	7.0	7.0	
	Public Land Corner	1,402,907					1,402,907	-	0%			
	Current Planning						4,620,500	2,641,546	57%	14.7	14.7	
	Building Codes						20,399,603	-	0%	43.2	40.2	3.0
	Septic						1,821,353	-	0%	6.1	6.1	
	Development Engineering						3,375,585	-	0%	17.2	15.2	2.0
							-					
Visioning Services	Long Range Planning						4,073,528	321,666	8%	7.6	7.6	
	Regional Policy Coordination						1,754,131	-	0%	4.0	4.0	
	Office of Economic Development						16,275,261	-	0%	5.0	4.0	1.0
TDCS Accounting Programs	County Event Center		1,500,000				11,437,236	-	0%			
	Tax Title Land						-	-	0%			
	$ Coll On Behalf of Other Agcy						3,271,420	-	0%			
	Countywide TSDC						16,382,425	-	0%			
	HV Joint Area TSDC						913,242	-	0%			
	Dog Services Charitable Fund						502,452	-				
	TOTAL	1,402,907	1,500,000	6,748,769	8,826,972	9,281,124	266,165,525	8,210,000	3%	342.2	318.3	24.0
	FY25-26 Budget (Amended)	396,347	4,374,327	7,072,269	7,936,147	9,095,217	290,584,090	7,970,561	3%	342.2	307.2	35.0
	$ Increase (Decrease)	1,006,560	(2,874,327)	(323,500)	890,825	185,907	(24,418,565)	239,439		0.0	11.1	(11.0)
	% Increase (Decrease)	254%	-66%	-5%	11%	2%	-8%	3%		0%	4%	-31%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

300101-Office of the Director

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,202,915**	**1,155,919**	**857,691**	**1,095,580**	**673,404**	**(184,287)**	**-21%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	27,654	369,865	41,144	154,698	399,142	357,998	870%
Charges, Fees, License, Permits, Fines	2,611,929	2,666,427	2,768,097	2,640,512	2,681,484	(86,613)	-3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	18,513	45	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	284,121	-	-	-	-	-	-
Operating Revenue	**2,942,217**	**3,036,336**	**2,809,241**	**2,795,210**	**3,080,626**	**271,385**	**10%**
Total Revenue	**4,145,132**	**4,192,255**	**3,666,932**	**3,890,790**	**3,754,030**	**87,098**	**2%**
Personnel Services	1,682,388	1,960,807	2,132,789	2,084,854	2,187,689	54,900	3%
Materials and Services	1,306,825	1,128,046	1,227,720	1,107,532	1,216,334	(11,386)	-1%
Capital Outlay	-	7,821	-	25,000	-	-	-
Operating Expense	**2,989,214**	**3,096,674**	**3,360,509**	**3,217,386**	**3,404,023**	**43,514**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	306,423	-	350,008	43,585	14%
Total Appropriated	**2,989,214**	**3,096,674**	**3,666,932**	**3,217,386**	**3,754,031**	**87,099**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,989,214**	**3,096,674**	**3,666,932**	**3,217,386**	**3,754,031**	**130,684**	**4%**
Revenues Less Expenses	1,155,919	1,095,580	-	673,405	-		

Notes:
Refining line of business structure to more accurately reflect needs of Community Services under DTD. Identifying administrative efficiencies. Defining departmental expectations and aligning policies and practices. Increased DTD Financial team support to an Accounting Specialist 2 and an Accountant 1 to fill the gap in support with the additional programs. In final year of a year phased plan for redistributing fund balance from the BCS Indirect Model to BCS programs.

300302-Traffic Safety

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,493,732	3,135,910	7,114,296	6,651,153	6,593,527	(520,769)	-7%
Charges, Fees, License, Permits, Fines	191,186	379,585	153,500	155,000	197,943	44,443	29%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	95,570	7,290	9,900	5,000	-	(9,900)	-100%
Other Interfund Transfers	3,015	2,306	8,000	-	-	(8,000)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,783,503**	**3,525,090**	**7,285,696**	**6,811,153**	**6,791,470**	**(494,226)**	**-7%**
Total Revenue	**3,783,503**	**3,525,090**	**7,285,696**	**6,811,153**	**6,791,470**	**(494,226)**	**-7%**
Personnel Services	2,117,802	2,174,110	2,321,785	2,197,220	2,430,232	108,447	5%
Materials and Services	1,367,958	1,165,517	3,352,990	3,144,372	2,367,884	(985,106)	-29%
Capital Outlay	297,743	155,104	1,610,921	1,469,561	1,993,355	382,434	24%
Operating Expense	**3,783,503**	**3,494,731**	**7,285,696**	**6,811,153**	**6,791,470**	**(494,226)**	**-7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,783,503**	**3,494,731**	**7,285,696**	**6,811,153**	**6,791,470**	**(494,226)**	**-7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,783,503**	**3,494,731**	**7,285,696**	**6,811,153**	**6,791,470**	**(494,226)**	**-7%**
Revenues Less Expenses	-	30,360	-	-	-		

Notes:
Traffic Safety has 14 projects in various phases of Planning, Design & Construction. During FY 2026/2027 $7.3M is programmed for three HB2017 Safety projects ($6.52M) and 11 Road Fund Safety projects ($803k). The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.

300303-Transportation Engineering & Construction

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**9,370**	**(3,777)**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	7,881,513	13,999,078	21,510,688	21,315,343	13,385,764	(8,124,924)	-38%
Charges, Fees, License, Permits, Fines	1,293,681	834,222	1,047,147	932,264	855,715	(191,432)	-18%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	803,374	991,531	4,813,197	4,853,155	9,827,444	5,014,247	104%
Other Interfund Transfers	133,869	98,325	1,804,062	1,804,062	765,286	(1,038,776)	-58%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**10,112,437**	**15,923,156**	**29,175,094**	**28,904,824**	**24,834,209**	**(4,340,885)**	**-15%**
Total Revenue	**10,121,807**	**15,919,379**	**29,175,094**	**28,904,824**	**24,834,209**	**(4,340,885)**	**-15%**
Personnel Services	3,554,538	3,785,599	4,433,211	4,258,802	4,656,261	223,050	5%
Materials and Services	3,140,014	2,245,070	7,181,409	6,839,663	4,603,316	(2,578,093)	-36%
Capital Outlay	3,431,032	9,888,710	17,560,474	17,806,359	15,574,632	(1,985,842)	-11%
Operating Expense	**10,125,584**	**15,919,379**	**29,175,094**	**28,904,824**	**24,834,210**	**(4,340,884)**	**-15%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**10,125,584**	**15,919,379**	**29,175,094**	**28,904,824**	**24,834,210**	**(4,340,884)**	**-15%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**10,125,584**	**15,919,379**	**29,175,094**	**28,904,824**	**24,834,210**	**(4,340,884)**	**-15%**
Revenues Less Expenses	(3,777)	-	-	-	-		

Notes:

Transportation Engineering & Construction has 19 projects in various phases of Planning, Design & Construction. During FY 26/27, $42.4M is programmed for an ADA project ($483k), a contract paving project ($6M), four Bike/Ped projects ($6.4M), eight Bridge projects ($6M), a Safety project, three Storm Drain projects ($2.7M), and a contracted road project for the City of Happy Valley on SE 172nd Avenue ($20M). The staff in this program also manage projects in the Community Road Fund and Damascus Roads.

300304-Transportation Maintenance

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**35,549,101**	**38,165,034**	**29,501,452**	**35,572,486**	**26,103,501**	**(3,397,951)**	**-12%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	27,676,013	25,447,428	19,079,093	22,077,498	19,244,318	165,225	1%
Charges, Fees, License, Permits, Fines	685,552	977,320	733,662	1,043,346	1,901,976	1,168,314	159%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,668,964	4,211,715	2,846,816	2,908,302	2,919,375	72,559	3%
Other Interfund Transfers	2,838	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**32,033,368**	**30,636,463**	**22,659,571**	**26,029,146**	**24,065,669**	**1,406,098**	**6%**
Total Revenue	**67,582,469**	**68,801,497**	**52,161,023**	**61,601,632**	**50,169,170**	**(1,991,853)**	**-4%**
Personnel Services	11,510,073	12,181,416	14,311,537	12,073,403	15,200,193	888,656	6%
Materials and Services	15,793,750	16,972,296	16,386,813	18,438,174	14,154,224	(2,232,589)	-14%
Capital Outlay	831,655	1,762,682	2,358,524	2,747,803	1,453,600	(904,924)	-38%
Operating Expense	**28,135,478**	**30,916,393**	**33,056,874**	**33,259,379**	**30,808,017**	**(2,248,857)**	**-7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	100,000	-	1,250,000	1,150,000	1150%
Transfers	1,281,956	2,342,977	2,506,700	2,238,752	1,889,792	(616,908)	-25%
Contingency	-	-	9,685,000	-	10,000,000	315,000	3%
Total Appropriated	**29,417,435**	**33,259,370**	**45,348,574**	**35,498,132**	**43,947,809**	**(1,400,765)**	**-3%**
Reserve for Future Expenditures	-	-	6,812,449	-	6,221,360	(591,089)	-9%
Total Expense	**29,417,435**	**33,259,370**	**52,161,023**	**35,498,132**	**50,169,169**	**(2,293,762)**	**-4%**
Revenues Less Expenses	38,165,034	35,542,126	-	26,103,500	-		

Notes:
Almost $8M will be invested in the design and execution of resurfacing (contract paving/county performed) projects in FY26/27. This will include 19.28 total miles of resurfacing with 4.5 miles of paving and 14.78 miles of slurry seal. Budget includes purchase of rock to prepare for over 60 miles of chip seal in the coming years. Work to expand material storage to improve response throughout the county. Continue replacing heavy equipment with diesel engines older than 2010 (HB2007).

300305-Community Road Fund

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**14,501,648**	**16,355,665**	**17,309,929**	**19,898,860**	**15,158,075**	**(2,151,854)**	**-12%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,237,176	102,784	118,445	856,908	1,215,000	1,096,555	926%
Charges, Fees, License, Permits, Fines	11,622,997	11,367,014	11,864,841	11,578,522	11,766,740	(98,101)	-1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	295,524	705	1,300,000	1,307,370	-	(1,300,000)	-100%
Other Interfund Transfers	888,948	2,534,741	7,309,103	7,158,081	3,124,911	(4,184,192)	-57%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**14,044,645**	**14,005,244**	**20,592,389**	**20,900,881**	**16,106,651**	**(4,485,738)**	**-22%**
Total Revenue	**28,546,293**	**30,360,909**	**37,902,318**	**40,799,741**	**31,264,726**	**(6,637,592)**	**-18%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	2,206,983	2,305,086	5,239,732	5,033,333	3,042,672	(2,197,060)	-42%
Capital Outlay	5,193,050	3,681,375	14,150,332	14,150,332	14,558,344	408,012	3%
Operating Expense	**7,400,032**	**5,986,461**	**19,390,064**	**19,183,665**	**17,601,016**	**(1,789,048)**	**-9%**
Debt Service	-	-	-	-	-	-	-
Special Payments	4,790,596	4,475,589	6,458,000	6,458,000	5,878,000	(580,000)	-9%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	7,842,935	-	7,785,710	(57,225)	-1%
Total Appropriated	**12,190,628**	**10,462,049**	**33,690,999**	**25,641,665**	**31,264,726**	**(2,426,273)**	**-7%**
Reserve for Future Expenditures	-	-	4,211,319	-	-	(4,211,319)	-100%
Total Expense	**12,190,628**	**10,462,049**	**37,902,318**	**25,641,665**	**31,264,726**	**(6,694,817)**	**-18%**
Revenues Less Expenses	16,355,665	19,898,860	-	15,158,075	-		

Notes:
More than $18M will be invested in the design and execution of 14 Community Road Fund projects and the planned jursidictional transfers of county roadways. Two resurfacing/contract paving projects ($1.88M), three Strategic Investment Fund projects ($3.98M), five congestion relief projects ($8.16M), and four safety projects ($3.3M) in FY 2026/2027. Another $1.28M is programmed for jurisdictional transfers under the Strategic Invesment Fund.

300306-Damascus Roads

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**5,391,445**	**4,570,702**	**3,859,205**	**4,655,922**	**4,971,703**	**1,112,498**	**29%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	849,790	958,973	876,000	1,097,329	731,553	(144,447)	-16%
Charges, Fees, License, Permits, Fines	163,335	190,112	189,800	201,232	134,154	(55,646)	-29%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	155,037	148,840	148,840	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,013,125**	**1,149,085**	**1,065,800**	**1,453,598**	**1,014,547**	**(51,253)**	**-5%**
Total Revenue	**6,404,570**	**5,719,788**	**4,925,005**	**6,109,520**	**5,986,249**	**1,061,244**	**22%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	675,051	380,975	1,082,170	882,818	2,002,824	920,654	85%
Capital Outlay	1,158,817	682,890	304,000	255,000	265,000	(39,000)	-13%
Operating Expense	**1,833,868**	**1,063,865**	**1,386,170**	**1,137,818**	**2,267,824**	**881,654**	**64%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	3,507,595	-	3,718,427	210,832	6%
Total Appropriated	**1,833,868**	**1,063,865**	**4,893,765**	**1,137,818**	**5,986,251**	**1,092,486**	**22%**
Reserve for Future Expenditures	-	-	31,240	-	-	(31,240)	-100%
Total Expense	**1,833,868**	**1,063,865**	**4,925,005**	**1,137,818**	**5,986,251**	**1,272,078**	**26%**
Revenues Less Expenses	4,570,702	4,655,922	-	4,971,703	-		

Notes:
Under the Damascus disincorporation agreement, the County should receive state highway fund collections through February 2027; the county will receive partial collections in FY2026/2027. After Damascus is removed from the State Shared distribution model, local Vehicle Registration Fees will also stop. Almost $1.3M will be invested in the design and execution of five Damascus Road Fund projects in FY 2026/2027. Two resurfacing projects ($420k), three bridge projects ($777k), and one safety project ($80k).

300309-Fleet

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**100,461**	**(4,323)**	**328,445**	**496,269**	**403,143**	**74,698**	**23%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	93,219	-	620,000	381	650,000	30,000	5%
Charges, Fees, License, Permits, Fines	7,266,685	8,085,793	8,151,612	7,671,326	8,204,981	53,369	1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	190,056	(389)	(4,840)	39,500	23,000	27,840	-575%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**7,549,960**	**8,085,404**	**8,766,772**	**7,711,207**	**8,877,981**	**111,209**	**1%**
Total Revenue	**7,650,422**	**8,081,081**	**9,095,217**	**8,207,476**	**9,281,124**	**185,907**	**2%**
Personnel Services	2,824,987	2,825,744	3,171,750	3,003,299	3,235,531	63,781	2%
Materials and Services	4,806,529	4,759,068	5,514,743	4,801,033	5,657,116	142,373	3%
Capital Outlay	23,229	-	-	-	-	-	-
Operating Expense	**7,654,745**	**7,584,813**	**8,686,493**	**7,804,332**	**8,892,648**	**206,154**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	408,724	-	388,477	(20,247)	-5%
Total Appropriated	**7,654,745**	**7,584,813**	**9,095,217**	**7,804,332**	**9,281,125**	**185,907**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,654,745**	**7,584,813**	**9,095,217**	**7,804,332**	**9,281,125**	**165,660**	**2%**
Revenues Less Expenses	(4,323)	496,269	-	403,143	-		

Notes:
Planning to implment a new fleet management software system to replace multiple older software systems that are no longer supported. Training our technicians and adding needed tools to support the Sheriff's office's recent acquisition of patrol vehicles from multiple manufacturers. We will now be supporting four frontline patrol platforms instead of the single platform we have historically supported. Continued coordination of pre-2010 heavy truck replacement to comply with HB2007.

500502-Gladstone Library

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**941,370**	**2,642,857**	**2,021,028**	**2,560,256**	**2,772,178**	**751,150**	**37%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	7,374,180	1,733,109	1,241,986	1,241,986	1,303,124	61,138	5%
Charges, Fees, License, Permits, Fines	5,792	5,801	3,600	4,500	4,500	900	25%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	275,685	53,953	53,260	53,260	6,600	(46,660)	-88%
Other Interfund Transfers	1,978,189	455,602	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**9,633,845**	**2,248,465**	**1,298,846**	**1,299,746**	**1,314,224**	**15,378**	**1%**
Total Revenue	**10,575,215**	**4,891,322**	**3,319,874**	**3,860,002**	**4,086,401**	**766,527**	**23%**
Personnel Services	720,639	674,301	768,517	646,386	780,900	12,384	2%
Materials and Services	381,205	518,979	455,510	441,439	485,165	29,655	7%
Capital Outlay	6,830,514	1,137,787	80,000	-	80,000	-	0%
Operating Expense	**7,932,358**	**2,331,066**	**1,304,027**	**1,087,825**	**1,346,065**	**42,038**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	2,015,847	-	2,740,337	724,490	36%
Total Appropriated	**7,932,358**	**2,331,066**	**3,319,874**	**1,087,825**	**4,086,402**	**766,528**	**23%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,932,358**	**2,331,066**	**3,319,874**	**1,087,825**	**4,086,402**	**1,491,018**	**45%**
Revenues Less Expenses	2,642,857	2,560,256	-	2,772,178	-		

Notes:
The new Gladstone Library facility opened to the public on September 25, 2024. We continue to promote services in the new facility and work to create a welcoming environment, seek new community partnerships, offer new engaging programs, and look for opportunities for outreach to underserved populations.

500504-Library Support Services

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,310,988**	**2,750,522**	**3,000,581**	**2,890,049**	**2,878,888**	**(121,693)**	**-4%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	54,398	48,957	62,500	40,000	40,000	(22,500)	-36%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	905,766	1,086,755	1,817,520	1,078,708	1,113,210	(704,310)	-39%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,680,451	2,579,757	2,900,092	2,900,092	2,987,416	87,324	3%
Operating Revenue	**3,640,615**	**3,715,469**	**4,780,112**	**4,018,800**	**4,140,626**	**(639,486)**	**-13%**
Total Revenue	**5,951,603**	**6,465,992**	**7,780,693**	**6,908,849**	**7,019,514**	**(761,179)**	**-10%**
Personnel Services	1,776,635	1,942,293	2,013,483	2,119,897	2,099,756	86,272	4%
Materials and Services	1,321,752	1,491,553	2,417,353	1,570,529	1,596,546	(820,807)	-34%
Capital Outlay	35,996	96,428	540,000	301,835	242,890	(297,110)	-55%
Operating Expense	**3,134,384**	**3,530,274**	**4,970,836**	**3,992,261**	**3,939,191**	**(1,031,644)**	**-21%**
Debt Service	-	-	-	-	-	-	-
Special Payments	66,697	45,668	60,000	37,700	37,700	(22,300)	-37%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	450,515	-	1,988,446	1,537,931	341%
Total Appropriated	**3,201,081**	**3,575,942**	**5,481,351**	**4,029,961**	**5,965,337**	**483,987**	**9%**
Reserve for Future Expenditures	-	-	2,299,342	-	1,054,176	(1,245,166)	-54%
Total Expense	**3,201,081**	**3,575,942**	**7,780,693**	**4,029,961**	**7,019,513**	**776,752**	**10%**
Revenues Less Expenses	2,750,522	2,890,049	-	2,878,888	-		

Notes:
The biggest change for FY26-27 is a significant reduction in pass-through purchases (42210) with initial locker purchases completed in FY25-26. Spending was not nearly as much as anticipated for this project because of libraries not finding suitable options for vending options, which would have cost >$100K each.

500505-Oak Lodge Library

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**4,368,529**	**6,703,169**	**4,575,159**	**5,555,688**	**3,466,717**	**(1,108,442)**	**-24%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	5,516,305	8,177,906	1,941,887	1,941,887	2,011,567	69,680	4%
Charges, Fees, License, Permits, Fines	23,307	23,779	238,921	20,600	21,000	(217,921)	-91%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	50,148	51,939	47,564	15,000	8,240	(39,324)	-83%
Other Interfund Transfers	2,688,000	3,962,000	100,000	-	-	(100,000)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**8,277,760**	**12,215,624**	**2,328,372**	**1,977,487**	**2,040,807**	**(287,565)**	**-12%**
Total Revenue	**12,646,289**	**18,918,793**	**6,903,531**	**7,533,175**	**5,507,524**	**(1,396,007)**	**-20%**
Personnel Services	808,460	983,578	1,253,526	1,209,035	1,317,585	64,058	5%
Materials and Services	587,386	670,954	1,052,574	986,661	384,586	(667,988)	-63%
Capital Outlay	4,547,274	11,708,573	1,658,762	1,658,762	-	(1,658,762)	-100%
Operating Expense	**5,943,120**	**13,363,105**	**3,964,862**	**3,854,458**	**1,702,170**	**(2,262,692)**	**-57%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	300,000	212,000	21,000	(279,000)	-93%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	2,638,669	-	3,784,354	1,145,685	43%
Total Appropriated	**5,943,120**	**13,363,105**	**6,903,531**	**4,066,458**	**5,507,524**	**(1,396,007)**	**-20%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,943,120**	**13,363,105**	**6,903,531**	**4,066,458**	**5,507,524**	**(250,322)**	**-4%**
Revenues Less Expenses	6,703,169	5,555,688	-	3,466,717	-		

Notes:
The New Oak Lodge Library facility opened to the public on October 18, 2025. Now that we are in the new building, we will work to create a welcoming environment, build stronger community partnerships, offer new engaging programs, and look for opportunities for outreach to underserved populations.

500506-Code Enforcement

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**282,958**	**-**	**-**	**(251)**	**(0)**	**(0)**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	17	-	-	-	-	-
Charges, Fees, License, Permits, Fines	957,732	1,243,453	1,443,816	1,367,582	1,506,899	63,083	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	24,259	53,388	16,066	33,020	33,020	16,954	106%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**981,992**	**1,296,857**	**1,459,882**	**1,400,602**	**1,539,919**	**80,037**	**5%**
Total Revenue	**1,264,950**	**1,296,857**	**1,459,882**	**1,400,351**	**1,539,919**	**80,036**	**5%**
Personnel Services	1,003,171	1,030,290	1,130,730	1,076,336	1,193,273	62,543	6%
Materials and Services	261,778	266,819	329,152	324,015	326,646	(2,507)	-1%
Capital Outlay	-	-	-	-	20,000	20,000	-
Operating Expense	**1,264,950**	**1,297,109**	**1,459,882**	**1,400,351**	**1,539,919**	**80,036**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,264,950**	**1,297,109**	**1,459,882**	**1,400,351**	**1,539,919**	**80,036**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,264,950**	**1,297,109**	**1,459,882**	**1,400,351**	**1,539,919**	**80,036**	**5%**
Revenues Less Expenses	-	(251)	-	-	-		

Notes:
Processes continue to be updated to make the program more efficient and effective including updating the priority list. Neighborhood Livability team continues to address nuisance properties while working with social service partners to clean up properties and assist those individuals that need resources. Partnering with law enforcement teams to secure structures and turn off power to dangerous illegal marijuana grows. Continuing to partner with County Counsel to move cases through the court process.

500507-Dog Services

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**245,856**	**139,537**	**94,073**	**94,073**	**225,041**	**130,968**	**139%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,920	36,815	-	-	-	-	-
Charges, Fees, License, Permits, Fines	778,047	887,905	866,850	1,028,984	1,070,750	203,900	24%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	17,732	48,757	25,800	34,685	15,500	(10,300)	-40%
Other Interfund Transfers	-	-	20,000	20,000	35,000	15,000	75%
General Fund Support	1,655,360	1,656,915	1,767,355	1,767,355	1,820,376	53,021	3%
Operating Revenue	**2,456,059**	**2,630,392**	**2,680,005**	**2,851,024**	**2,941,626**	**261,621**	**10%**
Total Revenue	**2,701,915**	**2,769,929**	**2,774,078**	**2,945,097**	**3,166,667**	**392,589**	**14%**
Personnel Services	1,658,290	1,731,648	1,820,960	1,794,432	1,985,772	164,812	9%
Materials and Services	876,316	944,208	945,159	917,076	1,006,436	61,277	6%
Capital Outlay	27,475	-	-	8,549	-	-	-
Operating Expense	**2,562,082**	**2,675,857**	**2,766,119**	**2,720,056**	**2,992,208**	**226,089**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	7,959	-	174,459	166,500	2092%
Total Appropriated	**2,562,082**	**2,675,857**	**2,774,078**	**2,720,056**	**3,166,667**	**392,589**	**14%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,562,082**	**2,675,857**	**2,774,078**	**2,720,056**	**3,166,667**	**559,089**	**20%**
Revenues Less Expenses	139,833	94,073	-	225,041	-		

Notes:
Code changes simplifying licensing and citation issuance along with increased enforcement have improved dog licensing compliance by 20%. Staffing shortages required the shelter to implement a dog population cap to maintain standards of care, resulting in 2+ months of intake closures and turning away strays and law enforcement intakes. Temp staff have enabled a short-term capacity increase. Funding partnerships with cities are being explored to support additional shelter staff and sustainable capacity.

500508-Sustainability & Solid Waste

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,585,262**	**3,391,627**	**3,589,671**	**4,093,569**	**4,213,990**	**624,319**	**17%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	870,300	849,114	699,880	706,404	1,351,903	652,023	93%
Charges, Fees, License, Permits, Fines	795	825	150	765	765	615	410%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,312,421	2,543,784	2,539,120	2,503,687	2,503,687	(35,433)	-1%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,183,516**	**3,393,723**	**3,239,150**	**3,210,856**	**3,856,354**	**617,204**	**19%**
Total Revenue	**5,768,777**	**6,785,350**	**6,828,821**	**7,304,425**	**8,070,344**	**1,241,523**	**18%**
Personnel Services	1,186,361	1,397,232	1,830,855	1,602,563	2,027,400	196,544	11%
Materials and Services	1,020,882	1,146,424	1,472,054	1,362,873	2,390,870	918,816	62%
Capital Outlay	-	72,126	50,000	-	55,000	5,000	10%
Operating Expense	**2,207,243**	**2,615,781**	**3,352,909**	**2,965,436**	**4,473,270**	**1,120,361**	**33%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	169,907	76,000	176,000	125,000	272,000	96,000	55%
Contingency	-	-	882,228	-	1,581,757	699,529	79%
Total Appropriated	**2,377,150**	**2,691,781**	**4,411,137**	**3,090,436**	**6,327,027**	**1,915,890**	**43%**
Reserve for Future Expenditures	-	-	2,417,683	-	1,743,318	(674,365)	-28%
Total Expense	**2,377,150**	**2,691,781**	**6,828,820**	**3,090,436**	**8,070,345**	**2,037,054**	**30%**
Revenues Less Expenses	3,391,627	4,093,569	-	4,213,989	-		

Notes:
Hired temporary employees to assist with required commercial food recycling outreach and buisiness consultations. Hired consultant to plan for contamination reduction work as required by the Recycling Modernization Act. Continual program development work to meet Regional Waste Plan by increasing direct mailings to County residents. Return of Metro funds for food collection. Neighborhood cleaup activities with Love One and support from Code Enforcement. Working to support Clackamas river cleanup event.

500509-County Parks

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**3,622,513**	**3,909,345**	**3,907,509**	**4,080,613**	**4,609,382**	**701,873**	**18%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	394,749	707,030	1,558,338	1,259,611	1,799,513	241,175	15%
Charges, Fees, License, Permits, Fines	5,123,393	5,342,012	5,313,620	5,364,957	5,658,973	345,353	6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	454,001	464,349	384,594	455,461	405,632	21,038	5%
Other Interfund Transfers	661,000	661,000	661,000	710,000	857,000	196,000	30%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**6,633,142**	**7,174,391**	**7,917,552**	**7,790,029**	**8,721,118**	**803,566**	**10%**
Total Revenue	**10,255,656**	**11,083,736**	**11,825,061**	**11,870,643**	**13,330,500**	**1,505,439**	**13%**
Personnel Services	1,302,816	1,375,731	1,556,229	1,447,320	1,526,767	(29,462)	-2%
Materials and Services	4,292,258	4,599,420	4,955,099	5,149,044	5,377,123	422,024	9%
Capital Outlay	526,236	802,972	4,511,280	439,897	5,399,624	888,344	20%
Operating Expense	**6,121,311**	**6,778,123**	**11,022,608**	**7,036,261**	**12,303,514**	**1,280,906**	**12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	225,000	225,000	225,000	225,000	225,000	-	0%
Contingency	-	-	577,453	-	801,987	224,534	39%
Total Appropriated	**6,346,311**	**7,003,123**	**11,825,061**	**7,261,261**	**13,330,501**	**1,505,440**	**13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**6,346,311**	**7,003,123**	**11,825,061**	**7,261,261**	**13,330,501**	**1,729,974**	**15%**
Revenues Less Expenses	3,909,345	4,080,613	-	4,609,382	-		

Notes:
County Parks will continue with System Planning efforts and continue with Barton Park Complex Master Plan Phase 1 Development through the use of Metro Local Share funds. Transfers from Stone Creek, Forestry and Sustainability & Solid Waste continue to support operations, but the cost of the master planning effort has made it challenging to expand planned expenditures beyond the Metro funded projects and basic operations.

500510-Forestry

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,694,992**	**2,382,206**	**2,069,355**	**2,120,930**	**1,521,428**	**(547,927)**	**-26%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	452	7,353	40,000	1,250	35,000	(5,000)	-13%
Revenue from Bonds & Other Debts	499,993	645,517	665,500	250,000	443,816	(221,684)	-33%
All Other Revenue Resources	131,014	138,767	368,500	110,364	205,000	(163,500)	-44%
Other Interfund Transfers	40,000	40,000	40,000	40,000	40,000	-	0%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**671,458**	**831,636**	**1,114,000**	**401,614**	**723,816**	**(390,184)**	**-35%**
Total Revenue	**3,366,450**	**3,213,842**	**3,183,355**	**2,522,544**	**2,245,244**	**(938,111)**	**-29%**
Personnel Services	316,548	300,404	260,536	250,036	266,314	5,777	2%
Materials and Services	267,696	329,258	474,393	289,970	380,592	(93,801)	-20%
Capital Outlay	-	63,250	436,000	61,111	20,000	(416,000)	-95%
Operating Expense	**584,244**	**692,912**	**1,170,929**	**601,117**	**666,906**	**(504,024)**	**-43%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	400,000	400,000	400,000	400,000	400,000	-	0%
Contingency	-	-	500,000	-	850,000	350,000	70%
Total Appropriated	**984,244**	**1,092,912**	**2,070,929**	**1,001,117**	**1,916,906**	**(154,024)**	**-7%**
Reserve for Future Expenditures	-	-	1,112,426	-	328,338	(784,088)	-70%
Total Expense	**984,244**	**1,092,912**	**3,183,355**	**1,001,117**	**2,245,244**	**(588,112)**	**-18%**
Revenues Less Expenses	2,382,206	2,120,930	-	1,521,426	-		

Notes:
Forestry will finalize a timber sale contract selling approximately one million board feet. Non-performing lands are being assessed and properties not conducive to forestry may be sold. A transfer of $400,000 is budgeted to County Parks. Funds from Sustainability & Solid Waste will cleanup illegal dumpsites on County owned forest land. Evaluating ways to further generate revenue from forest products harvesting. The County Forester provides forestry expertise to internal county partners with tree issues.

500511-Property Disposition

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,157,838**	**2,002,064**	**1,882,431**	**677,568**	**623,487**	**(1,258,944)**	**-67%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	5,000	-	400,855	395,855	7917%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	21,536	53,514	57,570	367,245	241,900	184,330	320%
Other Interfund Transfers	103,266	-	119,633	31,712	-	(119,633)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**124,802**	**53,514**	**182,203**	**398,957**	**642,755**	**460,552**	**253%**
Total Revenue	**2,282,640**	**2,055,578**	**2,064,634**	**1,076,525**	**1,266,242**	**(798,392)**	**-39%**
Personnel Services	175,138	184,755	202,354	206,242	205,304	2,949	1%
Materials and Services	105,438	134,738	250,836	246,796	240,876	(9,960)	-4%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**280,577**	**319,493**	**453,190**	**453,038**	**446,180**	**(7,010)**	**-2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	458,516	-	-	(458,516)	-100%
Contingency	-	-	41,484	-	500,000	458,516	1105%
Total Appropriated	**280,577**	**319,493**	**953,190**	**453,038**	**946,180**	**(7,010)**	**-1%**
Reserve for Future Expenditures	-	-	1,111,444	-	320,061	(791,383)	-71%
Total Expense	**280,577**	**319,493**	**2,064,634**	**453,038**	**1,266,241**	**(798,393)**	**-39%**
Revenues Less Expenses	2,002,064	1,736,084	-	623,487	-		

Notes:
Manages tax-foreclosed properties through asset management, government transfers, and public or private sales. We are adapting to revised statutes to remain a self-funded program. Our mission is to efficiently and fairly manage the portfolio, including disposition and surplus fund distribution. We value stewardship, accountability, integrity, equity, and community in all we do, ensuring the program remains a vital resource for property-related expenses and liability management.

600202-County Surveyor

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	56,523	89,390	-	-	-	-	-
Charges, Fees, License, Permits, Fines	702,290	656,938	1,230,185	1,037,379	1,143,554	(86,631)	-7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	920	5	-	15	40,000	40,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	286,055	358,281	426,209	426,210	438,996	12,787	3%
Operating Revenue	**1,045,788**	**1,104,614**	**1,656,394**	**1,463,604**	**1,622,550**	**(33,844)**	**-2%**
Total Revenue	**1,045,788**	**1,104,614**	**1,656,394**	**1,463,604**	**1,622,550**	**(33,844)**	**-2%**
Personnel Services	786,194	851,893	1,397,829	1,213,812	1,302,409	(95,420)	-7%
Materials and Services	259,594	252,721	258,564	249,791	290,141	31,577	12%
Capital Outlay	-	-	-	-	30,000	30,000	-
Operating Expense	**1,045,788**	**1,104,614**	**1,656,394**	**1,463,603**	**1,622,550**	**(33,843)**	**-2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,045,788**	**1,104,614**	**1,656,394**	**1,463,603**	**1,622,550**	**(33,843)**	**-2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,045,788**	**1,104,614**	**1,656,394**	**1,463,603**	**1,622,550**	**(33,843)**	**-2%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
County Surveyor office will continue to experience change in the coming year. New leadership, adjustments to processes, and pending retirements will all contribute to the change. Succession planning and training remain fundamentally important. PLC work will be restarting with the anticipated fee increase and development review levels are uncertain as always. Staffing needs to be closely reviewed to ensure appropriate service levels.

600205-Public Land Corner

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**942,121**	**384,893**	**1,347**	**8,495**	**104,417**	**103,070**	**7652%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	470,837	504,304	395,000	424,910	1,296,000	901,000	228%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	26,466	9,737	-	2,960	2,490	2,490	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**497,303**	**514,041**	**395,000**	**427,870**	**1,298,490**	**903,490**	**229%**
Total Revenue	**1,439,424**	**898,934**	**396,347**	**436,365**	**1,402,907**	**1,006,560**	**254%**
Personnel Services	851,805	687,705	2,687	2,687	-	(2,687)	-100%
Materials and Services	202,726	202,733	356,479	329,262	378,919	22,440	6%
Capital Outlay	-	-	-	-	30,000	30,000	-
Operating Expense	**1,054,531**	**890,438**	**359,165**	**331,948**	**408,919**	**49,754**	**14%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	37,182	-	204,460	167,278	450%
Total Appropriated	**1,054,531**	**890,438**	**396,347**	**331,948**	**613,379**	**217,031**	**55%**
Reserve for Future Expenditures	-	-	-	-	789,528	789,528	-
Total Expense	**1,054,531**	**890,438**	**396,347**	**331,948**	**1,402,907**	**1,173,837**	**296%**
Revenues Less Expenses	384,893	8,495	-	104,417	-		

Notes:
Upcoming Audit results will drive the focus of the program rebuilding. FY25-26 recording fee increase from $10 to $30 will bring stability by end of FY26-27 and allow additional work in the Public Land Corner program. Deed recordings are expected to be flat. With an expected retirement triggering the loss of institutional knowledge, succession planning and training are critical to keep the program viable. Strategic planning will focus on program modernization.

600206-Current Planning

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**390,362**	**404,964**	**296,396**	**308,006**	**483,594**	**187,198**	**63%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	12,657	187,471	66,825	-	-	(66,825)	-100%
Charges, Fees, License, Permits, Fines	1,277,880	1,445,579	1,409,755	1,552,580	1,485,760	76,005	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	(120)	-	30,075	9,600	9,600	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,891,539	1,966,768	2,688,514	2,688,514	2,641,546	(46,968)	-2%
Operating Revenue	**3,182,075**	**3,599,698**	**4,165,094**	**4,271,169**	**4,136,906**	**(28,188)**	**-1%**
Total Revenue	**3,572,437**	**4,004,662**	**4,461,490**	**4,579,175**	**4,620,500**	**159,010**	**4%**
Personnel Services	1,770,557	2,126,453	2,342,137	2,289,097	2,440,344	98,207	4%
Materials and Services	1,396,915	1,570,203	1,967,978	1,806,484	1,968,636	658	0%
Capital Outlay	-	-	-	-	12,000	12,000	-
Operating Expense	**3,167,473**	**3,696,656**	**4,310,115**	**4,095,581**	**4,420,980**	**110,865**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	151,375	-	199,521	48,146	32%
Total Appropriated	**3,167,473**	**3,696,656**	**4,461,490**	**4,095,581**	**4,620,501**	**159,011**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,167,473**	**3,696,656**	**4,461,490**	**4,095,581**	**4,620,501**	**207,157**	**5%**
Revenues Less Expenses	404,964	308,006	-	483,594	-		

Notes:
The primary function of Current Planning is to administer the zoning code by responding to public inquiries and processing land use permits. Staff turnover continues to present challenges for workload management. With the implementation of online application submittal at the end of FY25-26, a uniform permitting platform exists across the Development Services programs. In FY26-27, Current Planning will focus on refining its use of the new platform to maximize efficiency and enhance customer service.

600207-Building Codes

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**10,297,726**	**8,735,014**	**7,340,635**	**8,091,130**	**10,828,161**	**3,487,526**	**48%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	7,121,443	8,281,715	11,449,340	12,480,169	8,668,447	(2,780,893)	-24%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	511,071	648,474	869,753	846,238	902,995	33,242	4%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**7,632,514**	**8,930,188**	**12,319,093**	**13,326,407**	**9,571,442**	**(2,747,651)**	**-22%**
Total Revenue	**17,930,241**	**17,665,203**	**19,659,728**	**21,417,537**	**20,399,603**	**739,875**	**4%**
Personnel Services	5,925,809	6,242,430	7,319,681	7,333,844	8,056,871	737,190	10%
Materials and Services	3,202,531	3,234,434	3,195,001	3,146,882	3,424,176	229,175	7%
Capital Outlay	66,886	97,208	129,000	108,650	120,000	(9,000)	-7%
Operating Expense	**9,195,227**	**9,574,072**	**10,643,682**	**10,589,376**	**11,601,047**	**957,365**	**9%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	2,629,000	-	5,800,523	3,171,523	121%
Total Appropriated	**9,195,227**	**9,574,072**	**13,272,682**	**10,589,376**	**17,401,571**	**4,128,889**	**31%**
Reserve for Future Expenditures	-	-	6,387,046	-	2,998,033	(3,389,013)	-53%
Total Expense	**9,195,227**	**9,574,072**	**19,659,728**	**10,589,376**	**20,399,604**	**3,911,399**	**20%**
Revenues Less Expenses	8,735,014	8,091,130	-	10,828,161	-		

Notes:
Commercial development has remained strong and multiple large projects have been issued. Residentail permits are steady with mostly remodles and additions. With the increase in large commercial projects, we have entered into an IGA with the City of Portland for plan review services. We have enerted into a contract for 3rd party plan review/ inspections services. Milwaukie has taken their electrical program which will effect our electrical team and budget. Implemented new erosion control program.

600208-Septic

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**667,776**	**574,612**	**349,909**	**323,819**	**320,071**	**(29,838)**	**-9%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	24,690	18,597	-	-	-	-	-
Charges, Fees, License, Permits, Fines	838,403	796,199	1,287,225	1,295,009	1,485,302	198,077	15%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	23,032	-	25,000	25,410	15,980	(9,020)	-36%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**886,125**	**814,796**	**1,312,225**	**1,320,419**	**1,501,282**	**189,057**	**14%**
Total Revenue	**1,553,901**	**1,389,409**	**1,662,134**	**1,644,238**	**1,821,353**	**159,219**	**10%**
Personnel Services	724,325	725,830	992,423	972,571	1,056,798	64,375	6%
Materials and Services	254,964	339,760	283,791	351,596	347,881	64,090	23%
Capital Outlay	-	-	53,000	-	-	(53,000)	-100%
Operating Expense	**979,289**	**1,065,590**	**1,329,214**	**1,324,168**	**1,404,679**	**75,464**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	332,920	-	416,674	83,754	25%
Total Appropriated	**979,289**	**1,065,590**	**1,662,134**	**1,324,168**	**1,821,353**	**159,218**	**10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**979,289**	**1,065,590**	**1,662,134**	**1,324,168**	**1,821,353**	**242,972**	**15%**
Revenues Less Expenses	574,612	323,819	-	320,070	-		

Notes:

Interest rates may be cut in the coming year, but any changes and impact that may have on development activity remain uncertain. The program has been fully staffed since late 2025, permit review timelines have been improving. Additionally, the program is working to streamline its processes and communications to complete work with greater efficiency and allow customers a clearer picture of septic requirements throughout the development process.

600210-Development Engineering

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,746,939	1,915,851	2,395,411	2,232,005	2,538,995	143,584	6%
Charges, Fees, License, Permits, Fines	1,009,321	929,844	812,558	848,344	836,590	24,032	3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	4,096	11,500	14,875	-	(11,500)	-100%
Other Interfund Transfers	-	27	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,756,260**	**2,849,818**	**3,219,469**	**3,095,224**	**3,375,585**	**156,116**	**5%**
Total Revenue	**2,756,260**	**2,849,818**	**3,219,469**	**3,095,224**	**3,375,585**	**156,116**	**5%**
Personnel Services	2,275,009	2,326,056	2,606,900	2,443,998	2,891,060	284,160	11%
Materials and Services	419,537	509,383	559,569	608,226	484,526	(75,043)	-13%
Capital Outlay	61,714	14,379	53,000	43,000	-	(53,000)	-100%
Operating Expense	**2,756,260**	**2,849,818**	**3,219,469**	**3,095,224**	**3,375,585**	**156,116**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,756,260**	**2,849,818**	**3,219,469**	**3,095,224**	**3,375,585**	**156,116**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,756,260**	**2,849,818**	**3,219,469**	**3,095,224**	**3,375,585**	**156,116**	**5%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
We continue to monitor fluctuations in permit activity due factors such as interest rates, material availability, land prices, and labor costs. Several large projects began in FY25-26; however, we are not anticipating the same revenue increase in FY26-27. A new position has been added to the program which will assist in improving the department wide records management process. The salary and benefits for the Street Lighting District Specialist is no longer captured in this budget.

600404-Long Range Planning

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**40,933**	**163,574**	**163,574**	**32,007**	**(131,567)**	**-80%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	900,626	1,127,135	4,035,153	2,911,443	2,907,883	(1,127,270)	-28%
Charges, Fees, License, Permits, Fines	461,398	538,311	751,575	437,000	461,972	(289,603)	-39%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,060	-	-	150,000	300,000	300,000	-
Other Interfund Transfers	-	-	-	-	50,000	50,000	-
General Fund Support	295,776	532,408	188,391	188,391	321,666	133,275	71%
Operating Revenue	**1,658,860**	**2,197,854**	**4,975,119**	**3,686,834**	**4,041,521**	**(933,598)**	**-19%**
Total Revenue	**1,658,860**	**2,238,787**	**5,138,693**	**3,850,408**	**4,073,528**	**(1,065,165)**	**-21%**
Personnel Services	1,189,248	1,454,704	1,590,382	1,587,432	1,683,502	93,120	6%
Materials and Services	428,679	620,510	3,398,308	2,230,969	2,290,077	(1,108,231)	-33%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,617,927**	**2,075,213**	**4,988,690**	**3,818,401**	**3,973,579**	**(1,015,111)**	**-20%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	150,002	-	99,950	(50,052)	-33%
Total Appropriated	**1,617,927**	**2,075,213**	**5,138,692**	**3,818,401**	**4,073,529**	**(1,065,163)**	**-21%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,617,927**	**2,075,213**	**5,138,692**	**3,818,401**	**4,073,529**	**(1,115,215)**	**-22%**
Revenues Less Expenses	40,933	163,574	-	32,007	-		

Notes:
Outcomes of the ZDO Diagnostic Report will be implemented. The clear and objective standards project will continue into 2027. For Transportation Planning, the Transporation System Plan update will be completed; the I-205 Multiuse Path Alternatives project will be underway, and the Transit Development Plan updated. The ADA Transition Plan will be started and a Shared Streets project implemented.

600405-Regional Policy Coordination

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,731,070	2,099,778	1,864,024	1,343,840	1,270,211	(593,813)	-32%
Charges, Fees, License, Permits, Fines	-	-	-	157,740	483,920	483,920	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,731,070**	**2,099,778**	**1,864,024**	**1,501,580**	**1,754,131**	**(109,893)**	**-6%**
Total Revenue	**1,731,070**	**2,099,778**	**1,864,024**	**1,501,580**	**1,754,131**	**(109,893)**	**-6%**
Personnel Services	214,334	421,782	698,479	683,867	718,222	19,744	3%
Materials and Services	1,516,736	1,642,748	1,165,545	817,713	1,035,908	(129,637)	-11%
Capital Outlay	-	35,248	-	-	-	-	-
Operating Expense	**1,731,070**	**2,099,778**	**1,864,024**	**1,501,580**	**1,754,130**	**(109,893)**	**-6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,731,070**	**2,099,778**	**1,864,024**	**1,501,580**	**1,754,130**	**(109,893)**	**-6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,731,070**	**2,099,778**	**1,864,024**	**1,501,580**	**1,754,130**	**(109,893)**	**-6%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
State/Regional/Local coordination on significant issues, such as transportation funding and land availability. Project management for significant projects; with approximately $230K programmed for the Sunrise Gateway Corridor Community Visioning project. Partner with Ec Dev on a Land Suitability Analysis and other initiatives. Partner with PGA on State/Federal legislative engagement and strategy development for department priorities. Secure local, state and federal funding for all DTD programs.

600406-Office of Economic Development

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**6,331,402**	**7,890,700**	**8,515,091**	**8,721,247**	**10,086,071**	**1,570,980**	**18%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,750,453	2,771,310	2,750,500	2,856,500	3,224,500	474,000	17%
Charges, Fees, License, Permits, Fines	11,899	1,227	5,000	1,291	2,400	(2,600)	-52%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	401,118	485,231	403,290	473,290	462,290	59,000	15%
Other Interfund Transfers	-	-	3,600,000	3,600,000	2,500,000	(1,100,000)	-31%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,163,470**	**3,257,767**	**6,758,790**	**6,931,081**	**6,189,190**	**(569,600)**	**-8%**
Total Revenue	**9,494,872**	**11,148,467**	**15,273,881**	**15,652,328**	**16,275,261**	**1,001,380**	**7%**
Personnel Services	530,100	823,861	907,324	884,213	1,027,314	119,990	13%
Materials and Services	574,072	603,360	1,459,669	1,182,044	2,197,288	737,619	51%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,104,172**	**1,427,221**	**2,366,993**	**2,066,257**	**3,224,602**	**857,609**	**36%**
Debt Service	-	-	-	-	-	-	-
Special Payments	500,000	1,000,000	1,100,000	1,000,000	1,900,000	800,000	73%
Transfers	-	-	2,500,000	2,500,000	2,500,000	-	0%
Contingency	-	-	2,600,000	-	2,506,150	(93,850)	-4%
Total Appropriated	**1,604,172**	**2,427,221**	**8,566,993**	**5,566,257**	**10,130,752**	**1,563,759**	**18%**
Reserve for Future Expenditures	-	-	6,706,888	-	6,144,509	(562,379)	-8%
Total Expense	**1,604,172**	**2,427,221**	**15,273,881**	**5,566,257**	**16,275,261**	**907,530**	**6%**
Revenues Less Expenses	7,890,700	8,721,247	-	10,086,071	-		

Notes:
Perform 3rd year Economic Landscape Analysis. Complete Economic Opportunity Analysis tie into the Industrial Land study including city buildable lands inventory. Perform workforce analysis. Perform childcare analysis. Perform small business outreach in Sunrise Corridor. Administer 2nd year Business Development Grant program. Administer Tourism Grant program. Manage Forums and industry meetings to make informed decisions. Perform Cross Laminated Timber Industry analysis to understand emerging sector needs.

800701-County Event Center

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**956,273**	**1,176,149**	**1,193,730**	**1,342,299**	**2,918,666**	**1,724,936**	**144%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	607,232	3,876,051	10,716,826	6,102,527	1,579,750	(9,137,076)	-85%
Charges, Fees, License, Permits, Fines	703,920	804,848	794,850	792,750	856,885	62,035	8%
Revenue from Bonds & Other Debts	-	-	1,856,423	2,475,000	25,000	(1,831,423)	-99%
All Other Revenue Resources	1,457,722	1,688,665	2,886,000	2,026,000	2,906,436	20,436	1%
Other Interfund Transfers	589,230	615,745	3,132,000	3,134,217	3,150,500	18,500	1%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,358,103**	**6,985,308**	**19,386,099**	**14,530,494**	**8,518,571**	**(10,867,528)**	**-56%**
Total Revenue	**4,314,377**	**8,161,457**	**20,579,829**	**15,872,793**	**11,437,237**	**(9,142,592)**	**-44%**
Personnel Services	1,083,508	1,100,455	1,094,983	1,221,235	1,206,599	111,616	10%
Materials and Services	1,699,531	1,750,518	1,662,750	1,682,400	1,691,368	28,618	2%
Capital Outlay	355,188	3,968,186	14,067,082	7,550,492	5,701,452	(8,365,630)	-59%
Operating Expense	**3,138,227**	**6,819,159**	**16,824,815**	**10,454,127**	**8,599,419**	**(8,225,396)**	**-49%**
Debt Service	-	-	-	-	250,248	250,248	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	2,500,000	2,500,000	2,500,000	-	0%
Contingency	-	-	1,255,014	-	87,570	(1,167,444)	-93%
Total Appropriated	**3,138,227**	**6,819,159**	**20,579,829**	**12,954,127**	**11,437,237**	**(9,142,592)**	**-44%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,138,227**	**6,819,159**	**20,579,829**	**12,954,127**	**11,437,237**	**(10,310,036)**	**-50%**
Revenues Less Expenses	1,176,149	1,342,299	-	2,918,666	-		

Notes:
None

800703-Tax Title Land

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**136,815**	**252,290**	**862,586**	**1,426,481**	**-**	**(862,586)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	14,000	-	-	(14,000)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	222,236	118,767	787,731	608,231	-	(787,731)	-100%
Other Interfund Transfers	-	-	924,920	466,404	-	(924,920)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**222,236**	**118,767**	**1,726,651**	**1,074,635**	**-**	**(1,726,651)**	**-100%**
Total Revenue	**359,051**	**371,057**	**2,589,237**	**2,501,116**	**-**	**(2,589,237)**	**-100%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	3,495	3,092	2,469,604	2,469,404	-	(2,469,604)	-100%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**3,495**	**3,092**	**2,469,604**	**2,469,404**	**-**	**(2,469,604)**	**-100%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	103,266	-	119,633	31,712	-	(119,633)	-100%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**106,761**	**3,092**	**2,589,237**	**2,501,116**	**-**	**(2,589,237)**	**-100%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**106,761**	**3,092**	**2,589,237**	**2,501,116**	**-**	**(2,708,870)**	**-105%**
Revenues Less Expenses	252,290	367,965	-	-	-		

Notes:
DTD will be closing this program out at the end of FY25-26.

800704-$ Coll On Behalf of Other Agcy

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	16,300	2,200	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,317,949	2,587,322	3,173,450	3,173,450	3,271,420	97,970	3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,334,249**	**2,589,522**	**3,173,450**	**3,173,450**	**3,271,420**	**97,970**	**3%**
Total Revenue	**2,334,249**	**2,589,522**	**3,173,450**	**3,173,450**	**3,271,420**	**97,970**	**3%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,334,249	2,589,522	3,173,450	3,173,450	3,271,420	97,970	3%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,334,249**	**2,589,522**	**3,173,450**	**3,173,450**	**3,271,420**	**97,970**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,334,249**	**2,589,522**	**3,173,450**	**3,173,450**	**3,271,420**	**97,970**	**3%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
None

800705-Countywide TSDC

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**17,417,119**	**19,425,925**	**18,681,412**	**20,092,991**	**14,426,265**	**(4,255,147)**	**-23%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,455,753	1,529,298	2,014,550	1,294,180	1,294,180	(720,370)	-36%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	749,169	935,080	685,000	919,420	661,980	(23,020)	-3%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,204,922**	**2,464,378**	**2,699,550**	**2,213,600**	**1,956,160**	**(743,390)**	**-28%**
Total Revenue	**20,622,041**	**21,890,303**	**21,380,962**	**22,306,591**	**16,382,425**	**(4,998,537)**	**-23%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	307,168	322,341	508,114	403,782	497,700	(10,414)	-2%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**307,168**	**322,341**	**508,114**	**403,782**	**497,700**	**(10,414)**	**-2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	888,948	1,474,971	7,612,937	7,476,544	3,020,371	(4,592,566)	-60%
Contingency	-	-	6,850,000	-	7,250,000	400,000	6%
Total Appropriated	**1,196,116**	**1,797,312**	**14,971,051**	**7,880,326**	**10,768,071**	**(4,202,980)**	**-28%**
Reserve for Future Expenditures	-	-	6,409,911	-	5,614,354	(795,557)	-12%
Total Expense	**1,196,116**	**1,797,312**	**21,380,962**	**7,880,326**	**16,382,425**	**(9,191,103)**	**-43%**
Revenues Less Expenses	19,425,925	20,092,991	-	14,426,265	-		

Notes:
None

800706-HV Joint Area TSDC

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,557,876**	**1,421,157**	**1,250,920**	**1,322,363**	**911,342**	**(339,578)**	**-27%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	3,004	1,864	1,900	1,900	1,900	-	0%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,004**	**1,864**	**1,900**	**1,900**	**1,900**	**-**	**0%**
Total Revenue	**1,560,880**	**1,423,022**	**1,252,820**	**1,324,263**	**913,242**	**(339,578)**	**-27%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	1	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**1**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	139,723	100,658	423,734	412,921	216,834	(206,900)	-49%
Contingency	-	-	175,000	-	-	(175,000)	-100%
Total Appropriated	**139,723**	**100,659**	**598,734**	**412,921**	**216,834**	**(381,900)**	**-64%**
Reserve for Future Expenditures	-	-	654,086	-	-	(654,086)	-100%
Total Expense	**139,723**	**100,659**	**1,252,820**	**412,921**	**216,834**	**(1,417,886)**	**-113%**
Revenues Less Expenses	1,421,157	1,322,363	-	911,342	696,408		

Notes:
None

800708-Dog Services Charitable Fund

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,557,876**	**1,421,157**	**1,250,920**	**1,322,363**	**911,342**	**(339,578)**	**-27%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	3,004	1,864	1,900	1,900	1,900	-	0%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,004**	**1,864**	**1,900**	**1,900**	**1,900**	**-**	**0%**
Total Revenue	**1,560,880**	**1,423,022**	**1,252,820**	**1,324,263**	**913,242**	**(339,578)**	**-27%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	1	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**1**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	139,723	100,658	423,734	412,921	216,834	(206,900)	-49%
Non Budgeted Accounts	-	-	-	-	-	-	-
Contingency	-	-	175,000	-	-	(175,000)	-100%
Unappropriated Ending Fund Balance	-	-	-	911,342	696,408	696,408	-
Total Appropriated	**139,723**	**100,659**	**598,734**	**1,324,263**	**913,242**	**314,508**	**53%**
Reserve for Future Expenditures	-	-	654,086	-	-	(654,086)	-100%
Total Expense	**139,723**	**100,659**	**1,252,820**	**1,324,263**	**913,242**	**(25,070)**	**-2%**
Revenues Less Expenses	1,421,157	1,322,363	-	-	-	(314,508)	

Notes:
None

Health, Housing & Human Services (H3S)

Mission Statement

We lead and learn with equity in serving individuals, families, and communities by providing access to high quality healthcare, housing, and services that strengthen social and economic resilience.

Website: www.clackamas.us/h3s

CLACKAMAS COUNTY

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Special Grants Fund (230)	FY26-27 Health, Housing & Human Services Fund (240)	FY26-27 Health Center Fund (253)	FY26-27 Total Budget	FY26-27 General Fund Included in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
H3S Administration	Director's Office Team		4,300,598		4,300,598	740,998	17%	9.0	9.0	0.0
					-					
Social Services	Social Services Administration	-	4,287,720		4,287,720	23,897	1%	15.0	14.0	1.0
	Aging & Disability Resource Connection		6,105,033		6,105,033	369,644	6%	17.3	16.3	1.0
	Developmental Disabilities		33,503,574		33,503,574	25,000	0%	108.0	103.0	5.0
	Energy Assistance		6,826,390		6,826,390	84,072	1%	9.0	9.0	0.0
	Housing Support	-	16,683,212		16,683,212	1,564,544	9%	32.9	31.9	1.0
	Veteran Services		1,111,695		1,111,695	663,747	60%	6.1	5.1	1.0
	Transit Services		6,601,025		6,601,025	137,388	2%	5.0	5.0	0.0
					-					
Children, Family & Community Connections	CFCC Administration		955,161		955,161	596,260	62%			
	Workforce	114,000	2,724,562		2,838,562	750,000	26%	18.0	13.0	5.0
	Prevention Services	540,000	2,995,624		3,535,624	700,000	20%	12.6	12.6	0.0
	Conflict Resolution & Skill		1,593,707		1,593,707	-	0%	8.1	7.6	0.5
	Allocation Pool		-		-	-				
					-					
Public Health	Public Health Administration	-	2,768,733		2,768,733	263,308	10%	10.5	9.5	1.0
	Access to Preventative Health	-	4,902,778	-	4,902,778	905,235	18%	16.0	16.0	0.0
	Office of Public Health Emergency Services	-	2,342,752	-	2,342,752	42,729	2%	4.8	4.8	0.0
	Environmental Health		2,952,382	-	2,952,382	197,219	7%	12.0	12.0	0.0
	Infectious Disease Control & Prevention	-	3,021,636	-	3,021,636	696,899	23%	10.0	10.0	0.0
	The Center for Population Health	1,550,933	2,757,917		4,308,850	440,538	10%	11.0	11.0	0.0
	Vital Statistics		484,110		484,110	-	0%	4.0	4.0	0.0
					-					
Health Centers	Health Centers Administration	-	-	15,809,509	15,809,509	-	0%	48.8	37.8	11.0
	Primary Care	84,000	-	19,286,210	19,370,210	-	0%	93.9	82.3	11.6
	Gladstone Pediatric Clinic & School-Based		-	5,309,260	5,309,260	-	0%	24.9	22.9	2.0
	Dental		-	6,644,000	6,644,000	-	0%	33.0	32.0	1.0
	Behavioral Health Clinics	-	-	39,095,225	39,095,225	-	0%	131.4	115.4	16.0
					-					
Behavioral Health Division	Behavioral Health Administration	839,903	14,994,903		15,834,806	117,582	1%	22.5	20.5	2.0
	Behavioral Health System of Care	300,000	6,781,361		7,081,361	266,212	4%	18.8	18.8	0.0
	Peer Delivered		2,553,520		2,553,520	-	0%	0.0	0.0	0.0
	Prevention & Stigma Reduction		27,816		27,816	-	0%	0.0	0.0	0.0
	Safety Net Services		11,302,512		11,302,512	207,969	2%	37.5	34.5	3.0
	Allocation Pool					-				
Housing & Community Development	Administration & Operations		35,321,797		35,321,797	601,350	2%	27.0	22.0	5.0
	System Support & Coordination		18,781,784		18,781,784	-	0%	23.6	17.6	6.0
	Community Preservation		16,188,879		16,188,879	53,000	0%	20.0	17.0	3.0
	Outreach & Engagement		5,808,003		5,808,003	238,170	4%	0.0	0.0	0.0
	Safety Off The Streets	-	51,610,411		51,610,411	668,327	1%	0.0	0.0	0.0
	Housing Placement & Retention		33,161,394		33,161,394	362,912	1%	0.0	0.0	0.0
	Supportive Housing		38,703,689		38,703,689	-	0%	0.0	0.0	0.0
	TOTAL	3,428,836	342,154,678	86,144,204	431,727,718	10,717,000	2%	790.65	714.55	76.1
	FY25-26 Budget (Amended)	4,766,884	327,733,404	76,220,220	408,720,508	10,404,818	3%	828.0	736.3	91.7
	$ Increase (Decrease)	-1,338,048	14,421,274	9,923,984	23,007,210	312,182		-37.3	-21.7	-15.6
	% Increase (Decrease)	-28%	4%	13%	6%	3%		-5%	-3%	-17%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

400101-Director's Office Team

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**864,130**	**1,454,277**	**1,302,618**	**3,918,119**	**1,059,600**	**(243,018)**	**-19%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	4,000,837	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,701,396	2,277,870	2,209,184	1,988,265	2,000,000	(209,184)	-9%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	721,731	714,081	450,000	250,000	500,000	50,000	11%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	675,390	403,435	295,826	295,826	740,998	445,172	150%
Operating Revenue	**3,098,518**	**7,396,223**	**2,955,010**	**2,534,091**	**3,240,998**	**285,988**	**10%**
Total Revenue	**3,962,647**	**8,850,500**	**4,257,628**	**6,452,210**	**4,300,598**	**42,970**	**1%**
Personnel Services	1,824,374	2,112,097	2,227,195	2,282,601	2,336,741	109,546	5%
Materials and Services	661,423	683,903	1,183,670	901,868	1,513,857	330,187	28%
Capital Outlay	10,360	2,124,168	587,170	2,195,183	150,000	(437,170)	-74%
Operating Expense	**2,496,157**	**4,920,168**	**3,998,035**	**5,379,652**	**4,000,598**	**2,563**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	12,213	12,212	12,958	12,958	-	(12,958)	-100%
Contingency	-	-	246,635	-	300,000	53,365	22%
Total Appropriated	**2,508,370**	**4,932,380**	**4,257,628**	**5,392,610**	**4,300,598**	**42,970**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,508,370**	**4,932,380**	**4,257,628**	**5,392,610**	**4,300,598**	**83,377**	**2%**
Revenues Less Expenses	1,454,277	3,918,119	-	1,059,600	-		

Notes:
Only significant change is this Program held the $4 million in State funding for the Stabilization Center which should be fully spent out by 6/30/26. Excluding that, the year to year budgets are flat.

400201-Social Services Administration

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,534,992**	**735,806**	**892,448**	**1,112,602**	**990,702**	**98,254**	**11%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,751,250	22,743	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,858,830	2,912,037	2,951,911	2,727,223	3,273,121	321,210	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	149,866	1,912	-	4,275	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	460,318	156,886	321,228	226,419	23,897	(297,331)	-93%
Operating Revenue	**6,220,263**	**3,093,578**	**3,273,139**	**2,957,917**	**3,297,018**	**23,879**	**1%**
Total Revenue	**8,755,255**	**3,829,384**	**4,165,587**	**4,070,519**	**4,287,720**	**122,133**	**3%**
Personnel Services	2,123,684	2,081,378	2,657,010	2,304,873	2,717,066	60,056	2%
Materials and Services	3,070,738	760,812	1,518,952	774,944	1,570,654	51,702	3%
Capital Outlay	248,330	-	-	-	-	-	-
Operating Expense	**5,442,752**	**2,842,190**	**4,175,962**	**3,079,817**	**4,287,720**	**111,758**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	99,965	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,542,717**	**2,842,190**	**4,175,962**	**3,079,817**	**4,287,720**	**111,758**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,542,717**	**2,842,190**	**4,175,962**	**3,079,817**	**4,287,720**	**111,758**	**3%**
Revenues Less Expenses	3,212,538	987,194	(10,375)	990,702	-		

Notes:
The Administrative Program supports the overall functioning of the division, including contracting, budgeting, front desk support and office infrastructure. The program also provides emergency planning for vulnerable populations, allowing Social Services to continue to support urgent community needs and to support the overall Health, Housing and Human Services response to emergent situations.

400202-Aging & Disability Resource Connection

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**89,763**	**679,616**	**115,984**	**315,263**	**204,876**	**88,892**	**77%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,036,609	4,165,352	4,141,862	4,151,151	3,477,460	(664,402)	-16%
Charges, Fees, License, Permits, Fines	91,320	578,154	494,699	487,071	2,047,053	1,552,354	314%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	10,349	-	32,656	6,000	6,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	244,438	420,064	482,859	487,440	369,644	(113,215)	-23%
Operating Revenue	**4,372,367**	**5,173,919**	**5,119,420**	**5,158,318**	**5,900,157**	**780,737**	**15%**
Total Revenue	**4,462,131**	**5,853,535**	**5,235,404**	**5,473,581**	**6,105,033**	**869,629**	**17%**
Personnel Services	1,539,106	2,241,586	2,268,304	2,510,951	2,672,429	404,125	18%
Materials and Services	1,360,729	1,730,012	1,706,121	1,496,775	1,748,060	41,939	2%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,899,835**	**3,971,597**	**3,974,425**	**4,007,726**	**4,420,489**	**446,064**	**11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	1,508,848	1,541,879	1,260,979	1,260,979	1,684,544	423,565	34%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,408,683**	**5,513,476**	**5,235,404**	**5,268,705**	**6,105,033**	**869,629**	**17%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,408,683**	**5,513,476**	**5,235,404**	**5,268,705**	**6,105,033**	**869,629**	**17%**
Revenues Less Expenses	53,448	340,059	-	204,876	-		

Notes:
The Aging and Disabilities Resource Connection (ADRC) supports seniors and persons with disabilities to remain in their homes and communities. A Medicaid expansion of OPI has resulted in an increase in enrollments for this program. Loss of COVID funding is anticipated to impact other services provided, including our agreements with senior centers for congregate and home delivered meals. Across all Aging Programs, Clackamas County ADRC served over 4,000 residents in FY24-25.

400203-Developmental Disabilities

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**11,639,111**	**14,355,441**	**13,303,320**	**11,750,310**	**14,022,751**	**719,431**	**5%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	17,790,304	15,014,958	15,692,283	19,709,752	19,455,823	3,763,540	24%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	5,445	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	513,738	15,404	136,724	-	25,000	(111,724)	-82%
Operating Revenue	**18,304,042**	**15,030,362**	**15,829,007**	**19,715,197**	**19,480,823**	**3,651,816**	**23%**
Total Revenue	**29,943,153**	**29,385,803**	**29,132,327**	**31,465,507**	**33,503,574**	**4,371,247**	**15%**
Personnel Services	11,274,230	11,964,361	14,444,922	12,685,106	15,698,980	1,254,058	9%
Materials and Services	4,312,983	5,671,897	5,251,970	4,757,650	5,441,924	189,954	4%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**15,587,213**	**17,636,258**	**19,696,892**	**17,442,756**	**21,140,904**	**1,444,012**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	9,435,435	-	12,362,670	2,927,235	31%
Total Appropriated	**15,587,213**	**17,636,258**	**29,132,327**	**17,442,756**	**33,503,574**	**4,371,247**	**15%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**15,587,213**	**17,636,258**	**29,132,327**	**17,442,756**	**33,503,574**	**7,298,482**	**25%**
Revenues Less Expenses	14,355,940	11,749,546	-	14,022,751	-		

Notes:
The Developmental Disabilities (DD) Program provides eligbility determination, case management, protective services and other essential supports that allow individuals with Intellectual and Developmental Disabilities to remain in their communities with the highest level of independence possible. In FY24-25, the DD program served a total of 3,828 individuals- 2,906 through County case management and 922 through brokerage services.

400204-Energy Assistance

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**(397,693)**	**131,437**	**127,562**	**57,748**	**97,769**	**(29,793)**	**-23%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	6,877,935	4,689,751	4,266,836	4,615,195	6,594,049	2,327,213	55%
Charges, Fees, License, Permits, Fines	-	-	-	50,500	50,500	50,500	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	150,830	116,243	118,063	122,731	84,072	(33,991)	-29%
Operating Revenue	**7,028,765**	**4,805,994**	**4,384,899**	**4,788,426**	**6,728,621**	**2,343,722**	**53%**
Total Revenue	**6,631,072**	**4,937,432**	**4,512,461**	**4,846,174**	**6,826,390**	**2,313,929**	**51%**
Personnel Services	1,078,828	1,066,754	1,214,049	1,082,152	1,347,780	133,731	11%
Materials and Services	5,420,788	3,813,829	3,286,887	3,654,728	5,478,610	2,191,723	67%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**6,499,616**	**4,880,583**	**4,500,936**	**4,736,880**	**6,826,390**	**2,325,454**	**52%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	11,525	11,525	-	(11,525)	-100%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**6,499,616**	**4,880,583**	**4,512,461**	**4,748,405**	**6,826,390**	**2,313,929**	**51%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**6,499,616**	**4,880,583**	**4,512,461**	**4,748,405**	**6,826,390**	**2,313,929**	**51%**
Revenues Less Expenses	131,457	56,848	-	97,769	-		

Notes:
The Utility Support Program provides assistance to offset heating and cooling costs to income eligible households. With the end of COVID funding, the number of households served would have been reduced but an increase in state funding will support additional assistance with electricity costs. During FY24-2525, the program served 4,211 households.

400205-Housing Support

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**(4,306,135)**	**3,263,891**	**132,941**	**307,929**	**475,647**	**342,706**	**258%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	14,097,713	9,575,560	10,965,422	10,780,027	10,168,021	(797,401)	-7%
Charges, Fees, License, Permits, Fines	525	-	-	100,000	4,475,000	4,475,000	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,161,470	1,193,657	1,238,590	1,253,594	1,564,544	325,954	26%
Operating Revenue	**15,259,709**	**10,769,217**	**12,204,012**	**12,133,621**	**16,207,565**	**4,003,553**	**33%**
Total Revenue	**10,953,573**	**14,033,109**	**12,336,953**	**12,441,550**	**16,683,212**	**4,346,259**	**35%**
Personnel Services	2,917,755	3,807,690	3,963,696	3,737,593	4,336,510	372,814	9%
Materials and Services	10,103,135	9,751,720	8,183,257	8,148,421	12,271,702	4,088,445	50%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**13,020,890**	**13,559,410**	**12,146,953**	**11,886,014**	**16,608,212**	**4,461,259**	**37%**
Debt Service	-	-	-	-	-	-	-
Special Payments	174,665	74,779	190,000	79,889	75,000	(115,000)	-61%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**13,195,555**	**13,634,189**	**12,336,953**	**11,965,903**	**16,683,212**	**4,346,259**	**35%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**13,195,555**	**13,634,189**	**12,336,953**	**11,965,903**	**16,683,212**	**4,346,259**	**35%**
Revenues Less Expenses	(2,241,981)	398,920	-	475,647	-		

Notes:
Our Housing projects continue to succuessfully serve county residents who experience houselessness. Both state funding and funding passed through from Housing and Community Development allowed the Rent Assistance program to prevent eviction for 1,209 households. For Long Term housing, over 175 vulnerable households maintained stable housing.

400207-Veteran Services

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**242,778**	**205,097**	**173,767**	**236,870**	**161,358**	**(12,409)**	**-7%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	463,329	273,068	273,069	286,590	286,590	13,521	5%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	728,362	663,747	663,747	663,747	663,747	-	0%
Operating Revenue	**1,191,691**	**936,815**	**936,816**	**950,337**	**950,337**	**13,521**	**1%**
Total Revenue	**1,434,470**	**1,141,912**	**1,110,583**	**1,187,207**	**1,111,695**	**1,112**	**0%**
Personnel Services	749,373	650,224	820,667	707,476	845,399	24,732	3%
Materials and Services	322,106	254,818	279,541	318,373	266,296	(13,245)	-5%
Capital Outlay	72	-	-	-	-	-	-
Operating Expense	**1,071,551**	**905,042**	**1,100,208**	**1,025,849**	**1,111,695**	**11,487**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,071,551**	**905,042**	**1,100,208**	**1,025,849**	**1,111,695**	**11,487**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,071,551**	**905,042**	**1,100,208**	**1,025,849**	**1,111,695**	**11,487**	**1%**
Revenues Less Expenses	362,919	236,870	10,375	161,358	-		

Notes:
The County Veterans Service Office assists members of the veteran community access VA disabilitiy and pension benefits. In FY25, the office conducted 2,156 interviews and filed 1,069 claims, securing more than $20 million in new VA benefits. In partnership with the Veterans Advisory Council, the office conducted 12 outreach events, including a Veterans Expo.

400209-Transit Services

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**2,871,293**	**3,453,599**	**2,228,722**	**1,519,589**	**(1,934,010)**	**-56%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	5,186,888	4,205,784	5,231,113	4,834,048	628,264	15%
Charges, Fees, License, Permits, Fines	-	26,647	10,000	33,000	27,000	17,000	170%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	160,229	80,835	123,823	83,000	2,165	3%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	223,227	90,163	90,283	137,388	47,225	52%
Operating Revenue	**-**	**5,596,991**	**4,386,782**	**5,478,219**	**5,081,436**	**694,654**	**16%**
Total Revenue	**-**	**8,468,284**	**7,840,381**	**7,706,941**	**6,601,025**	**(1,239,356)**	**-16%**
Personnel Services	-	814,025	1,086,441	873,045	1,028,209	(58,232)	-5%
Materials and Services	-	3,253,531	6,014,797	4,975,563	4,939,161	(1,075,636)	-18%
Capital Outlay	-	1,739,478	295,000	-	41,000	(254,000)	-86%
Operating Expense	**-**	**5,807,034**	**7,396,238**	**5,848,608**	**6,008,370**	**(1,387,868)**	**-19%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	421,243	444,143	338,744	592,655	148,512	33%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**6,228,277**	**7,840,381**	**6,187,352**	**6,601,025**	**(1,239,356)**	**-16%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**6,228,277**	**7,840,381**	**6,187,352**	**6,601,025**	**(1,239,356)**	**-16%**
Revenues Less Expenses	-	2,240,007	-	1,519,589	-		

Notes:
In FY24-25, the Transit program provided 99,021 public transit rides and 47,149 rides for seniors and persons with disabilities. Services provided by this program include public transit such as the Mt. Hood Express and the Last Mile Shuttles, along with services for seniors and persons with disabilities through the Transportation Reaching People and Senior Companion programs.

400301-CFCC Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	274,970	358,901	358,901	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	68,770	596,260	596,260	-
Operating Revenue	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Total Revenue	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Personnel Services	-	-	-	312,480	672,357	672,357	-
Materials and Services	-	-	-	31,260	282,804	282,804	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Revenues Less Expenses	-	-	-	-	-		

Notes:
CFCC has introduced a new administrative program this fiscal year to centralize its administrative pool, with funding for this initiative provided through Division Indirect. This new structure aims to streamline operations and resource allocation within the division.

400303-Workforce

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**443,090**	**371,269**	**215,945**	**205,498**	**175,000**	**(40,945)**	**-19%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,178,906	1,547,620	1,957,413	1,712,446	1,913,562	(43,851)	-2%
Charges, Fees, License, Permits, Fines	42,000	-	-	29,880	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	10,090	-	-	-	-	-
Other Interfund Transfers	-	42,000	42,000	-	-	(42,000)	-100%
General Fund Support	636,789	600,000	600,000	689,160	750,000	150,000	25%
Operating Revenue	**1,857,695**	**2,199,710**	**2,599,413**	**2,431,486**	**2,663,562**	**64,149**	**2%**
Total Revenue	**2,300,785**	**2,570,979**	**2,815,358**	**2,636,984**	**2,838,562**	**23,204**	**1%**
Personnel Services	1,525,223	1,738,503	2,097,607	1,734,963	2,182,650	85,043	4%
Materials and Services	480,890	501,537	522,444	662,466	591,912	69,468	13%
Capital Outlay	-	40,000	-	-	-	-	-
Operating Expense	**2,006,113**	**2,280,041**	**2,620,051**	**2,397,429**	**2,774,562**	**154,511**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	85,440	195,307	64,555	64,000	(131,307)	-67%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,006,113**	**2,365,480**	**2,815,358**	**2,461,984**	**2,838,562**	**23,204**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,006,113**	**2,365,480**	**2,815,358**	**2,461,984**	**2,838,562**	**23,204**	**1%**
Revenues Less Expenses	294,672	205,499	-	175,000	-		

Notes:
Inclusion of the Housing for Success pilot project, funded by HCDD's SHS.

400304-Prevention Services

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**97,511**	**473,060**	**123,551**	**538,407**	**250,000**	**126,449**	**102%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,125,796	3,424,116	2,197,000	2,107,360	2,045,624	(151,376)	-7%
Charges, Fees, License, Permits, Fines	33,148	-	-	22,470	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	48,567	247,970	440,000	443,500	540,000	100,000	23%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,260,523	1,272,337	1,326,260	1,093,190	700,000	(626,260)	-47%
Operating Revenue	**4,468,034**	**4,944,423**	**3,963,260**	**3,666,520**	**3,285,624**	**(677,636)**	**-17%**
Total Revenue	**4,565,545**	**5,417,482**	**4,086,811**	**4,204,927**	**3,535,624**	**(551,187)**	**-13%**
Personnel Services	1,690,029	1,879,623	2,084,105	1,459,790	1,754,792	(329,313)	-16%
Materials and Services	873,363	1,661,455	727,706	906,197	639,032	(88,674)	-12%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,563,392**	**3,541,077**	**2,811,811**	**2,365,987**	**2,393,824**	**(417,987)**	**-15%**
Debt Service	-	-	-	-	-	-	-
Special Payments	1,820,007	1,337,998	1,275,000	1,588,940	1,141,800	(133,200)	-10%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,383,399**	**4,879,075**	**4,086,811**	**3,954,927**	**3,535,624**	**(551,187)**	**-13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,383,399**	**4,879,075**	**4,086,811**	**3,954,927**	**3,535,624**	**(551,187)**	**-13%**
Revenues Less Expenses	182,146	538,407	-	250,000	-		

Notes:
BCC granted another year of Opioid Settlement funding for the administration and contract awards to the PreventNet project.

400305-Conflict Resolution & Skill

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,069,541**	**945,770**	**286,691**	**236,488**	**99,680**	**(187,011)**	**-65%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	701,907	875,044	1,175,363	1,206,940	1,224,027	48,664	4%
Charges, Fees, License, Permits, Fines	154,628	155,711	153,259	239,682	270,000	116,741	76%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	4,703	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	74,628	95,221	120,000	195,140	-	(120,000)	-100%
Operating Revenue	**935,866**	**1,125,976**	**1,448,622**	**1,641,762**	**1,494,027**	**45,405**	**3%**
Total Revenue	**2,005,407**	**2,071,746**	**1,735,313**	**1,878,250**	**1,593,707**	**(141,606)**	**-8%**
Personnel Services	1,187,277	1,348,449	1,385,656	1,316,840	1,297,655	(88,001)	-6%
Materials and Services	355,732	486,809	349,657	461,730	296,052	(53,605)	-15%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,543,009**	**1,835,258**	**1,735,313**	**1,778,570**	**1,593,707**	**(141,606)**	**-8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,543,009**	**1,835,258**	**1,735,313**	**1,778,570**	**1,593,707**	**(141,606)**	**-8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,543,009**	**1,835,258**	**1,735,313**	**1,778,570**	**1,593,707**	**(141,606)**	**-8%**
Revenues Less Expenses	462,398	236,488	-	99,680	-		

Notes:
BCC approved a mediation fee increase of $175 an hour.

400401-Public Health Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**170,210**	**43,692**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	468,513	1,023,108	1,035,386	823,364	(199,744)	-20%
Charges, Fees, License, Permits, Fines	553,385	708,132	1,329,742	1,399,156	1,569,261	239,519	18%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	13,687	509	-	75,286	112,800	112,800	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	77,461	366,348	145,057	498,678	263,308	118,251	82%
Operating Revenue	**644,533**	**1,543,503**	**2,497,907**	**3,008,506**	**2,768,733**	**270,826**	**11%**
Total Revenue	**814,743**	**1,587,195**	**2,497,907**	**3,008,506**	**2,768,733**	**270,826**	**11%**
Personnel Services	815,631	1,289,375	1,998,480	2,191,910	1,975,625	(22,855)	-1%
Materials and Services	77,366	297,253	499,427	750,269	726,758	227,331	46%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**892,997**	**1,586,628**	**2,497,907**	**2,942,179**	**2,702,383**	**204,476**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	66,327	66,350	66,350	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**892,997**	**1,586,628**	**2,497,907**	**3,008,506**	**2,768,733**	**270,826**	**11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**892,997**	**1,586,628**	**2,497,907**	**3,008,506**	**2,768,733**	**270,826**	**11%**
Revenues Less Expenses	(78,254)	567	-	-	-		

Notes:
Hired Permanent Deputy Director. Workforce reduction in Public Health's Procurement Unit involves 1 FTE & 1 Contract Employee.

400402-Access to Preventative Health

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**304,549**	**90,000**	**-**	**(194,645)**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,721,024	2,656,866	2,565,962	2,395,274	2,296,845	(269,117)	-10%
Charges, Fees, License, Permits, Fines	831,169	955,889	1,033,332	1,418,705	1,700,698	667,366	65%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	148,816	-	-	270,250	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	694,777	604,008	868,979	691,560	905,235	36,256	4%
Operating Revenue	**4,395,786**	**4,216,763**	**4,468,273**	**4,775,789**	**4,902,778**	**434,505**	**10%**
Total Revenue	**4,700,335**	**4,306,763**	**4,468,273**	**4,581,144**	**4,902,778**	**434,505**	**10%**
Personnel Services	2,714,547	3,050,561	2,845,580	2,667,000	2,715,665	(129,915)	-5%
Materials and Services	1,293,370	1,412,413	1,100,358	1,411,124	1,605,379	505,021	46%
Capital Outlay	145,503	-	-	-	-	-	-
Operating Expense	**4,153,421**	**4,462,975**	**3,945,938**	**4,078,124**	**4,321,044**	**375,106**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	374,354	411,172	522,335	503,020	581,734	59,399	11%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,527,774**	**4,874,147**	**4,468,273**	**4,581,144**	**4,902,778**	**434,505**	**10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,527,774**	**4,874,147**	**4,468,273**	**4,581,144**	**4,902,778**	**434,505**	**10%**
Revenues Less Expenses	172,561	(567,384)	-	-	-		

Notes:
Workforce reduction involves a total of 3 FTE, which includes the program manager.

400403-Office of Public Health Emergency Services

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**720,363**	**582,912**	**294,859**	**(203,917)**	**-**	**(294,859)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	365,331	722,409	794,074	813,788	207,123	(586,951)	-74%
Charges, Fees, License, Permits, Fines	1,100,614	1,117,709	1,274,244	512,765	498,821	(775,423)	-61%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	9,750	120,722	460,643	1,599,378	1,594,079	1,133,436	246%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	15,585	231,352	217,878	279,430	42,729	(175,149)	-80%
Operating Revenue	**1,491,279**	**2,192,192**	**2,746,839**	**3,205,361**	**2,342,752**	**(404,087)**	**-15%**
Total Revenue	**2,211,642**	**2,775,104**	**3,041,698**	**3,001,444**	**2,342,752**	**(698,946)**	**-23%**
Personnel Services	805,351	935,873	1,015,837	1,047,912	1,005,889	(9,948)	-1%
Materials and Services	883,677	1,383,397	1,585,671	1,592,569	981,164	(604,507)	-38%
Capital Outlay	58,343	85,684	64,000	68,747	67,699	3,699	6%
Operating Expense	**1,747,371**	**2,404,953**	**2,665,508**	**2,709,228**	**2,054,752**	**(610,756)**	**-23%**
Debt Service	-	-	-	-	-	-	-
Special Payments	195,648	223,181	231,331	292,216	288,000	56,669	24%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	144,859	-	-	(144,859)	-100%
Total Appropriated	**1,943,019**	**2,628,134**	**3,041,698**	**3,001,444**	**2,342,752**	**(698,946)**	**-23%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,943,019**	**2,628,134**	**3,041,698**	**3,001,444**	**2,342,752**	**(843,805)**	**-28%**
Revenues Less Expenses	268,623	146,970	-	-	-		

Notes:
Renegotiation of the Ambulance Services Contract with AMR, including increased programmatic funding to manage the cost savings and system enhancement program. Workforce reductions include 1 FTE and a reduction of the manager's FTE to .75 FTE.

400404-Environmental Health

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**201,120**	**17,149**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	418,101	327,552	474,573	467,109	362,245	(112,328)	-24%
Charges, Fees, License, Permits, Fines	1,782,230	1,925,228	2,361,893	2,161,002	2,333,573	(28,320)	-1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	14,873	1,696	1,781	1,781	59,345	57,564	3232%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	30,806	76,203	88,894	203,289	197,219	108,325	122%
Operating Revenue	**2,246,010**	**2,330,679**	**2,927,141**	**2,833,181**	**2,952,382**	**25,241**	**1%**
Total Revenue	**2,447,130**	**2,347,828**	**2,927,141**	**2,833,181**	**2,952,382**	**25,241**	**1%**
Personnel Services	1,780,731	1,860,910	2,261,878	2,092,807	2,161,643	(100,235)	-4%
Materials and Services	509,314	575,379	566,263	605,284	650,043	83,780	15%
Capital Outlay	38,062	-	-	-	-	-	-
Operating Expense	**2,328,108**	**2,436,289**	**2,828,141**	**2,698,091**	**2,811,686**	**(16,455)**	**-1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	135,984	119,742	99,000	135,090	140,696	41,696	42%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,464,092**	**2,556,032**	**2,927,141**	**2,833,181**	**2,952,382**	**25,241**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,464,092**	**2,556,032**	**2,927,141**	**2,833,181**	**2,952,382**	**25,241**	**1%**
Revenues Less Expenses	(16,962)	(208,203)	-	-	-		

Notes:
BCC approved a full cost recovery fee increase of 13%.

400405-Infectious Disease Control & Prevention

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**315,066**	**41,134**	**24,997**	**(213,695)**	**-**	**(24,997)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,558,323	1,683,131	1,834,952	1,778,692	1,773,324	(61,628)	-3%
Charges, Fees, License, Permits, Fines	25,413	61,000	52,571	479,701	521,413	468,842	892%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	72,652	33,080	58,180	30,849	30,000	(28,180)	-48%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	660,100	1,086,380	1,471,028	877,133	696,899	(774,129)	-53%
Operating Revenue	**3,316,488**	**2,863,592**	**3,416,731**	**3,166,375**	**3,021,636**	**(395,095)**	**-12%**
Total Revenue	**3,631,553**	**2,904,726**	**3,441,728**	**2,952,680**	**3,021,636**	**(420,092)**	**-12%**
Personnel Services	2,436,625	2,315,268	2,782,582	2,056,473	1,962,841	(819,741)	-29%
Materials and Services	943,745	738,719	594,146	739,719	912,068	317,922	54%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**3,380,370**	**3,053,988**	**3,376,728**	**2,796,192**	**2,874,909**	**(501,819)**	**-15%**
Debt Service	-	-	-	-	-	-	-
Special Payments	103,878	65,000	65,000	156,488	146,727	81,727	126%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,484,248**	**3,118,988**	**3,441,728**	**2,952,680**	**3,021,636**	**(420,092)**	**-12%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,484,248**	**3,118,988**	**3,441,728**	**2,952,680**	**3,021,636**	**(420,092)**	**-12%**
Revenues Less Expenses	147,306	(214,262)	-	-	-		

Notes:
Workforce reduction involves a total of 4 FTE, which includes the program manager.

400406-The Center for Population Health

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**953,920**	**985,120**	**766,966**	**-**	**-**	**(766,966)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,057,401	3,087,349	2,108,946	1,877,590	1,756,886	(352,060)	-17%
Charges, Fees, License, Permits, Fines	91,823	212,635	211,237	499,439	460,914	249,677	118%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	179,518	988,919	783,281	821,076	1,650,512	867,231	111%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	429,713	119,040	-	448,906	440,538	440,538	-
Operating Revenue	**4,758,455**	**4,407,944**	**3,103,464**	**3,647,011**	**4,308,850**	**1,205,386**	**39%**
Total Revenue	**5,712,375**	**5,393,064**	**3,870,430**	**3,647,011**	**4,308,850**	**438,420**	**11%**
Personnel Services	3,090,738	2,652,713	2,415,581	1,965,506	1,938,779	(476,802)	-20%
Materials and Services	1,571,767	2,409,779	1,454,849	1,634,940	2,302,571	847,722	58%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**4,662,505**	**5,062,492**	**3,870,430**	**3,600,446**	**4,241,350**	**370,920**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	256,798	104,804	-	46,565	67,500	67,500	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,919,302**	**5,167,295**	**3,870,430**	**3,647,011**	**4,308,850**	**438,420**	**11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,919,302**	**5,167,295**	**3,870,430**	**3,647,011**	**4,308,850**	**438,420**	**11%**
Revenues Less Expenses	793,072	225,769	-	-	-		

Notes:
The Oregon Health Authority Behavioral Health Division shifted priorities, resulting in less funding being allocated to Public Health for the Mental Health Promotion/Suicide Prevention Program. Workforce reduction involves a total of 3 FTE, which includes the program manager.

400407-Vital Statistics

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	293	-	-	-	-	-
Charges, Fees, License, Permits, Fines	602,767	626,000	468,156	319,770	484,110	15,954	3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	5,915	-	-	-	-	-	-
Operating Revenue	**608,682**	**626,293**	**468,156**	**319,770**	**484,110**	**15,954**	**3%**
Total Revenue	**608,682**	**626,293**	**468,156**	**319,770**	**484,110**	**15,954**	**3%**
Personnel Services	345,439	419,400	275,272	225,720	338,428	63,156	23%
Materials and Services	262,089	199,605	190,384	91,479	143,782	(46,602)	-24%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**607,528**	**619,005**	**465,656**	**317,199**	**482,210**	**16,554**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,309	3,002	2,500	2,571	1,900	(600)	-24%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**609,837**	**622,007**	**468,156**	**319,770**	**484,110**	**15,954**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**609,837**	**622,007**	**468,156**	**319,770**	**484,110**	**15,954**	**3%**
Revenues Less Expenses	(1,154)	4,286	-	-	-		

Notes:
Passed online vital statistics certificate payment processing fees to clients.

400501-Health Centers Administration

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**19,760,696**	**14,552,876**	**7,779,640**	**14,962,475**	**9,012,539**	**1,232,899**	**16%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	6,212,859	2,926,932	2,521,320	2,721,001	2,521,320	-	0%
Charges, Fees, License, Permits, Fines	2,567,295	3,840,151	3,948,797	3,676,789	3,774,690	(174,107)	-4%
Revenue from Bonds & Other Debts	7,026,812	-	45,960	-	45,960	-	0%
All Other Revenue Resources	988,254	650,800	485,000	562,130	455,000	(30,000)	-6%
Other Interfund Transfers	1,000,000	-	-	-	-	-	-
General Fund Support	52,510	-	-	-	-	-	-
Operating Revenue	**17,847,730**	**7,417,883**	**7,001,077**	**6,959,920**	**6,796,970**	**(204,107)**	**-3%**
Total Revenue	**37,608,426**	**21,970,759**	**14,780,717**	**21,922,395**	**15,809,509**	**1,028,792**	**7%**
Personnel Services	4,858,505	5,451,411	6,347,314	6,412,946	7,512,164	1,164,850	18%
Materials and Services	3,924,335	4,753,285	3,493,558	3,284,930	3,775,122	281,564	8%
Capital Outlay	12,064,383	1,911,926	2,056,000	739,662	-	(2,056,000)	-100%
Operating Expense	**20,847,223**	**12,116,623**	**11,896,872**	**10,437,538**	**11,287,286**	**(609,586)**	**-5%**
Debt Service	1,000	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	631,869	631,951	631,938	631,938	631,900	(38)	0%
Contingency	-	-	4,279,328	-	3,890,323	(389,005)	-9%
Total Appropriated	**21,480,092**	**12,748,573**	**16,808,138**	**11,069,476**	**15,809,509**	**(998,629)**	**-6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**21,480,092**	**12,748,573**	**16,808,138**	**11,069,476**	**15,809,509**	**(1,387,672)**	**-8%**
Revenues Less Expenses	16,128,335	9,222,186	(2,027,421)	10,852,919	-		

Notes:
Federal Grant/Medicaid Funding has been left constant until any changes at the federal/state level are finalized.

400502-Primary Care

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**27,419**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,163,415	3,089,567	1,925,540	1,757,304	1,450,660	(474,880)	-25%
Charges, Fees, License, Permits, Fines	9,534,341	16,380,087	12,698,000	15,547,266	17,821,900	5,123,900	40%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	23,371	222,563	187,650	12,204	97,650	(90,000)	-48%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**13,721,127**	**19,692,217**	**14,811,190**	**17,316,774**	**19,370,210**	**4,559,020**	**31%**
Total Revenue	**13,721,127**	**19,719,636**	**14,811,190**	**17,316,774**	**19,370,210**	**4,559,020**	**31%**
Personnel Services	12,476,553	13,488,170	15,586,948	14,561,531	16,378,016	791,068	5%
Materials and Services	4,605,002	4,893,961	4,044,370	4,622,013	4,299,346	254,976	6%
Capital Outlay	-	-	-	119,009	-	-	-
Operating Expense	**17,081,555**	**18,382,131**	**19,631,318**	**19,302,553**	**20,677,362**	**1,046,044**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	(1,307,152)	(1,307,152)	-
Total Appropriated	**17,081,555**	**18,382,131**	**19,631,318**	**19,302,553**	**19,370,210**	**(261,108)**	**-1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**17,081,555**	**18,382,131**	**19,631,318**	**19,302,553**	**19,370,210**	**(1,568,260)**	**-8%**
Revenues Less Expenses	(3,360,428)	1,337,505	(4,820,128)	(1,985,779)	-		

Notes:
Federal Grant/Medicaid Funding has been left constant until any changes at the federal/state level are finalized.

400503-Gladstone Pediatric Clinic & School-Based Health Centers

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**5,822**	**60,394**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	493,955	658,054	157,990	224,295	135,320	(22,670)	-14%
Charges, Fees, License, Permits, Fines	2,471,277	3,932,803	3,574,250	3,454,815	5,173,940	1,599,690	45%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,965,232**	**4,590,857**	**3,732,240**	**3,679,110**	**5,309,260**	**1,577,020**	**42%**
Total Revenue	**2,971,055**	**4,651,252**	**3,732,240**	**3,679,110**	**5,309,260**	**1,577,020**	**42%**
Personnel Services	3,715,238	4,013,547	4,702,329	4,616,684	5,218,485	516,156	11%
Materials and Services	805,876	935,515	757,497	975,683	795,630	38,133	5%
Capital Outlay	7,960	-	-	2,925	-	-	-
Operating Expense	**4,529,074**	**4,949,062**	**5,459,826**	**5,595,292**	**6,014,115**	**554,289**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	(704,855)	(704,855)	-
Total Appropriated	**4,529,074**	**4,949,062**	**5,459,826**	**5,595,292**	**5,309,260**	**(150,566)**	**-3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,529,074**	**4,949,062**	**5,459,826**	**5,595,292**	**5,309,260**	**(855,421)**	**-16%**
Revenues Less Expenses	(1,558,019)	(297,811)	(1,727,586)	(1,916,182)	-		

Notes:
Federal Grant/Medicaid Funding has been left constant until any changes at the federal/state level are finalized.

400504-Dental

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**1,116**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,223,223	579,339	424,310	273,752	-	(424,310)	-100%
Charges, Fees, License, Permits, Fines	5,572,832	6,441,201	5,888,200	7,317,182	6,644,000	755,800	13%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	495	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**6,796,549**	**7,020,539**	**6,312,510**	**7,590,934**	**6,644,000**	**331,490**	**5%**
Total Revenue	**6,796,549**	**7,021,656**	**6,312,510**	**7,590,934**	**6,644,000**	**331,490**	**5%**
Personnel Services	5,143,106	5,420,601	6,263,492	5,873,107	6,579,047	315,555	5%
Materials and Services	1,563,980	1,882,522	1,805,073	1,783,102	1,822,570	17,497	1%
Capital Outlay	17,149	50,427	-	74,729	-	-	-
Operating Expense	**6,724,236**	**7,353,551**	**8,068,565**	**7,730,938**	**8,401,617**	**333,052**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	(1,757,617)	(1,757,617)	-
Total Appropriated	**6,724,236**	**7,353,551**	**8,068,565**	**7,730,938**	**6,644,000**	**(1,424,565)**	**-18%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**6,724,236**	**7,353,551**	**8,068,565**	**7,730,938**	**6,644,000**	**(3,182,182)**	**-39%**
Revenues Less Expenses	72,314	(331,895)	(1,756,055)	(140,004)	-		

Notes:
Federal Grant/Medicaid Funding has been left constant until any changes at the federal/state level are finalized.

400505-Behavioral Health Clinics

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**175,895**	**(1,198)**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,253,489	3,717,715	1,702,018	2,673,629	1,946,380	244,362	14%
Charges, Fees, License, Permits, Fines	21,142,368	23,396,317	34,364,600	25,692,260	36,457,900	2,093,300	6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	36,427	17,442	7,580	12,731	7,580	-	0%
Other Interfund Transfers	-	445,059	683,365	445,059	683,365	-	0%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**22,432,285**	**27,576,533**	**36,757,563**	**28,823,679**	**39,095,225**	**2,337,662**	**6%**
Total Revenue	**22,608,179**	**27,575,335**	**36,757,563**	**28,823,679**	**39,095,225**	**2,337,662**	**6%**
Personnel Services	14,991,097	17,071,444	21,598,460	20,521,415	24,149,410	2,550,950	12%
Materials and Services	4,203,053	5,471,402	4,798,913	6,017,380	6,053,975	1,255,062	26%
Capital Outlay	55,622	-	29,000	83,299	-	(29,000)	-100%
Operating Expense	**19,249,772**	**22,542,846**	**26,426,373**	**26,622,094**	**30,203,385**	**3,777,012**	**14%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	8,891,840	8,891,840	-
Total Appropriated	**19,249,772**	**22,542,846**	**26,426,373**	**26,622,094**	**39,095,225**	**12,668,852**	**48%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**19,249,772**	**22,542,846**	**26,426,373**	**26,622,094**	**39,095,225**	**21,560,692**	**82%**
Revenues Less Expenses	3,358,407	5,032,489	10,331,190	2,201,585	-		

Notes:
Federal Grant/Medicaid Funding has been left constant until any changes at the federal/state level are finalized.

400601-Behavioral Health Administration

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**10,659,227**	**11,110,639**	**9,461,035**	**11,718,256**	**10,168,284**	**707,249**	**7%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	5,782,041	2,928,073	5,647,316	4,399,648	3,807,473	(1,839,843)	-33%
Charges, Fees, License, Permits, Fines	57,166	623,144	1,587,556	774,175	1,391,467	(196,089)	-12%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	525,659	981,258	853,362	912,145	350,000	(503,362)	-59%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	488,273	104,781	58,518	128,296	117,582	59,064	101%
Operating Revenue	**6,853,139**	**4,637,256**	**8,146,752**	**6,214,264**	**5,666,522**	**(2,480,230)**	**-30%**
Total Revenue	**17,512,366**	**15,747,895**	**17,607,787**	**17,932,520**	**15,834,806**	**(1,772,981)**	**-10%**
Personnel Services	3,232,354	3,193,971	3,985,978	1,678,827	3,814,989	(170,989)	-4%
Materials and Services	2,041,187	2,439,944	7,430,666	1,472,918	6,383,964	(1,046,702)	-14%
Capital Outlay	110,340	115,000	220,000	163,149	542,700	322,700	147%
Operating Expense	**5,383,881**	**5,748,915**	**11,636,644**	**3,314,894**	**10,741,653**	**(894,991)**	**-8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	301,729	804,810	5,477,701	2,483,622	983,350	(4,494,351)	-82%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	493,442	-	753,344	259,902	53%
Total Appropriated	**5,685,610**	**6,553,725**	**17,607,787**	**5,798,517**	**12,478,347**	**(5,129,440)**	**-29%**
Reserve for Future Expenditures	-	-	-	-	3,356,458	3,356,458	-
Total Expense	**5,685,610**	**6,553,725**	**17,607,787**	**5,798,517**	**15,834,805**	**(1,513,080)**	**-9%**
Revenues Less Expenses	11,826,756	9,194,171	-	12,134,003	-		

Notes:
The Behavioral Health Administration Program will again experience an uptick in expenses for one-time payments and contracts this fiscal year. This is reflected in an increased beginning fund balance, contracted services, and special payments expenses. Capital outlay costs include operating expenses for the Division's Electronic Health Record System and Recovery Center construction.

400602-Behavioral Health System of Care

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**2,184,796**	**1,886,832**	**-**	**873,978**	**(1,012,854)**	**-54%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	9,177,376	8,680,702	7,564,600	6,178,284	5,941,171	(1,623,429)	-21%
Charges, Fees, License, Permits, Fines	-	-	-	10,777	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	179,128	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	33,321	34,165	72,220	50,979	266,212	193,992	269%
Operating Revenue	**9,210,697**	**8,893,996**	**7,636,820**	**6,240,039**	**6,207,383**	**(1,429,437)**	**-19%**
Total Revenue	**9,210,697**	**11,078,792**	**9,523,652**	**6,240,039**	**7,081,361**	**(2,442,291)**	**-26%**
Personnel Services	3,795,342	4,228,883	5,202,900	3,977,302	3,370,847	(1,832,053)	-35%
Materials and Services	1,692,171	1,535,566	2,137,597	1,184,767	1,719,197	(418,400)	-20%
Capital Outlay	-	3,500,000	-	-	-	-	-
Operating Expense	**5,487,514**	**9,264,449**	**7,340,497**	**5,162,069**	**5,090,044**	**(2,250,453)**	**-31%**
Debt Service	-	-	-	-	-	-	-
Special Payments	876,021	1,049,621	1,227,685	1,077,970	1,386,127	158,442	13%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	955,471	-	605,187	(350,284)	-37%
Total Appropriated	**6,363,535**	**10,314,070**	**9,523,653**	**6,240,039**	**7,081,358**	**(2,442,295)**	**-26%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**6,363,535**	**10,314,070**	**9,523,653**	**6,240,039**	**7,081,358**	**(2,792,579)**	**-29%**
Revenues Less Expenses	2,847,162	764,722	-	-	-		

Notes:
The System of Care Program will experience decreased personnel costs in the fiscal year as a result of reductions in force due to revenue loss.

400603-Peer Delivered

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**678,849**	**473,295**	**-**	**195,666**	**(277,629)**	**-59%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,156,514	1,325,765	2,734,406	1,410,332	2,357,854	(376,552)	-14%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	2,277	1,607	-	(2,277)	-100%
Operating Revenue	**2,156,514**	**1,325,765**	**2,736,683**	**1,411,940**	**2,357,854**	**(378,829)**	**-14%**
Total Revenue	**2,156,514**	**2,004,614**	**3,209,978**	**1,411,940**	**2,553,520**	**(656,458)**	**-20%**
Personnel Services	-	51,246	153,459	121,014	-	(153,459)	-100%
Materials and Services	1,561,953	1,077,777	2,319,619	990,926	1,968,588	(351,031)	-15%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,561,953**	**1,129,024**	**2,473,078**	**1,111,940**	**1,968,588**	**(504,490)**	**-20%**
Debt Service	-	-	-	-	-	-	-
Special Payments	353,073	286,303	418,075	300,000	389,266	(28,809)	-7%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	318,825	-	195,666	(123,159)	-39%
Total Appropriated	**1,915,026**	**1,415,327**	**3,209,978**	**1,411,940**	**2,553,520**	**(656,458)**	**-20%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,915,026**	**1,415,327**	**3,209,978**	**1,411,940**	**2,553,520**	**(779,617)**	**-24%**
Revenues Less Expenses	241,488	589,287	-	-	-		

Notes:
The Peer Services Program will remain relatively stable this fiscal year with some reduced personnel costs. Some additional contract investments were made in community-based peer services in FY25-26 and continue into FY26-27.

400604-Prevention & Stigma Reduction

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**59,285**	**364,236**	**-**	**21,616**	**(342,620)**	**-94%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	490,267	155,777	565,229	601,757	6,200	(559,029)	-99%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	834	2,611	1,843	-	(2,611)	-100%
Operating Revenue	**490,267**	**156,611**	**567,840**	**603,600**	**6,200**	**(561,640)**	**-99%**
Total Revenue	**490,267**	**215,896**	**932,076**	**603,600**	**27,816**	**(904,260)**	**-97%**
Personnel Services	325,984	168,059	175,982	154,250	-	(175,982)	-100%
Materials and Services	83,696	95,090	461,700	449,351	6,200	(455,500)	-99%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**409,680**	**263,149**	**637,682**	**603,600**	**6,200**	**(631,482)**	**-99%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	294,394	-	21,616	(272,778)	-93%
Total Appropriated	**409,680**	**263,149**	**932,076**	**603,600**	**27,816**	**(904,260)**	**-97%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**409,680**	**263,149**	**932,076**	**603,600**	**27,816**	**(1,177,038)**	**-126%**
Revenues Less Expenses	80,587	(47,252)	-	-	-		

Notes:
The Prevention and Stigma Reduction Program will see a decrease in interagency funding and expenses during the fiscal year. This is due to the redeployment of state revenue to better meet funder requirements for service priorities.

400605-Safety Net Services

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**1,935,824**	**2,060,613**	**-**	**874,459**	**(1,186,154)**	**-58%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	6,783,655	6,306,169	8,723,816	7,223,988	9,518,473	794,657	9%
Charges, Fees, License, Permits, Fines	426,811	398,166	542,101	341,182	701,611	159,510	29%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	12	-	930	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	127,538	429,223	160,137	113,038	207,969	47,832	30%
Operating Revenue	**7,338,004**	**7,133,569**	**9,426,054**	**7,679,137**	**10,428,053**	**1,001,999**	**11%**
Total Revenue	**7,338,004**	**9,069,393**	**11,486,667**	**7,679,137**	**11,302,512**	**(184,155)**	**-2%**
Personnel Services	4,700,762	5,314,452	7,079,259	5,643,156	6,928,176	(151,083)	-2%
Materials and Services	1,156,726	2,537,611	3,118,534	2,035,981	3,497,572	379,038	12%
Capital Outlay	75,665	-	-	-	-	-	-
Operating Expense	**5,933,154**	**7,852,064**	**10,197,793**	**7,679,137**	**10,425,748**	**227,955**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	10,000	-	-	(10,000)	-100%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	1,278,874	-	876,764	(402,110)	-31%
Total Appropriated	**5,933,154**	**7,852,064**	**11,486,667**	**7,679,137**	**11,302,512**	**(184,155)**	**-2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,933,154**	**7,852,064**	**11,486,667**	**7,679,137**	**11,302,512**	**(586,265)**	**-5%**
Revenues Less Expenses	1,404,850	1,217,329	-	-	-		

Notes:
The Safety Net Services Program will remain relatively stable with some significant changes to Crisis Services revenue and expenses as well as increased revenue from interagency agreements. Forensic Services will see an increased investment in revenue and expenses compared to previous years due to continued investment focus from state funders.

400701-Administration & Operations

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**51,530,017**	**62,227,744**	**23,126,620**	**37,719,586**	**33,511,940**	**10,385,320**	**45%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	9,807,998	3,246,531	799,584	25,281	153,231	(646,353)	-81%
Charges, Fees, License, Permits, Fines	250	248	-	14,003	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,841,074	5,020,152	2,230,156	230,156	1,055,276	(1,174,880)	-53%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	924,701	232,215	520,386	520,386	601,350	80,964	16%
Operating Revenue	**14,574,023**	**8,499,147**	**3,550,126**	**789,826**	**1,809,857**	**(1,740,269)**	**-49%**
Total Revenue	**66,104,040**	**70,726,891**	**26,676,746**	**38,509,412**	**35,321,797**	**8,645,051**	**32%**
Personnel Services	2,484,339	3,074,748	4,211,060	3,572,115	4,637,750	426,690	10%
Materials and Services	1,376,233	1,633,014	6,259,780	1,299,448	13,102,047	6,842,267	109%
Capital Outlay	14,961	68	-	-	750,000	750,000	-
Operating Expense	**3,875,533**	**4,707,830**	**10,470,840**	**4,871,563**	**18,489,797**	**8,018,957**	**77%**
Debt Service	-	-	-	-	-	-	-
Special Payments	763	62,864	125,906	125,906	-	(125,906)	-100%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	3,216,000	-	3,366,400	150,400	5%
Total Appropriated	**3,876,296**	**4,770,693**	**13,812,746**	**4,997,469**	**21,856,197**	**8,043,451**	**58%**
Reserve for Future Expenditures	-	-	12,864,000	-	13,465,600	601,600	5%
Total Expense	**3,876,296**	**4,770,693**	**26,676,746**	**4,997,469**	**35,321,797**	**8,795,451**	**33%**
Revenues Less Expenses	62,227,744	65,956,198	-	33,511,943	-		

Notes:
None

400702-System Support & Coordination

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**8,286,862**	**8,771,514**	**17,619,845**	**10,718,997**	**12,781,060**	**(4,838,785)**	**-27%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	5,683,815	6,415,951	3,145,557	8,316,291	5,891,860	2,746,303	87%
Charges, Fees, License, Permits, Fines	-	-	-	54,577	108,864	108,864	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	1,065	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**5,683,815**	**6,417,016**	**3,145,557**	**8,370,868**	**6,000,724**	**2,855,167**	**91%**
Total Revenue	**13,970,677**	**15,188,531**	**20,765,402**	**19,089,865**	**18,781,784**	**(1,983,618)**	**-10%**
Personnel Services	879,101	1,939,590	3,485,150	2,471,094	3,582,903	97,753	3%
Materials and Services	3,111,331	2,871,739	7,010,540	3,830,212	9,081,167	2,070,627	30%
Capital Outlay	-	22,330	-	-	-	-	-
Operating Expense	**3,990,432**	**4,833,658**	**10,495,690**	**6,301,306**	**12,664,070**	**2,168,380**	**21%**
Debt Service	-	-	-	-	-	-	-
Special Payments	277,027	-	7,500	7,500	-	(7,500)	-100%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	10,262,212	-	6,117,714	(4,144,498)	-40%
Total Appropriated	**4,267,460**	**4,833,658**	**20,765,402**	**6,308,806**	**18,781,784**	**(1,983,618)**	**-10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,267,460**	**4,833,658**	**20,765,402**	**6,308,806**	**18,781,784**	**(6,128,116)**	**-30%**
Revenues Less Expenses	9,703,217	10,354,872	-	12,781,059	-		

Notes:
None

400703-Community Preservation

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**(432,025)**	**(12,259)**	**1,201,601**	**2,192,526**	**1,541,092**	**339,491**	**28%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	7,452,483	8,943,261	13,268,056	13,274,709	13,670,953	402,897	3%
Charges, Fees, License, Permits, Fines	146,296	35,600	40,380	283,669	406,331	365,951	906%
Revenue from Bonds & Other Debts	254,343	2,032,822	500,000	500,000	517,500	17,500	4%
All Other Revenue Resources	635,774	225,767	200,000	205,582	-	(200,000)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	53,000	53,000	53,000	-	0%
Operating Revenue	**8,488,895**	**11,237,451**	**14,061,436**	**14,316,960**	**14,647,784**	**586,348**	**4%**
Total Revenue	**8,056,871**	**11,225,192**	**15,263,037**	**16,509,486**	**16,188,876**	**925,839**	**6%**
Personnel Services	2,435,218	2,384,156	2,906,776	2,499,530	3,040,637	133,861	5%
Materials and Services	4,690,085	6,796,566	9,910,493	6,657,863	11,386,038	1,475,545	15%
Capital Outlay	23,803	119,466	100,000	100,000	100,000	-	0%
Operating Expense	**7,149,106**	**9,300,188**	**12,917,269**	**9,257,393**	**14,526,675**	**1,609,406**	**12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	920,706	82,558	1,211,000	5,711,000	1,662,204	451,204	37%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	1,134,768	-	-	(1,134,768)	-100%
Total Appropriated	**8,069,812**	**9,382,746**	**15,263,037**	**14,968,393**	**16,188,879**	**925,842**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**8,069,812**	**9,382,746**	**15,263,037**	**14,968,393**	**16,188,879**	**(208,926)**	**-1%**
Revenues Less Expenses	(12,941)	1,842,447	-	1,541,093	-		

Notes:
None

400704-Outreach & Engagement

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**196,312**	**1,015,665**	**4,448,926**	**2,092,689**	**2,297,052**	**(2,151,874)**	**-48%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,664,053	5,457,925	3,090,534	6,320,358	3,272,781	182,247	6%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	154,268	203,425	211,562	211,562	238,170	26,608	13%
Operating Revenue	**4,818,321**	**5,661,350**	**3,302,096**	**6,531,920**	**3,510,951**	**208,855**	**6%**
Total Revenue	**5,014,634**	**6,677,015**	**7,751,022**	**8,624,609**	**5,808,003**	**(1,943,019)**	**-25%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	2,816,371	4,139,081	5,564,091	4,190,113	4,200,170	(1,363,921)	-25%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,816,371**	**4,139,081**	**5,564,091**	**4,190,113**	**4,200,170**	**(1,363,921)**	**-25%**
Debt Service	-	-	-	-	-	-	-
Special Payments	868,726	660,059	2,186,931	2,137,444	1,607,833	(579,098)	-26%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,685,098**	**4,799,140**	**7,751,022**	**6,327,557**	**5,808,003**	**(1,943,019)**	**-25%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,685,098**	**4,799,140**	**7,751,022**	**6,327,557**	**5,808,003**	**(1,943,019)**	**-25%**
Revenues Less Expenses	1,329,536	1,877,875	-	2,297,052	-		

Notes:
None

400705-Safety Off The Streets

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**26,565,289**	**26,275,561**	**26,494,339**	**24,464,064**	**26,041,191**	**(453,148)**	**-2%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	11,845,646	12,658,120	18,194,215	23,150,509	24,900,893	6,706,678	37%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	100	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	228,516	513,232	201,691	201,691	668,327	466,636	231%
Operating Revenue	**12,074,162**	**13,171,452**	**18,395,906**	**23,352,200**	**25,569,220**	**7,173,314**	**39%**
Total Revenue	**38,639,451**	**39,447,013**	**44,890,245**	**47,816,264**	**51,610,411**	**6,720,166**	**15%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	6,904,812	9,410,194	14,565,373	13,144,878	15,474,626	909,253	6%
Capital Outlay	872,860	3,759,967	22,304,980	6,121,394	29,976,471	7,671,491	34%
Operating Expense	**7,777,672**	**13,170,161**	**36,870,353**	**19,266,272**	**45,451,097**	**8,580,744**	**23%**
Debt Service	-	-	-	-	-	-	-
Special Payments	4,583,269	2,306,834	7,545,092	2,108,806	5,655,599	(1,889,493)	-25%
Transfers	-	215,136	474,800	399,996	503,715	28,915	6%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**12,360,941**	**15,692,131**	**44,890,245**	**21,775,074**	**51,610,411**	**6,720,166**	**15%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**12,360,941**	**15,692,131**	**44,890,245**	**21,775,074**	**51,610,411**	**6,749,081**	**15%**
Revenues Less Expenses	26,278,510	23,754,882	-	26,041,190	-		

Notes:
None

400706-Housing Placement & Retention

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**5,107,763**	**(3,086,656)**	**11,999,471**	**9,945,717**	**16,640,420**	**4,640,949**	**39%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	7,114,253	12,385,635	13,468,842	12,525,506	13,158,062	(310,780)	-2%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	3,500,000	3,000,000	3,000,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	383,487	708,711	385,419	385,419	362,912	(22,507)	-6%
Operating Revenue	**7,497,740**	**13,094,346**	**13,854,261**	**16,410,925**	**16,520,974**	**2,666,713**	**19%**
Total Revenue	**12,605,503**	**10,007,691**	**25,853,732**	**26,356,642**	**33,161,394**	**7,307,662**	**28%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	9,236,547	8,322,873	22,387,345	8,766,222	17,870,669	(4,516,676)	-20%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**9,236,547**	**8,322,873**	**22,387,345**	**8,766,222**	**17,870,669**	**(4,516,676)**	**-20%**
Debt Service	-	-	-	-	-	-	-
Special Payments	767,310	918,811	3,466,387	950,000	15,290,725	11,824,338	341%
Transfers	-	237,039	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**10,003,857**	**9,478,722**	**25,853,732**	**9,716,222**	**33,161,394**	**7,307,662**	**28%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**10,003,857**	**9,478,722**	**25,853,732**	**9,716,222**	**33,161,394**	**7,307,662**	**28%**
Revenues Less Expenses	2,601,646	528,968	-	16,640,420	-		

Notes:
None

400707-Supportive Housing

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,590,000**	**6,842,904**	**11,081,560**	**20,086,128**	**12,374,561**	**1,293,001**	**12%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	25,442,666	29,778,753	38,788,543	34,339,039	26,329,128	(12,459,415)	-32%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	31,953	134,493	551,701	551,701	-	(551,701)	-100%
Operating Revenue	**25,474,619**	**29,913,246**	**39,340,244**	**34,890,740**	**26,329,128**	**(13,011,116)**	**-33%**
Total Revenue	**27,064,619**	**36,756,150**	**50,421,804**	**54,976,868**	**38,703,689**	**(11,718,115)**	**-23%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	6,196,970	10,619,942	21,391,418	17,671,524	13,913,399	(7,478,019)	-35%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**6,196,970**	**10,619,942**	**21,391,418**	**17,671,524**	**13,913,399**	**(7,478,019)**	**-35%**
Debt Service	-	-	-	-	-	-	-
Special Payments	13,735,119	23,023,722	28,347,021	24,247,417	24,106,925	(4,240,096)	-15%
Transfers	-	208,020	683,365	683,365	683,365	-	0%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**19,932,089**	**33,851,684**	**50,421,804**	**42,602,306**	**38,703,689**	**(11,718,115)**	**-23%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**19,932,089**	**33,851,684**	**50,421,804**	**42,602,306**	**38,703,689**	**(11,718,115)**	**-23%**
Revenues Less Expenses	7,132,530	2,904,466	-	12,374,562	-		

Notes:
None

Miscellaneous & Pass-Through

Website: www.clackamas.us

Misc / Pass-Through (80)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 County School Fund (204)	FY26-27 Transient Lodging Tax Fund (255)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Misc/Pass-Through	County School Fund		610,000		610,000	-	-			
Misc/Pass-Through	Transient Room Tax			810,500	810,500	-	-			
WES (Utilities) Payroll	WES (Utilities) Payroll	22,002,687			22,002,687	-	-	120.8	116.8	4.0
NCPR Payroll	NCPRD Payroll	8,091,048			8,091,048	-	-	41.0	36.0	5.0
CCDA Payroll	Development Agency Payroll	575,907			575,907	-	-	3.0	3.0	-
ELED Payroll	ELED Payroll	5,874,229			5,874,229	-	-	24.0	24.0	-
	TOTAL	36,543,871	610,000	810,500	37,964,371	-	-	188.8	179.8	9.0
	FY25-26 Budget (Amended)	36,192,188	610,000	782,000	37,584,188		0.0%	203	190	13.0
	$ Increase (Decrease)	351,683	-	28,500	380,183	-		-14.0	-10.0	-4.0
	% Increase (Decrease)	1.0%	0.0%	3.6%	1.0%	-		-6.9%	-5.3%	-30.8%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

Public, Education & Government (PEG) pass-through is shown in the Department of Public & Government Affairs' (PGA) reports.

Transportation System Development Charges (TSDC) pass-throughs are shown in the Transportation & Development Department (DTD) reports.

800202-County School Fund

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**34,074**	**6,119**	**-**	**973**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	463,918	128,242	609,000	609,000	609,000	-	0%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	4,358	1,289	1,000	1,000	1,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**468,276**	**129,531**	**610,000**	**610,000**	**610,000**	**-**	**0%**
Total Revenue	**502,350**	**135,650**	**610,000**	**610,973**	**610,000**	**-**	**0%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	121	35	2,000	2,973	2,000	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**121**	**35**	**2,000**	**2,973**	**2,000**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	496,109	134,643	608,000	608,000	608,000	-	0%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**496,231**	**134,677**	**610,000**	**610,973**	**610,000**	**-**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**496,231**	**134,677**	**610,000**	**610,973**	**610,000**	**-**	**0%**
Revenues Less Expenses	6,119	973	-	-	-		

Notes:
Pass thru SRS funds. Timing of receipt is based on federal government.

800206-Transient Room Tax

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**(46,635)**	**-**	**(46,625)**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	664,814	736,451	782,000	828,625	810,500	28,500	4%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**664,814**	**736,451**	**782,000**	**828,625**	**810,500**	**28,500**	**4%**
Total Revenue	**664,814**	**689,816**	**782,000**	**782,000**	**810,500**	**28,500**	**4%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	122,219	120,696	150,000	150,000	160,000	10,000	7%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**122,219**	**120,696**	**150,000**	**150,000**	**160,000**	**10,000**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	589,230	615,745	632,000	632,000	650,500	18,500	3%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**711,449**	**736,441**	**782,000**	**782,000**	**810,500**	**28,500**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**711,449**	**736,441**	**782,000**	**782,000**	**810,500**	**47,000**	**6%**
Revenues Less Expenses	(46,635)	(46,625)	-	-	-		

Notes:
None

800301-WES (Utilities) Payroll

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	16,488,231	18,626,031	20,445,240	20,445,000	22,002,687	1,557,447	8%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**16,488,231**	**18,626,031**	**20,445,240**	**20,445,000**	**22,002,687**	**1,557,447**	**8%**
Total Revenue	**16,488,231**	**18,626,031**	**20,445,240**	**20,445,000**	**22,002,687**	**1,557,447**	**8%**
Personnel Services	16,499,937	18,626,031	20,445,240	20,445,000	22,002,687	1,557,447	8%
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**16,499,937**	**18,626,031**	**20,445,240**	**20,445,000**	**22,002,687**	**1,557,447**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**16,499,937**	**18,626,031**	**20,445,240**	**20,445,000**	**22,002,687**	**1,557,447**	**8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**16,499,937**	**18,626,031**	**20,445,240**	**20,445,000**	**22,002,687**	**1,557,447**	**8%**
Revenues Less Expenses	(11,706)	-	-	-	-		

Notes:
None

800401-NCPRD Payroll

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	7,408,406	7,904,003	8,004,557	7,987,180	8,091,048	86,491	1%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**7,408,406**	**7,904,003**	**8,004,557**	**7,987,180**	**8,091,048**	**86,491**	**1%**
Total Revenue	**7,408,406**	**7,904,003**	**8,004,557**	**7,987,180**	**8,091,048**	**86,491**	**1%**
Personnel Services	7,408,406	7,903,983	8,004,557	7,987,180	8,091,048	86,491	1%
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**7,408,406**	**7,903,983**	**8,004,557**	**7,987,180**	**8,091,048**	**86,491**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**7,408,406**	**7,903,983**	**8,004,557**	**7,987,180**	**8,091,048**	**86,491**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,408,406**	**7,903,983**	**8,004,557**	**7,987,180**	**8,091,048**	**86,491**	**1%**
Revenues Less Expenses	-	20	-	-	-		

Notes:
None

800501-Development Agency Payroll

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	543,339	480,446	537,851	537,851	575,907	38,056	7%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**543,339**	**480,446**	**537,851**	**537,851**	**575,907**	**38,056**	**7%**
Total Revenue	**543,339**	**480,446**	**537,851**	**537,851**	**575,907**	**38,056**	**7%**
Personnel Services	543,339	480,446	537,851	537,852	575,907	38,056	7%
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**543,339**	**480,446**	**537,851**	**537,852**	**575,907**	**38,056**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**543,339**	**480,446**	**537,851**	**537,852**	**575,907**	**38,056**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**543,339**	**480,446**	**537,851**	**537,852**	**575,907**	**38,056**	**7%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
None

800801-ELED Payroll

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	7,948,290	7,204,540	6,602,198	5,874,229	(1,330,311)	-18%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**-**	**7,948,290**	**7,204,540**	**6,602,198**	**5,874,229**	**(1,330,311)**	**-18%**
Total Revenue	**-**	**7,948,290**	**7,204,540**	**6,602,198**	**5,874,229**	**(1,330,311)**	**-18%**
Personnel Services	-	7,948,290	7,204,540	6,602,198	5,874,229	(1,330,311)	-18%
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**7,948,290**	**7,204,540**	**6,602,198**	**5,874,229**	**(1,330,311)**	**-18%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**7,948,290**	**7,204,540**	**6,602,198**	**5,874,229**	**(1,330,311)**	**-18%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**7,948,290**	**7,204,540**	**6,602,198**	**5,874,229**	**(1,330,311)**	**-18%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
None

Non-Departmental

Website: www.clackamas.us

CLACKAMAS COUNTY

Non Departmental (00)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)**	FY26-27 County Debt Service (320)	FY26-27 County Debt Service - GO (321)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 Total FTE
Non Departmental	Non Departmental	287,973,568	35,500,000			323,473,568	-	0%	
Debt	FFC Bonds			17,257,690		17,257,690	12,209,000	71%	
	GO Debt			-	6,058,830	6,058,830	-	0%	
		$ 287,973,568	$ 35,500,000	$ 17,257,690	$ 6,058,830	$ 346,790,088	$ 12,209,000	4%	-
FY25-26 Budget (Amended)		$ 286,139,214	$ 41,907,782	$ 9,898,725	$ 5,896,575	$ 343,842,296	$ 4,892,087	1%	-
$ Increase (Decrease)		$ 1,834,354	$ (6,407,782)	$ 7,358,965	$ 162,255	$ 2,947,792	$ 7,316,913		
% Increase (Decrease)		0.6%	-15.3%	74.3%	2.8%	0.9%	149.6%		

General Fund Support is a subsidy, net of any other revenue received by the department.

****ARPA funding is disbursed to departments from Fund 230 Non-Departmental. Fund 230 also includes $5 million in Opioid funding in FY26-27.***

000202-Non Departmental

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY24-25 YTD Actuals	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**85,503,607**	**100,294,191**	**112,762,978**	**-**	**111,789,210**	**99,282,542**	**(13,480,436)**	**-12%**
Taxes	158,624,899	165,391,645	172,500,000	155,371,713	172,150,000	179,041,000	6,541,000	4%
Federal, State, Local, All Other Gifts	6,004,336	6,492,582	34,450,148	1,851,944	11,196,028	35,433,450	983,302	3%
Charges, Fees, License, Permits, Fines	2,326	3,028	-	1,923	3,200	3,296	3,296	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-
All Other Revenue Resources	10,071,081	7,707,758	8,333,865	4,989,346	10,376,412	9,713,280	1,379,415	17%
Other Interfund Transfers	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-
Operating Revenue	**174,702,642**	**179,595,014**	**215,284,013**	**162,214,925**	**193,725,640**	**224,191,026**	**8,907,013**	**4%**
Total Revenue	**260,206,250**	**279,889,205**	**328,046,991**	**162,214,925**	**305,514,850**	**323,473,568**	**(4,573,423)**	**-1%**
Personnel Services	260,952	-	-	-	-	-	-	-
Materials and Services	1,064,434	1,549,458	29,076,158	1,231,709	8,651,371	17,899,953	(11,176,205)	-38%
Capital Outlay	-	-	-	-	-	-	-	-
Operating Expense	**1,325,386**	**1,549,458**	**29,076,158**	**1,231,709**	**8,651,371**	**17,899,953**	**(11,176,205)**	**-38%**
Debt Service	-	-	-	-	-	-	-	-
Special Payments	-	139,686	14,993,148	-	15,000,000	18,000,000	3,006,852	20%
Transfers	157,782,723	167,681,867	185,096,323	36,638,463	182,646,087	198,116,519	13,020,196	7%
Non Budgeted Accounts	-	-	-	-	-	-	-	-
Contingency	-	-	17,911,596	-	-	21,400,000	3,488,404	19%
Unappropriated Ending Fund Balance	-	-					-	-
Total Appropriated	**159,108,110**	**169,371,011**	**247,077,225**	**37,870,172**	**206,297,458**	**255,416,472**	**8,339,247**	**3%**
Reserve for Future Expenditures	-	-	19,450,000	-	-	19,300,000	(150,000)	-1%
Total Expense	**159,108,110**	**169,371,011**	**266,527,225**	**37,870,172**	**206,297,458**	**274,716,472**	**24,697,847**	**9%**
Revenues Less Expenses	101,098,140	110,518,194	61,519,766	124,344,753	99,217,392	48,757,096		

Notes:
None

000302-FFC Bonds

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY24-25 YTD Actuals	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**18,054**	**110,618**	**-**	**-**	**190,468**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-
All Other Revenue Resources	3,210,915	3,058,655	3,092,244	982,153	3,074,244	3,132,084	39,840	1%
Other Interfund Transfers	1,913,825	1,915,157	1,914,394	344,497	1,914,394	1,916,606	2,212	0%
General Fund Support	5,062,980	4,917,877	4,892,087	-	4,719,619	12,209,000	7,316,913	150%
Operating Revenue	**10,187,721**	**9,891,688**	**9,898,725**	**1,326,650**	**9,708,257**	**17,257,690**	**7,358,965**	**74%**
Total Revenue	**10,205,775**	**10,002,306**	**9,898,725**	**1,326,650**	**9,898,725**	**17,257,690**	**7,358,965**	**74%**
Personnel Services	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	10,095,156	9,811,838	9,898,725	984,162	9,898,725	17,257,690	7,358,965	74%
Special Payments	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
Total Appropriated	**10,095,156**	**9,811,838**	**9,898,725**	**984,162**	**9,898,725**	**17,257,690**	**7,358,965**	**74%**
Reserve for Future Expenditures	-	-	-	-	-	-	-	-
Total Expense	**10,095,156**	**9,811,838**	**9,898,725**	**984,162**	**9,898,725**	**17,257,690**	**7,358,965**	**74%**
Revenues Less Expenses	110,618	190,468	-	342,487	-	-		

Notes:
None

000303-GO Debt

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY24-25 YTD Actuals	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	**173,715**	**80,187**	**-**	**-**	**244,680**	**280,768**	**280,768**	**-**
Taxes	5,375,864	5,779,592	5,881,225	5,364,724	5,902,000	5,751,057	(130,168)	-2%
Federal, State, Local, All Other Gifts	1,563	1,032	350	406	407	-	(350)	-100%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-
All Other Revenue Resources	110,370	119,194	15,000	6,839	30,256	27,005	12,005	80%
Other Interfund Transfers	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-
Operating Revenue	**5,487,797**	**5,899,819**	**5,896,575**	**5,371,970**	**5,932,663**	**5,778,062**	**(118,513)**	**-2%**
Total Revenue	**5,661,512**	**5,980,005**	**5,896,575**	**5,371,970**	**6,177,343**	**6,058,830**	**162,255**	**3%**
Personnel Services	-	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	5,581,325	5,735,325	5,896,575	570,788	5,896,575	6,058,830	162,255	3%
Special Payments	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-
Total Appropriated	**5,581,325**	**5,735,325**	**5,896,575**	**570,788**	**5,896,575**	**6,058,830**	**162,255**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-	-
Total Expense	**5,581,325**	**5,735,325**	**5,896,575**	**570,788**	**5,896,575**	**6,058,830**	**162,255**	**3%**
Revenues Less Expenses	80,187	244,680	-	4,801,182	280,768	-		

Notes:

None

Capital Projects

Overview

Capital Improvement Planning is a financial management technique that looks beyond year-to-year budgeting to determine future capital improvements and major acquisitions that should be undertaken. Although a capital project may encompass multiple budget years, Oregon Budget Law requires that the anticipated requirements for each fiscal year of the project be budgeted during that year.

Capital planning is the responsibility of each department within Clackamas County. While many departments have minimal capital expenditure, some departments routinely purchase or build major assets for the County and its citizens. Departments requiring capital assets must establish a project to identify the need for the expenditure - this in turn guides future capital budgeting efforts. Equally important, the project helps staff gauge the adequacy of current funding sources and whether new or additional sources must be found, or alternatively if standards should be lowered. The Transportation and Development department (DTD) has the most progressive plan of all departments, with a 20-year projection of infrastructure needs within the County, including cost estimates.

In 1992, the BCC created a Transportation System Development Charge to work in conjunction with building permits. Fees are assessed on new construction, and the proceeds are used to fund projects alleviating traffic problems created by growth. Oregon statutes outline the steps, including the requirement for a comprehensive Capital Improvement Plan (CIP), which must be in place to implement this type of fee structure. The BCC adopted the necessary long-range Capital Improvement Plan in early 1993 to comply with state requirements, and updated the plan most recently in 2022.

Capital Projects are one-time outlays that may encompass anywhere from several years, to the end of a project. Such projects result in the addition of major physical assets to the County. Wide fluctuations from year-to-year are expected in capital improvement budgets depending on the phasing of projects and the availability of construction grants and funds. Resources for the capital project budget generally come from bond sales, grants, and one-time sources. Once capital projects or purchases are completed, the operating budget becomes responsible for the daily management and maintenance of the asset.

During the next five years, Clackamas County will invest a total of $219,567,609 across 86 capital projects. Additionally, $7,647,651 will be spent on planning projects. There are 12 different capital project categories with funding from an assortment of sources. The Road Fund and HB2017 Road Funds support approximately 23% of the project costs. The remainder comes from the Community Road Fund, Transportation System Development Charges (TSDC), federal grants, and other sources.

Departments that are planning to begin a capital improvement project must first prepare a presentation for the Board of County Commissioners. This presentation contains justifications for the project, as well as funding sources and future costs. The projects are then approved or rejected by the Board on a case-by-case basis. The current year funding requirement for approved projects is included in the department's annual budget. Historically, the County has undertaken most capital projects only after funds have been accumulated to pay for them.

Debt is occasionally associated with capital improvements. In 2003, debt was incurred to finance the construction of the Public Services Building (PSB) and make improvements to the existing Emergency Operations Center (EOC); both facilities are on County-owned land in the Red Soils area of Oregon City. The DSB brought together services previously located throughout the County into one convenient location for the public. In 2004, the County issued debt to purchase the Public Safety Training Center from Clackamas Community College. These two issues were refunded in 2012 to reduce interest costs over the remaining life of the debts. In FY26-27, the County plans to pay off the remaining $8.3 million in outstanding principal.

In 2007, bonds were issued to finance the construction of the Development Services Building (DSB) on the Red Soils Campus, along with other improvements including a public plaza, central utility plant, underground conduits, and road improvements to accommodate for increased traffic flow. The building was completed in 2008, with the debt being refunded in 2018 to reduce interest expenses. The principal balance for this project is $3.4 million. Finally, bonds were issued in 2009 and 2012 to finance remodeling and updating facilities for use by the Sheriff's Office, as well as financing the County's share of the Portland-Milwaukie Light Rail project, respectively. The County-owned Brooks Building was extensively remodeled to accommodate the Sheriff's operations. In 2020, the outstanding balance of the Brooks Building was refunded at $12.9 million, and the outstanding balance of the Light Rail project was refunded at 10 million. A $6.8 million balloon payment is due in 2028.

In June 2022, the BCC approved the construction of a new courthouse at the Red Soils Campus in Oregon City, replacing the courthouse being used at that time. The former courthouse was functionally obsolete, unsafe, and no longer met the needs of Clackamas County. Construction of the new courthouse was completed in 2025. The BCC has committed to not raising taxes to pay for the new courthouse, and Clackamas County will live within its means and make appropriate budget reductions to accommodate the debt service for the project.

Transportation System Planning (TSP)

Clackamas County is responsible for an extensive transportation network that is part of a larger regional transportation system serving the needs of residents, businesses, and travelers. The vast majority of the County road system (96%) is located outside of cities. Approximately 56 miles of County-maintained roads are inside cities, with the largest portion in Happy Valley. The public ownership of roads in Clackamas County is as follows:

- Cities – 879 miles
- County – 1,413 miles
- State – 268 miles
- Federal – 548 miles

Capital Projects

There are also miles of local access, private, and forest service roads maintained largely by property owners and the National Forest Service. The entire County-maintained transportation network encompasses the structures listed below, as well as a substantial system of sidewalks and bike lanes:

- 1,413 miles of road
- 186 bridges
- 144 miles of bike lanes
- 427 miles of sidewalks
- 8,461 culverts
- 85,000 road signs
- 2,355 miles of gravel shoulders
- 2,171 manholes
- 120 traffic surveillance cameras
- 10,245 catch basins
- 77,909 traffic signs
- 49 miles of fiber optic cables
- 117,118 feet of guardrails
- 88 school zone flashers
- 1 ferry

The major capital improvements needed for the transportation system include projects needed to increase road capacity, relieve congestion, improve safety, serve new development, support economic growth, and provide options for traveling by automobile. These projects are identified within the Clackamas County Transportation System Plan (TSP), which can be found in **Chapter 5** of the **County Comprehensive Plan**. The TSP is generally updated every 10 years.

As defined by the TSP, transportation capital projects are primarily located on arterial and collector roads. Similarly, federal transportation funding is only available for capital improvement projects located on roads that are classified as arterials and collectors, with an emphasis on maintaining the operations of the principal arterial system.

20-Year Capital Improvement Plan (20-Year CIP)

The 20-Year CIP was developed and adopted by the Board of County Commissioners as a part of the TSP. It is divided into three lists, reflecting the expectation that there will not be enough funding for all of the projects within the 20-year time frame. The criteria for assigning projects to the lists and other TSP background information is available at: **https://www.clackamas.us/transportation/tsp**.

20-Year Capital Projects: The prioritized list of transportation projects and investments that can reasonably be undertaken given the estimates of available funding.

Preferred Capital Projects: A second group of prioritized transportation projects the county would undertake if additional funding becomes available during the next 20 years. Additional funding would include grants that are more suitable for specific projects in the Preferred Capital list rather than in the 20-Year Capital list.

Long-Term Capital Projects: The remainder of the projects needed to meet the County's transportation needs over the next 20 years if funds were available, but not expected to be funded or constructed by the county without acquiring suitable grant funding.

Capital Projects

5-Year Capital Improvement Program (5-Year CIP)

The 5-Year CIP is a list of capital projects that are scheduled for construction over the next five years. The list reflects the BCC's past policy decisions directing which capital transportation projects will be constructed. As such, it is the exclusive list of projects with costs reasonably expected to exceed $50,000, that will be pursued, and the mechanism for funding and building transportation capital projects. The 5-Year CIP list contains:

- All projects that have identified or anticipated funding from the following sources over the next five years for the full project, or for preliminary planning and design:
    - 20-Year CIP;
    - Transportation Safety Action Plan (TSAP);
    - Intelligent Transportation System Plan (ITS);
    - Bridge and Culvert Review System Plan;
    - ADA Transition Plan.

- Road paving projects that have been identified through the 5-year Pavement Management Plan (PMP).
- Other projects in the Transportation Maintenance Work Program, or that have been identified by Transportation Maintenance as needed emergency repairs.
- The capital project work schedule.
- The funding source for each project to connect transportation planning to the County's capital construction budget.

The Board of County Commissioners adopts the 5-Year CIP with the understanding that funds are limited. The 5-Year CIP is the Board's expression of policies, directives, and goals adopted through the transportation system planning process as recommended by County staff; staff consider, evaluate, and prioritize all known capital transportation projects within county roadways and intersections. Professional expertise and discretion are used to find outside funding for the projects, and to use limited Road funds to maximize public dollars to work towards a safer, more efficient transportation system. Not all known deficiencies can be mitigated due to funding shortages.

The 5-Year CIP is updated periodically to provide a more detailed implementation of the capital project priorities. Policy 5.CC.2 of the TSP directly addresses the need for the updated plan as stated below:

> *"Maintain a current and complete 5-Year Capital Improvement Program (CIP), which contains the programmed transportation projects in priority order, with estimated costs and assigned responsibility for funding. Update and adopt the 5-Year Capital Improvement Program periodically."*

The 5-Year CIP supports the County's Concurrency Policy (ZDO Section 1007.09, 1/18/2017), which states that "*approval of a development shall be granted only if transportation facilities are adequate or will be made adequate in a timely manner*," requiring that the improvements be fully funded in the 5-year program and scheduled for construction within three years of land use approval.

Capital Project Categories

The broadly defined capital project descriptions used in the TSP, the 20-Year CIP, and the 5-Year CIP allow for the development of individual projects within a larger project. These project categories are loosely based on the road user or system that the project benefits or impacts (e.g. bicycle project, pedestrian project, or transit project), as follows:

1. **Upgrade** – Projects that add vehicle capacity to an existing roadway or intersection. This may require reconstructing existing sidewalks and/or bicycle lanes, adding intersection turn lanes, or installing traffic signals. In the 20-year CIP, the upgrade projects are separated into urban and rural areas, depending on whether they are located inside or outside the Portland Metropolitan Urban Growth Boundary (UGB). Some projects are designated as "New Roadways" if an extension or new road is needed to increase capacity or add connectivity.

2. **Bridge/Culverts** – Projects to construct, replace, or upgrade a bridge or culvert.

3. **Safety** – Projects or studies focused on reducing crashes and/or the risk of crashes, including railroad crossings. The Clackamas County Transportation Safety Action Plan (TSAP) outlines a strategy to build and implement a county-wide safety culture with the ultimate goal of reducing transportation-related injuries and fatalities. Policy and action items outlined in the plan will achieve the desired goals when implemented; however, successful implementation depends upon several factors, including strong safety leadership at all levels, cohesive safety partnerships, funding, and working together toward a common goal. Success will result in reduced injuries and fatalities on county roadways.

4. **Community Road Fund: Safety** – Projects similar to safety projects, but with funding coming specifically from the Community Road Fund (CRF), which is identified under *Local Funding Sources*.

5. **Community Road Fund: Congestion** – Projects that specifically address congestion issues along county roadways, financed through the CRF.

6. **Community Road Fund: Strategic Investment** – Projects that support shared county and city initiatives using funding through the CRF.

7. **Active Transportation** – Projects related to pedestrians and bicyclists. Inside the UGB, projects add needed sidewalks, bicycle lanes, or multi-use paths; projects outside the UGB include adding paved shoulders or multi-use paths. There are also general projects that add needed facilities, such as way-finding signage.

8. **Intelligent Transportation Systems (ITS)/Transportation Systems Management & Operations (TSMO)** – Projects that incorporate treatments, such as coordinated signal systems. The Clackamas County ITS Action Plan includes a range of projects that address the needs of the region, grouped into the following categories:

- Traffic Management and Operations (TMO)
- Multimodal Operations (MMO)
- Traveler Information (TI)
- Data Collection and Management (DCM)
- Incident and Emergency Management (IM)
- Maintenance and Construction Management (MCM)

9. **Repairs** – Projects that are capital repairs of major damage caused by storms, flooding, landslides, or other natural events that damage portions of the transportation system.

10. **Paving** – Projects that are specifically identified as paving projects to improve road surfaces.

11. **Community Road Fund: Paving** – Projects that are specifically identified as paving projects to improve road surfaces, but are financed through the CRF.

12. **Other** – Capital projects that do not fall into the above categories.

13. **Planning** – Non-capital projects that identify, prioritize, and plan future capital projects (see below).

Planning Projects

In addition to delivering capital projects, Clackamas County is responsible for developing plans that help identify and prioritize future capital transportation work. These plans may be targeted on specific areas of the County (such as a sub-area transportation plan) or applicable County-wide (such as a pedestrian safety planning effort). These plans rely on robust public engagement to help identify concerns, priorities, and potential solutions for affected communities.

Planning projects also focus on equity to understand how the current transportation infrastructure meet the needs of traditionally underserved communities. The County's plans consider equity to inform the locations selected for new capital infrastructure.

Lastly, planning projects often have a significant public health tie-in to help identify areas where transportation infrastructure affects community health and how new projects can lead to positive health outcomes.

Funding Sources and Future Projects

Projects in the 5-Year CIP are funded through a variety of sources, connecting transportation planning to Clackamas County's capital construction budget. To be on the 5-Year CIP list, a project must have an identified funding source. A 20-year funding forecast completed in October 2012 as a part of the TSP update outlines funding expected to be received over the next 20 years.

The *5-Year Capital Improvement Program Project List - FY23-24 to FY27-28* table is shown after this section. To help match projects to appropriate funding sources, recently used sources are reviewed below, and potential projects for the next funding cycle are identified. The table highlights projects in the TSP that should be considered when the next grant cycle opens. While identification of potential projects is needed as the programs become open for applications, ultimately the selection of appropriate projects will be determined when the application is developed.

Local Funding Sources

Clackamas County Road Fund

The County Road Fund is made up of revenue received through the Oregon State Highway Trust fund from state gas tax, weight-mile tax, vehicle registration fees (VRF), and vehicle titling fees. These funds are distributed to Clackamas County based on allocation schedules set by state law. The passage of the *Keep Oregon Moving* House Bill 2017 in 2017 provides nearly $100 million annually to the Road fund.

The State Constitution and Oregon Revised Statues require State Highway Trust fund revenue to be used, "...for the construction, reconstruction, improvement, repair, maintenance, operation and use of public highways, roads, and streets...", including a mandatory minimum 1% annual expenditure on bicycle and pedestrian facilities. Road fund money is often used as the local contribution (match) for projects funded by federal, state, and other local funding programs. The County Road Fund also includes federal funds from the Secure Rural Schools program.

Community Road Fund (CRF)

The CRF became effective in January 2020 with the implementation of the County's first vehicle registration fee. County residents pay $30 per year when registering their motorcycle, car, truck, van, trailer, or other passenger vehicle. The funds go toward projects that maintain County roads, build improvements to relieve congestion, and improve the safety of the road system.

A 15-member CRF Advisory Committee develops criteria to analyze potential capital congestion relief projects, applies those criteria to high-priority projects, recommends the order in which the projects should be constructed, and reviews the project list annually.

From February 2020 (the first full month of revenue collection) to August 2023, the CRF generated an average of $11.1 million of annual revenue, with the county receiving about $5.6 million. The remainder of the revenue is then allocated to the cities within the county based on population, and the percentage of the population that resides within the county borders. For example, cities such as Portland and Tualatin only have a small portion of their city boundaries within Clackamas County. CRF projects are broken into four sub-categories:

- Safety: projects focused on reducing crashes and the risk of crashes on county roadways
- Congestion: projects designed to reduce congestion problems on county roadways
- Maintenance projects: designed to support the need to pave, chip-seal and otherwise maintain our current road system at a high level
- Strategic Investment: projects that support shared city and county initiatives

Damascus Road Fund

When the City of Damascus disincorporated in July 2016, responsibility for local road maintenance and transportation planning shifted back to Clackamas County. The funds held by the City of Damascus also shifted to the county, with the provision that all funds be used exclusively on roads in the previously incorporated Damascus area.

Fee in Lieu of (FILO)

Clackamas County Code 1007.10 provides for a fee in lieu of required frontage improvements, primarily for sidewalks, on county roads. FILO is typically used when a development is being proposed in an area with few or no sidewalks. The developer pays a fee instead of building the required sidewalk improvements on the frontage, allowing the county to build continuous sidewalks in a high need area once enough fees are collected.

Transportation System Development Changes (TSDCs)

TSDCs are one-time assessments of new developments based on the number of vehicle trips the developments are forecast to generate. This equitably spreads the cost of road projects that increase capacity, to new and expanding developments that rely on road network improvements. These funds are dedicated to projects on an adopted list within a specific geographic area that improves capacity. The funds may not be used for road maintenance.

Improved capacity can include operational efficiencies (e.g., signalization) that increase the number of travelers accommodated by the system or added facility miles.

Urban Renewal - Tax Increment Financing (TIF)

Urban renewal raises money for public improvements through Tax Increment Financing (TIF) in blighted areas. Local investments focus on creating jobs, helping businesses, improving communities, and increasing the tax base to result in long-term financial stability for local service providers and property owners. The use of the funds is customized to meet the needs of the approved plan for the urban renewal area.

Expenditures are restricted to making improvements within the geographic limits of the urban renewal area in which the funds were raised, and focus on funding infrastructure consistent with the adopted urban renewal plan. Urban renewal frequently provides matching funds for money from federal, state, regional, and other local sources.

There are three county urban renewal districts – one, the North Clackamas Revitalization Area (NCRA), still collects revenue and the other two, the Clackamas Town Center District and the Clackamas Industrial Area (CIA), are forecast to invest revenue in transportation projects over the next 20 years.

Federal, State, and Regional Funding Sources

American Rescue Plan Act (ARPA)

The American Rescue Plan Act of 2021, also called the COVID-19 Stimulus Package or American Rescue Plan, is an economic stimulus bill that was signed into law in March 2021 to speed up the country's recovery from the economic and health effects of the COVID-19 pandemic and recession. Under ARPA, states may use their share of State Fiscal Recovery Funds (SFRF) to replace revenues lost because of the pandemic and to address the lingering economic and public health impacts of COVID-19.

Community Development Block Grant (CDBG)

Funding for Community Development Block Grants (CDBG) is provided by the Federal Department of Housing and Urban Development (HUD). CDBG funds are awarded through a process that involves citizen participation and coordination with participating cities within Clackamas County. Eligible projects include public facility improvements such as sidewalks, crosswalks, and streets.

FHWA Culvert Removal, Replacement, and Restoration AOP (Aquatic Organism Passage)

The National Culvert Removal, Replacement, and Restoration Grant Program (Culvert Aquatic Organism Passage (AOP) Program) is an annual competitive grant program that awards grants to eligible entities for projects for the replacement, removal, and repair of culverts or weirs that meaningfully improve or restore fish passage for anadromous fish. Anadromous fish species are born in freshwater such as streams and rivers, spend most of their lives in the marine environment, and migrate back to freshwater to spawn.

FHWA Emergency Relief Program

Title 23 of the United States Code, Section 125, authorizes a special program from the Highway Trust Fund for the repair or reconstruction of federal-aid highways and roads on federal lands that have suffered serious damage as a result of natural disasters or catastrophic failures from external causes. This program, commonly referred to as the Emergency Relief or ER Program, supplements the commitment of resources by states, their political subdivisions, and other federal agencies to help pay for unusually heavy expenses resulting from extraordinary conditions.

The applicability of the ER Program to a natural disaster is based on the extent and intensity of the disaster. Damage to highways must be severe, occur over a wide area, and result in unusually high expenses to the highway agency. Applicability of ER to a catastrophic failure is based on the criteria that the failure was not the result of an inherent flaw in the facility, but was sudden, caused a disastrous impact on transportation services, and resulted in unusually high expenses to the highway agency.

Clackamas County has used funds from this program to fund projects due to federal emergencies, including Lolo Pass/Zig Zag River Bridge, South End Road at Milepost 3.8, 232nd Drive at Milepost 0.3, and East Barlow Trail Road.

FHWA - Ferry Boat Discretionary (FBD) Program

FBD provides funding for ferry facilities on a non-interstate public road that is publicly owned, majority publicly owned, or publicly operated, providing substantial public benefits. Projects selected for funding under this program are funded at 80% federal share.

HB2017 Road Fund (Keep Oregon Moving)

Oregon House Bill 2017, approved in 2017, increases the state gas tax, and vehicle title and registration fees over seven years. When all taxes and fees are in place in 2024, HB 2017 will produce $500 million in State Highway Fund revenue annually with investments in public transportation, walking, and biking.

Incorporated with this funding is the former Jobs and Transportation Act (JTA) passed in 2009 by the Oregon Legislature. The JTA was designed to address funding shortfalls for some long-standing transportation needs, including Sunrise Project Phase 1, which was completed in June 2016.

Infrastructure Investment and Jobs Act (IIJA) / Bipartisan Infrastructure Law (BIL)

Federal funds can be used to help pay for projects on National Highway System facilities. Periodically, federal legislation reauthorizes federal highway, transit and transportation safety programs funded through the Highway Trust Fund. Between 2012 and 2015, MAP-21 was the reauthorization law between 2012 and 2015, and the FAST Act was the reauthorization between 2016 and 2022. The current reauthorization, the Infrastructure Investment and Jobs Act (commonly known as the Bipartisan Infrastructure Law or BIL), was signed into law in November 2021. IIJA/BIL is a federal infrastructure package including provisions related to federal highway aid, transit, highway safety, freight, rail, and research programs.

Funding for local projects on the National Highway System can be applied for through programs managed directly by federal agencies (BUILD and Federal Lands Access), the state (the STIP, Highway Safety Program and Highway Bridge Program), or programs directed through the local Metropolitan Planning Organization (Metro) such as the Metropolitan Transportation Improvement Program (MTIP). Among the funding programs included in the IIJA/BIL are:

Bridge Investment Program (BIP)
The IIJA/BIL's Bridge Investment Program (BIP) provides funding for bridge replacement, rehabilitation, preservation, and protection projects that reduce the number of bridges in poor condition, or in fair condition at risk of declining into poor condition. In Oregon, $268 million in funds is allocated for state and local bridges, and 85% is allocated for larger and higher-volume bridges. Note that this program differs from the Local Bridge Program which is described below.

Surface Transportation Block Grant Program (STBGP)
The Surface Transportation Block Grant program (STBG) provides flexible funding that may be used by states and localities for projects to preserve and improve the conditions and performance on any Federal-aid highway, bridge and tunnel projects on any public road, pedestrian and bicycle infrastructure, and transit capital projects, including intercity bus terminals. STBG funds are allocated via Regional Flexible Fund Allocation (RFFA) – more information on this is below.

Highway Safety Improvement Program (HSIP)
The purpose of the Federal Highway Safety Improvement Program (HSIP) is to achieve a significant reduction in fatalities and serious injuries on all public roads. HSIP requires a data-driven, strategic approach to improving highway safety that focuses on performance. In the state of Oregon, HSIP funds are allocated via the All Roads Transportation Safety (ARTS) program. The principles and purpose of ARTS and HSIP are to reduce fatal and serious injury crashes, include all public roads for consideration, use data to drive decisions, and utilize both traditional "hotspot" methodology and systemic methodology for identifying and prioritizing projects.

Rebuilding American Infrastructure with Sustainability & Equity (RAISE) Grant
Previously known as TIGER and BUILD Discretionary Grants, RAISE provides a unique opportunity for the US Department of Transportation to invest in road, rail, transit and port projects that promise to have a significant impact on the nation, a region or a metropolitan area. To qualify for RAISE grants, projects must be multi-modal, multi-jurisdictional or otherwise challenging to fund through existing programs, and must be regionally significant and closely aligned with economic benefits. In urban areas, the minimum project amount is $5 million; in rural areas the minimum project amount is $1 million.

Local Bridge Program
The IIJA/BIL effectively restores Oregon's State Bridge Program to the levels of the 2021-2024 State Transportation Improvement Program with $268 million in funds allocated for state and local bridges. At least 15% of these funds (approximately $40 million) is required to be used on bridges not on the Federal-aid Highway System, which are low-volume roads that carry local traffic. Note that this program differs from the Bridge Investment Program (BIP) which focuses on larger and higher-volume bridges.

NOAA Fisheries Transformational Habitat Restoration and Coastal Resilience Projects Grant
Provides infrastructure grants for transformational habitat restoration. These funds are intended to help sustain our nation's fisheries and make significant strides in the recovery of threatened and endangered species and help protect coastal communities and ecosystems from the impacts of climate change. Included in eligible projects are culverts which improve and restore upstream fish passage for sensitive and threatened species.

Rural Surface Transportation Program (Rural STP)
Provides grants for projects to improve and expand the surface transportation infrastructure in rural areas to increase connectivity, improve the safety and reliability of the movement of people and freight, and generate regional economic growth and improve quality of life.

Safe Streets and Roads for All (SS4A)
Provides grants to support local initiatives to prevent transportation-related death and serious injury on roads and streets (in Clackamas County, this is the Drive to Zero initiative).

Metro Transportation System Management Operations (TSMO) program

Oregon Metro's TSMO program is guided by the Transportation System Management and Operations Strategy Plan. This document helps to guide jurisdictions within Metro to better manage and operate existing roads and transit systems through traffic management strategies and implementation of new technologies. Through TransPort, the group that oversees implementation of the TSMO strategy, Metro allocates federal funding for relevant qualifying projects.

Metropolitan Transportation Improvement Program (MTIP)

MTIP is the federally mandated 4-year implementation schedule of expenditures of federal transportation funds and significant state and local funds in the Portland metropolitan region. For projects to receive federal transportation funding, they must be included in the Regional Transportation Plan (RTP). MTIP coordinates the spending of federal and state transportation funds for four different public agencies: Metro, ODOT, TriMet, and South Metro Area Transit District.

National Fish Passage Program - US Fish and Wildlife Service

The National Fish Passage Program is a voluntary, non-regulatory conservation assistance program that provides financial and technical support to remove or bypass artificial barriers that impede the movement of fish and other aquatic species and contribute to their decline. The program implements fish passage projects that are improvement-based, and cost-shared to protect, restore, or enhance habitats that support fish and other aquatic species and their populations. Project funds may be transferred to partner organizations through cooperative agreements if the original service is unable to implement the project.

Oregon Department of Land Conservation and Development (DLCD) Grant

The Oregon DLCD awards grants that are used primarily for Oregon communities' comprehensive planning and plan updates. The fund is divided into functional categories and made available for specific types of projects. The Grants Allocation Plan provides guidance on the grant application categories and the available funds for each category. The plan is developed by the Grants Advisory Committee with assistance from DLCD staff. The plan is then approved by the Land Conservation and Development Commission at the beginning of each biennium.

Oregon Department of Transportation Safety Office Grant

Through its Transportation Safety Office (TSO), ODOT administers grants that adhere to its mission to deliver transportation safety programs to Oregon citizens. The grant program is based on a complete and detailed problem analysis prior to the selection of projects. Motor vehicle crash data, survey results (belt use, helmet use, and public perception), and other problem identification data are analyzed. Projects are selected using criteria that include response to identified problems, innovation, clear objectives, adequate evaluation plans, and cost-effective budgets. Specific TSO grant programs include:

ODOT Alcohol-impaired Driving Program (Section 164) Fund Grant
Under 23 USC 164, federal funds are disbursed to states for the express purpose of alcohol impaired driving countermeasures or for the enforcement of laws prohibiting driving while intoxicated, driving under the influence or other related laws or regulations. ODOT distributes funds related to Section 164 through the Transportation Safety Office.

ODOT Highway Safety (Section 402) Fund Grant
Under 23 USC 402, federal funds are disbursed to states for the express purpose of safety-related programming. Specific programs include Bicycle and Pedestrian Safety, Community Safety Programs, and Driver Education Programs. ODOT distributes funds related to Section 402 through the Transportation Safety Office.

Oregon State Highway Fund

Highway revenues in the State of Oregon have several major sources:

- Motor vehicle registration and title fees;
- Driver's license fees;
- Motor vehicle fuel taxes;
- Weight-mile taxes.

Net revenues from these taxes and fees are deposited into an account known as the State Highway Fund. With minor exceptions, the Oregon Constitution (Article IX, Section 3a) dedicates highway revenues for the construction, improvement, maintenance, operation, and use of public highways, roads, streets, and roadside rest areas.

Oregon Watershed Enhancement Board (OWEB)

The OWEB is a state agency that provides grants to help Oregonians take care of local streams, rivers, wetlands, and natural areas. Community members and landowners use scientific criteria to identify needs to conserve and improve rivers and natural habitats. OWEB grants are funded by the Oregon Lottery, federal dollars, and salmon license plate revenue.

OWEB accepts applications for restoration, technical assistance, and land acquisition. These grants support voluntary efforts by Oregonians to protect and restore healthy watersheds, including actions in support of the Oregon Plan for Salmon and Watersheds, and the Oregon Conservation Strategy.

Regional Flexible Fund Allocation (RFFA)

The RFFA process is used to determine which locally identified priorities are awarded funding to advance the goals of the RTP. Regional flexible funds are distributed to Metro from three federal grant programs: the Surface Transportation Program, the Congestion Mitigation/Air Quality Program, and the Transportation Alternatives Program. Metro then distributes these funds to cities and counties for projects designed to make getting around the region easier and safer. The RFFA process typically takes place on a 2-year funding cycle to match closely with the MTIP update schedule.

Statewide Transportation Improvement Program (STIP)

STIP, Oregon's 4-year Transportation Capital Improvement Program, identifies the funding for and scheduling of transportation projects and programs on federal, state, city, and county transportation systems, multimodal projects (highway, passenger rail, freight, public transit, bicycle, pedestrian), and projects in the National Parks, National Forests and Indian Tribal Lands.

Capital Projects

The STIP includes a process for identifying projects that receive federal FAST Act funds, as well as a portion of the Oregon State Highway Fund. The current STIP process divides funding into two main categories - Enhance and Fix-It.

- **Enhance:** Projects that enhance, expand, or improve the transportation system. Eligible project activities include bicycle and/or pedestrian facilities, Development STIP (D-STIP), modernization projects that add system capacity, most projects previously eligible for Transportation Enhancement Funds, projects eligible for Flex Funds, protective right-of-way purchases, public transportation, safe routes to schools, Scenic Byways, transportation alternatives, and Transportation Demand Management (TDM).

- **Fix-It:** Projects that include all of the capital funding categories that maintain or fix the Oregon Department of Transportation's portion of the transportation system.

These categories do not include non-capital maintenance and operations programs because they are not included in the STIP.

Western Federal Lands Access Program (FLAP)

FLAP was created by MAP-21 to improve access to federal lands. The program is directed towards public highways, roads, bridges, trails, and transit systems that are under state, county, town, township, tribal, municipal, or local government jurisdiction or maintenance, and provide access to federal lands.
The following activities are eligible for consideration:

- Preventive maintenance, rehabilitation, restoration, construction, and reconstruction;
- Adjacent vehicular parking areas;
- Acquisition of necessary scenic easements and scenic or historic sites;
- Provisions for pedestrians and bicycles;
- Environmental mitigation in or adjacent to federal land to improve public safety and reduce vehicle/wildlife mortality while maintaining habitat connectivity;
- Construction and reconstruction of roadside rest areas, including sanitary and water facilities;
- Operation and maintenance of transit facilities.

Proposed projects must be on a public highway, road, bridge, trail, or transit system that is located on, adjacent to, or provides access to federal lands for which title or maintenance responsibility is vested in a state, county, town, township, tribal, municipal or local government.

Operating Impacts

Although there are often operating impacts associated with capital improvements, these do not usually play an important part in the selection of projects to be undertaken. It can be expected that new roads, intersections, or buildings will require less maintenance than older facilities, but this is not the reason for constructing additions or improvements. Transportation projects are done to increase safety, maximize capacity, or alleviate congestion. Facility projects are done to repair damage, retrofit existing space for optimal use, or meet grant or legal requirements or citizen mandates, such as ADA compliance or the construction of visitor information centers with transient room tax revenues. As with transportation projects, debt service is not an important consideration. Facilities are constructed as funds are available to pay for them. To the extent that operating impact information is available, it is included in the specific project summaries that follow.

Even though forecasted operating impacts are not critical in determining if a project should be undertaken, it is possible to forecast impacts in general terms for transportation improvements. It can be expected that operating costs will amount to 0.5% per year of the total cost of construction over the life of the project. As an example, over the life of a $10 million road improvement, about $50,000 will be required annually, on average, to maintain the improvement; for the first 3-5 years, upkeep may not be required at all. As the road begins to age, striping and culvert cleaning may be called for. After 5-10 years, a chip seal may be required, and this expense can be expected every 5 years thereafter. At 20 years, the road may need to be repaved. At 30 years, the road may be scheduled for reconstruction.

Of much greater consequence than estimating the operating impact of undertaking new projects, is the impact of not undertaking these critical projects. Every year a larger percentage of county roads fall into disrepair, and the county does not have the necessary revenue to keep up with crucial maintenance. The cost to reconstruct a road in the future is more than 10 times greater than the cost of providing preventive maintenance today. As such, the cost of not undertaking a $10 million road improvement could be $100 million in the future.

All Capital Projects: Prospectus FY23-24 to FY27-28

Building on the foundation of our existing assets, Clackamas County envisions a well-maintained and well-designed transportation system that provides safety, flexibility, mobility, accessibility and connectivity for people, goods and services. A system that is tailored to our diverse geographies and supports future needs and land use plans.

The 5-Year Capital Improvement Program includes projects from the transportation system plan scheduled for construction between FY23-24 to FY27-28. These projects are either fully funded or have been funded for preliminary planning and design. Projects can range from adding a sidewalk paving roads, upgrading traffic signals, adding turn lanes, and even replacing bridges. The capital improvement program includes schedules and funding sources for each project in the five-year plan, which can be found along at this **link**.

TABLE A: 5-YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT LIST – FY 23/24 – FY 27/28

Map ID	Project Category	TSP ID	Prospectus #	Project Name	Project Extent	Description	Funding Source	Cost Estimate (2024 $)	Anticipated Road Fund Match	FY-23/24	FY-24/25	FY-25/26	FY-26/27	FY-27/28
NW 1	Active Transportation	NA	300323327	ADA: Southwood Park Area	Various intersections in the Southwood Park area	Construct or reconstruct 17 ADA ramps in the Southwood Park area.	HB2017 Road Fund	$269,206	$269,206	X				
NW 2	Community Road Fund: Congestion	1088 1089 1090	300320350	Stafford Rd and Childs Rd Roundabout and Improvements	SW Stafford Rd from SW Pattulo Wy to Rosemont Rd	Add traffic signal or roundabout at intersection of SW Stafford Rd and SW Childs Rd, add turn lanes, realign intersection, add bicycle lanes	Community Road Fund (CRF); Transportation System Development Charge (TSDC)	$17,269,197	$2,144,214	X	X	X	X	
NW 3	Community Road Fund: Strategic Investment	1081	300323309	Borland - Bike/Ped to Rolling Hills	SW Borland Rd from 500 feet west of SW Prosperity Park Road to SW 35th Ave	Construct sidewalks and multi-use path	CRF Strategic Investment Fund; Transportation System Development Charge (TSDC)	$2,056,318	$0	X	X	X	X	
NW 4	Community Road Fund: Congestion	1079	300324301	Stafford Rd-65th Ave-Elligsen Rd Roundabout	SW Stafford Rd-SW 65th Ave-SW Elligsen Rd Intersection	Construct a roundabout at the intersection of Staford Rd/65th Ave/Elligsen Rd. Travel lanes will be widened to consistent 12-ft width and 6-ft wide bike lanes will be added along the intersection approaches	Community Road Fund (CRF); Transportation System Development Charge (TSDC); City of Wilsonville; Washington County	$13,592,593	$0	X	X	X	X	X
NW 5	ITS/TSMO	1000	300316307	Canby Ferry ITS Project	SW Advance Rd to Canby Ferry	Extend fiber optic cable from the existing county fiber from SW Advance Road to Ferry signals, add up to two pan-tilt-zoom CCTV cameras to view the ferry and have images posted on the County's Travel Information website; upgrade ferry notification signs to display green "OPEN" and red "CLOSED"	FHWA Ferry Boat Discretionary Program; Road Fund	$1,012,246	$250,175	X				
SW 1	Safety	1093 3100	300323301	Airport Rd @ Miley Rd: Traffic Safety and Capacity Improvements	Intersection of Airport Rd NE and NE Miley Rd	Traffic control evaluation and interim improvements to benefit safety and capacity	HB2017 Road Fund	$426,664	$426,664		X	X		
SW 2	Other	NA	300324340	Canby (M.J. Lee) Ferry Ramp Improvements	Canby Ferry	Improve north ramp landing of Canby Ferry and evaluate need for south ramp landing stability improvements	FHWA Ferry Boat Discretionary Program; Road Fund	$550,000	$110,000		X	X	X	
SW 3	Safety	1001	300323326	Knights Bridge & Arndt Safety Improvement Project	Intersection of S Knights Bridge Rd & S Arndt Rd	Intersection safety improvements including queue warning system, additional signal heads, and improved signal visibility	HB2017 Road Fund	$325,000	$325,000	X	X			
SW 4	Bridge/Culvert	3125	300321303	Molalla River (Knights Bridge Rd) Bridge Rehab	Knights Bridge	Bridge rehab	Local Bridge Program (LBP); Road Fund	$4,540,663	$504,204	X	X	X		
SW 5	Active Transportation	NA	300317309	S Ivy St Pedestrian Intersection Improvements	S Ivy St from OR99E to Philander Lee Elemenrary School	Construct bike lanes and sidewalks. Construction traffic signal at intersection of Township Rd	STIP - Enhance; Road Fund; City of Canby	$6,950,173	$327,610	X	X	X		
SW 6	Community Road Fund: Safety	1001	300324344	Radar Sign Project: Beavercreek & Barlow	S Beavercreek Road near Oregon City and S Barlow Rd near Canby	Install radar speed feedback signs on Beavercreek Road and Barlow Road near the Oregon City and Canby areas	Community Road Fund (CRF)	$373,000	$0	X	X			
SW 7	Bridge/Culvert	NA	300322303	Beaver Creek Culvert Replacement at Warnock Rd	S Warnock Rd at Beaver Creek	Replace failed culvert under Warnock Rd	Road Fund	$1,489,531	$1,489,531	X	X	X		
SW 8	Safety	1099	300323325	Canby-Marquam Hwy MP 5.05 - MP 5.35 Safety Improvements	Canby-Marquam Hwy MP 5.05 - MP 5.35	Design and construct various safety improvements on Canby-Marquam Hwy including high friction surface treatment, updated ball-banking to verify safe curve speeds, two radar-activated perimeter LED curve warning signs, and other warning sign enhancements, such as larger chevrons and reflective post strips	HB2017 Road Fund	$460,000	$460,000	X	X	X		
SW 9	Bridge/Culvert	NA	GR002	Abernethy Creek (Holly Ln) Bridge Replacement	S Holly Ln at Abernethy Creek	Complete preliminary and final design, environmental permitting, right of way acquisition, and construction for Abernethy Creek (Holly Lane) Bridge	Local Bridge Program (LBP); Road Fund	$9,397,500	$965,123		X	X	X	X
SW 10	Community Road Fund: Congestion	1121 2041	300320344	Redland Rd Turn Lanes at Ferguson and Bradley	S Redland Rd at S Ferguson Rd and S Bradley Rd	Add left-turn lanes along Redland Rd at Ferguson Rd and Bradley Rd intersections	Community Road Fund (CRF); Rural STP; Clackamas River Water	$2,994,409	$0	X				

TABLE A: 5-YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT LIST – FY 23/24 – FY 27/28

SW 11	Bridge/Culvert	NA	300319317	Woodcock Ck (Grimm Rd) Bridge Protection	S Grimm Rd at Woodcock Creek	Repair or replace Grimm Road Bridge over Woodcock Creek which has experienced significant scour	Oregon Watershed Enhancement Board (OWEB) Restoration Grant; Road Fund	$1,667,895	$1,338,346	X	X	X		
SW 12	Community Road Fund: Strategic Investment	1115	300324329	Bear Creek Bridge & Molalla Ave Shoulders	Molalla Ave from Sawtell to Molalla City Limits and Bear Creek Bridge	Bear Creek Bridge replacement and Molalla Ave shoulders (gravel)	CRF Strategic Investment Fund; Transportation System Development Charge (TSDC)	$1,648,000	$0	X	X	X	X	
M 1	Active Transportation	1073	300324900	SE Park Avenue Pedestrian & ADA Crossing Improvements	Intersection of SE Park Ave and SE River Rd	Upgrade pedestrian crossing including ADA ramp improvements	Community Development Block Program (CDBG) Grant; HB2017 Road Fund	$194,488	$49,488	X				
M 2	Other	NA	300323322	Laurie Avenue Stormwater Improvements Project	Area immediately south of the intersection of SE Laurie Ave and SE Courtney Ave	Install a new stormwater mainline and catchbasins on SE Laurie Avenue to reduce the frequency of flooding	Road Fund	$800,185	$800,185	X	X			
M 3	Active Transportation	1063 1064	300320357	Courtney Ave Complete Street	SE River Rd to OR 99E	Construct separated sidewalks, buffered bike lanes, rain gardens, lighting, ADA compliant curb ramps, and crosswalk enhancements	Regional Flexible Fund Allocation (RFFA) Grant; Road Fund; Transportation System Development Charge (TSDC)	$6,536,335	$20,371	X	X	X	X	
M 4	ITS/TSMO	1069	S2601	Oatfield & Oak Grove Traffic Signal Replacement	Intersection of SE Oatfield Rd and SE Oak Grove Blvd	Reconstruct traffic signal by replacing span wire with three signal poles with mast arms, conduit system, pedestrian push buttons, illumination reconstruct all ADA curb ramps, grind and pave intersection	HB2017 Road Fund	$1,520,000	$1,520,000		X	X	X	
M 5	Active Transportation	3063	300323306	Curb Ramp at Naef Rd and Harold Ave	Intersection of SE Naef Rd and SE Harold Ave.	Replace a curb ramp at the south corner of the intersection of SE Naef Rd and SE Harold Ave	Road Fund	$85,000	$85,000	X	X			
M 6	Other	NA	300323307	El Camino Way Stormwater Improvements - ARPA	Area surrounding the intersection of SE El Camino Way and SE Thiessen Rd	Increase the capacity of the storm drainage system to convey the 10-year storm event to reduce the frequency of flooding	American Rescue Plan Act (ARPA) Grant	$1,398,000	$0	X	X			
M 7	Bridge/Culvert	NA	300323308	Thiessen Culvert Replacement at Kellogg Creek	SE Thiessen Rd at Kellogg Creek	Replace failing joint in culvert and examine similar joints to prevent future failing, and repair roadway damage	American Rescue Plan Act (ARPA) Grant	$1,551,635	$0	X	X	X		
M 8	Active Transportation	1076 2025	300321302	Bilquist Elementary Sidewalks	SE Webster Rd from SE Roots Rd to Bilquist Elementary School	Construct sidewalks along both sides of road, widen existing bike lanes, crosswalk upgrades including illumination, pedestrian refuge and ADA compliant curb ramps	ODOT Safe Routes to School Infrastructure Grant; Transportation System Development Charge (TSDC)	$3,317,307	$577,591	X	X	X		
M 9	Community Road Fund: Safety	1070	300324341	Oatfield Rd Jennings Ave Signal Rebuild Safety Work Project	SE Oatfield Rd and SE Jennings Ave	Rebuild traffic signal, add illumination and other safety enhancements	Community Road Fund (CRF)	$1,970,000	$0	X	X	X	X	
M 10	Active Transportation	1067	300318306	Jennings Ave - Sidewalk and Bike lanes	SE Jennings Ave from OR99E (SE McLoughlin Blvd) to SE Oatfield Rd	Construct curb-tight sidewalk on the north side of Jennings Ave and bike lanes on both sides. Widening the roadway to accommodate bike lanes and sidewalk will require general excavation, rock excavation and new water quality and detention facilities, including new storm water collection infrastructure, removal and construction of a retaining wall and replacement of a guardrail	Rural STP; Regional Flexible Fund Allocation (RFFA) Grant; American Rescue Plan Act (ARPA) Grant; Road Fund	$8,510,677	$1,274,718	X	X			
M 11	Other	NA	300323318	Jennings Lodge Estates Swales	SE Faith Ave and SE Morse Ct in the Jennings Lodge area	Raise the swale grade to be flush with the top back of curb to reduce tripping and fall hazard, while utilizing river rock above an amended soil mixture for water quality functionality	Road Fund	$244,000	$244,000	X	X	X	X	
M 12	Bridge/Culvert	NA	300320347	Clackamas River (Trolley Trail) Bridge Final Design	Clackamas River at Portland Ave	Continue work from feasibility study and move onto preliminary and final design phase (once a bridge structure type is recommended)	Regional Flexible Fund Allocation (RFFA) Grant; City of Gladstone	$1,028,000	$0	X	X			
CRC 1	Community Road Fund: Safety	1027 3016	300320356	Johnson Creek Blvd (79th Ave to End County Maintenance) Improvements	Johnson Creek Blvd from 79th Ave to Multnomah Co. line	Upgrade ADA ramps, install ADA-compliant pedestrian push buttons, resurface roadway pavement	Community Road Fund (CRF); HB2017 Road Fund	$6,173,749	$6,105,674	X	X	X		

TABLE A: 5-YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT LIST – FY 23/24 – FY 27/28

CRC 2	Community Road Fund: Safety	1028	300320355	SE Johnson Creek Blvd at 79th Place	SE Johnson Creek Blvd at SE 79th Pl	Add a signal at the intersection of Johnson Creek Blvd and 79th Pl and install median	Community Road Fund (CRF); Clackamas County Development Agency (CCDA) Grant; All Roads Transportation Safety (ARTS) Program Grant; HB2017 Road Fund	$3,182,836	$337,740	X	X	X		
CRC 3	Upgrade	1035 1036	30324?	Monroe St Improvements	Linwood Ave to Fuller Rd	Improve to minor arterial standards; add sidewalks, bicycle lanes and stormwater control.	Tax Increment Financing	$11,600,000	$0	X	X	X		
CRC 4	Repairs	NA	300323303	82nd Drive & Jennifer Street Signal Replacement	Intersection of SE 82nd Dr and SE Jennifer St	The signal pole on the SW corner was knocked down and a temporary wood pole is currently being used. Reconstruct all ADA curb ramps at the intersection, replace span wire traffic signal with three-signal poles with mast arms and conduit system, install pedestrian push buttons, grind and pave intersection	Insurance Proceeds; Road Fund	$1,402,040	$1,314,540	X	X	X		
CRC 6	ITS/TSMO	3027	S2411	Sunnyside 132nd to 172nd Signal Project	SE Sunnyside Road from SE 132nd to SE 172nd	Adaptive traffic signal control on Sunnyside Road from 132nd to 172nd. Includes upgraded detection for adaptive control at six of the eight intersections, retroreflective signal backplates, supplemental signal heads, and signal ahead warning signs with cross street riders	All Roads Transportation Safety (ARTS) Program Grant; Road Fund	$2,010,000	$201,000		X	X	X	
CRC 7	Upgrade	NA	300323304	SE 172nd Avenue Improvements - City of Happy Valley	SE Misty Dr to SE Maple Hill Ln	Widen roadway to five travel lanes, construct sidewalks and landscape strips, improve intersections in project corridor	City of Happy Valley; Road Fund; Transportation System Development Charge (TSDC)	$44,873,987	$45,636	X	X	X	X	X
DB 1	Safety	1001	300324338	222nd & Borges All-Way Stop Conversion	Intersection of SE Borges Rd and SE 222nd Dr	Design and construction of a conversion from two-way STOP control to all-way STOP control at the intersection of SE 222nd Drive and SE Borges Rd in the Damascus area	Road Fund	$70,000	$70,000	X				
DB 2	Repairs	NA	300321301	Rugg Rd Landslide Repair	Rugg Rd at Hideaway Ct	Construct permanent stabilization measure along Rugg Rd where downhill slope collapsed	Damascus Road Fund	$970,762	$970,762	X	X			
DB 3	Bridge/Culvert	NA	300319343	Badger Creek (Rugg Rd) Culvert	SE Rugg Rd at Badger Creek	Replace existing culverts with larger sized, fish friendly culvert or modular bridge	NOAA Fisheries Transformational Habitat Restoration and Coastal Resilience Projects grant; Road Fund	$681,227	$381,227	X	X	X	X	
DB 4	Community Road Fund: Safety	NA	300320340	Bluff/327th Intersection Enhancements	Bluff Rd at 327th Ave	Rechanelize to provide lower speeds on movements onto and off Bluff Rd using signs, pavement markings and delineation, and pavement removal	Community Road Fund (CRF)	$113,663	$0		X	X		
DB 5	Community Road Fund: Congestion	4061	300320351	Amsigger Rd @ OR224 Intersection Improvements	Intersection of SE Amsigger Rd and OR224	Construct new roundabout intersection to improve safety while minimizing wait times	Community Road Fund (CRF)	$5,358,221	$0	X	X	X		
E 1	Community Road Fund: Strategic Investment	1054 1055	300320348	Duus Rd/Eagle Creek Rd Intersection, Relocation, and Turn Lane	SE Duus Rd at SE Eagle Creek Rd	Add new turn lanes and relocate intersection to provide adequate sight distance	CRF Strategic Investment Fund; Transportation System Development Charge (TSDC)	$1,567,106	$0	X	X	X		
E 2	Community Road Fund: Strategic Investment	2017	300320339	362nd Ave Paved Shoulders and Safety Improvements	Skogan Rd to OR 211	Pave shoulders and evaluate safety issues	Community Road Fund (CRF); Transportation System Development Charge (TSDC); HB2017 Road Fund	$2,220,253	$511,541	X	X			
E 3	Bridge/Culvert	3038	300324348	Bull Run River (Bull Run Rd) Bridge Replacement Design	SE Bull Run Rd at Bull Run River	Design a new Bull Run Bridge on a new alignment.	Federal Bridge Investment Program Grant; Road Fund	$2,000,000	$205,400	X	X	X		
E 4	Repairs	NA	300323302	East Barlow Trail Rd Restoration (Winter 2022 Landslide)	E Barlow Trail Rd between Brightwood Bridge Rd and E Boulder Creek Ln	Construct permanent stabilization measure along E Barlow Trail Rd where downhill slope collapsed taking roadway with it and closing roadway	FHWA Emergency Relief Funds; Road Fund	$1,155,143	$334,436	X	X			
E 5	Community Road Fund: Congestion	1059	300322301	Welches Rd Bike/Ped	E Welches Rd from US26 to E Birdie Ln	Add sidewalks from US 26 to E Stage Stop Rd and paved shoulders from E Stage Stop Rd to E Birdie Ln. Pedestrian crossing at E Fairway Ave	Community Road Fund (CRF); Transportation System Development Charge (TSDC)	$3,388,582	$0	X	X	X	X	

TABLE A: 5-YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT LIST – FY 23/24 – FY 27/28

E 6	Bridge/Culvert	NA	300323324	Henry Creek (Arlie Mitchell Road) Culvert Replacement	E Arlie Mitchell Rd at Conway Creek	Replace existing 144" culvert with a precast modular bridge	Oregon Department of Fish and Wildlife (ODFW); US Forest Service (USFS); Oregon Watershed Enhancement Board (OWEB) Restoration Grant; City of Portland; Road Fund	$1,018,460	$99,878	X	X			
E 7	Bridge/Culvert	NA	B2302	Conway Creek (Aschoff Road) Culvert Replacement	Aschoff Road at Conway Creek	Replace existing culverts with a precast modular bridge	Federal Culvert AOP Grant; Road Fund	$1,862,900	$372,580	X	X	X	X	
P 1	Paving	PMP	300323319	AR Cape Seal: Southwood Park Area	Various road segments in Southwood Park area	Place slurry seal on 2.5 miles of roads in the Southwood Park area.	HB2017 Road Fund	$508,379	$508,379		X			
P 2	Paving	PMP	P2602	Contract Paving: Bonita Road Package	Bonita Road from Carman Road to Bangy Road	Pave Bonita Rd with 0.6 miles of asphalt	HB2017 Road Fund	$474,279	$474,279		X	X	X	X
P 3	Paving	PMP	P2605	Chip Seal: Rosewood Package	Various road segments in the Rosewood area	Place 1.7 miles of chip seal on a number of roads in the Rosewood area	HB2017 Road Fund	$428,397	$428,397			X	X	X
P 4	Paving	PMP	P2705	Chip Seal: Stafford Acres Package	Various road segments in the Stafford Acres area	Place 11 miles of chip seal on roads in the Stafford Acres area	HB2017 Road Fund	$842,300	$842,300			X	X	X
P 5	Paving	PMP	300323314	Contract Paving: Haines Road Package	Territorial Road from Haines Rd to Highway 99 and Haines Road from Highway 99 to Mulino Road	Pave 1.8 miles of roads with asphalt in the Haines Road area	Road Fund	$927,500	$927,500	X	X			
P 6	Paving	PMP	P2607	Chip Seal: Mackburg/Union Mills Package	Various road segments in the Macksburg/Union Mills area	Place 38 miles of chip seal on a number of roads in the Macksburg/Union Mills area	HB2017 Road Fund	$2,741,134	$2,741,134			X	X	X
P 7	Paving	PMP	P2708	Chip Seal: Yoder Package	Various road segments in the Yoder area	Place 18.5 miles of chip seal on a number of roads in the Yoder area	HB2017 Road Fund	$1,341,274	$1,341,274			X	X	X
P 8	Paving	PMP	P2610	Contract Paving: Marquam Package	Drake Road from highway 213 to the Marion County Line, Farm Road from Monte Cristo Road to Oster Road, Farm Road from Drake Road to Oster Road	Pave 3.6 miles of roads with asphalt in the Marquam area	Rural STP; HB2017 Road Fund	$1,981,000	$491,000		X	X	X	X
P 9	Paving	PMP	P2707	Chip Seal: Hogback Package	Various road segments in the Beavercreek/Highland area	Place 35 miles of chip seal on a number of roads in the Beavercreek/Highland area	HB2017 Road Fund	$870,243	$870,243			X	X	X
P 10	Paving	PMP	300323317	Chip Seal: Park Place Project	Various rural roads	Place 42.1 miles of chip seal on a number of rural roads	HB2017 Road Fund	$2,811,000	$2,811,000	X	X			
P 11	Paving	PMP	300323312	Slurry Seal: Jennings Lodge Package	Various road segments in the Jennings Lodge area	Place slurry seal on 6.1 miles of urban roads in the Jennings Lodge area	Road Fund	$419,000	$419,000	X	X			
P 12	Paving	PMP	P2411	Contract Paving: Jennings Avenue	SE Jennings Ave from OR99E (SE McLoughlin Blvd) to SE Oatfield Rd	Pave 0.75 miles of road with asphalt.	Rural STP; HB2017 Road Fund	$975,000	$75,000		X	X		
P 13	Paving	PMP	P2601	Contract Paving: River Road Package	SE River Rd between SE Jennings Ave and SE Roethe Rd	Pave SE River Road with 0.6 miles of asphalt	HB2017 Road Fund	$563,460	$563,460		X	X	X	X
P 14	Paving	PMP	P2609	Slurry Seal: Oak Grove Package	Various road segments in the Oak Grove area	Place slurry seal on 9.9 miles of roads in the Oak Grove area	HB2017 Road Fund	$456,900	$456,900			X	X	X
P 15	Paving	PMP	P2701	Contract Paving: Hartnell Farms Package	SE Johnson Rd between SE Clackamas Rd and SE Lake Rd	Pave 0.9 miles of road with asphalt on SE Johnson Rd between SE Clackamas Rd and SE Lake Rd	HB2017 Road Fund	$761,754	$761,754			X	X	X
P 16	Community Road Fund: Paving	PMP	P2704	Contract Paving: Royal View Package	Various road segments in Royal View area	Pave 1.6 miles of roads with asphalt in the Royal View area	Community Road Fund (CRF)	$1,362,288	$0		X	X	X	X
P 17	Paving	PMP	P2702	Contract Paving: Highland Summit Package	SE Mather Rd from SE Summers Ln to SE 122nd Ave; SE Summers Ln from SE Mather Rd to SE 122nd Ave	Pave 1.2 miles of road with asphalt in the Highland Summit area	HB2017 Road Fund	$1,243,194	$1,243,194			X	X	X
P 18	Community Road Fund: Paving	PMP	P2604	Contract Paving: Mt Talbert Package	Various road segments in Mount Talbert area	Pave 1.0 miles of roads with asphalt in the Mt Talbert area	Community Road Fund (CRF)	$933,000	$0		X	X		

TABLE A: 5-YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT LIST – FY 23/24 – FY 27/28

P 19	Paving	PMP	P2709	Slurry Seal: Vista View Package	Various road segments in the Valley View and Pioneer Park areas of Happy Valley	Place slurry seal on 1.4 miles of roads in the Valley View and Pioneer Park areas of Happy Valley	HB2017 Road Fund	$135,188	$135,188			X	X	X
P 20	Paving	PMP	P2710	Slurry Seal: Trillium Creek Package	Various road segments in the Trillium Creek Park area	Place slurry seal on 6.1 miles of roads in the Trillium Creek Park area	Damascus Road Fund; HB2017 Road Fund	$683,444	$589,451			X	X	X
P 21	Paving	PMP	P2706	Chip Seal: Goosehollow Package	Various road segments in the Goosehollow Drive area of Damascus	Place 1.7 miles of chip seal on a number of roads in the Goosehollow Drive area of Damascus	HB2017 Road Fund	$224,153	$224,153			X	X	X
P 22	Paving	PMP	P2703	Contract Paving: Rock Creek Package	SE 172nd Ave from SE Armstrong Cir to SE Sunnyside Rd; SE Armstrong Cir from Hwy 212 to address 23051 SE Armstrong Cir	Pave 1 mile of road with asphalt in the Rock Creek area	HB2017 Road Fund	$1,470,266	$1,470,266			X	X	X
P 23	Paving	PMP	P2608	Slurry Seal: Mt Scott Package	Various road segments in the Mt. Scott area	Place slurry seal on 4.8 miles of roads in the Mt. Scott area	HB2017 Road Fund	$504,520	$504,520			X	X	X
P 24	Paving	PMP	300323311	Contract Paving: Overland Park Package	Overland Street from Bell Avenue to 82nd Avenue and 72nd Avenue from Monroe Street to Thompson Road	Pave 0.7 miles of roads with asphalt in the Overland Park area	Road Fund	$572,505	$572,505	X	X			
P 25	Paving	PMP	300323316	Contract Paving: Fischers Mill Package	Fischers Mill Road from Fischer's Mill Bridge to Springwater Road; Harding Road from Springwater Road to Fischers Mill Road; Strowbridge from Springwater Road to Fischers Mill Road	Pave 2.0 miles of road along Fischers Mill Road, Harding Road, and Strowbridge Road with asphalt	Rural STP; HB2017 Road Fund	$1,533,500	$833,500	X	X			
P 26	Paving	PMP	P2603	Contract Paving: Bakers Ferry Road Package	S Bakers Ferry Road from S Springwater Road to S Harding Road	Pave Bakers Ferry Road with 2.6 miles of asphalt	HB2017 Road Fund	$1,511,339	$1,511,339		X	X	X	X
P 27	Paving	PMP	P2606	Chip Seal: Cherryville to Welches Package	Various road segments in the Cherryville to Welches corridor	Place 25.6 miles of chip seal on a number of roads in the Cherryville to Welches corridor	HB2017 Road Fund	$1,917,867	$1,917,867			X	X	X
P 28	Paving	PMP	300323315	Contract Paving: Wildcat Mountain Drive Package	SE Wildcat Mountain Drive from Firwood Road to mile point 5.30.	Pave 5.3 miles of SE Wildcat Mountain Drive with asphalt	Rural STP; American Rescue Plan Act (ARPA) Grant; HB2017 Road Fund	$1,602,000	$127,000	X	X	X		
CW 1	Community Road Fund: Safety	1001	300323320	Clackamas County School Beacon Upgrades	6 Locations (11 beacons): River Rd at Jennings Lodge Elem., River Rd at Riverside Elem., 152nd Ave at Oregon Trail Elem., Webster Rd at Alder Creek MS, 242nd Ave at Lewis and Clark CS and Scouters Mountain Elem.	Upgrade solar powered school flashing beacons to AC power	Community Road Fund (CRF)	$579,741	$0	X	X	X		
CW 2	ITS/TSMO	1000	300323323	Clackamas County Signal Detection Upgrades	5 Locations: 172nd & Rock Creek, Otty & Fuller, Monterey & 85th, Stafford & Ek, and Park & 27th	Replace traffic signal video detection systems at 4 intersections with Wavetronix radar detection system and add FLIR infrared bicycle detection at 2 intersections	Road Fund	$584,220	$584,220	X	X			
CW 3	Safety	1001	300323321	Intersection Design Studies: Six Intersections	Airport Rd NE & NE Miley Rd S Barlow Rd & S Arndt Rd S Beavercreek Rd & S Leland Rd/S Kamrath Rd SE Bluff Rd & SE 327th Ave S Redland Rd & S Holly Ln N Molalla Ave & S Vaughan Rd	Investigate current operations, safety and geometry at six intersections and develop preferred alternatives to a preliminary design level	HB2017 Road Fund	$100,826	$100,826	X				
CW 4	Safety	1001	S2602	Rural Corridor Curve Signs - Phase 1	SE 367th Ave, S Casto Rd, S Eves Rd, SE Foster Rd, S Ferguson Rd, SE Coupland Rd, SW Ladd Hill Rd, SW Baker Rd, S Thayer Rd, SE Bluff Rd, S Whiskey Hill Rd, S Carus Rd, SE Wildcat Mountain Dr, and Forsythe Rd	Design and install updated horizontal alignment warning signs on approximately 28 miles of roadway on 14 rural arterial and collector corridors to reduce crashes and to comply with MUTCD standards	HB2017 Road Fund	$960,000	$960,000				X	X

TABLE A: 5-YEAR CAPITAL IMPROVEMENT PROGRAM PROJECT LIST – FY 23/24 – FY 27/28

CW 5	Safety	1001	S2603	Systemic Curve Warning Signs - Phase 2	SW Johnson Rd, Butteville Rd NE, SE Bornstedt Rd, SE Johnson Rd, S Bradley Rd, SE Coalman Rd, SE Telford Rd, S Holcomb Blvd, Toliver Rd, S Upper Highland Rd, and S Carus Rd	Design and install updated horizontal alignment warning signs on approximately 33 miles of roadway on 11 rural arterial and collector corridors to reduce crashes and to comply with MUTCD standards	HB2017 Road Fund	$1,005,500	$1,005,500					X
CW 6	Safety	1001	S2801	Rural Corridor Curve Signs - Phase 3	S Lower Highland Rd, SE Fall Creek Rd, SE Currin Rd, Sw Pleasant Hill Rd, S Ridge Rd, SE Divers Rd, SW Ladd Hill Rd, S Carus Rd, and SW Baker Rd	Design and install updated horizontal alignment warning signs on approximately 25 miles of roadway on 9 rural arterial and collector corridors to reduce crashes and to comply with MUTCD standards	HB2017 Road Fund	$955,000	$955,000					
CW 7	Safety	1001	300320354	Recessed Reflectorized Pavement Markings	Arndt from Airport to Arndt (1.55mi); Arndt from Arndt to Barlow (0.4 mi); Barlow from Knights Bridge to Hwy 211 (8.9mi); Canby-Marquam from Canby city limits to Hwy 211 (6.7mi); Springwater Road from Hwy 224 to Hayden Rd(10.4 mi); Hayden Rd from Springwater to Hwy 211 (1.2 mi); Amsigger from Hwy 225 to Kelso Rd (2.4mi); Richey from Amsigger to Hwy 212 (0.8), Wilsonville Rd from City of Wilsonville to County line (4.5mi)	Installation of recessed reflectorized centerline buttons on about 40 miles of major arterial roads that are not scheduled to be paved in the next 5 years	HB2017 Road Fund	$165,956	$165,956	X	X			
NM	Safety	1001	S2412	Traffic Signal Left Turn Permissive Movement Project	23 intersections countywide	Perform an intersection control evaluation at 23 intersections throughout Clackamas County focusing on locations with permissive left turn movements (movements that must yield to oncoming traffic and/or pedestrian crossings). Project will identify nearterm and longterm improvements where left turns can be protected/permissive or protected and have protected pedestrian crossings	Road Fund	$575,000	$575,000		X	X		
NM	ITS/TSMO	1000	300321305	Clackamas County Regional ATC Controller & Signal Optimization	Countywide	Replace 99 older model traffic signal controllers to the latest Advanced Traffic Controllers (ATC)	City of Lake Oswego; City of Oregon City; City of Wilsonville; City of Gladstone; City of West Linn; Federal Grant; Surface Transportation Block Grant Program (via Metro TSMO); Road Fund	$820,103	$29,776	X	X			
NM	ITS/TSMO	1000	300323328	Clackamas County Regional Freight ITS Project Phase 2B	Countywide (UGB Area)	Design and install truck priority signal timing at 18 signalized intersections, battery backup system at 21 traffic signals, traffic monitoring cameras at 3 intersections, and traffic count stations at 3 intersections	Metro RFFA Grant; Road Fund	$1,159,428	$119,073	X	X	X		
NM	ITS/TSMO	1000	S2410	Traffic Signal Safety Retrofit Project	Countywide	Identify and upgrade selected traffic signals across Clackamas County with new signal hardware and install protected pedestrian and bicycle crossings to provide added safety and accessibility for pedestrians and bicyclists	Surface Transportation Block Grant Program (via Metro TSMO); Road Fund	$1,040,000	$106,808		X	X	X	

Key Unfunded Projects Matched with Possible Grant Funding Sources

Project Name (TSP Number)	Description	Possible Funding Source
Sunrise Project Phase II (4036)	Extend the Sunrise Project from I-205 to 172nd Avenue	STIP Enhance / Federal Grant
I-205 Bottleneck Project (4016)	Improvement to I-205 between Stafford interchange and the east end of the Abernethy Bridge to address congestion issues	STIP Enhance / BUILD
OR 211 (4040)	Canby Marquam Hwy / OR 211 intersection improvements	STIP Fix-it / HSIP
OR 212 Freight Mobility Corridor Improvement	Freight mobility improvements on OR 212 between Rock Creek Junction and US 26	MTIP / STIP
OR212 Foster and Sunnyside Intersection Upgrades	Improve safety and operations at Foster and Sunnyside intersections of OR212	Federal Grant
Barlow Road/Arndt Road/OR 99E Corridor (2029)	Upgrades to the OR 99E/Barlow Road and Arndt Road/Barlow Road intersections and extension of Arndt Road	STIP Enhance / Federal Grant
Bakers Ferry Road – Pathway from Barton Park to Hwy 224 (3101)	Add paved shoulders and turn lanes at major intersections; remove horizontal curve and relocate intersection from Eaden Rd to OR 224	Oregon Community Paths Program
McLoughlin Sidewalk, Safety and ETC (4015)	Add bicycle and pedestrian improvements from Milwaukie city limit to Gladstone city limit	Federal Grant
I-205 Multi-Use Path Gap (1026)	Construct new connection to fill the I-205 multi-use path gap (OR 212 to OR 224)	Federal Grant / RFFA
142nd Bike/Ped (1006)	Add bike & pedestrian facilities between Sunnyside & Hwy 212	RFFA
Alberta St / 72nd Ave (2000)	Add sidewalks, bicycle lanes and stormwater facilities	TIF
Luther Rd (2001)	Add sidewalks, bicycle lanes and stormwater facilities	TIF
Overland St	Add sidewalks, bicycle lanes and stormwater facilities	TIF
Jennings/99E/Trolley Trail Intersection (4035)	Improve the pedestrian and bicycle crossings at the intersection of Jennings, OR99E, and Trolley Trail	STIP
US26 Welches to Wildwood (4092/4093)	Add multi-use path along US26	FLAP
Bull Run Truss (3038)	Replace bridge	STIP / HBP / BIP
Dodge Park Bridge (1053)	Replace bridge and include paved shoulders	STIP / HBP / BIP
Wyland Road Bridge	Bridge replacement	STIP / HBP
E. Barlow Pass Bridge	Bridge replacement	FLAP
Lusted Rd Bridge	Replace or upgrade Lusted Rd Bridge over Sandy River	BIP
Tickle Creek Rd Bridge	Replace or upgrade Tickle Creek Rd Bridge over Tickle Creek	BIP
Redland Rd Bridge (3141)	Replace or upgrade Redland Rd East Bridge over Abernethy Creek	BIP
Oak Grove Elementary	Crossing upgrades at Courtney/River and Courtney/Oak Grove	SRTS
View Acres Elementary	Crossing upgrades at View Acres/Hill and Bramble/Hill	SRTS

Elizabeth Comfort
Finance Director

Department of Finance
Public Services Building
2051 Kaen Road, Suite 490 | Oregon City, OR 97045

June 17, 2026 BCC Agenda Date/Item: 20260617 XIII.A.

Board of County Commissioners
Clackamas County

Approval of a Resolution Adopting the Clackamas County (CLCK) Fiscal Year 2026-27 (FY26-27) Budget, Making Appropriations of $1,401,336,042 and a Total Budget of $1,528,305,199. Funding includes Beginning Fund Balance, Property Taxes, Federal/State/Local, All Other Gifts & Donations, Charges, Fees, License, Permits, Fines, Assessments, Revenue from Bonds & Other Debts, All Other Revenue Resources, Other Interfund Transfers, and $198,116,517 in General Fund Support.

Previous Board Action/Review	Clackamas County Budget Committee meeting on May 28, 2026.		
Performance Clackamas	Build public trust through good government by providing budget responsibility and transparency.		
Counsel Review	No	**Procurement Review**	No
Contact Person	Elizabeth Comfort	**Contact Phone**	503-742-5405

EXECUTIVE SUMMARY: The Budget Committee for Clackamas County met on May 26-28, 2026, to consider the FY26-27 Proposed Budget. A notice was published in accordance with Oregon Local Budget Law, and a public meeting was held on May 27, 2026.

The table on Page 2 details the FY26-27 Proposed Budget, changes made by the Budget Committee on May 29, 2026, and additional changes made on June 8, 2026. The last two columns show the final appropriated and total budget. Imposed taxes did not change.

The attached Resolution, Exhibit A, and Exhibit B, adopt the FY26-27 budget of $1,528,305,199.

RECOMMENDATION:
Approve the attached Resolution adopting and appropriating funds for FY26-27.

Respectfully submitted,

Ryan Rice on behalf of
Elizabeth Comfort, Finance Director

For Filing Use Only

Clackamas County (Excluding Districts/Agencies)
Changes in Resources and Requirements Between Proposed, Approved, & Adopted
FY26-27 Budget

	Proposed Budget	Changes 05/29/26*	Approved Budget	Changes 06/09/26**	Adopted Budget
Resources by Category					
Beginning Fund Balance	417,575,595	-	417,575,595	-	417,575,595
Current Revenues					
Taxes	210,494,986		210,494,986		210,494,986
Federal, State, Local, Donations	298,198,484		298,198,484		298,198,484
Charges/Fees/License/Permits/Fines	252,943,849		252,943,849		252,943,849
Revenue from Bonds & Other Debts	1,032,276		1,032,276		1,032,276
All Other Revenue Resources	135,324,215		135,324,215		135,324,215
Interfund Transfers	14,619,276		14,619,276		14,619,276
General Fund Support ***	195,500,498	2,616,019	198,116,517		198,116,517
Subtotal Current Revenues	**1,108,113,584**	**2,616,019**	**1,110,729,603**	-	**1,110,729,603**
Total Resources	**1,525,689,179**	**2,616,019**	**1,528,305,198**	-	**1,528,305,199**
Requirements by Category			-		
Personnel Services	451,963,116	2,616,019	454,579,135	(8,000)	454,571,135
Materials & Services	390,655,374		390,655,374	8,000	390,663,374
Capital Outlay	99,734,990		99,734,990		99,734,990
Subtotal Operating Expenditures	**942,353,480**	**2,616,019**	**944,969,499**	-	**944,969,499**
General Fund Support ***	195,500,498	2,616,019	198,116,517		198,116,517
Subtotal Current Expenditures	**1,137,853,978**	**5,232,038**	**1,143,086,016**	-	**1,143,086,016**
Debt Service	23,566,768		23,566,768		23,566,768
Special Payments	91,212,714		91,212,714		91,212,714
Interfund Transfer	14,526,306		14,526,306		14,526,306
Contingency	128,944,238		128,944,238		128,944,238
Appropriated Expenditures	**1,396,104,004**	**5,232,038**	**1,401,336,042**	-	**1,401,336,042**
Reserve for Future Expenditures	77,515,653		77,515,653		77,515,653
Unappropriated Ending Fund Balance	52,069,523	(2,616,019)	49,453,504		49,453,504
Total Requirements	**1,525,689,180**	**2,616,019**	**1,528,305,199**	-	**1,528,305,199**
Full-Time Equivalents (FTE's)	**2,495.3**	**(12.0)**	**2,483.3**	-	**2,483.3**

*The Budget Committee made changes on 05/29/26. General Fund Support revenue was increased for two Offices; $500,000 to the District Attorney Office (DA), and $2,116,019 to the Sheriff Office (CCSO).

** CCSO moved $8,000 from Personnel-Overtime to Materials & Services-Uniforms.

***General Fund Support (GFS) reflects the receipt and distribution of tax dollars to the operating departments, which results in the duplication of revenue and expenses. GFS is a subsidy to departments, net of any other revenue received.

BEFORE THE BOARD OF COUNTY COMMISSIONERS
OF CLACKAMAS COUNTY, STATE OF OREGON

In the Matter of **Clackamas County** Adopting a Budget, Making Appropriations, and Imposing and Categorizing Taxes for the Period of July 1, 2026, to June 30, 2027.

Resolution No. 2026-111

WHEREAS, that the Board of Commissioners, as the governing body of Clackamas County, hereby adopts the expenditure budget approved by the Clackamas County Budget Committee in compliance with Oregon Local Budget Law ORS 294 for the fiscal year beginning July 1, 2026, and ending June 30, 2027 (FY26-27), in the sum of $1,401,336,042 plus an unappropriated ending fund balance of $126,969,157 for a total of $1,528,305,199;

WHEREAS, the established appropriations are detailed in the attached **Exhibit A** and **Exhibit B (for Clackamas County Sheriff Office's budget by program and category)**, which is, by this reference, incorporated herein; and

WHEREAS, proper notice was made to allow for public participation on May 27, 2026, and a public hearing was held on June 17, 2026; and

WHEREAS, on June 9, 2026, the Board of Commissioners approved a motion to adopt the Clackamas County Sheriff Office's budget by program and category, for one year, in FY26-27; and

WHEREAS, the budget is on file at 2051 Kaen Road, Oregon City, OR, and available for viewing online at https://www.clackamas.us/budget; and

BE IT RESOLVED that the following ad valorem property taxes are hereby imposed for tax year 2026-2027 upon the assessed value of all taxable property within the district:

1. At the rate of $2.4042 per $1,000 of assessed value for permanent rate tax in cities which provide their own police patrol service; and

2. At the rate of $2.9766 per $1,000 of assessed value for permanent rate tax in remaining cities and unincorporated areas; and

3. At the rate of $0.3680 per $1,000 of assessed value for local option tax; and

4. In the amount of $5,953,000 for debt service for general obligation bonds.

BEFORE THE BOARD OF COUNTY COMMISSIONERS
OF CLACKAMAS COUNTY, STATE OF OREGON

In the Matter of **Clackamas County** Adopting a Budget, Making Appropriations, and Imposing and Categorizing Taxes for the Period of July 1, 2026, to June 30, 2027.

Resolution No. 2026-111
Page 2 of 2

BE IT RESOLVED that the taxes imposed are hereby categorized for purposes of Article XI section 11b as:

General Government Limitation

Permanent Rate Tax for Clackamas County - City	$2.4042/$1,000
Permanent Rate Tax for Clackamas County - Rural	$2.9766/$1,000
Local Option Tax	$0.3680/$1,000

Excluded from Limitation

General Obligation Bond Debt Service $5,953,000

BE IT RESOLVED by the Board of County Commissioners that the amounts set forth in **Exhibit A** attached hereto are hereby appropriated and the above resolution statements are hereby approved and declared adopted.

DATED this 17th day of June, 2026.

BOARD OF COUNTY COMMISSIONERS

Craig Roberts

Chair

Andrew C. Jansen

Recording Secretary

BEFORE THE BOARD OF COUNTY COMMISSIONERS
OF CLACKAMAS COUNTY, STATE OF OREGON

In the Matter of **Clackamas County** Adopting a Budget, Making Appropriations, and Imposing and Categorizing Taxes for the Period of July 1, 2026, to June 30, 2027.

Resolution No. 2026-111
Page 2 of 2

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General Government Limitation

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Excluded from Limitation

General Obligation Bond Debt Service $5,953,000

BE IT RESOLVED by the Board of County Commissioners that the amounts set forth in **Exhibit A** attached hereto are hereby appropriated and the above resolution statements are hereby approved and declared adopted.

DATED this 17th day of June, 2026.

BOARD OF COUNTY COMMISSIONERS

Craig Roberts
Chair

Andrew C. Jansen
Recording Secretary

SUMMARY OF BUDGETED APPROPRIATIONS
CLACKAMAS COUNTY, OREGON
FY26-27

Fund			Appropriation
100-General Fund			
	Assessment & Taxation		12,269,400
	County Admin - Disaster Mgmt		4,127,140
	County Administration		4,380,145
	County Clerk		6,215,266
	County Counsel		4,021,189
	District Attorney (DA)		21,769,687
	Finance		8,595,001
	Human Resources (HR)		7,210,405
	Justice Court		2,374,871
	Juvenile Department		11,638,750
	Public & Government Affairs (PGA)		4,665,372
	Sheriff's Office (CCSO)	See Exhibit B for detail	128,949,394
	Transportation & Development (DTD)		16,020,651
	Treasurer's Office		1,776,912
	Not Allocated to Organizational Unit	Personnel Services	36,543,871
	Not Allocated to Organizational Unit	Materials and Services	475,053
	Not Allocated to Organizational Unit	Special Payments	5,759,943
	Not Allocated to Organizational Unit	Transfers	198,946,196
	Not Allocated to Organizational Unit	Contingency	23,555,687
100-General Fund Total			**499,294,933**
201-County Fair Fund			
Misc/Pass-Through			
	Operating	Operating	7,099,419
	Not Allocated to Organizational Unit	Debt Service	250,248
		Transfers	2,500,000
		Contingency	87,570
201-County Fair Fund Total			**9,937,237**

Fund			Appropriation
204-County School Fund			
Misc/Pass-Through			
	Operating	Operating	2,000
	Not Allocated to Organizational Unit	Special Payments	608,000
204-County School Fund Total			**610,000**
205-Development Services Fund			
Transportation & Development (DTD)			
	Operating	Operating	13,005,725
	Not Allocated to Organizational Unit	Contingency	6,217,197
205-Development Services Fund Total			**19,222,923**
206-Sheriff's Operating Levy		See Exhibit B for detail	
Sheriff's Office (CCSO)			
	Operating	Operating	28,304,826
	Not Allocated to Organizational Unit	Special Payments	60,000
206-Sheriff's Operating Levy Total			**28,364,826**
207-Inmate Welfare Special Fund			
Sheriff's Office (CCSO)			
	Operating	Operating	60,000
207-Inmate Welfare Special Fund Total			**60,000**
208-Community Services Fund			
Transportation & Development (DTD)			
	Operating	Operating	4,290,769
	Not Allocated to Organizational Unit	Special Payments	1,900,000
	Not Allocated to Organizational Unit	Transfers	2,500,000
	Not Allocated to Organizational Unit	Contingency	2,856,158
208-Community Services Fund Total			**11,546,927**
209-CCSO Forfeitures			
Sheriff's Office (CCSO)			
	Operating	Operating	176,000
209-CCSO Forfeitures Total			**176,000**

Fund			Appropriation
211-Law Library Fund			
County Admin - Law Library			
	Operating	Operating	426,983
211-Law Library Fund Total			**426,983**
212-Library Services			
Transportation & Development (DTD)			
	Operating	Operating	6,987,427
	Not Allocated to Organizational Unit	Special Payments	58,700
	Not Allocated to Organizational Unit	Contingency	8,513,137
212-Library Services Total			**15,559,264**
215-Road Fund			
Transportation & Development (DTD)			
	Operating	Operating	92,771,961
	Not Allocated to Organizational Unit	Special Payments	7,128,000
	Not Allocated to Organizational Unit	Transfers	1,889,792
	Not Allocated to Organizational Unit	Contingency	21,504,137
215-Road Fund Total			**123,293,890**
218-Property Resources Fund			
Transportation & Development (DTD)			
	Operating	Operating	446,181
	Not Allocated to Organizational Unit	Contingency	500,000
218-Property Resources Fund Total			**946,181**
223-Countywide Transportation SDC Fund			
Misc/Pass-Through			
	Operating	Operating	497,700
	Not Allocated to Organizational Unit	Transfers	3,237,205
	Not Allocated to Organizational Unit	Contingency	7,250,000
223-Countywide Transportation SDC Fund Total			**10,984,905**

Fund			Appropriation
224-Public Land Cor Pres Fund			
Transportation & Development (DTD)			
	Operating	Operating	408,919
	Not Allocated to Organizational Unit	Contingency	204,460
224-Public Land Cor Pres Fund Total			**613,379**
230-Special Grants Fund			
	Operating	Operating	24,501,748
	Not Allocated to Organizational Unit	Special Payments	19,621,050
230-Special Grants Fund Total			**44,122,798**
240-Health Housing & Human Services Fund			
Health, Housing & Human Services (H3S)			
	Operating	Operating	244,957,147
	Not Allocated to Organizational Unit	Transfers	1,187,080
	Not Allocated to Organizational Unit	Special Payments	54,589,032
	Not Allocated to Organizational Unit	Contingency	24,599,361
240-Health Housing & Human Services Fund Total			**325,332,620**
253-Clackamas Health Centers			
Health, Housing & Human Services (H3S)			
	Operating	Operating	76,499,765
	Not Allocated to Organizational Unit	Transfers	631,900
	Not Allocated to Organizational Unit	Contingency	9,012,539
253-Clackamas Health Centers Total			**86,144,204**

Fund			Appropriation
255-Transient Lodging Tax Fund			
County Administration			
	Operating	Operating	8,460,033
	Not Allocated to Organizational Unit	Special Payments	881,989
	Not Allocated to Organizational Unit	Contingency	5,200,000
Misc/Pass-Through			
	Operating	Operating	160,000
	Not Allocated to Organizational Unit	Transfers	650,500
255-Transient Lodging Tax Fund Total			**15,352,522**
257-Parks & Forestry Fund			
Transportation & Development (DTD)			
	Operating	Operating	5,012,377
	Not Allocated to Organizational Unit	Transfers	400,000
	Not Allocated to Organizational Unit	Contingency	1,008,055
257-Parks & Forestry Fund Total			**6,420,432**
320-Clackamas County Debt Service			
Non Departmental			
	Not Allocated to Organizational Unit	Debt Service	17,257,690
320-Clackamas County Debt Service Total			**17,257,690**
321-Clackamas County Debt Service - GO			
Non Departmental			
	Not Allocated to Organizational Unit	Debt Service	6,058,830
321-Clackamas County Debt Service - GO Total			**6,058,830**
420-Capital Projects			
Facilities			
	Operating	Operating	6,492,847
	Not Allocated to Organizational Unit	Contingency	900,000
Courthouse			
	Operating	Operating	17,065,900
420-Capital Projects Total			**24,458,747**

Fund			Appropriation
601-Stone Creek Golf Course			
Transportation & Development (DTD)			
	Operating	Operating	7,958,041
	Not Allocated to Organizational Unit	Transfers	225,000
	Not Allocated to Organizational Unit	Contingency	643,932
601-Stone Creek Golf Course Total			**8,826,973**
602-Clackamas Broadband Utility			
Technology Services (TS)			
	Operating	Operating	2,674,971
	Not Allocated to Organizational Unit	Special Payments	54,000
602-Clackamas Broadband Utility Total			**2,728,971**
605-911 Center Fund			
Clackamas 911 (CCOM)			
	Operating	Operating	13,071,299
	Not Allocated to Organizational Unit	Special Payments	552,000
	Not Allocated to Organizational Unit	Contingency	450,000
605-911 Center Fund Total			**14,073,299**
744-Facilities Management Fund			
Facilities			
	Operating	Operating	19,317,780
	Not Allocated to Organizational Unit	Contingency	982,149
744-Facilities Management Fund Total			**20,299,929**

Fund			Appropriation
747-Technology Services Fund			
Technology Services (TS)			
	Operating	Operating	24,100,499
	Not Allocated to Organizational Unit	Contingency	675,000
747-Technology Services Fund Total			**24,775,499**
760-Self-Insurance Fund			
Human Resources (HR)			
	Operating	Operating	52,386,264
	Not Allocated to Organizational Unit	Transfers	475,150
	Not Allocated to Organizational Unit	Contingency	6,596,923
760-Self-Insurance Fund Total			**59,458,337**
761-Risk Management Claims Fund			
Human Resources (HR)			
	Operating	Operating	7,907,166
	Not Allocated to Organizational Unit	Contingency	7,799,456
761-Risk Management Claims Fund Total			**15,706,622**
770-Fleet Services Fund			
Transportation & Development (DTD)			
	Operating	Operating	8,892,647
	Not Allocated to Organizational Unit	Contingency	388,477
770-Fleet Services Fund Total			**9,281,124**
		Total Appropriated (Above)	**1,401,336,042**
		Total Unappropriated	**126,969,157**
		Total Adopted Budget	**1,528,305,199**

SHERIFF'S OFFICE (CCSO) PROGRAM BUDGETED APPROPRIATIONS
CLACKAMAS COUNTY, OREGON
FY26-27

100-General Fund Program	Budget Category	Appropriation
210101-Office of the Sheriff	Personnel Services	2,506,270
	Materials and Services	678,691
210101-Office of the Sheriff Total		**3,184,961**
210102-Finance	Personnel Services	1,277,402
	Materials and Services	148,863
210102-Finance Total		**1,426,265**
210103-Operational Support	Personnel Services	6,749,693
	Materials and Services	1,376,934
210103-Operational Support Total		**8,126,627**
210104-Professional Standards	Personnel Services	375,907
	Materials and Services	25,006
210104-Professional Standards Total		**400,913**
210105-Public Information Office (PIO)	Personnel Services	797,861
	Materials and Services	140,586
210105-Public Information Office (PIO) Total		**938,447**
210202-City of Estacada	Personnel Services	1,189,607
	Materials and Services	430,896
	Capital Outlay	53,100
210202-City of Estacada Total		**1,673,603**
210203-City of Happy Valley	Personnel Services	4,327,516
	Materials and Services	1,459,587
	Capital Outlay	171,600
210203-City of Happy Valley Total		**5,958,703**
210204-City of Wilsonville	Personnel Services	5,405,648
	Materials and Services	1,988,925
	Capital Outlay	212,700
210204-City of Wilsonville Total		**7,607,273**

100-General Fund Program	Budget Category	Appropriation
210205-Critical Incident Response	Personnel Services	619,344
	Materials and Services	159,808
210205-Critical Incident Response Total		**779,152**
210207-Family Justice Center (FJC)	Personnel Services	2,280,983
	Materials and Services	322,421
210207-Family Justice Center (FJC) Total		**2,603,404**
210208-Investigations	Personnel Services	8,378,116
	Materials and Services	2,288,767
	Capital Outlay	14,541
	Not Allocated to Organizational Unit	
	Transfers	4,933
210208-Investigations Total		**10,686,357**
210209-Patrol	Personnel Services	15,019,292
	Materials and Services	4,520,552
210209-Patrol Total		**19,539,844**
210302-Civil	Personnel Services	7,417,649
	Materials and Services	2,126,496
210302-Civil Total		**9,544,145**
210303-Parole and Probation	Personnel Services	13,549,238
	Materials and Services	5,352,830
	Not Allocated to Organizational Unit	
	Special Payments	75,000
210303-Parole and Probation Total		**18,977,068**
210304-Jail	Personnel Services	22,544,329
	Materials and Services	11,566,070
	Not Allocated to Organizational Unit	
	Transfers	117,744
210304-Jail Total		**34,228,143**
210402-Public Safety Training Center (PSTC)	Personnel Services	952,509
	Materials and Services	407,310
210402-Public Safety Training Center (PSTC) Total		**1,359,819**
210403-Training & Wellness	Personnel Services	1,685,918
	Materials and Services	426,428
210403-Training & Wellness Total		**2,112,346**

Program	Budget Category	Appropriation
206-Sheriff's Operating Levy Fund Program		
210502-Sheriff Operating Levy	Personnel Services	17,201,784
	Materials and Services	10,078,042
	Capital Outlay	1,025,000
	Not Allocated to Organizational Unit	
	Special Payments	60,000
210502-Sheriff Operating Levy Total		**28,364,826**
207-Inmate Welfare Special Fund Program		
210211-CCSO Forfeitures	Materials and Services	60,000
210211-CCSO Forfeitures Total		60,000
209-CCSO Forfeitures Program		
210305-Inmate Welfare	Materials and Services	176,000
210305-Inmate Welfare Total		**176,000**
	Total Appropriated	**157,747,896**
	Total Adopted Budget	**157,747,896**

FORM LB-1 NOTICE OF BUDGET HEARING

A public meeting of the Clackamas County Board of Commissioners will be held on June 17, 2026 at 10:00 am. The purpose of this meeting is to discuss the budget for the fiscal year beginning July 1, 2026, as approved by the Clackamas County Budget Committee.

The Clackamas County Board of Commissioners is holding meetings virtually, by Zoom, and in-person, in the Public Service Building, 4th Floor - Hearing Room, located at 2051 Kaen Road, Oregon City. All residents are invited to join and provide comments live by going to the following link: https://clackamascounty.zoom.us/j/87608872816. Alternatively, anyone can email a comment to BCC@clackamas.us, to be admitted into the record during the Citizen Communication portion of the meeting. Written communications submitted will be added to the record, but will not be read aloud during the Citizen Communication portion of the meeting. Be sure to include your name and area in your email.

A summary of the budget is presented below. A copy of the budget may be inspected online at https://www.clackamas.us/budget/budget-presentations, or by emailing BCC@clackamas.us for a viewing request. This budget is for an annual budget period. This budget was prepared on a basis of accounting which is the same as the preceding year.

Contact: Sandra Montoya, Budget Manager | Telephone: (503) 742-5424 | Email: smontoya@clackamas.us

FINANCIAL SUMMARY - RESOURCES

TOTAL OF ALL FUNDS	Actual Amount Fiscal Year 2024-25	Amended Budget This Fiscal Year 2025-26	Approved Budget Next Fiscal Year 2026-27
Beginning Fund Balance/Net Working Capital	468,515,968	441,311,277	417,575,595
Fees, Licenses, Permits, Fines, Assessments & Other Service Charges	127,238,495	140,581,125	158,461,462
Federal, State and All Other Grants, Gifts, Allocations and Donations	404,210,769	321,112,764	298,198,484
Revenue from Bonds and Other Debt	2,032,822	2,402,383	588,460
Interfund Transfers / Internal Service Reimbursements	330,787,815	348,549,199	382,217,316
All Other Resources Except Current Year Property Taxes	54,813,756	55,524,666	63,911,146
Current Year Property Taxes Estimated to be Received	191,597,454	200,390,532	207,352,735
Total Resources	**1,579,197,080**	**1,509,871,947**	**1,528,305,199**

FINANCIAL SUMMARY - REQUIREMENTS BY OBJECT CLASSIFICATION

Personnel Services	393,881,262	433,951,715	454,579,135
Materials and Services	408,758,393	385,635,525	390,655,374
Capital Outlay	64,506,045	103,061,841	99,734,990
Debt Service	15,547,163	15,795,300	23,566,768
Interfund Transfers (incl Intrafund General Fund Transfers)	177,189,100	193,020,158	212,642,823
Special Payments	48,384,801	87,544,816	91,212,714
Contingencies		139,374,442	128,944,238
Unappropriated Ending Balance and Reserved for Future Expenditure	470,930,315	151,488,150	126,969,157
Total Requirements	**1,579,197,080**	**1,509,871,947**	**1,528,305,199**

FINANCIAL SUMMARY - REQUIREMENTS BY ORGANIZATIONAL UNIT OR PROGRAM *

Name of Organizational Unit or Program				
FTE for Unit or Program				
Assessment & Taxation		10,422,057	11,352,226	12,269,400
FTE		61.0	61.0	61.0
County Administration		11,999,149	21,946,943	19,522,821
FTE		26.5	26.7	26.7
County Admin - Disaster Mgmt		4,274,456	4,853,577	4,185,648
FTE		15.0	16.0	16.0
County Admin - Law Library		466,650	571,374	426,983
FTE		2.3	2.3	2.0
County Clerk		5,288,523	5,805,791	6,215,266
FTE		21.0	22.0	21.0
County Counsel		3,621,134	3,783,420	4,021,189
FTE		14.0	14.0	14.0
Courthouse		2,383,605	15,018,460	17,549,000
FTE		0.0	0.0	0.0
Finance		163,231,104	43,183,449	44,935,933
FTE		101.7	104.9	104.9
Human Resources (HR)		56,079,531	89,196,110	86,799,514
FTE		55.8	55.8	55.8
Public & Government Affairs (PGA)		4,487,219	4,837,064	4,681,372
FTE		23.0	23.0	20.0

Technology Services (TS)		24,781,449	33,675,069	31,862,951
FTE		60.5	61.5	61.5
Treasurer's Office		1,521,760	1,644,840	1,776,912
FTE		7.0	7.0	7.0
Clackamas 911 (CCOM)		12,028,534	15,242,268	14,625,958
FTE		57.0	57.0	57.0
Sheriff's Office (CCSO)		146,697,199	152,296,449	157,947,897
FTE		571.0	571.0	571.0
District Attorney (DA)		19,733,140	20,867,116	22,562,763
FTE		96.7	96.7	96.7
Justice Court		2,648,115	3,425,000	4,074,871
FTE		7.0	8.0	8.0
Juvenile Department		10,044,894	11,663,178	11,933,750
FTE		39.0	39.0	39.0
Transportation & Development (DTD)		135,014,670	233,342,454	233,658,752
FTE		344.2	343.2	342.2
Health, Housing & Human Services (H3S)		261,388,711	408,912,806	431,727,718
FTE		808.0	828.0	790.7
Not Allocated to Organizational Unit or Program		232,154,864	428,254,352	417,526,501
FTE		202.8	202.8	188.8
Total Requirements		**1,579,197,080**	**1,509,871,947**	**1,528,305,199**
Total FTE		**2,513.4**	**2,539.8**	**2,483.3**

STATEMENT OF CHANGES IN ACTIVITIES and SOURCES OF FINANCING *

In FY25-26 a new Courthouse department was added and FY26-27 is the first full year of payments.
In FY26-27 there is a reduction of 12 FTE in the Not-Allocated to Organizational Unit, which correlates to the ELED position reductions.
In FY26-27 there is a reduction of 37 FTE in Health, Housing & Human Services due primarily to reductions in federal and state grant funding.

PROPERTY TAX LEVIES

	Rate or Amount Imposed	Rate or Amount Imposed	Rate or Amount Approved
Permanent Rate Levy(Rate Limit 2.4042 Per $1,000 City/2.9766 Per $1,000 Rural)	2.4042 City/2.9766 Rural	2.4042 City/2.9766 Rural	2.4042 City/2.9766 Rural
Local Option Levy	0.3680	0.3680	0.3680
Levy For General Obligation Bonds	$5,970,000	$6,110,000	$5,953,000

STATEMENT OF INDEBTEDNESS

LONG TERM DEBT	Estimated Debt Outstanding on July 1	Estimated Debt Authorized, But Not Incurred on July 1
General Obligation Bonds	$29,215,000	
Other Bonds	$46,789,100	
Total	**$76,004,100**	

Clackamas County - Expenditure Appropriation Matrix

FY26-27 Adopted Budget

Fund # / Name	Departments Name	Appropriation Categories: Operating Budget Total	Non Operating Budget: Debt Service	Non Operating Budget: Special Payments	Non Operating Budget: Transfers	Non Operating Budget: Contingency	Total Appropriations	Unappropriated: Reserve for Future Expenditures	Unappropriated: Ending Fund Balance	Total Budget
CLCK - Clackamas County							-			
100-General Fund	Assessment & Taxation	12,269,400					12,269,400			12,269,400
100-General Fund	County Admin - Disaster Mgmt	4,127,140		58,508			4,185,648			4,185,648
100-General Fund	County Administration	4,380,145		128,750			4,508,895			4,508,895
100-General Fund	County Clerk	6,215,266					6,215,266			6,215,266
100-General Fund	County Counsel	4,021,189					4,021,189			4,021,189
100-General Fund	District Attorney (DA)	21,769,687		645,000			22,414,687			22,414,687
100-General Fund	Finance	8,595,001					8,595,001			8,595,001
100-General Fund	Human Resources (HR)	7,210,405					7,210,405			7,210,405
100-General Fund	Justice Court	2,374,871		1,300,000	400,000		4,074,871			4,074,871
100-General Fund	Juvenile Department	11,638,750					11,638,750			11,638,750
100-General Fund	Misc/Pass-Through	36,618,972		3,536,685	35,000	100,000	40,290,657	292,352		40,583,009
100-General Fund	Non Departmental	399,953			198,116,519	21,400,000	219,916,472	19,300,000	48,757,096	287,973,568
100-General Fund	Public & Government Affairs (PGA)	4,665,372		16,000			4,681,372			4,681,372
100-General Fund	Sheriff's Office (CCSO)	128,949,394		75,000	122,677		129,147,071			129,147,071
100-General Fund	Transportation & Development (DTD)	16,020,651			272,000	2,055,687	18,348,338	1,743,318		20,091,656
100-General Fund	Treasurer's Office	1,776,912					1,776,912			1,776,912
	Clackamas County General Fund Total	**271,033,107**	**-**	**5,759,943**	**198,946,196**	**23,555,687**	**499,294,933**	**21,335,670**	**48,757,096**	**569,387,699**
201-County Fair Fund	Misc/Pass-Through	7,099,419	250,248		2,500,000	87,570	9,937,237			9,937,237
204-County School Fund	Misc/Pass-Through	2,000		608,000			610,000			610,000
205-Development Services Fund	Transportation & Development (DTD)	13,005,725				6,217,197	19,222,923	2,998,033		22,220,956
206-Sheriff's Operating Levy	Sheriff's Office (CCSO)	28,304,826		60,000			28,364,826			28,364,826
207-Inmate Welfare Special Fund	Sheriff's Office (CCSO)	60,000					60,000			60,000
208-Community Services Fund	Transportation & Development (DTD)	4,290,769		1,900,000	2,500,000	2,856,158	11,546,927	6,144,509		17,691,436
209-CCSO Forfeitures	Sheriff's Office (CCSO)	176,000					176,000			176,000
211-Law Library Fund	County Admin - Law Library	426,983					426,983			426,983
212-Library Services	Transportation & Development (DTD)	6,987,427		58,700		8,513,137	15,559,264	1,054,176		16,613,440
215-Road Fund	Transportation & Development (DTD)	92,771,961		7,128,000	1,889,792	21,504,137	123,293,890	6,221,360		129,515,250
218-Property Resources Fund	Transportation & Development (DTD)	446,181				500,000	946,181	320,061		1,266,242
223-Countywide Transportation SDC Fund	Misc/Pass-Through	497,700			3,237,205	7,250,000	10,984,905	5,614,354	696,408	17,295,667
224-Public Land Cor Pres Fund	Transportation & Development (DTD)	408,919				204,460	613,379	789,528		1,402,907
230-Special Grants Fund	County Administration	194,757		277,147			471,904			471,904
230-Special Grants Fund	District Attorney (DA)	148,077					148,077			148,077
230-Special Grants Fund	Finance	236,500					236,500			236,500
230-Special Grants Fund	Health, Housing & Human Services (H3S)	2,084,933		1,343,903			3,428,836			3,428,836
230-Special Grants Fund	Juvenile Department	295,000					295,000			295,000
230-Special Grants Fund	Misc/Pass-Through	1,500,000					1,500,000			1,500,000
230-Special Grants Fund	Non Departmental	17,500,000		18,000,000			35,500,000			35,500,000
230-Special Grants Fund	Sheriff's Office (CCSO)	200,000					200,000			200,000
230-Special Grants Fund	Technology Services (TS)	2,342,481					2,342,481			2,342,481
230 - Special Grants Fund	**Special Grants Fund Total**	**24,501,748**	**-**	**19,621,050**	**-**	**-**	**44,122,798**	**-**	**-**	**44,122,798**

Clackamas County - Expenditure Appropriation Matrix

FY26-27 Adopted Budget

Fund # / Name	Departments Name	Appropriation Categories: Operating Budget Total	Non Operating Budget: Debt Service	Non Operating Budget: Special Payments	Non Operating Budget: Transfers	Non Operating Budget: Contingency	Total Appropriations	Unappropriated: Reserve for Future Expenditures	Unappropriated: Ending Fund Balance	Total Budget
240-Health Housing & Human Services Fund	Health, Housing & Human Services (H3S)	244,957,147		54,589,032	1,187,080	24,599,361	325,332,620	16,822,058		342,154,678
253-Clackamas Health Centers	Health, Housing & Human Services (H3S)	76,499,765			631,900	9,012,539	86,144,204			86,144,204
255-Transient Lodging Tax Fund	County Administration	8,460,033		881,989		5,200,000	14,542,022			14,542,022
255-Transient Lodging Tax Fund	Misc/Pass-Through	160,000			650,500		810,500			810,500
257-Parks & Forestry Fund	Transportation & Development (DTD)	5,012,377			400,000	1,008,055	6,420,432	328,338		6,748,770
320-Clackamas County Debt Service	Non Departmental		17,257,690				17,257,690			17,257,690
321-Clackamas County Debt Service - GO	Non Departmental		6,058,830				6,058,830			6,058,830
420-Capital Projects	Courthouse	17,065,900					17,065,900	483,100		17,549,000
420-Capital Projects	Facilities Management	6,492,847				900,000	7,392,847	8,411,656		15,804,503
601-Stone Creek Golf Course	Transportation & Development (DTD)	7,958,041			225,000	643,932	8,826,973			8,826,973
602-Clackamas Broadband Utility	Technology Services (TS)	2,674,971		54,000			2,728,971			2,728,971
605-911 Center Fund	Clackamas 911 (CCOM)	13,071,299		552,000		450,000	14,073,299	552,659		14,625,958
744-Facilities Management Fund	Facilities Management	19,317,780				982,149	20,299,929			20,299,929
747-Technology Services Fund	Technology Services (TS)	24,100,499				675,000	24,775,499	2,016,000		26,791,499
760-Self-Insurance Fund	Human Resources (HR)	52,386,264			475,150	6,596,923	59,458,337	734,151		60,192,488
761-Risk Management Claims Fund	Human Resources (HR)	7,907,166				7,799,456	15,706,622	3,690,000		19,396,622
770-Fleet Services Fund	Transportation & Development (DTD)	8,892,647				388,477	9,281,124			9,281,124
	Clackamas County Non General Fund Total	**673,936,392**	**23,566,768**	**85,452,771**	**13,696,627**	**105,388,551**	**902,041,111**	**56,179,983**	**696,408**	**958,917,502**
	Clackamas County Total	**944,969,499**	**23,566,768**	**91,212,714**	**212,642,823**	**128,944,238**	**1,401,336,042**	**77,515,653**	**49,453,504**	**1,528,305,199**
	Clackamas County Non Organization Unit (Included in Above Total)	**37,020,925**	**23,316,520**	**4,144,685**	**198,151,519**	**21,500,000**	**284,133,649**	**19,592,352**	**48,757,096**	**352,483,097**
CCDA - Clackamas County Development Agency										
353-North Clackamas Revitalization Tax Increment Fund	Transportation & Development (DTD)		1,303,000		7,000,000	4,000,000	12,303,000	8,543,600		20,846,600
450-Clackamas Town Center Development Area Fund	Transportation & Development (DTD)	3,390,493				500,000	3,890,493	1,663,797		5,554,290
451-Clackamas Industrial Development Area Fund	Transportation & Development (DTD)	229,013		5,500,000		934,748	6,663,761			6,663,761
453-North Clackamas Revitalization Area Fund	Transportation & Development (DTD)	5,378,132		500,000		2,874,959	8,753,091			8,753,091
	Clackamas County Development Agency Total	**8,997,639**	**1,303,000**	**6,000,000**	**7,000,000**	**8,309,707**	**31,610,346**	**10,207,397**	**-**	**41,817,743**
							-			
ELED - Enhanced Law Enforcement District										
216-Enhanced Law Enforcement District Fund	Sheriff's Office (CCSO)	9,205,601					9,205,601			9,205,601
	Enhanced Law Enforcement District Total	**9,205,601**	**-**	**-**	**-**	**-**	**9,205,601**	**-**	**-**	**9,205,601**
EX4H - Extension and 4-H Service District										
235-Extension 4-H	Extension 4-H	19,836		2,146,579		18,469,555	20,635,970			20,635,970
	Extension and 4-H Service District Total	**19,836**	**-**	**2,146,579**	**-**	**18,469,555**	**20,635,970**	**-**	**-**	**20,635,970**
							-			
LBSD - Library District of Clackamas County										
210-Library District of Clackamas County	Misc/Pass-Through			27,213,851			27,213,851			27,213,851
	Library District of Clackamas County Total			**27,213,851**	**-**	**-**	**27,213,851**	**-**	**-**	**27,213,851**
							-			
SDN5 - Clackamas County Service District No. 5										
615-Service District No. 5	Transportation & Development (DTD)	2,996,435		105,300		597,101	3,698,836	1,322,760		5,021,596
	Clackamas County Service District No. 5 Total	**2,996,435**	**-**	**105,300**	**-**	**597,101**	**3,698,836**	**1,322,760**		**5,021,596**
							-			
WESV - Water Environment Services										
631-WES Sanitary Sewer Operations	Water Environment Services (WES)	28,856,396		1,403,500	21,020,734	4,809,000	56,089,630	1,489,752		57,579,382
632-WES Sanitary Sewer SDC Fund	Water Environment Services (WES)	13,272,500			7,811,245	3,318,100	24,401,845	17,240,510		41,642,355
635-WES Debt Service Fund	Water Environment Services (WES)		13,033,363				13,033,363	2,200,610		15,233,973
639-WES Sanitary Sewer Construction Fund	Water Environment Services (WES)	49,145,000				12,286,250	61,431,250	16,334,678		77,765,928
641-WES Surface Water Operations	Water Environment Services (WES)	6,375,820			2,341,990	1,063,000	9,780,810	1,311,117		11,091,927
642-WES Surface Water SDC Fund	Water Environment Services (WES)						-	3,588,569		3,588,569
649-WES Surface Water Construction Fund	Water Environment Services (WES)	3,751,740				937,900	4,689,640	13,528,187		18,217,827
	Water Environment Services Total	**101,401,456**	**13,033,363**	**1,403,500**	**31,173,969**	**22,414,250**	**169,426,538**	**55,693,423**		**225,119,961**

Clackamas County - Expenditure Appropriation Matrix

FY26-27 Adopted Budget

		Appropriation Categories								
		Operating Budget	Non Operating Budget				Total Appropriations	Unappropriated		Total Budget
Fund # / Name	Departments Name	Total	Debt Service	Special Payments	Transfers	Contingency		Reserve for Future Expenditures	Ending Fund Balance	
							-			
NCPR - North Clackamas Parks and Recreation District										
213-NCPRD General Fund	510102-Marketing & Communication	491,135					491,135			491,135
213-NCPRD General Fund	510403-Natural Areas	424,715					424,715			424,715
213-NCPRD General Fund	510303-Nutrition	850,085					850,085			850,085
213-NCPRD General Fund	510101-Administrative Services	1,211,123			9,000	2,000,000	3,220,123			3,220,123
213-NCPRD General Fund	510502-Planning	501,435					501,435	7,034,312		7,535,747
213-NCPRD General Fund	510202-Recreation	1,304,035					1,304,035			1,304,035
213-NCPRD General Fund	510204-Sports	1,386,425					1,386,425			1,386,425
213-NCPRD General Fund	510203-Aquatic Park	2,177,435					2,177,435			2,177,435
213-NCPRD General Fund	510402-Parks and Facility Maintenance	2,911,407					2,911,407			2,911,407
213-NCPRD General Fund	510302-Social Services	515,345					515,345			515,345
	213-NCPRD General Fund Total	**11,773,140**	**-**	**-**	**9,000**	**2,000,000**	**13,782,140**	**7,034,312**	**-**	**20,816,452**
281-NCPRD SDC Fund Zone 1	**510702-System Development Charges Total**	**25,000**		**1,000**	**83,560**	**5,934,260**	**6,043,820**	**2,066,506**		**8,110,326**
282-NCPRD SDC Fund Zone 2	**510702-System Development Charges Total**	**15,000**			**892,874**	**1,000,000**	**1,907,874**	**414,041**		**2,321,915**
283-NCPRD SDC Fund Zone 3	**510702-System Development Charges Total**	**15,000**			**1,557,430**	**160,862**	**1,733,292**			**1,733,292**
480-NCPRD Capital Projects Fund	510503-Capital Improvement Projects	3,969,000		1,000		3,477,000	7,447,000	324,008		7,771,008
480-NCPRD Capital Projects Fund	510504-Capital Repair & Replacement	566,500				500,000	1,066,500	592,037		1,658,537
	480-NCPRD Capital Projects Fund Total	**4,535,500**	**-**	**1,000**	**-**	**3,977,000**	**8,513,500**	**916,045**	**-**	**9,429,545**
	North Clackamas Parks and Rec District Total	**16,363,640**	**-**	**2,000**	**2,542,864**	**13,072,122**	**31,980,626**	**10,430,904**	**-**	**42,411,530**
	Total County (All Business Units) Total	**1,083,954,106**	**37,903,131**	**128,083,944**	**253,359,656**	**191,806,973**	**1,695,107,810**	**155,170,137**	**49,453,504**	**1,899,731,451**

Sheriff's Office (CCSO) - ***See budget by program detail***

CCSO - Expenditure Appropriation Matrix

FY26-27 Adopted Budget

Fund Name	Program # and Name	Operating Budget			Non Operating Budget		Total Appropriations
		Personnel	Materials & Services	Capital Outlay	Special Payments	Transfers	
General Fund - CCSO	210101-Office of the Sheriff	2,506,270	678,691				3,184,961
General Fund - CCSO	210102-Finance	1,277,402	148,863				1,426,265
General Fund - CCSO	210103-Operational Support	6,749,693	1,376,934				8,126,627
General Fund - CCSO	210104-Professional Standards	375,907	25,006				400,913
General Fund - CCSO	210105-Public Information Office (PIO)	797,861	140,586				938,447
General Fund - CCSO	210202-City of Estacada	1,189,607	430,896	53,100			1,673,603
General Fund - CCSO	210203-City of Happy Valley	4,327,516	1,459,587	171,600			5,958,703
General Fund - CCSO	210204-City of Wilsonville	5,405,648	1,988,925	212,700			7,607,273
General Fund - CCSO	210205-Critical Incident Response	619,344	159,808				779,152
General Fund - CCSO	210207-Family Justice Center (FJC)	2,280,983	322,421				2,603,404
General Fund - CCSO	210208-Investigations	8,378,116	2,288,767	14,541		4,933	10,686,357
General Fund - CCSO	210209-Patrol	15,019,292	4,520,552				19,539,844
General Fund - CCSO	210302-Civil	7,417,649	2,126,496				9,544,145
General Fund - CCSO	210303-Parole and Probation	13,549,238	5,352,830		75,000		18,977,068
General Fund - CCSO	210304-Jail	22,544,329	11,566,070			117,744	34,228,143
General Fund - CCSO	210402-Public Safety Training Center (PSTC)	952,509	407,310				1,359,819
General Fund - CCSO	210403-Training & Wellness	1,685,918	426,428				2,112,346
General Fund Total		**95,077,282**	**33,420,170**	**451,941**	**75,000**	**122,677**	**129,147,070**
Inmate Welfare	210305-Inmate Welfare		176,000				176,000
Inmate Welfare Fund Total		-	**176,000**	-	-	-	**176,000**
Sheriff Operating Levy	210502-Sheriff Operating Levy	17,201,784	10,078,042	1,025,000	60,000		28,364,826
Sheriff Operating Levy Total		**17,201,784**	**10,078,042**	**1,025,000**	**60,000**	-	**28,364,826**
CCSO Forfeitures	210211-CCSO Forfeitures		60,000				60,000
CCSO Forfeitures Total		-	**60,000**	-	-	-	**60,000**
Special Grants - Opioid	210304-Jail		200,000				200,000
Special Grants Fund - Opioid		-	**200,000**	-	-	-	**200,000**
ELED Fund	210602-ELED		9,205,601				**9,205,601**
ELED Pass-thru	800801-ELED Payroll	5,874,229					**5,874,229**
Enhanced Law Enforcement Dist Total		**5,874,229**	**9,205,601**	-	-	-	**15,079,830**
CCSO Total	**23 Programs**	**118,153,295**	**53,139,813**	**1,476,941**	**135,000**	**122,677**	**173,027,726**

Glossary

A

Accrual Basis Accounting - An accounting system in which revenue is recorded when it is earned, rather than when received. Expenses are recorded when an obligation is established, rather than when the money is paid.

Activity - In the chart of accounts, these are specific tasks that make up a project. An activity is a phase, with a distinct beginning and end within an overall project. For example, with construction projects activity code values may be defined such as Planning, Design, Construction, and Closeout. Each activity can only have one activity type, which may be used to provide specific detail to the activity.

Adopted Budget - A financial plan adopted by the governing body, forming the basis for appropriations.

Appropriation - Authorization for spending money during a period. It is based on the adopted and/or supplemental budgets, and approved by the governing body through resolution or ordinance (ORS 294.311(3)).

Approved Budget - The financial plan agreed upon by the Budget Committee.

Audit - An official inspection of an organization's accounts.

Arbitrage - Interest earned from the proceeds of bond issues where the rate of interest earned is greater than the rate of interest owed on the bonds.

B

Balanced Budget - A budgeting process where the total revenues are equal to the total expenses.

Base Budget - The annual data file is used as the starting point for the budget. The base is pre-populated with adjusted position costs.

Bonds - A written contract for payment of a sum of money at a future date, with interest paid at an agreed upon rate on a set schedule. Governments typically use bonds to finance long-term capital improvements.

Budget - The local government's financial spending plan for one fiscal year.

Budget Calendar - The schedule of key dates or milestones which the county follows in the preparation and adoption of the budget.

Budget Committee – A fiscal planning board of a local government, consisting of the governing body plus an equal number of legal voters appointed from the district (ORS 294.336).

Glossary

Budget Message – A written explanation of the budget and the local government's financial priorities. It is prepared and presented by the Executive Officer or Chairperson of the governing body (ORS 294.391).

Budget Officer – A person appointed by a governing body to assemble budget material and information, and to oversee the preparation of the proposed budget (ORS 294.331).

C

Capital Improvement Plan (CIP) - A plan for capital expenditures to provide long-lasting physical improvements, the cost of which is to be incurred over a fixed period of several years.

Capital Project Fund - A fund used to account for the receipt and disbursement of money used to finance the building or acquisition of capital facilities.

Chart of Accounts (COA) - A numbering system that categorizes various financial information into a logical structure, which is the basis and foundation for financial reporting.

Component Unit – A separate governmental agency that follows a parallel budget process with a separate budget committee and advisory boards.

Concurrence - A policy initiative that has the goal of assuring that infrastructure needs - such as roads, sewer, and water - are in place to serve the community before or at the time development occurs.

Contingency - A non-expendable appropriation category to cover unforeseen events which occur during the budget year. County Commissioners must approve all transfers from the contingency.

Contracted Services - Services rendered under contract by persons who are not on the payroll of the jurisdiction, including all related expenses covered by the contract.

Cost Accounting - A method of accounting, which provides for assembling and recording all elements of cost incurred to accomplish a purpose, to carry on an activity or operation, or to complete a unit of work or a specific job.

Cost Allocation - A method of apportioning overhead costs accumulated by internal services, such as accounting and personnel to user departments.

D

Debt Service - A payment of principal and interest on borrowed funds.

Debt Service Fund - A fund established to account for the accumulation of resources and payment of general long-term debt principal and interest.

Glossary

Deficit - The amount by which a sum of money falls short of the required amount.

Depreciation - An accounting procedure that spreads the cost of purchasing an asset over the useful lifetime of the asset.

E

Encumbrance - The commitment of appropriated funds to purchase an item or service and the process to set aside those funds for future expenditure.

Enterprise Fund - A fund used to account for a business activity operated by the county for which a customer pays a fee or charge for a service or product. The Stone Creek Golf Course Fund is an example of an enterprise fund.

Expenditure - An incurring of liability or the payment of cash for the acquisition of a good or service.

Fiscal Year (FY) - A 12-month period to which the annual operating budget applies. At the end of the period, a government determines its financial position and the results of its operations. The fiscal year for Clackamas County is July 1st through June 30th.

F

Full-time Equivalent (FTE) - The ratio of time spent in any position to that of a full-time position. An employee working full-time for one year is 1.0 FTE; an employee working part-time or 6 months is 0.5 FTE.

Fund - A fiscal and accounting entity with self-balancing accounts to record cash and financial resources, related liabilities, balances, and changes, all segregated for specific, regulated activities and objectives.

Fund Balance - Resources remaining from prior years, available to be budgeted in the current year.

G

General Fund (GF) - A fund used to account for activities for which specific types of funds are not required. It is the general operating fund for local governments.

General Fund Support (GFS) - The difference between department-generated revenues and the corresponding expenditures funded within the General Fund. This money is not recorded in the County's accounting system; they are displayed for informational purposes only to indicate the level of discretionary General Fund Support required to operate the program.

General Obligation Bonds (GO Bonds) - Voter-approved types of municipal bonds where principal and interest are secured by the full faith and credit of the issuer and usually supported by either the issuer's unlimited or limited taxing power.

Glossary

Generally Accepted Accounting Principles (GAAP) - Uniform minimum standards and guidelines for financial accounting and reporting. These standards govern the form and content of the county's financial statements.

Goal - A broadly defined central aim of an organization. Goals state long-term objectives.

Governmental Accounting - The accounting system that provides the basis for budgetary control. Formal budgetary integration combines budgetary accounts into the general ledger so that actual revenues and expenditures are always measured against the budget.

Grant - Contributions, or gifts of cash or other assets from another government to be used or spent for a specified purpose, activity, or facility.

I

Infrastructure - The system of public works of a country, state, or region.

Internal Service Fund - A fund used to account for goods or services that are provided by one department to other departments within a particular government agency.

K

Key Performance Measures - Representative performance measures selected from the Strategic Plan for inclusion in the Executive Summary budget document because they are of particular importance or interest to readers.

L

Levy - Amount of tax imposed by a local government for the support of governmental activities.

Liabilities - A debt or other legal obligation arising from transactions in the past that must be liquidated, renewed, or refunded at a future date; this does not include encumbrances.

Line Item - The category in a budget, chart of accounts, or financial statement which represents an account used to record transactions for a particular type of income, expense, asset, or liability.

Line of Business (LOB) - This required field in the chart of accounts aligns with the Department Strategic Plan. Departments will use a 4-digit numeric segment.

Local Revenue - The budgetary resource category that includes funding received from local government sources such as cities or other local governments.

Glossary

M

Major Expenditure Category - One of eight classifications of spending including personal services, materials & services, debt service, capital outlay, transfers, contingency, unappropriated ending fund balance, and reserves.

Major Fund - As defined by the Governmental Accounting Standards Board (GASB), a fund that is reported in a separate column in the basic fund financial statements, and is subject to a separate audit opinion in the independent auditor's report.

Materials & Services - A major expenditure category that includes contractual expenditures, consumable materials, supplies, operating costs, and other services.

Mission Statement - An explanation of a department's purpose expressed in terms of the service it provides to its customers and the benefit to be provided for those customers.

Modified Accrual Basis of Accounting - Under the modified accrual basis of accounting, revenues are recognized in the accounting period in which they become available and measurable; expenditures are recognized in the accounting period in which the fund liability is incurred, except for un-matured interest on general long-term debt, which is recognized when due.

Municipal Bonds - Debt obligations of a state or local government entity. The funds may support general government needs or fund special projects. The interest on these bonds is typically exempt from federal income taxes, and most state and local taxes.

O

Objective - Something to be accomplished. An objective should be stated in specific, well-defined, measurable terms and should be achievable within a specific timeframe.

OpenGov (OG) - The finance software used for budgeting and planning that allows Clackamas County to streamline and unify the end-to-end budgeting process, tie budget dollars to key initiatives, and draw actionable insights.

Operating Budget - The budget used in the ongoing operation to account for Personal Services, Materials & Services, and Capital Expenditures.

Ordinance - A formal legislative enactment by the governing board of a municipality.

Organizational unit - Any administrative subdivision of the local government, especially one charged with carrying on one or more specific functions (such as department, office, or division).

Glossary

P

Pass-through - Money that is given to a government or organization with a condition that it be given (passed through) to another government or organization.

PeopleSoft (PS) - Clackamas County's management information software system that provides centralized accounting, budget, payroll, and human resource information.

Performance Clackamas – A strategic plan and process to ensure Clackamas County improves transparency, enhances accountability, and is efficient with taxpayer dollars.

Performance Measures - Objective methods (quantitative and/or qualitative) for evaluating a department's progress toward its stated goals.

Personnel Services - A budget category, which includes salaries and wages, overtime, part-time pay, and fringe benefits.

Program - A group of activities with a common purpose that carries out a department's mission and produces results for customers. A program corresponds to an accounting organization (cost center) or a group of closely related organizations. Budgets are presented and reviewed at the program level to communicate to tax payers what results they expect from the department and to facilitate decision-making based on results. Examples of programs are *Strategy and Policy* in the Public and Government Affairs department and *Financial Reporting* in the Finance department.

Project - Within the chart of accounts, a project code is 9 characters, contains a start and end date, cannot be reused, and may extend over multiple fiscal years. Project codes may have multiple departments interacting with them (i.e. FEMA, COVID). The fiscal year number of the project code will always correspond to the current fiscal year when the project contract begins.

Proposed Budget - A financial and operating plan prepared by the Budget Officer. It is submitted to the public and the Budget Committee for review.

R

Requested Budget - The initial budget received from departments and/or funds.

Requirements - The total of all expenditures within a fund, including operating expenditures, transfers to other funds, contingencies, and Unappropriated Fund Balance.

Reserve Fund - A fund established to accumulate money for a specific purpose (ORS 280.100).
Resolution - A formal order of a governing body. A resolution has lower legal status than an ordinance.

Resources - The estimated beginning funds on hand, plus anticipated receipts. See "Revenues" (ORS 294.361).

Revenue Bonds - A type of municipal bond where principal and interest are secured by revenues such as charges or rents paid by users of the facility built with the proceeds of the bond issue.

Revenues - Money received or anticipated by a local government from either tax or non-tax sources.

S

Service - This field is designed for departments to track detail that is not available in other areas of the chart of accounts. It may also be used to track “physical location”.

Special Revenue Fund - A fund used to account for specific revenue sources that are restricted to expenditures for designated purposes. For example revenues from mental health grants must be spent on the particular mental health programs for which they were granted.

Strategic Planning - A formal process through which departments analyze, align, and explain what they do in terms of achieving results for their customers. Each department articulates its mission and then organizes itself into programs and activities designed to carry out that mission, facilitate decision-making and resource allocation, and report progress.

Supplemental Budget - A financial plan prepared to meet unexpected needs or to spend revenues not anticipated when the regular budget was adopted. It cannot be used to authorize a tax levy (ORS 294.480). A supplemental budget requires public hearings, notices, and adoption by governing body.

Surplus - The amount of money that exceeds what is required. In accounting, the excess of assets over liabilities accumulated.

T

Tax Base - In Oregon, a designated amount of property tax can be levied for operating expenses without annual voter approval. The original base must be established by voters at a general or primary election. Beginning in FY97-98, the tax base system was transformed into a partial tax rate system as required by Measure 50, which was approved by voters in May 1997.

Tax Levy - The total amount of taxes imposed by a local government unit.

Tax Rate - The amount of tax stated in terms of a unit of tax for each $1,000 assessed valuation of taxable property.

Tax Roll - The official list that shows the amount of taxes levied against each property.

Tier 1 - Refers to a public service employee hired before January 1, 1996.

Transfers - Amounts moved from one fund to finance activities in another fund. They are shown as expenditures in the originating fund and revenues in the receiving fund (ORS 294.450).

U

Unappropriated Ending Fund Balance - Amount set aside in the budget to be used as a cash carry-over to the next year's budget. It provides the local government with cash until tax money is received from the County Treasurer in November each year. This amount cannot be transferred by resolution or through a supplemental budget (ORS 294.371).

Acronyms

General Acronyms

AAA	Area Agency on Aging
ACFR	Annual Comprehensive Financial Report
ACH	Automated Clearing House
ADA	Americans with Disabilities Act
AFSCME	American Federation of State, County, and Municipal
AI	Artificial Intelligence
AMH	Automated Materials Handling
AMI	Area Median Income
AMR	American Medical Response
AOC	Association of Oregon Counties
AOP	Aquatic Organism Passage
ARPA	American Rescue Plan Act
ARRA	American Recovery and Reinvestment Act
A/V	Audio Visual
ARTS	All Roads Transportation Safety
AX	ApplicationExtender
BAN	Bond Anticipation Note
BC	Budget Committee
BCC	Board of County Commissioners
BIL	Bipartisan Infrastructure Law
BJA	Bureau of Justice Affairs
BRS	Behavior Rehabilitation Services
CAA	Community Action Agency
CAD	Computer Aided Dispatch
CAFFA	County Assessment Function Funding Assistance
CAMA	Computer Assisted Mass Appraisal
CCFEC	Clackamas County Fair and Events Center

Acronyms

CCLBA	Clackamas County Land Bank Authority
CCPOA	Clackamas County Peace Officers Association
CD	Community Development
CDBG	Community Development Block Grant
CDC	Centers for Disease Control and Prevention
CERT	Corrections Emergency Response Team
CFFA	County Financial Assistance Agreement
CHA	Coordinated Housing Access
CJC	Criminal Justice Commission
CNT	Crisis Negotiation Team
CO	Care Oregon
COA	Chart of Accounts
COBRA	Consolidated Omnibus Budget Reconciliation Act
CoC	Continuum of Care
COLA	Cost of Living Adjustment
COOP	Continuity of Operations Plan
CPI	Consumer Price Index
CPO	Certified Protection Officer
CTE	Career and Technical Education
CUP	Central Utility Plant
CVSO	County Veterans Service Office
CY	Current Year
DCM	Data Collection and Management
DELC	Department of Early Learning and Care
DEQ	Department of Environmental Quality
DLCD	Department of Land Conservation and Development
DOP	Division of Overdose Prevention
DSB	Development Service Building

Acronyms

DSCF	Dog Services Charitable Fund
D-STIP	Development STIP
DWDM	Data Warehousing and Data Mining
ECHO	Energy Conservation Helping Oregonians
EE&D	Employee Engagement and Development
EFT	Electronic Funds Transfer
EHA	Emergency Housing Account
EHR	Electronic Health Record
EMMA	Electronic Municipal Market Access System
EMPG	Emergency Management Performance Grant
EMS	Emergency Medical Services
EMT	Executive Management Team
EOC	Emergency Operations Center
EOP	Emergency Operations Plan
EPP	Employee Policy and Practices
EQI	Equity, Diversity & Inclusion
ER	Emergency Relief
ERP	Enterprise Resource Planning
ESG	Emergency Solutions Grant
EV	Electric Vehicle
FBD	Ferry Boat Discretionary
FCC	Federal Communications Commission
FEMA	Federal Emergency Management Agency
FFC	Full Faith and Credit Obligations
FHWA	Federal Highway Administration
FIDO	Friends Involved in Dog Outreach
FILO	Fee in Lieu of
FOPPO	Federation of Parole and Probation Officers

Acronyms

FQHC	Federally Qualified Health Center
FT	Full-Time
FTE	Full-Time Equivalent Employee
FY	Fiscal Year
GAAP	Generally Accepted Accounting Principles
GED	General Education Degree
GF	General Fund
GFOA	Government Finance Officers Association
GFS	General Fund Support
GO	General Obligation
GPS	Global Positioning System
HB	House Bill
HCDD	Housing and Community Development Division
HOME	HOME Partnership Act
HRIS	Human Resource Information System
HSO	Health Share of Oregon
HUD	Housing and Urban Development
HVAC	Heating, ventilation and air conditioning
IGA	Intergovernmental Agreement
IIJA	Infrastructure Investment and Jobs Act
IM	Incident and Emergency Management
ISP	Internet Service Provider
ITS	Intelligent Transportation System
JCP	Juvenile Crime Prevention
JOBS	Job Opportunities and Basic Skills
JTA	Jobs and Transportation Act
LBA	Land Bank Authority
LCRB	Local Contract Review Board

Acronyms

LDAC	Library District Advisory Committee
LID	Local Improvement District
LINCC	Library Information Network of Clackamas County
LOB	Line of Business
M&S	Materials and Services
MA	Municipal Advisor
MAC	Medicaid Admin Claims
MCM	Maintenance and Construction Management
MGMT	Management
MMO	Multimodal Operations
MOOT	Museum of Oregon Territory
MOU	Memorandum of Understanding
MSRB	Municipal Securities Rulemaking Board
NLP	Neighborhood Livability Project
NTIA	National Telecommunications and Information
NCIPC	National Center for Injury Prevention and Control
NFPA	National Fire Protection Association
NOAA	National Oceanic and Atmospheric Administration
OAR	Oregon Administrative Rules
ODFW	Oregon Department of Fish and Wildlife
ODOT	Oregon Department of Transportation
OEA	Office of Economic Analysis
OFPA	Oregon Forest Practices Act
OHA	Oregon Health Authority
OMB	Office of Management and Budget
ORS	Oregon Revised Statute
OSH	Oregon State Hospital
OSHA	Occupational Safety and Health Act

Acronyms

OSU	Oregon State University
OVW	Oregon Violence Against Women
OWEB	Oregon Watershed Enhancement Board
PaaS	Platform as a Service
PACT	Promise to Address Comprehensive Toxics
PCI	Pavement Condition Index
PDX	Portland, Oregon
PERS	Public Employees Retirement System
PFML	Paid Family and Medical Leave
PIC	Public Inquiry Center
PILOT	Payments In Lieu of Taxes
PLCPF	Public Land Corner Preservation Fund
PLSS	Public Land Survey System
PM	Performance Measures
PMP	Pavement Management Plan
POA	Peace Officer's Association
PPE	Personal Protective Equipment
PPS	Parole & Probation Supervision
PSB	Public Service Building
RDMO	Regional Destination Management Organization
RDPO	Regional Disaster Preparedness Organization
RFID	Radio Frequency Identification
PSU	Portland State University
PVAB	Property Value Appeals Board
RAISE	Rebuilding American Infrastructure with Sustainability &
RESV	Resolution Services
RFFA	Regional Flexible Fund Allocation
RFP	Request for Proposal

Acronyms

RFQ	Request for Quote
RLRA	Regional Long-Term Rent Assistance
ROSC	Recovery Oriented System of Care
SaaS	Software as a Service
SAMHSA	Substance Abuse and Mental Health Services
SAR	Search and Rescue
SEC	Security and Exchange Commission
SEG	Software Evaluation Group
SEM	Strategic Energy Management
SHAP	State Homeless Assistance Plan
SHIBA	Senior Health Insurance Benefits Assistance
SHS	Supportive Housing Services
SPMI	Severe and Persistent Mental Illness
SS4A	Safe Streets for All
STIF	State Transportation Investment Fund
SUD	Substance Use Disorder
SWAT	Special Weapons and Tactics
TCHP	Trillium Community Health Plan
TDC	Tourism Development Council
TDM	Transportation Demand Management
TGMS	Total Golf Management Services
TI	Traveler Information
TIF	Tax Increment Financing
TMO	Traffic Management and Operations
TRT	Transient Tax Ordinance
TSAP	Traffic Safety Action Plan
TSDC	Transportation System Development Charge
TSMO	Transportation System Management Operations

Acronyms

TSO	Transportation Safety Office
TSP	Transportation System Plan
UASI	Urban Area Security Initiative
UGB	Urban Growth Boundary
USFS	US Forest Service
VA	Veteran Administration
VRF	Vehicle Registration Fees
WIC	Women, Infants, and Children
WRAP	Wellness Recovery Action Plan
YE	Year End
YTD	Year to Date
ZDO	Zoning and Development Ordinance
UHF	Ultra High Frequency
VHF	Very High Frequency

Acronyms

County Department/Agency Acronyms

A&T	Assessment & Taxation
CA	County Admin
CCDA	Clackamas County Development Agency
CCOM/C-COM	Clackamas 911
CCSO	Sheriff's Office
CP	Capital Projects
DA	District Attorney
DM	Disaster Management
DTD	Transportation & Development
ELED	Enhanced Law Enforcement Service District
EX4H	Extension and 4-H Service District
FIN	Finance
H3S	Health, Housing, & Human Services
HACC	Housing Authority of Clackamas County
HR	Human Resources
JC	Justice Court
JUV	Juvenile
LBSD	Library Services District
MISC	Misc. Pass-Through
NCPRD	North Clackamas Parks & Recreation District
NON D/NON-D	Non-Departmental
PGA	Public & Government Affairs
SDN5	Service District No. 5
TS	Technology Services
WES/WESV	Water Environment Services

Acronyms

County Program Acronyms

$COLL	$ Coll On Behalf of Other Agcy
ACCESS	Access to Preventative Health
ACCT	Accounting
ADRC	Aging & Disability Resource Connection
AP	Accounts Payable
ASSMT	Assessment
BHA	Behavioral Health Administration
BHC	Behavioral Health Clinics
BHSC	Behavioral Health System of Care
BIP	Bridge Investment Program
BOPTA	Board of Property Tax Appeals
BTOP	Broadband Technology Opportunities Program
CBX	Clackamas Broadband eXchange
CIP	Capital Improvement Project
CLASS & COMP	Classification & Compensation
COMM DEV	Community Development
CRF	Community Road Fund
CS	County Surveyor
CSAP	Clackamas Substance Abuse Program
DC	Deferred Compensation
DD	Developmental Disabilities
EAP	Employee Assistance Program
EH	Environmental Health
EDU	Explosive Device Unit
ELR	Employee and Labor Relations
FJC	Family Justice Center

Acronyms

FLAP	Federal Lands Access Program
FSS	Financial Systems Support
GIS	Geographic Information
HSIP	Highway Safety Improvement Program
HVRP	Homeless Veterans Reintegration Program
LEVY	Sheriff's Operating Levy
IA	Internal Audit
IDCP	Infectious Disease Control & Prevention
JIAC	Juvenile Intake & Assessment Center
LBP	Local Bridge Program
MTIP	Metropolitan Transportation Improvement Program
ODI	Operational Development & Innovation
OEAP	Oregon Energy Assistance Program
OPI	Oregon Project Independence
PACS	Procurement & Contract Services
POM	Plant Operations & Maintenance
PEG	Public, Education, & Government
PH	Public Health
PHA	Public Health Administration
PIO	Public Information Office
PLC	Public Land Corner
PPP	Policy, Performance & Partnerships
PPRP	Policy, Performance & Research Program
PSTC	Public Safety Training Center
RCTP	Region Cooperative Tourism Program
REC	Recreation
RSVP	Retired Senior Volunteer Program

Acronyms

SDC	System Development Charge
SPRT	Sports
SEFA	Schedule of Expenditures of Federal Awards
SNAP	Supplemental Nutrition Assistance Program
SOWP	Septic & Onsite Wastewater Program
SS	Social Services
SSW	Sustainability & Solid Waste
STBGP	Surface Transportation Block Grant Program
STEP	SNAP Training and Employment Program
STIP	Statewide Transportation Improvement Program
STP	Surface Transportation Program
TIP	Technology Investment Program
TPEP	Tobacco Prevention Education Program
TRT	Transient Room Tax
UR	Urban Renewal
WC	Workers' Compensation


CLACKAMAS
COUNTY