CLACKAMAS COUNTY, OR



Proposed Budget:
Fiscal Year 2026-2027

FY26-27 Proposed Budget Book

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CLACKAMAS COUNTY, OR

Proposed Budget: Fiscal Year 2026-2027



Budget Committee

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Gary Schmidt	Administrator & Budget Officer
Elizabeth Comfort	Finance Director
Sandra Montoya	Budget Manager
Megan Peterson	Budget Coordinator
Katie Combs	Senior Budget Analyst
Jian Zhang	Budget Analyst

TO: Honorable Board of County Commissioners (BCC)
Budget Committee Members for Clackamas County, Oregon and
Clackamas County Residents

The Clackamas County, Oregon FY26-27 Proposed Budget is $1,525,689,180 and is balanced as required by Oregon budget law.

The chart below displays the proposed budget amount of $1,996,903,715 which includes the Clackamas County budget along with the eight Service Districts governed by the BCC.

Clackamas County Development Agency	$	41,817,743
Clackamas County Service District No. 5	$	5,021,596
Enhanced Law Enforcement District	$	9,205,601
Extension and 4-H Service District	$	20,635,970
Library District of Clackamas County	$	27,213,851
North Clackamas Parks and Recreation District	$	42,411,530
Water Environment Services	$	225,119,961
Housing Authority of Clackamas County	$	99,788,283
Subtotal Districts	$	471,214,535
Clackamas County	$	1,525,689,180
All Clackamas County Budget	**$**	**1,996,903,715**

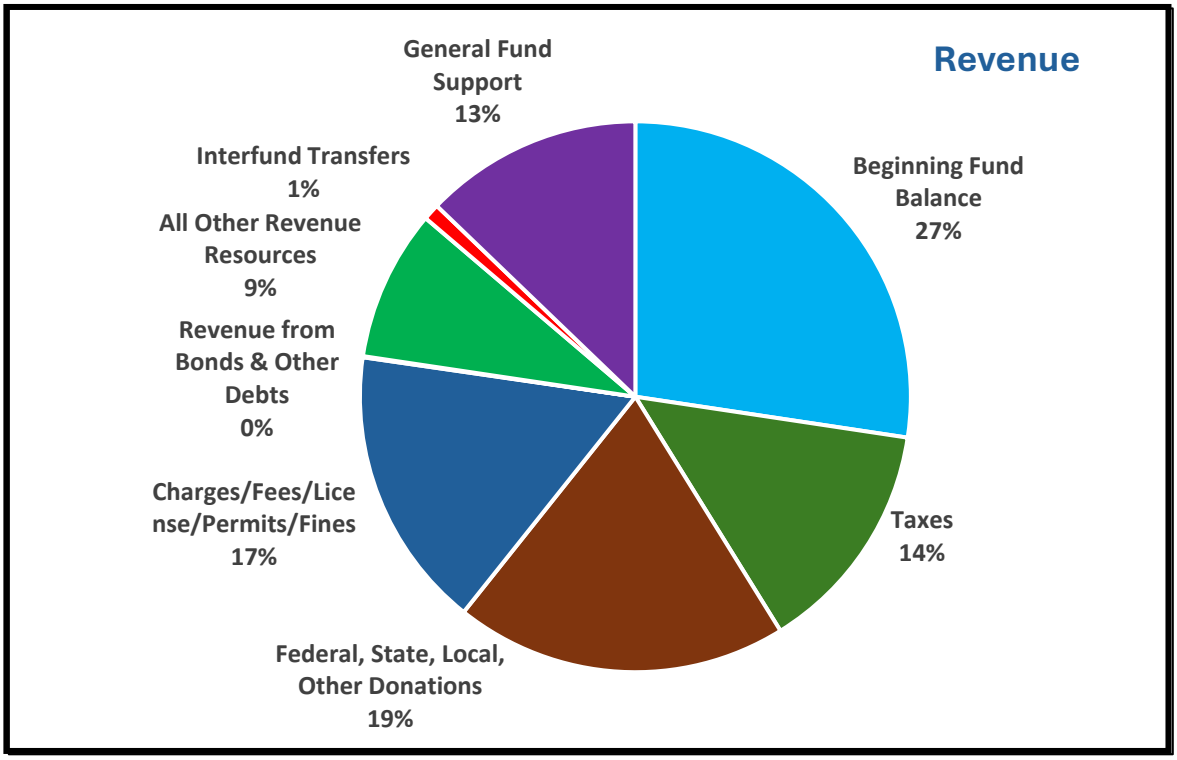
This proposed budget reflects the hard work of the Board and County staff to judiciously allocate limited resources without incurring deficits. Many local governments cannot make this claim.

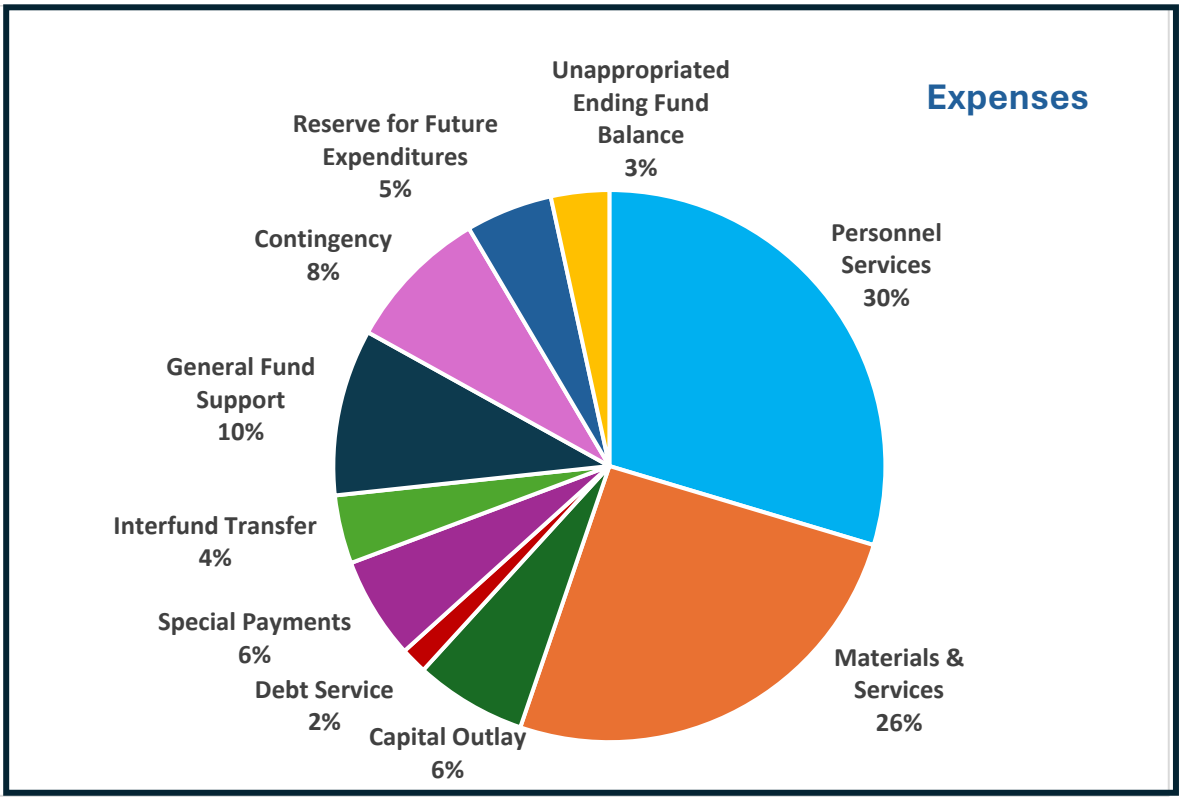
Being in this position was no accident, it was by design. Under the Board's leadership, budget development safeguards, such as sustainable and structurally sound, were codified to ensure the County continued to be a good steward of public funds. These safeguards are aligned with conservative fiscal assumptions used to forecast future revenues and expenses.

This year's budget proposal reflects small increases in General Fund Support (GFS) for all departments that receive these funds. While this provided some relief, costs continue to outpace revenue. As a result, many departments had to – again – tighten their personnel and materials expenses to remain in balance with existing revenues.

Externally, uncertainty remains with key funding sources, specifically federal funding and regional Supportive Housing Services (SHS) dollars. One department that has already seen the federal and state reductions is Health, Housing and Human Services (H3S), which had to reduce 38 FTE. Staff are keeping a watchful eye on the status of their various funding sources and are being cautious about any expansion to existing programs and services.

Summary of Revenues and Expenses (All Funds)





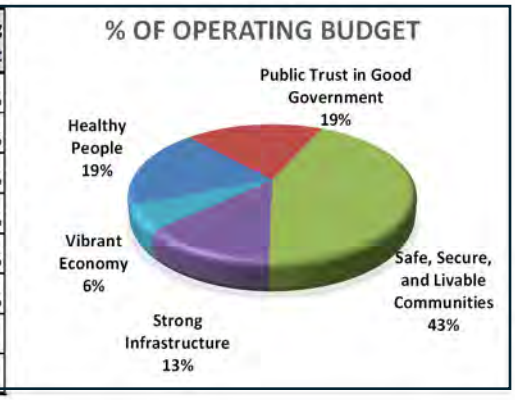
Performance Clackamas and Budget Alignment

The budget information below and on the next page is organized using the Board's Performance Clackamas Strategic Priority Areas. Additional information about Performance Clackamas, including Board initiatives and department metrics, can be found at https://www.clackamas.us/performance.



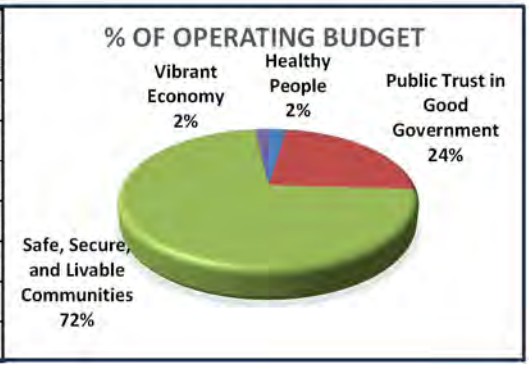
Total FY26-27 Budget By Priority

BCC Priority	Total Budget	% of Operating Budget
Healthy People	211,085,111	19%
Public Trust in Good Government	211,155,894	19%
Safe, Secure, and Livable Communities	492,447,526	44%
Strong Infrastructure	146,903,227	13%
Vibrant Economy	69,887,441	6%
Total Operating Budget	1,131,479,199	100%
Total Non Operating *	394,209,981	
Grand Total	1,525,689,180	



Total FY26-27 General Support by Priority

BCC Priority	GF Support Budget	% of Operating Budget
Healthy People	4,656,671	2%
Public Trust in Good Government	46,094,783	24%
Safe, Secure, and Livable Communities	141,346,836	72%
Vibrant Economy	3,402,208	2%
Strong Infrastructure	-	0%
Total Operating	195,500,498	
Grand Total	195,500,498	



*Total Budget: Non-Operating includes Non-Departmental, Payroll Pass Through, and Debt Service programs
GF Budget: Non-Operating includes Debt Services

FY26-27 Proposed Budget Summary and Comparison with FY25-26

The summary below compares Clackamas County resources and requirements in the FY25-26 Amended Budget to the FY26-27 Proposed Budget for Clackamas County. The revenues and requirements summarized in this table are derived from six County fund types: General, Special Revenue, Internal Service, Enterprise, Debt Service, and Capital Projects. All funds work together to support the County's opera. ons and account for the intended use of the funding sources.

Clackamas County (Excluding Districts/Agencies)
Resource and Requirements

Category	FY25-26 Amended	FY26-27 Budget	$ Change	% Change
Resources by Category				
Beginning Fund Balance	441,311,277	417,575,595	(23,735,682)	-5.4%
Current Revenues				
Taxes	203,466,225	210,494,986	7,028,761	3.5%
Federal, State, Local, Other Donations	321,112,764	298,198,484	(22,914,280)	-7.1%
Charges/Fees/License/Permits/Fines	228,583,573	252,943,849	24,360,276	10.7%
Revenue from Bonds & Other Debts	3,067,883	1,032,276	(2,035,607)	-66.4%
All Other Revenue Resources	120,107,003	135,324,215	15,217,212	12.7%
Interfund Transfers	12,219,316	14,619,276	2,399,960	19.6%
General Fund Support *	180,003,905	195,500,498	15,496,593	8.6%
Subtotal Current Revenues	**1,068,560,669**	**1,108,113,584**	**39,552,915**	**3.7%**
Total Resources	**1,509,871,946**	**1,525,689,179**	**15,817,234**	**1.0%**
Requirements by Category				
Personnel Services	433,951,715	451,963,116	18,011,400	4.2%
Materials & Services	385,635,525	390,655,374	5,019,849	1.3%
Capital Outlay	103,061,841	99,734,990	(3,326,851)	-3.2%
Subtotal Current Expenditures	**922,649,081**	**942,353,480**	**19,704,399**	**2.1%**
Debt Service	15,795,300	23,566,768	7,771,468	49.2%
Special Payments	87,544,816	91,212,714	3,667,898	4.2%
Interfund Transfer	50,821,711	61,226,004	10,404,293	20.5%
General Fund Support *	142,198,447	148,800,800	6,602,353	4.6%
Contingency	139,374,442	128,944,238	(10,430,204)	-7.5%
Reserve for Future Expenditures	89,713,943	77,515,653	(12,198,290)	-13.6%
Unappropriated Ending Fund Balance	61,774,207	52,069,523	(9,704,684)	-15.7%
Total Requirements	**1,509,871,947**	**1,525,689,180**	**15,817,234**	**1.0%**

*General Fund Support reflects the receipt and distribution of tax dollars to the operating departments which results in the duplication of revenue and expenses.

Explanation of Revenue and Expenses

Revenue

Tax Revenue

Countywide, tax revenue – including delinquency, penalty and interest - is expected to increase by 3.5% or $210.5 million for FY26-27.

Federal, State, and Local Revenue

These funds are budgeted to decrease by $23.0 million, or 7.1%. This decrease is primarily due to the one-time state match for the courthouse.

Charges for Services, Fees and Licenses

This category is budgeted at $252.9 million or 16.6 % of total resources, an increase of $24.4 million over FY25-26.

Revenue from Bonds and Other Debts

This revenue is budgeted at $1.0 million in FY26-27, a decrease of $2.0 million over FY25-26.

All Other Revenue Sources

This is budgeted at $135.3 million and includes $37.9 million for salary reimbursements from other agencies that use the County to process their payroll, $40.9 million for the Self-Insurance Fund, and $15.3 million in expected interest income. Other revenue sources include the Transient Room Tax, Asset Sale Proceeds, and Franchise Fees.

Interfund Transfers

These are the dollars sent from one County fund to another. It is important to note that the receipt and distribution of these funds results in the duplication of revenues and expenses.

General Fund Support

General Fund Support reflects the receipt and distribution of tax dollars to subsidize the operating departments. It is budgeted at $195.5 million in FY26-27, an 8.6% increase over FY25-26.

The largest recipients of General Fund Support are:

Sheriff's Office	$87.3 million	44.7%
Courthouse Payment	$17.0 million	8.7%
District Attorney's Office	$16.8 million	8.6%
Debt Service	$12.2 million	6.2%

Expenses

Personnel Services are budgeted to increase by $18.0 million, or 4.2%, to $452.0 million in the FY26-27 budget due to merit, cost-of-living (COLA) adjustments, PERS, and benefit costs. This budget includes 2,495.3 full-time equivalent (FTE) positions. This is a decrease of 20.5 FTE positions over the FY25-26 Adopted Budget FTEs, and a 44.5 FTE decrease from the FY25-26 Amended Budget as of April 2026.

Countywide changes in personnel are discussed in the Financial Summaries section in greater detail as they relate to specific work units in the Budget by Department section. Personnel Services budgets typically exceed actual expenditure due to vacancies that occur during the year.

Materials & Services (M&S) are budgeted to increase by $5.0 million to $390.7 million, representing a 1.3% increase compared to the prior year's budget. This net change includes an $8.8 million increase in the Self-Insurance Fund for Claims Expense and is offset by a decrease in H3S-Housing & Community Development, where several contracts were moved from the M&S budget to Special Payments (Pass Through Payments to Local Government & Other Agencies). Allocated Costs of $43.3 million are included in this category and represent the County's overhead costs that are charged to operating departments.

Capital Outlay is budgeted at $99.7 million, compared with the FY25-26 budget of $103.1 million. This category includes both capital purchases, such as vehicles, bridge construction, and other large County capital projects. Significant changes in this category include: an $8.4 million increase in H3S-Housing & Community Development for various projects such as the Recovery Oriented System of Care Infrastructure and the Clayton Mohr Commons; and a decrease of $7.6 million on the construction of the County Fair & Event Multipurpose Facility, supported by County Fair fund and American Rescue Plan Act (ARPA) Funds.

Debt Service of $23.6 million includes the County's plan to pay off the remaining $8.3 million outstanding principal of the Series 2012 Refund Bonds (Public Service Building and Public Safety Training Center). The maturity of this Refund Bond is FY32-33; however, the early payoff could save approximately $825,000 in interest. The rest of Debt Service comprises principal payments of $12.5 million and interest payments of $2.5 million for County facilities (Development Services Building and improvements to the Brooks Building, Jail, Health Clinics, Road Fund, Red Soils Campus, and Emergency Radio Communications System).

Special Payments of $91.2 million in FY26-27 represent an increase of $3.7 million, or 4.2%. This category accounts for payments to other organizations for which goods or services are not received in return. FY26-27 budget includes a $5.4 million increase for H3S-Housing & Community Development Division, with pass-through funding to the Clackamas County Housing Authority to support the long-term sustainability of housing programs. This increase is partially offset by a $1.8 million reduction in ARPA funding within the Behavioral Health Division.

Contingency and Reserves

In FY26-27, the entire County Contingency is budgeted to decrease by $10.4 million to $128.9 million due to the Courthouse payment made last year. The entire County Reserves are budgeted to decrease in FY26-27 by $12.2 million to $77.5 million due to self-insurance moving funds to Contingency.

Per Board policy, General Fund Contingency is calculated at 5% of operating expenses for unforeseen circumstances that may arise in the current year. In FY26-27, the Contingency is budgeted to increase by $950,000 to $23.6 million.

General Fund Reserves are calculated at 10% of combined Taxes, Fees, Fine and Permits which are set aside for future use (not in the current fiscal year). The Reserves are budgeted to decrease in FY26-27 by $900,000 to $21.3 million. The General Fund Reserves are still within the 10% requirement.

Unappropriated Ending Fund Balance

This line reflects the total money received but not spent. It is not available for spending and appears as a Beginning Fund Balance resource. In FY26-27, it is budgeted at $52.1 million. UEFB is included in the beginning balance of the following year.

County Staffing

The chart below includes all regular and limited-term full-time equivalent (FTE) in departments.

The FY26-27 budget provides for 2,495.3 full-time equivalent positions (FTE). This is a decrease of 20.5 FTE from the FY25-26 Adopted Budget, and a 44.5 FTE decrease from the FY25-26 Amended Budget as of April 2026.

Budget Year	FY23-24 Actual	FY24-25 Actual	FY24-25 Budget	FY25-26 Estimated	FY 26-27 Proposed
FTE	**2,446.4**	**2,513.4**	**2,515.8**	**2,539.8**	**2,495.3**

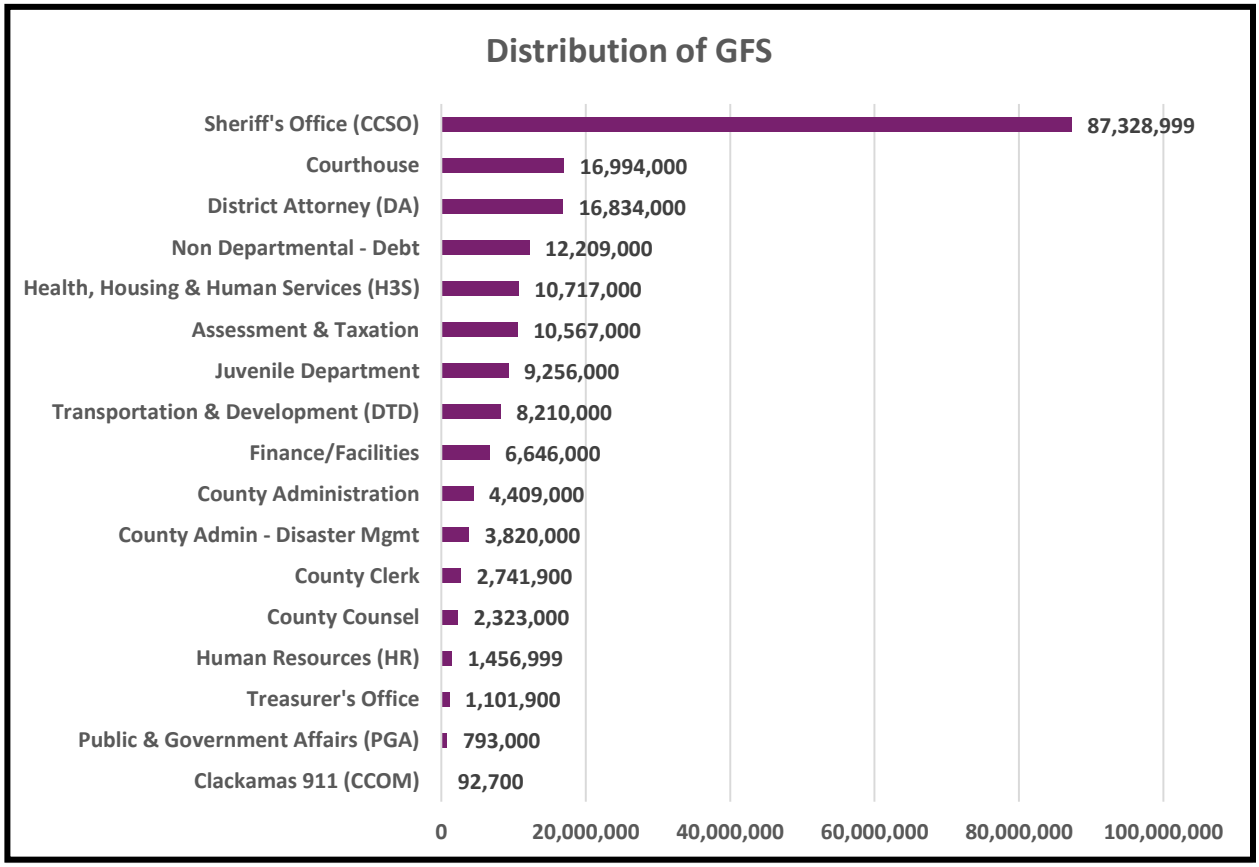
Approximately 44% of the total FY26-27 positions are funded with General Funds.

The departments with the largest number of employees are:

- Health, Housing, and Human Services with 790.7 positions (31.7%).
- Sheriff's Office with 571.0 positions (22.9%)
- Transportation & Development with 342.2 positions (13.7%).

Distribution of General Fund Support (GFS)

The chart below displays the distribution of General Fund Support ($195.5 million) by department. As in previous years, Public Safety departments/offices – CCSO, Courthouse, District Attorney, Juvenile Department, and Disaster Management receive the largest share (69%).



Overarching Issues

Investing in Affordable Housing

In 2018, voters approved a $652.8 million general obligation bond to address the shortage of affordable housing within Metro's urban growth boundary in the region. The County receives 21.3% of bond proceeds which are spent on approved projects.

In addition, the Supportive Housing Services tax was implemented in 2020. In FY26-27, the County anticipates spending $78 million of this tax. The FY26-27 proposed budget includes an additional expenditure of $67 million plus carryover for one-time and limited duration expenses. More information about the Supportive Housing Services tax can be found at www.clackamas.us/housingauthority/supportive-housing-services.

Bond Funding:



Completed	Under Construction	Pre-Construction
$101.6 million	$18.7 million	$7 million

Total Bond Funding: $127,503,396

SHS Tax:

	FY 21 22	FY 22-23	FY 23-24	FY 24 25	FY 25-26 thru Q2	Total
Shelter Beds Created and Sustained	**100**	**40**	**70**	**28**	**8**	**246**
People Served Through Eviction Prevention	**0**	**643**	**2,679**	**3,793**	**2,184**	**9,299**
People Placed in Housing (Permanent Supportive Housing & Rapid Rehousing)	**175**	**665**	**1,247**	**786**	**273**	**3,146**

Investing in a Recovery-Oriented System of Care

Addiction, mental health issues, and homelessness are complex and often interconnected. In April 2023, the County took a bold approach addressing these issues by establishing a recovery-oriented system of care (ROSC). This system is a coordinated network of services that builds on the strengths and resiliencies of individuals, families, and communities.

During FY25-26, the County made significant progress in expanding resources for individuals and families by investing in six flagship projects:

- **Recovery Campus**: For housed or homeless people struggling with substance use disorders. Integrated services including mental health, transitional housing and peer support. **Underway and scheduled for completion Fall, 2027**
- **Stabilization Center**: For people experiencing a behavioral health crisis and need short-term help to manage or overcome the crisis. **Completed**
- **Clackamas Village**: A transitional housing community for homeless people. Provides pods or tiny homes to live in while accessing on-site services. **Completed**
- **Caring Place**: A one-stop resource center for homeless people with extensive support services. **Underway**
- **Lake Road Health Center**: For people needing expanded mental health and substance use disorder services. **Completed**
- **Recovery Housing**: The Housing Authority of Clackamas County will sell 75 homes to buyers serving our system of care (e.g., nonprofits). **In Progress**

Investing in the Community

Below are just a few examples of investments to improve safety, quality of life, access and efficiency across the County:

- Completion of Gladstone and Oak Lodge Libraries
- Completion of Concord Park and Phase 1 of the Concord Community Center
- Completion of the new Tri-City Water Resource Recovery Facility Outfall
- Expansion of Broadband infrastructure
- Road improvements in congestion relief and additional paving
- Increased community engagement in transportation projects
- Awarding Business Development Grants

Investing in Internal Infrastructure

One of the Board's priorities is "Public Trust in Good Government." The public expects efficient service delivery, easy access to information, and security of data shared with the County. To meet these expectations, the County is continuing to invest in technology solutions to replace, update, or install systems that enhance our ability to serve the public.

One-Time Federal Aid

American Rescue Plan Act (ARPA)

ARPA provided relief funding to local governments during the COVID-19 pandemic. Criteria to spend these funds is outlined by the federal government. Clackamas County received approximately $81.2 million, which was obligated by December 2024 in compliance with the U.S. Treasury.

In accordance with federal directives, the funds will be spent by December 2026. Funds have been invested in a variety of projects, including the Oak Lodge and Gladstone Libraries, the Broadband Infrastructure Expansion, and the Fairgrounds Multipurpose Building. Funds have also been distributed to local non-profit organizations to help individuals with basic needs.

National Opioid Settlement Funds

Clackamas County, along with several local cities, is receiving funding from the National Opioid Settlement to help address the impacts of the opioid and substance use crisis affecting our community and the nation. Over the coming years, Oregon is expected to receive more than $700 million, with Clackamas County projected to receive over $30 million. To date, the County has received approximately $11 million.

Funds have been awarded to community providers as well as County programs to address prevention, early intervention, treatment, and recovery programs that support individuals with a substance use disorder and/or are involved with the justice system.

Impact of Loss of Federal Funds

The state and federal budgets, including policies, are still changing and County staff will analyze the impacts and take necessary actions. If federal dollars are reduced or eliminated, impacted programs and services in the County will need to be reduced/eliminated accordingly.

Developing the Budget

Forecast

To ensure financial sustainability for the replacement Courthouse project and the General Fund overall, the County built a 30-year General Fund forecast using data-informed assumptions on growth or changes in both Revenues and Expenses. The forecast is a dynamic tool that is regularly updated as new information is available.

During FY25-26, to underline its importance, the Board added the requirement to complete this forecast to the County Code. Components of the forecast include:

Revenue Considerations:

- Property taxes
- Franchise fees
- Federal and State grants
- State Sharing revenues
- Charges and fees for services
- Interest
- Cost Allocation for Internal Services

Expense considerations:

- PERS
- Cost of living changes (CPI)
- Personnel wages and benefits
- Vacancy Factors
- Cost of goods and services
- Capital projects and maintenance
- Contingency & Reserve requirement

This chapter of the County Code also requires that this proposed budget be balanced, sustainable and structurally sound.

Budget Instructions

County Finance produces a budget manual to guide budget development for all departments. In addition to key dates, forms, and deadlines, the manual includes these directions:

- Align program budgets with Board Priority Areas
- Prioritize mandated services and cost-effective alternatives to service delivery
- Seek to maximize revenue and reduce the need for General Fund Support
- Eliminate or repurpose long-term FTE vacancies (over 2+ years)
- Estimate proposed budgets to most realistic revenue and expenditure projections
- Expenditures must be adjusted to remain in budget when revenue and/or expense projections change.
- Distribute administrative overhead to the benefiting programs
- Prorate funding for new/vacant positions
- New program requests must be budget neutral; that is, if proposing a new program, identify a new revenue source or reductions to balance
- Grant revenues received, but not expended, at year-end will be recorded as deferred revenue and appear as new revenue in the following year

Cost Allocation Plan Update

The cost allocation process calculates the distribution of overhead costs from internal service departments – Finance/Facilities, Utilities, Technology Services, Human Resources, Public & Government Affairs, Records Management, and County Counsel - to the operating departments.

The FY26-27 Proposed Budget limited budget increases to internal services departments to 3%. This did not include pass-through expenses such as utility costs. Any departmental changes to the formula, such as +/-FTE and/or square footage, will impact a department's total charges. Departments distribute these charges to their respective programs.

County Policies

Details on County policies can be found in the policy subsection of the budget book. Some policies have been updated or created over the last two years with additional details located in the policy subsection.

Conclusion

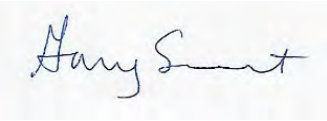
The County continues its commitment to public safety and other critical, core services. The County continues to serve vulnerable residents. The County continues to invest in infrastructure and internal systems to align with public expectations. At the same time, expenses are growing faster than revenues. The future of federal and state funding remains unclear and there remains the potential for a recession.

The recently adopted County Code, requiring a balanced, sustainable, and structurally sound budget, combined with the uncertainties articulated above, necessitates an in-depth analysis of the future viability of the services the County offers today. Staff and I will continue to work with the Board of County Commissioners to assess available revenue streams along with the financial ability to provide both mandated and non-mandated programs and services.

Thank you to the County's elected and appointed leadership along with the many staff involved in preparing this proposed budget. Special thanks to Elizabeth Comfort, Finance Director, Sandra Montoya, Budget Manager, and the entire budget team for their dedicated work.

Thank you to the Budget Committee for your commitment and consideration of this proposed budget.

Sincerely,



Gary Schmidt
County Administrator & Budget Officer

Budget Overview

Budget Document

The FY26-27 Adopted Budget for Clackamas County is detailed in this book and contains information regarding the County budget, as well as individual departments, fund descriptions, and summaries. It is designed to provide budget focus in a concise format and convey summary financial and service level information to increase readers' understanding of the budget process and functions of Clackamas County. It makes generous use of narrative explanations and graphic displays to enhance readability.

This section serves as an introduction providing context about the county, history, budget process, financial structure, debt position, planning, and public involvement opportunities.

About the County

Profile of the Government

Clackamas County is one of three counties comprising the Portland metropolitan area in Northwest Oregon. The county originally contained the territorial capital for the Oregon Territory and had boundaries extending east to what is now Montana and Idaho, and north into what is now British Columbia, Canada. Today, the county is 1,879 square miles extending east to include Mount Hood, Oregon's tallest peak, south to the Willamette Valley, west to the Willamette River, and north to include some parts of South Portland.



According to the Portland State University Population Research Center, Clackamas County has an estimated population of 432,473 in 2025. Clackamas County remains one of the more developable parts of the greater Portland metropolitan area. Due to low supply and increasing demand, home buyers are looking to urban areas within Clackamas County as housing prices continue to rise in the area.

The County government provides a full range of services including, but not limited to, services to the elderly and economically disadvantaged, public health and mental health services, planning and economic development, construction and maintenance of highways, roads, and streets, public safety, and park services.

Budget Overview

Governing Board

Clackamas County and its component units are governed by a five-member Board of County Commissioners (BCC). The Board Chair, having equal authority with the other commissioners, conducts commission meetings and events, represents the Board's position on issues, and coordinates the agenda for the weekly business meetings. Although County Commissioners are elected at large, this Board has assigned 'areas of outreach' for each commissioner so that the county's diverse geographical regions will each be heard by one of the five commissioner positions.

The Board of County Commissioners also serves as the governing body of several component units. These units have taxing authority; therefore, this document does not include their budgets. The component units include:

- Clackamas County Development Agency (CCDA), an Urban Renewal Agency
- Clackamas County Enhanced Law Enforcement Service District (ELED)
- Clackamas County Extension and 4-H Service District (EX4H)
- Housing Authority of Clackamas County (HACC)
- Library Services District of Clackamas County (LBSD)
- North Clackamas Parks and Recreation District (NCPRD)
- Clackamas County Service District No. 5 (SDN5), a street and highway lighting district
- Water Environment Services (WES), a regional sanitary sewer district

Daily administrative functions are overseen by an appointed County Administrator, while the Board of Commissioners sets policy, adopts the annual budget, and passes ordinances under state law. Following nationwide recruitment, the Board of Commissioners selected Gary Schmidt, formerly Director of the county's Public and Government Affairs Department, as the County Administrator in 2019. Mr. Schmidt oversees the activities of the many county departments and is the Chief Administrator for several County Service Districts. Also included in this report are the activities of the six elected officials, who serve as department heads overseeing their respective functions.

- The County Assessor is responsible for the valuation of property for taxation and the subsequent application of all levies in the County to those properties.
- The County Clerk conducts elections and maintains official records.
- The District Attorney prosecutes criminal charges and maintains family support enforcement.
- The Justice of the Peace oversees the hearing of traffic violation cases, small claims, and other judicial matters coming before the Circuit Court.
- The Sheriff provides patrol, investigation, civil process, and corrections services.
- The Treasurer is the investor and custodian of county funds.

Compensation for elected officials is recommended by the Compensation Board for Elected Officials as part of the annual budget process, which is approved by the Budget Committee. The Budget Committee considers the recommendation of the Compensation Board and approves a level of compensation to be included in the budget and documented in the County's personnel management system. The commissioners act on those recommendations to set elected officials' salary compensation as they adopt the County Budget.
Elected officials have greater autonomy than appointed department heads but must have their budgets approved by the Budget Committee. Per Oregon Local Budget Law, the committee consists of the commissioners and an equal number of citizens who review and approve the departmental budgets for each fiscal year.

Public Involvement

Citizens are encouraged to become involved in the county's budget process. Public comments are welcome at Budget Committee and Board of County Commissioners meetings. Meeting schedules, notices, budget information, and instructions for public participation are available via the county's website, which can be found at www.clackamas.us/budget/committee.

In addition to budget matters, there are over fifty other advisory boards and commissions working on a wide variety of issues of interest to county citizens. Information about each of these groups can be found online at www.clackamas.us/community/abc.

Financial Structure

Clackamas County organizes its financial information into five standard fund groups. The fund groups consist of one General Fund, as well as numerous special revenues, debt service, internal service and enterprise, and capital projects funds. All funds are disclosed in an annual comprehensive financial report and audited by an independent auditing firm.

Clackamas County adopts a balanced budget - meaning that the estimate of resources must equal the estimate of requirements for each fiscal year. The sum of expenditures authorized plus the amounts to be held aside for contingencies and reserves must equal the resources available. County policy dictates that if revenues do not come in as anticipated, expenditures must be reduced accordingly. All funds are budgeted in conformance with Oregon Local Budget Law found in Oregon Revised Statutes, Chapter 294, and all funds are appropriated. Contingency is the most common allocation not attributable to a specific organizational unit. The resolution authorizing appropriation for each fund sets the level by which expenditures cannot legally exceed appropriations. Each budget is prepared with line-item detail, but compliance is required only at the level of legal appropriation.

Budget Overview

Basis Of Accounting And Budgeting

The modified accrual basis of accounting is used for the General Fund, special revenue funds, debt service funds, and capital projects funds. Under the modified accrual basis of accounting, revenues are recognized when susceptible to accrual (i.e. when they become both measurable and available). "Measurable" means the amount of the transaction can be determined, and "available" means collectible within the current period (or soon enough) thereafter to be used to pay for liabilities of the current period. The county considers property taxes as available if they are collected within 60 days after year-end. Expenditures are recorded when incurred. Principal and interest on general long-term debt are recorded when due.

Internal service and enterprise funds are accounted for by utilizing the accrual basis of accounting under which revenues are recognized at the time they are earned, and expenses are recognized when they are incurred. Financial accounting reports are prepared per Generally Accepted Accounting Principles (GAAP).

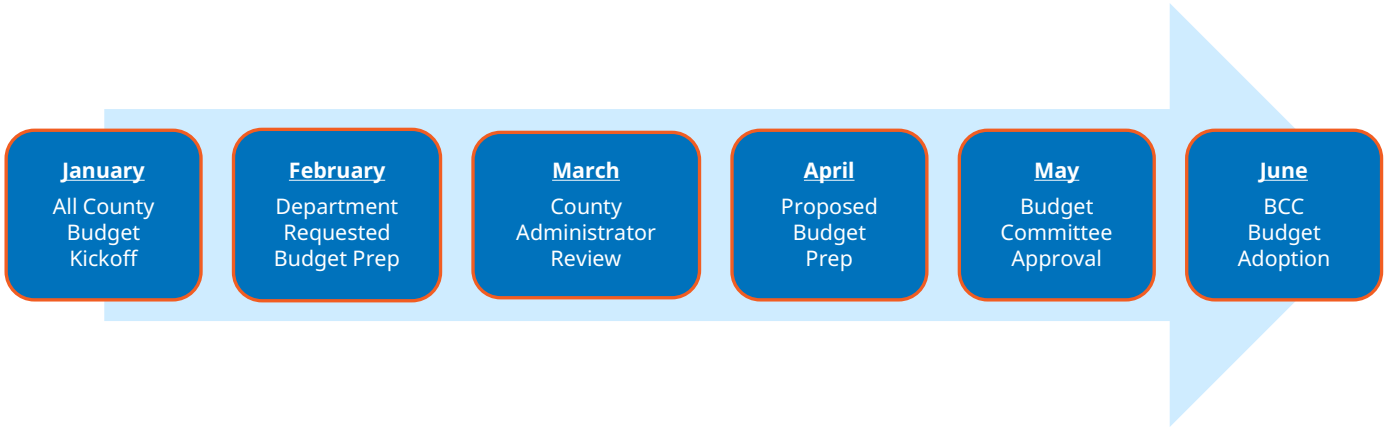
Clackamas County budgets its funds on a modified accrual basis and conforms to Generally Accepted Accounting Principles (GAAP) unless such procedures prevent compliance with Oregon governmental accounting regulations as stipulated by statute. Differences between the budget basis and accounting basis are reconciled at year-end as shown in the Annual Comprehensive Financial Report (ACFR). In particular, depreciation is accrued for GAAP purposes but is not a budgeted expense item. Likewise, certain compensated absences (e.g. vacation expenses) are accrued for GAAP purposes but not budgeted. For many years, the county's ACFR has been awarded the Government Finance Officers Association (GFOA) Certificate of Achievement for Excellence in Financial Reporting and the county's budget documents have been awarded GFOA's Distinguished Budget Presentation Award.

The county maintains extensive budgetary controls. The objective of these controls is to ensure compliance with legal provisions embodied in the Oregon Revised Statutes, Chapter 294 which prescribes the format and content of local government budgets in the state. All of the General Fund, special revenue funds, enterprise funds, internal service funds, capital projects funds, fiduciary funds, and debt service funds are included in the annual appropriated budget of the county.

The level of budgetary control (the level at which expenditures cannot legally exceed the appropriated amount) is established at the fund level, with separate appropriations for amounts that are not attributable to an organizational unit (if applicable). The county also maintains an encumbrance accounting system as one method of maintaining budgetary control. Encumbered amounts lapse at year's end. However, outstanding encumbrances are re-established as necessary as part of the following year's budget.

Budget Overview

Budget Adoption Process



The County's budget process begins in the late fall of each calendar year with the Board of County Commissioners meeting to set their budget priorities. Next is the generation of cost allocation numbers for central services to be distributed to operating departments. This cost allocation is designed to recover the costs of technology, county counsel, human resources services, records management, financial services, and facilities management costs, provided to county departments and component unit operations. The cost allocation methodology is applied in a manner consistent and compliant with rules on grant-funded activities.

The Budget Committee (BC) is composed of the County Commissioners and an equal number of appointed citizen members serving staggered terms. The Budget Committee reviews the long-term forecast and current-year projections. The committee also refines budget policies and directions to guide staff in preparing the budget.

The budget process is based upon these policies and directions, which are incorporated into a comprehensive Budget Manual. A budget training meeting is held to distribute manuals to those staff members charged with the preparation of the upcoming year's budget. At that meeting, new policies and guidelines are discussed, as are any changes in procedure. Departments then spend the next several weeks compiling their budget requests for the upcoming year.

Each department submits its requested budget to the Finance-Budget staff who review the information to verify that all required components are included and that anticipated revenues balance expenditures in all funds. The Budget Manager then completes a preliminary analysis before review by the County Administrator, the designated Budget Officer. The County Administrator, corresponding department directors, and budget staff review all submitted budgets. Upon review of the departmental budgets, the County Administrator instructs revisions where necessary, determines recommended levels of General Fund support, and balances the budget. The proposed budget is communicated to departments so they can begin work on the presentation and budget book material.

Budget Overview

The Budget Committee is given the responsibility of convening public hearings during which they receive the budget message and budget document, hear public testimony, and approve a county budget. The County Administrator presents his budget message during the first meeting. The Budget Committee has the opportunity to ask questions about the requests before making decisions on funding levels for each department. Public testimony is heard, and the Budget Committee agrees upon an approved budget.

Before adoption by the Board of County Commissioners, the budget and a notice of the adoption hearing are published in a newspaper of general circulation in the County. At the public hearing, the budget is officially adopted by Resolution and Order. This adoption must take place before July 1 of the fiscal year for the County to have appropriation authority for the coming year.

Budget Revision Process

Throughout the fiscal year, departments and the Finance-Budget staff monitor budgets. As the year progresses, departments may need to adjust or change the original budget due to unanticipated changes in revenues or to get approval for redirection of appropriations. Amendments are scheduled quarterly to update the budget by allowing for unforeseen circumstances. Oregon Local Budget Law regulates the supplemental process (ORS 294.471).

The budget may be amended after adoption by one of four methods.

Budgetary Change	Approval Level
Transfer within a fund - within the operating budget	1. Director 2. Finance-Budget Team
Transfer within a fund - between budget categories	Board
Supplemental budget (changes in expenditures)	Board
Other Budgetary Changes • Loans • Elimination of unnecessary funds • Emergency authorizations	Board

The Board of County Commissioners may approve the change by resolution during a regular weekly business meeting, providing prior notice has been published. Public testimony is accepted at the hearing if anyone wishes to share concerns regarding the proposed appropriation changes. Oregon Local Budget Law also allows for additional appropriations in special circumstances when new funds are dedicated to a specific purpose (ORS 294.338). The additional appropriations are approved by resolution of the Board at their regular weekly meeting as needed. Budget transfers between categories within a fund are approved by resolution of the Board of County Commissioners. Adjustments of line-item appropriations within a budgetary category and organizational unit are also processed as needed. These changes do not require action by the Board of County Commissioners.

Budget Overview

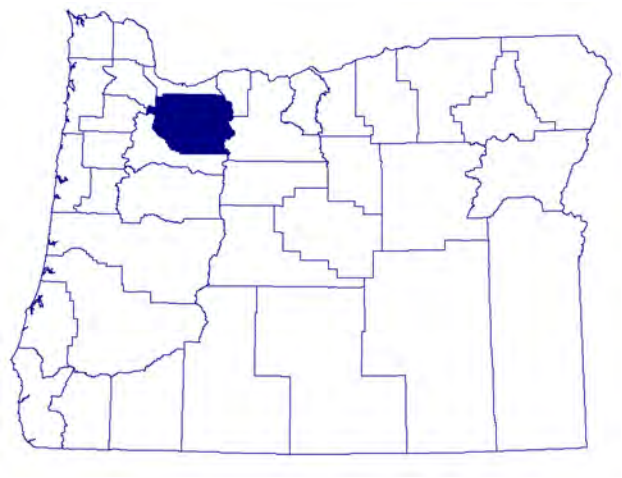
Budget Policies

Please see the itemized list below of current budget policies. These can be found on the County Budget webpage.

- **County Budget Development Framework**
  - Establishes a transparent framework for developing the annual budget, continuation of a 30-year forecast, and action related to department appropriations.
- **Cost Recovery**
  - Establishes a long-term financially sustainable practice for cost recovery and preservation of the County's discretionary funds.
- **Debt Management**
  - Provides guidance on the issuance, structure, best practices, and management of the County and its agencies' debt.
- **Contingency and Reserve**
  - Provides reserves for future expenditures and contingency accounts in the annual budget.

Clackamas County Quick Facts

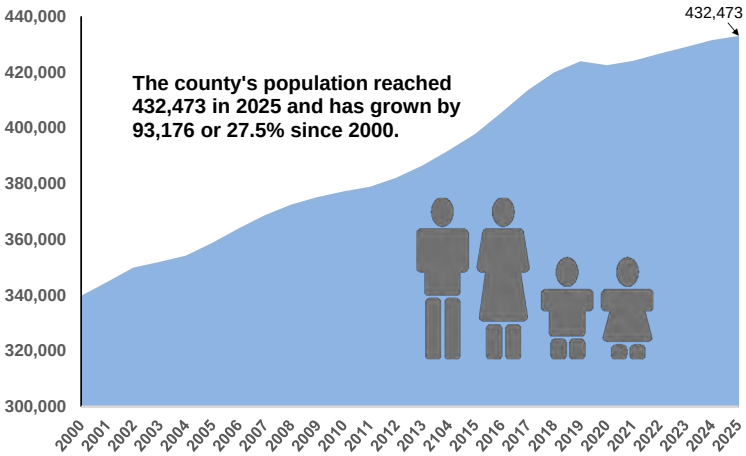
Updated 04/08/26



Clackamas County — Just the Numbers:

Land Area:	1,879 sq. miles
City, County & State Roads:	2,428 miles
Persons per sq. mile:	230
% of National Forest:	52%
2025 Population:	432,473
Civilian Labor Force:	228,599 (*sa*) Jan/26
Employed Labor Force:	217,204 (*sa*) Jan/26
Unemployment Rate:	5.0% (*sa*) Jan/26
2024 Average Wage:	$69,941
Per Capita Income (2024):	$55,004

Clackamas County Population: 2000-2025

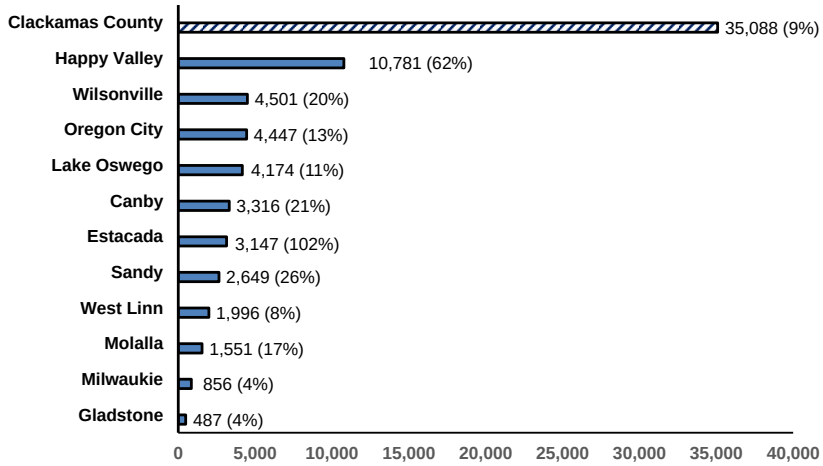


Source: PSU, Population Research Center, Certified Population Estimates: 2000-2025

Population

- Clackamas County's population reached 432,473 in 2025 and has grown by 27.5% since 2000, adding 93,176 residents.
- By 2044, the county's population is projected to reach 493,560 with 19% of its population (0-19 years), 22% (20-39 years), 28% (40-59 years), 22% (60-79 years), and 8% (80+ years).
- During the last decade, the cities that added the most population included Happy Valley (10,781) Wilsonville (4,501), and Oregon City (4,447). The cities with the highest population growth rates included Estacada (102%) and Happy Valley (62%).

Ten-Year Population Growth: 2015-2025
Clackamas County and Incorporated Cities



Source: Population Research Center, PSU 2015-2025 estimates

City Population Estimates - 2025

Canby	19,326
Estacada	6,232
Gladstone	11,992
Happy Valley	28,291
Johnson City	535
Lake Oswego*	41,474
Milwaukie	21,361
Molalla	10,491
Oregon City	38,387
Rivergrove*	575
Sandy	13,044
West Linn	27,601
Wilsonville*	27,371

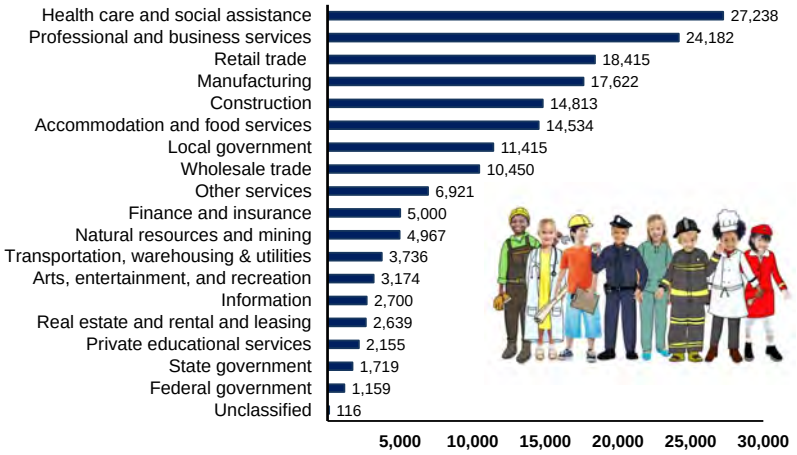
Source: Population Research Center, PSU, 2025 estimates

** City is located and has population in more than one county.*

Lynn Wallis (971) 804-2100 Oregon Employment Department, Research Division Lynn.N.Wallis@employ.oregon.gov

Industry and Labor Force

Average Broad Industry Covered Employment
Clackamas County: 2025/Q3
Average Annual Employment: 172,955



Source: Oregon Employment Department, QCEW, 2025/Q3

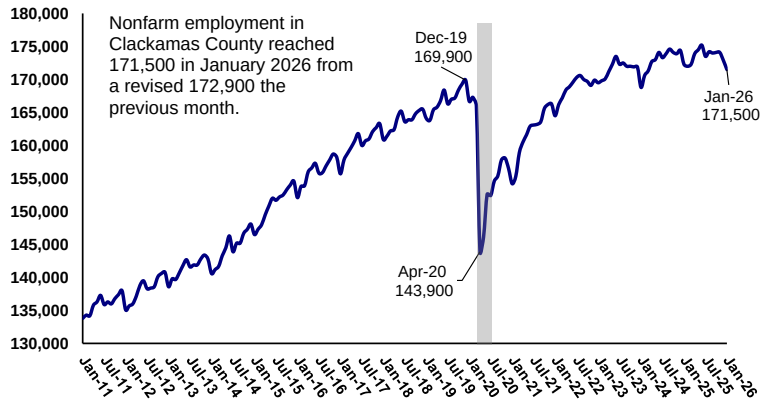
Industry Employment

- The total average covered employment in Clackamas County was 172,955 in 2025/Q3. This was an decrease of -1,480 jobs since a year ago.
- Four, broad industries made up one-half of total employment in 2025/Q3 and these industries included health care & social assistance (27,238); professional and business services (24,182); retail trade (18,415); and manufacturing (17,622).

Monthly Employment Statistics

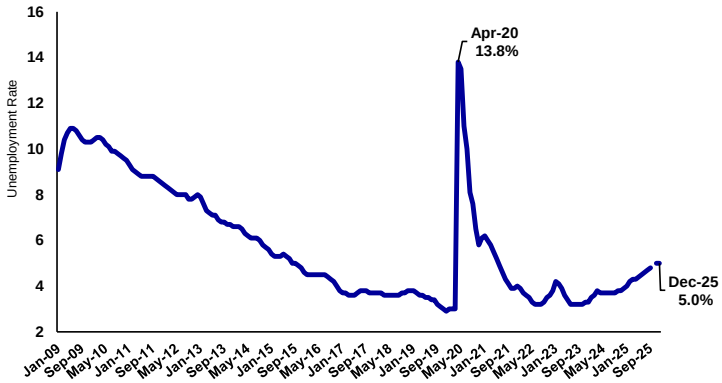
- Covered employment in Clackamas County reached 171,500 in January, a decrease of -1,400 jobs from the previous month and a decrease of –600 jobs from a year ago.
- The *seasonally adjusted* unemployment rate in Clackamas County was at 5.0% in December 2025 and has fallen by 8.8 percentage points since the highest unemployment rate in April 2020 at 13.8%.
- Most incorporated cities within Clackamas County have experienced job growth at 20% or above since the COVID pandemic. The cities adding the most jobs were Happy Valley (4,953); Oregon City (3,816) and Wilsonville (3,084). The cities with the highest rate of job growth were Estacada (70%) and Happy Valley (51%).

Monthly Nonfarm Employment: Clackamas County
January 2011 to December 2025 (by place of business)



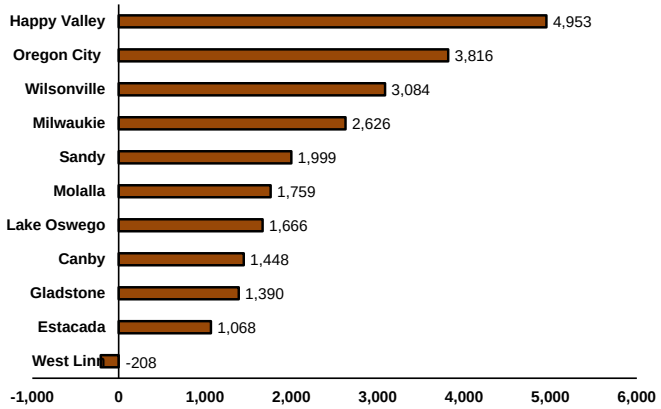
Source: Oregon Employment Department, Currrent Employment Statistics (not seasonally adjusted)

Clackamas County Unemployment Rate
January 2009 to December 2025
(seasonally adjusted)



Source: Oregon Employment Department, LAUS

Growth in Resident Employment Since COVID
Incorporated Cities in Clackamas County
April 2020 to December 2025



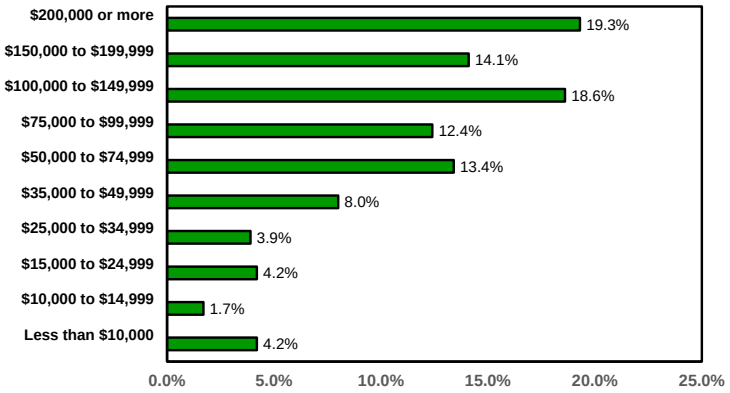
Source: Oregon Employment Department, Local Area Unemployment Statistics (LAUS)

Lynn Wallis (971) 804-2100 Oregon Employment Department, Research Division Lynn.N.Wallis@employ.oregon.gov

Household Income and Educational Attainment

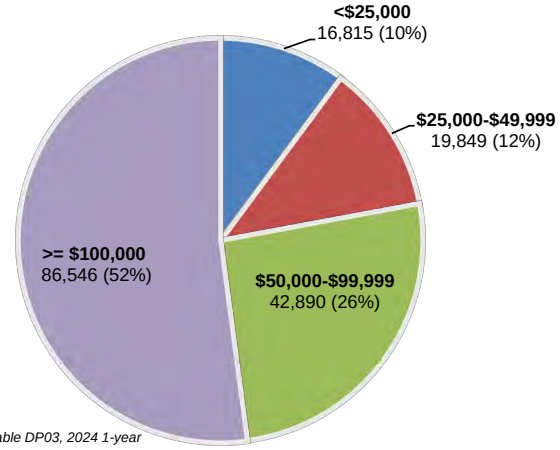
- During 2024, the median household income in Clackamas County was $103,827 compared with $100,360 a year ago.
- Nearly one-half of households had incomes ≥ $100,000 whereas one-tenth of households had incomes < $25,000.

Household Income Clackamas County, 2024
(Median Household Income: $103,827)



Source: U.S. Census, ACS, 2024, 1-Year Estimates: Table DP03

Household Income by Broad Category Clackamas County, 2024

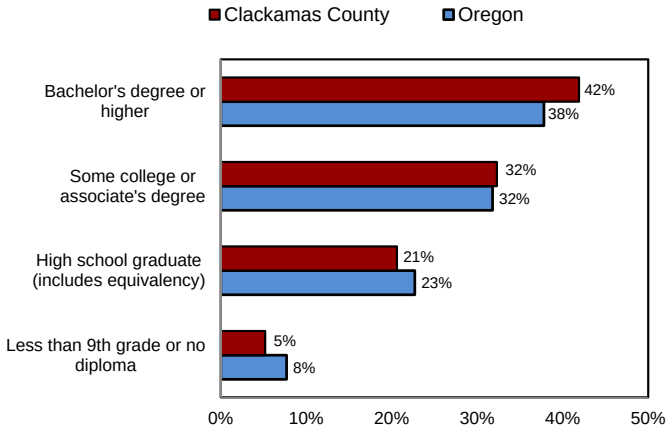


Source: U.S. Census, Table DP03, 2024 1-year

Education

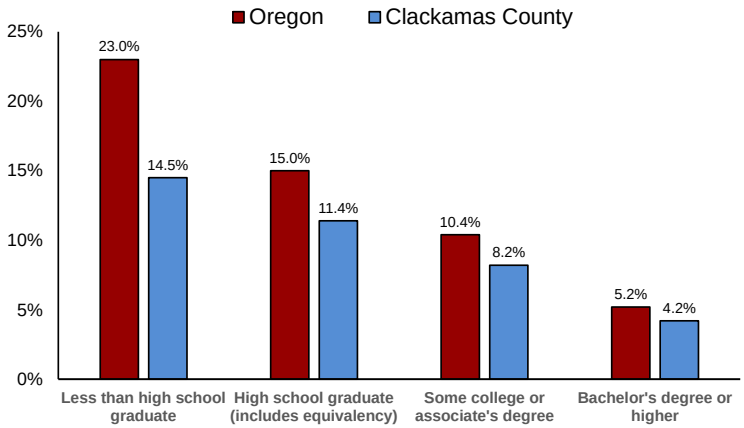
- Compared to Oregon, Clackamas County had a higher portion of its population (25 years and older) with a bachelor's degree or higher at 42% in 2024.
- Contrastingly, the county had a lower portion of its population who were high school graduates (21%) and a lower portion of its population with less than 9th grade or no diploma (5%) than Oregon.

Educational Attainment: 2024
(Population 25 years and over)



Source: Census, 2024 ACS 1-year estimates, Table S1501

Poverty Rate for Population 25+ by Educational Atttainment: Clackamas County and Oregon (2024)



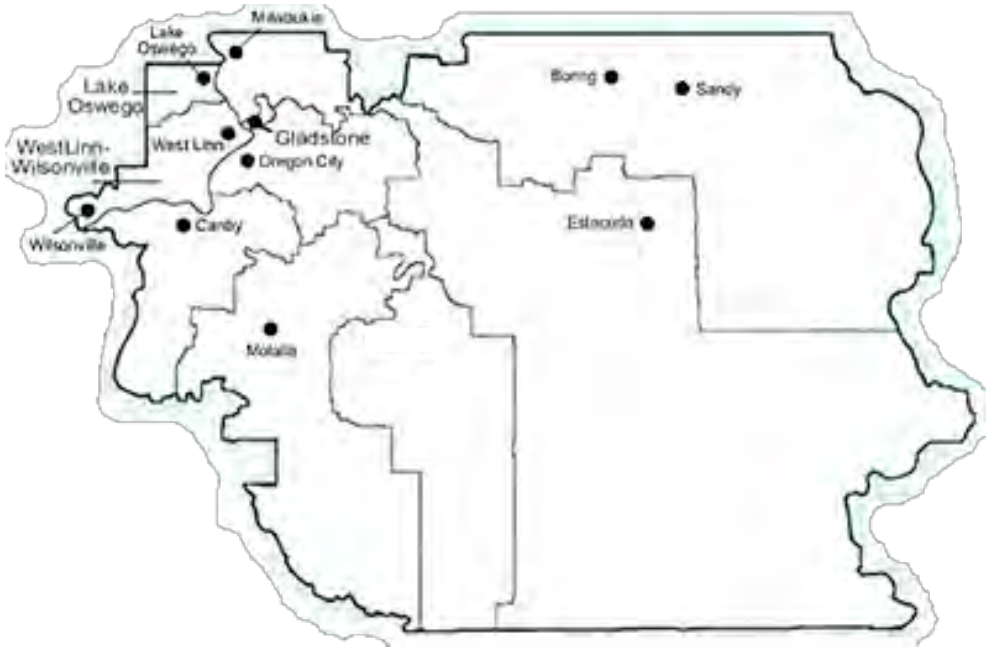
Source: Census, ACS, 2024, 1-year estimates, Table S1501

Poverty

- In 2024, the average poverty rate of all people living in Clackamas County was at 8.2% compared with 11.8% in Oregon.
- The level of educational attainment seemed to significantly influence the rate of poverty in the state and county in 2024.
- Clackamas County residents with less than a high school education had a much higher poverty rate at 14.5% than residents with either a high school diploma (11.4%), some college or associate's degree (8.2%), or a bachelor's degree or higher (4.2%).

Lynn Wallis (971) 804-2100 Oregon Employment Department, Research Division Lynn.N.Wallis@employ.oregon.gov

Cities in Clackamas County



City Demographic Fast Facts

2024	Median Age	Bachelor's Degree or Higher (25 years and older)	Median Household Income	Worked from Home	People whose income in past 12 months fell below the poverty level	Veteran Status	Disability Status	Share of Households That Spend 35% or More of Gross Income on Housing: Cost Burdened Housing Units With a Mortgage	Share of Households That Spend 35% or More of Gross Income on Housing: Cost Burdened Occupied Units Paying Rent
Clackamas County	42.3	40.5%	$103,827	20.9%	7.7%	6.6%	13.0%	22.1%	44.6%
Canby	43.0	30.5%	$100,989	13.0%	7.9%	6.8%	12.7%	23.5%	30.5%
Estacada	36.8	12.1%	$94,435	13.9%	23.8%	10.0%	16.3%	35.3%	39.8%
Gladstone	44.8	25.8%	$91,250	20.7%	13.6%	8.7%	13.7%	26.9%	46.5%
Happy Valley	39.0	46.4%	$122,151	23.9%	7.7%	5.8%	9.6%	25.1%	50.9%
Lake Oswego	46.7	74.8%	$141,549	31.8%	3.4%	4.9%	8.8%	20.1%	38.7%
Milwaukie	41.3	41.5%	$86,892	25.1%	7.9%	8.6%	14.8%	18.7%	48.9%
Molalla	32.2	18.8%	$89,318	13.4%	4.3%	5.4%	14.5%	16.0%	38.2%
Oregon City	37.5	33.4%	$97,829	15.2%	6.8%	6.7%	15.2%	18.6%	45.2%
Sandy	34.8	29.7%	$108,984	14.7%	7.8%	7.1%	15.4%	11.3%	52.6%
West Linn	43.3	62.0%	$146,507	32.4%	5.5%	5.0%	10.2%	19.1%	42.6%
Wilsonville	37.7	44.3%	$96,236	13.7%	8.8%	7.4%	11.9%	20.9%	45.7%

Source: U.S. Census, ACS 2024, 5-year estimates: Tables S0101, DP02, DP03, DP04 and B01002

Lynn Wallis (971) 804-2100 Oregon Employment Department, Research Division Lynn.N.Wallis@employ.oregon.gov

Financial Summaries

Total Budget Summary

Summary of Resources and Requirements

Below is a summary of Clackamas County's financial resources and requirements. Audited figures are shown for FY23-24 and FY24-25. For FY25-26, both the Amended Budget (through April 2026) and projected figures are shown. The FY26-27 Proposed Budget is shown last. Since actual data and budgets are shown, caution is recommended when reviewing the budgeted spending plan. As the Beginning Fund Balance line indicates, not all resources are spent during a single year, and actual expenditures should be less than budgeted expenditures.

The Clackamas County Budget for FY26-27 totals $1.53 billion, which amounts to an increase of $15.8 million or 1.0% from the FY25-26 Amended Budget. This general overview details the major categories and highlights significant budget changes, with particular attention to differences between the two budget columns. More complete information about the funds, department-specific resources, and expenditures is presented in the subsequent sections of this book.

Summary of Resources and Requirements — **Total Budget Summary**

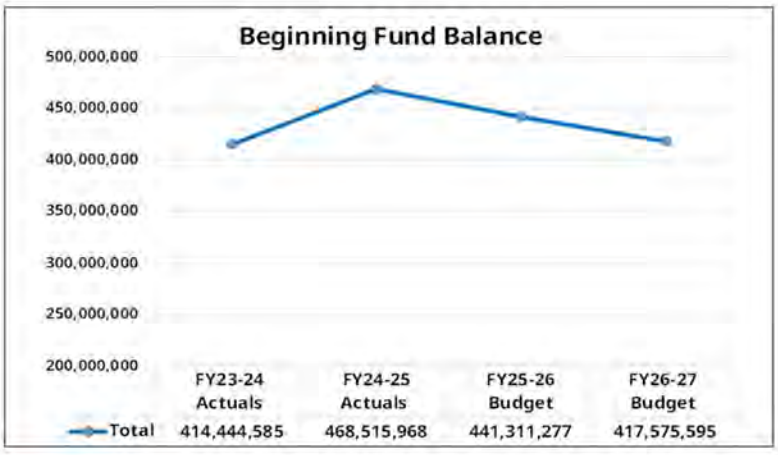
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended	FY25-26 Projected	FY26-27 Budget	$ Change	% Change
Resources by Category							
Beginning Fund Balance	414,444,585	468,515,968	441,311,277	470,949,701	417,575,595	(23,735,682)	-5.4%
Current Revenues							
Taxes	186,392,351	194,424,132	203,466,225	203,006,300	210,494,986	7,028,761	3.5%
Federal, State, Local, Other Donations	277,008,144	404,210,769	321,112,764	300,528,619	298,198,484	(22,914,280)	-7.1%
Charges/Fees/License/Permits/Fines	184,509,530	213,059,050	228,583,573	224,900,416	252,943,849	24,360,276	10.7%
Revenue from Bonds & Other Debts	7,781,148	2,678,339	3,067,883	3,225,000	1,032,276	(2,035,607)	-66.4%
All Other Revenue Resources	115,559,675	120,319,721	120,107,003	130,233,224	135,324,215	15,217,212	12.7%
Interfund Transfers	11,033,716	13,924,835	12,219,316	20,760,855	14,619,276	2,399,960	19.6%
General Fund Support *	151,577,441	162,064,265	180,003,905	181,385,087	195,500,498	15,496,593	8.6%
Subtotal Current Revenues	**933,862,004**	**1,110,681,112**	**1,068,560,669**	**1,064,039,500**	**1,108,113,584**	**39,552,915**	**3.7%**
Total Resources	**1,348,306,589**	**1,579,197,080**	**1,509,871,947**	**1,534,989,207**	**1,525,689,180**	**15,817,233**	**1.0%**
Requirements by Category							
Personnel Services	359,735,888	393,881,262	433,951,715	416,469,387	451,963,116	18,011,400	4.2%
Materials & Services	248,329,756	408,758,393	385,635,525	326,503,036	390,655,374	5,019,849	1.3%
Capital Outlay	49,378,265	64,506,045	103,061,841	79,126,237	99,734,990	(3,326,851)	-3.2%
General Fund Support *	151,577,441	162,064,265	180,003,905	181,385,087	195,500,498	15,496,593	8.6%
Subtotal Current Expenditures	**809,021,350**	**1,029,209,965**	**1,102,652,986**	**1,003,483,748**	**1,137,853,978**	**35,200,992**	**3.2%**
Debt Service	15,677,481	15,547,163	15,795,300	15,795,300	23,566,768	7,771,468	49.2%
Special Payments	44,058,074	48,384,801	87,544,816	77,543,791	91,212,714	3,667,898	4.2%
Interfund Transfer	11,033,716	15,124,835	13,016,253	20,590,773	14,526,306	1,510,053	11.6%
Contingency	-	-	139,374,442	-	128,944,238	(10,430,204)	-7.5%
Appropriated Expenditures	**879,790,621**	**1,108,266,764**	**1,358,383,797**	**1,117,413,611**	**1,396,104,004**	**37,720,207**	**2.8%**
Reserve for Future Expenditures	-	-	89,713,943	-	77,515,653	(12,198,290)	-13.6%
Year End Projected Balance	-	-	-	417,575,596	-	-	-
Unappropriated Ending Fund Balance	-	-	61,774,207		52,069,523	(9,704,684)	-15.7%
Total Requirements	**879,790,621**	**1,108,266,764**	**1,509,871,947**	**1,534,989,207**	**1,525,689,180**	**15,817,234**	**1.0%**
Full-Time Equivalents (FTE's)**	**2,446.4**	**2,513.4**	**2,539.8**	**2,539.8**	**2,495.3**	**(44.5)**	**-1.8%**

*General Fund Support reflects the receipt and distribution of tax dollars to the operating departments which results in the duplication of revenue and expenses.
**FTE count was 2,515.8 at adoption of FY25-26 Budget, resulting in budget-to-budget position growth of 24.0 as of 4/1/2026.

Financial Summaries

Beginning Fund Balance is the unspent dollars and savings from the previous year. It is a critical safety net for the County as it includes reserves, which serve as a measure of financial strength and ability to meet future challenges and emergencies. The preservation of the fund balance reflects ongoing efforts to curtail spending. Variations will occur from year-to-year for FY26-27, the beginning fund balance is $417.6 million, a 5.4% decrease from FY25-26.

Departments estimate the beginning balance in their funds. They make projections based on the most current information using year-to-date actual revenues and expenses. Budgets must be formulated for the upcoming fiscal year nearly five months in advance; this poses a challenge in estimating resources and year-end spending, particularly for large construction projects.



Tax Revenue, including delinquency, penalty, and interest, is budgeted to increase by 3.5%, to $210.5 million for FY26-27.

Property tax merits careful analysis as it is the largest single source of County revenue and can be allocated where needed to fund operations that may not generate revenue. Most other revenues, such as gasoline tax and grants, are restricted for specific purposes.

In May 1997, Oregon voters approved Measure 50, which amended Oregon's constitution to cut local property taxes and limit their growth. Measure 50 rolled back assessed values to 90% of the fiscal year 1996 levels, established permanent tax rates, and limited assessed value growth for individual properties to 3% per year, with exceptions for new construction, subdivisions, and rezoning. Certain taxes, such as those to pay bonded debt and those that met special voting requirements, were exempted from Measure 50 reductions. Maximum permanent tax rates for each district were calculated by the Oregon Department of Revenue to ensure that reductions averaged 17% statewide. The resulting permanent tax rates for Clackamas County are $2.4042 per $1,000 of assessed value inside cities, and $2.9766 in unincorporated areas.

Taxes are calculated by multiplying the appropriate tax rate for a tax code area by the property's assessed value. Tax rates do not change from year to year unless voters approve temporary levies or general obligation bond issues. Since growth in assessed value for most properties is restricted, tax revenue grows in a stable, predictable way as a result.

In November 2006, voters approved a 5-year public safety local option levy of $0.2480 per $1,000 of assessed value to pay for staff to reopen the 84 bed jail, add patrol positions, and expand enforcement efforts to combat methamphetamine abuse, child abuse, and other crimes. This tax is in addition to the tax generated by the permanent tax rate and is dedicated to public safety.

Financial Summaries

Voters have renewed the levy every five years (2011 and 2016) and in 2021 approved an increase of $0.368 per $1,000 of assessed property value.

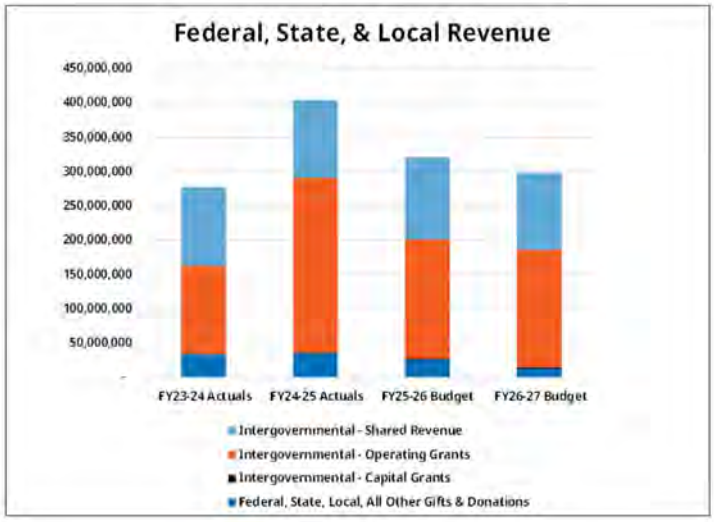
As of January 1, 2026, the most recent available valuation date, the market value of property in Clackamas County was about $123 billion. This is the thirteenth consecutive year of property tax growth since the 2008 recession that saw five years of declining property tax values (2008-2013).

The assessed value of an average home is equal to about 56% of its real market value. The Assessor's value represents the property values as of the January 1, 2026, assessment date, and reflects the change in value from January 1, 2025, to January 1, 2026.



This chart compares the real market value with the assessed value on which taxes are levied. The market value declines between 2010 and 2013, then regains ground in 2014. Note that the market and assessed values are equal in 1997, as that was the final year before Measure 50 went into effect.

Federal, State, and Local Revenue is budgeted to decrease by $23.0 million, or -7.1%, and make up 19.5% of total resources.



The County has four intergovernmental revenue classifications: Shared Revenues, Operating Grants, Capital Grants, and Federal/State/All Other. This funding is similar in that it provides for the operation of specific programs (except for shared revenue from federal lands) or for purposes mandated/ designated by the giving jurisdictions.

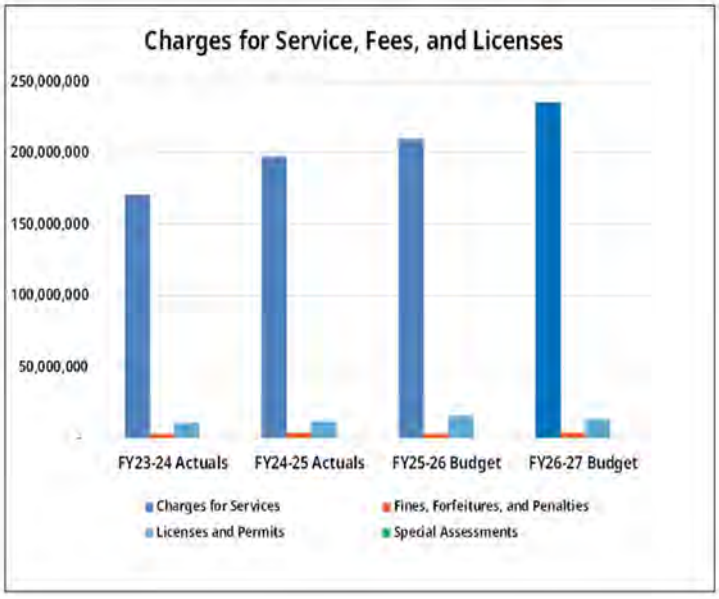
Operating Grants are budgeted at $170.5 million in FY26-27 and provide the largest share of support for designated activities. The FY26-27 budget represents a reduction of $3.1 million, or -1.8%, from FY25-26. Departments estimate the grant revenue they will receive based on the most current information provided by their grantors.

Financial Summaries

Shared Revenues refers to funds distributed to counties and cities by the State of Oregon from tax income generated from items like alcohol, liquor, video lottery, and marijuana sales. These sources combine to add $112.3 million to Clackamas County in FY26-27 and are the second-largest source of revenue in the Federal/State/Local Revenue category. This revenue includes $59.5 million from Metro Supportive Housing funds for Housing & Community Development and $34.9 million from gas and state highway taxes.

Charges/Fees/Licenses are payments for services provided by County departments to residents or other departments. In FY26-27, these revenue sources are budgeted to generate $252.9 million, or 16.6% of Clackamas County's total resources. This budget is $24.4 million greater than the FY25-26 budgeted in this category.

Charge for Services & Fees comply with state statutes and County ordinances and are set at a level sufficient to recover the total cost associated with the service provided. If approved by County Commissioners, charges may be set below cost. Charges for Services are budgeted at $235.6 million in FY26-27, an increase of $26.0 million, or 12.4%.



A significant portion of the fee revenue comes from the County's cost allocation process, which charges departments for centralized services provided, data processing, accounting, payroll, human resources, legal, and mailroom support. These revenues are generally calculated using historical costs and are recovered in arrears.

Another significant component of Charges for Services' revenue is within the Health Centers Fund, totaling $69.9 million in FY26-27, an increase of $9.4 million from FY25-26. The change is driven by the increase in WRAP (Wraparound Services) and APCM (Adult Protective Case Management) rates that were approved in April 2025. Also included in this category is $11.6 million in Local Vehicle Registration Fees, a 3.0% decrease from the prior year.

Licenses, Permits, and Fines grant authority to provide a service, such as build a house or provide cable or garbage hauling within the County's jurisdiction. Countywide, this source is budgeted at $17.3 million for FY26-27. The Development Services Fund within the Department of Transportation charges for building, electrical, plumbing, and other permits totaling $8.9 million. Fines are included in this category and are primarily made up of Justice Court fines budgeted at $2.7 million in FY26-27.

Financial Summaries

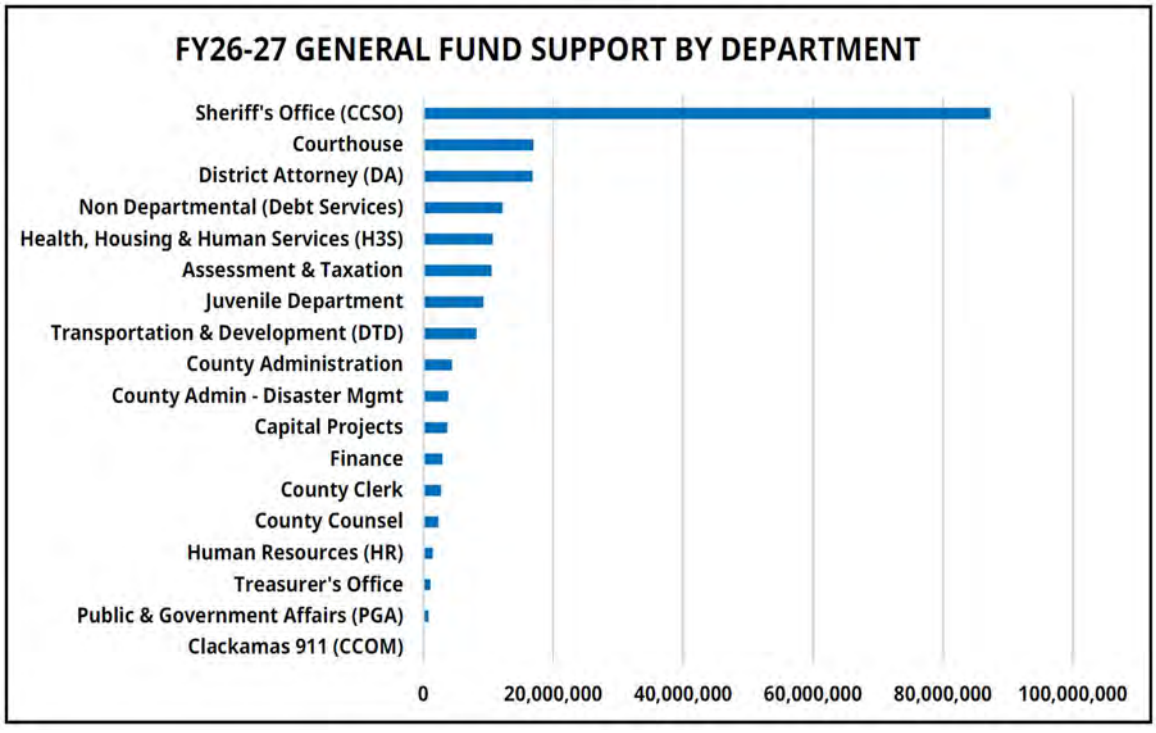
Revenue from Bonds & Other Debts is $1 million in FY26-27, $2 million less than in FY25-26. Loan proceeds within the Health, Housing & Human Services Fund account for $0.5 million of this total.

All Other Revenue Resources are budgeted at $135.3 million. This category includes $36.5 million of salary reimbursements from other agencies that depend upon the County to process their payroll. The personnel services costs are reimbursed dollar-for-dollar. Additionally, the Self-Insurance Fund has budgeted $40.9 million in medical and other insurance coverage for employees. These contributions are determined in consultation with an actuary. The County's interest income is expected to be $15.3 million. Other revenue sources in this category include Transient Room Tax, asset sale proceeds, and franchise fees.

Interfund Transfers / General Fund Support are amounts of money sent from one County fund to another. Most transfers originate in the General Fund and are labeled "General Fund Support" to reflect the distribution of tax dollars to subsidize the operating departments. This distribution of tax dollars results in a duplication of revenues and expenses, a cost to the fund, and revenue to the receiving department. General Fund Support is budgeted at $195.5 million in FY26-27, an 8.6% increase.

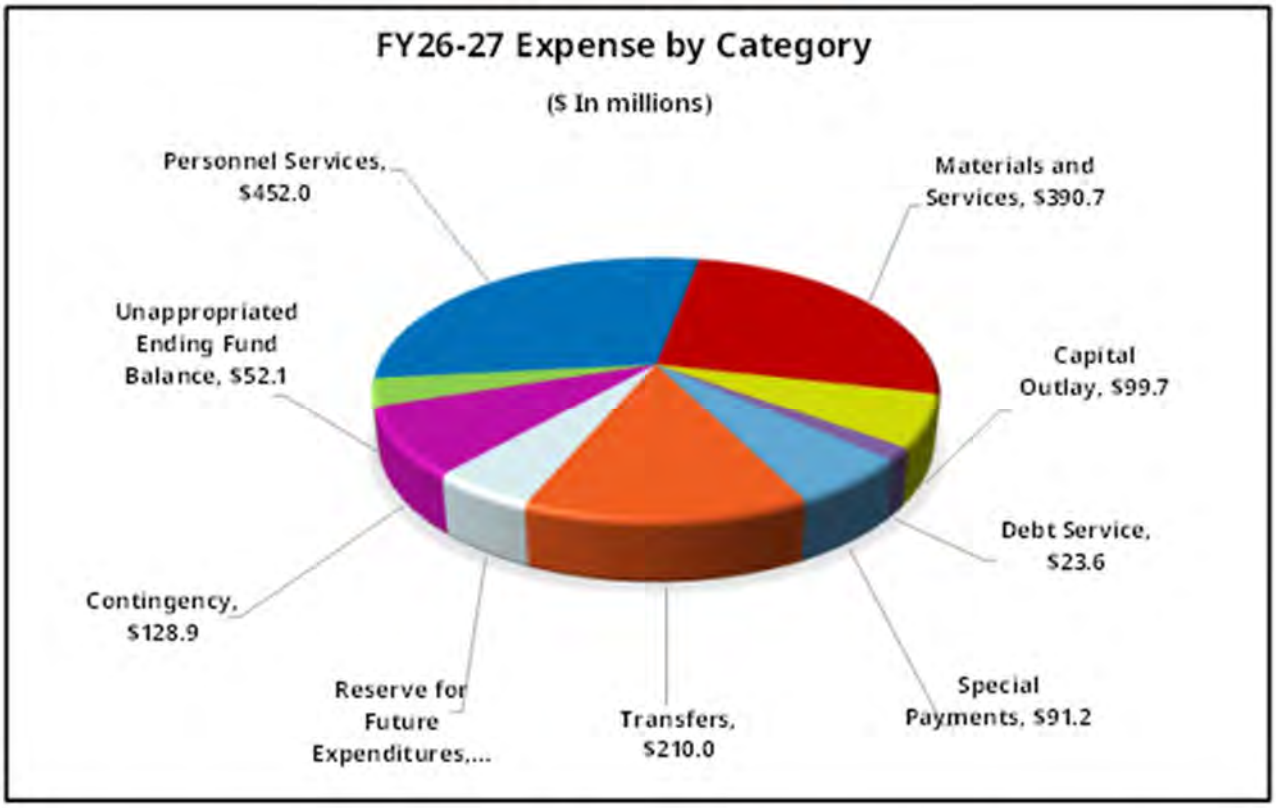
The largest recipients of General Fund Support include:

- Sheriff's Office at 44.7%, $87.3 million;
- Courthouse at 8.7%, $17.0 million;
- District Attorney at 8.6%, $16.8 million;
- Debt Services at 6.2%, $12.2 million.



Financial Summaries

Expense Summary



Expense (Requirements) by Category ($ in millions)	FY25-26 Amended	FY26-27 Budget	$ Change	% Change
Personnel Services	434.0	452.0	18.0	4.2%
Materials and Services	385.6	390.7	5.0	1.3%
Capital Outlay	103.1	99.7	(3.3)	-3.2%
Debt Service	15.8	23.6	7.8	49.2%
Special Payments	87.5	91.2	3.7	4.2%
Transfers	193.0	210.0	17.0	8.8%
Reserve for Future Expenditures	89.7	77.5	(12.2)	-13.6%
Contingency	139.4	128.9	(10.4)	-7.5%
Unappropriated Ending Fund Balance	61.8	52.1	(9.7)	-15.7%
Total Expense (Requirements)	**1,509.9**	**1,525.7**	**15.8**	**1.0%**

Resources by Fund Type, Fund and Category FY26-27 Budget

Fund Type / Fund # - Name	Beginning Fund Balance	Taxes	Federal, State, Local, & Donations	Charges, Fees, Permits, Fines	Revenue from Bonds & Debts	All Other Revenue Resources	Other Interfund Transfers	General Fund Support	Grand Total
General Fund									
100-General Fund	106,427,382	179,041,000	28,581,472	55,471,082	-	46,918,749	1,531,608	148,800,382	566,771,675
General Fund Total	**106,427,382**	**179,041,000**	**28,581,472**	**55,471,082**	**-**	**46,918,749**	**1,531,608**	**148,800,382**	**566,771,675**
Special Revenue Fund									
201-County Fair Fund	2,918,666	-	79,750	856,884	25,000	2,906,436	3,150,500	-	9,937,236
204-County School Fund	-	-	609,000	-	-	1,000	-	-	610,000
205-Development Services Fund	11,148,232	-	-	10,153,749	-	918,975	-	-	22,220,956
206-Sheriff's Operating Levy	2,441,920	25,702,929	151,900	-	-	68,077	-	-	28,364,826
207-Inmate Welfare Special Fund	-	-	-	60,000	-	-	-	-	60,000
208-Community Services Fund	10,759,475	-	3,224,500	745,171	-	462,290	2,500,000	-	17,691,436
209-CCSO Forfeitures	-	-	175,000	-	-	1,000	-	-	176,000
211-Law Library Fund	26,218	-	-	384,765	-	16,000	-	-	426,983
212-Library Services	9,117,783	-	3,314,691	65,500	-	1,128,050	-	2,987,416	16,613,439
215-Road Fund	46,233,279	-	48,286,393	18,159,724	-	12,895,659	3,940,197	-	129,515,251
218-Property Resources Fund	623,487	-	-	400,856	-	241,900	-	-	1,266,243
223-Countywide Transportation SDC Fund	15,337,607	-	-	1,296,080	-	661,980	-	-	17,295,667
224-Public Land Cor Pres Fund	104,417	-	-	1,296,000	-	2,490	-	-	1,402,907
230-Special Grants Fund	-	-	35,952,867	-	-	8,169,933	-	-	44,122,800
240-Health Housing & Human Services Fund	136,378,294	-	164,973,167	22,678,638	517,500	6,890,079	-	10,717,000	342,154,678
253-Clackamas Health Centers	9,012,539	-	6,053,680	69,872,430	45,960	476,230	683,365	-	86,144,204
255-Transient Lodging Tax Fund	8,499,022	-	693,000	-	-	6,160,500	-	-	15,352,522
257-Parks & Forestry Fund	1,647,080	-	1,799,513	1,510,468	443,816	450,892	897,000	-	6,748,769
Special Revenue Fund Total	**254,248,018**	**25,702,929**	**265,313,460**	**127,480,265**	**1,032,276**	**41,451,491**	**11,171,062**	**13,704,416**	**740,103,917**
Debt Service Fund									
320-Clackamas County Debt Service	-	-	-	-	-	3,132,084	1,916,606	12,209,000	17,257,690
321-Clackamas County Debt Service - GO	280,768	5,751,057	-	-	-	27,005	-	-	6,058,830
Debt Service Fund Total	**280,768**	**5,751,057**	**-**	**-**	**-**	**3,159,089**	**1,916,606**	**12,209,000**	**23,316,520**
Capital Projects Fund									
420-Capital Projects	11,979,503	-	-	-	-	680,000	-	20,694,000	33,353,503
Capital Projects Fund Total	**11,979,503**	**-**	**-**	**-**	**-**	**680,000**	**-**	**20,694,000**	**33,353,503**
Enterprise Funds									
601-Stone Creek Golf Course	4,483,728	-	-	4,183,504	-	159,740	-	-	8,826,972
602-Clackamas Broadband Utility	493,921	-	-	2,183,050	-	52,000	-	-	2,728,971
605-911 Center Fund	1,874,695	-	3,653,552	8,860,011	-	145,000	-	92,700	14,625,958
Enterprise Funds Total	**6,852,344**	**-**	**3,653,552**	**15,226,565**	**-**	**356,740**	**-**	**92,700**	**26,181,901**
Internal Service Funds									
744-Facilities Management Fund	1,981,347	-	-	17,830,037	-	488,547	-	-	20,299,930
747-Technology Services Fund	6,182,885	-	-	20,117,615	-	491,000	-	-	26,791,500
760-Self-Insurance Fund	16,673,864	-	-	2,113,024	-	41,405,600	-	-	60,192,488
761-Risk Management Claims Fund	12,546,341	-	-	6,500,281	-	350,000	-	-	19,396,622
770-Fleet Services Fund	403,143	-	650,000	8,204,981	-	23,000	-	-	9,281,124
Internal Service Funds Total	**37,787,580**	**-**	**650,000**	**54,765,937**	**-**	**42,758,147**	**-**	**-**	**135,961,664**
Grand Total	**417,575,595**	**210,494,986**	**298,198,484**	**252,943,849**	**1,032,276**	**135,324,215**	**14,619,276**	**195,500,498**	**1,525,689,180**

Resources by Fund Type, Fund and Department FY26-27 Budget

Fund Type / Fund # - Name	Assessment & Taxation	Capital Projects	Clackamas 911 (CCOM)	County Admin	County Admin - Disaster Mgmt	County Admin - Law Library	County Clerk	County Counsel	Courthouse	District Attorney (DA)	Facilities	Finance
General Fund												
100-General Fund	12,269,400	-	-	4,508,893	4,185,649	-	6,215,266	4,021,190	-	21,914,686	-	8,595,000
General Fund Total	**12,269,400**	**-**	**-**	**4,508,893**	**4,185,649**	**-**	**6,215,266**	**4,021,190**	**-**	**21,914,686**	**-**	**8,595,000**
Special Revenue Fund												
201-County Fair Fund	-	-	-	-	-	-	-	-	-	-	-	-
204-County School Fund	-	-	-	-	-	-	-	-	-	-	-	-
205-Development Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
206-Sheriff's Operating Levy	-	-	-	-	-	-	-	-	-	-	-	-
207-Inmate Welfare Special Fund	-	-	-	-	-	-	-	-	-	-	-	-
208-Community Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
209-CCSO Forfeitures	-	-	-	-	-	-	-	-	-	-	-	-
211-Law Library Fund	-	-	-	-	-	426,983	-	-	-	-	-	-
212-Library Services	-	-	-	-	-	-	-	-	-	-	-	-
215-Road Fund	-	-	-	-	-	-	-	-	-	-	-	-
218-Property Resources Fund	-	-	-	-	-	-	-	-	-	-	-	-
223-Countywide Transportation SDC Fund	-	-	-	-	-	-	-	-	-	-	-	-
224-Public Land Cor Pres Fund	-	-	-	-	-	-	-	-	-	-	-	-
230-Special Grants Fund	-	-	-	471,906	-	-	-	-	-	148,077	-	236,500
240-Health Housing & Human Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
253-Clackamas Health Centers	-	-	-	-	-	-	-	-	-	-	-	-
255-Transient Lodging Tax Fund	-	-	-	14,542,022	-	-	-	-	-	-	-	-
257-Parks & Forestry Fund	-	-	-	-	-	-	-	-	-	-	-	-
Special Revenue Fund Total	**-**	**-**	**-**	**15,013,928**	**-**	**426,983**	**-**	**-**	**-**	**148,077**	**-**	**236,500**
Debt Service Fund												
320-Clackamas County Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
321-Clackamas County Debt Service - GO	-	-	-	-	-	-	-	-	-	-	-	-
Debt Service Fund Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Projects Fund												
420-Capital Projects	-	15,804,503	-	-	-	-	-	-	17,549,000	-	-	-
Capital Projects Fund Total	**-**	**15,804,503**	**-**	**-**	**-**	**-**	**-**	**-**	**17,549,000**	**-**	**-**	**-**
Enterprise Funds												
601-Stone Creek Golf Course	-	-	-	-	-	-	-	-	-	-	-	-
602-Clackamas Broadband Utility	-	-	-	-	-	-	-	-	-	-	-	-
605-911 Center Fund	-	-	14,625,958	-	-	-	-	-	-	-	-	-
Enterprise Funds Total	**-**	**-**	**14,625,958**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Internal Service Funds												
744-Facilities Management Fund	-	-	-	-	-	-	-	-	-	-	20,299,930	-
747-Technology Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
760-Self-Insurance Fund	-	-	-	-	-	-	-	-	-	-	-	-
761-Risk Management Claims Fund	-	-	-	-	-	-	-	-	-	-	-	-
770-Fleet Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
Internal Service Funds Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,299,930**	**-**
Grand Total	**12,269,400**	**15,804,503**	**14,625,958**	**19,522,821**	**4,185,649**	**426,983**	**6,215,266**	**4,021,190**	**17,549,000**	**22,062,763**	**20,299,930**	**8,831,500**

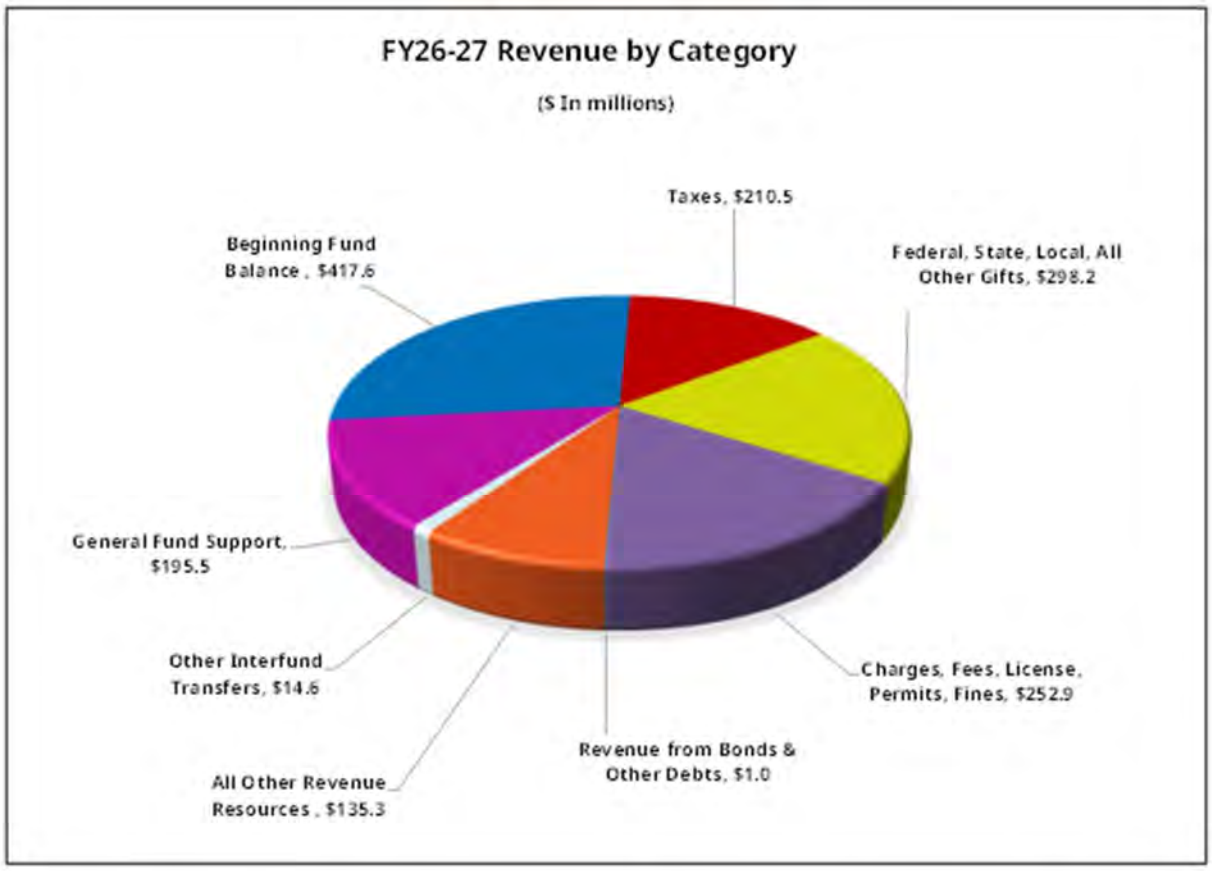
Resources by Fund Type, Fund and Department FY26-27 Budget

Fund Type / Fund # - Name	Health, Housing & Human Services (H3S)	Human Resources (HR)	Justice Court	Juvenile Department	Misc/Pass-Through	Non-Departmental	Public & Government Affairs (PGA)	Sheriff's Office (CCSO)	Technology Services (TS)	Transportation & Development (DTD)	Treasurer's Office	Grand Total
General Fund												
100-General Fund	-	7,210,405	4,074,871	11,638,750	40,583,008	287,973,568	4,681,372	127,031,051	-	20,091,654	1,776,912	566,771,675
General Fund Total	**-**	**7,210,405**	**4,074,871**	**11,638,750**	**40,583,008**	**287,973,568**	**4,681,372**	**127,031,051**	**-**	**20,091,654**	**1,776,912**	**566,771,675**
Special Revenue Fund												
201-County Fair Fund	-	-	-	-	9,937,236	-	-	-	-	-	-	9,937,236
204-County School Fund	-	-	-	-	610,000	-	-	-	-	-	-	610,000
205-Development Services Fund	-	-	-	-	-	-	-	-	-	22,220,956	-	22,220,956
206-Sheriff's Operating Levy	-	-	-	-	-	-	-	28,364,826	-	-	-	28,364,826
207-Inmate Welfare Special Fund	-	-	-	-	-	-	-	60,000	-	-	-	60,000
208-Community Services Fund	-	-	-	-	-	-	-	-	-	17,691,436	-	17,691,436
209-CCSO Forfeitures	-	-	-	-	-	-	-	176,000	-	-	-	176,000
211-Law Library Fund	-	-	-	-	-	-	-	-	-	-	-	426,983
212-Library Services	-	-	-	-	-	-	-	-	-	16,613,439	-	16,613,439
215-Road Fund	-	-	-	-	-	-	-	-	-	129,515,251	-	129,515,251
218-Property Resources Fund	-	-	-	-	-	-	-	-	-	1,266,243	-	1,266,243
223-Countywide Transportation SDC Fund	-	-	-	-	17,295,667	-	-	-	-	-	-	17,295,667
224-Public Land Cor Pres Fund	-	-	-	-	-	-	-	-	-	1,402,907	-	1,402,907
230-Special Grants Fund	3,428,836	-	-	295,000	1,500,000	35,500,000	-	200,000	2,342,481	-	-	44,122,800
240-Health Housing & Human Services Fund	342,154,678	-	-	-	-	-	-	-	-	-	-	342,154,678
253-Clackamas Health Centers	86,144,204	-	-	-	-	-	-	-	-	-	-	86,144,204
255-Transient Lodging Tax Fund	-	-	-	-	810,500	-	-	-	-	-	-	15,352,522
257-Parks & Forestry Fund	-	-	-	-	-	-	-	-	-	6,748,769	-	6,748,769
Special Revenue Fund Total	**431,727,718**	**-**	**-**	**295,000**	**30,153,403**	**35,500,000**	**-**	**28,800,826**	**2,342,481**	**195,459,001**	**-**	**740,103,917**
Debt Service Fund												
320-Clackamas County Debt Service	-	-	-	-	-	17,257,690	-	-	-	-	-	17,257,690
321-Clackamas County Debt Service - GO	-	-	-	-	-	6,058,830	-	-	-	-	-	6,058,830
Debt Service Fund Total	**-**	**-**	**-**	**-**	**-**	**23,316,520**	**-**	**-**	**-**	**-**	**-**	**23,316,520**
Capital Projects Fund												
420-Capital Projects	-	-	-	-	-	-	-	-	-	-	-	33,353,503
Capital Projects Fund Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**33,353,503**
Enterprise Funds												
601-Stone Creek Golf Course	-	-	-	-	-	-	-	-	-	8,826,972	-	8,826,972
602-Clackamas Broadband Utility	-	-	-	-	-	-	-	-	2,728,971	-	-	2,728,971
605-911 Center Fund	-	-	-	-	-	-	-	-	-	-	-	14,625,958
Enterprise Funds Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,728,971**	**8,826,972**	**-**	**26,181,901**
Internal Service Funds												
744-Facilities Management Fund	-	-	-	-	-	-	-	-	-	-	-	20,299,930
747-Technology Services Fund	-	-	-	-	-	-	-	-	26,791,500	-	-	26,791,500
760-Self-Insurance Fund	-	60,192,488	-	-	-	-	-	-	-	-	-	60,192,488
761-Risk Management Claims Fund	-	19,396,622	-	-	-	-	-	-	-	-	-	19,396,622
770-Fleet Services Fund	-	-	-	-	-	-	-	-	-	9,281,124	-	9,281,124
Internal Service Funds Total	**-**	**79,589,110**	**-**	**-**	**-**	**-**	**-**	**-**	**26,791,500**	**9,281,124**	**-**	**135,961,664**
Grand Total	**431,727,718**	**86,799,515**	**4,074,871**	**11,933,750**	**70,736,411**	**346,790,088**	**4,681,372**	**155,831,877**	**31,862,952**	**233,658,750**	**1,776,912**	**1,525,689,180**

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Financial Summaries

Revenue Summary



Revenue (Resources) by Category ($ in millions)	FY25-26 Amended	FY26-27 Budget	$ Change	% Change
Beginning Fund Balance	441.3	417.6	(23.7)	-5.4%
Taxes	203.5	210.5	7.0	3.5%
Federal, State, Local, All Other Gifts	321.1	298.2	(22.9)	-7.1%
Charges, Fees, License, Permits, Fines	228.6	252.9	24.4	10.7%
Revenue from Bonds & Other Debts	3.1	1.0	(2.0)	-66.4%
All Other Revenue Resources	120.1	135.3	15.2	12.7%
Other Interfund Transfers	12.2	14.6	2.4	19.6%
General Fund Support	180.0	195.5	15.5	8.6%
Total Revenue (Resources)	**1,509.9**	**1,525.7**	**15.8**	**1.0%**

Financial Summaries

Personnel Services are budgeted to increase by $18 million, or 4.2%, to $452 million in the FY26-27 budget due to merit and cost-of-living (COLA) adjustments, as well as PERS and benefit costs. This budget includes 2,495.3 full-time equivalent (FTE) positions. This is a decrease of 20.5 FTE positions from the FY25-26 Adopted Budge, and a 44.5 FTE decrease from the FY25-26 Amended Budget as of April 2026. Budgets for Personnel Services typically exceed actual expenditures due to vacancies that occur during the year.

Materials and Services (M&S) are budgeted to increase by $5 million to $390.7 million, representing a 1.3% increase compared to the prior year's budget. This net change includes an $8.8 million increase in the Self-Insurance Fund for Claims Expenses and is offset by a decrease in H3S-Housing & Community Development, where several contracts were moved from the M&S budget to Special Payments (Pass Through Payments to Local Government & Other Agencies). Allocated Costs of $43.3 million are also included in this category and represent the County's overhead costs that are charged to operating departments. Charged overhead services include payroll processing, computer support, and facilities maintenance. The M&S category can be impacted by many factors, such as personnel levels, inflation, and weather-related expenditures.

Capital Outlay is budgeted at $99.7 million, compared with the FY25-26 budget of $103.1 million. This category includes Capital Purchases, such as vehicles, bridge construction, and other large County capital projects. Budgets in this category typically exceed actual costs because they are set at a level that provides sufficient authorization to proceed with work under the most favorable conditions. Project funds that are not used by year-end can be re-budgeted for continuation in the subsequent year. Significant changes in this category include an $8.4 million increase in Housing & Community Development for Recovery Oriented Infrastructure, Veteran Village, and a one-time funding for Shelter Acquisition. A decrease of $7.6 million is due to the construction of the County Fair & Event Center, supported by the County Fair Fund and American Rescue Plan Act (ARPA) Fund.

General Fund Support/Interfund Transfers are money sent from one County fund to another. Most transfers originate in the General Fund and are disbursed to support operating departments. General Fund Support is budgeted at $195.5 million. It is important to note that the receipt and distribution of these funds results in the duplication of revenues and expenses.

Debt Service budget of $23.6 million includes the County's plan to pay off the remaining $8.3 million outstanding principal of the Series 2012 Refund Bonds (Public Service Building and Sheriff Training Center). The maturity of this Refund Bond is in FY32-33; however, the early payoff could save approximately $825 thousand in interest. The rest of Debt Service comprises principal payments of $12.5 million and interest payments of $2.5 million for County facilities (Development Service Building (DSB) and improvements to the Sunnybrook Building, Jail, Health Clinics, Road Fund, Red Soils Campus, and Emergency Radio Communications System).

Financial Summaries

Special Payments of $91.2 million in FY26-27 represent an increase of $3.7 million, or 4.2%. This category accounts for payments to other organizations for which goods or services are not received in return, and year-over-year variances will occur as projects are undertaken and completed. FY26-27 budget includes a $5.4 million increase for the Health, Housing & Human Services (H3S) Department's Housing & Community Development Division, with pass-through funding to the Clackamas County Housing Authority to support the long-term sustainability of housing programs. This increase is partially offset by a $1.8 million reduction in ARPA funding within the Behavioral Health Division.

Contingency is the funding set aside for unforeseen circumstances that may arise in the budget year. In FY26-27, the Contingency is budgeted to decrease by $10.4 million to $128.9 million.

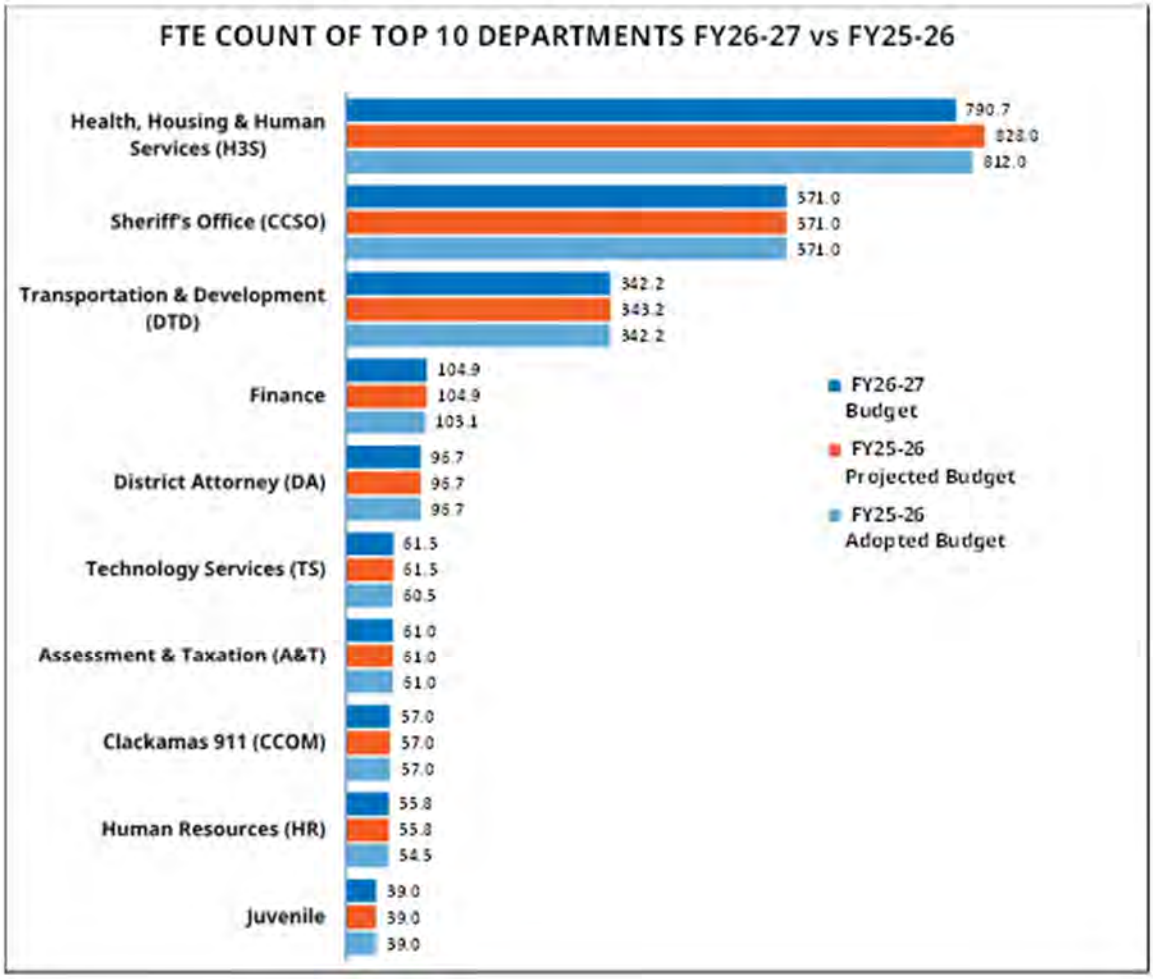
Reserves are funds set aside for future use and are legally not available to be spent during the budgeted fiscal year. The Reserves are budgeted to decrease in FY26-27 by $12.2 million, or -3.6%, to $77.5 million.

Unappropriated Ending Fund Balance reflects the total money received but not spent at the end of the fiscal year. It is not available for spending and appears as a Beginning Fund Balance resource in the subsequent year. In FY26-27, it is budgeted at $52.1 million.

County Workforce Summary

Summary of Full-Time Equivalents by Department

The FY26-27 budget provides for 2,495.3 full-time equivalent positions (FTE). This is a decrease of 20.5 FTE from the FY25-26 Adopted Budget, and a 44.5 FTE decrease from the FY25-26 Amended Budget as of April 2026.



The largest employers are:

- Health, Housing, and Human Services with 790.7 positions (31.7%)
- Sheriff's Office with 571.0 positions (22.9%)
- Department of Transportation & Development with 342.2 positions (13.7%).

Requirements by Fund Type, Fund and Category FY26-27 Budget

Fund Type / Fund # - Name	Personnel Services	Materials & Services	Capital Outlay	Debt Service	Special Payments	Transfers	Reserves	Contingency	Unapprop. Ending Fund Balance	Total
General Fund										
100-General Fund	207,880,808	59,967,338	568,941	-	5,759,943	196,330,177	21,335,670	23,555,687	51,373,115	566,771,680
General Fund Total	**207,880,808**	**59,967,338**	**568,941**	**-**	**5,759,943**	**196,330,177**	**21,335,670**	**23,555,687**	**51,373,115**	**566,771,680**
Special Revenue Fund										
201-County Fair Fund	1,206,599	1,691,368	4,201,452	250,248	-	2,500,000	-	87,570	-	9,937,237
204-County School Fund	-	2,000	-	-	608,000	-	-	-	-	610,000
205-Development Services Fund	9,113,668	3,772,057	120,000	-	-	-	2,998,033	6,217,197	-	22,220,956
206-Sheriff's Operating Levy	17,209,784	10,070,042	1,025,000	-	60,000	-	-	-	-	28,364,826
207-Inmate Welfare Special Fund	-	60,000	-	-	-	-	-	-	-	60,000
208-Community Services Fund	1,498,660	2,792,109	-	-	1,900,000	2,500,000	6,144,509	2,856,158	-	17,691,436
209-CCSO Forfeitures	-	176,000	-	-	-	-	-	-	-	176,000
211-Law Library Fund	276,872	150,111	-	-	-	-	-	-	-	426,983
212-Library Services	4,198,240	2,466,296	322,890	-	58,700	-	1,054,176	8,513,137	-	16,613,440
215-Road Fund	28,497,214	30,429,816	33,844,931	-	7,128,000	1,889,792	6,221,360	21,504,137	-	129,515,250
218-Property Resources Fund	205,305	240,876	-	-	-	-	320,061	500,000	-	1,266,242
223-Countywide Transportation SDC Fund	-	497,700	-	-	-	3,237,205	5,614,354	7,250,000	696,408	17,295,667
224-Public Land Cor Pres Fund	-	378,919	30,000	-	-	-	789,528	204,460	-	1,402,907
230-Special Grants Fund	874,021	19,890,482	3,737,245	-	19,621,050	-	-	-	-	44,122,798
240-Health Housing & Human Services Fund	74,115,657	139,213,620	31,627,870	-	54,589,032	1,187,080	16,822,058	24,599,361	-	342,154,678
253-Clackamas Health Centers	59,837,122	16,662,643	-	-	-	631,900	-	9,012,539	-	86,144,204
255-Transient Lodging Tax Fund	1,964,538	6,655,495	-	-	881,989	650,500	-	5,200,000	-	15,352,522
257-Parks & Forestry Fund	1,793,080	1,899,673	1,319,624	-	-	400,000	328,338	1,008,055	-	6,748,770
Special Revenue Fund Total	**200,790,760**	**237,049,207**	**76,229,012**	**250,248**	**84,846,771**	**12,996,477**	**40,292,417**	**86,952,614**	**696,408**	**740,103,915**
Debt Service Fund										
320-Clackamas County Debt Service	-	-	-	17,257,690	-	-	-	-	-	17,257,690
321-Clackamas County Debt Service - GO	-	-	-	6,058,830	-	-	-	-	-	6,058,830
Debt Service Fund Total	**-**	**-**	**-**	**23,316,520**	**-**	**-**	**-**	**-**	**-**	**23,316,520**
Capital Projects Fund										
420-Capital Projects	-	6,422,907	17,135,840	-	-	-	8,894,756	900,000	-	33,353,503
Capital Projects Fund Total	**-**	**6,422,907**	**17,135,840**	**-**	**-**	**-**	**8,894,756**	**900,000**	**-**	**33,353,503**
Enterprise Funds										
601-Stone Creek Golf Course	-	3,858,041	4,100,000	-	-	225,000	-	643,932	-	8,826,973
602-Clackamas Broadband Utility	1,114,079	834,899	725,993	-	54,000	-	-	-	-	2,728,971
605-911 Center Fund	11,498,312	1,217,987	355,000	-	552,000	-	552,659	450,000	-	14,625,958
Enterprise Funds Total	**12,612,391**	**5,910,927**	**5,180,993**	**-**	**606,000**	**225,000**	**552,659**	**1,093,932**	**-**	**26,181,901**
Internal Service Funds										
744-Facilities Management Fund	9,380,786	9,726,790	210,204	-	-	-	-	982,149	-	20,299,929
747-Technology Services Fund	13,063,062	10,627,437	410,000	-	-	-	2,016,000	675,000	-	26,791,499
760-Self-Insurance Fund	2,945,196	49,441,068	-	-	-	475,150	734,151	6,596,923	-	60,192,488
761-Risk Management Claims Fund	2,054,583	5,852,583	-	-	-	-	3,690,000	7,799,456	-	19,396,622
770-Fleet Services Fund	3,235,530	5,657,116	-	-	-	-	-	388,477	-	9,281,124
Internal Service Funds Total	**30,679,156**	**81,304,995**	**620,204**	**-**	**-**	**475,150**	**6,440,151**	**16,442,005**	**-**	**135,961,662**
Grand Total	**451,963,116**	**390,655,374**	**99,734,990**	**23,566,768**	**91,212,714**	**210,026,804**	**77,515,653**	**128,944,238**	**52,069,523**	**1,525,689,180**

Requirements by Fund Type, Fund and Department FY26-27 Budget

Fund Type / Fund # - Name	Assessment & Taxation	Capital Projects	Clackamas 911 (CCOM)	County Admin	County Admin - Disaster Mgmt	County Admin - Law Library	County Clerk	County Counsel	Courthouse	District Attorney (DA)	Facilities	Finance
General Fund												
100-General Fund	12,269,400	-	-	4,508,893	4,185,649	-	6,215,266	4,021,190	-	21,914,686	-	8,595,000
General Fund Total	**12,269,400**	**-**	**-**	**4,508,893**	**4,185,649**	**-**	**6,215,266**	**4,021,190**	**-**	**21,914,686**	**-**	**8,595,000**
Special Revenue Fund												
201-County Fair Fund	-	-	-	-	-	-	-	-	-	-	-	-
204-County School Fund	-	-	-	-	-	-	-	-	-	-	-	-
205-Development Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
206-Sheriff's Operating Levy	-	-	-	-	-	-	-	-	-	-	-	-
207-Inmate Welfare Special Fund	-	-	-	-	-	-	-	-	-	-	-	-
208-Community Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
209-CCSO Forfeitures	-	-	-	-	-	-	-	-	-	-	-	-
211-Law Library Fund	-	-	-	-	-	426,983	-	-	-	-	-	-
212-Library Services	-	-	-	-	-	-	-	-	-	-	-	-
215-Road Fund	-	-	-	-	-	-	-	-	-	-	-	-
218-Property Resources Fund	-	-	-	-	-	-	-	-	-	-	-	-
223-Countywide Transportation SDC Fund	-	-	-	-	-	-	-	-	-	-	-	-
224-Public Land Cor Pres Fund	-	-	-	-	-	-	-	-	-	-	-	-
230-Special Grants Fund	-	-	-	471,906	-	-	-	-	-	148,077	-	236,500
240-Health Housing & Human Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
253-Clackamas Health Centers	-	-	-	-	-	-	-	-	-	-	-	-
255-Transient Lodging Tax Fund	-	-	-	14,542,022	-	-	-	-	-	-	-	-
257-Parks & Forestry Fund	-	-	-	-	-	-	-	-	-	-	-	-
Special Revenue Fund Total	**-**	**-**	**-**	**15,013,928**	**-**	**426,983**	**-**	**-**	**-**	**148,077**	**-**	**236,500**
Debt Service Fund												
320-Clackamas County Debt Service	-	-	-	-	-	-	-	-	-	-	-	-
321-Clackamas County Debt Service - GO	-	-	-	-	-	-	-	-	-	-	-	-
Debt Service Fund Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Capital Projects Fund												
420-Capital Projects	-	15,804,503	-	-	-	-	-	-	17,549,000	-	-	-
Capital Projects Fund Total	**-**	**15,804,503**	**-**	**-**	**-**	**-**	**-**	**-**	**17,549,000**	**-**	**-**	**-**
Enterprise Funds												
601-Stone Creek Golf Course	-	-	-	-	-	-	-	-	-	-	-	-
602-Clackamas Broadband Utility	-	-	-	-	-	-	-	-	-	-	-	-
605-911 Center Fund	-	-	14,625,958	-	-	-	-	-	-	-	-	-
Enterprise Funds Total	**-**	**-**	**14,625,958**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Internal Service Funds												
744-Facilities Management Fund	-	-	-	-	-	-	-	-	-	-	20,299,930	-
747-Technology Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
760-Self-Insurance Fund	-	-	-	-	-	-	-	-	-	-	-	-
761-Risk Management Claims Fund	-	-	-	-	-	-	-	-	-	-	-	-
770-Fleet Services Fund	-	-	-	-	-	-	-	-	-	-	-	-
Internal Service Funds Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**20,299,930**	**-**
Grand Total	**12,269,400**	**15,804,503**	**14,625,958**	**19,522,821**	**4,185,649**	**426,983**	**6,215,266**	**4,021,190**	**17,549,000**	**22,062,763**	**20,299,930**	**8,831,500**

Requirements by Fund Type, Fund and Department FY26-27 Budget

Fund Type / Fund # - Name	Health, Housing & Human Services (H3S)	Human Resources (HR)	Justice Court	Juvenile Department	Misc/Pass-Through	Non-Departmental	Public & Government Affairs (PGA)	Sheriff's Office (CCSO)	Technology Services (TS)	Transportation & Development (DTD)	Treasurer's Office	Total
General Fund												
100-General Fund	-	7,210,405	4,074,871	11,638,750	40,583,008	287,973,568	4,681,372	127,031,051	-	20,091,654	1,776,912	566,771,675
General Fund Total	**-**	**7,210,405**	**4,074,871**	**11,638,750**	**40,583,008**	**287,973,568**	**4,681,372**	**127,031,051**	**-**	**20,091,654**	**1,776,912**	**566,771,675**
Special Revenue Fund												
201-County Fair Fund	-	-	-	-	9,937,236	-	-	-	-	-	-	9,937,236
204-County School Fund	-	-	-	-	610,000	-	-	-	-	-	-	610,000
205-Development Services Fund	-	-	-	-	-	-	-	-	-	22,220,956	-	22,220,956
206-Sheriff's Operating Levy	-	-	-	-	-	-	-	28,364,826	-	-	-	28,364,826
207-Inmate Welfare Special Fund	-	-	-	-	-	-	-	60,000	-	-	-	60,000
208-Community Services Fund	-	-	-	-	-	-	-	-	-	17,691,436	-	17,691,436
209-CCSO Forfeitures	-	-	-	-	-	-	-	176,000	-	-	-	176,000
211-Law Library Fund	-	-	-	-	-	-	-	-	-	-	-	426,983
212-Library Services	-	-	-	-	-	-	-	-	-	16,613,439	-	16,613,439
215-Road Fund	-	-	-	-	-	-	-	-	-	129,515,251	-	129,515,251
218-Property Resources Fund	-	-	-	-	-	-	-	-	-	1,266,243	-	1,266,243
223-Countywide Transportation SDC Fund	-	-	-	-	17,295,667	-	-	-	-	-	-	17,295,667
224-Public Land Cor Pres Fund	-	-	-	-	-	-	-	-	-	1,402,907	-	1,402,907
230-Special Grants Fund	3,428,836	-	-	295,000	1,500,000	35,500,000	-	200,000	2,342,481	-	-	44,122,800
240-Health Housing & Human Services Fund	342,154,678	-	-	-	-	-	-	-	-	-	-	342,154,678
253-Clackamas Health Centers	86,144,204	-	-	-	-	-	-	-	-	-	-	86,144,204
255-Transient Lodging Tax Fund	-	-	-	-	810,500	-	-	-	-	-	-	15,352,522
257-Parks & Forestry Fund	-	-	-	-	-	-	-	-	-	6,748,769	-	6,748,769
Special Revenue Fund Total	**431,727,718**	**-**	**-**	**295,000**	**30,153,403**	**35,500,000**	**-**	**28,800,826**	**2,342,481**	**195,459,001**	**-**	**740,103,917**
Debt Service Fund												
320-Clackamas County Debt Service	-	-	-	-	-	17,257,690	-	-	-	-	-	17,257,690
321-Clackamas County Debt Service - GO	-	-	-	-	-	6,058,830	-	-	-	-	-	6,058,830
Debt Service Fund Total	**-**	**-**	**-**	**-**	**-**	**23,316,520**	**-**	**-**	**-**	**-**	**-**	**23,316,520**
Capital Projects Fund												
420-Capital Projects	-	-	-	-	-	-	-	-	-	-	-	33,353,503
Capital Projects Fund Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**33,353,503**
Enterprise Funds												
601-Stone Creek Golf Course	-	-	-	-	-	-	-	-	-	8,826,972	-	8,826,972
602-Clackamas Broadband Utility	-	-	-	-	-	-	-	-	2,728,971	-	-	2,728,971
605-911 Center Fund	-	-	-	-	-	-	-	-	-	-	-	14,625,958
Enterprise Funds Total	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**2,728,971**	**8,826,972**	**-**	**26,181,901**
Internal Service Funds												
744-Facilities Management Fund	-	-	-	-	-	-	-	-	-	-	-	20,299,930
747-Technology Services Fund	-	-	-	-	-	-	-	-	26,791,500	-	-	26,791,500
760-Self-Insurance Fund	-	60,192,488	-	-	-	-	-	-	-	-	-	60,192,488
761-Risk Management Claims Fund	-	19,396,622	-	-	-	-	-	-	-	-	-	19,396,622
770-Fleet Services Fund	-	-	-	-	-	-	-	-	-	9,281,124	-	9,281,124
Internal Service Funds Total	**-**	**79,589,110**	**-**	**-**	**-**	**-**	**-**	**-**	**26,791,500**	**9,281,124**	**-**	**135,961,664**
Grand Total	**431,727,718**	**86,799,515**	**4,074,871**	**11,933,750**	**70,736,411**	**346,790,088**	**4,681,372**	**155,831,877**	**31,862,952**	**233,658,750**	**1,776,912**	**1,525,689,180**

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End of Year Financial Position

Summary of Resources and Requirements

Fund balance is the difference between accumulated resources and the requirements charged against them over the life of a fund. The fund balance at the end of one fiscal year is what is left to be carried forward to the following fiscal year. In keeping with Oregon Local Budget Law, Clackamas County does not budget ending fund balances. The end of the year financial position can be expected to equal actual revenues less actual expenditures during the year, plus the ending balances in the reserve and contingency categories. Reserve and contingency estimates are included as expenditures when balancing the budget, but charges are not made directly to these categories. Reserves are specifically held for future years, and the Board of County Commissioners can approve the transfer of contingency in various funds, as needed, to meet unforeseen needs that arise during the year. Experience has shown that these transfers will be made each year.

The table that accompanies this discussion is an attempt to estimate the minimum ending fund balance for each fund on June 30, 2026, based on the current budget. This is money that should be available for the FY26-27 budget year, given several critical assumptions. This estimate is predicated upon the following:

- The estimated beginning fund balance is accurate as explained in the Revenue Summary section. This is a projection that made with the best information available at the time the budget was formulated. Not all transactions and end-of-year adjustments for FY25-26 have been recorded, and the books have not yet been audited.
- New revenues will be recognized during the fiscal year. If additional resources become available, primarily through new grants, they will be recognized.
- Current revenues will come in, and current expenditures will be made as budgeted. The budget is a plan representing the maximum dollars that can be spent.
- No contingency or reserve amounts will be spent. Some transfers from contingency may be required.

Per these assumptions, actual ending fund balances for FY25-26 should exceed the projections.

The following table is a countywide summary.

Summary of Resources and Requirements **Estimated Year End Financial Position**

Fund	Beginning Fund Balance 07/01/2026	Revenues (Increases)	Expenses (Decreases)	Ending Fund Balance 06/30/2027	% Change
100-General Fund	106,427,382	460,344,293	470,507,208	96,264,472	-10%
201-County Fair Fund	2,918,666	7,018,570	9,849,667	87,570	-97%
204-County School Fund	-	610,000	610,000	-	-
205-Development Services Fund	11,148,232	11,072,724	13,005,725	9,215,230	-17%
206-Sheriff's Operating Levy	2,441,920	25,922,906	28,364,826	-	-100%
207-Inmate Welfare Special Fund	-	60,000	60,000	-	-
208-Community Services Fund	10,759,475	6,931,961	8,690,769	9,000,667	-16%
209-CCSO Forfeitures	-	176,000	176,000	-	-
211-Law Library Fund	26,218	400,765	426,983	-	-100%
212-Library Services	9,117,783	7,495,657	7,046,127	9,567,313	5%
215-Road Fund	46,233,279	83,281,972	101,789,753	27,725,497	-40%
218-Property Resources Fund	623,487	642,756	446,181	820,061	32%
223-Countywide Transportation SDC Fund	15,337,607	1,958,060	3,734,905	13,560,762	-12%
224-Public Land Cor Pres Fund	104,417	1,298,490	408,919	993,988	852%
230-Special Grants Fund	-	44,122,800	44,122,798	-	-
240-Health Housing & Human Services Fund	136,378,294	205,776,384	300,733,259	41,421,419	-70%
253-Clackamas Health Centers	9,012,539	77,131,665	77,131,665	9,012,539	0%
255-Transient Lodging Tax Fund	8,499,022	6,853,500	10,152,522	5,200,000	-39%
257-Parks & Forestry Fund	1,647,080	5,101,689	5,412,377	1,336,393	-19%
320-Clackamas County Debt Service	-	17,257,690	17,257,690	-	-
321-Clackamas County Debt Service - GO	280,768	5,778,062	6,058,830	-	-100%
420-Capital Projects	11,979,503	21,374,000	23,558,747	9,794,756	-18%
601-Stone Creek Golf Course	4,483,728	4,343,244	8,183,041	643,932	-86%
602-Clackamas Broadband Utility	493,921	2,235,050	2,728,971	-	-100%
605-911 Center Fund	1,874,695	12,751,263	13,623,299	1,002,659	-47%
744-Facilities Management Fund	1,981,347	18,318,583	19,317,780	982,149	-50%
747-Technology Services Fund	6,182,885	20,608,615	24,100,499	2,691,000	-56%
760-Self-Insurance Fund	16,673,864	43,518,624	52,861,414	7,331,074	-56%
761-Risk Management Claims Fund	12,546,341	6,850,281	7,907,166	11,489,456	-8%
770-Fleet Services Fund	403,143	8,877,981	8,892,647	388,477	-4%
Grand Total	**417,575,595**	**1,108,113,584**	**1,267,159,766**	**258,529,414**	**-38%**

Financial Summaries

County Debt Summary

The County follows ORS 287A, which sets debt limits based on real market value. For the year ending June 30, 2026, the real market value of the taxable property in the County was $123 billion. The table below shows the breakdown of outstanding debt and the percentage of capacity issued by the County.

General Obligation Debt establishes a limit on counties' bonded indebtedness. Counties may issue an aggregate principal amount of up to two percent of the Real Market Value of all taxable properties within the county if the County's voters approve the general obligation bonds. General obligation bonds are secured by the power to levy an additional tax outside the limitations of Article XI, Sections 11 and 11b.

- 2016 GO Bonds: In 2016, the County issued $59 million in general obligation bonds approved by voters in May 2016 to finance the replacement of first responders' emergency radio communications system to expand coverage and provide disaster reinforcement. The projected levy will not exceed 10 cents per $1,000 of assessed value. The outstanding balance is $29.2 million to be repaid in 2031.

Clackamas County Outstanding Long-Term Debt

	Date of Issue	Date of Maturity	Amount Issued	Amount Outstanding
General Obligation Debt				
2016B (Tax-Exempt)	09/29/2016	06/01/2031	59,000,000	29,215,000
Full Faith and Credit Debt				
2012 Refunding (PSB and Sheriff)	09/06/2012	01/01/2033	18,750,000	8,300,000
2018 Refunding (DSB)	02/16/2018	06/01/2027	28,255,000	3,415,000
2020 Refunding (Jail, Red Soils, Light Rail)	08/20/2020	*6/1/2029**	26,690,000	13,655,000
2020 Obligation (DTD)	08/20/2020	06/01/2040	20,000,000	15,555,000
2023 Health Clinics	08/29/2023	06/01/2038	7,000,000	5,864,100
			100,695,000	46,789,100

**2020 Refunding (Light Rail) $7.1M balloon payment in FY27-28*

Clackamas County Debt Capacity

Measure 5 Real Market Value [1] (FY26-27) **$122,984,150,749**

	Debt Limit (% of RMV)	Total Debt Capacity	Outstanding Debt Subject to Limit	Remaining Legal Capacity	% of Capacity Issued
General Obligation Bonds [2]	2%	$2,459,683,015	29,215,000	2,430,468,015	1.2%
Limited Tax Pension Bonds [3]	5%	$6,149,207,537	-	6,149,207,537	0.0%
Limited Tax Obligations [4]	1%	$1,229,841,507	46,789,100	1,183,052,407	3.8%

(1) Value represents the Real Market Value of taxable properties, including the reduction in Real Market Value of specially assessed properties such as farm and forestland. This value is also commonly referred to as the Measure 5 Real Market Value by county assessors.

(2) Represents voter-approved, unlimited-tax general obligations of the County.

(3) The County has no pension bonds outstanding.

(4) Includes the County's Full Faith and Credit/limited-tax obligations.

Financial Summaries

Full Faith and Credit Debt is used by local governments to pledge their full faith and credit for "limited tax bonded indebtedness" or "full faith and credit obligations".

- 2012 Refunding Bonds: The County issued debt in 2003 to construct a new Public Services Building (PSB) and upgrade the Emergency Operations Center located on the County's Property in Oregon City. The County also purchased the Public Safety Training Center as well as a public shooting range. These two debts were refunded in 2012. In FY26-27, the County plans to pay off the remaining $8.3 million in outstanding principal, scheduled to mature in 2033. This early payoff could result in approximately $825,000 in interest savings.

- 2018 Refunding Bonds: In 2007, the County issued bonds to build the Development Services Building (DSB) on the Red Soils property in Oregon City and construct other improvements to the campus as provided for in the Master Plan. The DSB and campus improvements were completed in 2008. The debt was refunded in 2018 to reduce interest expenses. The outstanding balance is $3.4 million with final maturity in 2027.

- 2020 Refunding Bonds (original issuance was 2009): In 2009, debt of $34.8 million was issued to finance remodeling and repurposing facilities used by the Sheriff Department and reimburse project costs at the Development Services Building. The County-owned Brooks Building (formerly known as the Sunnybrook Service Center) was remodeled for use as a central Sheriff's Office in the Clackamas area. At the existing jail, facility improvements, 50 additional beds, and a medical care unit were added. In 2010, a warehouse was purchased adjacent to the Red Soils campus, which now houses an evidence processing facility. The outstanding balance of $12.9 million was refunded in August 2020 at a 0.89% interest rate, with final maturity in 2029.

- 2020 Refunding Bonds (original issuance was 2012): In 2012, Clackamas County issued a $20.1 million bond to finance its share of the Portland-Milwaukie Light Rail project. The balance of $10.0 million was refunded in August 2020 at a 0.89% interest rate, with final maturity in 2028. A $6.8 million balloon payment is due in 2028.

The following table summarizes debt service obligations for General Obligation and Full Faith and Credit debt.

Total Debt Service (DS)

FY Debt Service	Principal	Interest	Total DS
26-27	13,480,900	2,520,612	16,001,512
27-28	16,712,100	2,070,654	18,782,754
28-29	10,524,000	1,341,311	11,865,311
29-30	8,836,600	989,034	9,825,634
29-30 to 39-40	35,287,100	3,404,873	38,691,973
Total	**76,004,100**	**9,337,450**	**85,341,550**

Financial Summaries

Clackamas County - Fund Structure

FY26-27 Budget

Total = $1,525,689,180

Governmental Funds						Proprietary Funds	
General Fund	Special Revenue Funds	Special Revenue Funds	Special Revenue Funds	Debt Service Funds	Capital Projects Funds	Internal Service Funds	Enterprise Funds
Major Funds*	**Major Funds***						
100-General Fund $566,771,680	**240-Health Housing & Human Services Fund** $342,154,678	201-County Fair Fund $9,937,237	211-Law Library Fund $426,983	320-Clackamas County Debt Service $17,257,690	420-Capital Projects $33,353,503	744-Facilities Management Fund $20,299,929	601-Stone Creek Golf Course $8,826,973
	215-Road Fund $129,515,250	204-County School Fund $610,000	212-Library Network $16,613,440	321-Clackamas County Debt Service - GO $6,058,830		747-Technology Services Fund $26,791,499	602-Clackamas Broadband Utility $2,728,971
	253-Clackamas Health Centers $86,144,204	205-Development Services Fund $22,220,956	218-Property Resources Fund $1,266,242			760-Self-Insurance Fund $60,192,488	605-911 Center Fund $14,625,958
		206-Sheriff's Operating Levy $28,364,826	223-Countywide Transportation SDC Fund $17,295,667			761-Risk Management Claims Fund $17,257,690	
		207-Inmate Welfare Special Fund $60,000	224-Public Land Cor Pres Fund $1,402,907			770-Fleet Services Fund $6,058,830	
		208-Community Services $17,691,436	230-Special Grants Fund $44,122,798				
		209-CCSO Forfeitures $176,000	255-Transient Lodging Tax Fund $15,352,522				
			257-Parks & Forestry Fund $6,748,770				

**Bold font considered "Major Funds" for purposes of the FY26-27 Adopted Budget Book.*

Financial Summaries

Clackamas County - Fund Structure Detail
FY26-27 Budget

Fund Type	Fund Full	FY26-27 Budgeted Expenses	% of Fund Type	% of Total CLCK
General Fund	**100-General Fund**	566,771,680	100%	37%
General Fund Total		**566,771,680**	**100%**	**37%**
Special Revenue Fund	201-County Fair Fund	9,937,237	1%	1%
	204-County School Fund	610,000	0%	0%
	205-Development Services Fund	22,220,956	3%	1%
	206-Sheriff's Operating Levy	28,364,826	4%	2%
	207-Inmate Welfare Special Fund	60,000	0%	0%
	208-Community Services Fund	17,691,436	2%	1%
	209-CCSO Forfeitures	176,000	0%	0%
	211-Law Library Fund	426,983	0%	0%
	212-Library Services	16,613,440	2%	1%
	215-Road Fund	129,515,250	17%	8%
	218-Property Resources Fund	1,266,242	0%	0%
	223-Countywide Transportation SDC Fund	17,295,667	2%	1%
	224-Public Land Cor Pres Fund	1,402,907	0%	0%
	230-Special Grants Fund	44,122,798	6%	3%
	240-Health Housing & Human Services Fund	342,154,678	46%	22%
	253-Clackamas Health Centers	86,144,204	12%	6%
	255-Transient Lodging Tax Fund	15,352,522	2%	1%
	257-Parks & Forestry Fund	6,748,770	1%	0%
Special Revenue Fund Total		**740,103,915**	**100%**	**49%**
Debt Service Fund	320-Clackamas County Debt Service	17,257,690	74%	1%
	321-Clackamas County Debt Service - GO	6,058,830	26%	0%
Debt Service Fund Total		**23,316,520**	**100%**	**2%**
Capital Projects Fund	420-Capital Projects	33,353,503	100%	2%
Capital Projects Fund Total		**33,353,503**		
Enterprise Funds	601-Stone Creek Golf Course	8,826,973	34%	1%
	602-Clackamas Broadband Utility	2,728,971	10%	0%
	605-911 Center Fund	14,625,958	56%	1%
Enterprise Funds Total		**26,181,901**	**100%**	**2%**
Internal Service Funds	744-Facilities Management Fund	20,299,929	15%	1%
	747-Technology Services Fund	26,791,499	20%	2%
	760-Self-Insurance Fund	60,192,488	44%	4%
	761-Risk Management Claims Fund	19,396,622	14%	1%
	770-Fleet Services Fund	9,281,124	7%	1%
Internal Service Funds Total		**135,961,662**	**100%**	**9%**
Grand Total		**1,525,689,180**	**100%**	**100%**

Indicates "Major Fund"

Financial Summaries

Summary of Full-Time Equivalents by Department

County Workforce Summary

Department	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Adopted Budget	FY25-26 Projected Budget	FY26-27 Budget	% Change
Health, Housing & Human Services (H3S)	764.2	808.0	812.0	828.0	790.7	31.7%
Sheriff's Office (CCSO)	592.0	571.0	571.0	571.0	571.0	22.9%
Transportation & Development (DTD)	344.2	344.2	342.2	343.2	342.2	13.7%
Miscellaneous & Pass-Through	163.5	202.8	202.8	202.8	200.8	8.0%
Finance	100.7	101.7	103.1	104.9	104.9	4.2%
District Attorney (DA)	94.7	96.7	96.7	96.7	96.7	3.9%
Technology Services (TS)	58.0	60.5	60.5	61.5	61.5	2.5%
Assessment & Taxation (A&T)	61.0	61.0	61.0	61.0	61.0	2.4%
Clackamas 911 (CCOM)	57.0	57.0	57.0	57.0	57.0	2.3%
Human Resources (HR)	54.8	55.8	54.5	55.8	55.8	2.2%
Juvenile	39.0	39.0	39.0	39.0	39.0	1.6%
Clerk's Office	21.0	21.0	21.0	22.0	21.0	0.8%
Public & Government Affairs (PGA)	24.0	23.0	23.0	23.0	20.0	0.8%
County Administration	17.8	16.8	16.0	16.0	16.0	0.6%
County Admin - Disaster Management	14.5	15.0	16.0	16.0	16.0	0.6%
County Counsel	14.0	14.0	14.0	14.0	14.0	0.6%
Tourism	9.7	9.7	9.7	10.7	10.7	0.4%
Justice Court	7.0	7.0	7.0	8.0	8.0	0.3%
Treasurer	7.0	7.0	7.0	7.0	7.0	0.3%
County Admin - Law Library	2.3	2.3	2.3	2.3	2.0	0.1%
Total Budgeted Full-Time Equivalents (FTE)	**2,446.4**	**2,513.4**	**2,515.8**	**2,539.8**	**2,495.3**	**100%**

Financial Summaries

FY26-27 FTE by Fund

Active Funds	Fund Name	FY23-24 Actual FTE	FY24-25 Actual FTE	FY25-26 Projected FTE	FY26-27 Adopted FTE
100	General Fund	1,094.2	1,112.9	1,115.0	1108.7
205	Development Services Fund	49.3	49.3	49.2	49.3
206	Sheriff's Operating Levy Fund	92.0	92.0	92.0	92.0
208	Lottery/Community Services Fund	9.5	7.0	7.0	7.0
211	Law Library Fund	2.3	2.3	2.3	2.0
212	Library Network	24.0	24.0	24.0	24.0
215	Road Fund	164.5	169.0	173.0	173.0
218	Property Resources Fund	1.0	1.0	1.0	1.0
224	Public Land Cor Pres Fund	5.5	4.5	-	0.0
230	Special Grants Fund	4.8	4.8	4.0	2.3
240	Health Housing & Human Services Fund	477.0	497.4	500.2	458.7
253	Clackamas Health Centers Fund	286.2	309.6	326.7	331.9
255	Transient Lodging Tax Fund	9.7	9.7	10.7	10.7
257	Parks & Forestry Fund	10.0	9.0	9.0	9.0
602	Clackamas Broadband Utility Fund	6.0	6.0	6.0	6.0
605	911 Center Fund	57.0	57.0	57.0	57.0
744	Facilities Management Fund	55.7	56.7	60.9	60.9
747	Technology Service Fund	52.0	54.5	55.5	55.5
760	Self-Insurance Fund	15.3	15.3	15.9	15.9
761	Casualty Fund	8.5	9.5	9.4	9.4
770	Fleet Services Fund	22.0	22.0	21.0	21.0
Total		**2,446.4**	**2,513.4**	**2,539.8**	**2,495.3**

Assessment & Taxation

Mission Statement

To provide administration of the State property tax laws, including Appraisal, Assessment, Tax Collection and Mapping services to property taxpayers, county citizens and taxing districts so they can have confidence in the tax system, districts are funded to deliver their services, and all stakeholders receive the highest quality customer experience.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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CLACKAMAS COUNTY

Assessment & Taxation (10)

Department Budget Summary by Fund

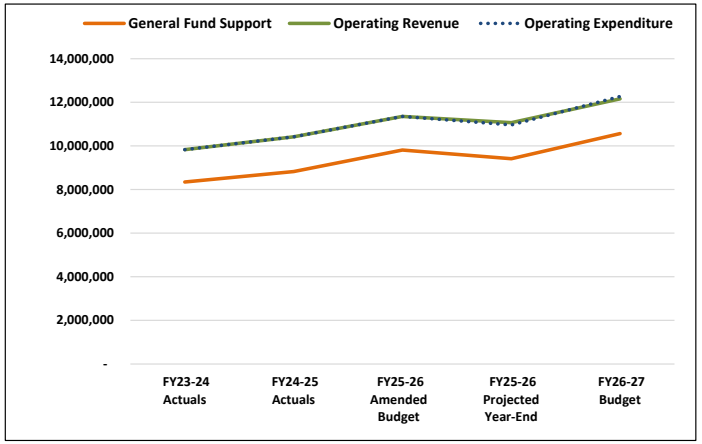
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Administration	Office of the Assessor & Tax Collector	1,420,913	1,420,913	1,272,191	90%	2.0	2.0	-
Property Tax Revenue & Records	Property Records & Customer Service	2,349,487	2,349,487	2,054,257	87%	14.5	12.5	2.0
	Tax Certification, Collection, & Distribution	2,105,832	2,105,832	1,521,684	72%	11.5	11.5	-
Valuation	Annual Property Valuation	3,365,218	3,365,218	3,006,508	89%	17.5	16.5	1.0
	Value Adjustment	3,027,950	3,027,950	2,712,360	90%	15.5	15.5	-
	TOTAL	12,269,400	12,269,400	10,567,000	86%	61.0	58.0	3.0
	FY25-26 Budget (Amended)	11,352,226	11,352,226	9,808,984	86%	61.0	55.0	6.0
	$ Increase (Decrease)	917,174	917,174	758,016		0.0	3.0	(3.0)
	% Increase (Decrease)	8%	8%	8%		0%	5%	-50%

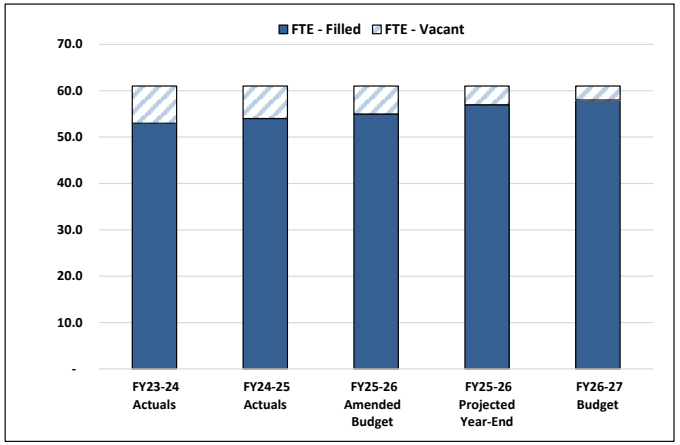
General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

10-Assessment & Taxation / 100-General Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	108,000	108,000	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,193,442	1,287,642	1,280,000	1,310,000	1,242,000	(38,000)	-3%
Charges, Fees, License, Permits	11,924	1,227	2,500	650	2,400	(100)	-4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	278,392	287,502	260,742	341,680	350,000	89,258	34%
Other Interfund Transfers	-	17,104	-	-	-	-	-
General Fund Support	8,346,987	8,828,583	9,808,984	9,418,941	10,567,000	758,016	8%
Operating Revenue	**9,830,745**	**10,422,057**	**11,352,226**	**11,071,271**	**12,161,400**	**809,174**	**7%**
Total Revenue	**9,830,745**	**10,422,057**	**11,352,226**	**11,071,271**	**12,269,400**	**917,174**	**8%**
Personnel Services	7,051,234	7,410,927	8,258,967	7,844,653	9,168,917	909,950	11%
Materials and Services	2,759,002	3,011,131	3,093,259	3,118,618	3,100,483	7,224	0%
Capital Outlay	20,537	-	-	-	-	-	-
Operating Expenditure	**9,830,773**	**10,422,057**	**11,352,226**	**10,963,271**	**12,269,400**	**917,174**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**9,830,773**	**10,422,057**	**11,352,226**	**10,963,271**	**12,269,400**	**917,174**	**8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**9,830,773**	**10,422,057**	**11,352,226**	**10,963,271**	**12,269,400**	**917,174**	**8%**
Revenues Less Expenses	**(28)**	**-**	**-**	**108,000**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	61.0	61.0	61.0	61.0	61.0	-	
FTE - Filled	53.0	54.0	55.0	57.0	58.0	1.0	
FTE - Vacant	8.0	7.0	6.0	4.0	3.0	(1.0)	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Core System Replacement Project
  - Enhanced technology
  - Process efficiencies
  - Added workflows
  - Reduce out of system work
  - Reduce paper
- A&T Funding: 2027 Legislative Session

FY26-27 Challenges

- Core System Replacement Project
  - Implementation while maintaining current service levels
  - Unknown impacts: staffing, customers, county partners
- Unfunded Mandates

CLACKAMAS COUNTY

Assessment & Taxation (10)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Administration	Office of the Assessor & Tax Collector	1,420,913	1,420,913	1,272,191	90%	2.0	2.0	-
Property Tax Revenue & Records	Property Records & Customer Service	2,349,487	2,349,487	2,054,257	87%	14.5	12.5	2.0
	Tax Certification, Collection, & Distribution	2,105,832	2,105,832	1,521,684	72%	11.5	11.5	-
Valuation	Annual Property Valuation	3,365,218	3,365,218	3,006,508	89%	17.5	16.5	1.0
	Value Adjustment	3,027,950	3,027,950	2,712,360	90%	15.5	15.5	-
	TOTAL	12,269,400	12,269,400	10,567,000	86%	61.0	58.0	3.0
	FY25-26 Budget (Amended)	11,352,226	11,352,226	9,808,984	86%	61.0	55.0	6.0
	$ Increase (Decrease)	917,174	917,174	758,016		0.0	3.0	(3.0)
	% Increase (Decrease)	8%	8%	8%		0%	5%	-50%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

100101-Office of the Assessor & Tax Collector

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**108,000**	**108,000**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	35,641	38,606	39,715	42,951	40,722	1,007	3%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	17,104	-	-	-	-	-
General Fund Support	423,006	1,134,974	650,210	694,909	1,272,191	621,981	96%
Operating Revenue	**458,647**	**1,190,684**	**689,925**	**737,860**	**1,312,913**	**622,988**	**90%**
Total Revenue	**458,647**	**1,190,684**	**689,925**	**737,860**	**1,420,913**	**730,988**	**106%**
Personnel Services	359,604	388,765	400,945	280,705	478,441	77,496	19%
Materials and Services	79,369	821,830	288,980	349,155	942,472	653,492	226%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**438,973**	**1,210,595**	**689,925**	**629,860**	**1,420,913**	**730,988**	**106%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**438,973**	**1,210,595**	**689,925**	**629,860**	**1,420,913**	**730,988**	**106%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**438,973**	**1,210,595**	**689,925**	**629,860**	**1,420,913**	**730,988**	**106%**
Revenues Less Expenses	19,674	(19,911)	-	108,000	-		

Notes:
None

100202-Property Records & Customer Service

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	349,932	373,959	287,931	311,393	295,230	7,299	3%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	32,174	27,962	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,762,449	1,583,797	1,865,625	2,060,636	2,054,257	188,632	10%
Operating Revenue	**2,144,555**	**1,985,717**	**2,153,556**	**2,372,029**	**2,349,487**	**195,931**	**9%**
Total Revenue	**2,144,555**	**1,985,717**	**2,153,556**	**2,372,029**	**2,349,487**	**195,931**	**9%**
Personnel Services	1,656,300	1,560,619	1,634,672	1,859,097	1,919,139	284,467	17%
Materials and Services	514,421	400,364	518,885	512,932	430,348	(88,537)	-17%
Capital Outlay	6,700	-	-	-	-	-	-
Operating Expense	**2,177,421**	**1,960,984**	**2,153,556**	**2,372,029**	**2,349,487**	**195,931**	**9%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,177,421**	**1,960,984**	**2,153,556**	**2,372,029**	**2,349,487**	**195,931**	**9%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,177,421**	**1,960,984**	**2,153,556**	**2,372,029**	**2,349,487**	**195,931**	**9%**
Revenues Less Expenses	(32,866)	24,734	-	-	-		

Notes:
None

100203-Tax Certification, Collection, & Distribution

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	213,847	231,638	228,359	246,967	234,148	5,789	3%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	61,240	62,199	260,742	341,680	350,000	89,258	34%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,469,431	1,539,335	1,514,651	1,521,020	1,521,684	7,033	0%
Operating Revenue	**1,744,518**	**1,833,172**	**2,003,752**	**2,109,667**	**2,105,832**	**102,080**	**5%**
Total Revenue	**1,744,518**	**1,833,172**	**2,003,752**	**2,109,667**	**2,105,832**	**102,080**	**5%**
Personnel Services	1,276,837	1,239,117	1,359,910	1,476,422	1,512,063	152,153	11%
Materials and Services	573,976	602,609	643,842	633,245	593,769	(50,073)	-8%
Capital Outlay	13,837	-	-	-	-	-	-
Operating Expense	**1,864,650**	**1,841,725**	**2,003,752**	**2,109,667**	**2,105,832**	**102,080**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,864,650**	**1,841,725**	**2,003,752**	**2,109,667**	**2,105,832**	**102,080**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,864,650**	**1,841,725**	**2,003,752**	**2,109,667**	**2,105,832**	**102,080**	**5%**
Revenues Less Expenses	(120,131)	(8,553)	-	-	-		

Notes:
None

100302-Annual Property Valuation

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	297,010	321,719	416,206	375,820	356,310	(59,896)	-14%
Charges, Fees, License, Permits, Fines	11,924	1,227	2,500	650	2,400	(100)	-4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,498,782	2,465,691	3,073,824	2,869,622	3,006,508	(67,316)	-2%
Operating Revenue	**2,807,717**	**2,788,637**	**3,492,530**	**3,246,092**	**3,365,218**	**(127,312)**	**-4%**
Total Revenue	**2,807,717**	**2,788,637**	**3,492,530**	**3,246,092**	**3,365,218**	**(127,312)**	**-4%**
Personnel Services	1,855,133	2,146,053	2,481,594	2,241,773	2,759,103	277,510	11%
Materials and Services	987,350	763,619	1,010,936	1,004,319	606,115	(404,821)	-40%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,842,484**	**2,909,672**	**3,492,530**	**3,246,092**	**3,365,218**	**(127,311)**	**-4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,842,484**	**2,909,672**	**3,492,530**	**3,246,092**	**3,365,218**	**(127,311)**	**-4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,842,484**	**2,909,672**	**3,492,530**	**3,246,092**	**3,365,218**	**(127,311)**	**-4%**
Revenues Less Expenses	(34,767)	(121,035)	-	-	-		

Notes:
None

100303-Value Adjustment

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	297,010	321,719	307,789	332,869	315,590	7,801	3%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	184,979	197,341	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,193,319	2,104,786	2,704,674	2,272,754	2,712,360	7,686	0%
Operating Revenue	**2,675,308**	**2,623,847**	**3,012,463**	**2,605,623**	**3,027,950**	**15,487**	**1%**
Total Revenue	**2,675,308**	**2,623,847**	**3,012,463**	**2,605,623**	**3,027,950**	**15,487**	**1%**
Personnel Services	1,903,359	2,076,373	2,381,847	1,986,656	2,500,171	118,324	5%
Materials and Services	603,886	422,709	630,616	618,967	527,779	(102,837)	-16%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,507,245**	**2,499,082**	**3,012,463**	**2,605,623**	**3,027,950**	**15,487**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,507,245**	**2,499,082**	**3,012,463**	**2,605,623**	**3,027,950**	**15,487**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,507,245**	**2,499,082**	**3,012,463**	**2,605,623**	**3,027,950**	**15,487**	**1%**
Revenues Less Expenses	168,063	124,765	-	-	-		

Notes:
None

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CLACKAMAS
COUNTY

County Treasurer's Office

Mission Statement

The mission of the Office of the County Treasurer is to provide treasury, banking, investment and audit services to the public of Clackamas County so they can trust their funds are safeguarded and to the taxing districts, departments and offices of Clackamas County so they can efficiently and effectively provide services to their customers.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Office of the County Treasurer (19)

Department Budget Summary by Fund

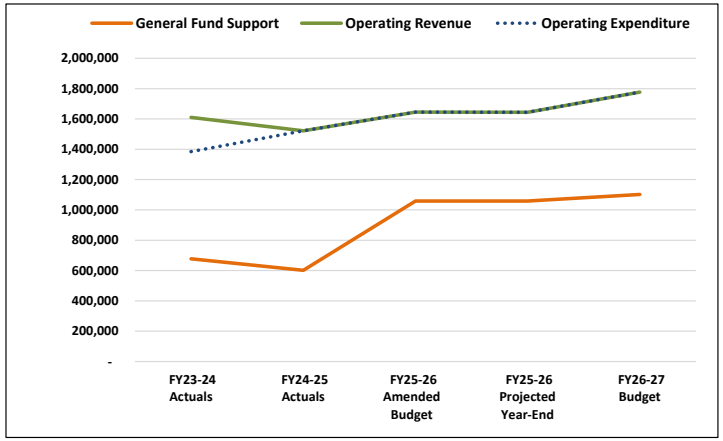
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget**	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Treasury Services	Treasury	1,297,070	1,297,070	622,058	48%	5.0	5.0	0.0
Internal Audit Services	Internal Audit	479,842	479,842	479,842	100%	2.0	2.0	0.0
	TOTAL	1,776,912	1,776,912	1,101,900	62%	7.0	7.0	0.0
	FY25-26 Budget (Amended)	1,644,840	1,644,840	1,058,535	64%	7.0	7.0	0.0
	$ Increase (Decrease)	132,072	132,072	43,365		0.0	0.0	0.0
	% Increase (Decrease)	8%	8%	4%		0%	0%	-

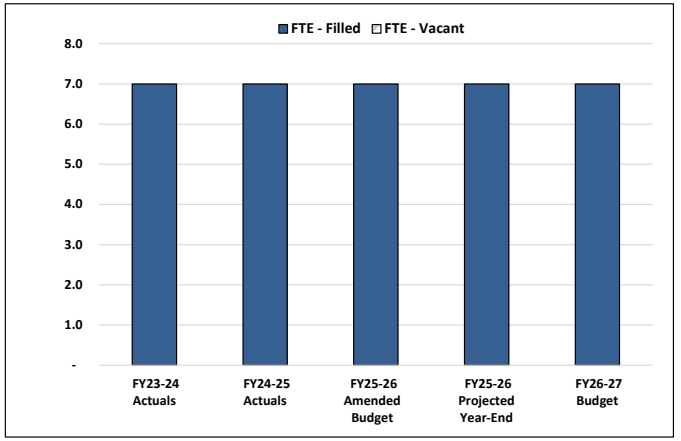
**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

19-Treasurer's Office / 100-General Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	932,937	920,136	586,305	585,745	675,012	88,707	15%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	69	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	677,475	601,624	1,058,535	1,058,535	1,101,900	43,365	4%
Operating Revenue	**1,610,481**	**1,521,760**	**1,644,840**	**1,644,280**	**1,776,912**	**132,072**	**8%**
Total Revenue	**1,610,481**	**1,521,760**	**1,644,840**	**1,644,280**	**1,776,912**	**132,072**	**8%**
Personnel Services	1,142,194	1,261,340	1,329,269	1,332,845	1,444,748	115,479	9%
Materials and Services	242,386	260,420	315,571	311,435	332,164	16,593	5%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**1,384,580**	**1,521,760**	**1,644,840**	**1,644,280**	**1,776,912**	**132,072**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,384,580**	**1,521,760**	**1,644,840**	**1,644,280**	**1,776,912**	**132,072**	**8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,384,580**	**1,521,760**	**1,644,840**	**1,644,280**	**1,776,912**	**132,072**	**8%**
Revenues Less Expenses	**225,900**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	7.0	7.0	7.0	7.0	7.0	-	
FTE - Filled	7.0	7.0	7.0	7.0	7.0	-	
FTE - Vacant	-	-	-	-	-	-	





FY26-27: Looking Ahead

FY26-27 Opportunities

Treasury

- **Cash Handling:** Training offered to all Clackamas County employees, volunteers and municipalities FREE OF CHARGE.
- **System Implementations and Updates:** Many system implementations and updates occurring to improve efficiency of payment processing and maintain effectiveness and efficiency of customer and client experiences.
- **Unclaimed Checks and Abandoned Property:** Great collaboration with Public and Government Affairs to update documentation, video and process to get residents and employees their unclaimed money.

Internal Audit

- **Professional Leadership Engagement:** Host upcoming regional events (i.e., Association of Local Government Auditors and Association of Oregon Counties) to elevate the profession and represent Clackamas County.
- **Quality Assurance Review:** Strengthen independence and effectiveness through development and implementation of a five-year strategic plan.

FY26-27 Challenges

ADA and LEP Updates

- Work is ongoing to ensure all information and documentation meets requirements.

Treasury

- **Allocated Costs & Materials and Services:**
  - Increase of 11% in allocated costs for fiscal year 2027.
  - Materials and services budget reduced in fiscal year 2026.
- **Cash Management:**
  - Monthly courthouse payments have begun.
  - Federal funding decreasing/uncertainty.
  - One-time and ongoing funding sources ending or decreasing (e.g. ARPA, CARES, FEMA, etc.).
  - Transaction volume increasing.
- **Interest Rates:** Expected to remain flat or continue to decrease during fiscal year 2027.

Internal Audit

- **Good Government Hotline:** Increasing number and complexity of fraud, waste and abuse hotline calls.
- **Staffing Resources:** Fewer auditors in comparison to neighboring jurisdictions and industry standards.

Office of the County Treasurer (19)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget**	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Treasury Services	Treasury	1,297,070	1,297,070	622,058	48%	5.0	5.0	0.0
Internal Audit Services	Internal Audit	479,842	479,842	479,842	100%	2.0	2.0	0.0
	TOTAL	1,776,912	1,776,912	1,101,900	62%	7.0	7.0	0.0
	FY25-26 Budget (Amended)	1,644,840	1,644,840	1,058,535	64%	7.0	7.0	0.0
	$ Increase (Decrease)	132,072	132,072	43,365		0.0	0.0	0.0
	% Increase (Decrease)	8%	8%	4%		0%	0%	-

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

CLACKAMAS COUNTY

190101-Treasury

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	932,937	920,136	586,305	585,745	675,012	88,707	15%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	69	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	416,063	317,142	611,465	609,104	622,058	10,593	2%
Operating Revenue	**1,349,069**	**1,237,278**	**1,197,770**	**1,194,849**	**1,297,070**	**99,300**	**8%**
Total Revenue	**1,349,069**	**1,237,278**	**1,197,770**	**1,194,849**	**1,297,070**	**99,300**	**8%**
Personnel Services	790,904	881,904	921,922	925,498	1,008,423	86,501	9%
Materials and Services	236,589	232,675	275,848	269,351	288,647	12,799	5%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,027,493**	**1,114,579**	**1,197,770**	**1,194,849**	**1,297,070**	**99,300**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,027,493**	**1,114,579**	**1,197,770**	**1,194,849**	**1,297,070**	**99,300**	**8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,027,493**	**1,114,579**	**1,197,770**	**1,194,849**	**1,297,070**	**99,300**	**8%**
Revenues Less Expenses	321,576	122,699	-	-	-		

Notes:
Allocated cost increase 11% from prior year.

CLACKAMAS COUNTY

190202-Internal Audit

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	261,412	284,482	447,070	449,431	479,842	32,772	7%
Operating Revenue	**261,412**	**284,482**	**447,070**	**449,431**	**479,842**	**32,772**	**7%**
Total Revenue	**261,412**	**284,482**	**447,070**	**449,431**	**479,842**	**32,772**	**7%**
Personnel Services	351,290	379,437	407,347	407,347	436,325	28,978	7%
Materials and Services	5,797	27,744	39,723	42,084	43,517	3,794	10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**357,087**	**407,181**	**447,070**	**449,431**	**479,842**	**32,772**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**357,087**	**407,181**	**447,070**	**449,431**	**479,842**	**32,772**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**357,087**	**407,181**	**447,070**	**449,431**	**479,842**	**32,772**	**7%**
Revenues Less Expenses	(95,675)	(122,699)	-	-	-		

Notes:
Allocated costs went up 11% from prior year.

Office of the County Clerk

Mission Statement

The Office of the Clerk builds public trust through good and responsive government. We ensure equitable and inclusive access to local government services through conducting accurate and transparent elections, empowering every voice, recording real property transactions, issuing marriage licenses, officiating weddings, and preserving the public record.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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County Clerk (13)

Department Budget Summary by Fund

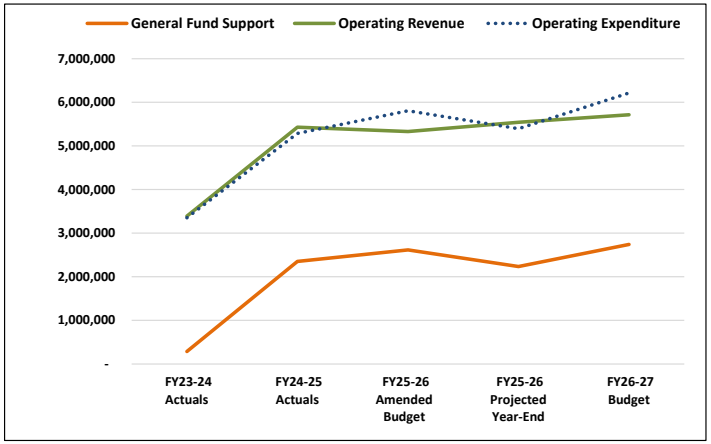
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Clerk's Office	Office of the Clerk	1,226,468	1,226,468	1,226,468	100%	3.0	3.0	
	Property Value Appeals Board (PVAB)	12,000	12,000	12,000	100%			
	Elections	3,148,157	3,148,157	1,503,432	48%	6.0	6.0	
	Recording	984,769	984,769	-	0%	7.0	7.0	
Records Management	Records Management	843,872	843,872	-	0%	5.0	5.0	
	TOTAL	6,215,266	6,215,266	2,741,900	44%	21.0	21.0	
	FY25-26 Budget (Amended)	5,805,790	5,805,790	2,615,138	45%	21.0	18.0	3.0
	$ Increase (Decrease)	409,476	409,476	126,762		0.0	3.0	(3.0)
	% Increase (Decrease)	7%	7%	5%		0%	17%	-100%

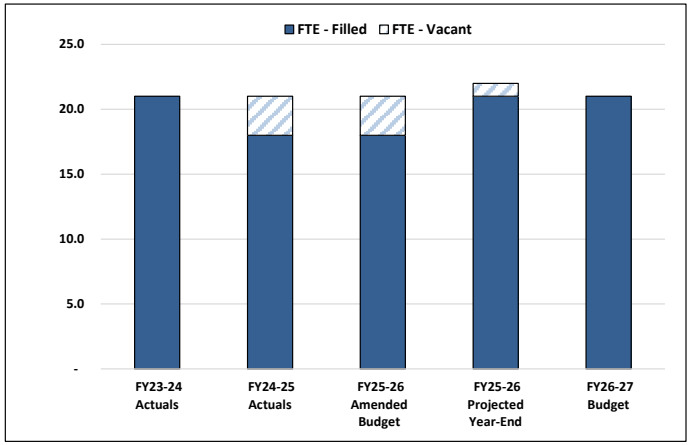
General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

13-County Clerk / 100-General Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	108,232	240,160	473,494	354,912	499,912	26,418	6%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,141	60,435	-	18,543	-	-	-
Charges, Fees, License, Permits	2,839,520	2,901,538	2,567,158	2,863,158	2,973,454	406,296	16%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	261,447	115,770	150,000	423,927	-	(150,000)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	287,017	2,353,451	2,615,138	2,236,185	2,741,900	126,762	5%
Operating Revenue	**3,391,125**	**5,431,194**	**5,332,296**	**5,541,813**	**5,715,354**	**383,058**	**7%**
Total Revenue	**3,499,357**	**5,671,354**	**5,805,790**	**5,896,725**	**6,215,266**	**409,476**	**7%**
Personnel Services	2,239,609	2,516,095	2,850,607	2,845,200	3,059,044	208,437	7%
Materials and Services	1,113,760	2,194,985	2,830,183	2,431,613	3,156,222	326,039	12%
Capital Outlay	-	577,443	125,000	120,000	-	(125,000)	-100%
Operating Expenditure	**3,353,369**	**5,288,523**	**5,805,791**	**5,396,813**	**6,215,266**	**409,476**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	145,711	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,499,080**	**5,288,523**	**5,805,791**	**5,396,813**	**6,215,266**	**409,476**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,499,080**	**5,288,523**	**5,805,791**	**5,396,813**	**6,215,266**	**409,476**	**7%**
Revenues Less Expenses	**276**	**382,831**	**-**	**499,912**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	21.0	21.0	21.0	22.0	21.0	(1.0)	
FTE - Filled	21.0	18.0	18.0	21.0	21.0	-	
FTE - Vacant	-	3.0	3.0	1.0	-	(1.0)	





FY26-27: Looking Ahead

FY26-27 Opportunities

- **Recording:** Sustained public demand for notary, marriage license, and wedding officiation appointments.
- **Records Management:** Sustained public demand for passport application acceptance appointments.
- **Elections:** Improvements to elections administration systems made in FY24-25 and FY25-26 has allowed for increased efficiencies in staffing, printing and other resources.

FY26-27 Challenges

- **Recording:** Continued lower overall division revenue for recorded documents due to ongoing stagnation of the housing market, decreased housing activity (sales and refinances), decreased construction of new homes, stabilized higher interest rates.
- **Clerk:** Continued need for General Fund Support to maintain statutorily required functions of the Elections, Recording, and Records Management Divisions.
- **Elections:** Shifting legal and legislative landscape at the state and national level affecting elections administration, security, and funding.

County Clerk (13)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Clerk's Office	Office of the Clerk	1,226,468	1,226,468	1,226,468	100%	3.0	3.0	
	Property Value Appeals Board (PVAB)	12,000	12,000	12,000	100%			
	Elections	3,148,157	3,148,157	1,503,432	48%	6.0	6.0	
	Recording	984,769	984,769	-	0%	7.0	7.0	
Records Management	Records Management	843,872	843,872	-	0%	5.0	5.0	
	TOTAL	6,215,266	6,215,266	2,741,900	44%	21.0	21.0	
	FY25-26 Budget (Amended)	5,805,790	5,805,790	2,615,138	45%	21.0	18.0	3.0
	$ Increase (Decrease)	409,476	409,476	126,762		0.0	3.0	(3.0)
	% Increase (Decrease)	7%	7%	5%		0%	17%	-100%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

1301-Clerk's Office

130101-Office of the Clerk

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,497**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	18,209	2,004,376	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,850	203	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	287,017	(95,794)	981,460	963,113	1,226,468	245,008	25%
Operating Revenue	**307,076**	**1,908,784**	**981,460**	**963,113**	**1,226,468**	**245,008**	**25%**
Total Revenue	**308,573**	**1,908,784**	**981,460**	**963,113**	**1,226,468**	**245,008**	**25%**
Personnel Services	671,889	621,892	408,577	401,047	584,697	176,120	43%
Materials and Services	25,545	572,476	572,884	562,066	641,771	68,887	12%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**697,433**	**1,194,368**	**981,460**	**963,113**	**1,226,468**	**245,008**	**25%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**697,433**	**1,194,368**	**981,460**	**963,113**	**1,226,468**	**245,008**	**25%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**697,433**	**1,194,368**	**981,460**	**963,113**	**1,226,468**	**245,008**	**25%**
Revenues Less Expenses	(388,861)	714,416	-	-	-		

Notes:
None

1301-Clerk's Office

130102-Property Value Appeals Board (PVAB)

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	6,987	12,000	7,600	12,000	-	0%
Operating Revenue	**-**	**6,987**	**12,000**	**7,600**	**12,000**	**-**	**0%**
Total Revenue	**-**	**6,987**	**12,000**	**7,600**	**12,000**	**-**	**0%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	10,046	12,900	12,000	7,600	12,000	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**10,046**	**12,900**	**12,000**	**7,600**	**12,000**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**10,046**	**12,900**	**12,000**	**7,600**	**12,000**	**-**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**10,046**	**12,900**	**12,000**	**7,600**	**12,000**	**-**	**0%**
Revenues Less Expenses	(10,046)	(5,913)	-	-	-		

Notes:
The legislature has changed the name of this program from Board of Property Tax Appeals to the Property Value Appeals Board

1301-Clerk's Office

130103-Elections

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,141	60,435	-	18,543	-	-	-
Charges, Fees, License, Permits, Fines	296,287	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	258,333	115,568	150,000	423,927	-	(150,000)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	2,280,792	1,621,678	1,265,472	1,503,432	(118,246)	-7%
Operating Revenue	**557,761**	**2,456,795**	**1,771,678**	**1,707,942**	**1,503,432**	**(268,246)**	**-15%**
Total Revenue	**557,761**	**2,456,795**	**1,771,678**	**1,707,942**	**1,503,432**	**(268,246)**	**-15%**
Personnel Services	566,346	913,429	986,065	956,064	952,604	(33,461)	-3%
Materials and Services	869,016	1,419,024	1,965,106	1,596,120	2,195,553	230,447	12%
Capital Outlay	-	301,514	-	-	-	-	-
Operating Expense	**1,435,362**	**2,633,967**	**2,951,171**	**2,552,184**	**3,148,157**	**196,986**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	145,711	-	-	-	-	-	-
Transfers	-	122,429	125,000	120,000	-	(125,000)	-100%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,581,073**	**2,756,396**	**3,076,171**	**2,672,184**	**3,148,157**	**71,986**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,581,073**	**2,756,396**	**3,076,171**	**2,672,184**	**3,148,157**	**(53,014)**	**-2%**
Revenues Less Expenses	(1,023,312)	(299,601)	(1,304,493)	(964,242)	(1,644,725)		

Notes:
None

1301-Clerk's Office

130105-Recording

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**106,735**	**240,160**	**473,494**	**354,912**	**499,912**	**26,418**	**6%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,870,904	143,116	1,761,500	2,057,500	2,129,582	368,082	21%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,264	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	161,466	-	-	-	-	-
Operating Revenue	**1,872,168**	**304,582**	**1,761,500**	**2,057,500**	**2,129,582**	**368,082**	**21%**
Total Revenue	**1,978,903**	**544,742**	**2,234,994**	**2,412,412**	**2,629,494**	**394,500**	**18%**
Personnel Services	392,334	341,896	780,638	811,314	819,891	39,253	5%
Materials and Services	124,112	103,336	149,864	136,944	164,878	15,014	10%
Capital Outlay	-	153,500	-	-	-	-	-
Operating Expense	**516,446**	**598,732**	**930,502**	**948,258**	**984,769**	**54,267**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**516,446**	**598,732**	**930,502**	**948,258**	**984,769**	**54,267**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**516,446**	**598,732**	**930,502**	**948,258**	**984,769**	**54,267**	**6%**
Revenues Less Expenses	1,462,457	(53,990)	1,304,492	1,464,154	1,644,725		

Notes:
None

CLACKAMAS COUNTY

130201-Records Management

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	654,120	754,046	805,658	805,658	843,872	38,214	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**654,120**	**754,046**	**805,658**	**805,658**	**843,872**	**38,214**	**5%**
Total Revenue	**654,120**	**754,046**	**805,658**	**805,658**	**843,872**	**38,214**	**5%**
Personnel Services	609,041	638,878	675,328	676,775	701,852	26,524	4%
Materials and Services	85,041	87,249	130,330	128,883	142,020	11,690	9%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**694,082**	**726,127**	**805,658**	**805,658**	**843,872**	**38,214**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**694,082**	**726,127**	**805,658**	**805,658**	**843,872**	**38,214**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**694,082**	**726,127**	**805,658**	**805,658**	**843,872**	**38,214**	**5%**
Revenues Less Expenses	(39,962)	27,919	-	-	-		

Notes:
Shredding service is now Garten. There was a price increase. New pricing included fuel and environmental charges so all invoices will be consistent.

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CLACKAMAS
COUNTY

Justice Court

Mission Statement

The mission of the Justice Court is to promote justice in a fair and impartial forum; establishing public trust and confidence by providing citizens convenient access to justice and utilizing public resources efficiently and in a manner that demonstrates fiscal responsibility, accountability and sustainability.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Department Budget Summary by Fund

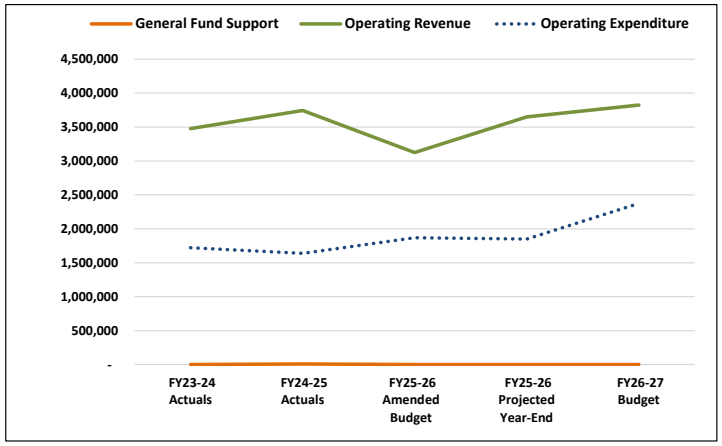
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Justice Court Services	Criminal Division	3,764,109	3,764,109	-	0.0%	7.5	6.0	1.5
	Civil Division	310,762	310,762	-	0.0%	0.5	0.0	0.5
	TOTAL	4,074,871	4,074,871	-	0.0%	8.0	6.0	2.0
	FY25-26 Budget (Amended)	3,425,000	3,425,000		0.0%	7.0	6.0	1.0
	$ Increase (Decrease)	649,871	649,871	-		1.0	0.0	1.0
	% Increase (Decrease)	19%	19%	-		14%	0%	100%

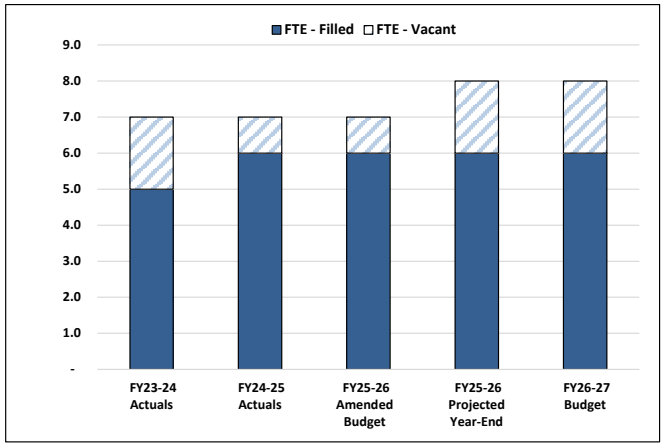
General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

25-Justice Court / 100-General Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	528,000	365,000	300,000	200,000	250,000	(50,000)	-17%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	3,286,453	3,570,210	3,050,000	3,575,000	3,759,871	709,871	23%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	191,247	126,655	75,000	75,000	65,000	(10,000)	-13%
Other Interfund Transfers	-	40,924	-	-	-	-	-
General Fund Support	-	7,969	-	-	-	-	-
Operating Revenue	**3,477,700**	**3,745,758**	**3,125,000**	**3,650,000**	**3,824,871**	**699,871**	**22%**
Total Revenue	**4,005,700**	**4,110,758**	**3,425,000**	**3,850,000**	**4,074,871**	**649,871**	**19%**
Personnel Services	773,364	745,169	963,519	1,007,384	1,111,554	148,035	15%
Materials and Services	949,117	893,586	907,043	842,616	1,263,317	356,274	39%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**1,722,481**	**1,638,754**	**1,870,563**	**1,850,000**	**2,374,871**	**504,308**	**27%**
Debt Service	-	-	-	-	-	-	-
Special Payments	1,204,774	1,009,361	1,300,000	1,300,000	1,300,000	-	0%
Transfers	-	-	-	450,000	400,000	400,000	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,927,255**	**2,648,115**	**3,170,563**	**3,600,000**	**4,074,871**	**904,308**	**29%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,927,255**	**2,648,115**	**3,170,563**	**3,600,000**	**4,074,871**	**904,308**	**29%**
Revenues Less Expenses	**1,078,445**	**1,462,643**	**254,437**	**250,000**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	7.0	7.0	7.0	8.0	8.0	-	
FTE - Filled	5.0	6.0	6.0	6.0	6.0	-	
FTE - Vacant	2.0	1.0	1.0	2.0	2.0	-	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Utilize Court Software enhancements.
- IVR (interactive Voice Response) for defendants to make payments via phone.
- Ability for defendant s to email court documents directly into Court software via new software upgrades.

FY26-27 Challenges

- Justice Court revenue depends on outside agency citations and the successful collections of fines, which can vary widely from year to year.

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Justice Court Services	Criminal Division	3,764,109	3,764,109	-	0.0%	7.5	6.0	1.5
	Civil Division	310,762	310,762	-	0.0%	0.5	0.0	0.5
	TOTAL	4,074,871	4,074,871	-	0.0%	8.0	6.0	2.0
	FY25-26 Budget (Amended)	3,425,000	3,425,000		0.0%	7.0	6.0	1.0
	$ Increase (Decrease)	649,871	649,871	-		1.0	0.0	1.0
	% Increase (Decrease)	19%	19%	-		14%	0%	100%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

250101-Criminal Division

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**528,000**	**365,000**	**300,000**	**200,000**	**250,000**	**(50,000)**	**-17%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	3,112,921	3,341,363	2,875,000	3,475,220	3,449,109	574,109	20%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	191,247	126,655	75,000	75,000	65,000	(10,000)	-13%
Other Interfund Transfers	-	40,924	-	-	-	-	-
General Fund Support	-	7,969	-	-	-	-	-
Operating Revenue	**3,304,168**	**3,516,911**	**2,950,000**	**3,550,220**	**3,514,109**	**564,109**	**19%**
Total Revenue	**3,832,168**	**3,881,911**	**3,250,000**	**3,750,220**	**3,764,109**	**514,109**	**16%**
Personnel Services	718,262	740,135	906,589	907,605	951,042	44,454	5%
Materials and Services	942,241	893,101	897,943	842,615	1,113,067	215,124	24%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,660,503**	**1,633,235**	**1,804,532**	**1,750,220**	**2,064,109**	**259,577**	**14%**
Debt Service	-	-	-	-	-	-	-
Special Payments	1,204,774	1,009,361	1,300,000	1,300,000	1,300,000	-	0%
Transfers	-	-	-	450,000	400,000	400,000	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,865,277**	**2,642,596**	**3,104,532**	**3,500,220**	**3,764,109**	**659,577**	**21%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,865,277**	**2,642,596**	**3,104,532**	**3,500,220**	**3,764,109**	**1,059,577**	**34%**
Revenues Less Expenses	966,891	1,239,315	145,468	250,000	-		

Notes:
None

CLACKAMAS COUNTY

250102-Civil Division

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	173,532	228,847	175,000	99,780	310,762	135,762	78%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**173,532**	**228,847**	**175,000**	**99,780**	**310,762**	**135,762**	**78%**
Total Revenue	**173,532**	**228,847**	**175,000**	**99,780**	**310,762**	**135,762**	**78%**
Personnel Services	55,102	5,034	56,931	99,779	160,512	103,581	182%
Materials and Services	6,877	485	9,100	1	150,250	141,150	1551%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**61,978**	**5,519**	**66,031**	**99,780**	**310,762**	**244,731**	**371%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**61,978**	**5,519**	**66,031**	**99,780**	**310,762**	**244,731**	**371%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**61,978**	**5,519**	**66,031**	**99,780**	**310,762**	**244,731**	**371%**
Revenues Less Expenses	111,554	223,328	108,969	-	-		

Notes:
None

District Attorney

Mission Statement

The mission of the District Attorney's Office is to provide leadership, accountability, and high-quality service in a fair and just manner so that those who live, work, and play in Clackamas County can enjoy a safe and livable community.

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Department Budget Summary by Fund

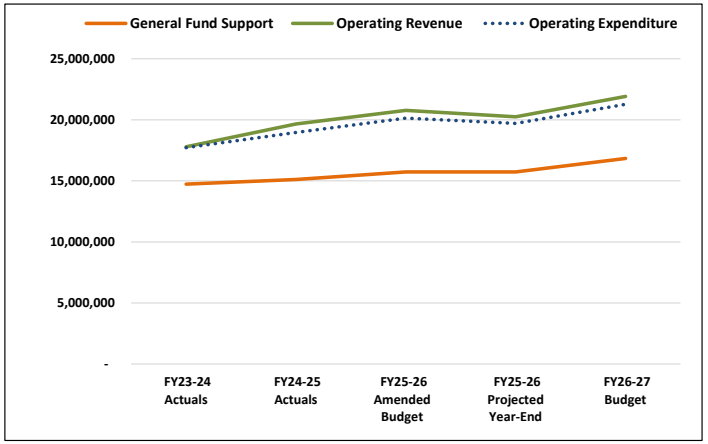
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
District Attorney's Office	Business Administration	995,141		995,141	995,142	100%	1.0	1.0	0.0
	Office of the District Attorney	3,995,499		3,995,499	3,795,499	95%	16.4	15.4	1.0
Family Support	Child Support Enforcement	2,454,806		2,454,806	381,416	16%	13.4	13.4	0.0
				-					
Justice & Public Safety	Adult & Juvenile Criminal Prosecution & Case Resolution	8,944,034	148,077	9,092,111	8,175,221	90%	32.0	29.0	3.0
	Adult & Juvenile Criminal Prosecution & Case Resolution Support	3,179,013		3,179,013	2,579,013	81%	23.0	22.0	1.0
Victim & Support Services	Victim Assistance	2,346,192		2,346,192	907,709	39%	11.0	10.0	1.0
	TOTAL	21,914,686	148,077	22,062,763	16,834,000	76%	96.7	90.7	6.0
	FY25-26 Budget (Amended)	20,782,116	85,000	20,867,116	15,737,399	75%	96.7	87.7	9.0
	$ Increase (Decrease)	1,132,571	63,077	1,195,648	1,096,601		0.0	3.0	(3.0)
	% Increase (Decrease)	5%	74%	6%	7%		0%	3%	-33%

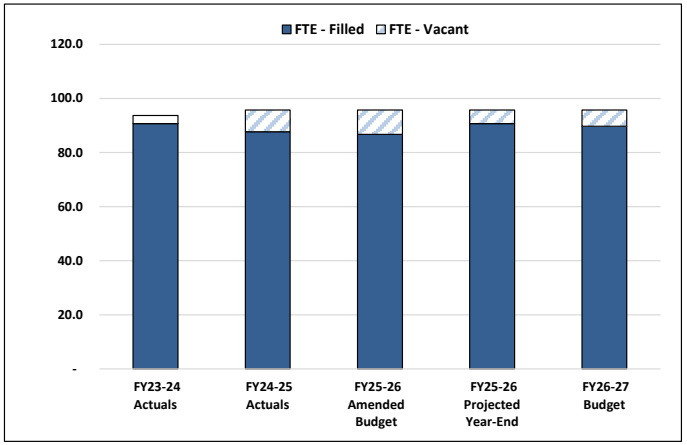
General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY25-26 FTE: The figures align to each department's updated personnel counts.***

24-District Attorney (DA) / 100-General Fund
Summary of Revenue and Expense

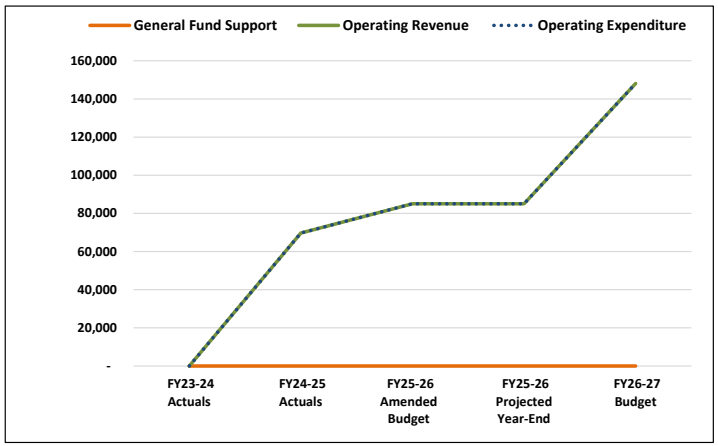
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	300,376	11,102	11,102	11,102	-	(11,102)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,512,943	3,953,849	4,508,616	3,954,245	4,455,686	(52,930)	-1%
Charges, Fees, License, Permits	540,285	512,869	524,999	555,238	625,000	100,001	19%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,621	81,777	-	521	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	14,730,917	15,114,994	15,737,399	15,737,399	16,834,000	1,096,601	7%
Operating Revenue	**17,787,767**	**19,663,489**	**20,771,014**	**20,247,403**	**21,914,686**	**1,143,672**	**6%**
Total Revenue	**18,088,143**	**19,674,591**	**20,782,116**	**20,258,505**	**21,914,686**	**1,132,570**	**5%**
Personnel Services	15,054,551	16,189,674	17,303,921	17,208,140	18,033,223	729,303	4%
Materials and Services	2,664,070	2,776,315	2,833,195	2,492,365	3,236,463	403,268	14%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**17,718,620**	**18,965,989**	**20,137,116**	**19,700,505**	**21,269,686**	**1,132,571**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	418,500	697,500	645,000	558,000	645,000	-	0%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**18,137,120**	**19,663,489**	**20,782,116**	**20,258,505**	**21,914,686**	**1,132,571**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**18,137,120**	**19,663,489**	**20,782,116**	**20,258,505**	**21,914,686**	**1,132,571**	**5%**
Revenues Less Expenses	**(48,978)**	**11,102**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	93.7	95.7	95.7	95.7	95.7	-	
FTE - Filled	90.7	87.7	86.7	90.7	89.7	(1.0)	
FTE - Vacant	3.0	8.0	9.0	5.0	6.0	1.0	

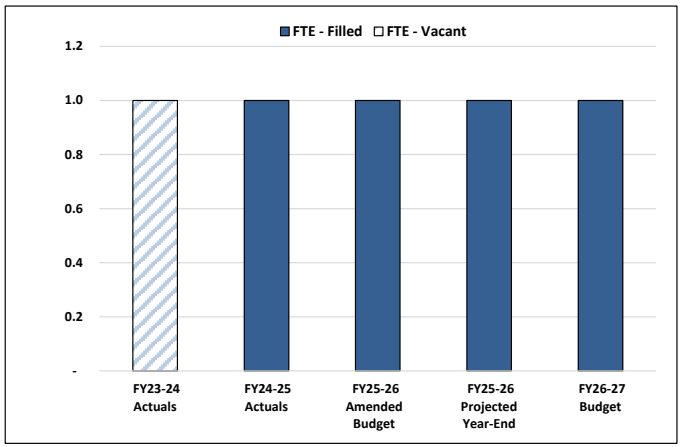




24-District Attorney (DA) / 230-Special Grants Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	85,000	85,000	148,077	63,077	74%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	69,651	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**-**	**69,651**	**85,000**	**85,000**	**148,077**	**63,077**	**74%**
Total Revenue	**-**	**69,651**	**85,000**	**85,000**	**148,077**	**63,077**	**74%**
Personnel Services	-	66,548	82,435	85,000	148,077	65,642	80%
Materials and Services	-	3,103	2,566	-	-	(2,566)	-100%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**-**	**69,651**	**85,001**	**85,000**	**148,077**	**63,076**	**74%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**69,651**	**85,001**	**85,000**	**148,077**	**63,076**	**74%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**69,651**	**85,001**	**85,000**	**148,077**	**63,076**	**74%**
Revenues Less Expenses	**-**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	1.0	1.0	1.0	1.0	1.0	-	
FTE - Filled	-	1.0	1.0	1.0	1.0	-	
FTE - Vacant	1.0	-	-	-	-	-	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Recent improvements to our discovery fee schedule will help our office recover the full cost of discovery production.
- Investments in technology enhancements may lead to increased efficiencies over time as we work to explore the application of Artificial Intelligence in a prosecutorial setting.
- An ongoing project to integrate DA and Police Agency case management systems is proven to reduce the time that it takes our staff to process reports. These benefits will continue to increase over time as we integrate with other agencies.
- Our volunteer program and strong relationships with community non-profits will help support victim advocacy considering budget constraints.

FY26-27 Challenges

- Operational costs are growing at a rate that exceeds the county's funding of our office. If this model continues through FY 26-27, we will implement a hiring freeze which will result in unusually high caseload assignments, backlog, and delay of services.
- Our budget is not sufficient to adjust compensation for our prosecutors to remain competitive in the job market. Since February 2025, we have lost about 15% of our DDAs to positions that offer higher pay compared to about 5% the year prior. This will continue to worsen if funding is not made available to close these gaps.
- Uncertainty surrounding the availability of grant funds makes it difficult to rely on funding that our office requires to pay for critical positions.
- Notwithstanding the limitations we face in maintaining our budget, we lack the necessary funding to pursue initiatives that may innovate and further improve the criminal justice system in Clackamas County.

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
District Attorney's Office	Business Administration	995,141		995,141	995,142	100%	1.0	1.0	0.0
	Office of the District Attorney	3,995,499		3,995,499	3,795,499	95%	16.4	15.4	1.0
Family Support	Child Support Enforcement	2,454,806		2,454,806	381,416	16%	13.4	13.4	0.0
Justice & Public Safety	Adult & Juvenile Criminal Prosecution & Case Resolution	8,944,034	148,077	9,092,111	8,175,221	90%	32.0	29.0	3.0
	Adult & Juvenile Criminal Prosecution & Case Resolution Support	3,179,013		3,179,013	2,579,013	81%	23.0	22.0	1.0
Victim & Support Services	Victim Assistance	2,346,192		2,346,192	907,709	39%	11.0	10.0	1.0
	TOTAL	21,914,686	148,077	22,062,763	16,834,000	76%	96.7	90.7	6.0
	FY25-26 Budget (Amended)	20,782,116	85,000	20,867,116	15,737,399	75%	96.7	87.7	9.0
	$ Increase (Decrease)	1,132,571	63,077	1,195,648	1,096,601		0.0	3.0	(3.0)
	% Increase (Decrease)	5%	74%	6%	7%		0%	3%	-33%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY25-26 FTE: The figures align to each department's updated personnel counts.***

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240101-Business Administration

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**11,102**	**11,102**	**11,102**	**11,102**	**-**	**(11,102)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,621	877	-	500	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,917,781	2,326,438	896,668	712,916	995,142	98,474	11%
Operating Revenue	**2,921,402**	**2,327,315**	**896,668**	**713,416**	**995,142**	**98,474**	**11%**
Total Revenue	**2,932,504**	**2,338,417**	**907,770**	**724,518**	**995,142**	**87,372**	**10%**
Personnel Services	1,393,861	587,953	305,884	196,522	206,098	(99,785)	-33%
Materials and Services	1,791,591	1,524,359	601,887	527,996	789,044	187,157	31%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**3,185,452**	**2,112,312**	**907,770**	**724,518**	**995,142**	**87,372**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,185,452**	**2,112,312**	**907,770**	**724,518**	**995,142**	**87,372**	**10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,185,452**	**2,112,312**	**907,770**	**724,518**	**995,142**	**87,372**	**10%**
Revenues Less Expenses	(252,947)	226,105	-	-	-		

Notes:
None

240102-Office of the District Attorney

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	200,000	200,000	200,000	-	0%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	80,900	-	21	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,065,286	2,437,407	3,956,690	3,894,578	3,795,499	(161,191)	-4%
Operating Revenue	**2,065,286**	**2,518,307**	**4,156,690**	**4,094,599**	**3,995,499**	**(161,191)**	**-4%**
Total Revenue	**2,065,286**	**2,518,307**	**4,156,690**	**4,094,599**	**3,995,499**	**(161,191)**	**-4%**
Personnel Services	1,942,585	2,678,002	3,798,823	3,657,920	3,605,683	(193,139)	-5%
Materials and Services	122,700	135,570	357,867	436,679	389,816	31,949	9%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,065,285**	**2,813,573**	**4,156,690**	**4,094,599**	**3,995,499**	**(161,190)**	**-4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,065,285**	**2,813,573**	**4,156,690**	**4,094,599**	**3,995,499**	**(161,190)**	**-4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,065,285**	**2,813,573**	**4,156,690**	**4,094,599**	**3,995,499**	**(161,190)**	**-4%**
Revenues Less Expenses	-	(295,266)	-	-	-		

Notes:
None

240103-Policy, Performance & Partnerships

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	204,090	161,994	-	-	-	-	-
Operating Revenue	**204,090**	**161,994**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**204,090**	**161,994**	**-**	**-**	**-**	**-**	**-**
Personnel Services	204,090	161,994	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**204,090**	**161,994**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**204,090**	**161,994**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**204,090**	**161,994**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	-	-	-	-	-		

Notes:
Inactive Program For FY26-27.

CLACKAMAS COUNTY

240202-Child Support Enforcement

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,915,414	1,697,421	2,117,167	2,009,215	2,073,390	(43,777)	-2%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	405,483	286,504	296,965	252,932	381,416	84,451	28%
Operating Revenue	**2,320,897**	**1,983,925**	**2,414,132**	**2,262,147**	**2,454,806**	**40,674**	**2%**
Total Revenue	**2,320,897**	**1,983,925**	**2,414,132**	**2,262,147**	**2,454,806**	**40,674**	**2%**
Personnel Services	1,713,290	1,820,777	2,131,665	1,990,580	2,183,763	52,098	2%
Materials and Services	315,290	344,635	282,467	271,567	271,043	(11,424)	-4%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,028,579**	**2,165,412**	**2,414,132**	**2,262,147**	**2,454,806**	**40,674**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,028,579**	**2,165,412**	**2,414,132**	**2,262,147**	**2,454,806**	**40,674**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,028,579**	**2,165,412**	**2,414,132**	**2,262,147**	**2,454,806**	**40,674**	**2%**
Revenues Less Expenses	292,317	(181,487)	-	-	-		

Notes:
None

240302-Adult & Juvenile Criminal Prosecution & Case Resolution

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**289,274**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	208,672	839,700	501,300	916,890	77,190	9%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	64,484	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	6,226,884	6,973,745	7,622,874	7,935,998	8,175,221	552,347	7%
Operating Revenue	**6,226,884**	**7,246,901**	**8,462,574**	**8,437,298**	**9,092,111**	**629,537**	**7%**
Total Revenue	**6,516,158**	**7,246,901**	**8,462,574**	**8,437,298**	**9,092,111**	**629,537**	**7%**
Personnel Services	5,846,613	7,027,359	7,448,570	7,745,382	7,789,002	340,432	5%
Materials and Services	132,845	489,771	1,014,004	691,916	1,303,109	289,105	29%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**5,979,458**	**7,517,130**	**8,462,574**	**8,437,298**	**9,092,111**	**629,537**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,979,458**	**7,517,130**	**8,462,574**	**8,437,298**	**9,092,111**	**629,537**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,979,458**	**7,517,130**	**8,462,574**	**8,437,298**	**9,092,111**	**629,537**	**7%**
Revenues Less Expenses	536,700	(270,230)	-	-	-		

Notes:
None

240303-Adult & Juvenile Criminal Prosecution & Case Resolution Support

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	446,704	395,168	419,999	510,000	600,001	180,002	43%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	5,167	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,665,272	1,696,659	2,189,652	2,165,780	2,579,013	389,361	18%
Operating Revenue	**2,111,976**	**2,096,994**	**2,609,651**	**2,675,780**	**3,179,014**	**569,363**	**22%**
Total Revenue	**2,111,976**	**2,096,994**	**2,609,651**	**2,675,780**	**3,179,014**	**569,363**	**22%**
Personnel Services	2,024,292	2,058,663	2,271,922	2,338,050	2,896,725	624,803	28%
Materials and Services	-	-	337,729	337,730	282,289	(55,440)	-16%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,024,292**	**2,058,663**	**2,609,651**	**2,675,780**	**3,179,014**	**569,362**	**22%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,024,292**	**2,058,663**	**2,609,651**	**2,675,780**	**3,179,014**	**569,362**	**22%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,024,292**	**2,058,663**	**2,609,651**	**2,675,780**	**3,179,014**	**569,362**	**22%**
Revenues Less Expenses	87,684	38,331	-	-	-		

Notes:
None

CLACKAMAS COUNTY

240304-Operational Development & Innovation

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	358,489	384,599	-	-	-	-	-
Operating Revenue	**358,489**	**384,599**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**358,489**	**384,599**	**-**	**-**	**-**	**-**	**-**
Personnel Services	416,903	392,133	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**416,903**	**392,133**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**416,903**	**392,133**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**416,903**	**392,133**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	(58,414)	(7,534)	-	-	-		

Notes:
Inactive Program For FY26-27.

240305-Post-Adjudication

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	7,000	1,353	-	-	-	-	-
Operating Revenue	**7,000**	**1,353**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**7,000**	**1,353**	**-**	**-**	**-**	**-**	**-**
Personnel Services	23,612	-	-	-	-	-	-
Materials and Services	3,088	1,353	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**26,700**	**1,353**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**26,700**	**1,353**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**26,700**	**1,353**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	(19,700)	-	-	-	-		

Notes:
Inactive Program For FY26-27.

CLACKAMAS COUNTY

240306-Pre-Charging Assistance

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	159,847	96,739	-	-	-	-	-
Operating Revenue	**159,847**	**96,739**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**159,847**	**96,739**	**-**	**-**	**-**	**-**	**-**
Personnel Services	217,572	233,645	-	-	-	-	-
Materials and Services	34,480	27,313	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**252,051**	**260,958**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**252,051**	**260,958**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**252,051**	**260,958**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	(92,204)	(164,219)	-	-	-		

Notes:
Inactive Program For FY26-27.

240401-Victim Assistance

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	597,529	2,047,756	1,436,749	1,328,730	1,413,483	(23,266)	-2%
Charges, Fees, License, Permits, Fines	93,581	117,701	105,000	45,238	25,000	(80,000)	-76%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	720,785	749,556	774,550	775,195	907,709	133,159	17%
Operating Revenue	**1,411,896**	**2,915,013**	**2,316,299**	**2,149,163**	**2,346,192**	**29,893**	**1%**
Total Revenue	**1,411,896**	**2,915,013**	**2,316,299**	**2,149,163**	**2,346,192**	**29,893**	**1%**
Personnel Services	1,271,733	1,295,695	1,429,493	1,364,686	1,500,029	70,536	5%
Materials and Services	264,077	256,417	241,807	226,477	201,163	(40,644)	-17%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,535,810**	**1,552,112**	**1,671,299**	**1,591,163**	**1,701,192**	**29,893**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	418,500	697,500	645,000	558,000	645,000	-	0%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,954,310**	**2,249,612**	**2,316,299**	**2,149,163**	**2,346,192**	**29,893**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,954,310**	**2,249,612**	**2,316,299**	**2,149,163**	**2,346,192**	**29,893**	**1%**
Revenues Less Expenses	(542,414)	665,401	-	-	-		

Notes:
None

Sheriff's Office

Mission Statement

The mission of the Clackamas County Sheriff's Office is to provide public safety services to the people of Clackamas County so they can experience a safe and secure community.

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Sheriff's Operating Levy Fund (206)	FY26-27 Inmate Welfare Special Fund (207)	FY26-27 CCSO Forfeitures (209)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE *** Total	Filled	Vacant
Administration	Office of the Sheriff	3,009,772				-	3,009,772	1,388,491	46%	11.0	9.0	2.0
	Finance	1,426,265				-	1,426,265	819,973	57%	7.0	7.0	0.0
	Operational Support	7,765,266				-	7,765,266	3,910,644	50%	37.0	36.0	1.0
	Professional Standards	400,913				-	400,913	230,488	57%	1.0	1.0	0.0
	Public Information Office (PIO)	599,965				-	599,965	120,426	20%	5.0	5.0	0.0
Law Enforcement	City of Estacada	1,673,603				-	1,673,603	-	0%	5.3	5.3	0.0
	City of Happy Valley	5,958,703				-	5,958,703	-	0%	18.0	18.0	0.0
	City of Wilsonville	7,607,273				-	7,607,273	-	0%	22.0	22.0	0.0
	Critical Incident Response	779,152				-	779,152	779,152	100%	1.0	1.0	0.0
	Enhanced Law Enforcement District (ELED)**					-		-		36.0	30.0	6.0
	Family Justice Center (FJC)	2,372,753				-	2,372,753	2,372,753	100%	11.0	11.0	0.0
	Investigations	10,627,742				-	10,627,742	10,119,992	95%	39.0	32.0	7.0
	Patrol	19,433,079				-	19,433,079	18,578,214	96%	71.8	55.8	16.0
	Traffic Enforcement	-				-		-	0%	3.0	3.0	0.0
	CCSO Forfeitures	-			176,000		176,000	-	0%	0.0	0.0	0.0
Public Safety	Civil	9,544,145				-	9,544,145	8,791,742	92%	42.0	33.0	9.0
	Parole and Probation	18,500,173					18,500,173	5,440,863	29%	83.0	70.0	13.0
	Jail	34,096,830		-		200,000	34,296,830	33,589,221	98%	110.0	103.0	7.0
	Inmate Welfare			60,000			60,000		0%	0.0	0.0	0.0
Training	Public Safety Training Center (PSTC)	1,123,071				-	1,123,071	-	0%	4.0	4.0	0.0
	Training & Wellness	2,112,346				-	2,112,346	1,187,040	56%	8.0	7.0	1.0
Sheriff Operating Levy	Sheriff Operating Levy	-	28,364,826			-	28,364,826	-	0%	92.0	81.0	11.0
	TOTAL	127,031,052	28,364,826	60,000	176,000	200,000	155,831,878	87,328,999	56%	607.0	534.0	73.0
	*******FY25-26 Budget (Amended)***	119,263,042	32,580,281	208,626	44,500	200,000	152,296,449	82,802,000	54%	607.0	560.0	47.0
	$ Increase (Decrease)	7,768,010	(4,215,454)	(148,626)	131,500	-	3,535,429	4,526,999		-	(26.0)	26.0
	% Increase (Decrease)	7%	-13%	-71%	296%	0%	2%	5%		0%	-5%	55%

General Fund Support is a subsidy, net of any other revenue received by the department.

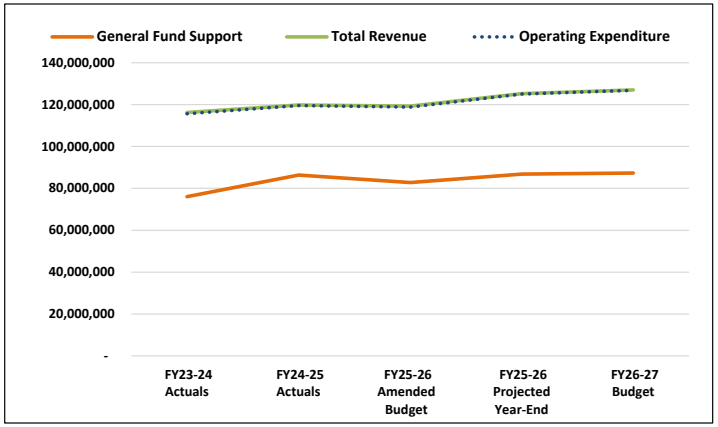
***** ELED Personnel Services are shown as "Contracted Labor". FTE rolls up into department 80.***

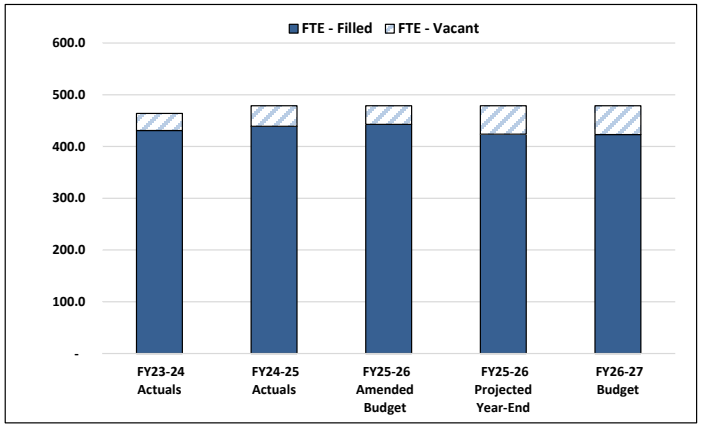
****** FY26-27 FTE: The figures align to each department's updated personnel counts.***

******FY25-26 Budget (Amended) does not include the pending Q4 supplemental budget request for $3.65 million which will represent a 1% increase year over year in general fund support.**

21-Sheriff's Office (CCSO) / 100-General Fund
Summary of Revenue and Expense

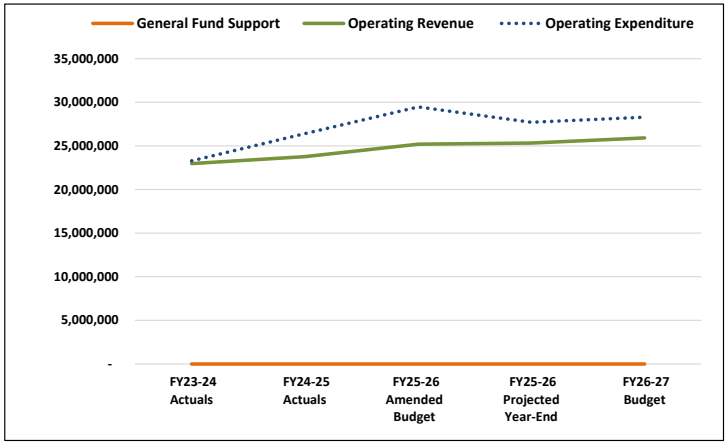
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	295,588	1,540,852	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	14,210,112	9,869,943	12,966,206	13,276,837	13,443,925	477,719	4%
Charges, Fees, License, Permits	18,019,949	21,330,990	22,779,837	23,982,644	24,991,976	2,212,139	10%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	7,669,265	540,056	315,000	370,655	362,436	47,436	15%
Other Interfund Transfers	-	215,136	400,000	834,381	903,715	503,715	126%
General Fund Support	76,055,612	86,373,908	82,802,000	86,802,000	87,328,999	4,526,999	5%
Operating Revenue	**115,954,937**	**118,330,033**	**119,263,043**	**125,266,517**	**127,031,051**	**7,768,008**	**7%**
Total Revenue	**116,250,525**	**119,870,884**	**119,263,043**	**125,266,517**	**127,031,051**	**7,768,008**	**7%**
Personnel Services	88,960,812	90,108,362	88,739,998	93,476,692	92,961,264	4,221,265	5%
Materials and Services	24,799,040	28,700,813	27,500,000	28,686,058	33,420,170	5,920,170	22%
Capital Outlay	1,887,486	743,290	2,573,043	2,900,338	451,941	(2,121,102)	-82%
Operating Expenditure	**115,647,337**	**119,552,465**	**118,813,042**	**125,063,088**	**126,833,375**	**8,020,333**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	342,804	155,513	250,000	91,008	75,000	(175,000)	-70%
Transfers	186,322	162,907	200,000	112,421	122,677	(77,323)	-39%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**116,176,463**	**119,870,884**	**119,263,042**	**125,266,517**	**127,031,052**	**7,768,010**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**116,176,463**	**119,870,884**	**119,263,042**	**125,266,517**	**127,031,052**	**7,768,010**	**7%**
Revenues Less Expenses	**74,062**	-	-	-	-		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	**464.0**	**479.0**	**479.0**	**479.0**	**479.0**	**-**	
FTE - Filled	**431.0**	**439.0**	**443.0**	**424.0**	**423.0**	**(1.0)**	
FTE - Vacant	**33.0**	**40.0**	**36.0**	**55.0**	**56.0**	**1.0**	

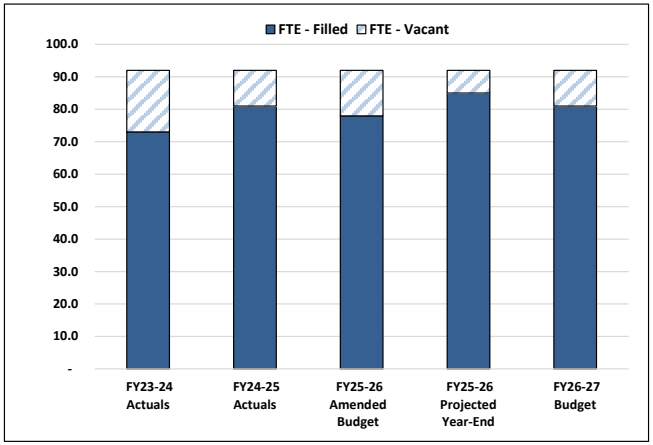




21-Sheriff's Office (CCSO) / 206-Sheriff's Operating Levy
Summary of Revenue and Expense

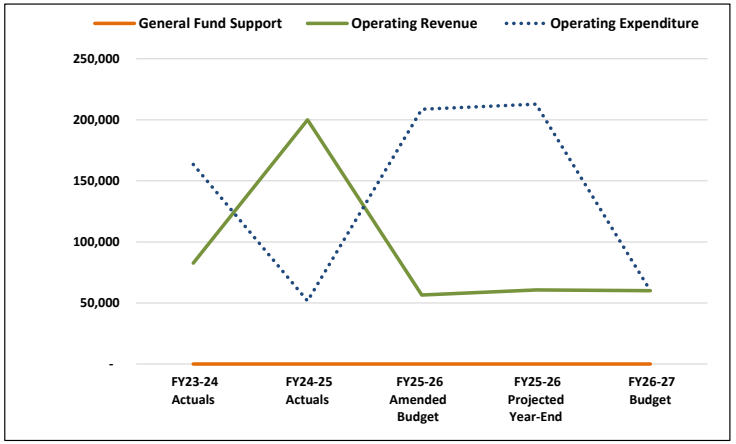
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	7,808,077	7,495,281	7,370,281	4,866,919	2,441,920	(4,928,361)	-67%
Taxes	22,314,439	23,250,418	24,910,000	24,954,300	25,702,929	792,929	3%
Federal, State, Local, All Other Gifts	86,180	20,784	-	146,700	151,900	151,900	-
Charges, Fees, License, Permits	-	4,183	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	578,948	501,693	300,000	237,752	68,077	(231,923)	-77%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**22,979,567**	**23,777,078**	**25,210,000**	**25,338,752**	**25,922,906**	**712,906**	**3%**
Total Revenue	**30,787,644**	**31,272,359**	**32,580,281**	**30,205,671**	**28,364,826**	**(4,215,455)**	**-13%**
Personnel Services	13,312,263	16,945,634	18,204,039	17,833,773	17,209,784	(994,255)	-5%
Materials and Services	9,008,368	8,480,920	9,270,000	8,761,979	10,070,042	800,042	9%
Capital Outlay	971,733	978,886	2,000,000	1,117,999	1,025,000	(975,000)	-49%
Operating Expenditure	**23,292,363**	**26,405,440**	**29,474,039**	**27,713,751**	**28,304,826**	**(1,169,212)**	**-4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	50,000	60,000	60,000	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	3,106,242	-	-	(3,106,242)	-100%
Total Appropriated	**23,292,363**	**26,405,440**	**32,580,281**	**27,763,751**	**28,364,826**	**(4,215,454)**	**-13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**23,292,363**	**26,405,440**	**32,580,281**	**27,763,751**	**28,364,826**	**(4,215,454)**	**-13%**
Revenues Less Expenses	**7,495,281**	**4,866,919**	**-**	**2,441,920**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	92.0	92.0	92.0	92.0	92.0	-	
FTE - Filled	73.0	81.0	78.0	85.0	81.0	(4.0)	
FTE - Vacant	19.0	11.0	14.0	7.0	11.0	4.0	

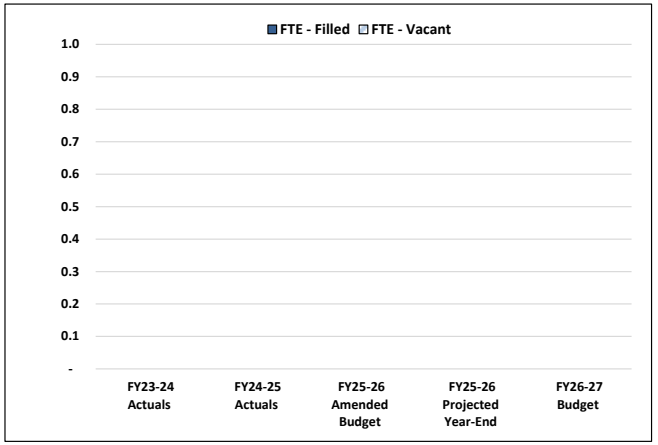




21-Sheriff's Office (CCSO) / 207-Inmate Welfare Special Fund
Summary of Revenue and Expense

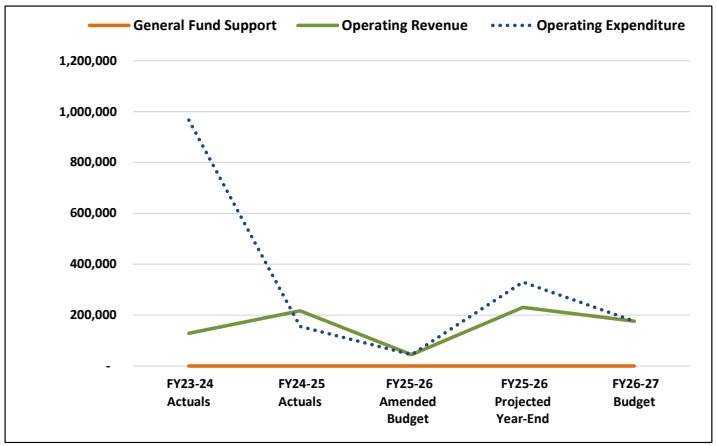
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	84,534	3,800	152,126	152,126	-	(152,126)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	80,135	196,208	55,000	55,000	60,000	5,000	9%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,560	3,764	1,500	5,683	-	(1,500)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**82,695**	**199,972**	**56,500**	**60,683**	**60,000**	**3,500**	**6%**
Total Revenue	**167,229**	**203,771**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	163,429	51,646	208,626	212,809	60,000	(148,626)	-71%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Revenues Less Expenses	**3,800**	**152,126**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

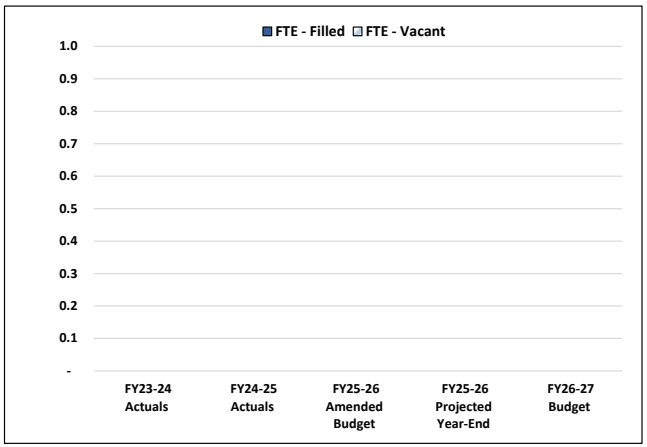




21-Sheriff's Office (CCSO) / 209-CCSO Forfeitures
Summary of Revenue and Expense

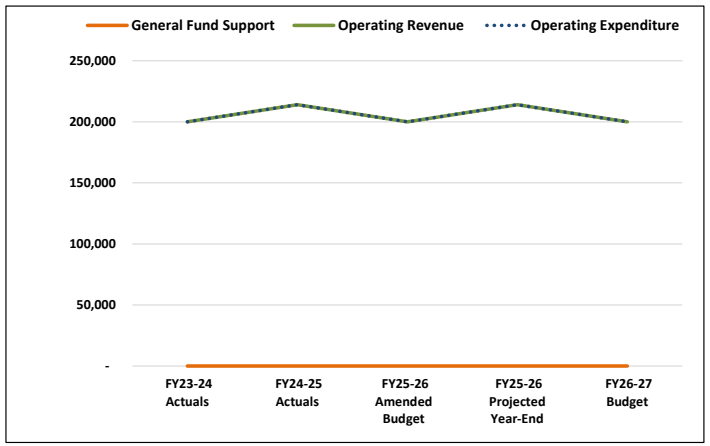
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	856,677	18,487	-	99,437	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	90,096	70,144	43,500	225,000	175,000	131,500	302%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	38,607	146,648	1,000	5,500	1,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**128,703**	**216,792**	**44,500**	**230,500**	**176,000**	**131,500**	**296%**
Total Revenue	**985,380**	**235,279**	**44,500**	**329,937**	**176,000**	**131,500**	**296%**
Personnel Services	442,394	-	-	-	-	-	-
Materials and Services	1,160	155,228	100	329,937	176,000	175,900	175637%
Capital Outlay	523,339	-	44,400	-	-	(44,400)	-100%
Operating Expenditure	**966,893**	**155,228**	**44,500**	**329,937**	**176,000**	**131,500**	**296%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**966,893**	**155,228**	**44,500**	**329,937**	**176,000**	**131,500**	**296%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**966,893**	**155,228**	**44,500**	**329,937**	**176,000**	**131,500**	**296%**
Revenues Less Expenses	**18,487**	**80,051**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

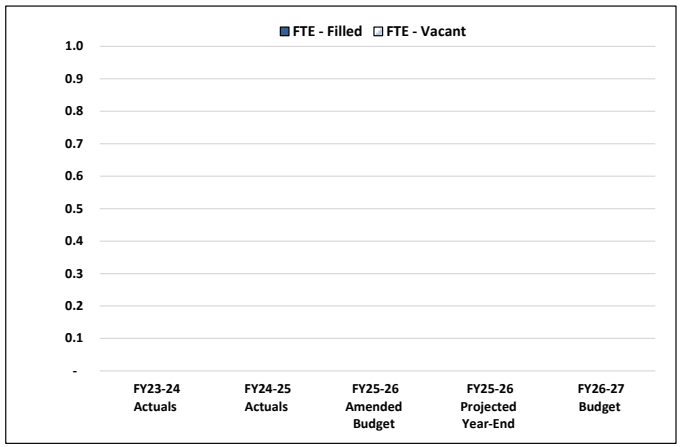




21-Sheriff's Office (CCSO) / 230-Special Grants Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	199,999	214,000	200,000	214,000	200,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**199,999**	**214,000**	**200,000**	**214,000**	**200,000**	**-**	**0%**
Total Revenue	**199,999**	**214,000**	**200,000**	**214,000**	**200,000**	**-**	**0%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	199,999	214,000	200,000	214,000	200,000	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**199,999**	**214,000**	**200,000**	**214,000**	**200,000**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**199,999**	**214,000**	**200,000**	**214,000**	**200,000**	**-**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**199,999**	**214,000**	**200,000**	**214,000**	**200,000**	**-**	**0%**
Revenues Less Expenses	**-**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Technology continues to present opportunities to improve service delivery, enhance call response and increase efficiency.
- Secured grant funding to continue evidence-based supervision and treatment in support of CSAP and secured new funds for a dedicated Parole and Probation Officer with added support for Patrol to more effectively supervise non-violent offenders with prison-eligible sentences.
- Continued Organized Retail Theft Grant Funding, allowing the Sheriff's Office to continue targeting retail theft in our communities.

FY26-27 Challenges

- Increasing personnel costs and materials & services costs to include fuel, vehicle maintenance, jail food, jail medical, and safety equipment.
- Aging fleet: 38% of vehicles at or near end-of-life. Breakdowns are increasing, units are out of service longer, and patrol coverage is at risk due to fewer reliable vehicles.
- Increasing demand for jail beds, combined with an inefficient and failing jail infrastructure.
- Lack of General Fund Support to fill 37 Sworn General Fund Positions (15 Patrol, 3 Investigations, 13 Jail, 6 Parole and Probation).

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Sheriff's Operating Levy Fund (206)	FY26-27 Inmate Welfare Special Fund (207)	FY26-27 CCSO Forfeitures (209)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE *** Total	Filled	Vacant
Administration	Office of the Sheriff	3,009,772				-	3,009,772	1,388,491	46%	11.0	9.0	2.0
	Finance	1,426,265				-	1,426,265	819,973	57%	7.0	7.0	0.0
	Operational Support	7,765,266				-	7,765,266	3,910,644	50%	37.0	36.0	1.0
	Professional Standards	400,913				-	400,913	230,488	57%	1.0	1.0	0.0
	Public Information Office (PIO)	599,965				-	599,965	120,426	20%	5.0	5.0	0.0
Law Enforcement	City of Estacada	1,673,603				-	1,673,603	-	0%	5.3	5.3	0.0
	City of Happy Valley	5,958,703				-	5,958,703	-	0%	18.0	18.0	0.0
	City of Wilsonville	7,607,273				-	7,607,273	-	0%	22.0	22.0	0.0
	Critical Incident Response	779,152				-	779,152	779,152	100%	1.0	1.0	0.0
	Enhanced Law Enforcement District (ELED)**					-		-		36.0	30.0	6.0
	Family Justice Center (FJC)	2,372,753				-	2,372,753	2,372,753	100%	11.0	11.0	0.0
	Investigations	10,627,742				-	10,627,742	10,119,992	95%	39.0	32.0	7.0
	Patrol	19,433,079				-	19,433,079	18,578,214	96%	71.8	55.8	16.0
	Traffic Enforcement	-				-		-	0%	3.0	3.0	0.0
	CCSO Forfeitures	-			176,000		176,000	-	0%	0.0	0.0	0.0
Public Safety	Civil	9,544,145				-	9,544,145	8,791,742	92%	42.0	33.0	9.0
	Parole and Probation	18,500,173					18,500,173	5,440,863	29%	83.0	70.0	13.0
	Jail	34,096,830		-		200,000	34,296,830	33,589,221	98%	110.0	103.0	7.0
	Inmate Welfare			60,000			60,000		0%	0.0	0.0	0.0
Training	Public Safety Training Center (PSTC)	1,123,071				-	1,123,071	-	0%	4.0	4.0	0.0
	Training & Wellness	2,112,346				-	2,112,346	1,187,040	56%	8.0	7.0	1.0
Sheriff Operating Levy	Sheriff Operating Levy	-	28,364,826			-	28,364,826	-	0%	92.0	81.0	11.0
	TOTAL	127,031,052	28,364,826	60,000	176,000	200,000	155,831,878	87,328,999	56%	607.0	534.0	73.0
	*******FY25-26 Budget (Amended)***	119,263,042	32,580,281	208,626	44,500	200,000	152,296,449	82,802,000	54%	607.0	560.0	47.0
	$ Increase (Decrease)	7,768,010	(4,215,454)	(148,626)	131,500	-	3,535,429	4,526,999		-	(26.0)	26.0
	% Increase (Decrease)	7%	-13%	-71%	296%	0%	2%	5%		0%	-5%	55%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** ELED Personnel Services are shown as "Contracted Labor". FTE rolls up into department 80.***

****** FY26-27 FTE: The figures align to each department's updated personnel counts.***

******FY25-26 Budget (Amended) does not include the pending Q4 supplemental budget request for $3.65 million which will represent a 1% increase year over year in general fund support.**

CLACKAMAS COUNTY

210101-Office of the Sheriff

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	80	1,712	-	165	-	-	-
Charges, Fees, License, Permits, Fines	477,564	1,229,954	1,461,057	1,461,057	1,621,281	160,224	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,875	15,167	-	2,342	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,523,408	4,590,356	1,734,434	2,097,606	1,388,491	(345,943)	-20%
Operating Revenue	**3,003,927**	**5,837,189**	**3,195,491**	**3,561,170**	**3,009,772**	**(185,719)**	**-6%**
Total Revenue	**3,003,927**	**5,837,189**	**3,195,491**	**3,561,170**	**3,009,772**	**(185,719)**	**-6%**
Personnel Services	2,689,674	2,989,586	2,742,969	2,962,755	2,331,081	(411,887)	-15%
Materials and Services	302,517	591,178	452,522	598,415	678,691	226,169	50%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,992,191**	**3,580,764**	**3,195,491**	**3,561,170**	**3,009,772**	**(185,719)**	**-6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	11,736	120,907	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,003,927**	**3,701,671**	**3,195,491**	**3,561,170**	**3,009,772**	**(185,719)**	**-6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,003,927**	**3,701,671**	**3,195,491**	**3,561,170**	**3,009,772**	**(185,719)**	**-6%**
Revenues Less Expenses	-	2,135,518	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210102-Finance

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	255,887	557,007	575,020	575,020	606,292	31,272	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	901,136	839,270	752,809	743,740	819,973	67,164	9%
Operating Revenue	**1,157,023**	**1,396,277**	**1,327,829**	**1,318,760**	**1,426,265**	**98,436**	**7%**
Total Revenue	**1,157,023**	**1,396,277**	**1,327,829**	**1,318,760**	**1,426,265**	**98,436**	**7%**
Personnel Services	1,136,097	958,044	1,177,929	1,182,261	1,277,402	99,472	8%
Materials and Services	147,457	138,547	149,900	136,499	148,863	(1,037)	-1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,283,554**	**1,096,591**	**1,327,829**	**1,318,760**	**1,426,265**	**98,435**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,283,554**	**1,096,591**	**1,327,829**	**1,318,760**	**1,426,265**	**98,435**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,283,554**	**1,096,591**	**1,327,829**	**1,318,760**	**1,426,265**	**98,435**	**7%**
Revenues Less Expenses	(126,531)	299,686	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210103-Operational Support

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	20,424	1,762	-	547	-	-	-
Charges, Fees, License, Permits, Fines	2,573,379	2,799,763	3,736,585	3,682,672	3,752,246	15,661	0%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	188,108	124,622	63,500	99,508	102,376	38,876	61%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	6,919,009	5,515,554	4,294,265	4,927,931	3,910,644	(383,621)	-9%
Operating Revenue	**9,700,920**	**8,441,701**	**8,094,350**	**8,710,658**	**7,765,266**	**(329,084)**	**-4%**
Total Revenue	**9,700,920**	**8,441,701**	**8,094,350**	**8,710,658**	**7,765,266**	**(329,084)**	**-4%**
Personnel Services	4,998,503	5,199,126	6,764,648	6,669,448	6,388,332	(376,316)	-6%
Materials and Services	4,750,419	3,764,147	1,329,702	1,996,210	1,376,934	47,232	4%
Capital Outlay	1,391,657	307,556	-	45,000	-	-	-
Operating Expense	**11,140,580**	**9,270,830**	**8,094,350**	**8,710,658**	**7,765,266**	**(329,084)**	**-4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**11,140,580**	**9,270,830**	**8,094,350**	**8,710,658**	**7,765,266**	**(329,084)**	**-4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**11,140,580**	**9,270,830**	**8,094,350**	**8,710,658**	**7,765,266**	**(329,084)**	**-4%**
Revenues Less Expenses	(1,439,659)	(829,128)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210104-Professional Standards

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	71,508	54,948	161,643	161,643	170,425	8,782	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	63,937	89,456	211,622	318,330	230,488	18,866	9%
Operating Revenue	**135,445**	**144,404**	**373,265**	**479,973**	**400,913**	**27,648**	**7%**
Total Revenue	**135,445**	**144,404**	**373,265**	**479,973**	**400,913**	**27,648**	**7%**
Personnel Services	89,089	230,141	321,489	435,343	375,907	54,418	17%
Materials and Services	21,503	27,095	51,776	44,630	25,006	(26,770)	-52%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**110,592**	**257,236**	**373,265**	**479,973**	**400,913**	**27,648**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**110,592**	**257,236**	**373,265**	**479,973**	**400,913**	**27,648**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**110,592**	**257,236**	**373,265**	**479,973**	**400,913**	**27,648**	**7%**
Revenues Less Expenses	24,853	(112,832)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210105-Public Information Office (PIO)

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,121	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	179,140	371,750	473,381	473,381	479,539	6,158	1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	736,669	559,815	619,746	440,083	120,426	(499,320)	-81%
Operating Revenue	**916,930**	**931,565**	**1,093,127**	**913,464**	**599,965**	**(493,162)**	**-45%**
Total Revenue	**916,930**	**931,565**	**1,093,127**	**913,464**	**599,965**	**(493,162)**	**-45%**
Personnel Services	832,649	805,862	919,982	772,425	459,379	(460,603)	-50%
Materials and Services	114,420	131,156	173,145	141,039	140,586	(32,559)	-19%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**947,069**	**937,018**	**1,093,127**	**913,464**	**599,965**	**(493,162)**	**-45%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**947,069**	**937,018**	**1,093,127**	**913,464**	**599,965**	**(493,162)**	**-45%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**947,069**	**937,018**	**1,093,127**	**913,464**	**599,965**	**(493,162)**	**-45%**
Revenues Less Expenses	(30,139)	(5,453)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210202-City of Estacada

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	215	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	978,517	1,382,026	1,513,159	1,607,300	1,673,603	160,444	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	635	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**979,366**	**1,382,026**	**1,513,159**	**1,607,300**	**1,673,603**	**160,444**	**11%**
Total Revenue	**979,366**	**1,382,026**	**1,513,159**	**1,607,300**	**1,673,603**	**160,444**	**11%**
Personnel Services	687,765	942,481	1,076,404	1,221,222	1,189,607	113,203	11%
Materials and Services	186,943	305,954	403,755	385,528	430,896	27,141	7%
Capital Outlay	-	250	33,000	550	53,100	20,100	61%
Operating Expense	**874,708**	**1,248,685**	**1,513,159**	**1,607,300**	**1,673,603**	**160,444**	**11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**874,708**	**1,248,685**	**1,513,159**	**1,607,300**	**1,673,603**	**160,444**	**11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**874,708**	**1,248,685**	**1,513,159**	**1,607,300**	**1,673,603**	**160,444**	**11%**
Revenues Less Expenses	104,658	133,341	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210203-City of Happy Valley

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,754	6,727	-	-	-	-	-
Charges, Fees, License, Permits, Fines	4,786,899	5,024,849	5,374,638	5,663,840	5,958,703	584,065	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	24,979	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**4,813,632**	**5,031,576**	**5,374,638**	**5,663,840**	**5,958,703**	**584,065**	**11%**
Total Revenue	**4,813,632**	**5,031,576**	**5,374,638**	**5,663,840**	**5,958,703**	**584,065**	**11%**
Personnel Services	3,610,524	3,831,088	3,918,096	4,283,392	4,327,516	409,420	10%
Materials and Services	973,159	1,199,512	1,406,542	1,378,948	1,459,587	53,045	4%
Capital Outlay	-	976	50,000	1,500	171,600	121,600	243%
Operating Expense	**4,583,683**	**5,031,576**	**5,374,638**	**5,663,840**	**5,958,703**	**584,065**	**11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,583,683**	**5,031,576**	**5,374,638**	**5,663,840**	**5,958,703**	**584,065**	**11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,583,683**	**5,031,576**	**5,374,638**	**5,663,840**	**5,958,703**	**584,065**	**11%**
Revenues Less Expenses	229,949	-	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210204-City of Wilsonville

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,753	12,771	-	-	-	-	-
Charges, Fees, License, Permits, Fines	5,873,566	6,578,725	6,706,260	6,960,892	7,607,273	901,013	13%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**5,875,319**	**6,591,496**	**6,706,260**	**6,960,892**	**7,607,273**	**901,013**	**13%**
Total Revenue	**5,875,319**	**6,591,496**	**6,706,260**	**6,960,892**	**7,607,273**	**901,013**	**13%**
Personnel Services	4,424,396	5,001,774	4,785,089	5,091,569	5,405,648	620,559	13%
Materials and Services	1,288,762	1,491,113	1,871,171	1,866,698	1,988,925	117,754	6%
Capital Outlay	-	1,266	50,000	2,625	212,700	162,700	325%
Operating Expense	**5,713,158**	**6,494,152**	**6,706,260**	**6,960,892**	**7,607,273**	**901,013**	**13%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,713,158**	**6,494,152**	**6,706,260**	**6,960,892**	**7,607,273**	**901,013**	**13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,713,158**	**6,494,152**	**6,706,260**	**6,960,892**	**7,607,273**	**901,013**	**13%**
Revenues Less Expenses	162,161	97,344	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210205-Critical Incident Response

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	470	-	-	-
Charges, Fees, License, Permits, Fines	(10)	5	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	4,161	-	-	-	-	-
Other Interfund Transfers	-	-	-	44,150	-	-	-
General Fund Support	652,761	544,310	629,248	1,026,254	779,152	149,904	24%
Operating Revenue	**652,751**	**548,476**	**629,248**	**1,070,874**	**779,152**	**149,904**	**24%**
Total Revenue	**652,751**	**548,476**	**629,248**	**1,070,874**	**779,152**	**149,904**	**24%**
Personnel Services	457,859	435,024	323,180	678,161	619,344	296,164	92%
Materials and Services	270,166	178,945	306,068	348,563	159,808	(146,260)	-48%
Capital Outlay	95,967	1,596	-	44,150	-	-	-
Operating Expense	**823,992**	**615,565**	**629,248**	**1,070,874**	**779,152**	**149,904**	**24%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**823,992**	**615,565**	**629,248**	**1,070,874**	**779,152**	**149,904**	**24%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**823,992**	**615,565**	**629,248**	**1,070,874**	**779,152**	**149,904**	**24%**
Revenues Less Expenses	(171,241)	(67,089)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210206-Enhanced Law Enforcement District (ELED)

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**75,596**	**76,526**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	930	5,124	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	7,009,016	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**7,009,946**	**5,124**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**7,085,542**	**81,650**	**-**	**-**	**-**	**-**	**-**
Personnel Services	7,009,016	-	-	-	-	-	-
Materials and Services	-	441,123	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**7,009,016**	**441,123**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**7,009,016**	**441,123**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,009,016**	**441,123**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	76,526	(359,474)	-	-	-		

Notes:
Closed program.

CLACKAMAS COUNTY

210207-Family Justice Center (FJC)

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	348	4,935	-	3,364	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	1,227	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	4,568	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,005,362	2,074,984	2,552,367	2,235,352	2,372,753	(179,614)	-7%
Operating Revenue	**2,010,278**	**2,079,919**	**2,552,367**	**2,239,943**	**2,372,753**	**(179,614)**	**-7%**
Total Revenue	**2,010,278**	**2,079,919**	**2,552,367**	**2,239,943**	**2,372,753**	**(179,614)**	**-7%**
Personnel Services	1,875,713	1,960,150	2,141,028	1,890,070	2,050,332	(90,696)	-4%
Materials and Services	216,214	286,799	411,339	349,873	322,421	(88,918)	-22%
Capital Outlay	-	12,041	-	-	-	-	-
Operating Expense	**2,091,927**	**2,258,990**	**2,552,367**	**2,239,943**	**2,372,753**	**(179,614)**	**-7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,091,927**	**2,258,990**	**2,552,367**	**2,239,943**	**2,372,753**	**(179,614)**	**-7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,091,927**	**2,258,990**	**2,552,367**	**2,239,943**	**2,372,753**	**(179,614)**	**-7%**
Revenues Less Expenses	(81,649)	(179,071)	-	-	-		

Notes:
None

210208-Investigations

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**107,816**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	203,467	418,745	235,000	654,988	200,000	(35,000)	-15%
Charges, Fees, License, Permits, Fines	95	440,577	-	350,100	300,100	300,100	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	115,748	(22,394)	-	13,745	7,650	7,650	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	6,930,035	8,585,096	8,851,292	8,872,181	10,119,992	1,268,700	14%
Operating Revenue	**7,249,345**	**9,422,024**	**9,086,292**	**9,891,014**	**10,627,742**	**1,541,450**	**17%**
Total Revenue	**7,249,345**	**9,529,840**	**9,086,292**	**9,891,014**	**10,627,742**	**1,541,450**	**17%**
Personnel Services	6,484,024	8,203,713	7,336,340	7,992,687	8,319,501	983,161	13%
Materials and Services	777,286	1,129,174	1,684,952	1,645,294	2,288,767	603,815	36%
Capital Outlay	8,196	349	-	237,025	14,541	14,541	-
Operating Expense	**7,269,506**	**9,333,236**	**9,021,292**	**9,875,006**	**10,622,809**	**1,601,517**	**18%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	61,088	65,000	16,008	-	(65,000)	-100%
Transfers	-	-	-	-	4,933	4,933	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**7,269,506**	**9,394,324**	**9,086,292**	**9,891,014**	**10,627,742**	**1,541,450**	**17%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,269,506**	**9,394,324**	**9,086,292**	**9,891,014**	**10,627,742**	**1,546,383**	**17%**
Revenues Less Expenses	(20,162)	135,517	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210209-Patrol

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**95,004**	**134,985**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	471,109	826,178	958,043	1,048,408	353,585	(604,458)	-63%
Charges, Fees, License, Permits, Fines	491,244	70,593	-	89,787	89,950	89,950	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	56,038	11,129	7,000	12,369	11,330	4,330	62%
Other Interfund Transfers	-	-	-	450,231	400,000	400,000	-
General Fund Support	15,639,253	18,179,098	18,328,441	17,722,278	18,578,214	249,773	1%
Operating Revenue	**16,657,643**	**19,086,998**	**19,293,484**	**19,323,073**	**19,433,079**	**139,595**	**1%**
Total Revenue	**16,752,647**	**19,221,983**	**19,293,484**	**19,323,073**	**19,433,079**	**139,595**	**1%**
Personnel Services	13,767,246	13,936,712	13,341,344	13,541,163	14,912,527	1,571,183	12%
Materials and Services	3,376,317	2,885,853	3,512,097	3,265,422	4,520,552	1,008,455	29%
Capital Outlay	14,429	121,229	2,440,043	2,516,488	-	(2,440,043)	-100%
Operating Expense	**17,157,992**	**16,943,793**	**19,293,484**	**19,323,073**	**19,433,079**	**139,595**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	27,800	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**17,157,992**	**16,971,593**	**19,293,484**	**19,323,073**	**19,433,079**	**139,595**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**17,157,992**	**16,971,593**	**19,293,484**	**19,323,073**	**19,433,079**	**139,595**	**1%**
Revenues Less Expenses	(405,345)	2,250,390	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210210-Traffic Enforcement

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	56,156	2,092	-	500	-	-	-
Charges, Fees, License, Permits, Fines	(5)	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	722,374	1,031,896	993,889	1,296,455	-	(993,889)	-100%
Operating Revenue	**778,525**	**1,033,988**	**993,889**	**1,296,955**	**-**	**(993,889)**	**-100%**
Total Revenue	**778,525**	**1,033,988**	**993,889**	**1,296,955**	**-**	**(993,889)**	**-100%**
Personnel Services	932,023	1,120,242	785,894	1,072,542	0	(785,893)	-100%
Materials and Services	125,726	155,798	207,995	224,413	-	(207,995)	-100%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,057,749**	**1,276,040**	**993,889**	**1,296,955**	**0**	**(993,888)**	**-100%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,057,749**	**1,276,040**	**993,889**	**1,296,955**	**0**	**(993,888)**	**-100%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,057,749**	**1,276,040**	**993,889**	**1,296,955**	**0**	**(993,888)**	**-100%**
Revenues Less Expenses	(279,224)	(242,052)	-	-	-		

Notes:
Due to budget constraints staff in the Traffic Enforcement program were moved to the Patrol program to respond to 911 calls.

CLACKAMAS COUNTY

210211-CCSO Forfeitures

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**856,677**	**18,487**	**-**	**99,437**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	90,096	70,144	43,500	225,000	175,000	131,500	302%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	38,607	146,648	1,000	5,500	1,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**128,703**	**216,792**	**44,500**	**230,500**	**176,000**	**131,500**	**296%**
Total Revenue	**985,380**	**235,279**	**44,500**	**329,937**	**176,000**	**131,500**	**296%**
Personnel Services	442,394	-	-	-	-	-	-
Materials and Services	1,160	155,228	100	329,937	176,000	175,900	175637%
Capital Outlay	523,339	-	44,400	-	-	(44,400)	-100%
Operating Expense	**966,893**	**155,228**	**44,500**	**329,937**	**176,000**	**131,500**	**296%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**966,893**	**155,228**	**44,500**	**329,937**	**176,000**	**131,500**	**296%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**966,893**	**155,228**	**44,500**	**329,937**	**176,000**	**131,500**	**296%**
Revenues Less Expenses	18,487	80,051	-	-	-		

Notes:
None

210302-Civil

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY25-26 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	572	26,818	-	7,000	7,210	7,210	-
Charges, Fees, License, Permits, Fines	932,678	736,967	668,750	735,570	745,193	76,443	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	483	-	-	56	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	5,193,209	6,352,140	9,038,465	7,391,514	8,791,742	(246,723)	-3%
Operating Revenue	**6,126,943**	**7,115,925**	**9,707,215**	**8,134,140**	**9,544,145**	**(163,070)**	**-2%**
Total Revenue	**6,126,943**	**7,115,925**	**9,707,215**	**8,134,140**	**9,544,145**	**(163,070)**	**-2%**
Personnel Services	5,222,083	5,742,580	7,716,928	6,223,700	7,417,649	(299,279)	-4%
Materials and Services	1,212,785	1,703,851	1,990,287	1,910,440	2,126,496	136,209	7%
Capital Outlay	-	23,522	-	-	-	-	-
Operating Expense	**6,434,868**	**7,469,952**	**9,707,215**	**8,134,140**	**9,544,145**	**(163,069)**	**-2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**6,434,868**	**7,469,952**	**9,707,215**	**8,134,140**	**9,544,145**	**(163,069)**	**-2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**6,434,868**	**7,469,952**	**9,707,215**	**8,134,140**	**9,544,145**	**(163,069)**	**-2%**
Revenues Less Expenses	(307,925)	(354,028)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210303-Parole and Probation

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**1,221,525**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	12,174,742	8,301,128	11,657,663	10,657,828	12,375,521	717,858	6%
Charges, Fees, License, Permits, Fines	636,592	379,994	-	183,975	180,074	180,074	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	7,701	143,627	9,000	298	-	(9,000)	-100%
Other Interfund Transfers	-	215,136	400,000	340,000	503,715	103,715	26%
General Fund Support	5,067,546	7,495,436	6,423,707	7,760,684	5,440,863	(982,844)	-15%
Operating Revenue	**17,886,581**	**16,535,321**	**18,490,370**	**18,942,785**	**18,500,173**	**9,803**	**0%**
Total Revenue	**17,886,581**	**17,756,846**	**18,490,370**	**18,942,785**	**18,500,173**	**9,803**	**0%**
Personnel Services	11,873,480	13,439,553	13,434,491	13,303,763	13,072,343	(362,148)	-3%
Materials and Services	4,546,342	5,743,347	4,783,879	5,514,022	5,352,830	568,951	12%
Capital Outlay	67,625	24,772	-	50,000	-	-	-
Operating Expense	**16,487,447**	**19,207,672**	**18,218,370**	**18,867,785**	**18,425,173**	**206,803**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	342,804	94,424	185,000	75,000	75,000	(110,000)	-59%
Transfers	-	42,000	87,000	-	-	(87,000)	-100%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**16,830,251**	**19,344,097**	**18,490,370**	**18,942,785**	**18,500,173**	**9,803**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**16,830,251**	**19,344,097**	**18,490,370**	**18,942,785**	**18,500,173**	**(77,197)**	**0%**
Revenues Less Expenses	1,056,330	(1,587,251)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210304-Jail

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**124,989**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,277,441	254,072	115,500	631,980	507,609	392,109	339%
Charges, Fees, License, Permits, Fines	5,000	5,100	-	3,000	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	241,429	52,000	245,000	219,981	200,000	(45,000)	-18%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	25,759,164	29,178,475	26,851,296	31,001,133	33,589,221	6,737,925	25%
Operating Revenue	**27,283,034**	**29,489,647**	**27,211,796**	**31,856,094**	**34,296,830**	**7,085,034**	**26%**
Total Revenue	**27,408,022**	**29,489,647**	**27,211,796**	**31,856,094**	**34,296,830**	**7,085,034**	**26%**
Personnel Services	20,169,313	22,579,540	19,331,447	23,517,108	22,413,016	3,081,569	16%
Materials and Services	5,493,793	7,297,109	7,767,349	8,223,565	11,766,070	3,998,721	51%
Capital Outlay	200,848	216,145	-	3,000	-	-	-
Operating Expense	**25,863,954**	**30,092,794**	**27,098,796**	**31,743,673**	**34,179,086**	**7,080,290**	**26%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	174,586	-	113,000	112,421	117,744	4,744	4%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**26,038,540**	**30,092,794**	**27,211,796**	**31,856,094**	**34,296,830**	**7,085,034**	**26%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**26,038,540**	**30,092,794**	**27,211,796**	**31,856,094**	**34,296,830**	**7,089,778**	**26%**
Revenues Less Expenses	1,369,482	(603,146)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210305-Inmate Welfare

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**84,534**	**3,800**	**152,126**	**152,126**	**-**	**(152,126)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	80,135	196,208	55,000	55,000	60,000	5,000	9%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,560	3,764	1,500	5,683	-	(1,500)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**82,695**	**199,972**	**56,500**	**60,683**	**60,000**	**3,500**	**6%**
Total Revenue	**167,229**	**203,771**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	163,429	51,646	208,626	212,809	60,000	(148,626)	-71%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**163,429**	**51,646**	**208,626**	**212,809**	**60,000**	**(148,626)**	**-71%**
Revenues Less Expenses	3,800	152,126	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210402-Public Safety Training Center (PSTC)

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	757,895	841,914	1,079,645	1,003,481	881,991	(197,654)	-18%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	216,377	211,260	190,500	235,483	241,080	50,580	27%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	378,978	-	172,349	83,431	-	(172,349)	-100%
Operating Revenue	**1,353,250**	**1,053,174**	**1,442,494**	**1,322,395**	**1,123,071**	**(319,423)**	**-22%**
Total Revenue	**1,353,250**	**1,053,174**	**1,442,494**	**1,322,395**	**1,123,071**	**(319,423)**	**-22%**
Personnel Services	878,119	958,760	906,587	935,726	715,761	(190,826)	-21%
Materials and Services	461,489	502,975	535,907	386,669	407,310	(128,597)	-24%
Capital Outlay	102,974	-	-	-	-	-	-
Operating Expense	**1,442,581**	**1,461,736**	**1,442,494**	**1,322,395**	**1,123,071**	**(319,423)**	**-22%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,442,581**	**1,461,736**	**1,442,494**	**1,322,395**	**1,123,071**	**(319,423)**	**-22%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,442,581**	**1,461,736**	**1,442,494**	**1,322,395**	**1,123,071**	**(319,423)**	**-22%**
Revenues Less Expenses	(89,332)	(408,561)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210403-Training & Wellness

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	7,879	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	856,819	1,029,699	1,029,699	925,306	(104,393)	-10%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,307	482	-	873	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,562,771	1,338,022	1,348,070	1,156,615	1,187,040	(161,030)	-12%
Operating Revenue	**2,564,078**	**2,203,202**	**2,377,769**	**2,187,187**	**2,112,346**	**(265,423)**	**-11%**
Total Revenue	**2,564,078**	**2,203,202**	**2,377,769**	**2,187,187**	**2,112,346**	**(265,423)**	**-11%**
Personnel Services	1,823,240	1,773,988	1,716,155	1,703,357	1,685,918	(30,237)	-2%
Materials and Services	733,740	727,135	661,614	483,830	426,428	(235,186)	-36%
Capital Outlay	5,790	5,790	-	-	-	-	-
Operating Expense	**2,562,770**	**2,506,913**	**2,377,769**	**2,187,187**	**2,112,346**	**(265,423)**	**-11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,562,770**	**2,506,913**	**2,377,769**	**2,187,187**	**2,112,346**	**(265,423)**	**-11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,562,770**	**2,506,913**	**2,377,769**	**2,187,187**	**2,112,346**	**(265,423)**	**-11%**
Revenues Less Expenses	1,307	(303,710)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

210502-Sheriff Operating Levy

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**7,808,077**	**7,495,281**	**7,370,281**	**4,866,919**	**2,441,920**	**(4,928,361)**	**-67%**
Taxes	22,314,439	23,250,418	24,910,000	24,954,300	25,702,929	792,929	3%
Federal, State, Local, All Other Gifts	86,180	20,784	-	146,700	151,900	151,900	-
Charges, Fees, License, Permits, Fines	-	4,183	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	578,948	501,693	300,000	237,752	68,077	(231,923)	-77%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**22,979,567**	**23,777,078**	**25,210,000**	**25,338,752**	**25,922,906**	**712,906**	**3%**
Total Revenue	**30,787,644**	**31,272,359**	**32,580,281**	**30,205,671**	**28,364,826**	**(4,215,455)**	**-13%**
Personnel Services	13,312,263	16,945,634	18,204,039	17,833,773	17,209,784	(994,255)	-5%
Materials and Services	9,008,368	8,480,920	9,270,000	8,761,979	10,070,042	800,042	9%
Capital Outlay	953,193	978,886	441,355	1,117,999	1,025,000	583,645	132%
Operating Expense	**23,273,823**	**26,405,440**	**27,915,394**	**27,713,751**	**28,304,826**	**389,433**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	50,000	60,000	60,000	-
Transfers	18,540	-	1,558,645	-	-	(1,558,645)	-100%
Contingency	-	-	3,106,242	-	-	(3,106,242)	-100%
Total Appropriated	**23,292,363**	**26,405,440**	**32,580,281**	**27,763,751**	**28,364,826**	**(4,215,454)**	**-13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**23,292,363**	**26,405,440**	**32,580,281**	**27,763,751**	**28,364,826**	**(8,880,341)**	**-27%**
Revenues Less Expenses	7,495,281	4,866,919	-	2,441,920	-		

Notes:
None

Juvenile

Mission Statement

The mission of the Clackamas County Juvenile Department is to provide equitable juvenile justice, family support, intervention, and reformation services to youth so they can repair harm to victims, experience positive change, and contribute to a safe, healthy, and secure community.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Department Budget Summary by Fund

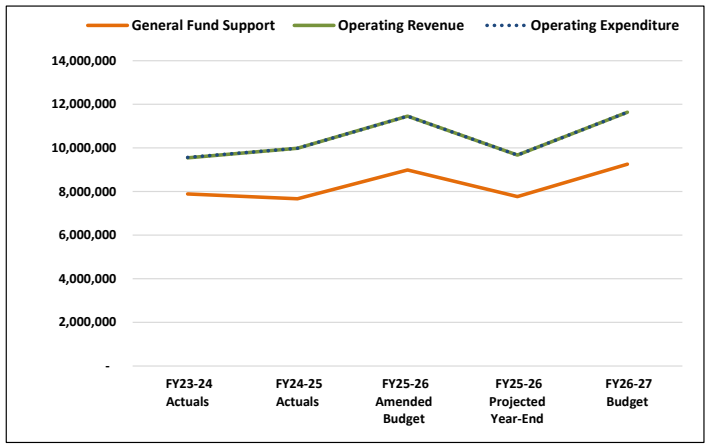
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
							Total	Filled	Vacant
Administration	Office of the Director	954,394	-	954,394	945,164	99%	4.0	3.0	1.0
	Policy, Performance & Research	761,896		761,896	754,050	99%	3.4	3.2	0.2
Accountability & Reformation	Court Supervision Services	5,347,177		5,347,177	3,861,549	72%	15.5	15.2	0.3
	Positive Youth Development New	1,125,144		1,125,144	898,388	80%	4.1	3.9	0.2
Youth, Family, Stakeholder & Community Collaboration	Prevention, Early Intervention, & Family Support	1,206,176	295,000	1,501,176	575,270	38%	2.4	1.2	1.2
	Juvenile Intake and Assessment Center	2,243,963		2,243,963	2,221,579	99%	9.7	9.0	0.8
	TOTAL	11,638,750	295,000	11,933,750	9,256,000	78%	39.0	35.5	3.5
	FY25-26 Budget (Amended)	11,457,948	205,230	11,663,178	8,986,642	77%	39.0	37.5	1.5
	$ Increase (Decrease)	180,802	89,770	270,572	269,358		0.0	-2.1	2.0
	% Increase (Decrease)	2%	44%	2%	3%		0%	-5%	133%

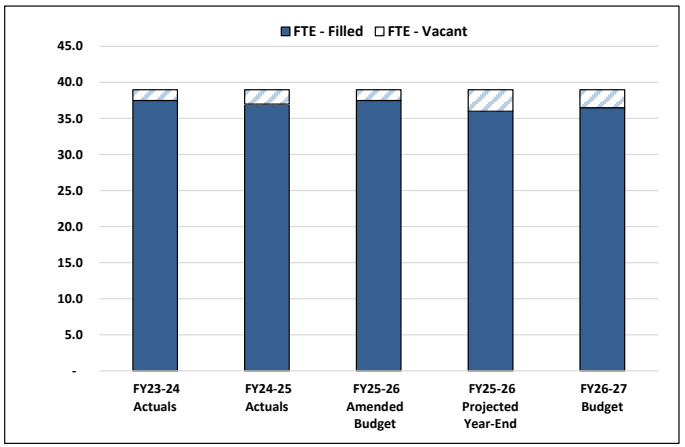
General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

26-Juvenile Department / 100-General Fund
Summary of Revenue and Expense

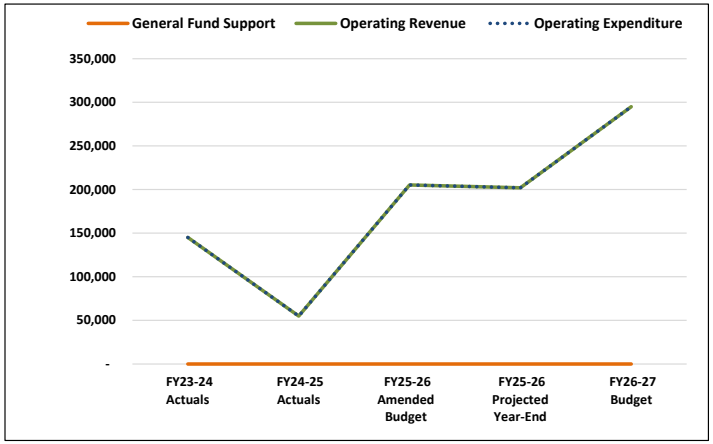
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	2,268	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,454,025	2,178,983	2,345,927	1,773,676	2,265,007	(80,920)	-3%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	544	5,769	-	-	-	-	-
Other Interfund Transfers	198,535	133,119	125,379	125,379	117,743	(7,636)	-6%
General Fund Support	7,893,566	7,669,769	8,986,642	7,772,396	9,256,000	269,358	3%
Operating Revenue	**9,546,670**	**9,987,639**	**11,457,948**	**9,671,451**	**11,638,750**	**180,802**	**2%**
Total Revenue	**9,546,670**	**9,989,907**	**11,457,948**	**9,671,451**	**11,638,750**	**180,802**	**2%**
Personnel Services	5,777,007	6,297,850	6,835,507	5,996,637	6,912,324	76,816	1%
Materials and Services	3,666,452	3,560,347	4,622,441	3,631,029	4,726,426	103,985	2%
Capital Outlay	123,854	131,710	-	43,785	-	-	-
Operating Expenditure	**9,567,312**	**9,989,907**	**11,457,948**	**9,671,451**	**11,638,750**	**180,801**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**9,567,312**	**9,989,907**	**11,457,948**	**9,671,451**	**11,638,750**	**180,801**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**9,567,312**	**9,989,907**	**11,457,948**	**9,671,451**	**11,638,750**	**180,801**	**2%**
Revenues Less Expenses	**(20,642)**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	39.0	39.0	39.0	39.0	39.0	-	
FTE - Filled	37.5	37.0	37.5	36.0	36.5	0.5	
FTE - Vacant	1.5	2.0	1.5	3.0	2.5	(0.5)	

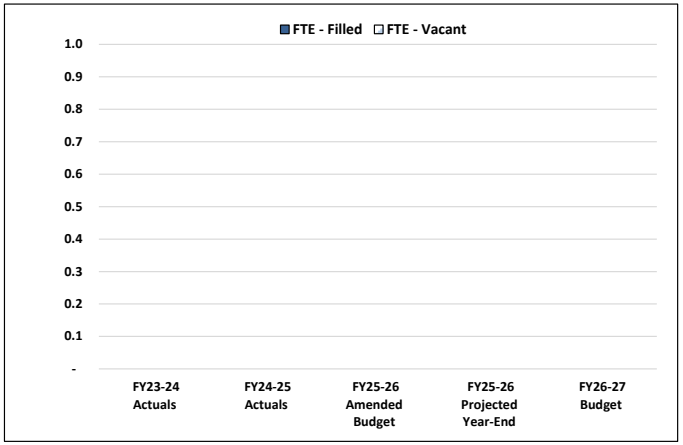




26-Juvenile Department / 230-Special Grants Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	145,013	54,987	205,230	202,047	295,000	89,770	44%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**145,013**	**54,987**	**205,230**	**202,047**	**295,000**	**89,770**	**44%**
Total Revenue	**145,013**	**54,987**	**205,230**	**202,047**	**295,000**	**89,770**	**44%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	145,013	54,987	205,230	202,047	295,000	89,770	44%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**145,013**	**54,987**	**205,230**	**202,047**	**295,000**	**89,770**	**44%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**145,013**	**54,987**	**205,230**	**202,047**	**295,000**	**89,770**	**44%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**145,013**	**54,987**	**205,230**	**202,047**	**295,000**	**89,770**	**44%**
Revenues Less Expenses	**-**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Shelter Bed Contracts are providing opportunities for some youth to safely and appropriately utilize community placements in lieu of detention. Additionally, when appropriate, these opportunities allow youth to step down from detention into a community placement.
- Interest and outreach from additional Clackamas County School Districts regarding expansion of the successful School-Based Screening Brief Intervention, Referral to Treatment/Services (SB-SBIRT) Prevention Program; would require a grant extension and additional grant funds.

FY26-27 Challenges

- Shifts in the funding landscape have restricted the department's ability to apply for a routine and regular Justice Assistance Grant (JAG), as well as new potential federal grant opportunities. Similar restrictions for other departments in the county could curb grant funding opportunities, increasing reliance on General Fund.
- Economic hardship and reduced community resources increase challenges for stabilizing system-involved youth and families who may already be struggling.
- Youth are experiencing multiple factors that impact school attendance, including current societal tensions, increased bullying, family economic challenges, and declining family support resources. School attendance is one of the most important protective factors to prevent Juvenile Justice involvement.
- Oregon Youth Authorities' crisis regarding allegations of abuse continues to unfold, with some progress occurring toward reform. However, challenges persist with new allegations.

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
							Total	Filled	Vacant
Administration	Office of the Director	954,394	-	954,394	945,164	99%	4.0	3.0	1.0
	Policy, Performance & Research	761,896		761,896	754,050	99%	3.4	3.2	0.2
Accountability & Reformation	Court Supervision Services	5,347,177		5,347,177	3,861,549	72%	15.5	15.2	0.3
	Positive Youth Development New	1,125,144		1,125,144	898,388	80%	4.1	3.9	0.2
Youth, Family, Stakeholder & Community Collaboration	Prevention, Early Intervention, & Family Support	1,206,176	295,000	1,501,176	575,270	38%	2.4	1.2	1.2
	Juvenile Intake and Assessment Center	2,243,963		2,243,963	2,221,579	99%	9.7	9.0	0.8
	TOTAL	11,638,750	295,000	11,933,750	9,256,000	78%	39.0	35.5	3.5
	FY25-26 Budget (Amended)	11,457,948	205,230	11,663,178	8,986,642	77%	39.0	37.5	1.5
	$ Increase (Decrease)	180,802	89,770	270,572	269,358		0.0	-2.1	2.0
	% Increase (Decrease)	2%	44%	2%	3%		0%	-5%	133%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

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CLACKAMAS COUNTY

260101-Office of the Director

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	1,980	2,619	8,100	9,230	6,611	252%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	983,692	729,485	866,953	729,308	945,164	78,211	9%
Operating Revenue	**983,692**	**731,465**	**869,572**	**737,408**	**954,394**	**84,822**	**10%**
Total Revenue	**983,692**	**731,465**	**869,572**	**737,408**	**954,394**	**84,822**	**10%**
Personnel Services	689,781	692,810	720,508	593,722	766,846	46,338	6%
Materials and Services	127,717	300,330	149,064	143,686	187,548	38,484	26%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**817,498**	**993,140**	**869,572**	**737,408**	**954,394**	**84,822**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**817,498**	**993,140**	**869,572**	**737,408**	**954,394**	**84,822**	**10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**817,498**	**993,140**	**869,572**	**737,408**	**954,394**	**84,822**	**10%**
Revenues Less Expenses	166,194	(261,675)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

260102-Policy, Performance & Research

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	3,610	7,290	7,846	4,236	117%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	508,208	610,941	724,796	652,792	754,050	29,254	4%
Operating Revenue	**508,208**	**610,941**	**728,406**	**660,082**	**761,896**	**33,490**	**5%**
Total Revenue	**508,208**	**610,941**	**728,406**	**660,082**	**761,896**	**33,490**	**5%**
Personnel Services	416,444	510,854	612,085	534,708	631,546	19,461	3%
Materials and Services	93,567	103,237	116,321	125,374	130,350	14,029	12%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**510,011**	**614,090**	**728,406**	**660,082**	**761,896**	**33,490**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**510,011**	**614,090**	**728,406**	**660,082**	**761,896**	**33,490**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**510,011**	**614,090**	**728,406**	**660,082**	**761,896**	**33,490**	**5%**
Revenues Less Expenses	(1,803)	(3,149)	-	-	-		

Notes:
None

260202-Court Supervision Services

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**2,268**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,016,764	1,108,161	1,334,338	1,002,885	1,381,191	46,853	4%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	210	2,320	-	-	-	-	-
Other Interfund Transfers	174,586	108,694	99,463	99,463	104,437	4,974	5%
General Fund Support	4,042,538	3,378,955	3,825,535	3,201,186	3,861,549	36,014	1%
Operating Revenue	**5,234,098**	**4,598,129**	**5,259,336**	**4,303,534**	**5,347,177**	**87,841**	**2%**
Total Revenue	**5,234,098**	**4,600,397**	**5,259,336**	**4,303,534**	**5,347,177**	**87,841**	**2%**
Personnel Services	2,458,910	2,626,181	2,587,963	2,310,803	2,519,612	(68,351)	-3%
Materials and Services	2,491,945	1,799,828	2,671,372	1,992,731	2,827,565	156,193	6%
Capital Outlay	123,854	131,710	-	-	-	-	-
Operating Expense	**5,074,708**	**4,557,719**	**5,259,336**	**4,303,534**	**5,347,177**	**87,841**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,074,708**	**4,557,719**	**5,259,336**	**4,303,534**	**5,347,177**	**87,841**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,074,708**	**4,557,719**	**5,259,336**	**4,303,534**	**5,347,177**	**87,841**	**2%**
Revenues Less Expenses	159,389	42,678	-	-	-		

Notes:
None

CLACKAMAS COUNTY

260204-Positive Youth Development New

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	43,000	321,354	236,653	180,039	226,756	(9,897)	-4%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	23,949	-	-	-	-	-	-
General Fund Support	676,547	713,763	873,643	709,310	898,388	24,745	3%
Operating Revenue	**743,496**	**1,035,117**	**1,110,296**	**889,349**	**1,125,144**	**14,848**	**1%**
Total Revenue	**743,496**	**1,035,117**	**1,110,296**	**889,349**	**1,125,144**	**14,848**	**1%**
Personnel Services	564,163	683,335	656,787	564,082	676,967	20,180	3%
Materials and Services	145,388	186,819	453,510	325,267	448,177	(5,333)	-1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**709,551**	**870,155**	**1,110,297**	**889,349**	**1,125,144**	**14,847**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**709,551**	**870,155**	**1,110,297**	**889,349**	**1,125,144**	**14,847**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**709,551**	**870,155**	**1,110,297**	**889,349**	**1,125,144**	**14,847**	**1%**
Revenues Less Expenses	33,945	164,963	-	-	-		

Notes:
None

260404-Prevention, Early Intervention, & Family Support

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	394,262	714,330	759,019	555,112	617,600	(141,419)	-19%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	145,013	58,216	205,230	202,047	295,000	89,770	44%
Other Interfund Transfers	-	24,425	25,916	25,916	13,306	(12,610)	-49%
General Fund Support	351,537	525,910	577,903	450,943	575,270	(2,633)	0%
Operating Revenue	**890,812**	**1,322,881**	**1,568,068**	**1,234,018**	**1,501,176**	**(66,892)**	**-4%**
Total Revenue	**890,812**	**1,322,881**	**1,568,068**	**1,234,018**	**1,501,176**	**(66,892)**	**-4%**
Personnel Services	374,724	396,285	455,644	342,050	446,884	(8,760)	-2%
Materials and Services	662,825	896,396	1,112,424	891,968	1,054,292	(58,132)	-5%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,037,549**	**1,292,681**	**1,568,068**	**1,234,018**	**1,501,176**	**(66,892)**	**-4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,037,549**	**1,292,681**	**1,568,068**	**1,234,018**	**1,501,176**	**(66,892)**	**-4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,037,549**	**1,292,681**	**1,568,068**	**1,234,018**	**1,501,176**	**(66,892)**	**-4%**
Revenues Less Expenses	(146,737)	30,200	-	-	-		

Notes:
None

260405-Juvenile Intake and Assessment Center

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	33,157	9,688	20,250	22,384	12,696	131%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	334	220	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,331,044	1,710,715	2,117,812	2,028,857	2,221,579	103,767	5%
Operating Revenue	**1,331,378**	**1,744,092**	**2,127,500**	**2,049,107**	**2,243,963**	**116,463**	**5%**
Total Revenue	**1,331,378**	**1,744,092**	**2,127,500**	**2,049,107**	**2,243,963**	**116,463**	**5%**
Personnel Services	1,272,985	1,389,148	1,802,520	1,651,272	1,870,469	67,949	4%
Materials and Services	290,022	328,724	324,980	354,050	373,494	48,514	15%
Capital Outlay	-	-	-	43,785	-	-	-
Operating Expense	**1,563,008**	**1,717,872**	**2,127,500**	**2,049,107**	**2,243,963**	**116,463**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,563,008**	**1,717,872**	**2,127,500**	**2,049,107**	**2,243,963**	**116,463**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,563,008**	**1,717,872**	**2,127,500**	**2,049,107**	**2,243,963**	**116,463**	**5%**
Revenues Less Expenses	(231,630)	26,220	-	-	-		

Notes:
None

Clackamas 911

Mission Statement

Provide emergency and non-emergency call response, information and dispatch services to the public and agencies we serve so they can have reliable 24/7 access to information and critical life safety services.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Department Budget Summary by Fund

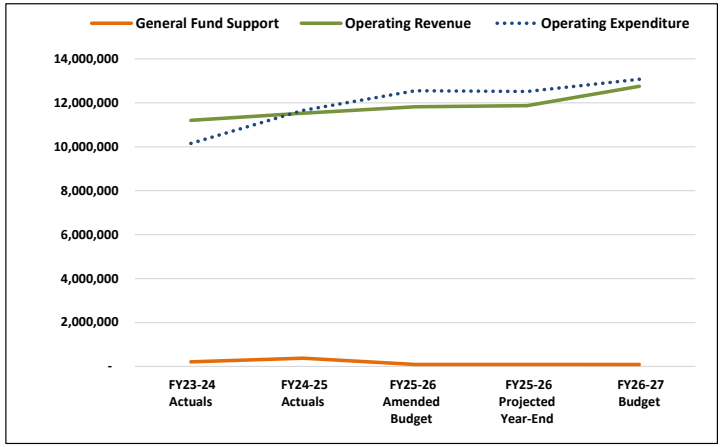
Line of Business	Program	FY26-27 911 Center Fund (605)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Clackamas 911 Services	Clackamas 911	14,625,958	14,625,958	92,700	1%	57.0	54.0	3.0
	TOTAL	14,625,958	14,625,958	92,700	1%	57.0	54.0	3.0
	FY25-26 Budget (Amended)	15,242,268	15,242,268	90,000	1%	57.0	54.0	3.0
	$ Increase (Decrease)	(616,310)	(616,310)	2,700		0.0	0.0	0.0
	% Increase (Decrease)	-4%	-4%	3%		0%	0%	0%

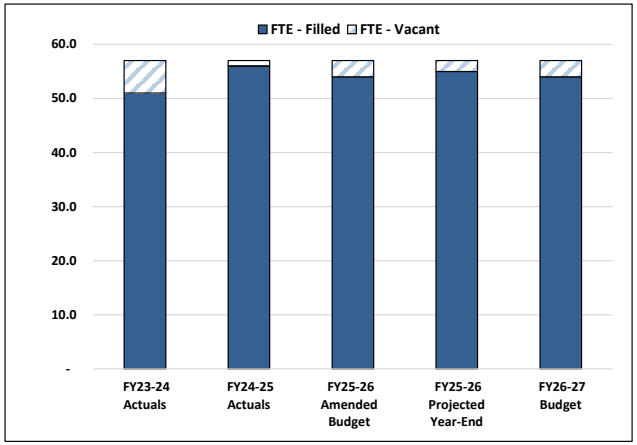
General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

20-Clackamas 911 (CCOM) / 605-911 Center Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	2,911,306	3,446,950	3,420,576	2,943,717	1,874,695	(1,545,881)	-45%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,717,176	3,426,026	3,354,970	3,368,457	3,653,552	298,582	9%
Charges, Fees, License, Permits	7,113,800	7,487,725	8,241,722	8,269,893	8,860,011	618,289	8%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	161,160	186,364	135,000	139,000	145,000	10,000	7%
Other Interfund Transfers	-	50,000	-	-	-	-	-
General Fund Support	209,014	375,185	90,000	90,000	92,700	2,700	3%
Operating Revenue	**11,201,150**	**11,525,300**	**11,821,692**	**11,867,350**	**12,751,263**	**929,571**	**8%**
Total Revenue	**14,112,456**	**14,972,251**	**15,242,268**	**14,811,067**	**14,625,958**	**(616,310)**	**-4%**
Personnel Services	8,965,103	10,237,986	11,201,662	11,234,203	11,498,312	296,650	3%
Materials and Services	1,182,935	1,417,155	1,319,492	1,271,169	1,217,987	(101,505)	-8%
Capital Outlay	3,383	3,603	30,000	6,000	355,000	325,000	1083%
Operating Expenditure	**10,151,421**	**11,658,745**	**12,551,154**	**12,511,372**	**13,071,299**	**520,145**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	514,085	369,789	476,000	425,000	552,000	76,000	16%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	382,400	-	450,000	67,600	18%
Total Appropriated	**10,665,506**	**12,028,534**	**13,409,554**	**12,936,372**	**14,073,299**	**663,745**	**5%**
Reserve for Future Expenditures	-	-	1,832,714	-	552,659	(1,280,055)	-70%
Total Expense	**10,665,506**	**12,028,534**	**15,242,268**	**12,936,372**	**14,625,958**	**(616,310)**	**-4%**
Revenues Less Expenses	**3,446,950**	**2,943,717**	**-**	**1,874,695**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	57.0	57.0	57.0	57.0	57.0	-	
FTE - Filled	51.0	56.0	54.0	55.0	54.0	(1.0)	
FTE - Vacant	6.0	1.0	3.0	2.0	3.0	1.0	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Potential to fill all FTE positions with training to at least 1 discipline.
- Make building upgrades with Grant funds.
- Continue to innovate and adapt in a rapidly changing 9-1-1 industry.
- Continue to work with other regional partners on technology upgrades.
- Leadership changes.

FY26-27 Challenges

- Earlier freeze in Grant funding has affected the ability to fully realize the potential.
- Rebuilding fund reserves to purchase new technology in the future as current technology becomes obsolete/unsupported.
- Oregon 9-1-1 Program has begun exercising their option to use some 9-1-1 tax funds, creating a small reduction in what we receive.
- Institutional knowledge loss with tenured staff departures.

Clackamas 911 (CCOM) (20)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 911 Center Fund (605)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Clackamas 911 Services	Clackamas 911	14,625,958	14,625,958	92,700	1%	57.0	54.0	3.0
	TOTAL	14,625,958	14,625,958	92,700	1%	57.0	54.0	3.0
	FY25-26 Budget (Amended)	15,242,268	15,242,268	90,000	1%	57.0	54.0	3.0
	$ Increase (Decrease)	(616,310)	(616,310)	2,700		0.0	0.0	0.0
	% Increase (Decrease)	-4%	-4%	3%		0%	0%	0%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

CLACKAMAS COUNTY

200101-Clackamas 911

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,911,306**	**3,446,950**	**3,420,576**	**2,943,717**	**1,874,695**	**(1,545,881)**	**-45%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,717,176	3,426,026	3,354,970	3,368,457	3,653,552	298,582	9%
Charges, Fees, License, Permits, Fines	7,113,800	7,487,725	8,241,722	8,269,893	8,770,011	528,289	6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	161,160	186,364	135,000	139,000	145,000	10,000	7%
Other Interfund Transfers	-	50,000	-	-	-	-	-
General Fund Support	209,014	375,185	90,000	90,000	182,700	92,700	103%
Operating Revenue	**11,201,150**	**11,525,300**	**11,821,692**	**11,867,350**	**12,751,263**	**929,571**	**8%**
Total Revenue	**14,112,456**	**14,972,251**	**15,242,268**	**14,811,067**	**14,625,958**	**(616,310)**	**-4%**
Personnel Services	8,965,103	10,237,986	11,201,662	11,234,203	11,498,312	296,650	3%
Materials and Services	1,182,935	1,417,155	1,319,492	1,271,169	1,217,987	(101,505)	-8%
Capital Outlay	3,383	3,603	30,000	6,000	355,000	325,000	1083%
Operating Expense	**10,151,421**	**11,658,745**	**12,551,154**	**12,511,372**	**13,071,299**	**520,145**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	514,085	369,789	476,000	425,000	552,000	76,000	16%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	382,400	-	450,000	67,600	18%
Total Appropriated	**10,665,506**	**12,028,534**	**13,409,554**	**12,936,372**	**14,073,299**	**663,745**	**5%**
Reserve for Future Expenditures	-	-	1,832,714	-	552,659	(1,280,055)	-70%
Total Expense	**10,665,506**	**12,028,534**	**15,242,268**	**12,936,372**	**14,625,958**	**(548,710)**	**-4%**
Revenues Less Expenses	3,446,950	2,943,717	-	1,874,695	-		

Notes:
Fund balance decreased by 45%, this was due to projections coming in low and actuals coming in high following a contract settlement. Another factor is that our OT is still high. While we are at almost full staffing, we have 9 trainees, which means we are paying their salaries as well as OT to fill gaps that occur in the schedule. We are anticipating two Tier 2 retirements in FY26-27. We are in the process of accepting an OEM match grant.

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CLACKAMAS
COUNTY

Transportation & Development

Mission Statement

Creating a place you want to be!

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 County Fair Fund (201)	FY26-27 Development Svcs Fund (205)	FY26-27 Community Services Fund (208)	FY26-27 Library Services (212)	FY26-27 Road Fund (215)	FY26-27 Property Resources Fund (218)	FY26-27 Countywide Transportation SDC Fund (223)	FY26-27 Public Land Cor Pres Fund (224)
Administrative Services	Office of the Director				1,416,175		2,337,855			
Transportation Services	Traffic Safety						6,791,470			
	Transportation Engineering & Construction						24,834,209			
	Transportation Maintenance						50,169,170			
	Community Road Fund						31,264,726			
	Damascus Roads						5,986,249			
	Fleet									
Community Services	Gladstone Library					4,086,401				
	Library Support Services					7,019,514				
	Oak Lodge Library					5,507,524				
	Code Enforcement	1,539,919								
	Dog Services	3,166,667								
	Sustainability & Solid Waste	8,070,344								
	County Parks									
	Forestry									
	Property Disposition							1,266,243		
Development Services	County Surveyor	1,622,550								-
	Public Land Corner	-								1,402,907
	Current Planning	4,620,500								
	Building Codes			20,399,603						
	Septic			1,821,353						
	Development Engineering						3,375,585			
Visioning Services	Long Range Planning	1,071,673					3,001,855			
	Regional Policy Coordination						1,754,131			
	Office of Economic Development				16,275,261					
TDCS Accounting Programs	County Event Center		9,937,236							
	Tax Title Land									
	$ Coll On Behalf of Other Agcy	3,271,420								
	Countywide TSDC								16,382,425	
	HV Joint Area TSDC								913,242	
	Dog Services Charitable Fund	502,452								
	TOTAL	23,865,525	9,937,236	22,220,956	17,691,436	16,613,439	129,515,251	1,266,243	17,295,667	1,402,907
	FY25-26 Budget (Amended)	21,896,963	12,484,747	21,321,862	13,153,804	18,004,098	131,596,543	4,603,871	22,633,782	396,347
	$ Increase (Decrease)	1,968,562	(2,547,511)	899,094	4,537,632	(1,390,659)	(2,081,292)	(3,337,628)	(5,338,115)	1,006,560
	% Increase (Decrease)	9%	-20%	4%	34%	-8%	-2%	-72%	-24%	254%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

CLACKAMAS COUNTY

Department of Transportation and Development (30/50/60/80)

Department Budget Summary by Fund

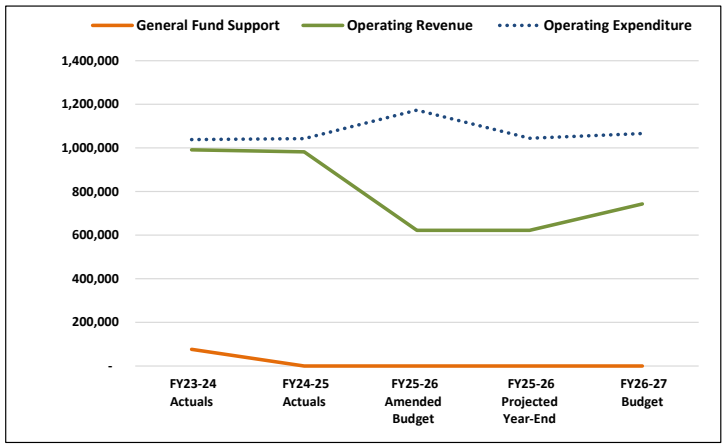
Line of Business	Program	FY26-27 Special Grants Fund (230)	FY26-27 Parks & Forestry Fund (257)	FY26-27 Stone Creek Golf Course (601)	FY26-27 Fleet Svcs Fund (770)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget *	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Administrative Services	Office of the Director	-				3,754,030	-	0%			
						-					
Transportation Services	Traffic Safety					6,791,470	-	0%	13.2	11.2	2.0
	Transportation Engineering & Construction					24,834,209	-	0%	23.2	20.2	3.0
	Transportation Maintenance					50,169,170	-	0%	103.2	98.2	5.0
	Community Road Fund					31,264,726	-	0%			
	Damascus Roads					5,986,249	-	0%			
	Fleet				9,281,124	9,281,124	-	0%	21.0	20.0	1.0
						-					
Community Services	Gladstone Library					4,086,401	-	0%	4.9	4.9	
	Library Support Services					7,019,514	2,987,416	43%	12.0	12.0	
	Oak Lodge Library					5,507,524	-	0%	7.1	7.1	
	Code Enforcement					1,539,919	-	0%	7.0	7.0	
	Dog Services					3,166,667	1,820,376	57%	14.0	12.0	2.0
	Sustainability & Solid Waste					8,070,344	-	0%	11.9	9.9	2.0
	County Parks		4,503,527	8,826,972		13,330,499	-	0%	8.0	7.0	1.0
	Forestry		2,245,242			2,245,242	-	0%	1.0	1.0	
	Property Disposition					1,266,243	-	0%	1.0	1.0	
						-					
Development Services	County Surveyor					1,622,550	438,996	27%	7.0	7.0	
	Public Land Corner					1,402,907	-	0%			
	Current Planning					4,620,500	2,641,546	57%	14.7	14.7	
	Building Codes					20,399,603	-	0%	43.2	40.2	3.0
	Septic					1,821,353	-	0%	6.1	6.1	
	Development Engineering					3,375,585	-	0%	17.2	15.2	2.0
						-					
Visioning Services	Long Range Planning					4,073,528	321,666	8%	7.6	7.6	
	Regional Policy Coordination					1,754,131	-	0%	4.0	4.0	
	Office of Economic Development					16,275,261	-	0%	5.0	4.0	1.0
TDCS Accounting Programs	County Event Center	1,500,000				11,437,236	-	0%			
	Tax Title Land					-	-	0%			
	$ Coll On Behalf of Other Agcy					3,271,420	-	0%			
	Countywide TSDC					16,382,425	-	0%			
	HV Joint Area TSDC					913,242	-	0%			
	Dog Services Charitable Fund					502,452	-				
						-					
	TOTAL	1,500,000	6,748,769	8,826,972	9,281,124	266,165,525	8,210,000	3%	342.2	318.3	24.0
	FY25-26 Budget (Amended)	9,174,327	7,072,269	7,936,147	9,095,217	279,369,977	7,970,561	3%	342.2	307.2	35.0
	$ Increase (Decrease)	(7,674,327)	(323,500)	890,825	185,907	(13,204,452)	239,439		0.0	11.1	(11.0)
	% Increase (Decrease)	-84%	-5%	11%	2%	-5%	3%		0%	4%	-31%

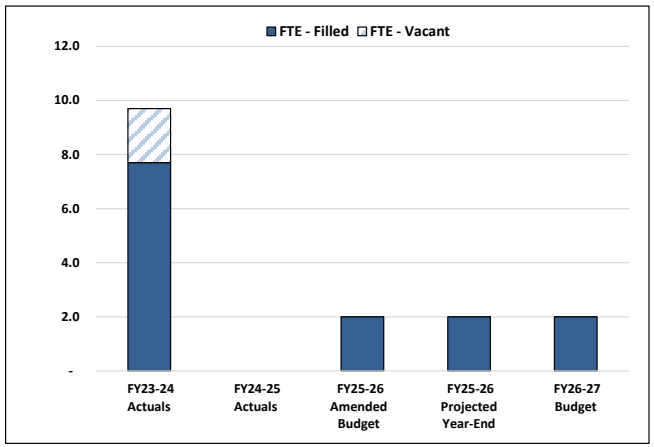
General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

30-Transportation & Development (DTD) / 208-Lottery Fund
Summary of Revenue and Expense

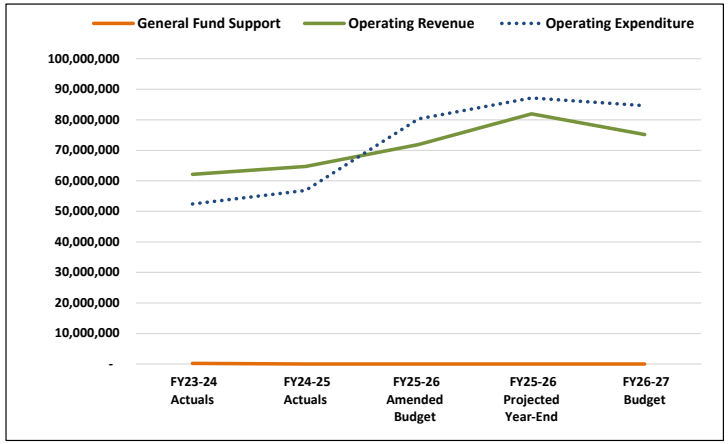
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	1,202,915	1,155,919	857,691	1,095,580	673,404	(184,287)	-21%
Taxes		-	-	-	-	-	-
Federal, State, Local, All Other Gifts		42		-	-	-	-
Charges, Fees, License, Permits	896,420	982,346	622,233	622,233	742,771	120,538	19%
Revenue from Bonds & Other Debts			-	-	-	-	-
All Other Revenue Resources	18,500	45	-	-	-	-	-
Other Interfund Transfers		-	-	-	-	-	-
General Fund Support	76,498	-	-	-	-	-	-
Operating Revenue	**991,418**	**982,433**	**622,233**	**622,233**	**742,771**	**120,538**	**19%**
Total Revenue	**2,194,333**	**2,138,351**	**1,479,924**	**1,717,813**	**1,416,175**	**(63,749)**	**-4%**
Personnel Services	456,528	429,107	469,749	454,970	471,346	1,597	0%
Materials and Services	581,887	610,152	703,751	564,440	594,821	(108,930)	-15%
Capital Outlay		3,512		25,000	-	-	-
Operating Expenditure	**1,038,415**	**1,042,771**	**1,173,500**	**1,044,409**	**1,066,167**	**(107,333)**	**-9%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	306,423	-	350,008	43,585	14%
Total Appropriated	**1,038,415**	**1,042,771**	**1,479,923**	**1,044,409**	**1,416,175**	**(63,748)**	**-4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,038,415**	**1,042,771**	**1,479,923**	**1,044,409**	**1,416,175**	**(63,748)**	**-4%**
Revenues Less Expenses	**1,155,919**	**1,095,580**	**-**	**673,404**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	9.7	-	2.0	2.0	2.0	-	
FTE - Filled	7.7	-	2.0	2.0	2.0	-	
FTE - Vacant	2.0	-	-	-	-	-	

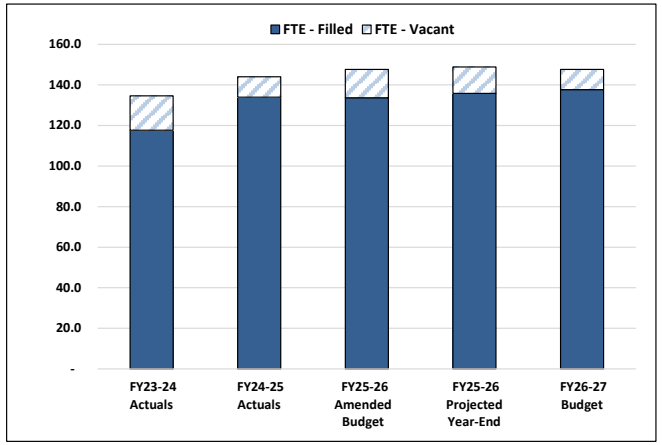




30-Transportation & Development (DTD) / 215-Road Fund
Summary of Revenue and Expense

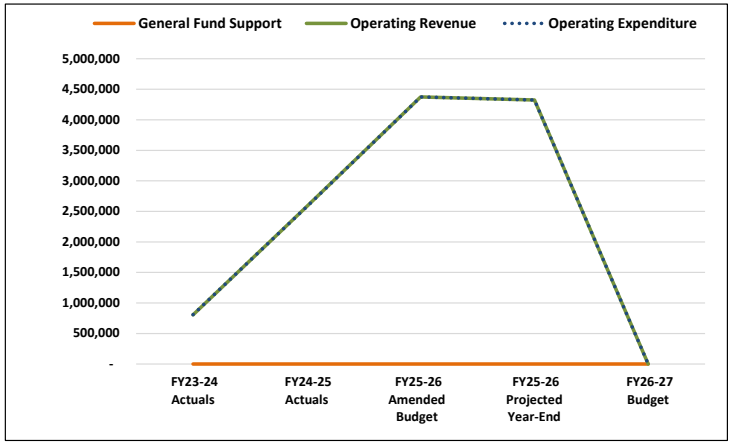
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	55,451,564	59,091,523	50,670,586	60,127,268	46,233,279	(4,437,308)	-9%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	40,361,640	41,433,173	43,559,084	47,829,814	41,569,304	(1,989,780)	-5%
Charges, Fees, License, Permits	15,672,259	15,432,333	16,134,814	15,928,642	16,795,242	660,428	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	4,863,445	5,211,241	6,271,042	9,228,864	12,895,659	6,624,617	106%
Other Interfund Transfers	1,028,670	2,635,372	5,935,371	8,962,143	3,890,197	(2,045,174)	-34%
General Fund Support	207,623	-	-	-	-	-	-
Operating Revenue	**62,133,638**	**64,712,120**	**71,900,311**	**81,949,464**	**75,150,401**	**3,250,090**	**5%**
Total Revenue	**117,585,201**	**123,803,642**	**122,570,897**	**142,076,732**	**121,383,680**	**(1,187,218)**	**-1%**
Personnel Services	18,408,273	19,672,824	22,729,573	20,159,309	24,003,027	1,273,453	6%
Materials and Services	23,716,537	21,847,217	28,387,128	30,993,799	26,792,433	(1,594,696)	-6%
Capital Outlay	10,296,317	15,337,767	29,184,592	35,993,593	33,844,931	4,660,339	16%
Operating Expenditure	**52,421,127**	**56,857,809**	**80,301,294**	**87,146,701**	**84,640,390**	**4,339,096**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	4,790,596	4,475,589	5,200,302	6,458,000	7,128,000	1,927,698	37%
Transfers	1,281,956	2,342,977	2,506,700	2,238,752	1,889,792	(616,908)	-25%
Contingency	-	-	23,507,595	-	21,504,137	(2,003,458)	-9%
Total Appropriated	**58,493,679**	**63,676,374**	**111,515,890**	**95,843,453**	**115,162,319**	**3,646,429**	**3%**
Reserve for Future Expenditures	-	-	11,055,008	-	6,221,360	(4,833,648)	-44%
Total Expense	**58,493,679**	**63,676,374**	**122,570,898**	**95,843,453**	**121,383,679**	**(1,187,219)**	**-1%**
Revenues Less Expenses	**59,091,523**	**60,127,268**	**-**	**46,233,279**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	134.7	144.0	147.7	148.9	147.7	(1.2)	
FTE - Filled	117.7	134.0	133.7	135.9	137.7	1.8	
FTE - Vacant	17.0	10.0	14.0	13.0	10.0	(3.0)	

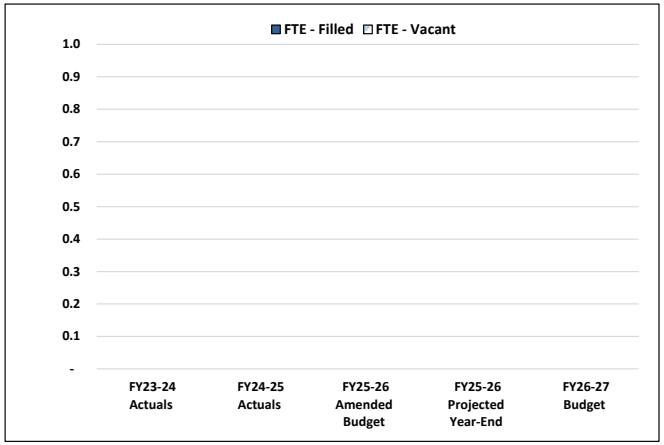




30-Transportation & Development (DTD) / 230-Special Grants Fund
Summary of Revenue and Expense

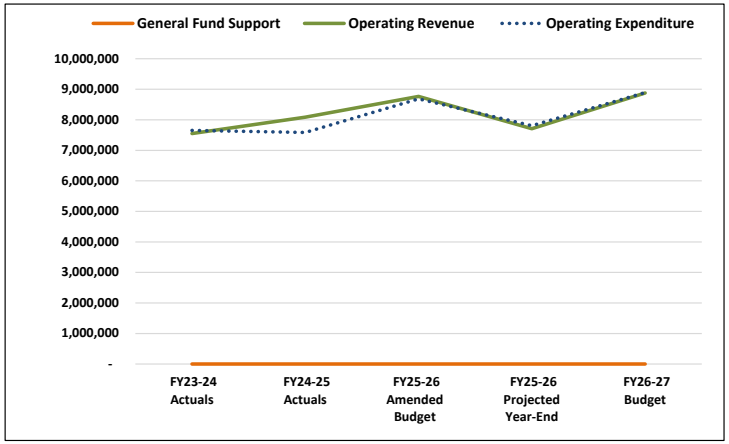
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	(3,899)	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	804,239	2,580,823	4,374,327	4,323,114	-	(4,374,327)	-100%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**804,239**	**2,580,823**	**4,374,327**	**4,323,114**	**-**	**(4,374,327)**	**-100%**
Total Revenue	**804,239**	**2,576,924**	**4,374,327**	**4,323,114**	**-**	**(4,374,327)**	**-100%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	192,157	1,739,622	3,684,750	3,887,653	-	(3,684,750)	-100%
Capital Outlay	615,980	837,302	689,577	435,462	-	(689,577)	-100%
Operating Expenditure	**808,138**	**2,576,924**	**4,374,327**	**4,323,114**	**-**	**(4,374,327)**	**-100%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**808,138**	**2,576,924**	**4,374,327**	**4,323,114**	**-**	**(4,374,327)**	**-100%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**808,138**	**2,576,924**	**4,374,327**	**4,323,114**	**-**	**(4,374,327)**	**-100%**
Revenues Less Expenses	**(3,899)**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

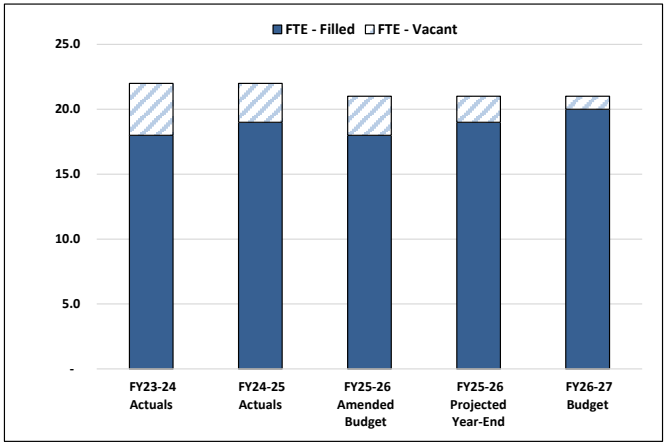




30-Transportation & Development (DTD) / 770-Fleet Services Fund
Summary of Revenue and Expense

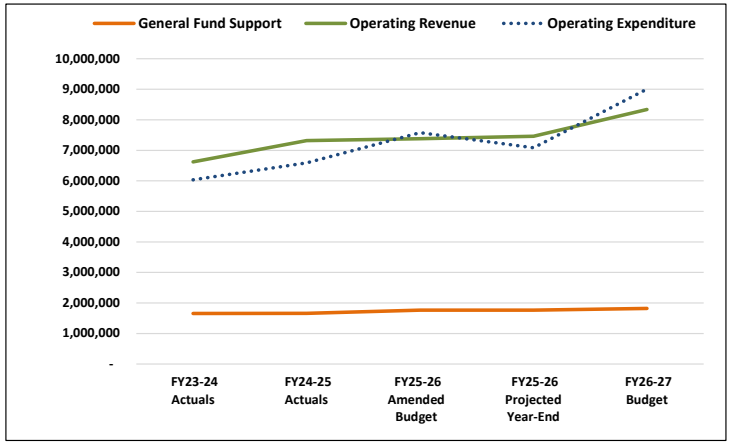
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	100,461	(4,323)	328,445	496,269	403,143	74,698	23%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	93,219	-	620,000	381	650,000	30,000	5%
Charges, Fees, License, Permits	7,266,685	8,085,793	8,151,612	7,671,326	8,204,981	53,369	1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	190,056	(389)	(4,840)	39,500	23,000	27,840	-575%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**7,549,960**	**8,085,404**	**8,766,772**	**7,711,207**	**8,877,981**	**111,209**	**1%**
Total Revenue	**7,650,422**	**8,081,081**	**9,095,217**	**8,207,476**	**9,281,124**	**185,907**	**2%**
Personnel Services	2,824,987	2,825,744	3,171,750	3,003,299	3,235,530	63,780	2%
Materials and Services	4,806,529	4,759,068	5,514,743	4,801,033	5,657,116	142,373	3%
Capital Outlay	23,229	-	-	-	-	-	-
Operating Expenditure	**7,654,745**	**7,584,813**	**8,686,493**	**7,804,332**	**8,892,647**	**206,153**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	408,724	-	388,477	(20,247)	-5%
Total Appropriated	**7,654,745**	**7,584,813**	**9,095,217**	**7,804,332**	**9,281,124**	**185,906**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,654,745**	**7,584,813**	**9,095,217**	**7,804,332**	**9,281,124**	**185,906**	**2%**
Revenues Less Expenses	**(4,323)**	**496,269**	**-**	**403,143**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	22.0	22.0	21.0	21.0	21.0	-	
FTE - Filled	18.0	19.0	18.0	19.0	20.0	1.0	
FTE - Vacant	4.0	3.0	3.0	2.0	1.0	(1.0)	

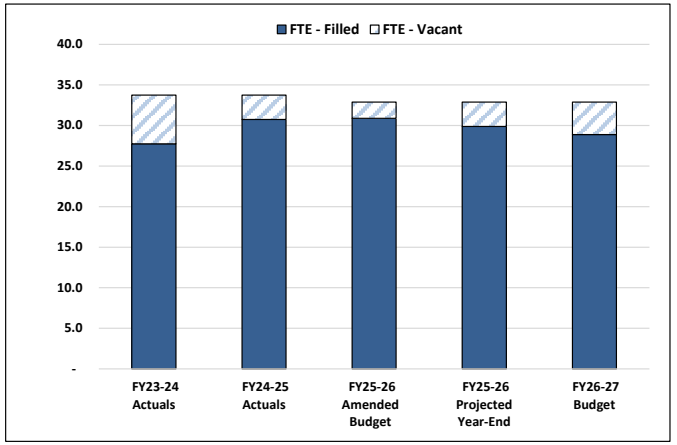




50-Transportation & Development (DTD) / 100-General Fund
Summary of Revenue and Expense

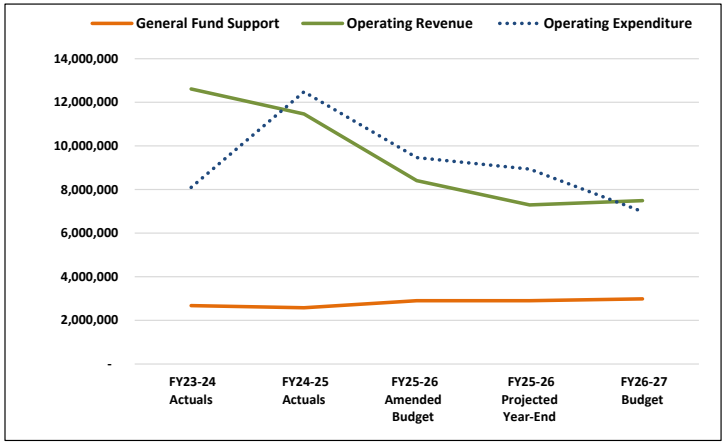
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	3,114,075	3,531,165	3,683,744	4,187,391	4,439,031	755,287	21%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	875,220	885,946	699,880	706,404	1,351,903	652,023	93%
Charges, Fees, License, Permits	1,736,574	2,132,182	2,310,816	2,397,331	2,578,414	267,598	12%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,354,413	2,645,929	2,580,986	2,571,392	2,552,207	(28,779)	-1%
Other Interfund Transfers	-	-	20,000	20,000	35,000	15,000	75%
General Fund Support	1,655,360	1,656,915	1,767,355	1,767,355	1,820,376	53,021	3%
Operating Revenue	**6,621,567**	**7,320,972**	**7,379,037**	**7,462,482**	**8,337,899**	**958,862**	**13%**
Total Revenue	**9,735,642**	**10,852,137**	**11,062,781**	**11,649,873**	**12,776,930**	**1,714,149**	**15%**
Personnel Services	3,847,822	4,159,170	4,782,545	4,473,330	5,206,445	423,899	9%
Materials and Services	2,158,977	2,357,451	2,746,365	2,603,963	3,723,952	977,587	36%
Capital Outlay	27,475	72,126	50,000	8,549	75,000	25,000	50%
Operating Expenditure	**6,034,274**	**6,588,746**	**7,578,911**	**7,085,843**	**9,005,396**	**1,426,486**	**19%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	169,907	76,000	176,000	125,000	272,000	96,000	55%
Contingency	-	-	890,187	-	1,756,216	866,029	97%
Total Appropriated	**6,204,181**	**6,664,746**	**8,645,098**	**7,210,843**	**11,033,612**	**2,388,515**	**28%**
Reserve for Future Expenditures	-	-	2,417,683	-	1,743,318	(674,365)	-28%
Total Expense	**6,204,181**	**6,664,746**	**11,062,781**	**7,210,843**	**12,776,930**	**1,714,150**	**15%**
Revenues Less Expenses	**3,531,460**	**4,187,391**	**-**	**4,439,030**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	33.7	33.7	32.9	32.9	32.9	-	
FTE - Filled	27.7	30.7	30.9	29.9	28.9	(1.0)	
FTE - Vacant	6.0	3.0	2.0	3.0	4.0	1.0	

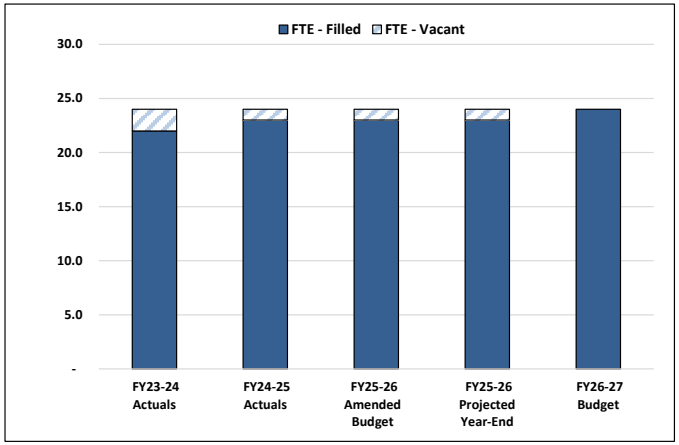




50-Transportation & Development (DTD) / 212-Library Network
Summary of Revenue and Expense

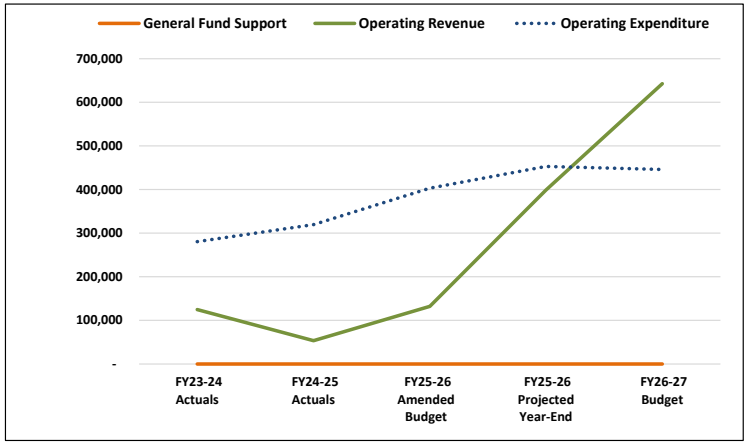
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	7,620,886	12,072,726	9,596,768	11,005,993	9,117,783	(478,985)	-5%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,952,198	3,194,444	3,183,873	3,183,873	3,314,691	130,818	4%
Charges, Fees, License, Permits	83,497	78,537	305,021	65,100	65,500	(239,521)	-79%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,231,599	1,192,648	1,918,344	1,146,968	1,128,050	(790,294)	-41%
Other Interfund Transfers	4,666,189	4,417,602	100,000	-	-	(100,000)	-100%
General Fund Support	2,680,451	2,579,757	2,900,092	2,900,092	2,987,416	87,324	3%
Operating Revenue	**12,613,934**	**11,462,988**	**8,407,330**	**7,296,033**	**7,495,657**	**(911,673)**	**-11%**
Total Revenue	**20,234,820**	**23,535,714**	**18,004,098**	**18,302,026**	**16,613,439**	**(1,390,659)**	**-8%**
Personnel Services	3,305,734	3,600,172	4,035,526	3,975,318	4,198,240	162,714	4%
Materials and Services	2,290,343	2,586,631	3,612,186	2,998,629	2,466,296	(1,145,889)	-32%
Capital Outlay	2,499,319	6,297,250	1,820,000	1,960,597	322,890	(1,497,110)	-82%
Operating Expenditure	**8,095,397**	**12,484,052**	**9,467,712**	**8,934,544**	**6,987,427**	**(2,480,285)**	**-26%**
Debt Service	-	-	-	-	-	-	-
Special Payments	66,697	45,668	360,000	249,700	58,700	(301,300)	-84%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	5,877,044	-	8,513,137	2,636,093	45%
Total Appropriated	**8,162,094**	**12,529,720**	**15,704,756**	**9,184,244**	**15,559,264**	**(145,492)**	**-1%**
Reserve for Future Expenditures	-	-	2,299,342		1,054,176	(1,245,166)	-54%
Total Expense	**8,162,094**	**12,529,720**	**18,004,098**	**9,184,244**	**16,613,440**	**(1,390,658)**	**-8%**
Revenues Less Expenses	**12,072,726**	**11,005,994**	**-**	**9,117,782**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	24.0	24.0	24.0	24.0	24.0	-	
FTE - Filled	22.0	23.0	23.0	23.0	24.0	1.0	
FTE - Vacant	2.0	1.0	1.0	1.0	-	(1.0)	

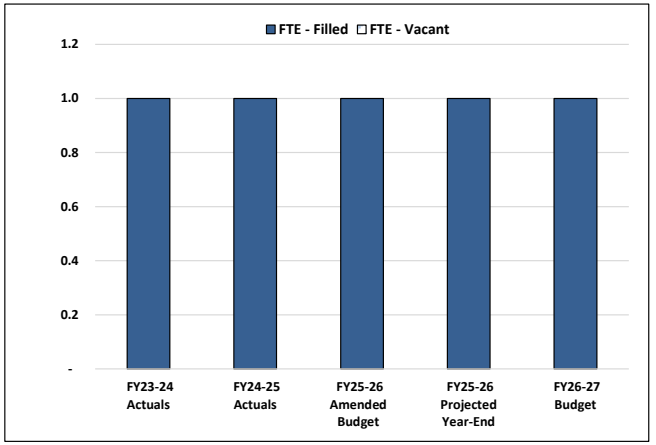




50-Transportation & Development (DTD) / 218-Property Resources Fund
Summary of Revenue and Expense

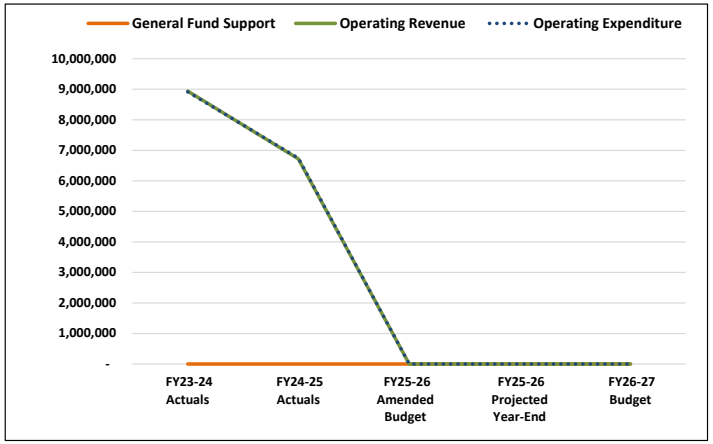
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	2,157,838	2,002,064	1,882,431	677,568	623,487	(1,258,944)	-67%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	-	-	5,000	-	400,856	395,856	7917%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	21,536	53,514	7,570	367,245	241,900	234,330	3096%
Other Interfund Transfers	103,266	-	119,633	31,712	-	(119,633)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**124,802**	**53,514**	**132,203**	**398,957**	**642,756**	**510,553**	**386%**
Total Revenue	**2,282,640**	**2,055,578**	**2,014,634**	**1,076,525**	**1,266,243**	**(748,391)**	**-37%**
Personnel Services	175,138	184,755	202,354	206,242	205,305	2,950	1%
Materials and Services	105,438	134,738	200,836	246,796	240,876	40,040	20%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**280,577**	**319,493**	**403,190**	**453,038**	**446,181**	**42,991**	**11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	458,516	-	-	(458,516)	-100%
Contingency	-	-	41,484	-	500,000	458,516	1105%
Total Appropriated	**280,577**	**319,493**	**903,190**	**453,038**	**946,181**	**42,991**	**5%**
Reserve for Future Expenditures	-	-	1,111,444	-	320,061	(791,383)	-71%
Total Expense	**280,577**	**319,493**	**2,014,634**	**453,038**	**1,266,242**	**(748,392)**	**-37%**
Revenues Less Expenses	**2,002,064**	**1,736,084**	**-**	**623,487**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	1.0	1.0	1.0	1.0	1.0	-	
FTE - Filled	1.0	1.0	1.0	1.0	1.0	-	
FTE - Vacant	-	-	-	-	-	-	

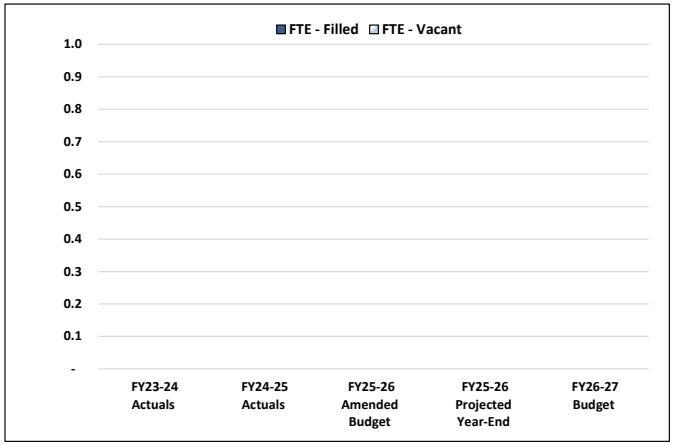




50-Transportation & Development (DTD) / 230-Special Grants Fund
Summary of Revenue and Expense

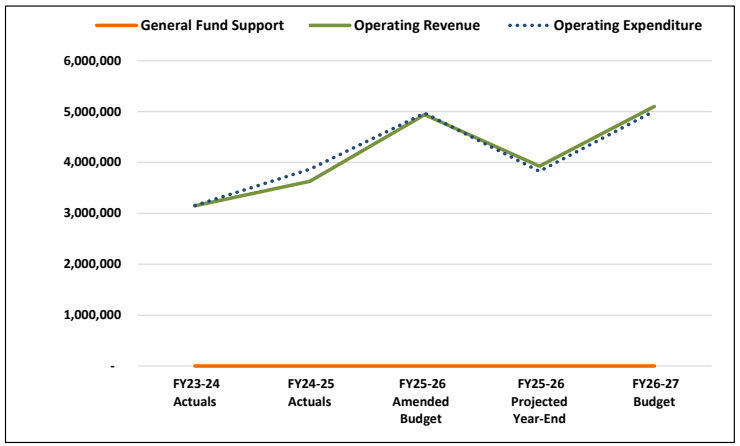
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	23,822	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	8,938,287	6,716,571	-	-	-	-	-
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**8,938,287**	**6,716,571**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**8,938,287**	**6,740,393**	**-**	**-**	**-**	**-**	**-**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	94,855	-	-	-	-	-
Capital Outlay	8,914,464	6,645,538	-	-	-	-	-
Operating Expenditure	**8,914,464**	**6,740,393**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**8,914,464**	**6,740,393**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**8,914,464**	**6,740,393**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	**23,822**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

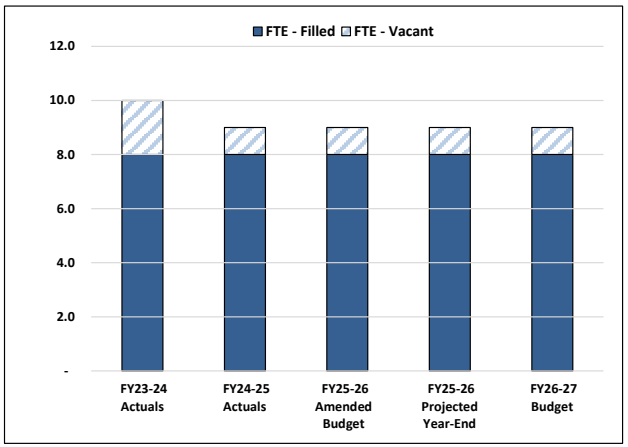




50-Transportation & Development (DTD) / 257-Parks & Forestry Fund
Summary of Revenue and Expense

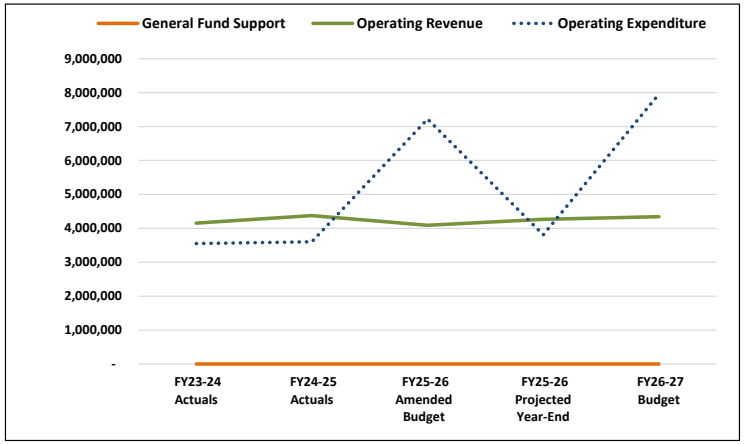
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	2,988,722	2,583,523	2,130,617	1,947,310	1,647,080	(483,537)	-23%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	394,749	707,030	1,558,338	1,259,611	1,799,513	241,175	15%
Charges, Fees, License, Permits	1,126,780	1,160,644	1,371,700	1,284,739	1,510,468	138,768	10%
Revenue from Bonds & Other Debts	499,993	645,517	665,500	250,000	443,816	(221,684)	-33%
All Other Revenue Resources	426,961	416,041	645,114	381,755	450,892	(194,222)	-30%
Other Interfund Transfers	701,000	701,000	701,000	750,000	897,000	196,000	28%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,149,482**	**3,630,232**	**4,941,652**	**3,926,105**	**5,101,689**	**160,037**	**3%**
Total Revenue	**6,138,203**	**6,213,755**	**7,072,269**	**5,873,415**	**6,748,769**	**(323,500)**	**-5%**
Personnel Services	1,619,364	1,676,135	1,816,765	1,697,356	1,793,080	(23,685)	-1%
Materials and Services	1,356,613	1,464,459	1,807,454	1,727,972	1,899,673	92,219	5%
Capital Outlay	178,703	725,851	1,347,280	401,008	1,319,624	(27,656)	-2%
Operating Expenditure	**3,154,680**	**3,866,445**	**4,971,499**	**3,826,336**	**5,012,377**	**40,878**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	400,000	400,000	400,000	400,000	400,000	-	0%
Contingency	-	-	588,344	-	1,008,055	419,711	71%
Total Appropriated	**3,554,680**	**4,266,445**	**5,959,843**	**4,226,336**	**6,420,432**	**460,589**	**8%**
Reserve for Future Expenditures	-	-	1,112,426	-	328,338	(784,088)	-70%
Total Expense	**3,554,680**	**4,266,445**	**7,072,269**	**4,226,336**	**6,748,770**	**(323,499)**	**-5%**
Revenues Less Expenses	**2,583,523**	**1,947,310**	**-**	**1,647,079**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	10.0	9.0	9.0	9.0	9.0	-	
FTE - Filled	8.0	8.0	8.0	8.0	8.0	-	
FTE - Vacant	2.0	1.0	1.0	1.0	1.0	-	

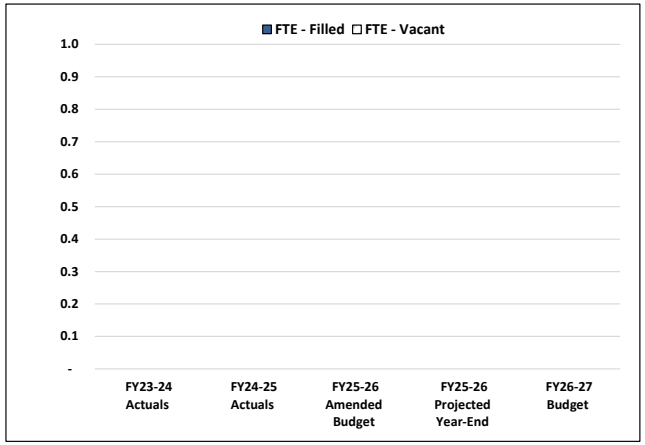




50-Transportation & Development (DTD) / 601-Stone Creek Golf Course
Summary of Revenue and Expense

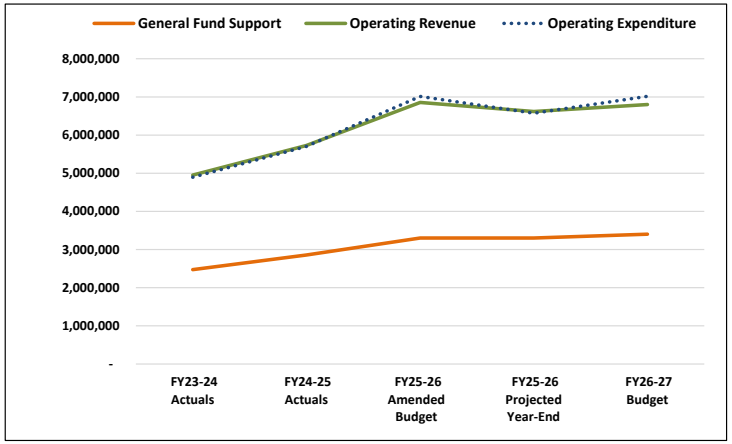
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	3,328,783	3,708,028	3,846,247	4,254,233	4,483,728	637,481	17%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	3,997,065	4,188,721	3,981,920	4,081,468	4,183,504	201,584	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	158,054	187,074	107,980	184,070	159,740	51,760	48%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**4,155,119**	**4,375,796**	**4,089,900**	**4,265,538**	**4,343,244**	**253,344**	**6%**
Total Revenue	**7,483,902**	**8,083,823**	**7,936,147**	**8,519,771**	**8,826,972**	**890,825**	**11%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	3,203,341	3,464,220	3,622,038	3,711,042	3,858,041	236,003	7%
Capital Outlay	347,533	140,371	3,600,000	100,000	4,100,000	500,000	14%
Operating Expenditure	**3,550,874**	**3,604,591**	**7,222,038**	**3,811,042**	**7,958,041**	**736,003**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	225,000	225,000	225,000	225,000	225,000	-	0%
Contingency	-	-	489,109	-	643,932	154,823	32%
Total Appropriated	**3,775,874**	**3,829,591**	**7,936,147**	**4,036,042**	**8,826,973**	**890,826**	**11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,775,874**	**3,829,591**	**7,936,147**	**4,036,042**	**8,826,973**	**890,826**	**11%**
Revenues Less Expenses	**3,708,028**	**4,254,233**	**-**	**4,483,729**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

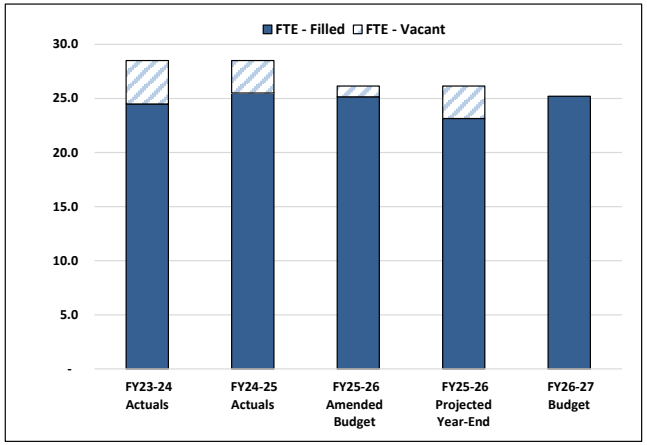




60-Transportation & Development (DTD) / 100-General Fund
Summary of Revenue and Expense

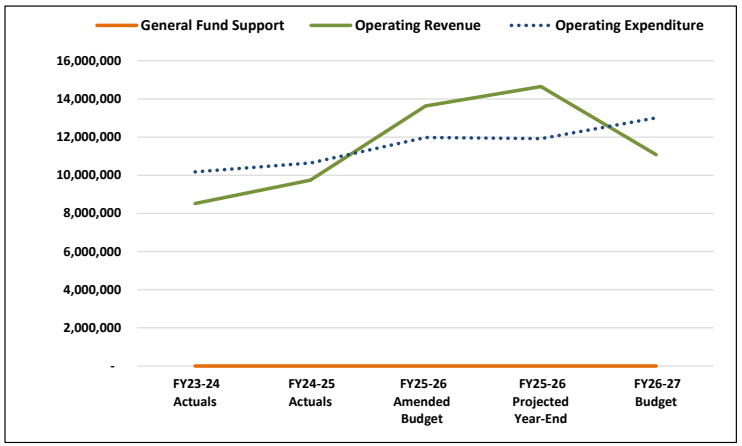
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	390,362	445,898	459,970	471,580	515,601	55,631	12%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	69,180	276,861	199,825	154,540	-	(199,825)	-100%
Charges, Fees, License, Permits	2,407,432	2,593,050	3,351,515	2,976,959	3,047,314	(304,201)	-9%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	920	(115)	-	180,090	349,600	349,600	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,473,370	2,857,457	3,303,114	3,303,115	3,402,208	99,094	3%
Operating Revenue	**4,950,901**	**5,727,253**	**6,854,454**	**6,614,704**	**6,799,123**	**(55,331)**	**-1%**
Total Revenue	**5,341,263**	**6,173,151**	**7,314,424**	**7,086,284**	**7,314,724**	**300**	**0%**
Personnel Services	3,124,315	3,658,703	4,499,838	4,210,887	4,541,350	41,512	1%
Materials and Services	1,771,051	2,042,868	2,513,208	2,359,795	2,431,904	(81,304)	-3%
Capital Outlay	-	-	-	-	42,000	42,000	-
Operating Expenditure	**4,895,366**	**5,701,570**	**7,013,047**	**6,570,682**	**7,015,254**	**2,208**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	301,377	-	299,471	(1,906)	-1%
Total Appropriated	**4,895,366**	**5,701,570**	**7,314,424**	**6,570,682**	**7,314,725**	**302**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,895,366**	**5,701,570**	**7,314,424**	**6,570,682**	**7,314,725**	**302**	**0%**
Revenues Less Expenses	**445,897**	**471,580**	**-**	**515,602**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	28.5	28.5	26.2	26.2	25.2	(0.9)	
FTE - Filled	24.5	25.5	25.2	23.2	25.2	2.1	
FTE - Vacant	4.0	3.0	1.0	3.0	-	(3.0)	

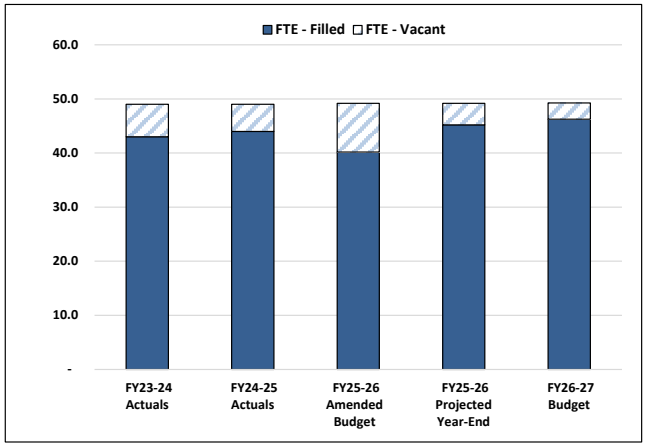




60-Transportation & Development (DTD) / 205-Development Services Fund
Summary of Revenue and Expense

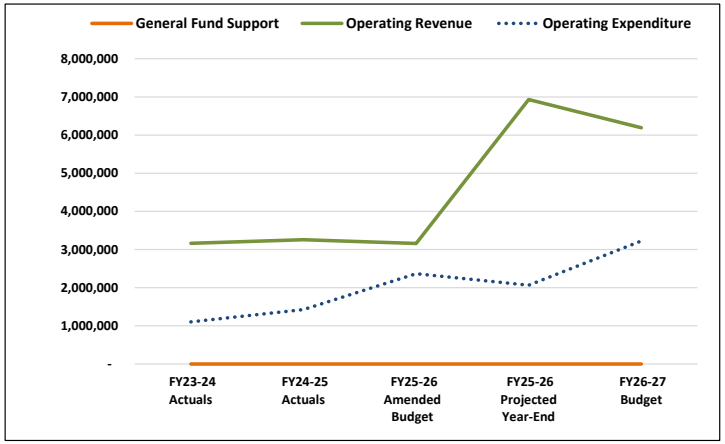
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	10,965,503	9,309,626	7,690,544	8,414,950	11,148,232	3,457,688	45%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	24,690	18,597	-	-	-	-	-
Charges, Fees, License, Permits	7,959,846	9,077,914	12,736,565	13,775,177	10,153,749	(2,582,816)	-20%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	534,103	648,474	894,753	871,648	918,975	24,222	3%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**8,518,639**	**9,744,985**	**13,631,318**	**14,646,825**	**11,072,724**	**(2,558,594)**	**-19%**
Total Revenue	**19,484,142**	**19,054,611**	**21,321,862**	**23,061,775**	**22,220,956**	**899,094**	**4%**
Personnel Services	6,650,135	6,968,260	8,312,105	8,306,415	9,113,668	801,564	10%
Materials and Services	3,457,495	3,574,194	3,478,792	3,498,478	3,772,057	293,265	8%
Capital Outlay	66,886	97,208	182,000	108,650	120,000	(62,000)	-34%
Operating Expenditure	**10,174,516**	**10,639,662**	**11,972,897**	**11,913,544**	**13,005,725**	**1,032,829**	**9%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	2,961,920	-	6,217,197	3,255,277	110%
Total Appropriated	**10,174,516**	**10,639,662**	**14,934,817**	**11,913,544**	**19,222,923**	**4,288,106**	**29%**
Reserve for Future Expenditures	-	-	6,387,046	-	2,998,033	(3,389,013)	-53%
Total Expense	**10,174,516**	**10,639,662**	**21,321,863**	**11,913,544**	**22,220,956**	**899,093**	**4%**
Revenues Less Expenses	**9,309,626**	**8,414,950**	**-**	**11,148,232**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	49.0	49.0	49.2	49.2	49.3	0.0	
FTE - Filled	43.0	44.0	40.2	45.2	46.3	1.1	
FTE - Vacant	6.0	5.0	9.0	4.0	3.0	(1.0)	

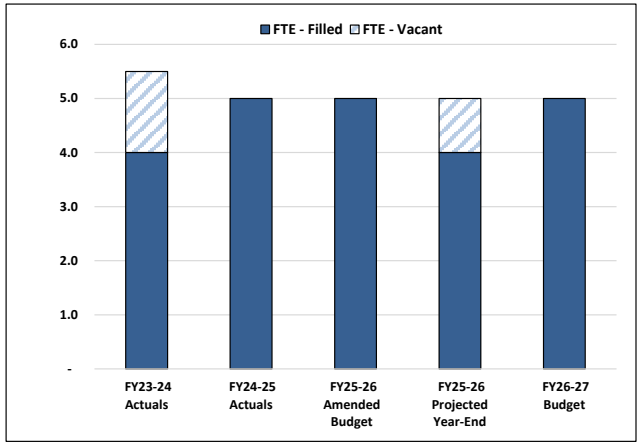




60-Transportation & Development (DTD) / 208-Lottery Fund
Summary of Revenue and Expense

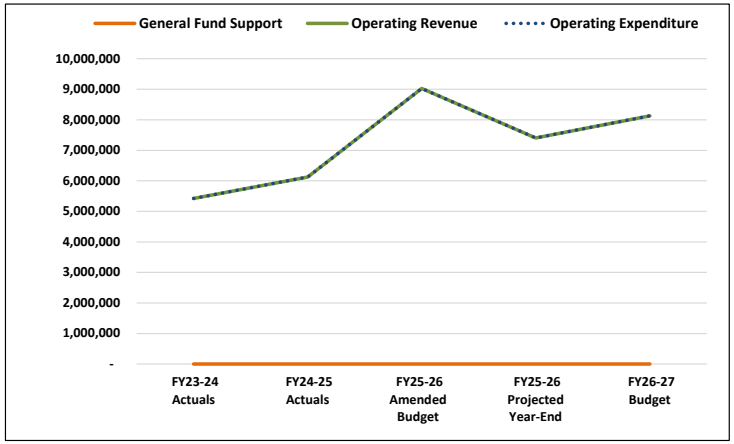
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	6,331,402	7,890,700	8,515,091	8,721,247	10,086,071	1,570,980	18%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,750,453	2,771,310	2,750,500	2,856,500	3,224,500	474,000	17%
Charges, Fees, License, Permits	11,899	1,227	5,000	1,291	2,400	(2,600)	-52%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	401,118	485,231	403,290	473,290	462,290	59,000	15%
Other Interfund Transfers	-	-	-	3,600,000	2,500,000	2,500,000	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,163,470**	**3,257,767**	**3,158,790**	**6,931,081**	**6,189,190**	**3,030,400**	**96%**
Total Revenue	**9,494,872**	**11,148,467**	**11,673,881**	**15,652,328**	**16,275,261**	**4,601,380**	**39%**
Personnel Services	530,100	823,861	907,324	884,213	1,027,314	119,990	13%
Materials and Services	574,072	603,360	1,459,669	1,182,044	2,197,288	737,619	51%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**1,104,172**	**1,427,221**	**2,366,993**	**2,066,257**	**3,224,602**	**857,609**	**36%**
Debt Service	-	-	-	-	-	-	-
Special Payments	500,000	1,000,000	1,100,000	1,000,000	1,900,000	800,000	73%
Transfers	-	-	-	2,500,000	2,500,000	2,500,000	-
Contingency	-	-	1,500,000	-	2,506,150	1,006,150	67%
Total Appropriated	**1,604,172**	**2,427,221**	**4,966,993**	**5,566,257**	**10,130,752**	**5,163,759**	**104%**
Reserve for Future Expenditures	-	-	6,706,888	-	6,144,509	(562,379)	-8%
Total Expense	**1,604,172**	**2,427,221**	**11,673,881**	**5,566,257**	**16,275,261**	**4,601,380**	**39%**
Revenues Less Expenses	**7,890,700**	**8,721,247**	**-**	**10,086,071**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	5.5	5.0	5.0	5.0	5.0	-	
FTE - Filled	4.0	5.0	5.0	4.0	5.0	1.0	
FTE - Vacant	1.5	-	-	1.0	-	(1.0)	

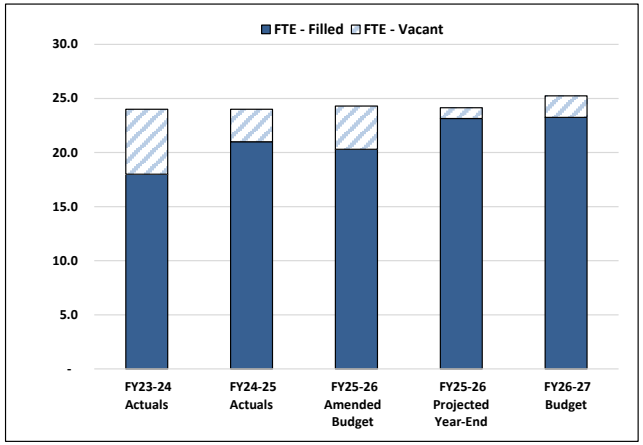




60-Transportation & Development (DTD) / 215-Road Fund
Summary of Revenue and Expense

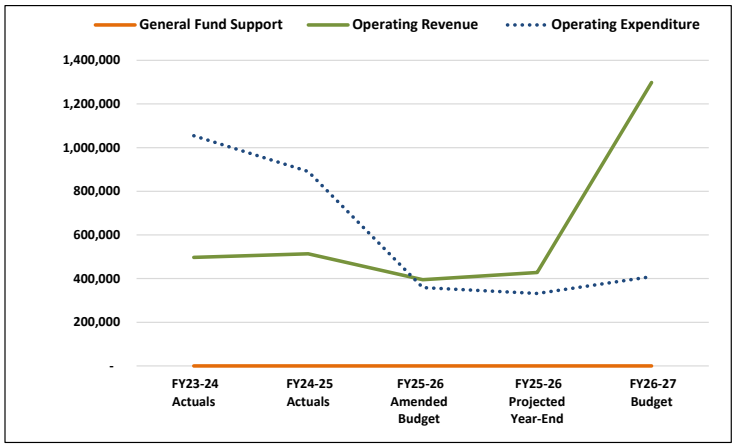
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,378,636	5,142,763	8,161,588	6,332,748	6,717,089	(1,444,499)	-18%
Charges, Fees, License, Permits	1,043,457	977,623	852,558	1,056,084	1,364,482	511,924	60%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,060	4,096	11,500	14,875	-	(11,500)	-100%
Other Interfund Transfers	-	27	-	-	50,000	50,000	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**5,423,153**	**6,124,509**	**9,025,646**	**7,403,707**	**8,131,571**	**(894,075)**	**-10%**
Total Revenue	**5,423,153**	**6,124,509**	**9,025,646**	**7,403,707**	**8,131,571**	**(894,075)**	**-10%**
Personnel Services	3,111,028	3,522,186	4,135,889	4,007,319	4,494,187	358,298	9%
Materials and Services	2,250,411	2,552,697	4,836,756	3,353,388	3,637,384	(1,199,372)	-25%
Capital Outlay	61,714	49,627	53,000	43,000	-	(53,000)	-100%
Operating Expenditure	**5,423,153**	**6,124,509**	**9,025,645**	**7,403,707**	**8,131,571**	**(894,074)**	**-10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,423,153**	**6,124,509**	**9,025,645**	**7,403,707**	**8,131,571**	**(894,074)**	**-10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,423,153**	**6,124,509**	**9,025,645**	**7,403,707**	**8,131,571**	**(894,074)**	**-10%**
Revenues Less Expenses	**-**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	24.0	24.0	24.3	24.2	25.3	1.1	
FTE - Filled	18.0	21.0	20.3	23.2	23.3	0.1	
FTE - Vacant	6.0	3.0	4.0	1.0	2.0	1.0	

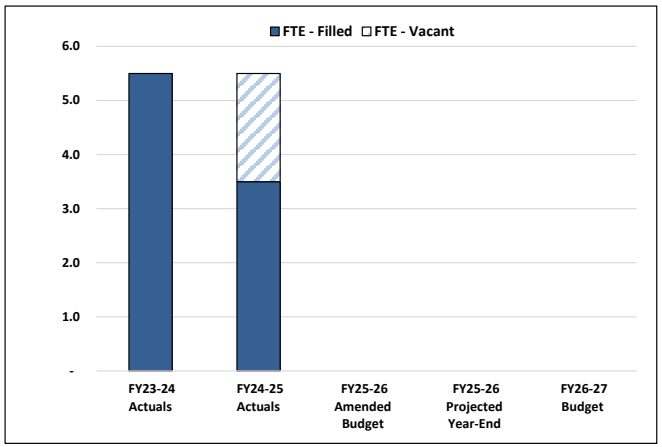




60-Transportation & Development (DTD) / 224-Public Land Cor Pres Fund
Summary of Revenue and Expense

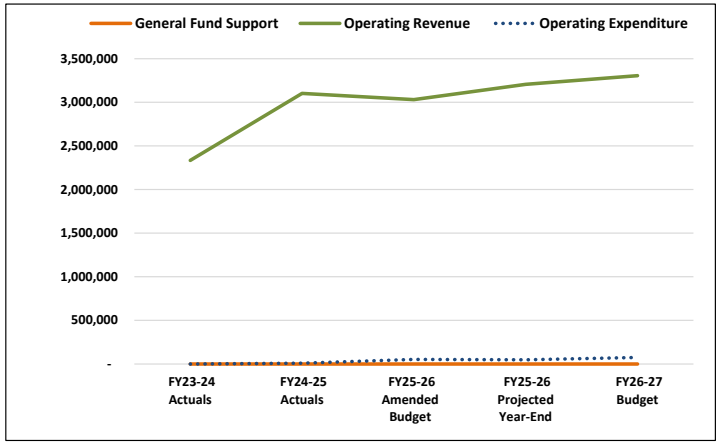
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	942,121	384,893	1,347	8,495	104,417	103,070	7652%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	470,837	504,304	395,000	424,910	1,296,000	901,000	228%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	26,466	9,737	-	2,960	2,490	2,490	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**497,303**	**514,041**	**395,000**	**427,870**	**1,298,490**	**903,490**	**229%**
Total Revenue	**1,439,424**	**898,934**	**396,347**	**436,365**	**1,402,907**	**1,006,560**	**254%**
Personnel Services	851,805	687,705	2,687	2,687	-	(2,687)	-100%
Materials and Services	202,726	202,733	356,479	329,262	378,919	22,440	6%
Capital Outlay	-	-	-	-	30,000	30,000	-
Operating Expenditure	**1,054,531**	**890,438**	**359,165**	**331,948**	**408,919**	**49,754**	**14%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	37,182	-	204,460	167,278	450%
Total Appropriated	**1,054,531**	**890,438**	**396,347**	**331,948**	**613,379**	**217,031**	**55%**
Reserve for Future Expenditures	-	-	-	-	789,528	789,528	-
Total Expense	**1,054,531**	**890,438**	**396,347**	**331,948**	**1,402,907**	**1,006,559**	**254%**
Revenues Less Expenses	**384,893**	**8,495**	**-**	**104,417**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	5.5	5.5	-	-	-	-	
FTE - Filled	5.5	3.5	-	-	-	-	
FTE - Vacant	-	2.0	-	-	-	-	

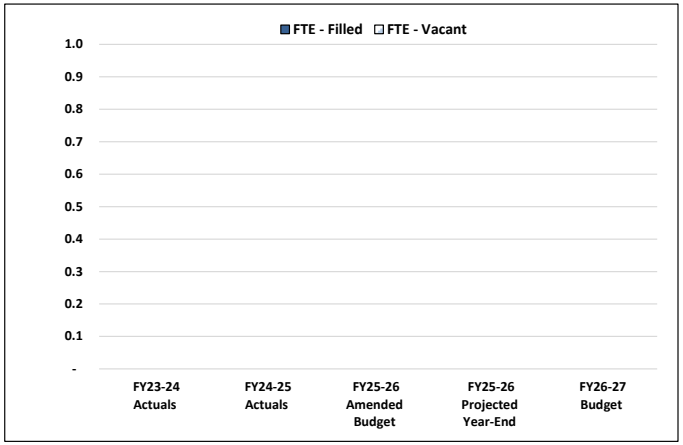




80-Misc/Pass-Through / 100-General Fund
Summary of Revenue and Expense

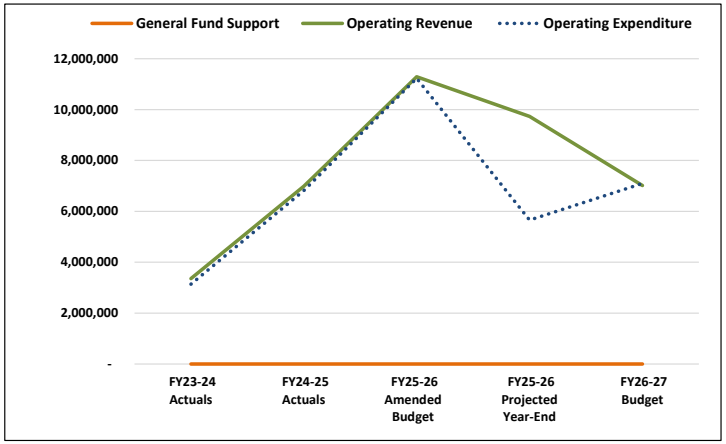
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance			489,500	504,160	468,036	(21,464)	-4%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	16,300	2,200		-	-	-	-
Charges, Fees, License, Permits	2,317,949	2,587,322	3,000,258	3,173,450	3,271,420	271,162	9%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources		513,268	30,000	33,226	34,416	4,416	15%
Other Interfund Transfers				-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,334,249**	**3,102,790**	**3,030,258**	**3,206,676**	**3,305,836**	**275,578**	**9%**
Total Revenue	**2,334,249**	**3,102,790**	**3,519,758**	**3,710,836**	**3,773,872**	**254,114**	**7%**
Personnel Services						-	-
Materials and Services		9,108	53,000	49,350	75,100	22,100	42%
Capital Outlay						-	-
Operating Expenditure	**-**	**9,108**	**53,000**	**49,350**	**75,100**	**22,100**	**42%**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,334,249	2,589,522	3,000,258	3,173,450	3,271,420	271,162	9%
Transfers			20,000	20,000	35,000	15,000	75%
Contingency			94,900		100,000	5,100	5%
Total Appropriated	**2,334,249**	**2,598,630**	**3,168,158**	**3,242,800**	**3,481,520**	**313,362**	**10%**
Reserve for Future Expenditures	-	-	351,600		292,352	(59,248)	-17%
Total Expense	**2,334,249**	**2,598,630**	**3,519,758**	**3,242,800**	**3,773,872**	**254,114**	**7%**
Revenues Less Expenses	**-**	**504,160**	**-**	**468,036**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-				-	
FTE - Filled	-	-				-	
FTE - Vacant	-	-				-	

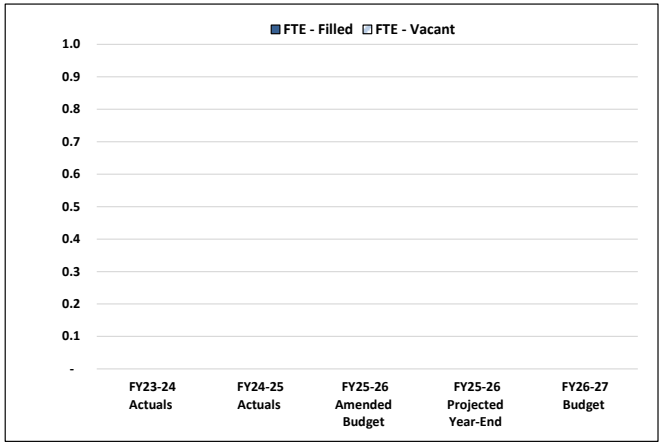




80-Misc/Pass-Through / 201-County Fair Fund
Summary of Revenue and Expense

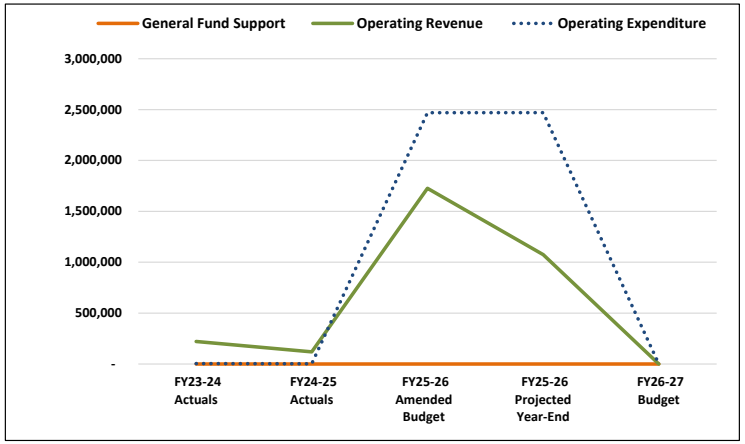
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	956,273	1,176,149	1,193,730	1,342,299	2,918,666	1,724,936	144%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	607,232	3,876,051	5,121,744	1,302,527	79,750	(5,041,994)	-98%
Charges, Fees, License, Permits	703,920	804,848	794,850	792,750	856,884	62,034	8%
Revenue from Bonds & Other Debts	-	-	1,856,423	2,475,000	25,000	(1,831,423)	-99%
All Other Revenue Resources	1,457,722	1,688,665	2,886,000	2,026,000	2,906,436	20,436	1%
Other Interfund Transfers	589,230	615,745	632,000	3,134,217	3,150,500	2,518,500	398%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,358,103**	**6,985,308**	**11,291,017**	**9,730,494**	**7,018,570**	**(4,272,447)**	**-38%**
Total Revenue	**4,314,377**	**8,161,457**	**12,484,747**	**11,072,793**	**9,937,236**	**(2,547,511)**	**-20%**
Personnel Services	1,083,508	1,100,455	1,094,983	1,221,235	1,206,599	111,616	10%
Materials and Services	1,699,531	1,750,518	1,662,750	1,682,400	1,691,368	28,618	2%
Capital Outlay	355,188	3,968,186	8,472,000	2,750,492	4,201,452	(4,270,548)	-50%
Operating Expenditure	**3,138,227**	**6,819,159**	**11,229,733**	**5,654,127**	**7,099,419**	**(4,130,314)**	**-37%**
Debt Service	-	-	-	-	250,248	250,248	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	2,500,000	2,500,000	2,500,000	-
Contingency	-	-	1,255,014	-	87,570	(1,167,444)	-93%
Total Appropriated	**3,138,227**	**6,819,159**	**12,484,747**	**8,154,127**	**9,937,237**	**(2,547,510)**	**-20%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,138,227**	**6,819,159**	**12,484,747**	**8,154,127**	**9,937,237**	**(2,547,510)**	**-20%**
Revenues Less Expenses	**1,176,149**	**1,342,299**	**-**	**2,918,666**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

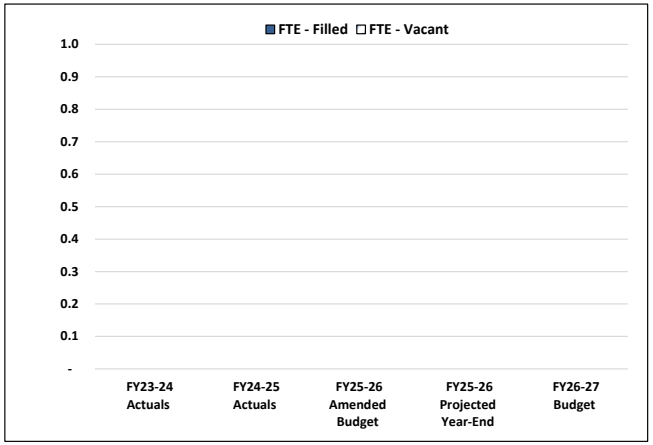




80-Misc/Pass-Through / 218-Property Resources Fund
Summary of Revenue and Expense

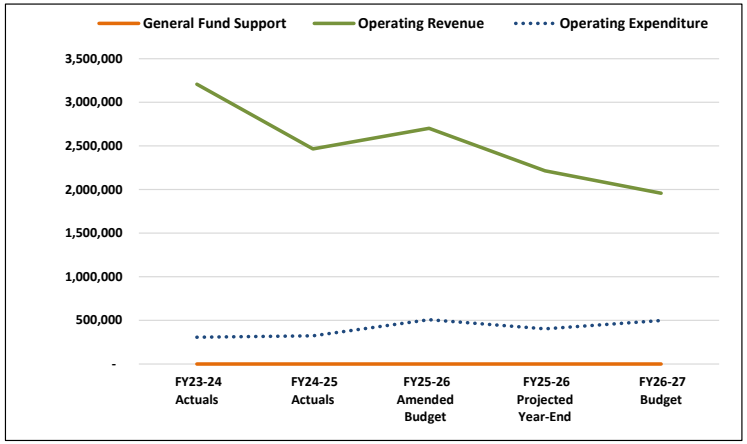
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	136,815	252,290	862,586	1,426,481	-	(862,586)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	-	-	14,000	-	-	(14,000)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	222,236	118,767	787,731	608,231	-	(787,731)	-100%
Other Interfund Transfers	-	-	924,920	466,404	-	(924,920)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**222,236**	**118,767**	**1,726,651**	**1,074,635**	**-**	**(1,726,651)**	**-100%**
Total Revenue	**359,051**	**371,057**	**2,589,237**	**2,501,116**	**-**	**(2,589,237)**	**-100%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	3,495	3,092	2,469,604	2,469,404	-	(2,469,604)	-100%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**3,495**	**3,092**	**2,469,604**	**2,469,404**	**-**	**(2,469,604)**	**-100%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	103,266	-	119,633	31,712	-	(119,633)	-100%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**106,761**	**3,092**	**2,589,237**	**2,501,116**	**-**	**(2,589,237)**	**-100%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**106,761**	**3,092**	**2,589,237**	**2,501,116**	**-**	**(2,589,237)**	**-100%**
Revenues Less Expenses	**252,290**	**367,965**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

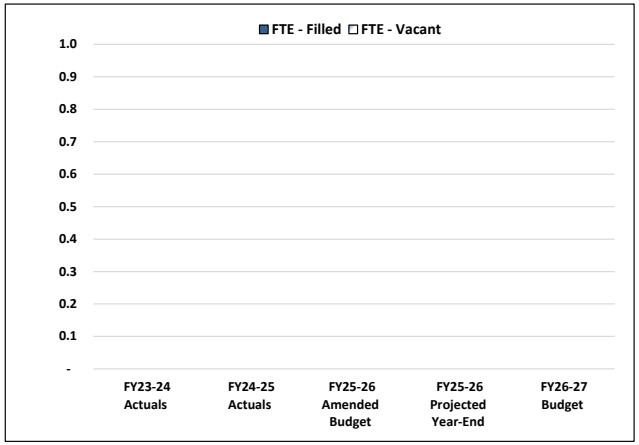




80-Misc/Pass-Through / 223-Countywide Transportation SDC Fund
Summary of Revenue and Expense

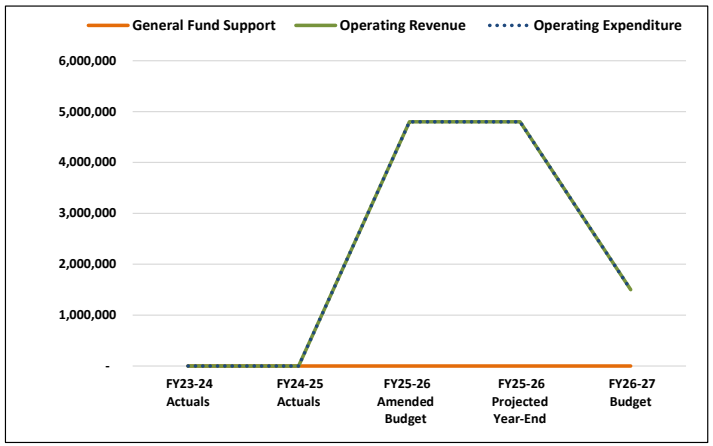
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	18,974,995	20,847,082	19,932,332	21,415,354	15,337,607	(4,594,725)	-23%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	2,458,757	1,531,162	2,016,450	1,296,080	1,296,080	(720,370)	-36%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	749,169	935,080	685,000	919,420	661,980	(23,020)	-3%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,207,926**	**2,466,242**	**2,701,450**	**2,215,500**	**1,958,060**	**(743,390)**	**-28%**
Total Revenue	**22,182,921**	**23,313,324**	**22,633,782**	**23,630,854**	**17,295,667**	**(5,338,115)**	**-24%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	307,168	322,342	508,114	403,782	497,700	(10,414)	-2%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**307,168**	**322,342**	**508,114**	**403,782**	**497,700**	**(10,414)**	**-2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	1,028,670	1,575,629	4,711,671	7,889,465	3,237,205	(1,474,466)	-31%
Contingency	-	-	10,350,000	-	7,250,000	(3,100,000)	-30%
Total Appropriated	**1,335,839**	**1,897,971**	**15,569,785**	**8,293,247**	**10,984,905**	**(4,584,880)**	**-29%**
Reserve for Future Expenditures	-	-	7,063,997	-	5,614,354	(1,449,643)	-21%
Total Expense	**1,335,839**	**1,897,971**	**22,633,782**	**8,293,247**	**16,599,259**	**(6,034,523)**	**-27%**
Revenues Less Expenses	**20,847,082**	**21,415,354**	**-**	**15,337,607**	**696,408**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

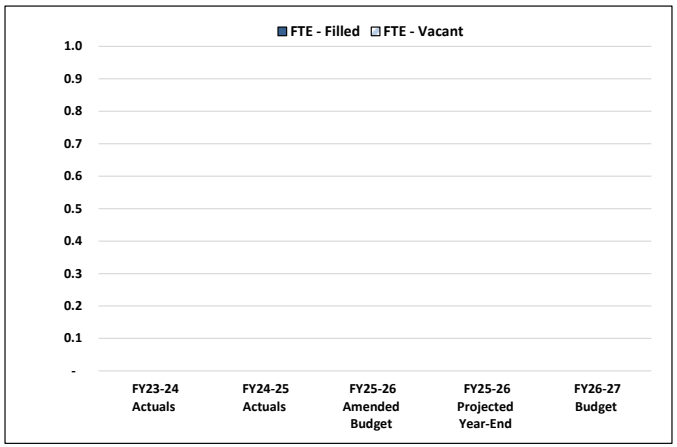




80-Misc/Pass-Through / 230-Special Grants Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	4,800,000	4,800,000	1,500,000	(3,300,000)	-69%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**-**	**-**	**4,800,000**	**4,800,000**	**1,500,000**	**(3,300,000)**	**-69%**
Total Revenue	**-**	**-**	**4,800,000**	**4,800,000**	**1,500,000**	**(3,300,000)**	**-69%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	4,800,000	4,800,000	1,500,000	(3,300,000)	-69%
Operating Expenditure	**-**	**-**	**4,800,000**	**4,800,000**	**1,500,000**	**(3,300,000)**	**-69%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**-**	**4,800,000**	**4,800,000**	**1,500,000**	**(3,300,000)**	**-69%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**-**	**4,800,000**	**4,800,000**	**1,500,000**	**(3,300,000)**	**-69%**
Revenues Less Expenses	**-**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	





FY26-27: Looking Ahead

FY26-27 Opportunities

- **State Bridge Program:** Local Agency Bridge Selection Committee recommended awarding full construction funding to replace the Bull Run Bridge, and it is listed in the draft 27-30 STIP.
- **Review of Development Processes:** Moving forward amendments to bylaws and codes to improve efficiencies and remove barriers.
- **System Plans:** Adopting system plans position our programs to compete for federal, state and regional funding.
  - Developing a Parks System Plan to act as a guide for future development.
  - 20-Year Transportation System Plan Update.
  - Completion of the Sunrise Corridor Community Visioning Plan.
    - Working to secure $30 M Build Grant for Rock Creek Intersection (including County and City match).
    - Awarded $12.5M in Regional Flex Funds for NEPA.
- **Development Activity:** Number of regionally significant projects underway.

FY26-27 Challenges

- **Legislative Mandates:** Historically, focused on housing, shifting toward economic development/vitality initiatives.
- **Transportation Funding:** Operations funding remains stagnant with increasing costs to maintain the system.
- **Economic Development:** Business expansion and retention – business incentives – developing tools.
- **Dog Services:** Shelter service reductions have been implemented to align with limited resources.

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 County Fair Fund (201)	FY26-27 Development Svcs Fund (205)	FY26-27 Community Services Fund (208)	FY26-27 Library Services (212)	FY26-27 Road Fund (215)	FY26-27 Property Resources Fund (218)	FY26-27 Countywide Transportation SDC Fund (223)	FY26-27 Public Land Cor Pres Fund (224)
Administrative Services	Office of the Director				1,416,175		2,337,855			
Transportation Services	Traffic Safety						6,791,470			
	Transportation Engineering & Construction						24,834,209			
	Transportation Maintenance						50,169,170			
	Community Road Fund						31,264,726			
	Damascus Roads						5,986,249			
	Fleet									
Community Services	Gladstone Library					4,086,401				
	Library Support Services					7,019,514				
	Oak Lodge Library					5,507,524				
	Code Enforcement	1,539,919								
	Dog Services	3,166,667								
	Sustainability & Solid Waste	8,070,344								
	County Parks									
	Forestry									
	Property Disposition							1,266,243		
Development Services	County Surveyor	1,622,550								-
	Public Land Corner	-								1,402,907
	Current Planning	4,620,500								
	Building Codes			20,399,603						
	Septic			1,821,353						
	Development Engineering						3,375,585			
Visioning Services	Long Range Planning	1,071,673					3,001,855			
	Regional Policy Coordination						1,754,131			
	Office of Economic Development				16,275,261					
TDCS Accounting Programs	County Event Center		9,937,236							
	Tax Title Land									
	$ Coll On Behalf of Other Agcy	3,271,420								
	Countywide TSDC								16,382,425	
	HV Joint Area TSDC								913,242	
	Dog Services Charitable Fund	502,452								
	TOTAL	23,865,525	9,937,236	22,220,956	17,691,436	16,613,439	129,515,251	1,266,243	17,295,667	1,402,907
	FY25-26 Budget (Amended)	21,896,963	12,484,747	21,321,862	13,153,804	18,004,098	131,596,543	4,603,871	22,633,782	396,347
	$ Increase (Decrease)	1,968,562	(2,547,511)	899,094	4,537,632	(1,390,659)	(2,081,292)	(3,337,628)	(5,338,115)	1,006,560
	% Increase (Decrease)	9%	-20%	4%	34%	-8%	-2%	-72%	-24%	254%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

CLACKAMAS COUNTY

Department of Transportation and Development (30/50/60/80)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Special Grants Fund (230)	FY26-27 Parks & Forestry Fund (257)	FY26-27 Stone Creek Golf Course (601)	FY26-27 Fleet Svcs Fund (770)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget *	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Administrative Services	Office of the Director	-				3,754,030	-	0%	10.2	8.2	2.0
						-					
Transportation Services	Traffic Safety					6,791,470	-	0%	13.2	11.2	2.0
	Transportation Engineering & Construction					24,834,209	-	0%	23.2	20.2	3.0
	Transportation Maintenance					50,169,170	-	0%	103.2	98.2	5.0
	Community Road Fund					31,264,726	-	0%			
	Damascus Roads					5,986,249	-	0%			
	Fleet				9,281,124	9,281,124	-	0%	21.0	20.0	1.0
						-					
Community Services	Gladstone Library					4,086,401	-	0%	4.9	4.9	
	Library Support Services					7,019,514	2,987,416	43%	12.0	12.0	
	Oak Lodge Library					5,507,524	-	0%	7.1	7.1	
	Code Enforcement					1,539,919	-	0%	7.0	7.0	
	Dog Services					3,166,667	1,820,376	57%	14.0	12.0	2.0
	Sustainability & Solid Waste					8,070,344	-	0%	11.9	9.9	2.0
	County Parks		4,503,527	8,826,972		13,330,499	-	0%	8.0	7.0	1.0
	Forestry		2,245,242			2,245,242	-	0%	1.0	1.0	
	Property Disposition					1,266,243	-	0%	1.0	1.0	
						-					
Development Services	County Surveyor					1,622,550	438,996	27%	7.0	7.0	
	Public Land Corner					1,402,907	-	0%			
	Current Planning					4,620,500	2,641,546	57%	14.7	14.7	
	Building Codes					20,399,603	-	0%	43.2	40.2	3.0
	Septic					1,821,353	-	0%	6.1	6.1	
	Development Engineering					3,375,585	-	0%	17.2	15.2	2.0
						-					
Visioning Services	Long Range Planning					4,073,528	321,666	8%	7.6	7.6	
	Regional Policy Coordination					1,754,131	-	0%	4.0	4.0	
	Office of Economic Development					16,275,261	-	0%	5.0	4.0	1.0
TDCS Accounting Programs	County Event Center	1,500,000				11,437,236	-	0%			
	Tax Title Land					-	-	0%			
	$ Coll On Behalf of Other Agcy					3,271,420	-	0%			
	Countywide TSDC					16,382,425	-	0%			
	HV Joint Area TSDC					913,242	-	0%			
	Dog Services Charitable Fund					502,452	-				
						-					
	TOTAL	1,500,000	6,748,769	8,826,972	9,281,124	266,165,525	8,210,000	3%	342.2	318.3	24.0
	FY25-26 Budget (Amended)	9,174,327	7,072,269	7,936,147	9,095,217	279,369,977	7,970,561	3%	342.2	307.2	35.0
	$ Increase (Decrease)	(7,674,327)	(323,500)	890,825	185,907	(13,204,452)	239,439		0.0	11.1	(11.0)
	% Increase (Decrease)	-84%	-5%	11%	2%	-5%	3%		0%	4%	-31%

General Fund Support is a subsidy, net of any other revenue received by the depart

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

300101-Office of the Director

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,202,915**	**1,155,919**	**857,691**	**1,095,580**	**673,404**	**(184,287)**	**-21%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	27,654	369,865	41,144	154,698	399,142	357,998	870%
Charges, Fees, License, Permits, Fines	2,611,929	2,666,427	2,768,097	2,640,512	2,681,484	(86,613)	-3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	18,513	45	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	284,121	-	-	-	-	-	-
Operating Revenue	**2,942,217**	**3,036,336**	**2,809,241**	**2,795,210**	**3,080,626**	**271,385**	**10%**
Total Revenue	**4,145,132**	**4,192,255**	**3,666,932**	**3,890,790**	**3,754,030**	**87,098**	**2%**
Personnel Services	1,682,388	1,960,807	2,132,789	2,084,854	2,187,687	54,898	3%
Materials and Services	1,306,825	1,128,046	1,227,720	1,107,532	1,216,335	(11,385)	-1%
Capital Outlay	-	7,821	-	25,000	-	-	-
Operating Expense	**2,989,214**	**3,096,674**	**3,360,509**	**3,217,386**	**3,404,022**	**43,513**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	306,423	-	350,008	43,585	14%
Total Appropriated	**2,989,214**	**3,096,674**	**3,666,932**	**3,217,386**	**3,754,030**	**87,098**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,989,214**	**3,096,674**	**3,666,932**	**3,217,386**	**3,754,030**	**130,683**	**4%**
Revenues Less Expenses	1,155,919	1,095,580	-	673,405	-		

Notes:
Refining line of business structure to more accurately reflect needs of Community Services under DTD. Identifying administrative efficiencies. Defining departmental expectations and aligning policies and practices. Increased DTD Financial team support to an Accounting Specialist 2 and an Accountant 1 to fill the gap in support with the additional programs. In final year of a year phased plan for redistributing fund balance from the BCS Indirect Model to BCS programs.

CLACKAMAS COUNTY

300302-Traffic Safety

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,493,732	3,135,910	7,114,296	6,651,153	6,593,527	(520,769)	-7%
Charges, Fees, License, Permits, Fines	191,186	379,585	153,500	155,000	197,943	44,443	29%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	95,570	7,290	9,900	5,000	-	(9,900)	-100%
Other Interfund Transfers	3,015	2,306	8,000	-	-	(8,000)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,783,503**	**3,525,090**	**7,285,696**	**6,811,153**	**6,791,470**	**(494,226)**	**-7%**
Total Revenue	**3,783,503**	**3,525,090**	**7,285,696**	**6,811,153**	**6,791,470**	**(494,226)**	**-7%**
Personnel Services	2,117,802	2,174,110	2,321,785	2,197,220	2,430,232	108,447	5%
Materials and Services	1,367,958	1,165,517	3,352,990	3,144,372	2,367,884	(985,106)	-29%
Capital Outlay	297,743	155,104	1,610,921	1,469,561	1,993,355	382,434	24%
Operating Expense	**3,783,503**	**3,494,731**	**7,285,696**	**6,811,153**	**6,791,470**	**(494,226)**	**-7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,783,503**	**3,494,731**	**7,285,696**	**6,811,153**	**6,791,470**	**(494,226)**	**-7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,783,503**	**3,494,731**	**7,285,696**	**6,811,153**	**6,791,470**	**(494,226)**	**-7%**
Revenues Less Expenses	-	30,360	-	-	-		

Notes:
Traffic Safety has 14 projects in various phases of Planning, Design & Construction. During FY 2026/2027 $7.3M is programmed for three HB2017 Safety projects ($6.52M) and 11 Road Fund Safety projects ($803k). The staff in this program also manage projects in the Community Road Fund and Damascus Roads programs.

300303-Transportation Engineering & Construction

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**9,370**	**(3,777)**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	7,881,513	13,999,078	20,704,433	21,315,343	13,385,764	(7,318,669)	-35%
Charges, Fees, License, Permits, Fines	1,293,681	834,222	1,047,147	932,264	855,715	(191,432)	-18%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	803,374	991,531	2,814,193	4,853,155	9,827,444	7,013,251	249%
Other Interfund Transfers	133,869	98,325	1,427,499	1,804,062	765,286	(662,213)	-46%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**10,112,437**	**15,923,156**	**25,993,272**	**28,904,824**	**24,834,209**	**(1,159,063)**	**-4%**
Total Revenue	**10,121,807**	**15,919,379**	**25,993,272**	**28,904,824**	**24,834,209**	**(1,159,063)**	**-4%**
Personnel Services	3,554,538	3,785,599	4,433,211	4,258,802	4,656,261	223,050	5%
Materials and Services	3,140,014	2,245,070	7,181,409	6,839,663	4,603,316	(2,578,093)	-36%
Capital Outlay	3,431,032	9,888,710	14,378,652	17,806,359	15,574,632	1,195,980	8%
Operating Expense	**10,125,584**	**15,919,379**	**25,993,272**	**28,904,824**	**24,834,210**	**(1,159,062)**	**-4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**10,125,584**	**15,919,379**	**25,993,272**	**28,904,824**	**24,834,210**	**(1,159,062)**	**-4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**10,125,584**	**15,919,379**	**25,993,272**	**28,904,824**	**24,834,210**	**(1,159,062)**	**-4%**
Revenues Less Expenses	(3,777)	-	-	-	-		

Notes:
Transportation Engineering & Construction has 19 projects in various phases of Planning, Design & Construction. During FY 26/27, $42.4M is programmed for an ADA project ($483k), a contract paving project ($6M), four Bike/Ped projects ($6.4M), eight Bridge projects ($6M), a Safety project, three Storm Drain projects ($2.7M), and a contracted road project for the City of Happy Valley on SE 172nd Avenue ($20M). The staff in this program also manage projects in the Community Road Fund and Damascus Roads.

CLACKAMAS COUNTY

300304-Transportation Maintenance

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**35,549,101**	**38,165,034**	**29,501,452**	**35,572,486**	**26,103,501**	**(3,397,951)**	**-12%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	27,676,013	25,447,428	19,079,093	22,077,498	19,244,318	165,225	1%
Charges, Fees, License, Permits, Fines	685,552	977,320	733,662	1,043,346	1,901,976	1,168,314	159%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,668,964	4,211,715	2,846,816	2,908,302	2,919,375	72,559	3%
Other Interfund Transfers	2,838	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**32,033,368**	**30,636,463**	**22,659,571**	**26,029,146**	**24,065,669**	**1,406,098**	**6%**
Total Revenue	**67,582,469**	**68,801,497**	**52,161,023**	**61,601,632**	**50,169,170**	**(1,991,853)**	**-4%**
Personnel Services	11,510,073	12,181,416	14,311,537	12,073,403	15,200,193	888,656	6%
Materials and Services	15,793,750	16,972,296	16,071,813	18,438,174	14,154,224	(1,917,589)	-12%
Capital Outlay	829,015	1,762,682	2,058,524	2,447,803	1,353,600	(704,924)	-34%
Operating Expense	**28,132,838**	**30,916,393**	**32,441,874**	**32,959,379**	**30,708,017**	**(1,733,857)**	**-5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	100,000	-	1,250,000	1,150,000	1150%
Transfers	1,284,597	2,342,977	2,806,700	2,538,752	1,989,792	(816,908)	-29%
Contingency	-	-	10,000,000	-	10,000,000	-	0%
Total Appropriated	**29,417,435**	**33,259,370**	**45,348,574**	**35,498,132**	**43,947,809**	**(1,400,765)**	**-3%**
Reserve for Future Expenditures	-	-	6,812,449	-	6,221,360	(591,089)	-9%
Total Expense	**29,417,435**	**33,259,370**	**52,161,023**	**35,498,132**	**50,169,169**	**(2,808,762)**	**-5%**
Revenues Less Expenses	38,165,034	35,542,126	-	26,103,500	-		

Notes:
Almost $8M will be invested in the design and execution of resurfacing (contract paving/county performed) projects in FY26/27. This will include 19.28 total miles of resurfacing with 4.5 miles of paving and 14.78 miles of slurry seal. Budget includes purchase of rock to prepare for over 60 miles of chip seal in the coming years. Work to expand material storage to improve response throughout the county. Continue replacing heavy equipment with diesel engines older than 2010 (HB2007).

CLACKAMAS COUNTY

300305-Community Road Fund

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**14,501,648**	**16,355,665**	**17,309,929**	**19,898,860**	**15,158,075**	**(2,151,854)**	**-12%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,237,176	102,784	118,445	856,908	1,215,000	1,096,555	926%
Charges, Fees, License, Permits, Fines	11,622,997	11,367,014	11,864,841	11,578,522	11,766,740	(98,101)	-1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	295,524	705	600,133	1,307,370	-	(600,133)	-100%
Other Interfund Transfers	888,948	2,534,741	4,499,872	7,158,081	3,124,911	(1,374,961)	-31%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**14,044,645**	**14,005,244**	**17,083,291**	**20,900,881**	**16,106,651**	**(976,640)**	**-6%**
Total Revenue	**28,546,293**	**30,360,909**	**34,393,220**	**40,799,741**	**31,264,726**	**(3,128,494)**	**-9%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	2,206,983	2,305,086	3,859,527	5,033,333	3,042,672	(816,855)	-21%
Capital Outlay	5,193,050	3,681,375	11,222,072	14,150,332	14,558,344	3,336,272	30%
Operating Expense	**7,400,032**	**5,986,461**	**15,081,599**	**19,183,665**	**17,601,016**	**2,519,417**	**17%**
Debt Service	-	-	-	-	-	-	-
Special Payments	4,790,596	4,475,589	5,100,302	6,458,000	5,878,000	777,698	15%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	10,000,000	-	7,785,710	(2,214,290)	-22%
Total Appropriated	**12,190,628**	**10,462,049**	**30,181,901**	**25,641,665**	**31,264,726**	**1,082,825**	**4%**
Reserve for Future Expenditures	-	-	4,211,319	-	-	(4,211,319)	-100%
Total Expense	**12,190,628**	**10,462,049**	**34,393,220**	**25,641,665**	**31,264,726**	**(5,342,784)**	**-16%**
Revenues Less Expenses	16,355,665	19,898,860	-	15,158,075	-		

Notes:
More than $18M will be invested in the design and execution of 14 Community Road Fund projects and the planned jursidictional transfers of county roadways. Two resurfacing/contract paving projects ($1.88M), three Strategic Investment Fund projects ($3.98M), five congestion relief projects ($8.16M), and four safety projects ($3.3M) in FY 2026/2027. Another $1.28M is programmed for jurisdictional transfers under the Strategic Invesment Fund.

300306-Damascus Roads

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**5,391,445**	**4,570,702**	**3,859,205**	**4,655,922**	**4,971,703**	**1,112,498**	**29%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	849,790	958,973	876,000	1,097,329	731,553	(144,447)	-16%
Charges, Fees, License, Permits, Fines	163,335	190,112	189,800	201,232	134,154	(55,646)	-29%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	155,037	148,840	148,840	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,013,125**	**1,149,085**	**1,065,800**	**1,453,598**	**1,014,547**	**(51,253)**	**-5%**
Total Revenue	**6,404,570**	**5,719,788**	**4,925,005**	**6,109,520**	**5,986,249**	**1,061,244**	**22%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	675,051	380,975	1,082,170	882,818	2,002,823	920,653	85%
Capital Outlay	1,158,817	682,890	304,000	255,000	265,000	(39,000)	-13%
Operating Expense	**1,833,868**	**1,063,865**	**1,386,170**	**1,137,818**	**2,267,823**	**881,653**	**64%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	3,507,595	-	3,718,427	210,832	6%
Total Appropriated	**1,833,868**	**1,063,865**	**4,893,765**	**1,137,818**	**5,986,250**	**1,092,485**	**22%**
Reserve for Future Expenditures	-	-	31,240	-	-	(31,240)	-100%
Total Expense	**1,833,868**	**1,063,865**	**4,925,005**	**1,137,818**	**5,986,250**	**1,272,077**	**26%**
Revenues Less Expenses	4,570,702	4,655,922	-	4,971,703	-		

Notes:
Under the Damascus disincorporation agreement, the County should receive state highway fund collections through February 2027; the county will receive partial collections in FY2026/2027. After Damascus is removed from the State Shared distribution model, local Vehicle Registration Fees will also stop. Almost $1.3M will be invested in the design and execution of five Damascus Road Fund projects in FY 2026/2027. Two resurfacing projects ($420k), three bridge projects ($777k), and one safety project ($80k).

300309-Fleet

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**100,461**	**(4,323)**	**328,445**	**496,269**	**403,143**	**74,698**	**23%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	93,219	-	620,000	381	650,000	30,000	5%
Charges, Fees, License, Permits, Fines	7,266,685	8,085,793	8,151,612	7,671,326	8,204,981	53,369	1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	190,056	(389)	(4,840)	39,500	23,000	27,840	-575%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**7,549,960**	**8,085,404**	**8,766,772**	**7,711,207**	**8,877,981**	**111,209**	**1%**
Total Revenue	**7,650,422**	**8,081,081**	**9,095,217**	**8,207,476**	**9,281,124**	**185,907**	**2%**
Personnel Services	2,824,987	2,825,744	3,171,750	3,003,299	3,235,530	63,780	2%
Materials and Services	4,806,529	4,759,068	5,514,743	4,801,033	5,657,116	142,373	3%
Capital Outlay	23,229	-	-	-	-	-	-
Operating Expense	**7,654,745**	**7,584,813**	**8,686,493**	**7,804,332**	**8,892,647**	**206,153**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	408,724	-	388,477	(20,247)	-5%
Total Appropriated	**7,654,745**	**7,584,813**	**9,095,217**	**7,804,332**	**9,281,124**	**185,906**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,654,745**	**7,584,813**	**9,095,217**	**7,804,332**	**9,281,124**	**165,659**	**2%**
Revenues Less Expenses	(4,323)	496,269	-	403,143	-		

Notes:
Planning to implment a new fleet management software system to replace multiple older software systems that are no longer supported. Training our technicians and adding needed tools to support the Sheriff's office's recent acquisition of patrol vehicles from multiple manufacturers. We will now be supporting four frontline patrol platforms instead of the single platform we have historically supported. Continued coordination of pre-2010 heavy truck replacement to comply with HB2007.

500502-Gladstone Library

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**941,370**	**2,642,857**	**2,021,028**	**2,560,256**	**2,772,178**	**751,150**	**37%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	7,374,180	1,733,109	1,241,986	1,241,986	1,303,124	61,138	5%
Charges, Fees, License, Permits, Fines	5,792	5,801	3,600	4,500	4,500	900	25%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	275,685	53,953	53,260	53,260	6,600	(46,660)	-88%
Other Interfund Transfers	1,978,189	455,602	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**9,633,845**	**2,248,465**	**1,298,846**	**1,299,746**	**1,314,224**	**15,378**	**1%**
Total Revenue	**10,575,215**	**4,891,322**	**3,319,874**	**3,860,002**	**4,086,401**	**766,527**	**23%**
Personnel Services	720,639	674,301	768,517	646,386	780,900	12,384	2%
Materials and Services	381,205	518,979	455,510	441,439	485,165	29,655	7%
Capital Outlay	6,830,514	1,137,787	80,000	-	80,000	-	0%
Operating Expense	**7,932,358**	**2,331,066**	**1,304,027**	**1,087,825**	**1,346,065**	**42,038**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	2,015,847	-	2,740,337	724,490	36%
Total Appropriated	**7,932,358**	**2,331,066**	**3,319,874**	**1,087,825**	**4,086,402**	**766,528**	**23%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,932,358**	**2,331,066**	**3,319,874**	**1,087,825**	**4,086,402**	**1,491,018**	**45%**
Revenues Less Expenses	2,642,857	2,560,256	-	2,772,178	-		

Notes:
The new Gladstone Library facility opened to the public on September 25, 2024. We continue to promote services in the new facility and work to create a welcoming environment, seek new community partnerships, offer new engaging programs, and look for opportunities for outreach to underserved populations.

500504-Library Support Services

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,310,988**	**2,750,522**	**3,000,581**	**2,890,049**	**2,878,888**	**(121,693)**	**-4%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	54,398	48,957	62,500	40,000	40,000	(22,500)	-36%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	905,766	1,086,755	1,817,520	1,078,708	1,113,210	(704,310)	-39%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,680,451	2,579,757	2,900,092	2,900,092	2,987,416	87,324	3%
Operating Revenue	**3,640,615**	**3,715,469**	**4,780,112**	**4,018,800**	**4,140,626**	**(639,486)**	**-13%**
Total Revenue	**5,951,603**	**6,465,992**	**7,780,693**	**6,908,849**	**7,019,514**	**(761,179)**	**-10%**
Personnel Services	1,776,635	1,942,293	2,013,483	2,119,897	2,099,756	86,272	4%
Materials and Services	1,321,752	1,491,553	2,417,353	1,570,529	1,596,546	(820,807)	-34%
Capital Outlay	35,996	96,428	540,000	301,835	242,890	(297,110)	-55%
Operating Expense	**3,134,384**	**3,530,274**	**4,970,836**	**3,992,261**	**3,939,191**	**(1,031,644)**	**-21%**
Debt Service	-	-	-	-	-	-	-
Special Payments	66,697	45,668	60,000	37,700	37,700	(22,300)	-37%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	450,515	-	1,988,446	1,537,931	341%
Total Appropriated	**3,201,081**	**3,575,942**	**5,481,351**	**4,029,961**	**5,965,337**	**483,987**	**9%**
Reserve for Future Expenditures	-	-	2,299,342	-	1,054,176	(1,245,166)	-54%
Total Expense	**3,201,081**	**3,575,942**	**7,780,693**	**4,029,961**	**7,019,513**	**776,752**	**10%**
Revenues Less Expenses	2,750,522	2,890,049	-	2,878,888	-		

Notes:
The biggest change for FY26-27 is a significant reduction in pass-through purchases (42210) with initial locker purchases completed in FY25-26. Spending was not nearly as much as anticipated for this project because of libraries not finding suitable options for vending options, which would have cost >$100K each.

500505-Oak Lodge Library

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**4,368,529**	**6,703,169**	**4,575,159**	**5,555,688**	**3,466,717**	**(1,108,442)**	**-24%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	5,516,305	8,177,906	1,941,887	1,941,887	2,011,567	69,680	4%
Charges, Fees, License, Permits, Fines	23,307	23,779	238,921	20,600	21,000	(217,921)	-91%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	50,148	51,939	47,564	15,000	8,240	(39,324)	-83%
Other Interfund Transfers	2,688,000	3,962,000	100,000	-	-	(100,000)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**8,277,760**	**12,215,624**	**2,328,372**	**1,977,487**	**2,040,807**	**(287,565)**	**-12%**
Total Revenue	**12,646,289**	**18,918,793**	**6,903,531**	**7,533,175**	**5,507,524**	**(1,396,007)**	**-20%**
Personnel Services	808,460	983,578	1,253,526	1,209,035	1,317,585	64,058	5%
Materials and Services	587,386	670,954	739,323	986,661	384,586	(354,737)	-48%
Capital Outlay	4,547,274	11,708,573	1,200,000	1,658,762	-	(1,200,000)	-100%
Operating Expense	**5,943,120**	**13,363,105**	**3,192,849**	**3,854,458**	**1,702,170**	**(1,490,679)**	**-47%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	300,000	212,000	21,000	(279,000)	-93%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	3,410,682	-	3,784,354	373,672	11%
Total Appropriated	**5,943,120**	**13,363,105**	**6,903,531**	**4,066,458**	**5,507,524**	**(1,396,007)**	**-20%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,943,120**	**13,363,105**	**6,903,531**	**4,066,458**	**5,507,524**	**(1,022,335)**	**-15%**
Revenues Less Expenses	6,703,169	5,555,688	-	3,466,717	-		

Notes:
The New Oak Lodge Library facility opened to the public on October 18, 2025. Now that we are in the new building, we will work to create a welcoming environment, build stronger community partnerships, offer new engaging programs, and look for opportunities for outreach to underserved populations.

500506-Code Enforcement

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**282,958**	**-**	**-**	**(251)**	**(0)**	**(0)**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	17	-	-	-	-	-
Charges, Fees, License, Permits, Fines	957,732	1,243,453	1,443,816	1,367,582	1,506,899	63,083	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	24,259	53,388	16,066	33,020	33,020	16,954	106%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**981,992**	**1,296,857**	**1,459,882**	**1,400,602**	**1,539,919**	**80,037**	**5%**
Total Revenue	**1,264,950**	**1,296,857**	**1,459,882**	**1,400,351**	**1,539,919**	**80,036**	**5%**
Personnel Services	1,003,171	1,030,290	1,130,730	1,076,336	1,193,273	62,543	6%
Materials and Services	261,778	266,819	329,152	324,015	326,646	(2,507)	-1%
Capital Outlay	-	-	-	-	20,000	20,000	-
Operating Expense	**1,264,950**	**1,297,109**	**1,459,882**	**1,400,351**	**1,539,919**	**80,036**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,264,950**	**1,297,109**	**1,459,882**	**1,400,351**	**1,539,919**	**80,036**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,264,950**	**1,297,109**	**1,459,882**	**1,400,351**	**1,539,919**	**80,036**	**5%**
Revenues Less Expenses	-	(251)	-	-	-		

Notes:
Processes continue to be updated to make the program more efficient and effective including updating the priority list. Neighborhood Livability team continues to address nuisance properties while working with social service partners to clean up properties and assist those individuals that need resources. Partnering with law enforcement teams to secure structures and turn off power to dangerous illegal marijuana grows. Continuing to partner with County Counsel to move cases through the court process.

500507-Dog Services

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**245,856**	**139,537**	**94,073**	**94,073**	**225,041**	**130,968**	**139%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,920	36,815	-	-	-	-	-
Charges, Fees, License, Permits, Fines	778,047	887,905	866,850	1,028,984	1,070,750	203,900	24%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	17,732	48,757	25,800	34,685	15,500	(10,300)	-40%
Other Interfund Transfers	-	-	20,000	20,000	35,000	15,000	75%
General Fund Support	1,655,360	1,656,915	1,767,355	1,767,355	1,820,376	53,021	3%
Operating Revenue	**2,456,059**	**2,630,392**	**2,680,005**	**2,851,024**	**2,941,626**	**261,621**	**10%**
Total Revenue	**2,701,915**	**2,769,929**	**2,774,078**	**2,945,097**	**3,166,667**	**392,589**	**14%**
Personnel Services	1,658,290	1,731,648	1,820,960	1,794,432	1,985,772	164,812	9%
Materials and Services	876,316	944,208	945,159	917,076	1,006,436	61,277	6%
Capital Outlay	27,475	-	-	8,549	-	-	-
Operating Expense	**2,562,082**	**2,675,857**	**2,766,119**	**2,720,056**	**2,992,208**	**226,089**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	7,959	-	174,459	166,500	2092%
Total Appropriated	**2,562,082**	**2,675,857**	**2,774,078**	**2,720,056**	**3,166,667**	**392,589**	**14%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,562,082**	**2,675,857**	**2,774,078**	**2,720,056**	**3,166,667**	**559,089**	**20%**
Revenues Less Expenses	139,833	94,073	-	225,041	-		

Notes:
Code changes simplifying licensing and citation issuance along with increased enforcement have improved dog licensing compliance by 20%. Staffing shortages required the shelter to implement a dog population cap to maintain standards of care, resulting in 2+ months of intake closures and turning away strays and law enforcement intakes. Temp staff have enabled a short-term capacity increase. Funding partnerships with cities are being explored to support additional shelter staff and sustainable capacity.

CLACKAMAS COUNTY

500508-Sustainability & Solid Waste

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,585,262**	**3,391,627**	**3,589,671**	**4,093,569**	**4,213,990**	**624,319**	**17%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	870,300	849,114	699,880	706,404	1,351,903	652,023	93%
Charges, Fees, License, Permits, Fines	795	825	150	765	765	615	410%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,312,421	2,543,784	2,539,120	2,503,687	2,503,687	(35,433)	-1%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,183,516**	**3,393,723**	**3,239,150**	**3,210,856**	**3,856,354**	**617,204**	**19%**
Total Revenue	**5,768,777**	**6,785,350**	**6,828,821**	**7,304,425**	**8,070,344**	**1,241,523**	**18%**
Personnel Services	1,186,361	1,397,232	1,830,855	1,602,563	2,027,400	196,544	11%
Materials and Services	1,020,882	1,146,424	1,472,054	1,362,873	2,390,870	918,816	62%
Capital Outlay	-	72,126	50,000	-	55,000	5,000	10%
Operating Expense	**2,207,243**	**2,615,781**	**3,352,909**	**2,965,436**	**4,473,270**	**1,120,361**	**33%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	169,907	76,000	176,000	125,000	272,000	96,000	55%
Contingency	-	-	882,228	-	1,581,757	699,529	79%
Total Appropriated	**2,377,150**	**2,691,781**	**4,411,137**	**3,090,436**	**6,327,027**	**1,915,890**	**43%**
Reserve for Future Expenditures	-	-	2,417,683	-	1,743,318	(674,365)	-28%
Total Expense	**2,377,150**	**2,691,781**	**6,828,820**	**3,090,436**	**8,070,345**	**2,037,054**	**30%**
Revenues Less Expenses	3,391,627	4,093,569	-	4,213,989	-		

Notes:
Hired temporary employees to assist with required commercial food recycling outreach and buisiness consultations. Hired consultant to plan for contamination reduction work as required by the Recycling Modernization Act. Continual program development work to meet Regional Waste Plan by increasing direct mailings to County residents. Return of Metro funds for food collection. Neighborhood cleaup activities with Love One and support from Code Enforcement. Working to support Clackamas river cleanup event.

500509-County Parks

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**3,622,513**	**3,909,345**	**3,907,509**	**4,080,613**	**4,609,382**	**701,873**	**18%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	394,749	707,030	1,558,338	1,259,611	1,799,513	241,175	15%
Charges, Fees, License, Permits, Fines	5,123,393	5,342,012	5,313,620	5,364,957	5,658,972	345,352	6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	454,001	464,349	384,594	455,461	405,632	21,038	5%
Other Interfund Transfers	661,000	661,000	661,000	710,000	857,000	196,000	30%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**6,633,142**	**7,174,391**	**7,917,552**	**7,790,029**	**8,721,117**	**803,565**	**10%**
Total Revenue	**10,255,656**	**11,083,736**	**11,825,061**	**11,870,643**	**13,330,499**	**1,505,438**	**13%**
Personnel Services	1,302,816	1,375,731	1,556,229	1,447,320	1,526,767	(29,462)	-2%
Materials and Services	4,292,258	4,599,420	4,955,099	5,149,044	5,377,122	422,023	9%
Capital Outlay	526,236	802,972	4,511,280	439,897	5,399,624	888,344	20%
Operating Expense	**6,121,311**	**6,778,123**	**11,022,608**	**7,036,261**	**12,303,513**	**1,280,905**	**12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	225,000	225,000	225,000	225,000	225,000	-	0%
Contingency	-	-	577,453	-	801,987	224,534	39%
Total Appropriated	**6,346,311**	**7,003,123**	**11,825,061**	**7,261,261**	**13,330,500**	**1,505,439**	**13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**6,346,311**	**7,003,123**	**11,825,061**	**7,261,261**	**13,330,500**	**1,729,973**	**15%**
Revenues Less Expenses	3,909,345	4,080,613	-	4,609,382	-		

Notes:
County Parks will continue with System Planning efforts and continue with Barton Park Complex Master Plan Phase 1 Development through the use of Metro Local Share funds. Transfers from Stone Creek, Forestry and Sustainability & Solid Waste continue to support operations, but the cost of the master planning effort has made it challenging to expand planned expenditures beyond the Metro funded projects and basic operations.

500510-Forestry

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,694,992**	**2,382,206**	**2,069,355**	**2,120,930**	**1,521,426**	**(547,929)**	**-26%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	452	7,353	40,000	1,250	35,000	(5,000)	-13%
Revenue from Bonds & Other Debts	499,993	645,517	665,500	250,000	443,816	(221,684)	-33%
All Other Revenue Resources	131,014	138,767	368,500	110,364	205,000	(163,500)	-44%
Other Interfund Transfers	40,000	40,000	40,000	40,000	40,000	-	0%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**671,458**	**831,636**	**1,114,000**	**401,614**	**723,816**	**(390,184)**	**-35%**
Total Revenue	**3,366,450**	**3,213,842**	**3,183,355**	**2,522,544**	**2,245,242**	**(938,113)**	**-29%**
Personnel Services	316,548	300,404	260,536	250,036	266,313	5,776	2%
Materials and Services	267,696	329,258	474,393	289,970	380,592	(93,801)	-20%
Capital Outlay	-	63,250	436,000	61,111	20,000	(416,000)	-95%
Operating Expense	**584,244**	**692,912**	**1,170,929**	**601,117**	**666,905**	**(504,025)**	**-43%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	400,000	400,000	400,000	400,000	400,000	-	0%
Contingency	-	-	500,000	-	850,000	350,000	70%
Total Appropriated	**984,244**	**1,092,912**	**2,070,929**	**1,001,117**	**1,916,905**	**(154,025)**	**-7%**
Reserve for Future Expenditures	-	-	1,112,426	-	328,338	(784,088)	-70%
Total Expense	**984,244**	**1,092,912**	**3,183,355**	**1,001,117**	**2,245,243**	**(588,113)**	**-18%**
Revenues Less Expenses	2,382,206	2,120,930	-	1,521,426	-		

Notes:
Forestry will finalize a timber sale contract selling approximately one million board feet. Non-performing lands are being assessed and properties not conducive to forestry may be sold. A transfer of $400,000 is budgeted to County Parks. Funds from Sustainability & Solid Waste will cleanup illegal dumpsites on County owned forest land. Evaluating ways to further generate revenue from forest products harvesting. The County Forester provides forestry expertise to internal county partners with tree issues.

500511-Property Disposition

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,157,838**	**2,002,064**	**1,882,431**	**677,568**	**623,487**	**(1,258,944)**	**-67%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	5,000	-	400,856	395,856	7917%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	21,536	53,514	7,570	367,245	241,900	234,330	3096%
Other Interfund Transfers	103,266	-	119,633	31,712	-	(119,633)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**124,802**	**53,514**	**132,203**	**398,957**	**642,756**	**510,553**	**386%**
Total Revenue	**2,282,640**	**2,055,578**	**2,014,634**	**1,076,525**	**1,266,243**	**(748,391)**	**-37%**
Personnel Services	175,138	184,755	202,354	206,242	205,305	2,950	1%
Materials and Services	105,438	134,738	200,836	246,796	240,876	40,040	20%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**280,577**	**319,493**	**403,190**	**453,038**	**446,181**	**42,991**	**11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	458,516	-	-	(458,516)	-100%
Contingency	-	-	41,484	-	500,000	458,516	1105%
Total Appropriated	**280,577**	**319,493**	**903,190**	**453,038**	**946,181**	**42,991**	**5%**
Reserve for Future Expenditures	-	-	1,111,444	-	320,061	(791,383)	-71%
Total Expense	**280,577**	**319,493**	**2,014,634**	**453,038**	**1,266,242**	**(748,392)**	**-37%**
Revenues Less Expenses	2,002,064	1,736,084	-	623,487	-		

Notes:
Manages tax-foreclosed properties through asset management, government transfers, and public or private sales. We are adapting to revised statutes to remain a self-funded program. Our mission is to efficiently and fairly manage the portfolio, including disposition and surplus fund distribution. We value stewardship, accountability, integrity, equity, and community in all we do, ensuring the program remains a vital resource for property-related expenses and liability management.

CLACKAMAS COUNTY

600202-County Surveyor

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	56,523	89,390	-	-	-	-	-
Charges, Fees, License, Permits, Fines	702,290	656,938	1,230,185	1,037,379	1,143,554	(86,631)	-7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	920	5	-	15	40,000	40,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	286,055	358,281	426,209	426,210	438,996	12,787	3%
Operating Revenue	**1,045,788**	**1,104,614**	**1,656,394**	**1,463,604**	**1,622,550**	**(33,844)**	**-2%**
Total Revenue	**1,045,788**	**1,104,614**	**1,656,394**	**1,463,604**	**1,622,550**	**(33,844)**	**-2%**
Personnel Services	786,194	851,893	1,397,829	1,213,812	1,302,409	(95,420)	-7%
Materials and Services	259,594	252,721	258,564	249,791	290,141	31,577	12%
Capital Outlay	-	-	-	-	30,000	30,000	-
Operating Expense	**1,045,788**	**1,104,614**	**1,656,394**	**1,463,603**	**1,622,550**	**(33,843)**	**-2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,045,788**	**1,104,614**	**1,656,394**	**1,463,603**	**1,622,550**	**(33,843)**	**-2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,045,788**	**1,104,614**	**1,656,394**	**1,463,603**	**1,622,550**	**(33,843)**	**-2%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
County Surveyor office will continue to experience change in the coming year. New leadership, adjustments to processes, and pending retirements will all contribute to the change. Succession planning and training remain fundamentally important. PLC work will be restarting with the anticipated fee increase and development review levels are uncertain as always. Staffing needs to be closely reviewed to ensure appropriate service levels.

600205-Public Land Corner

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**942,121**	**384,893**	**1,347**	**8,495**	**104,417**	**103,070**	**7652%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	470,837	504,304	395,000	424,910	1,296,000	901,000	228%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	26,466	9,737	-	2,960	2,490	2,490	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**497,303**	**514,041**	**395,000**	**427,870**	**1,298,490**	**903,490**	**229%**
Total Revenue	**1,439,424**	**898,934**	**396,347**	**436,365**	**1,402,907**	**1,006,560**	**254%**
Personnel Services	851,805	687,705	2,687	2,687	-	(2,687)	-100%
Materials and Services	202,726	202,733	356,479	329,262	378,919	22,440	6%
Capital Outlay	-	-	-	-	30,000	30,000	-
Operating Expense	**1,054,531**	**890,438**	**359,165**	**331,948**	**408,919**	**49,754**	**14%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	37,182	-	204,460	167,278	450%
Total Appropriated	**1,054,531**	**890,438**	**396,347**	**331,948**	**613,379**	**217,031**	**55%**
Reserve for Future Expenditures	-	-	-	-	789,528	789,528	-
Total Expense	**1,054,531**	**890,438**	**396,347**	**331,948**	**1,402,907**	**1,173,837**	**296%**
Revenues Less Expenses	384,893	8,495	-	104,417	-		

Notes:
Upcoming Audit results will drive the focus of the program rebuilding. FY25-26 recording fee increase from $10 to $30 will bring stability by end of FY26-27 and allow additional work in the Public Land Corner program. Deed recordings are expected to be flat. With an expected retirement triggering the loss of institutional knowledge, succession planning and training are critical to keep the program viable. Strategic planning will focus on program modernization.

600206-Current Planning

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**390,362**	**404,964**	**296,396**	**308,006**	**483,594**	**187,198**	**63%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	12,657	187,471	66,825	-	-	(66,825)	-100%
Charges, Fees, License, Permits, Fines	1,277,880	1,445,579	1,409,755	1,552,580	1,485,760	76,005	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	(120)	-	30,075	9,600	9,600	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,891,539	1,966,768	2,688,514	2,688,514	2,641,546	(46,968)	-2%
Operating Revenue	**3,182,075**	**3,599,698**	**4,165,094**	**4,271,169**	**4,136,906**	**(28,188)**	**-1%**
Total Revenue	**3,572,437**	**4,004,662**	**4,461,490**	**4,579,175**	**4,620,500**	**159,010**	**4%**
Personnel Services	1,770,557	2,126,453	2,342,137	2,289,097	2,440,344	98,207	4%
Materials and Services	1,396,915	1,570,203	1,967,978	1,806,484	1,968,636	658	0%
Capital Outlay	-	-	-	-	12,000	12,000	-
Operating Expense	**3,167,473**	**3,696,656**	**4,310,115**	**4,095,581**	**4,420,980**	**110,865**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	151,375	-	199,521	48,146	32%
Total Appropriated	**3,167,473**	**3,696,656**	**4,461,490**	**4,095,581**	**4,620,501**	**159,011**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,167,473**	**3,696,656**	**4,461,490**	**4,095,581**	**4,620,501**	**207,157**	**5%**
Revenues Less Expenses	404,964	308,006	-	483,594	-		

Notes:
The primary function of Current Planning is to administer the zoning code by responding to public inquiries and processing land use permits. Staff turnover continues to present challenges for workload management. With the implementation of online application submittal at the end of FY25-26, a uniform permitting platform exists across the Development Services programs. In FY26-27, Current Planning will focus on refining its use of the new platform to maximize efficiency and enhance customer service.

600207-Building Codes

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**10,297,726**	**8,735,014**	**7,340,635**	**8,091,130**	**10,828,161**	**3,487,526**	**48%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	7,121,443	8,281,715	11,449,340	12,480,169	8,668,447	(2,780,893)	-24%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	511,071	648,474	869,753	846,238	902,995	33,242	4%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**7,632,514**	**8,930,188**	**12,319,093**	**13,326,407**	**9,571,442**	**(2,747,651)**	**-22%**
Total Revenue	**17,930,241**	**17,665,203**	**19,659,728**	**21,417,537**	**20,399,603**	**739,875**	**4%**
Personnel Services	5,925,809	6,242,430	7,319,681	7,333,844	8,056,870	737,189	10%
Materials and Services	3,202,531	3,234,434	3,195,001	3,146,882	3,424,176	229,175	7%
Capital Outlay	66,886	97,208	129,000	108,650	120,000	(9,000)	-7%
Operating Expense	**9,195,227**	**9,574,072**	**10,643,682**	**10,589,376**	**11,601,046**	**957,364**	**9%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	2,629,000	-	5,800,523	3,171,523	121%
Total Appropriated	**9,195,227**	**9,574,072**	**13,272,682**	**10,589,376**	**17,401,570**	**4,128,888**	**31%**
Reserve for Future Expenditures	-	-	6,387,046	-	2,998,033	(3,389,013)	-53%
Total Expense	**9,195,227**	**9,574,072**	**19,659,728**	**10,589,376**	**20,399,603**	**3,911,398**	**20%**
Revenues Less Expenses	8,735,014	8,091,130	-	10,828,161	-		

Notes:
Commercial development has remained strong and multiple large projects have been issued. Residentail permits are steady with mostly remodles and additions. With the increase in large commercial projects, we have entered into an IGA with the City of Portland for plan review services. We have enerted into a contract for 3rd party plan review/ inspections services. Milwaukie has taken their electrical program which will effect our electrical team and budget. Implemented new erosion control program.

CLACKAMAS COUNTY

600208-Septic

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**667,776**	**574,612**	**349,909**	**323,819**	**320,071**	**(29,838)**	**-9%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	24,690	18,597	-	-	-	-	-
Charges, Fees, License, Permits, Fines	838,403	796,199	1,287,225	1,295,009	1,485,302	198,077	15%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	23,032	-	25,000	25,410	15,980	(9,020)	-36%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**886,125**	**814,796**	**1,312,225**	**1,320,419**	**1,501,282**	**189,057**	**14%**
Total Revenue	**1,553,901**	**1,389,409**	**1,662,134**	**1,644,238**	**1,821,353**	**159,219**	**10%**
Personnel Services	724,325	725,830	992,423	972,571	1,056,798	64,375	6%
Materials and Services	254,964	339,760	283,791	351,596	347,881	64,090	23%
Capital Outlay	-	-	53,000	-	-	(53,000)	-100%
Operating Expense	**979,289**	**1,065,590**	**1,329,214**	**1,324,168**	**1,404,679**	**75,464**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	332,920	-	416,674	83,754	25%
Total Appropriated	**979,289**	**1,065,590**	**1,662,134**	**1,324,168**	**1,821,353**	**159,218**	**10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**979,289**	**1,065,590**	**1,662,134**	**1,324,168**	**1,821,353**	**242,972**	**15%**
Revenues Less Expenses	574,612	323,819	-	320,070	-		

Notes:
Interest rates may be cut in the coming year, but any changes and impact that may have on development activity remain uncertain. The program has been fully staffed since late 2025, permit review timelines have been improving. Additionally, the program is working to streamline its processes and communications to complete work with greater efficiency and allow customers a clearer picture of septic requirements throughout the development process.

600210-Development Engineering

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,746,939	1,915,851	2,395,411	2,232,005	2,538,995	143,584	6%
Charges, Fees, License, Permits, Fines	1,009,321	929,844	812,558	848,344	836,590	24,032	3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	4,096	11,500	14,875	-	(11,500)	-100%
Other Interfund Transfers	-	27	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,756,260**	**2,849,818**	**3,219,469**	**3,095,224**	**3,375,585**	**156,116**	**5%**
Total Revenue	**2,756,260**	**2,849,818**	**3,219,469**	**3,095,224**	**3,375,585**	**156,116**	**5%**
Personnel Services	2,275,009	2,326,056	2,606,900	2,443,998	2,891,060	284,160	11%
Materials and Services	419,537	509,383	559,569	608,226	484,526	(75,043)	-13%
Capital Outlay	61,714	14,379	53,000	43,000	-	(53,000)	-100%
Operating Expense	**2,756,260**	**2,849,818**	**3,219,469**	**3,095,224**	**3,375,585**	**156,116**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,756,260**	**2,849,818**	**3,219,469**	**3,095,224**	**3,375,585**	**156,116**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,756,260**	**2,849,818**	**3,219,469**	**3,095,224**	**3,375,585**	**156,116**	**5%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
We continue to monitor fluctuations in permit activity due factors such as interest rates, material availability, land prices, and labor costs. Several large projects began in FY25-26; however, we are not anticipating the same revenue increase in FY26-27. A new position has been added to the program which will assist in improving the department wide records management process. The salary and benefits for the Street Lighting District Specialist is no longer captured in this budget.

CLACKAMAS COUNTY

600404-Long Range Planning

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**40,933**	**163,574**	**163,574**	**32,007**	**(131,567)**	**-80%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	900,626	1,127,135	4,035,153	2,911,443	2,907,883	(1,127,270)	-28%
Charges, Fees, License, Permits, Fines	461,398	538,311	751,575	437,000	461,972	(289,603)	-39%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,060	-	-	150,000	300,000	300,000	-
Other Interfund Transfers	-	-	-	-	50,000	50,000	-
General Fund Support	295,776	532,408	188,391	188,391	321,666	133,275	71%
Operating Revenue	**1,658,860**	**2,197,854**	**4,975,119**	**3,686,834**	**4,041,521**	**(933,598)**	**-19%**
Total Revenue	**1,658,860**	**2,238,787**	**5,138,693**	**3,850,408**	**4,073,528**	**(1,065,165)**	**-21%**
Personnel Services	1,189,248	1,454,704	1,590,382	1,587,432	1,683,502	93,120	6%
Materials and Services	428,679	620,510	3,398,308	2,230,969	2,290,077	(1,108,231)	-33%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,617,927**	**2,075,213**	**4,988,690**	**3,818,401**	**3,973,579**	**(1,015,111)**	**-20%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	150,002	-	99,950	(50,052)	-33%
Total Appropriated	**1,617,927**	**2,075,213**	**5,138,692**	**3,818,401**	**4,073,529**	**(1,065,163)**	**-21%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,617,927**	**2,075,213**	**5,138,692**	**3,818,401**	**4,073,529**	**(1,115,215)**	**-22%**
Revenues Less Expenses	40,933	163,574	-	32,007	-		

Notes:
Outcomes of the ZDO Diagnostic Report will be implemented. The clear and objective standards project will continue into 2027. For Transportation Planning, the Transporation System Plan update will be completed; the I-205 Multiuse Path Alternatives project will be underway, and the Transit Development Plan updated. The ADA Transition Plan will be started and a Shared Streets project implemented.

600405-Regional Policy Coordination

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,731,070	2,099,778	1,864,024	1,343,840	1,270,211	(593,813)	-32%
Charges, Fees, License, Permits, Fines	-	-	-	157,740	483,920	483,920	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,731,070**	**2,099,778**	**1,864,024**	**1,501,580**	**1,754,131**	**(109,893)**	**-6%**
Total Revenue	**1,731,070**	**2,099,778**	**1,864,024**	**1,501,580**	**1,754,131**	**(109,893)**	**-6%**
Personnel Services	214,334	421,782	698,479	683,867	718,222	19,744	3%
Materials and Services	1,516,736	1,642,748	1,165,545	817,713	1,035,908	(129,637)	-11%
Capital Outlay	-	35,248	-	-	-	-	-
Operating Expense	**1,731,070**	**2,099,778**	**1,864,024**	**1,501,580**	**1,754,130**	**(109,893)**	**-6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,731,070**	**2,099,778**	**1,864,024**	**1,501,580**	**1,754,130**	**(109,893)**	**-6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,731,070**	**2,099,778**	**1,864,024**	**1,501,580**	**1,754,130**	**(109,893)**	**-6%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
State/Regional/Local coordination on significant issues, such as transportation funding and land availability. Project management for significant projects; with approximately $230K programmed for the Sunrise Gateway Corridor Community Visioning project. Partner with Ec Dev on a Land Suitability Analysis and other initiatives. Partner with PGA on State/Federal legislative engagement and strategy development for department priorities. Secure local, state and federal funding for all DTD programs.

CLACKAMAS COUNTY

600406-Office of Economic Development

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**6,331,402**	**7,890,700**	**8,515,091**	**8,721,247**	**10,086,071**	**1,570,980**	**18%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,750,453	2,771,310	2,750,500	2,856,500	3,224,500	474,000	17%
Charges, Fees, License, Permits, Fines	11,899	1,227	5,000	1,291	2,400	(2,600)	-52%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	401,118	485,231	403,290	473,290	462,290	59,000	15%
Other Interfund Transfers	-	-	-	3,600,000	2,500,000	2,500,000	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,163,470**	**3,257,767**	**3,158,790**	**6,931,081**	**6,189,190**	**3,030,400**	**96%**
Total Revenue	**9,494,872**	**11,148,467**	**11,673,881**	**15,652,328**	**16,275,261**	**4,601,380**	**39%**
Personnel Services	530,100	823,861	907,324	884,213	1,027,314	119,990	13%
Materials and Services	574,072	603,360	1,459,669	1,182,044	2,197,288	737,619	51%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,104,172**	**1,427,221**	**2,366,993**	**2,066,257**	**3,224,602**	**857,609**	**36%**
Debt Service	-	-	-	-	-	-	-
Special Payments	500,000	1,000,000	1,100,000	1,000,000	1,900,000	800,000	73%
Transfers	-	-	-	2,500,000	2,500,000	2,500,000	-
Contingency	-	-	1,500,000	-	2,506,150	1,006,150	67%
Total Appropriated	**1,604,172**	**2,427,221**	**4,966,993**	**5,566,257**	**10,130,752**	**5,163,759**	**104%**
Reserve for Future Expenditures	-	-	6,706,888	-	6,144,509	(562,379)	-8%
Total Expense	**1,604,172**	**2,427,221**	**11,673,881**	**5,566,257**	**16,275,261**	**8,107,530**	**69%**
Revenues Less Expenses	7,890,700	8,721,247	-	10,086,071	-		

Notes:
Perform 3rd year Economic Landscape Analysis. Complete Economic Opportunity Analysis tie into the Industrial Land study including city buildable lands inventory. Perform workforce analysis. Perform childcare analysis. Perform small business outreach in Sunrise Corridor. Administer 2nd year Business Development Grant program. Administer Tourism Grant program. Manage Forums and industry meetings to make informed decisions. Perform Cross Laminated Timber Industry analysis to understand emerging sector needs.

CLACKAMAS COUNTY

800701-County Event Center

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**956,273**	**1,176,149**	**1,193,730**	**1,342,299**	**2,918,666**	**1,724,936**	**144%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	607,232	3,876,051	9,921,744	6,102,527	1,579,750	(8,341,994)	-84%
Charges, Fees, License, Permits, Fines	703,920	804,848	794,850	792,750	856,884	62,034	8%
Revenue from Bonds & Other Debts	-	-	1,856,423	2,475,000	25,000	(1,831,423)	-99%
All Other Revenue Resources	1,457,722	1,688,665	2,886,000	2,026,000	2,906,436	20,436	1%
Other Interfund Transfers	589,230	615,745	632,000	3,134,217	3,150,500	2,518,500	398%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,358,103**	**6,985,308**	**16,091,017**	**14,530,494**	**8,518,570**	**(7,572,447)**	**-47%**
Total Revenue	**4,314,377**	**8,161,457**	**17,284,747**	**15,872,793**	**11,437,236**	**(5,847,511)**	**-34%**
Personnel Services	1,083,508	1,100,455	1,094,983	1,221,235	1,206,599	111,616	10%
Materials and Services	1,699,531	1,750,518	1,662,750	1,682,400	1,691,368	28,618	2%
Capital Outlay	355,188	3,968,186	13,272,000	7,550,492	5,701,452	(7,570,548)	-57%
Operating Expense	**3,138,227**	**6,819,159**	**16,029,733**	**10,454,127**	**8,599,419**	**(7,430,314)**	**-46%**
Debt Service	-	-	-	-	250,248	250,248	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	2,500,000	2,500,000	2,500,000	-
Contingency	-	-	1,255,014	-	87,570	(1,167,444)	-93%
Total Appropriated	**3,138,227**	**6,819,159**	**17,284,747**	**12,954,127**	**11,437,237**	**(5,847,510)**	**-34%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,138,227**	**6,819,159**	**17,284,747**	**12,954,127**	**11,437,237**	**(4,514,954)**	**-26%**
Revenues Less Expenses	1,176,149	1,342,299	-	2,918,666	-		

Notes:
None

CLACKAMAS COUNTY

800703-Tax Title Land

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**136,815**	**252,290**	**862,586**	**1,426,481**	**-**	**(862,586)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	14,000	-	-	(14,000)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	222,236	118,767	787,731	608,231	-	(787,731)	-100%
Other Interfund Transfers	-	-	924,920	466,404	-	(924,920)	-100%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**222,236**	**118,767**	**1,726,651**	**1,074,635**	**-**	**(1,726,651)**	**-100%**
Total Revenue	**359,051**	**371,057**	**2,589,237**	**2,501,116**	**-**	**(2,589,237)**	**-100%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	3,495	3,092	2,469,604	2,469,404	-	(2,469,604)	-100%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**3,495**	**3,092**	**2,469,604**	**2,469,404**	**-**	**(2,469,604)**	**-100%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	103,266	-	119,633	31,712	-	(119,633)	-100%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**106,761**	**3,092**	**2,589,237**	**2,501,116**	**-**	**(2,589,237)**	**-100%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**106,761**	**3,092**	**2,589,237**	**2,501,116**	**-**	**(2,708,870)**	**-105%**
Revenues Less Expenses	252,290	367,965	-	-	-		

Notes:
DTD will be closing this program out at the end of FY25-26.

CLACKAMAS COUNTY

800704-$ Coll On Behalf of Other Agcy

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	16,300	2,200	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,317,949	2,587,322	3,000,258	3,173,450	3,271,420	271,162	9%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,334,249**	**2,589,522**	**3,000,258**	**3,173,450**	**3,271,420**	**271,162**	**9%**
Total Revenue	**2,334,249**	**2,589,522**	**3,000,258**	**3,173,450**	**3,271,420**	**271,162**	**9%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,334,249	2,589,522	3,000,258	3,173,450	3,271,420	271,162	9%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,334,249**	**2,589,522**	**3,000,258**	**3,173,450**	**3,271,420**	**271,162**	**9%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,334,249**	**2,589,522**	**3,000,258**	**3,173,450**	**3,271,420**	**271,162**	**9%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
None

800705-Countywide TSDC

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**17,417,119**	**19,425,925**	**18,681,412**	**20,092,991**	**14,426,265**	**(4,255,147)**	**-23%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,455,753	1,529,298	2,014,550	1,294,180	1,294,180	(720,370)	-36%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	749,169	935,080	685,000	919,420	661,980	(23,020)	-3%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,204,922**	**2,464,378**	**2,699,550**	**2,213,600**	**1,956,160**	**(743,390)**	**-28%**
Total Revenue	**20,622,041**	**21,890,303**	**21,380,962**	**22,306,591**	**16,382,425**	**(4,998,537)**	**-23%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	307,168	322,341	508,114	403,782	497,700	(10,414)	-2%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**307,168**	**322,341**	**508,114**	**403,782**	**497,700**	**(10,414)**	**-2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	888,948	1,474,971	4,462,937	7,476,544	3,020,371	(1,442,566)	-32%
Contingency	-	-	10,000,000	-	7,250,000	(2,750,000)	-28%
Total Appropriated	**1,196,116**	**1,797,312**	**14,971,051**	**7,880,326**	**10,768,071**	**(4,202,980)**	**-28%**
Reserve for Future Expenditures	-	-	6,409,911	-	5,614,354	(795,557)	-12%
Total Expense	**1,196,116**	**1,797,312**	**21,380,962**	**7,880,326**	**16,382,425**	**(9,191,103)**	**-43%**
Revenues Less Expenses	19,425,925	20,092,991	-	14,426,265	-		

Notes:
None

CLACKAMAS COUNTY

800706-HV Joint Area TSDC

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,557,876**	**1,421,157**	**1,250,920**	**1,322,363**	**911,342**	**(339,578)**	**-27%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	3,004	1,864	1,900	1,900	1,900	-	0%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,004**	**1,864**	**1,900**	**1,900**	**1,900**	**-**	**0%**
Total Revenue	**1,560,880**	**1,423,022**	**1,252,820**	**1,324,263**	**913,242**	**(339,578)**	**-27%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	1	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**1**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	139,723	100,658	248,734	412,921	216,834	(31,900)	-13%
Contingency	-	-	350,000	-	-	(350,000)	-100%
Total Appropriated	**139,723**	**100,659**	**598,734**	**412,921**	**216,834**	**(381,900)**	**-64%**
Reserve for Future Expenditures	-	-	654,086	-	-	(654,086)	-100%
Total Expense	**139,723**	**100,659**	**1,252,820**	**412,921**	**216,834**	**(1,417,886)**	**-113%**
Revenues Less Expenses	1,421,157	1,322,363	-	911,342	696,408		

Notes:
None

CLACKAMAS COUNTY

800708-Dog Services Charitable Fund

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance			**504,160**	**504,160**	**468,036**		**0%**
Taxes							-
Federal, State, Local, All Other Gifts							-
Charges, Fees, License, Permits, Fines							-
Revenue from Bonds & Other Debts							-
All Other Revenue Resources		513,268	32,626	33,226	34,416		0%
Other Interfund Transfers							-
General Fund Support							-
Operating Revenue	**-**	**513,268**	**32,626**	**33,226**	**34,416**	**-**	**0%**
Total Revenue	**-**	**513,268**	**536,786**	**537,386**	**502,452**	**-**	**0%**
Personnel Services							-
Materials and Services		9,108	8,589	49,350	75,100		0%
Capital Outlay				20,000			-
Operating Expense	**-**	**9,108**	**8,589**	**69,350**	**75,100**	**-**	**0%**
Debt Service							-
Special Payments							-
Transfers					35,000		-
Non Budgeted Accounts							-
Contingency					100,000		-
Unappropriated Ending Fund Balance						-	-
Total Appropriated	**-**	**9,108**	**8,589**	**69,350**	**210,100**	**-**	**0%**
Reserve for Future Expenditures					292,352		-
Total Expense	**-**	**9,108**	**8,589**	**69,350**	**502,452**	**-**	**0%**
Revenues Less Expenses	-	504,160	528,197	468,036	-		

Notes:
None

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CLACKAMAS
COUNTY

Health, Housing, & Human Services

Mission Statement

We lead and learn with equity in serving individuals, families, and communities by providing access to high quality healthcare, housing, and services that strengthen social and economic resilience.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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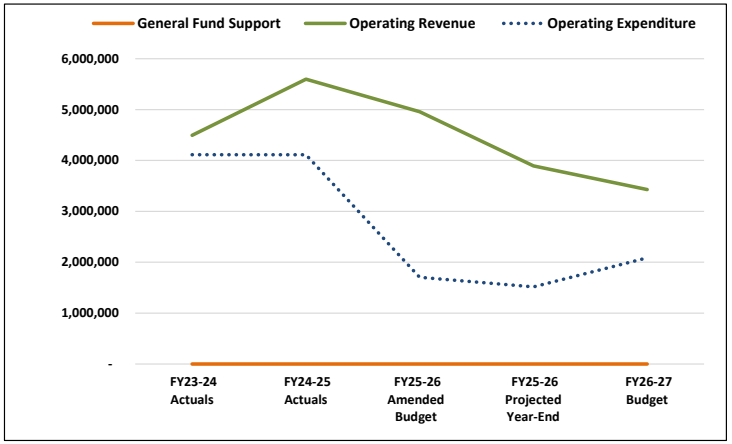
Line of Business	Program	FY26-27 Special Grants Fund (230)	FY26-27 Health Housing & Human Service Fund (240)	FY26-27 Health Center Fund (253)	FY26-27 Total Budget	FY26-27 General Fund Included in Budget**	% of Total	FY26-27 FTE ** Total	Filled	Vacant
H3S Administration	Director's Office Team		4,300,598		4,300,598	740,998	17%	9.0	9.0	0.0
					-					
Social Services	Social Services Administration	-	4,287,720		4,287,720	23,897	1%	15.0	14.0	1.0
	Aging & Disability Resource Connection		6,105,033		6,105,033	369,644	6%	17.3	16.3	1.0
	Developmental Disabilities		33,503,574		33,503,574	25,000	0%	108.0	103.0	5.0
	Energy Assistance		6,826,390		6,826,390	84,072	1%	9.0	9.0	0.0
	Housing Support	-	16,683,212		16,683,212	1,564,544	9%	32.9	31.9	1.0
	Veteran Services		1,111,695		1,111,695	663,747	60%	6.1	5.1	1.0
	Transit Services		6,601,025		6,601,025	137,388	2%	5.0	5.0	0.0
					-					
Children, Family & Community Connections	CFCC Administration		955,161		955,161	596,260	62%			
	Workforce	114,000	2,724,562		2,838,562	750,000	26%	18.0	13.0	5.0
	Prevention Services	540,000	2,995,624		3,535,624	700,000	20%	12.6	12.6	0.0
	Conflict Resolution & Skill		1,593,707		1,593,707	-	0%	8.1	7.6	0.5
	Allocation Pool		-		-	-				
					-					
Public Health	Public Health Administration	-	2,768,733		2,768,733	263,308	10%	10.5	9.5	1.0
	Access to Preventative Health	-	4,902,778	-	4,902,778	905,235	18%	16.0	16.0	0.0
	Office of Public Health Emergency Services	-	2,342,752	-	2,342,752	42,729	2%	4.8	4.8	0.0
	Environmental Health		2,952,382	-	2,952,382	197,219	7%	12.0	12.0	0.0
	Infectious Disease Control & Prevention	-	3,021,636	-	3,021,636	696,899	23%	10.0	10.0	0.0
	The Center for Population Health	1,550,933	2,757,917		4,308,850	440,538	10%	11.0	11.0	0.0
	Vital Statistics		484,110		484,110	-	0%	4.0	4.0	0.0
					-					
Health Centers	Health Centers Administration	-	-	15,809,509	15,809,509	-	0%	48.8	37.8	11.0
	Primary Care	84,000	-	19,286,210	19,370,210	-	0%	93.9	82.3	11.6
	Gladstone Pediatric Clinic & School-Based		-	5,309,260	5,309,260	-	0%	24.9	22.9	2.0
	Dental		-	6,644,000	6,644,000	-	0%	33.0	32.0	1.0
	Behavioral Health Clinics	-	-	39,095,225	39,095,225	-	0%	131.4	115.4	16.0
					-					
Behavioral Health Division	Behavioral Health Administration	839,903	14,994,903		15,834,806	117,582	1%	22.5	20.5	2.0
	Behavioral Health System of Care	300,000	6,781,361		7,081,361	266,212	4%	18.8	18.8	0.0
	Peer Delivered		2,553,520		2,553,520	-	0%	0.0	0.0	0.0
	Prevention & Stigma Reduction		27,816		27,816	-	0%	0.0	0.0	0.0
	Safety Net Services		11,302,512		11,302,512	207,969	2%	37.5	34.5	3.0
	Allocation Pool					-				
Housing & Community Development	Administration & Operations		35,321,797		35,321,797	601,350	2%	27.0	22.0	5.0
	System Support & Coordination		18,781,784		18,781,784	-	0%	23.6	17.6	6.0
	Community Preservation		16,188,879		16,188,879	53,000	0%	20.0	17.0	3.0
	Outreach & Engagement		5,808,003		5,808,003	238,170	4%	0.0	0.0	0.0
	Safety Off The Streets	-	51,610,411		51,610,411	668,327	1%	0.0	0.0	0.0
	Housing Placement & Retention		33,161,394		33,161,394	362,912	1%	0.0	0.0	0.0
	Supportive Housing		38,703,689		38,703,689	-	0%	0.0	0.0	0.0
	TOTAL	3,428,836	342,154,678	86,144,204	431,727,718	10,717,000	2%	790.7	714.6	76.1
	FY25-26 Budget (Amended)	4,959,183	327,733,404	76,220,220	408,912,806	10,404,818	3%	828.0	736.3	91.7
	$ Increase (Decrease)	-1,530,347	14,421,274	9,923,984	22,814,912	312,182		-37.3	-21.7	-15.6
	% Increase (Decrease)	-31%	4%	13%	6%	3%		-5%	-3%	-17%

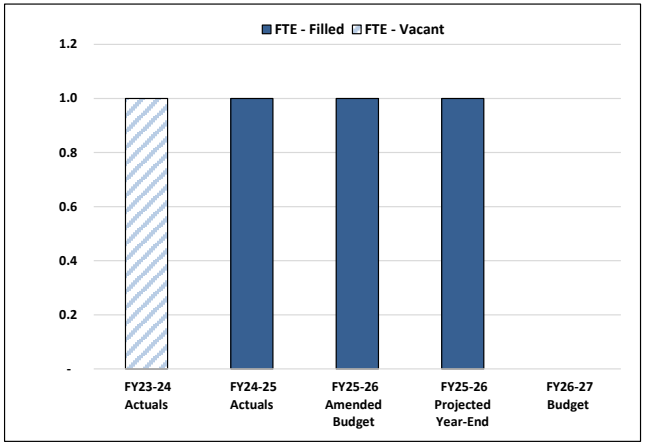
General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

40-Health, Housing & Human Services (H3S) / 230-Special Grants Fund
Summary of Revenue and Expense

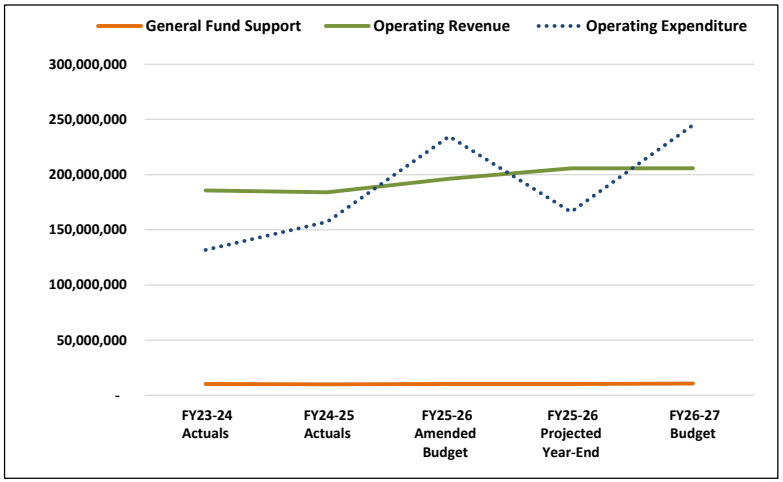
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	150,000	300,000	-	296,268	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,233,878	3,810,161	3,041,902	2,291,983	1,253,903	(1,787,999)	-59%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	261,488	1,787,955	1,917,281	1,601,350	2,174,933	257,652	13%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**4,495,366**	**5,598,117**	**4,959,183**	**3,893,333**	**3,428,836**	**(1,530,347)**	**-31%**
Total Revenue	**4,645,366**	**5,898,117**	**4,959,183**	**4,189,601**	**3,428,836**	**(1,530,347)**	**-31%**
Personnel Services	747,312	480,713	268,737	283,408	249,083	(19,654)	-7%
Materials and Services	516,424	1,575,440	1,435,139	1,232,911	1,835,850	400,711	28%
Capital Outlay	2,850,000	2,054,980	-	-	-	-	-
Operating Expenditure	**4,113,736**	**4,111,133**	**1,703,876**	**1,516,319**	**2,084,933**	**381,057**	**22%**
Debt Service	-	-	-	-	-	-	-
Special Payments	381,630	1,490,716	3,255,307	2,673,281	1,343,903	(1,911,404)	-59%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,495,366**	**5,601,849**	**4,959,183**	**4,189,600**	**3,428,836**	**(1,530,347)**	**-31%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,495,366**	**5,601,849**	**4,959,183**	**4,189,600**	**3,428,836**	**(1,530,347)**	**-31%**
Revenues Less Expenses	**150,000**	**296,268**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	1.0	1.0	1.0	1.0	-	(1.0)	
FTE - Filled	-	1.0	1.0	1.0	-	(1.0)	
FTE - Vacant	1.0	-	-	-	-	-	

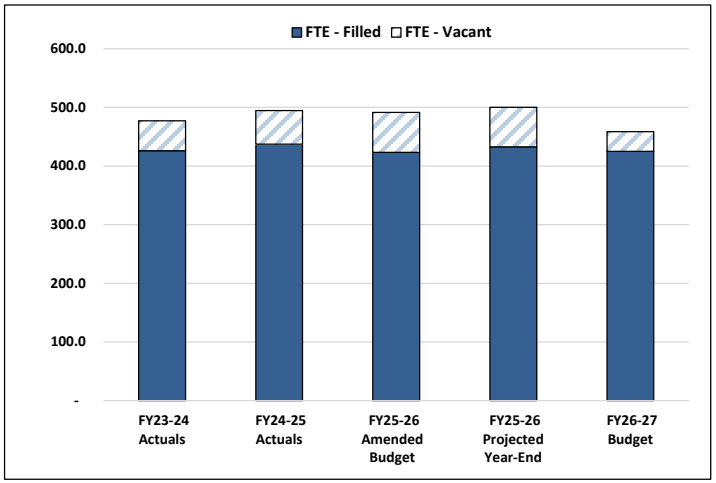




40-Health, Housing & Human Services (H3S) / 240-Health Housing & Human Services Fund
Summary of Revenue and Expense

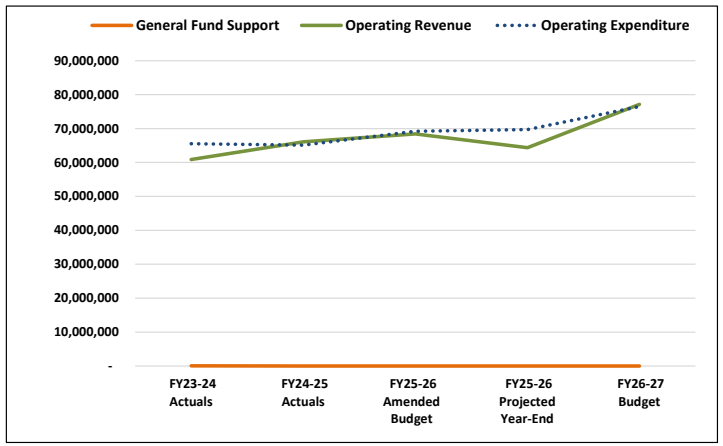
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	118,423,202	144,950,843	131,433,621	138,937,394	136,378,294	4,944,673	4%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	158,304,693	152,194,551	166,625,443	173,642,132	164,973,167	(1,652,276)	-1%
Charges, Fees, License, Permits	10,625,163	12,614,160	14,720,265	14,221,981	22,678,638	7,958,373	54%
Revenue from Bonds & Other Debts	254,343	2,032,822	500,000	500,000	517,500	17,500	4%
All Other Revenue Resources	6,142,242	7,127,851	4,007,256	6,905,782	6,890,079	2,882,823	72%
Other Interfund Transfers	-	42,000	42,000	-	-	(42,000)	-100%
General Fund Support	10,334,963	10,004,633	10,404,818	10,404,818	10,717,000	312,182	3%
Operating Revenue	**185,661,405**	**184,016,018**	**196,299,782**	**205,674,713**	**205,776,384**	**9,476,602**	**5%**
Total Revenue	**304,084,607**	**328,966,861**	**327,733,403**	**344,612,107**	**342,154,678**	**14,421,275**	**4%**
Personnel Services	56,023,478	62,103,182	74,776,689	63,089,077	74,115,657	(661,032)	-1%
Materials and Services	73,686,060	85,709,591	136,312,117	94,376,650	139,213,620	2,901,503	2%
Capital Outlay	2,055,791	9,451,181	23,571,150	8,648,473	31,627,870	8,056,720	34%
Operating Expenditure	**131,765,328**	**157,263,954**	**234,659,956**	**166,114,201**	**244,957,147**	**10,297,191**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	27,356,223	32,093,105	51,257,410	41,023,293	54,589,032	3,331,622	6%
Transfers	12,213	672,407	1,171,123	1,096,319	1,187,080	15,957	1%
Contingency	-	-	27,780,915	-	24,599,361	(3,181,554)	-11%
Total Appropriated	**159,133,764**	**190,029,466**	**314,869,404**	**208,233,813**	**325,332,620**	**10,463,216**	**3%**
Reserve for Future Expenditures	-	-	12,864,000	-	16,822,058	3,958,058	31%
Total Expense	**159,133,764**	**190,029,466**	**327,733,404**	**208,233,813**	**342,154,678**	**14,421,274**	**4%**
Revenues Less Expenses	**144,950,843**	**138,937,395**	**-**	**136,378,294**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	477.0	494.4	491.4	500.2	458.7	(41.5)	
FTE - Filled	426.2	437.4	423.4	432.7	425.2	(7.5)	
FTE - Vacant	50.8	57.0	68.0	67.5	33.5	(34.0)	

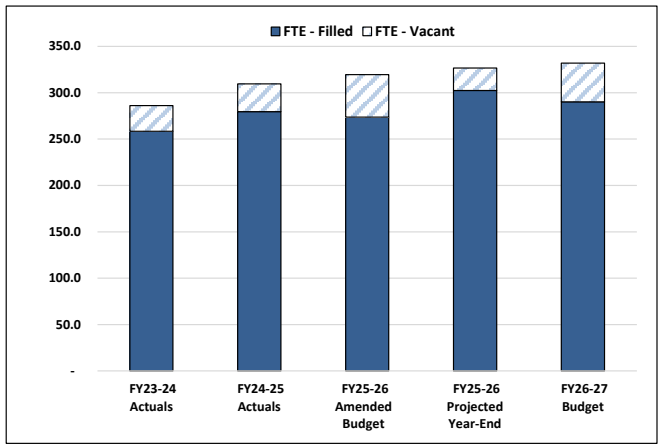




40-Health, Housing & Human Services (H3S) / 253-Clackamas Health Centers
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	19,942,402	14,640,597	7,779,640	14,962,475	9,012,539	1,232,899	16%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	10,496,942	10,971,607	6,731,178	7,649,981	6,053,680	(677,498)	-10%
Charges, Fees, License, Permits	41,288,112	53,990,570	60,473,847	55,688,312	69,872,430	9,398,583	16%
Revenue from Bonds & Other Debts	7,026,812	-	45,960	-	45,960	-	0%
All Other Revenue Resources	1,011,487	672,039	506,230	587,065	476,230	(30,000)	-6%
Other Interfund Transfers	1,000,000	445,059	683,365	445,059	683,365	-	0%
General Fund Support	52,510	-	-	-	-	-	-
Operating Revenue	**60,875,863**	**66,079,274**	**68,440,580**	**64,370,417**	**77,131,665**	**8,691,085**	**13%**
Total Revenue	**80,818,265**	**80,719,871**	**76,220,220**	**79,332,892**	**86,144,204**	**9,923,984**	**13%**
Personnel Services	41,184,499	45,445,174	54,498,543	51,985,683	59,837,122	5,338,579	10%
Materials and Services	15,065,185	17,717,918	14,725,411	16,683,108	16,662,643	1,937,232	13%
Capital Outlay	9,295,115	1,962,354	-	1,019,624	-	-	-
Operating Expenditure	**65,544,799**	**65,125,446**	**69,223,954**	**69,688,415**	**76,499,765**	**7,275,811**	**11%**
Debt Service	1,000	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	631,869	631,951	631,938	631,938	631,900	(38)	0%
Contingency	-	-	6,364,328	-	9,012,539	2,648,211	42%
Total Appropriated	**66,177,668**	**65,757,397**	**76,220,220**	**70,320,353**	**86,144,204**	**9,923,984**	**13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**66,177,668**	**65,757,397**	**76,220,220**	**70,320,353**	**86,144,204**	**9,923,984**	**13%**
Revenues Less Expenses	**14,640,597**	**14,962,475**	**-**	**9,012,539**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	286.2	309.6	319.6	326.7	331.9	5.2	
FTE - Filled	258.4	279.6	273.8	302.5	290.3	(12.2)	
FTE - Vacant	27.8	30.0	45.8	24.2	41.6	17.4	





FY26-27: Looking Ahead

FY26-27 Opportunities

- H3S Organizational Assessment to strengthen internal systems and improve cross-division coordination and service delivery.
- Strategic investments in behavioral health infrastructure, including development of the Recovery Campus.
- Investments in long-term shelter infrastructure, transitioning from motel placements to a permanent shelter facility.
- Emerging funding opportunities, including Rural Health Transformation funding and other innovative service models.
- H3S Strategic Action Plan initiatives improving staff retention, onboarding, and operational efficiency.

FY26-27 Challenges

- Staffing reductions affecting 38 filled positions across the department while community needs continue to grow.
- Federal, state, and regional funding uncertainty:
  - Declining Metro Supportive Housing Services (SHS) revenue.
  - Federal housing and public health grants.
- Sustainability risks for new behavioral health infrastructure and programs, particularly Stabilization Center operations and behavioral health housing initiatives.
- Increase in vaccine-preventable disease outbreaks.

Line of Business	Program	FY26-27 Special Grants Fund (230)	FY26-27 Health Housing & Human Service Fund (240)	FY26-27 Health Center Fund (253)	FY26-27 Total Budget	FY26-27 General Fund Included in Budget**	% of Total	FY26-27 FTE ** Total	Filled	Vacant
H3S Administration	Director's Office Team		4,300,598		4,300,598	740,998	17%	9.0	9.0	0.0
					-					
Social Services	Social Services Administration	-	4,287,720		4,287,720	23,897	1%	15.0	14.0	1.0
	Aging & Disability Resource Connection		6,105,033		6,105,033	369,644	6%	17.3	16.3	1.0
	Developmental Disabilities		33,503,574		33,503,574	25,000	0%	108.0	103.0	5.0
	Energy Assistance		6,826,390		6,826,390	84,072	1%	9.0	9.0	0.0
	Housing Support	-	16,683,212		16,683,212	1,564,544	9%	32.9	31.9	1.0
	Veteran Services		1,111,695		1,111,695	663,747	60%	6.1	5.1	1.0
	Transit Services		6,601,025		6,601,025	137,388	2%	5.0	5.0	0.0
					-					
Children, Family & Community Connections	CFCC Administration		955,161		955,161	596,260	62%			
	Workforce	114,000	2,724,562		2,838,562	750,000	26%	18.0	13.0	5.0
	Prevention Services	540,000	2,995,624		3,535,624	700,000	20%	12.6	12.6	0.0
	Conflict Resolution & Skill		1,593,707		1,593,707	-	0%	8.1	7.6	0.5
	Allocation Pool		-		-	-				
					-					
Public Health	Public Health Administration	-	2,768,733		2,768,733	263,308	10%	10.5	9.5	1.0
	Access to Preventative Health	-	4,902,778	-	4,902,778	905,235	18%	16.0	16.0	0.0
	Office of Public Health Emergency Services	-	2,342,752	-	2,342,752	42,729	2%	4.8	4.8	0.0
	Environmental Health		2,952,382	-	2,952,382	197,219	7%	12.0	12.0	0.0
	Infectious Disease Control & Prevention	-	3,021,636	-	3,021,636	696,899	23%	10.0	10.0	0.0
	The Center for Population Health	1,550,933	2,757,917		4,308,850	440,538	10%	11.0	11.0	0.0
	Vital Statistics		484,110		484,110	-	0%	4.0	4.0	0.0
					-					
Health Centers	Health Centers Administration	-	-	15,809,509	15,809,509	-	0%	48.8	37.8	11.0
	Primary Care	84,000	-	19,286,210	19,370,210	-	0%	93.9	82.3	11.6
	Gladstone Pediatric Clinic & School-Based		-	5,309,260	5,309,260	-	0%	24.9	22.9	2.0
	Dental		-	6,644,000	6,644,000	-	0%	33.0	32.0	1.0
	Behavioral Health Clinics	-	-	39,095,225	39,095,225	-	0%	131.4	115.4	16.0
					-					
Behavioral Health Division	Behavioral Health Administration	839,903	14,994,903		15,834,806	117,582	1%	22.5	20.5	2.0
	Behavioral Health System of Care	300,000	6,781,361		7,081,361	266,212	4%	18.8	18.8	0.0
	Peer Delivered		2,553,520		2,553,520	-	0%	0.0	0.0	0.0
	Prevention & Stigma Reduction		27,816		27,816	-	0%	0.0	0.0	0.0
	Safety Net Services		11,302,512		11,302,512	207,969	2%	37.5	34.5	3.0
	Allocation Pool					-				
Housing & Community Development	Administration & Operations		35,321,797		35,321,797	601,350	2%	27.0	22.0	5.0
	System Support & Coordination		18,781,784		18,781,784	-	0%	23.6	17.6	6.0
	Community Preservation		16,188,879		16,188,879	53,000	0%	20.0	17.0	3.0
	Outreach & Engagement		5,808,003		5,808,003	238,170	4%	0.0	0.0	0.0
	Safety Off The Streets	-	51,610,411		51,610,411	668,327	1%	0.0	0.0	0.0
	Housing Placement & Retention		33,161,394		33,161,394	362,912	1%	0.0	0.0	0.0
	Supportive Housing		38,703,689		38,703,689	-	0%	0.0	0.0	0.0
	TOTAL	3,428,836	342,154,678	86,144,204	431,727,718	10,717,000	2%	790.7	714.6	76.1
	FY25-26 Budget (Amended)	4,959,183	327,733,404	76,220,220	408,912,806	10,404,818	3%	828.0	736.3	91.7
	$ Increase (Decrease)	-1,530,347	14,421,274	9,923,984	22,814,912	312,182		-37.3	-21.7	-15.6
	% Increase (Decrease)	-31%	4%	13%	6%	3%		-5%	-3%	-17%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

CLACKAMAS COUNTY

400101-Director's Office Team

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**864,130**	**1,454,277**	**1,302,618**	**3,918,119**	**1,059,600**	**(243,018)**	**-19%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	4,000,837	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,701,396	2,277,870	2,209,184	1,988,265	2,000,000	(209,184)	-9%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	721,731	714,081	450,000	250,000	500,000	50,000	11%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	675,390	403,435	295,826	295,826	740,998	445,172	150%
Operating Revenue	**3,098,518**	**7,396,223**	**2,955,010**	**2,534,091**	**3,240,998**	**285,988**	**10%**
Total Revenue	**3,962,647**	**8,850,500**	**4,257,628**	**6,452,210**	**4,300,598**	**42,970**	**1%**
Personnel Services	1,824,374	2,112,097	2,227,195	2,282,601	2,336,741	109,546	5%
Materials and Services	661,423	683,903	1,183,670	901,868	1,513,857	330,187	28%
Capital Outlay	10,360	2,124,168	587,170	2,195,183	150,000	(437,170)	-74%
Operating Expense	**2,496,157**	**4,920,168**	**3,998,035**	**5,379,652**	**4,000,598**	**2,563**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	12,213	12,212	12,958	12,958	-	(12,958)	-100%
Contingency	-	-	246,635	-	300,000	53,365	22%
Total Appropriated	**2,508,370**	**4,932,380**	**4,257,628**	**5,392,610**	**4,300,598**	**42,970**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,508,370**	**4,932,380**	**4,257,628**	**5,392,610**	**4,300,598**	**83,377**	**2%**
Revenues Less Expenses	1,454,277	3,918,119	-	1,059,600	-		

Notes:
Only significant change is this Program held the $4 million in State funding for the Stabilization Center which should be fully spent out by 6/30/26. Excluding that, the year to year budgets are flat.

400201-Social Services Administration

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,534,992**	**735,806**	**892,448**	**1,112,602**	**990,702**	**98,254**	**11%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,751,250	22,743	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,858,830	2,912,037	2,951,911	2,727,223	3,273,121	321,210	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	149,866	1,912	-	4,275	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	460,318	156,886	321,228	226,419	23,897	(297,331)	-93%
Operating Revenue	**6,220,263**	**3,093,578**	**3,273,139**	**2,957,917**	**3,297,018**	**23,879**	**1%**
Total Revenue	**8,755,255**	**3,829,384**	**4,165,587**	**4,070,519**	**4,287,720**	**122,133**	**3%**
Personnel Services	2,123,684	2,081,378	2,657,010	2,304,873	2,717,066	60,056	2%
Materials and Services	3,070,738	760,812	1,518,952	774,944	1,570,654	51,702	3%
Capital Outlay	248,330	-	-	-	-	-	-
Operating Expense	**5,442,752**	**2,842,190**	**4,175,962**	**3,079,817**	**4,287,720**	**111,758**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	99,965	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,542,717**	**2,842,190**	**4,175,962**	**3,079,817**	**4,287,720**	**111,758**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,542,717**	**2,842,190**	**4,175,962**	**3,079,817**	**4,287,720**	**111,758**	**3%**
Revenues Less Expenses	3,212,538	987,194	(10,375)	990,702	-		

Notes:
The Administrative Program supports the overall functioning of the division, including contracting, budgeting, front desk support and office infrastructure. The program also provides emergency planning for vulnerable populations, allowing Social Services to continue to support urgent community needs and to support the overall Health, Housing and Human Services response to emergent situations.

CLACKAMAS COUNTY

400202-Aging & Disability Resource Connection

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**89,763**	**679,616**	**115,984**	**315,263**	**204,876**	**88,892**	**77%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,036,609	4,165,352	4,141,862	4,151,151	3,477,460	(664,402)	-16%
Charges, Fees, License, Permits, Fines	91,320	578,154	494,699	487,071	2,047,053	1,552,354	314%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	10,349	-	32,656	6,000	6,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	244,438	420,064	482,859	487,440	369,644	(113,215)	-23%
Operating Revenue	**4,372,368**	**5,173,919**	**5,119,420**	**5,158,318**	**5,900,157**	**780,737**	**15%**
Total Revenue	**4,462,131**	**5,853,535**	**5,235,404**	**5,473,581**	**6,105,033**	**869,629**	**17%**
Personnel Services	1,539,106	2,241,586	2,268,304	2,510,951	2,672,429	404,125	18%
Materials and Services	1,360,729	1,730,012	1,706,121	1,496,775	1,748,060	41,939	2%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,899,835**	**3,971,597**	**3,974,425**	**4,007,726**	**4,420,489**	**446,064**	**11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	1,508,848	1,541,879	1,260,979	1,260,979	1,684,544	423,565	34%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,408,683**	**5,513,476**	**5,235,404**	**5,268,705**	**6,105,033**	**869,629**	**17%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,408,683**	**5,513,476**	**5,235,404**	**5,268,705**	**6,105,033**	**869,629**	**17%**
Revenues Less Expenses	53,448	340,059	-	204,876	-		

Notes:
The Aging and Disabilities Resource Connection (ADRC) supports seniors and persons with disabilities to remain in their homes and communities. A Medicaid expansion of OPI has resulted in an increase in enrollments for this program. Loss of COVID funding is anticipated to impact other services provided, including our agreements with senior centers for congregate and home delivered meals. Across all Aging Programs, Clackamas County ADRC served over 4,000 residents in FY24-25.

CLACKAMAS COUNTY

400203-Developmental Disabilities

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**11,639,111**	**14,355,441**	**13,303,320**	**11,750,310**	**14,022,751**	**719,431**	**5%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	17,790,304	15,014,958	15,692,283	19,709,752	19,455,823	3,763,540	24%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	5,445	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	513,738	15,404	136,724	-	25,000	(111,724)	-82%
Operating Revenue	**18,304,042**	**15,030,362**	**15,829,007**	**19,715,197**	**19,480,823**	**3,651,816**	**23%**
Total Revenue	**29,943,153**	**29,385,803**	**29,132,327**	**31,465,507**	**33,503,574**	**4,371,247**	**15%**
Personnel Services	11,274,230	11,964,361	14,444,922	12,685,106	15,698,980	1,254,058	9%
Materials and Services	4,312,983	5,671,897	5,251,970	4,757,650	5,441,924	189,954	4%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**15,587,213**	**17,636,258**	**19,696,892**	**17,442,756**	**21,140,904**	**1,444,012**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	9,435,435	-	12,362,670	2,927,235	31%
Total Appropriated	**15,587,213**	**17,636,258**	**29,132,327**	**17,442,756**	**33,503,574**	**4,371,247**	**15%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**15,587,213**	**17,636,258**	**29,132,327**	**17,442,756**	**33,503,574**	**7,298,482**	**25%**
Revenues Less Expenses	14,355,940	11,749,546	-	14,022,751	-		

Notes:
The Developmental Disabilities (DD) Program provides eligibility determination, case management, protective services and other essential supports that allow individuals with Intellectual and Developmental Disabilities to remain in their communities with the highest level of independence possible. In FY24-25, the DD program served a total of 3,828 individuals- 2,906 through County case management and 922 through brokerage services.

CLACKAMAS COUNTY

400204-Energy Assistance

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**(397,693)**	**131,437**	**127,562**	**57,748**	**97,769**	**(29,793)**	**-23%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	6,877,935	4,689,751	4,266,836	4,615,195	6,594,049	2,327,213	55%
Charges, Fees, License, Permits, Fines	-	-	-	50,500	50,500	50,500	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	150,830	116,243	118,063	122,731	84,072	(33,991)	-29%
Operating Revenue	**7,028,765**	**4,805,994**	**4,384,899**	**4,788,426**	**6,728,621**	**2,343,722**	**53%**
Total Revenue	**6,631,072**	**4,937,432**	**4,512,461**	**4,846,174**	**6,826,390**	**2,313,929**	**51%**
Personnel Services	1,078,828	1,066,754	1,214,049	1,082,152	1,347,780	133,731	11%
Materials and Services	5,420,788	3,813,829	3,286,887	3,654,728	5,478,610	2,191,723	67%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**6,499,616**	**4,880,583**	**4,500,936**	**4,736,880**	**6,826,390**	**2,325,454**	**52%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	11,525	11,525	-	(11,525)	-100%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**6,499,616**	**4,880,583**	**4,512,461**	**4,748,405**	**6,826,390**	**2,313,929**	**51%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**6,499,616**	**4,880,583**	**4,512,461**	**4,748,405**	**6,826,390**	**2,313,929**	**51%**
Revenues Less Expenses	131,457	56,848	-	97,769	-		

Notes:
The Utility Support Program provides assistance to offset heating and cooling costs to income eligible households. With the end of COVID funding, the number of households served would have been reduced but an increase in state funding will support additional assistance with electricity costs. During FY24-2525, the program served 4,211 households.

400205-Housing Support

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**(4,306,135)**	**3,263,891**	**132,941**	**307,929**	**475,647**	**342,706**	**258%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	14,097,713	9,575,560	10,965,422	10,780,027	10,168,021	(797,401)	-7%
Charges, Fees, License, Permits, Fines	525	-	-	100,000	4,475,000	4,475,000	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,161,470	1,193,657	1,238,590	1,253,594	1,564,544	325,954	26%
Operating Revenue	**15,259,709**	**10,769,217**	**12,204,012**	**12,133,621**	**16,207,565**	**4,003,553**	**33%**
Total Revenue	**10,953,573**	**14,033,109**	**12,336,953**	**12,441,550**	**16,683,212**	**4,346,259**	**35%**
Personnel Services	2,917,755	3,807,690	3,963,696	3,737,593	4,336,510	372,814	9%
Materials and Services	10,103,135	9,751,720	8,183,257	8,148,421	12,271,702	4,088,445	50%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**13,020,890**	**13,559,410**	**12,146,953**	**11,886,014**	**16,608,212**	**4,461,259**	**37%**
Debt Service	-	-	-	-	-	-	-
Special Payments	174,665	74,779	190,000	79,889	75,000	(115,000)	-61%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**13,195,555**	**13,634,189**	**12,336,953**	**11,965,903**	**16,683,212**	**4,346,259**	**35%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**13,195,555**	**13,634,189**	**12,336,953**	**11,965,903**	**16,683,212**	**4,346,259**	**35%**
Revenues Less Expenses	(2,241,981)	398,920	-	475,647	-		

Notes:
Our Housing projects continue to succuessfully serve county residents who experience houselessness. Both state funding and funding passed through from Housing and Community Development allowed the Rent Assistance program to prevent eviction for 1,209 households. For Long Term housing, over 175 vulnerable households maintained stable housing.

400207-Veteran Services

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**242,778**	**205,097**	**173,767**	**236,870**	**161,358**	**(12,409)**	**-7%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	463,329	273,068	273,069	286,590	286,590	13,521	5%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	728,362	663,747	663,747	663,747	663,747	-	0%
Operating Revenue	**1,191,691**	**936,815**	**936,816**	**950,337**	**950,337**	**13,521**	**1%**
Total Revenue	**1,434,470**	**1,141,912**	**1,110,583**	**1,187,207**	**1,111,695**	**1,112**	**0%**
Personnel Services	749,373	650,224	820,667	707,476	845,399	24,732	3%
Materials and Services	322,106	254,818	279,541	318,373	266,296	(13,245)	-5%
Capital Outlay	72	-	-	-	-	-	-
Operating Expense	**1,071,551**	**905,042**	**1,100,208**	**1,025,849**	**1,111,695**	**11,487**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,071,551**	**905,042**	**1,100,208**	**1,025,849**	**1,111,695**	**11,487**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,071,551**	**905,042**	**1,100,208**	**1,025,849**	**1,111,695**	**11,487**	**1%**
Revenues Less Expenses	362,919	236,870	10,375	161,358	-		

Notes:
The County Veterans Service Office assists members of the veteran community access VA disabilitiy and pension benefits. In FY25, the office conducted 2,156 interviews and filed 1,069 claims, securing more than $20 million in new VA benefits. In partnership with the Veterans Advisory Council, the office conducted 12 outreach events, including a Veterans Expo.

CLACKAMAS COUNTY

400208-Volunteer Connection

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**127,431**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,143,874	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	125,393	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	142,063	-	-	-	-	-	-
Operating Revenue	**2,411,330**	**-**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**2,538,760**	**-**	**-**	**-**	**-**	**-**	**-**
Personnel Services	931,510	-	-	-	-	-	-
Materials and Services	564,035	-	-	-	-	-	-
Capital Outlay	457,492	-	-	-	-	-	-
Operating Expense	**1,953,037**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	381,653	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,334,690**	**-**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,334,690**	**-**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	204,070	-	-	-	-		

Notes:
Closed program.

CLACKAMAS COUNTY

400209-Transit Services

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**2,871,293**	**3,453,599**	**2,228,722**	**1,519,589**	**(1,934,010)**	**-56%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	5,186,888	4,205,784	5,231,113	4,834,048	628,264	15%
Charges, Fees, License, Permits, Fines	-	26,647	10,000	33,000	27,000	17,000	170%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	160,229	80,835	123,823	83,000	2,165	3%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	223,227	90,163	90,283	137,388	47,225	52%
Operating Revenue	**-**	**5,596,991**	**4,386,782**	**5,478,219**	**5,081,436**	**694,654**	**16%**
Total Revenue	**-**	**8,468,284**	**7,840,381**	**7,706,941**	**6,601,025**	**(1,239,356)**	**-16%**
Personnel Services	-	814,025	1,086,441	873,045	1,028,209	(58,232)	-5%
Materials and Services	-	3,253,531	6,013,469	4,975,563	4,939,161	(1,074,308)	-18%
Capital Outlay	-	1,739,478	295,000	-	41,000	(254,000)	-86%
Operating Expense	**-**	**5,807,034**	**7,394,910**	**5,848,608**	**6,008,370**	**(1,386,540)**	**-19%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	421,243	289,143	338,744	592,655	303,512	105%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**6,228,277**	**7,684,053**	**6,187,352**	**6,601,025**	**(1,083,028)**	**-14%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**6,228,277**	**7,684,053**	**6,187,352**	**6,601,025**	**(1,083,028)**	**-14%**
Revenues Less Expenses	-	2,240,007	156,328	1,519,589	-		

Notes:
In FY24-25, the Transit program provided 99,021 public transit rides and 47,149 rides for seniors and persons with disabilities. Services provided by this program include public transit such as the Mt. Hood Express and the Last Mile Shuttles, along with services for seniors and persons with disabilities through the Transportation Reaching People and Senior Companion programs.

400301-CFCC Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	274,970	358,901	358,901	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	68,770	596,260	596,260	-
Operating Revenue	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Total Revenue	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Personnel Services	-	-	-	312,480	672,357	672,357	-
Materials and Services	-	-	-	31,260	282,804	282,804	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Revenues Less Expenses	-	-	-	-	-		

Notes:
CFCC has introduced a new administrative program this fiscal year to centralize its administrative pool, with funding for this initiative provided through Division Indirect. This new structure aims to streamline operations and resource allocation within the division.

400301-CFCC Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	274,970	358,901	358,901	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	68,770	596,260	596,260	-
Operating Revenue	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Total Revenue	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Personnel Services	-	-	-	312,480	672,357	672,357	-
Materials and Services	-	-	-	31,260	282,804	282,804	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**-**	**-**	**343,740**	**955,161**	**955,161**	**-**
Revenues Less Expenses	-	-	-	-	-		

Notes:
CFCC has introduced a new administrative program this fiscal year to centralize its administrative pool, with funding for this initiative provided through Division Indirect. This new structure aims to streamline operations and resource allocation within the division.

400303-Workforce

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**443,090**	**371,269**	**215,945**	**205,498**	**175,000**	**(40,945)**	**-19%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,178,906	1,547,620	1,957,413	1,712,446	1,913,562	(43,851)	-2%
Charges, Fees, License, Permits, Fines	42,000	-	-	29,880	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	10,090	-	-	-	-	-
Other Interfund Transfers	-	42,000	42,000	-	-	(42,000)	-100%
General Fund Support	636,789	600,000	600,000	689,160	750,000	150,000	25%
Operating Revenue	**1,857,695**	**2,199,710**	**2,599,413**	**2,431,486**	**2,663,562**	**64,149**	**2%**
Total Revenue	**2,300,785**	**2,570,979**	**2,815,358**	**2,636,984**	**2,838,562**	**23,204**	**1%**
Personnel Services	1,525,223	1,738,503	2,097,607	1,734,963	2,182,650	85,043	4%
Materials and Services	480,890	501,537	522,444	662,466	591,912	69,468	13%
Capital Outlay	-	40,000	-	-	-	-	-
Operating Expense	**2,006,113**	**2,280,041**	**2,620,051**	**2,397,429**	**2,774,562**	**154,511**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	85,440	195,307	64,555	64,000	(131,307)	-67%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,006,113**	**2,365,480**	**2,815,358**	**2,461,984**	**2,838,562**	**23,204**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,006,113**	**2,365,480**	**2,815,358**	**2,461,984**	**2,838,562**	**23,204**	**1%**
Revenues Less Expenses	294,672	205,499	-	175,000	-		

Notes:
Inclusion of the Housing for Success pilot project, funded by HCDD's SHS.

400304-Prevention Services

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**97,511**	**473,060**	**123,551**	**538,407**	**250,000**	**126,449**	**102%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,125,796	3,424,116	2,197,000	2,107,360	2,045,624	(151,376)	-7%
Charges, Fees, License, Permits, Fines	33,148	-	-	22,470	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	48,567	247,970	440,000	443,500	540,000	100,000	23%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,260,523	1,272,337	1,326,260	1,093,190	700,000	(626,260)	-47%
Operating Revenue	**4,468,034**	**4,944,423**	**3,963,260**	**3,666,520**	**3,285,624**	**(677,636)**	**-17%**
Total Revenue	**4,565,545**	**5,417,482**	**4,086,811**	**4,204,927**	**3,535,624**	**(551,187)**	**-13%**
Personnel Services	1,690,029	1,879,623	2,084,105	1,459,790	1,754,792	(329,313)	-16%
Materials and Services	873,363	1,661,455	727,706	906,197	639,032	(88,674)	-12%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,563,392**	**3,541,077**	**2,811,811**	**2,365,987**	**2,393,824**	**(417,987)**	**-15%**
Debt Service	-	-	-	-	-	-	-
Special Payments	1,820,007	1,337,998	1,275,000	1,588,940	1,141,800	(133,200)	-10%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,383,399**	**4,879,075**	**4,086,811**	**3,954,927**	**3,535,624**	**(551,187)**	**-13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,383,399**	**4,879,075**	**4,086,811**	**3,954,927**	**3,535,624**	**(551,187)**	**-13%**
Revenues Less Expenses	182,146	538,407	-	250,000	-		

Notes:
BCC granted another year of Opioid Settlement funding for the administration and contract awards to the PreventNet project.

400305-Conflict Resolution & Skill

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,069,541**	**945,770**	**286,691**	**236,488**	**99,680**	**(187,011)**	**-65%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	701,907	875,044	1,175,363	1,206,940	1,224,027	48,664	4%
Charges, Fees, License, Permits, Fines	154,628	155,711	153,259	239,682	270,000	116,741	76%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	4,703	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	74,628	95,221	120,000	195,140	-	(120,000)	-100%
Operating Revenue	**935,866**	**1,125,976**	**1,448,622**	**1,641,762**	**1,494,027**	**45,405**	**3%**
Total Revenue	**2,005,407**	**2,071,746**	**1,735,313**	**1,878,250**	**1,593,707**	**(141,606)**	**-8%**
Personnel Services	1,187,277	1,348,449	1,385,656	1,316,840	1,297,655	(88,001)	-6%
Materials and Services	355,732	486,809	349,657	461,730	296,052	(53,605)	-15%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,543,009**	**1,835,258**	**1,735,313**	**1,778,570**	**1,593,707**	**(141,606)**	**-8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,543,009**	**1,835,258**	**1,735,313**	**1,778,570**	**1,593,707**	**(141,606)**	**-8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,543,009**	**1,835,258**	**1,735,313**	**1,778,570**	**1,593,707**	**(141,606)**	**-8%**
Revenues Less Expenses	462,398	236,488	-	99,680	-		

Notes:
BCC approved a mediation fee increase of $175 an hour.

CLACKAMAS COUNTY

400401-Public Health Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**170,210**	**43,692**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	468,513	1,023,108	1,035,386	823,364	(199,744)	-20%
Charges, Fees, License, Permits, Fines	553,385	708,132	1,329,742	1,399,156	1,569,261	239,519	18%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	13,687	509	-	75,286	112,800	112,800	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	77,461	366,348	145,057	498,678	263,308	118,251	82%
Operating Revenue	**644,533**	**1,543,503**	**2,497,907**	**3,008,506**	**2,768,733**	**270,826**	**11%**
Total Revenue	**814,743**	**1,587,195**	**2,497,907**	**3,008,506**	**2,768,733**	**270,826**	**11%**
Personnel Services	815,631	1,289,375	1,998,480	2,191,910	1,975,625	(22,855)	-1%
Materials and Services	77,366	297,253	499,427	750,269	726,758	227,331	46%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**892,997**	**1,586,628**	**2,497,907**	**2,942,179**	**2,702,383**	**204,476**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	66,327	66,350	66,350	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**892,997**	**1,586,628**	**2,497,907**	**3,008,506**	**2,768,733**	**270,826**	**11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**892,997**	**1,586,628**	**2,497,907**	**3,008,506**	**2,768,733**	**270,826**	**11%**
Revenues Less Expenses	(78,254)	567	-	-	-		

Notes:
Hired Permanent Deputy Director. Workforce reduction in Public Health's Procurement Unit involves 1 FTE & 1 Contract Employee.

400402-Access to Preventative Health

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**304,549**	**90,000**	**-**	**(194,645)**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,721,024	2,656,866	2,565,962	2,395,274	2,296,845	(269,117)	-10%
Charges, Fees, License, Permits, Fines	831,169	955,889	1,033,332	1,418,705	1,700,698	667,366	65%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	148,816	-	-	270,250	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	694,777	604,008	868,979	691,560	905,235	36,256	4%
Operating Revenue	**4,395,786**	**4,216,763**	**4,468,273**	**4,775,789**	**4,902,778**	**434,505**	**10%**
Total Revenue	**4,700,335**	**4,306,763**	**4,468,273**	**4,581,144**	**4,902,778**	**434,505**	**10%**
Personnel Services	2,714,547	3,050,561	2,845,580	2,667,000	2,715,665	(129,915)	-5%
Materials and Services	1,293,370	1,412,413	1,100,358	1,411,124	1,605,379	505,021	46%
Capital Outlay	145,503	-	-	-	-	-	-
Operating Expense	**4,153,421**	**4,462,975**	**3,945,938**	**4,078,124**	**4,321,044**	**375,106**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	374,354	411,172	522,335	503,020	581,734	59,399	11%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,527,774**	**4,874,147**	**4,468,273**	**4,581,144**	**4,902,778**	**434,505**	**10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,527,774**	**4,874,147**	**4,468,273**	**4,581,144**	**4,902,778**	**434,505**	**10%**
Revenues Less Expenses	172,561	(567,384)	-	-	-		

Notes:
Workforce reduction involves a total of 3 FTE, which includes the program manager.

CLACKAMAS COUNTY

400403-Office of Public Health Emergency Services

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**720,363**	**582,912**	**294,859**	**(203,917)**	**-**	**(294,859)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	365,331	722,409	794,074	813,788	207,123	(586,951)	-74%
Charges, Fees, License, Permits, Fines	1,100,614	1,117,709	1,274,244	512,765	498,821	(775,423)	-61%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	9,750	120,722	460,643	1,599,378	1,594,079	1,133,436	246%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	15,585	231,352	217,878	279,430	42,729	(175,149)	-80%
Operating Revenue	**1,491,279**	**2,192,192**	**2,746,839**	**3,205,361**	**2,342,752**	**(404,087)**	**-15%**
Total Revenue	**2,211,642**	**2,775,104**	**3,041,698**	**3,001,444**	**2,342,752**	**(698,946)**	**-23%**
Personnel Services	805,351	935,873	1,015,837	1,047,912	1,005,889	(9,948)	-1%
Materials and Services	883,677	1,383,397	1,585,671	1,592,569	981,164	(604,507)	-38%
Capital Outlay	58,343	85,684	64,000	68,747	67,699	3,699	6%
Operating Expense	**1,747,371**	**2,404,953**	**2,665,508**	**2,709,228**	**2,054,752**	**(610,756)**	**-23%**
Debt Service	-	-	-	-	-	-	-
Special Payments	195,648	223,181	231,331	292,216	288,000	56,669	24%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	144,859	-	-	(144,859)	-100%
Total Appropriated	**1,943,019**	**2,628,134**	**3,041,698**	**3,001,444**	**2,342,752**	**(698,946)**	**-23%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,943,019**	**2,628,134**	**3,041,698**	**3,001,444**	**2,342,752**	**(843,805)**	**-28%**
Revenues Less Expenses	268,623	146,970	-	-	-		

Notes:
Renegotiation of the Ambulance Services Contract with AMR, including increased programmatic funding to manage the cost savings and system enhancement program. Workforce reductions include 1 FTE and a reduction of the manager's FTE to .75 FTE.

400404-Environmental Health

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**201,120**	**17,149**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	418,101	327,552	474,573	467,109	362,245	(112,328)	-24%
Charges, Fees, License, Permits, Fines	1,782,230	1,925,228	2,361,893	2,161,002	2,333,573	(28,320)	-1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	14,873	1,696	1,781	1,781	59,345	57,564	3232%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	30,806	76,203	88,894	203,289	197,219	108,325	122%
Operating Revenue	**2,246,010**	**2,330,679**	**2,927,141**	**2,833,181**	**2,952,382**	**25,241**	**1%**
Total Revenue	**2,447,130**	**2,347,828**	**2,927,141**	**2,833,181**	**2,952,382**	**25,241**	**1%**
Personnel Services	1,780,731	1,860,910	2,261,878	2,092,807	2,161,643	(100,235)	-4%
Materials and Services	509,314	575,379	566,263	605,284	650,043	83,780	15%
Capital Outlay	38,062	-	-	-	-	-	-
Operating Expense	**2,328,108**	**2,436,289**	**2,828,141**	**2,698,091**	**2,811,686**	**(16,455)**	**-1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	135,984	119,742	99,000	135,090	140,696	41,696	42%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,464,092**	**2,556,032**	**2,927,141**	**2,833,181**	**2,952,382**	**25,241**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,464,092**	**2,556,032**	**2,927,141**	**2,833,181**	**2,952,382**	**25,241**	**1%**
Revenues Less Expenses	(16,962)	(208,203)	-	-	-		

Notes:
BCC approved a full cost recovery fee increase of 13%.

CLACKAMAS COUNTY

400405-Infectious Disease Control & Prevention

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**315,066**	**41,134**	**24,997**	**(213,695)**	**-**	**(24,997)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,558,323	1,683,131	1,834,952	1,778,692	1,773,324	(61,628)	-3%
Charges, Fees, License, Permits, Fines	25,413	61,000	52,571	479,701	521,413	468,842	892%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	72,652	33,080	58,180	30,849	30,000	(28,180)	-48%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	660,100	1,086,380	1,471,028	877,133	696,899	(774,129)	-53%
Operating Revenue	**3,316,488**	**2,863,592**	**3,416,731**	**3,166,375**	**3,021,636**	**(395,095)**	**-12%**
Total Revenue	**3,631,553**	**2,904,726**	**3,441,728**	**2,952,680**	**3,021,636**	**(420,092)**	**-12%**
Personnel Services	2,436,625	2,315,268	2,782,582	2,056,473	1,962,841	(819,741)	-29%
Materials and Services	943,745	738,719	594,146	739,719	912,068	317,922	54%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**3,380,370**	**3,053,988**	**3,376,728**	**2,796,192**	**2,874,909**	**(501,819)**	**-15%**
Debt Service	-	-	-	-	-	-	-
Special Payments	103,878	65,000	65,000	156,488	146,727	81,727	126%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,484,248**	**3,118,988**	**3,441,728**	**2,952,680**	**3,021,636**	**(420,092)**	**-12%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,484,248**	**3,118,988**	**3,441,728**	**2,952,680**	**3,021,636**	**(420,092)**	**-12%**
Revenues Less Expenses	147,306	(214,262)	-	-	-		

Notes:
Workforce reduction involves a total of 4 FTE, which includes the program manager.

400406-The Center for Population Health

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**953,920**	**985,120**	**766,966**	**-**	**-**	**(766,966)**	**-100%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,057,401	3,087,349	2,108,946	1,877,590	1,756,886	(352,060)	-17%
Charges, Fees, License, Permits, Fines	91,823	212,635	211,237	499,439	460,914	249,677	118%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	179,518	988,919	783,281	821,076	1,650,512	867,231	111%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	429,713	119,040	-	448,906	440,538	440,538	-
Operating Revenue	**4,758,455**	**4,407,944**	**3,103,464**	**3,647,011**	**4,308,850**	**1,205,386**	**39%**
Total Revenue	**5,712,375**	**5,393,064**	**3,870,430**	**3,647,011**	**4,308,850**	**438,420**	**11%**
Personnel Services	3,090,738	2,652,713	2,415,581	1,965,506	1,938,779	(476,802)	-20%
Materials and Services	1,571,767	2,409,779	1,454,849	1,634,940	2,302,571	847,722	58%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**4,662,505**	**5,062,492**	**3,870,430**	**3,600,446**	**4,241,350**	**370,920**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	256,798	104,804	-	46,565	67,500	67,500	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,919,302**	**5,167,295**	**3,870,430**	**3,647,011**	**4,308,850**	**438,420**	**11%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,919,302**	**5,167,295**	**3,870,430**	**3,647,011**	**4,308,850**	**438,420**	**11%**
Revenues Less Expenses	793,072	225,769	-	-	-		

Notes:
The Oregon Health Authority Behavioral Health Division shifted priorities, resulting in less funding being allocated to Public Health for the Mental Health Promotion/Suicide Prevention Program. Workforce reduction involves a total of 3 FTE, which includes the program manager.

400407-Vital Statistics

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	293	-	-	-	-	-
Charges, Fees, License, Permits, Fines	602,767	626,000	468,156	319,770	484,110	15,954	3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	5,915	-	-	-	-	-	-
Operating Revenue	**608,682**	**626,293**	**468,156**	**319,770**	**484,110**	**15,954**	**3%**
Total Revenue	**608,682**	**626,293**	**468,156**	**319,770**	**484,110**	**15,954**	**3%**
Personnel Services	345,439	419,400	275,272	225,720	338,428	63,156	23%
Materials and Services	262,089	199,605	190,384	91,479	143,782	(46,602)	-24%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**607,528**	**619,005**	**465,656**	**317,199**	**482,210**	**16,554**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,309	3,002	2,500	2,571	1,900	(600)	-24%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**609,837**	**622,007**	**468,156**	**319,770**	**484,110**	**15,954**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**609,837**	**622,007**	**468,156**	**319,770**	**484,110**	**15,954**	**3%**
Revenues Less Expenses	(1,154)	4,286	-	-	-		

Notes:
Passed online vital statistics certificate payment processing fees to clients.

400501-Health Centers Administration

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**19,760,696**	**14,552,876**	**7,779,640**	**14,962,475**	**9,012,539**	**1,232,899**	**16%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	6,212,859	2,926,932	2,521,320	2,721,001	2,521,320	-	0%
Charges, Fees, License, Permits, Fines	2,567,295	3,840,151	3,948,797	3,676,789	3,774,690	(174,107)	-4%
Revenue from Bonds & Other Debts	7,026,812	-	45,960	-	45,960	-	0%
All Other Revenue Resources	988,254	650,800	485,000	562,130	455,000	(30,000)	-6%
Other Interfund Transfers	1,000,000	-	-	-	-	-	-
General Fund Support	52,510	-	-	-	-	-	-
Operating Revenue	**17,847,730**	**7,417,883**	**7,001,077**	**6,959,920**	**6,796,970**	**(204,107)**	**-3%**
Total Revenue	**37,608,426**	**21,970,759**	**14,780,717**	**21,922,395**	**15,809,509**	**1,028,792**	**7%**
Personnel Services	4,858,505	5,451,411	6,347,314	6,412,946	7,557,840	1,210,526	19%
Materials and Services	3,924,335	4,753,285	3,493,558	3,284,930	3,775,942	282,384	8%
Capital Outlay	1,110,182	1,908,530	-	739,662	-	-	-
Operating Expense	**9,893,022**	**12,113,226**	**9,840,872**	**10,437,538**	**11,333,782**	**1,492,910**	**15%**
Debt Service	1,000	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	11,586,070	635,347	631,938	631,938	631,900	(38)	0%
Contingency	-	-	6,364,328	-	3,843,827	(2,520,501)	-40%
Total Appropriated	**21,480,092**	**12,748,573**	**16,837,138**	**11,069,476**	**15,809,509**	**(1,027,629)**	**-6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**21,480,092**	**12,748,573**	**16,837,138**	**11,069,476**	**15,809,509**	**(3,548,168)**	**-21%**
Revenues Less Expenses	16,128,335	9,222,186	(2,056,421)	10,852,919	-		

Notes:
Federal Grant/Medicaid Funding has been left constant until any changes at the federal/state level are finalized.

400502-Primary Care

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**27,419**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,163,415	3,089,567	1,925,540	1,757,304	1,450,660	(474,880)	-25%
Charges, Fees, License, Permits, Fines	9,534,341	16,380,087	12,698,000	15,547,266	17,821,900	5,123,900	40%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	23,371	222,563	187,650	12,204	97,650	(90,000)	-48%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**13,721,127**	**19,692,217**	**14,811,190**	**17,316,774**	**19,370,210**	**4,559,020**	**31%**
Total Revenue	**13,721,127**	**19,719,636**	**14,811,190**	**17,316,774**	**19,370,210**	**4,559,020**	**31%**
Personnel Services	12,476,553	13,488,170	15,586,948	14,561,531	16,378,016	791,068	5%
Materials and Services	4,605,002	4,893,961	4,044,370	4,622,013	4,299,346	254,976	6%
Capital Outlay	-	-	-	119,009	-	-	-
Operating Expense	**17,081,555**	**18,382,131**	**19,631,318**	**19,302,553**	**20,677,362**	**1,046,044**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	(1,307,152)	(1,307,152)	-
Total Appropriated	**17,081,555**	**18,382,131**	**19,631,318**	**19,302,553**	**19,370,210**	**(261,108)**	**-1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**17,081,555**	**18,382,131**	**19,631,318**	**19,302,553**	**19,370,210**	**(1,568,260)**	**-8%**
Revenues Less Expenses	(3,360,428)	1,337,505	(4,820,128)	(1,985,779)	-		

Notes:
Federal Grant/Medicaid Funding has been left constant until any changes at the federal/state level are finalized.

CLACKAMAS COUNTY

400503-Gladstone Pediatric Clinic & School-Based Health Centers

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**5,822**	**60,394**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	493,955	658,054	157,990	224,295	135,320	(22,670)	-14%
Charges, Fees, License, Permits, Fines	2,471,277	3,932,803	3,574,250	3,454,815	5,173,940	1,599,690	45%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,965,232**	**4,590,857**	**3,732,240**	**3,679,110**	**5,309,260**	**1,577,020**	**42%**
Total Revenue	**2,971,055**	**4,651,252**	**3,732,240**	**3,679,110**	**5,309,260**	**1,577,020**	**42%**
Personnel Services	3,715,238	4,013,547	4,702,329	4,616,684	5,218,485	516,156	11%
Materials and Services	805,876	935,515	757,497	975,683	796,770	39,273	5%
Capital Outlay	7,960	-	-	2,925	-	-	-
Operating Expense	**4,529,074**	**4,949,062**	**5,459,826**	**5,595,292**	**6,015,255**	**555,429**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	(705,995)	(705,995)	-
Total Appropriated	**4,529,074**	**4,949,062**	**5,459,826**	**5,595,292**	**5,309,260**	**(150,566)**	**-3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,529,074**	**4,949,062**	**5,459,826**	**5,595,292**	**5,309,260**	**(856,561)**	**-16%**
Revenues Less Expenses	(1,558,019)	(297,811)	(1,727,586)	(1,916,182)	-		

Notes:
Federal Grant/Medicaid Funding has been left constant until any changes at the federal/state level are finalized.

CLACKAMAS COUNTY

400504-Dental

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**1,116**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,223,223	579,339	424,310	273,752	-	(424,310)	-100%
Charges, Fees, License, Permits, Fines	5,572,832	6,441,201	5,888,200	7,317,182	6,644,000	755,800	13%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	495	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**6,796,549**	**7,020,539**	**6,312,510**	**7,590,934**	**6,644,000**	**331,490**	**5%**
Total Revenue	**6,796,549**	**7,021,656**	**6,312,510**	**7,590,934**	**6,644,000**	**331,490**	**5%**
Personnel Services	5,143,106	5,420,601	6,263,492	5,873,107	6,579,057	315,565	5%
Materials and Services	1,563,980	1,882,522	1,805,073	1,783,102	1,824,200	19,127	1%
Capital Outlay	17,149	50,427	-	74,729	-	-	-
Operating Expense	**6,724,236**	**7,353,551**	**8,068,565**	**7,730,938**	**8,403,257**	**334,692**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	(1,759,257)	(1,759,257)	-
Total Appropriated	**6,724,236**	**7,353,551**	**8,068,565**	**7,730,938**	**6,644,000**	**(1,424,565)**	**-18%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**6,724,236**	**7,353,551**	**8,068,565**	**7,730,938**	**6,644,000**	**(3,183,822)**	**-39%**
Revenues Less Expenses	72,314	(331,895)	(1,756,055)	(140,004)	-		

Notes:
Federal Grant/Medicaid Funding has been left constant until any changes at the federal/state level are finalized.

CLACKAMAS COUNTY

400505-Behavioral Health Clinics

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**175,895**	**(1,198)**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,253,489	3,717,715	1,702,018	2,673,629	1,946,380	244,362	14%
Charges, Fees, License, Permits, Fines	21,142,368	23,396,317	34,364,600	25,692,260	36,457,900	2,093,300	6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	36,427	17,442	7,580	12,731	7,580	-	0%
Other Interfund Transfers	-	445,059	683,365	445,059	683,365	-	0%
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**22,432,285**	**27,576,533**	**36,757,563**	**28,823,679**	**39,095,225**	**2,337,662**	**6%**
Total Revenue	**22,608,179**	**27,575,335**	**36,757,563**	**28,823,679**	**39,095,225**	**2,337,662**	**6%**
Personnel Services	14,991,097	17,071,444	21,598,460	20,521,415	24,149,410	2,550,950	12%
Materials and Services	4,203,053	5,471,402	4,798,913	6,017,380	6,053,975	1,255,062	26%
Capital Outlay	55,622	-	-	83,299	-	-	-
Operating Expense	**19,249,772**	**22,542,846**	**26,397,373**	**26,622,094**	**30,203,385**	**3,806,012**	**14%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	8,891,840	8,891,840	-
Total Appropriated	**19,249,772**	**22,542,846**	**26,397,373**	**26,622,094**	**39,095,225**	**12,697,852**	**48%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**19,249,772**	**22,542,846**	**26,397,373**	**26,622,094**	**39,095,225**	**21,589,692**	**82%**
Revenues Less Expenses	3,358,407	5,032,489	10,360,190	2,201,585	-		

Notes:
Federal Grant/Medicaid Funding has been left constant until any changes at the federal/state level are finalized.

400601-Behavioral Health Administration

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**10,659,227**	**11,110,639**	**9,461,035**	**11,718,256**	**10,168,284**	**707,249**	**7%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	5,782,041	2,928,073	5,647,316	4,399,648	3,807,473	(1,839,843)	-33%
Charges, Fees, License, Permits, Fines	57,166	623,144	1,587,556	774,175	1,391,467	(196,089)	-12%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	525,659	981,258	1,045,661	912,145	350,000	(695,661)	-67%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	488,273	104,781	58,518	128,296	117,582	59,064	101%
Operating Revenue	**6,853,139**	**4,637,256**	**8,339,051**	**6,214,264**	**5,666,522**	**(2,672,529)**	**-32%**
Total Revenue	**17,512,366**	**15,747,895**	**17,800,086**	**17,932,520**	**15,834,806**	**(1,965,280)**	**-11%**
Personnel Services	3,232,354	3,193,971	3,985,978	1,678,827	3,814,989	(170,989)	-4%
Materials and Services	2,041,187	2,439,944	7,430,666	1,472,918	6,383,965	(1,046,701)	-14%
Capital Outlay	110,340	115,000	220,000	163,149	122,700	(97,300)	-44%
Operating Expense	**5,383,881**	**5,748,915**	**11,636,644**	**3,314,894**	**10,321,654**	**(1,314,990)**	**-11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	301,729	804,810	5,670,000	2,483,622	983,350	(4,686,650)	-83%
Transfers	-	-	-	-	420,000	420,000	-
Contingency	-	-	493,442	-	753,344	259,902	53%
Total Appropriated	**5,685,610**	**6,553,725**	**17,800,086**	**5,798,517**	**12,478,348**	**(5,321,738)**	**-30%**
Reserve for Future Expenditures	-	-	-	-	3,356,458	3,356,458	-
Total Expense	**5,685,610**	**6,553,725**	**17,800,086**	**5,798,517**	**15,834,806**	**(1,285,378)**	**-7%**
Revenues Less Expenses	11,826,756	9,194,171	-	12,134,003	-		

Notes:

The Behavioral Health Administration Program will again experience an uptick in expenses for one-time payments and contracts this fiscal year. This is reflected in an increased beginning fund balance, contracted services, and special payments expenses. Capital outlay costs include operating expenses for the Division's Electronic Health Record System and Recovery Center construction.

400602-Behavioral Health System of Care

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**2,184,796**	**1,886,832**	**-**	**873,978**	**(1,012,854)**	**-54%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	9,177,376	8,680,702	7,564,600	6,178,284	5,941,171	(1,623,429)	-21%
Charges, Fees, License, Permits, Fines	-	-	-	10,777	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	179,128	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	33,321	34,165	72,220	50,979	266,212	193,992	269%
Operating Revenue	**9,210,697**	**8,893,996**	**7,636,820**	**6,240,039**	**6,207,383**	**(1,429,437)**	**-19%**
Total Revenue	**9,210,697**	**11,078,792**	**9,523,652**	**6,240,039**	**7,081,361**	**(2,442,291)**	**-26%**
Personnel Services	3,795,342	4,228,883	5,202,900	3,977,302	3,370,847	(1,832,053)	-35%
Materials and Services	1,692,171	1,535,566	2,137,597	1,184,767	1,719,200	(418,397)	-20%
Capital Outlay	-	3,500,000	-	-	-	-	-
Operating Expense	**5,487,514**	**9,264,449**	**7,340,497**	**5,162,069**	**5,090,047**	**(2,250,450)**	**-31%**
Debt Service	-	-	-	-	-	-	-
Special Payments	876,021	1,049,621	1,227,685	1,077,970	1,386,127	158,442	13%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	955,471	-	605,187	(350,284)	-37%
Total Appropriated	**6,363,535**	**10,314,070**	**9,523,653**	**6,240,039**	**7,081,361**	**(2,442,292)**	**-26%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**6,363,535**	**10,314,070**	**9,523,653**	**6,240,039**	**7,081,361**	**(2,792,576)**	**-29%**
Revenues Less Expenses	2,847,162	764,722	-	-	-		

Notes:
The System of Care Program will experience decreased personnel costs in the fiscal year as a result of reductions in force due to revenue loss.

400603-Peer Delivered

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**678,849**	**473,295**	**-**	**195,666**	**(277,629)**	**-59%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,156,514	1,325,765	2,734,406	1,410,332	2,357,854	(376,552)	-14%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	2,277	1,607	-	(2,277)	-100%
Operating Revenue	**2,156,514**	**1,325,765**	**2,736,683**	**1,411,940**	**2,357,854**	**(378,829)**	**-14%**
Total Revenue	**2,156,514**	**2,004,614**	**3,209,978**	**1,411,940**	**2,553,520**	**(656,458)**	**-20%**
Personnel Services	-	51,246	153,459	121,014	-	(153,459)	-100%
Materials and Services	1,561,953	1,077,777	2,319,619	990,926	1,968,588	(351,031)	-15%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,561,953**	**1,129,024**	**2,473,078**	**1,111,940**	**1,968,588**	**(504,490)**	**-20%**
Debt Service	-	-	-	-	-	-	-
Special Payments	353,073	286,303	418,075	300,000	389,266	(28,809)	-7%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	318,825	-	195,666	(123,159)	-39%
Total Appropriated	**1,915,026**	**1,415,327**	**3,209,978**	**1,411,940**	**2,553,520**	**(656,458)**	**-20%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,915,026**	**1,415,327**	**3,209,978**	**1,411,940**	**2,553,520**	**(779,617)**	**-24%**
Revenues Less Expenses	241,488	589,287	-	-	-		

Notes:
The Peer Services Program will remain relatively stable this fiscal year with some reduced personnel costs. Some additional contract investments were made in community-based peer services in FY25-26 and continue into FY26-27.

400604-Prevention & Stigma Reduction

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**59,285**	**364,236**	**-**	**21,616**	**(342,620)**	**-94%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	490,267	155,777	565,229	601,757	6,200	(559,029)	-99%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	834	2,611	1,843	-	(2,611)	-100%
Operating Revenue	**490,267**	**156,611**	**567,840**	**603,600**	**6,200**	**(561,640)**	**-99%**
Total Revenue	**490,267**	**215,896**	**932,076**	**603,600**	**27,816**	**(904,260)**	**-97%**
Personnel Services	325,984	168,059	175,982	154,250	-	(175,982)	-100%
Materials and Services	83,696	95,090	461,700	449,351	6,200	(455,500)	-99%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**409,680**	**263,149**	**637,682**	**603,600**	**6,200**	**(631,482)**	**-99%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	294,394	-	21,616	(272,778)	-93%
Total Appropriated	**409,680**	**263,149**	**932,076**	**603,600**	**27,816**	**(904,260)**	**-97%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**409,680**	**263,149**	**932,076**	**603,600**	**27,816**	**(1,177,038)**	**-126%**
Revenues Less Expenses	80,587	(47,252)	-	-	-		

Notes:
The Prevention and Stigma Reduction Program will see a decrease in interagency funding and expenses during the fiscal year. This is due to the redeployment of state revenue to better meet funder requirements for service priorities.

400605-Safety Net Services

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**1,935,824**	**2,060,613**	**-**	**874,459**	**(1,186,154)**	**-58%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	6,783,655	6,306,169	8,723,816	7,223,988	9,518,473	794,657	9%
Charges, Fees, License, Permits, Fines	426,811	398,166	542,101	341,182	701,611	159,510	29%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	12	-	930	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	127,538	429,223	160,137	113,038	207,969	47,832	30%
Operating Revenue	**7,338,004**	**7,133,569**	**9,426,054**	**7,679,137**	**10,428,053**	**1,001,999**	**11%**
Total Revenue	**7,338,004**	**9,069,393**	**11,486,667**	**7,679,137**	**11,302,512**	**(184,155)**	**-2%**
Personnel Services	4,700,762	5,314,452	7,079,259	5,643,156	6,928,176	(151,083)	-2%
Materials and Services	1,156,726	2,537,611	3,118,534	2,035,981	3,497,572	379,038	12%
Capital Outlay	75,665	-	-	-	-	-	-
Operating Expense	**5,933,154**	**7,852,064**	**10,197,793**	**7,679,137**	**10,425,748**	**227,955**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	10,000	-	-	(10,000)	-100%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	1,278,874	-	876,764	(402,110)	-31%
Total Appropriated	**5,933,154**	**7,852,064**	**11,486,667**	**7,679,137**	**11,302,512**	**(184,155)**	**-2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,933,154**	**7,852,064**	**11,486,667**	**7,679,137**	**11,302,512**	**(586,265)**	**-5%**
Revenues Less Expenses	1,404,850	1,217,329	-	-	-		

Notes:
The Safety Net Services Program will remain relatively stable with some significant changes to Crisis Services revenue and expenses as well as increased revenue from interagency agreements. Forensic Services will see an increased investment in revenue and expenses compared to previous years due to continued investment focus from state funders.

400699-Allocation Pool

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Personnel Services	87,238	-	-	-	-	-	-
Materials and Services	230,772	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**318,010**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**318,010**	**-**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**318,010**	**-**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	(318,010)	-	-	-	-		

Notes:
This program was set up as a holding area for allocated costs and other distributed costs. It is no longer in use.

400701-Administration & Operations

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**51,530,017**	**62,227,744**	**23,126,620**	**37,719,586**	**33,511,940**	**10,385,320**	**45%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	9,807,998	3,246,531	799,584	25,281	153,231	(646,353)	-81%
Charges, Fees, License, Permits, Fines	250	248	-	14,003	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,841,074	5,020,152	2,230,156	230,156	1,055,276	(1,174,880)	-53%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	924,701	232,215	520,386	520,386	601,350	80,964	16%
Operating Revenue	**14,574,023**	**8,499,147**	**3,550,126**	**789,826**	**1,809,857**	**(1,740,269)**	**-49%**
Total Revenue	**66,104,040**	**70,726,891**	**26,676,746**	**38,509,412**	**35,321,797**	**8,645,051**	**32%**
Personnel Services	2,484,339	3,074,748	4,211,060	3,572,115	4,637,750	426,690	10%
Materials and Services	1,376,233	1,633,014	6,259,780	1,299,448	13,102,047	6,842,267	109%
Capital Outlay	14,961	68	-	-	750,000	750,000	-
Operating Expense	**3,875,533**	**4,707,830**	**10,470,840**	**4,871,563**	**18,489,797**	**8,018,957**	**77%**
Debt Service	-	-	-	-	-	-	-
Special Payments	763	62,864	125,906	125,906	-	(125,906)	-100%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	3,216,000	-	3,366,400	150,400	5%
Total Appropriated	**3,876,296**	**4,770,693**	**13,812,746**	**4,997,469**	**21,856,197**	**8,043,451**	**58%**
Reserve for Future Expenditures	-	-	12,864,000	-	13,465,600	601,600	5%
Total Expense	**3,876,296**	**4,770,693**	**26,676,746**	**4,997,469**	**35,321,797**	**8,795,451**	**33%**
Revenues Less Expenses	62,227,744	65,956,198	-	33,511,943	-		

Notes:
None

400702-System Support & Coordination

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**8,286,862**	**8,771,514**	**17,619,845**	**10,718,997**	**12,781,060**	**(4,838,785)**	**-27%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	5,683,815	6,415,951	3,145,557	8,316,291	5,891,860	2,746,303	87%
Charges, Fees, License, Permits, Fines	-	-	-	54,577	108,864	108,864	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	1,065	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**5,683,815**	**6,417,016**	**3,145,557**	**8,370,868**	**6,000,724**	**2,855,167**	**91%**
Total Revenue	**13,970,677**	**15,188,531**	**20,765,402**	**19,089,865**	**18,781,784**	**(1,983,618)**	**-10%**
Personnel Services	879,101	1,939,590	3,485,150	2,471,094	3,582,903	97,753	3%
Materials and Services	3,111,331	2,871,739	7,010,540	3,830,212	9,081,167	2,070,627	30%
Capital Outlay	-	22,330	-	-	-	-	-
Operating Expense	**3,990,432**	**4,833,658**	**10,495,690**	**6,301,306**	**12,664,070**	**2,168,380**	**21%**
Debt Service	-	-	-	-	-	-	-
Special Payments	277,027	-	7,500	7,500	-	(7,500)	-100%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	10,262,212	-	6,117,714	(4,144,498)	-40%
Total Appropriated	**4,267,460**	**4,833,658**	**20,765,402**	**6,308,806**	**18,781,784**	**(1,983,618)**	**-10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,267,460**	**4,833,658**	**20,765,402**	**6,308,806**	**18,781,784**	**(6,128,116)**	**-30%**
Revenues Less Expenses	9,703,217	10,354,872	-	12,781,059	-		

Notes:
None

400703-Community Preservation

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**(432,025)**	**(12,259)**	**1,201,601**	**2,192,526**	**1,541,095**	**339,494**	**28%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	7,452,483	8,943,261	13,268,056	13,274,709	13,670,953	402,897	3%
Charges, Fees, License, Permits, Fines	146,296	35,600	40,380	283,669	406,331	365,951	906%
Revenue from Bonds & Other Debts	254,343	2,032,822	500,000	500,000	517,500	17,500	4%
All Other Revenue Resources	635,774	225,767	200,000	205,582	-	(200,000)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	53,000	53,000	53,000	-	0%
Operating Revenue	**8,488,895**	**11,237,451**	**14,061,436**	**14,316,960**	**14,647,784**	**586,348**	**4%**
Total Revenue	**8,056,871**	**11,225,192**	**15,263,037**	**16,509,486**	**16,188,879**	**925,842**	**6%**
Personnel Services	2,435,218	2,384,156	2,906,776	2,499,530	3,040,637	133,861	5%
Materials and Services	4,690,085	6,796,566	9,910,493	6,657,863	11,386,038	1,475,545	15%
Capital Outlay	23,803	119,466	100,000	100,000	100,000	-	0%
Operating Expense	**7,149,106**	**9,300,188**	**12,917,269**	**9,257,393**	**14,526,675**	**1,609,406**	**12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	920,706	82,558	1,211,000	5,711,000	1,662,204	451,204	37%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	1,134,768	-	-	(1,134,768)	-100%
Total Appropriated	**8,069,812**	**9,382,746**	**15,263,037**	**14,968,393**	**16,188,879**	**925,842**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**8,069,812**	**9,382,746**	**15,263,037**	**14,968,393**	**16,188,879**	**(208,926)**	**-1%**
Revenues Less Expenses	(12,941)	1,842,447	-	1,541,093	-		

Notes:
None

400704-Outreach & Engagement

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**196,312**	**1,015,665**	**4,448,926**	**2,092,689**	**2,297,052**	**(2,151,874)**	**-48%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,664,053	5,457,925	3,090,534	6,320,358	3,272,781	182,247	6%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	154,268	203,425	211,562	211,562	238,170	26,608	13%
Operating Revenue	**4,818,321**	**5,661,350**	**3,302,096**	**6,531,920**	**3,510,951**	**208,855**	**6%**
Total Revenue	**5,014,634**	**6,677,015**	**7,751,022**	**8,624,609**	**5,808,003**	**(1,943,019)**	**-25%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	2,816,371	4,139,081	5,564,091	4,190,113	4,200,170	(1,363,921)	-25%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,816,371**	**4,139,081**	**5,564,091**	**4,190,113**	**4,200,170**	**(1,363,921)**	**-25%**
Debt Service	-	-	-	-	-	-	-
Special Payments	868,726	660,059	2,186,931	2,137,444	1,607,833	(579,098)	-26%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,685,098**	**4,799,140**	**7,751,022**	**6,327,557**	**5,808,003**	**(1,943,019)**	**-25%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,685,098**	**4,799,140**	**7,751,022**	**6,327,557**	**5,808,003**	**(1,943,019)**	**-25%**
Revenues Less Expenses	1,329,536	1,877,875	-	2,297,052	-		

Notes:
None

400705-Safety Off The Streets

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**26,565,289**	**26,275,561**	**26,494,339**	**24,464,064**	**26,041,191**	**(453,148)**	**-2%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	11,845,646	12,658,120	18,194,215	23,150,509	24,900,893	6,706,678	37%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	100	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	228,516	513,232	201,691	201,691	668,327	466,636	231%
Operating Revenue	**12,074,162**	**13,171,452**	**18,395,906**	**23,352,200**	**25,569,220**	**7,173,314**	**39%**
Total Revenue	**38,639,451**	**39,447,013**	**44,890,245**	**47,816,264**	**51,610,411**	**6,720,166**	**15%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	6,904,812	9,410,194	14,565,373	13,144,878	15,474,626	909,253	6%
Capital Outlay	872,860	3,759,967	22,304,980	6,121,394	29,976,471	7,671,491	34%
Operating Expense	**7,777,672**	**13,170,161**	**36,870,353**	**19,266,272**	**45,451,097**	**8,580,744**	**23%**
Debt Service	-	-	-	-	-	-	-
Special Payments	4,583,269	2,306,834	7,545,092	2,108,806	5,655,599	(1,889,493)	-25%
Transfers	-	215,136	474,800	399,996	503,715	28,915	6%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**12,360,941**	**15,692,131**	**44,890,245**	**21,775,074**	**51,610,411**	**6,720,166**	**15%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**12,360,941**	**15,692,131**	**44,890,245**	**21,775,074**	**51,610,411**	**6,749,081**	**15%**
Revenues Less Expenses	26,278,510	23,754,882	-	26,041,190	-		

Notes:
None

CLACKAMAS COUNTY

400706-Housing Placement & Retention

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**5,107,763**	**(3,086,656)**	**11,999,471**	**9,945,717**	**16,640,420**	**4,640,949**	**39%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	7,114,253	12,385,635	13,468,842	12,525,506	13,158,062	(310,780)	-2%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	3,500,000	3,000,000	3,000,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	383,487	708,711	385,419	385,419	362,912	(22,507)	-6%
Operating Revenue	**7,497,740**	**13,094,346**	**13,854,261**	**16,410,925**	**16,520,974**	**2,666,713**	**19%**
Total Revenue	**12,605,503**	**10,007,691**	**25,853,732**	**26,356,642**	**33,161,394**	**7,307,662**	**28%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	9,236,547	8,322,873	22,387,345	8,766,222	17,870,669	(4,516,676)	-20%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**9,236,547**	**8,322,873**	**22,387,345**	**8,766,222**	**17,870,669**	**(4,516,676)**	**-20%**
Debt Service	-	-	-	-	-	-	-
Special Payments	767,310	918,811	3,466,387	950,000	15,290,725	11,824,338	341%
Transfers	-	237,039	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**10,003,857**	**9,478,722**	**25,853,732**	**9,716,222**	**33,161,394**	**7,307,662**	**28%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**10,003,857**	**9,478,722**	**25,853,732**	**9,716,222**	**33,161,394**	**7,307,662**	**28%**
Revenues Less Expenses	2,601,646	528,968	-	16,640,420	-		

Notes:
None

400707-Supportive Housing

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,590,000**	**6,842,904**	**11,081,560**	**20,086,128**	**12,374,561**	**1,293,001**	**12%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	25,442,666	29,778,753	38,788,543	34,339,039	26,329,128	(12,459,415)	-32%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	31,953	134,493	551,701	551,701	-	(551,701)	-100%
Operating Revenue	**25,474,619**	**29,913,246**	**39,340,244**	**34,890,740**	**26,329,128**	**(13,011,116)**	**-33%**
Total Revenue	**27,064,619**	**36,756,150**	**50,421,804**	**54,976,868**	**38,703,689**	**(11,718,115)**	**-23%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	6,196,970	10,619,942	21,391,418	17,671,524	13,913,399	(7,478,019)	-35%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**6,196,970**	**10,619,942**	**21,391,418**	**17,671,524**	**13,913,399**	**(7,478,019)**	**-35%**
Debt Service	-	-	-	-	-	-	-
Special Payments	13,735,119	23,023,722	28,347,021	24,247,417	24,106,925	(4,240,096)	-15%
Transfers	-	208,020	683,365	683,365	683,365	-	0%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**19,932,089**	**33,851,684**	**50,421,804**	**42,602,306**	**38,703,689**	**(11,718,115)**	**-23%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**19,932,089**	**33,851,684**	**50,421,804**	**42,602,306**	**38,703,689**	**(11,718,115)**	**-23%**
Revenues Less Expenses	7,132,530	2,904,466	-	12,374,562	-		

Notes:
None

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CLACKAMAS
COUNTY

Technology Services

Mission Statement

The mission of the Technology Services Department is to provide secure, innovative and cost-effective technology to the public, County staff, and partners so they can provide and receive County services.

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Department Budget Summary by Fund

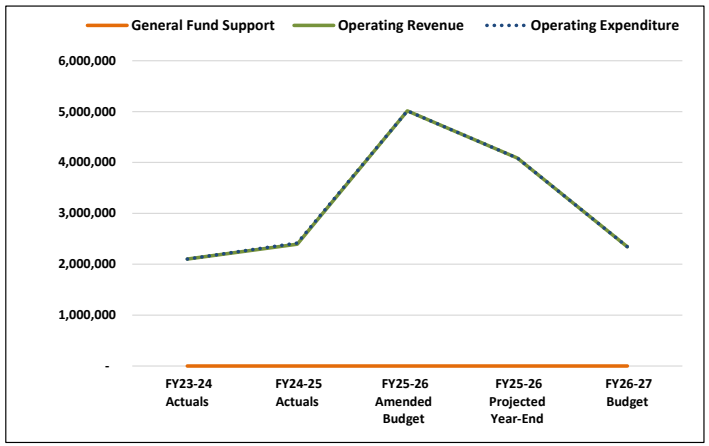
Line of Business	Program	FY26-27 Special Grants Fund (230)	FY26-27 Clackamas Broadband Utility Fund (602)	FY26-27 Technology Services Fund (747)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
								Total	Filled	Vacant
Administration	Executive Leadership & Administration	3,632		3,318,591	3,322,223	-	0%	9.0	9.0	0.0
Applications	Business Systems			3,343,968	3,343,968	-	0%	5.0	4.0	1.0
	County Wide Applications			2,331,676	2,331,676	-	0%	9.5	8.5	1.0
	Departmental Applications			544,198	544,198	-	0%	3.0	3.0	0.0
	Geographic Information (GIS)	-		1,251,371	1,251,371	-	0%	5.0	5.0	0.0
Communication Services	Telecommunication Services	-		5,763,718	5,763,718	-	0%	7.0	7.0	0.0
	Clackamas Broadband eXchange	2,338,849	2,728,971		5,067,820	-	0%	6.0	6.0	0.0
Technical Services	Network Services			1,624,782	1,624,782	-	0%	3.0	2.0	1.0
	Technical Operations			8,613,195	8,613,195	-	0%	14.0	13.0	1.0
	TOTAL	2,342,481	2,728,971	26,791,499	31,862,951	-	0%	61.5	57.5	4.0
	FY25-26 Budget (Amended)	5,014,485	2,903,165	25,757,418	33,675,068		0%	60.5	55.0	5.5
	$ Increase (Decrease)	(2,672,004)	(174,194)	1,034,081	(1,812,117)			1.0	2.5	-1.5
	% Increase (Decrease)	-53%	-6%	4%	-5%					

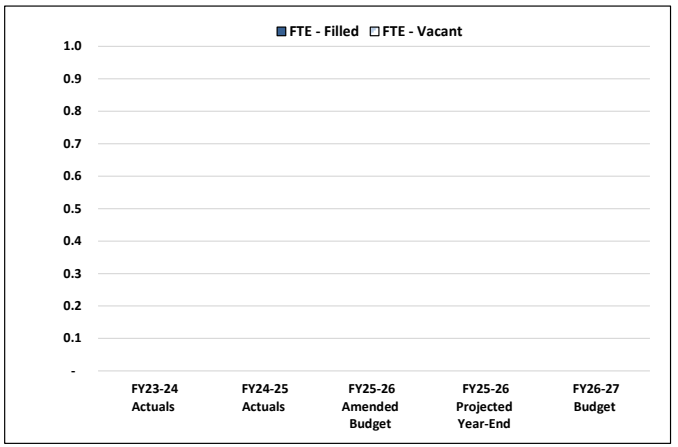
**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts***

18-Technology Services (TS) / 230-Special Grants Fund
Summary of Revenue and Expense

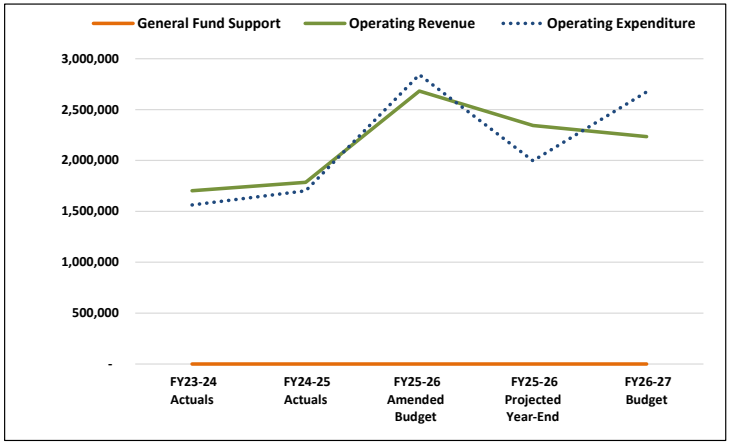
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	228	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,102,207	2,396,542	5,014,485	4,087,691	2,342,481	(2,672,004)	-53%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,102,207**	**2,396,542**	**5,014,485**	**4,087,691**	**2,342,481**	**(2,672,004)**	**-53%**
Total Revenue	**2,102,207**	**2,396,771**	**5,014,485**	**4,087,691**	**2,342,481**	**(2,672,004)**	**-53%**
Personnel Services	122,408	170,398	202,173	228,095	101,604	(100,569)	-50%
Materials and Services	1,058,321	815,963	512,312	1,048,290	3,632	(508,680)	-99%
Capital Outlay	921,250	1,430,701	4,300,000	2,811,306	2,237,245	(2,062,755)	-48%
Operating Expenditure	**2,101,979**	**2,417,061**	**5,014,485**	**4,087,691**	**2,342,481**	**(2,672,004)**	**-53%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,101,979**	**2,417,061**	**5,014,485**	**4,087,691**	**2,342,481**	**(2,672,004)**	**-53%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,101,979**	**2,417,061**	**5,014,485**	**4,087,691**	**2,342,481**	**(2,672,004)**	**-53%**
Revenues Less Expenses	**228**	**(20,291)**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

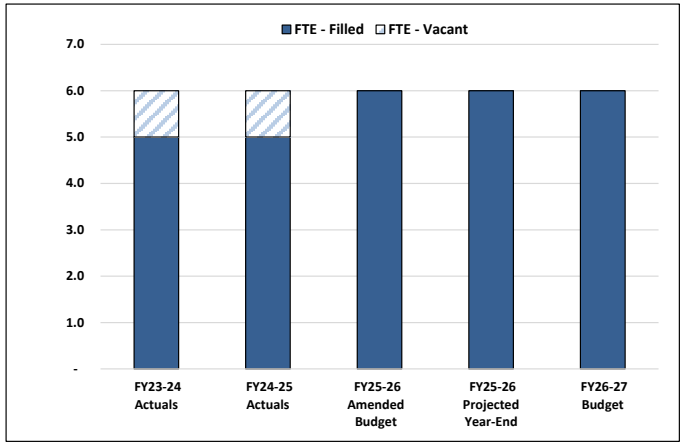




18-Technology Services (TS) / 602-Clackamas Broadband Utility
Summary of Revenue and Expense

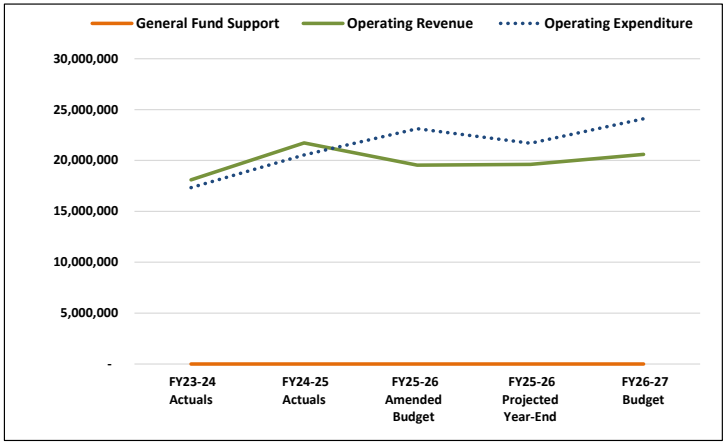
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	78,114	175,710	220,789	200,200	493,921	273,132	124%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	34,648	-	-	-	-	-
Charges, Fees, License, Permits	1,654,296	1,690,894	2,635,376	2,289,422	2,183,050	(452,326)	-17%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	48,577	60,674	47,000	54,000	52,000	5,000	11%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,702,874**	**1,786,215**	**2,682,376**	**2,343,422**	**2,235,050**	**(447,326)**	**-17%**
Total Revenue	**1,780,988**	**1,961,925**	**2,903,165**	**2,543,622**	**2,728,971**	**(174,194)**	**-6%**
Personnel Services	752,238	766,764	949,015	869,172	1,114,079	165,064	17%
Materials and Services	685,156	720,135	994,756	927,529	834,899	(159,857)	-16%
Capital Outlay	125,746	215,896	899,394	200,000	725,993	(173,401)	-19%
Operating Expenditure	**1,563,141**	**1,702,796**	**2,843,165**	**1,996,701**	**2,674,971**	**(168,194)**	**-6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	42,137	58,929	60,000	53,000	54,000	(6,000)	-10%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,605,278**	**1,761,725**	**2,903,165**	**2,049,701**	**2,728,971**	**(174,194)**	**-6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,605,278**	**1,761,725**	**2,903,165**	**2,049,701**	**2,728,971**	**(174,194)**	**-6%**
Revenues Less Expenses	**175,710**	**200,200**	**-**	**493,921**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	6.0	6.0	6.0	6.0	6.0	-	
FTE - Filled	5.0	5.0	6.0	6.0	6.0	-	
FTE - Vacant	1.0	1.0	-	-	-	-	

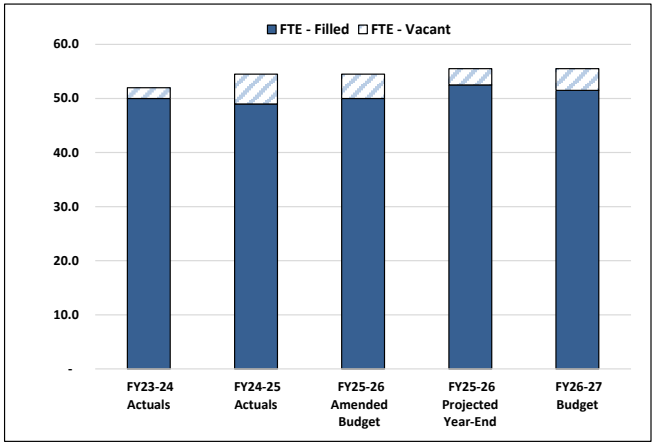




18-Technology Services (TS) / 747-Technology Services Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	6,365,840	7,131,259	6,217,030	8,255,645	6,182,885	(34,145)	-1%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	19,114	-	-	-	-	-
Charges, Fees, License, Permits	17,189,988	21,338,425	19,134,589	19,058,338	20,117,615	983,026	5%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	274,986	369,510	405,800	566,000	491,000	85,200	21%
Other Interfund Transfers	633,000	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**18,097,973**	**21,727,050**	**19,540,389**	**19,624,338**	**20,608,615**	**1,068,226**	**5%**
Total Revenue	**24,463,813**	**28,858,308**	**25,757,419**	**27,879,983**	**26,791,500**	**1,034,081**	**4%**
Personnel Services	9,945,158	10,794,873	12,375,205	11,952,609	13,063,062	687,858	6%
Materials and Services	7,117,998	8,687,296	9,813,725	9,188,325	10,627,437	813,712	8%
Capital Outlay	269,399	1,062,466	936,716	556,164	410,000	(526,716)	-56%
Operating Expenditure	**17,332,555**	**20,544,635**	**23,125,645**	**21,697,098**	**24,100,499**	**974,854**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	58,028	-	-	-	-	-
Contingency	-	-	725,000	-	675,000	(50,000)	-7%
Total Appropriated	**17,332,555**	**20,602,663**	**23,850,645**	**21,697,098**	**24,775,499**	**924,854**	**4%**
Reserve for Future Expenditures	-	-	1,906,773	-	2,016,000	109,227	6%
Total Expense	**17,332,555**	**20,602,663**	**25,757,418**	**21,697,098**	**26,791,499**	**1,034,081**	**4%**
Revenues Less Expenses	**7,131,259**	**8,255,645**	**-**	**6,182,885**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	52.0	54.5	54.5	55.5	55.5	-	
FTE - Filled	50.0	49.0	50.0	52.5	51.5	(1.0)	
FTE - Vacant	2.0	5.5	4.5	3.0	4.0	1.0	





FY26-27: Looking Ahead

FY26-27 Opportunities

- A countywide technology assessment in Fall 2026 to identify, align, and prioritize departmental technology needs and opportunities.
- Adoption of approved AI tools to help departments increase efficiency and improve services.
- Ongoing cloud migrations will shift costs from larger upfront capital expenditures to more manageable annual expenditures which will allow for more stable budget forecasting.

FY26-27 Challenges

- Managing implementation of AI tools and to minimize cybersecurity risk and ensure financial due diligence.
- Increasing Maintenance and License Subscription costs.
- Increasing cybersecurity threats, cyber insurance requirements, incident response, and related costs.

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Special Grants Fund (230)	FY26-27 Clackamas Broadband Utility Fund (602)	FY26-27 Technology Services Fund (747)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
								Total	Filled	Vacant
Administration	Executive Leadership & Administration	3,632		3,318,591	3,322,223	-	0%	9.0	9.0	0.0
Applications	Business Systems			3,343,968	3,343,968	-	0%	5.0	4.0	1.0
	County Wide Applications			2,331,676	2,331,676	-	0%	9.5	8.5	1.0
	Departmental Applications			544,198	544,198	-	0%	3.0	3.0	0.0
	Geographic Information (GIS)	-		1,251,371	1,251,371	-	0%	5.0	5.0	0.0
Communication Services	Telecommunication Services	-		5,763,718	5,763,718	-	0%	7.0	7.0	0.0
	Clackamas Broadband eXchange	2,338,849	2,728,971		5,067,820	-	0%	6.0	6.0	0.0
Technical Services	Network Services			1,624,782	1,624,782	-	0%	3.0	2.0	1.0
	Technical Operations			8,613,195	8,613,195	-	0%	14.0	13.0	1.0
	TOTAL	2,342,481	2,728,971	26,791,499	31,862,951	-	0%	61.5	57.5	4.0
	FY25-26 Budget (Amended)	5,014,485	2,903,165	25,757,418	33,675,068		0%	60.5	55.0	5.5
	$ Increase (Decrease)	(2,672,004)	(174,194)	1,034,081	(1,812,117)			1.0	2.5	-1.5
	% Increase (Decrease)	-53%	-6%	4%	-5%					

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts***

CLACKAMAS COUNTY

180101-Executive Leadership & Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**678,000**	**678,148**	**84,515**	**329,865**	**462,728**	**378,213**	**448%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	795,936	689,710	393,312	373,530	3,632	(389,680)	-99%
Charges, Fees, License, Permits, Fines	1,270,132	1,852,050	2,663,215	2,663,215	2,630,863	(32,352)	-1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	10	-	-	-	225,000	225,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,066,079**	**2,541,760**	**3,056,527**	**3,036,745**	**2,859,495**	**(197,032)**	**-6%**
Total Revenue	**2,744,079**	**3,219,908**	**3,141,042**	**3,366,610**	**3,322,223**	**181,181**	**6%**
Personnel Services	998,814	1,435,192	1,697,668	1,617,668	1,996,366	298,698	18%
Materials and Services	1,067,116	1,454,850	1,293,374	1,286,214	1,175,857	(117,517)	-9%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,065,931**	**2,890,043**	**2,991,042**	**2,903,882**	**3,172,223**	**181,181**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	150,000	-	150,000	-	0%
Total Appropriated	**2,065,931**	**2,890,043**	**3,141,042**	**2,903,882**	**3,322,223**	**181,181**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,065,931**	**2,890,043**	**3,141,042**	**2,903,882**	**3,322,223**	**181,181**	**6%**
Revenues Less Expenses	678,148	329,865	-	462,728	-		

Notes:
None

CLACKAMAS COUNTY

180202-Business Systems

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**239,000**	**352,853**	**395,321**	**613,128**	**217,808**	**(177,513)**	**-45%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,680,762	2,327,704	2,248,175	2,248,176	3,126,160	877,985	39%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	320,000	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,000,762**	**2,327,704**	**2,248,175**	**2,248,176**	**3,126,160**	**877,985**	**39%**
Total Revenue	**2,239,762**	**2,680,557**	**2,643,496**	**2,861,304**	**3,343,968**	**700,472**	**26%**
Personnel Services	785,879	825,101	1,066,961	970,496	1,094,383	27,422	3%
Materials and Services	1,101,031	1,184,299	1,576,535	1,673,000	2,249,585	673,050	43%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,886,909**	**2,009,400**	**2,643,496**	**2,643,496**	**3,343,968**	**700,472**	**26%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	58,028	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,886,909**	**2,067,428**	**2,643,496**	**2,643,496**	**3,343,968**	**700,472**	**26%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,886,909**	**2,067,428**	**2,643,496**	**2,643,496**	**3,343,968**	**700,472**	**26%**
Revenues Less Expenses	352,853	613,129	-	217,808	-		

Notes:
One-Time Peoplesoft Cost in FY26-27.

CLACKAMAS COUNTY

180203-County Wide Applications

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**367,000**	**461,442**	**297,259**	**424,800**	**251,491**	**(45,768)**	**-15%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,821,526	2,042,874	1,898,501	1,898,501	2,080,185	181,684	10%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	90,000	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,911,526**	**2,042,874**	**1,898,501**	**1,898,501**	**2,080,185**	**181,684**	**10%**
Total Revenue	**2,278,526**	**2,504,316**	**2,195,760**	**2,323,301**	**2,331,676**	**135,916**	**6%**
Personnel Services	1,582,817	1,796,028	2,136,360	2,009,040	2,270,130	133,770	6%
Materials and Services	234,266	283,488	59,400	62,770	61,546	2,146	4%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,817,084**	**2,079,516**	**2,195,760**	**2,071,810**	**2,331,676**	**135,916**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,817,084**	**2,079,516**	**2,195,760**	**2,071,810**	**2,331,676**	**135,916**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,817,084**	**2,079,516**	**2,195,760**	**2,071,810**	**2,331,676**	**135,916**	**6%**
Revenues Less Expenses	461,442	424,800	-	251,491	-		

Notes:
None

CLACKAMAS COUNTY

180204-Departmental Applications

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**199,500**	**99,737**	**143,462**	**197,857**	**61,395**	**(82,067)**	**-57%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	494,314	693,027	401,251	401,251	482,803	81,552	20%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**494,314**	**693,027**	**401,251**	**401,251**	**482,803**	**81,552**	**20%**
Total Revenue	**693,814**	**792,764**	**544,713**	**599,108**	**544,198**	**(515)**	**0%**
Personnel Services	522,700	483,410	544,713	537,713	544,198	(515)	0%
Materials and Services	71,377	111,497	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**594,077**	**594,907**	**544,713**	**537,713**	**544,198**	**(515)**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**594,077**	**594,907**	**544,713**	**537,713**	**544,198**	**(515)**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**594,077**	**594,907**	**544,713**	**537,713**	**544,198**	**(515)**	**0%**
Revenues Less Expenses	99,737	197,857	-	61,395	-		

Notes:
None

180205-Geographic Information (GIS)

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**423,280**	**175,281**	**187,700**	**257,066**	**116,071**	**(71,629)**	**-38%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	852,629	1,280,696	1,043,016	1,026,764	1,119,300	76,284	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	12,913	16,245	18,000	16,000	16,000	(2,000)	-11%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**865,541**	**1,296,940**	**1,061,016**	**1,042,764**	**1,135,300**	**74,284**	**7%**
Total Revenue	**1,288,821**	**1,472,221**	**1,248,716**	**1,299,830**	**1,251,371**	**2,655**	**0%**
Personnel Services	938,654	971,912	1,050,333	1,028,962	1,062,871	12,538	1%
Materials and Services	174,886	243,243	173,383	154,797	163,500	(9,883)	-6%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,113,540**	**1,215,155**	**1,223,716**	**1,183,759**	**1,226,371**	**2,655**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	25,000	-	25,000	-	0%
Total Appropriated	**1,113,540**	**1,215,155**	**1,248,716**	**1,183,759**	**1,251,371**	**2,655**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,113,540**	**1,215,155**	**1,248,716**	**1,183,759**	**1,251,371**	**2,655**	**0%**
Revenues Less Expenses	175,281	257,066	-	116,071	-		

Notes:
None

180302-Telecommunication Services

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,444,958**	**1,425,881**	**1,139,392**	**2,266,021**	**2,800,399**	**1,661,007**	**146%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	3,672,250	4,828,361	4,495,738	4,435,738	2,963,319	(1,532,419)	-34%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	262,063	353,266	100,000	300,000	-	(100,000)	-100%
Other Interfund Transfers	73,000	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**4,007,313**	**5,181,627**	**4,595,738**	**4,735,738**	**2,963,319**	**(1,632,419)**	**-36%**
Total Revenue	**5,452,271**	**6,607,508**	**5,735,130**	**7,001,759**	**5,763,718**	**28,588**	**0%**
Personnel Services	1,400,148	1,482,938	1,632,791	1,589,221	1,764,668	131,877	8%
Materials and Services	2,356,843	2,455,157	2,811,339	2,350,139	2,417,050	(394,289)	-14%
Capital Outlay	269,399	403,392	295,000	262,000	140,000	(155,000)	-53%
Operating Expense	**4,026,390**	**4,341,487**	**4,739,130**	**4,201,360**	**4,321,718**	**(417,412)**	**-9%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	350,000	-	300,000	(50,000)	-14%
Total Appropriated	**4,026,390**	**4,341,487**	**5,089,130**	**4,201,360**	**4,621,718**	**(467,412)**	**-9%**
Reserve for Future Expenditures	-	-	646,000	-	1,142,000	496,000	77%
Total Expense	**4,026,390**	**4,341,487**	**5,735,130**	**4,201,360**	**5,763,718**	**(21,412)**	**0%**
Revenues Less Expenses	1,425,881	2,266,021	-	2,800,399	-		

Notes:
None

180303-Clackamas Broadband eXchange

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**78,114**	**175,938**	**220,789**	**200,200**	**493,921**	**273,132**	**124%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,306,271	1,689,566	4,537,173	5,969,010	2,338,849	(2,198,324)	-48%
Charges, Fees, License, Permits, Fines	1,654,296	1,690,894	2,635,376	2,289,422	2,183,050	(452,326)	-17%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	48,577	60,674	47,000	54,000	52,000	5,000	11%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,009,144**	**3,441,134**	**7,219,549**	**8,312,432**	**4,573,899**	**(2,645,650)**	**-37%**
Total Revenue	**3,087,259**	**3,617,072**	**7,440,338**	**8,512,632**	**5,067,820**	**(2,372,518)**	**-32%**
Personnel Services	874,646	937,163	1,151,188	1,097,267	1,215,683	64,495	6%
Materials and Services	947,541	794,474	1,029,756	1,518,289	834,899	(194,857)	-19%
Capital Outlay	1,046,996	1,646,597	5,199,394	3,011,306	2,963,238	(2,236,156)	-43%
Operating Expense	**2,869,183**	**3,378,234**	**7,380,338**	**5,626,862**	**5,013,820**	**(2,366,518)**	**-32%**
Debt Service	-	-	-	-	-	-	-
Special Payments	42,137	58,929	60,000	53,000	54,000	(6,000)	-10%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,911,320**	**3,437,162**	**7,440,338**	**5,679,862**	**5,067,820**	**(2,372,518)**	**-32%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,911,320**	**3,437,162**	**7,440,338**	**5,679,862**	**5,067,820**	**(2,372,518)**	**-32%**
Revenues Less Expenses	175,938	179,910	-	2,832,770	-		

Notes:
None

180402-Network Services

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**159,000**	**270,264**	**592,763**	**623,920**	**143,268**	**(449,495)**	**-76%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,192,228	1,344,597	1,017,830	1,017,830	1,481,514	463,684	46%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,192,228**	**1,344,597**	**1,017,830**	**1,017,830**	**1,481,514**	**463,684**	**46%**
Total Revenue	**1,351,228**	**1,614,861**	**1,610,593**	**1,641,750**	**1,624,782**	**14,189**	**1%**
Personnel Services	705,434	745,476	775,093	741,437	777,782	2,689	0%
Materials and Services	375,530	245,465	657,336	578,881	377,000	(280,336)	-43%
Capital Outlay	-	-	178,164	178,164	110,000	(68,164)	-38%
Operating Expense	**1,080,964**	**990,941**	**1,610,593**	**1,498,482**	**1,264,782**	**(345,811)**	**-21%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,080,964**	**990,941**	**1,610,593**	**1,498,482**	**1,264,782**	**(345,811)**	**-21%**
Reserve for Future Expenditures	-	-	-	-	360,000	360,000	-
Total Expense	**1,080,964**	**990,941**	**1,610,593**	**1,498,482**	**1,624,782**	**14,189**	**1%**
Revenues Less Expenses	270,264	623,920	-	143,268	-		

Notes:
Reserves were established in this program for future projects.

180403-Technical Operations

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,855,102**	**3,667,653**	**3,376,618**	**3,542,988**	**2,129,725**	**(1,246,893)**	**-37%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	71,027	84,000	84,000	-	(84,000)	-100%
Charges, Fees, License, Permits, Fines	6,206,147	6,969,116	5,366,863	5,366,863	6,233,470	866,607	16%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	287,800	250,000	250,000	(37,800)	-13%
Other Interfund Transfers	150,000	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**6,356,147**	**7,040,143**	**5,738,663**	**5,700,863**	**6,483,470**	**744,807**	**13%**
Total Revenue	**9,211,249**	**10,707,797**	**9,115,281**	**9,243,851**	**8,613,195**	**(502,086)**	**-6%**
Personnel Services	3,010,712	3,054,815	3,471,286	3,458,072	3,552,664	81,378	2%
Materials and Services	2,532,884	3,450,920	3,719,670	3,540,054	4,186,531	466,861	13%
Capital Outlay	-	659,074	463,552	116,000	160,000	(303,552)	-65%
Operating Expense	**5,543,596**	**7,164,809**	**7,654,508**	**7,114,126**	**7,899,195**	**244,687**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	200,000	-	200,000	-	0%
Total Appropriated	**5,543,596**	**7,164,809**	**7,854,508**	**7,114,126**	**8,099,195**	**244,687**	**3%**
Reserve for Future Expenditures	-	-	1,260,773	-	514,000	(746,773)	-59%
Total Expense	**5,543,596**	**7,164,809**	**9,115,281**	**7,114,126**	**8,613,195**	**(502,086)**	**-6%**
Revenues Less Expenses	3,667,653	3,542,988	-	2,129,725	-		

Notes:
Large increase in microsoft subscription (computer maint). Program absorbed contracts that were previously paid for by ARPA funds.

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CLACKAMAS
COUNTY

Finance

Mission Statement

Clackamas County Finance provides direction, best practices, and support for the timely and accurate delivery of financial services. Through partnership, we enhance the stewardship of public funds with transparency and accountability.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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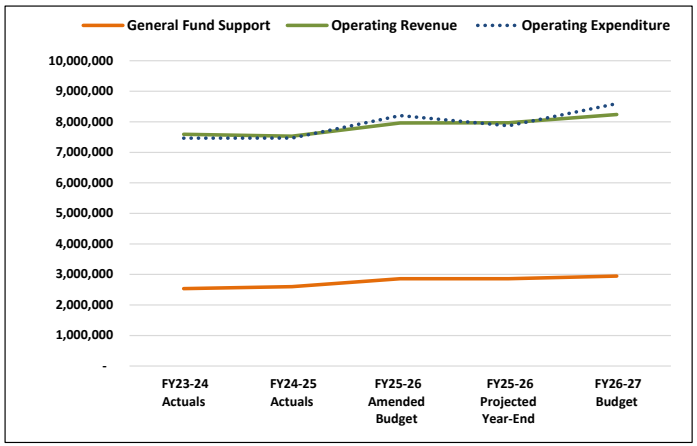
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Financial Executive Support	Executive Leadership & Administration	1,019,000		1,019,000	274,000	27%	3.8	3.8	-
	Financial Systems Support	457,000		457,000	220,000	48%	2.0	2.0	-
								-	-
Accounting Services	Accounts Payable	537,000		537,000	178,000	33%	4.0	4.0	-
	Accounting	1,860,000		1,860,000	500,000	27%	9.2	9.2	-
	Payroll	884,000		884,000	407,000	46%	5.0	5.0	
									-
Financial Management & Accountability	Budget	1,222,000		1,222,000	422,000	35%	5.0	5.0	-
	Grants	1,256,000	236,500	1,492,500	483,000	32%	7.0	7.0	-
	Procurement & Contract Services	1,360,000		1,360,000	462,000	34%	8.0	8.0	-
	TOTAL	8,595,001	236,500	8,831,501	2,946,000	33%	44.0	44.0	-
	FY25-26 Budget (Amended)	8,204,000	840,489	9,044,489	2,860,000	32%	44.0	41.0	3.0
	$ Increase (Decrease)	391,001	(603,989)	(212,988)	86,000		-	3.0	(3.0)
	% Increase (Decrease)	5%	-72%	-2%	3%		0%	7%	-100%

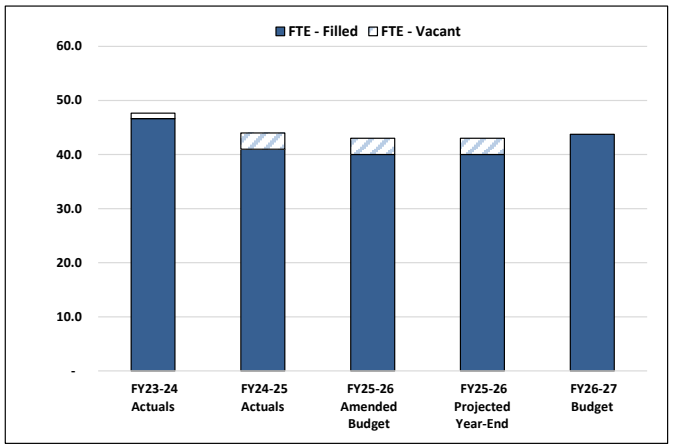
**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

15-Finance / 100-General Fund
Summary of Revenue and Expense

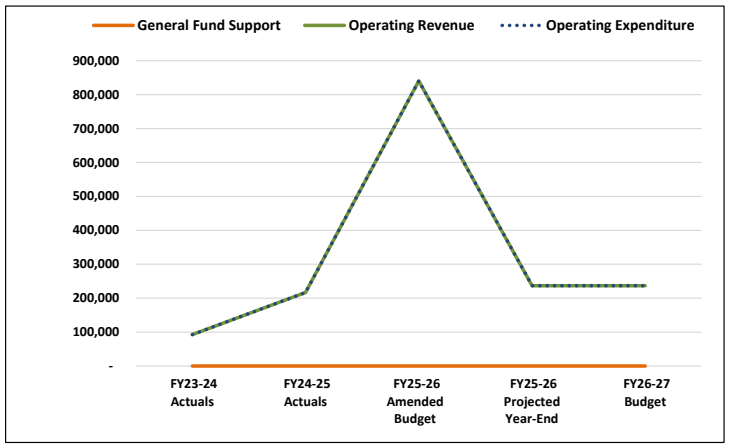
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	239,524	198,099	242,005	262,345	356,345	114,340	47%
Taxes	77,149	2,477	175,000	-	-	(175,000)	-100%
Federal, State, Local, All Other Gifts	191	23,907	-	-	-	-	-
Charges, Fees, License, Permits	4,474,450	4,520,585	4,606,995	4,785,655	4,940,300	333,305	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	304,862	379,398	320,000	320,000	352,355	32,355	10%
Other Interfund Transfers	200,000	-	-	-	-	-	-
General Fund Support	2,535,161	2,602,492	2,860,000	2,860,000	2,946,000	86,000	3%
Operating Revenue	**7,591,813**	**7,528,859**	**7,961,995**	**7,965,655**	**8,238,655**	**276,660**	**3%**
Total Revenue	**7,831,337**	**7,726,958**	**8,204,000**	**8,228,000**	**8,595,000**	**391,000**	**5%**
Personnel Services	6,433,454	6,556,448	7,108,546	6,908,830	7,756,155	647,609	9%
Materials and Services	1,030,732	908,165	1,095,453	962,825	838,846	(256,607)	-23%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**7,464,186**	**7,464,613**	**8,203,999**	**7,871,655**	**8,595,001**	**391,002**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**7,464,186**	**7,464,613**	**8,203,999**	**7,871,655**	**8,595,001**	**391,002**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,464,186**	**7,464,613**	**8,203,999**	**7,871,655**	**8,595,001**	**391,002**	**5%**
Revenues Less Expenses	**367,151**	**262,345**	**-**	**356,345**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	47.7	44.0	43.0	43.0	43.8	0.8	
FTE - Filled	46.7	41.0	40.0	40.0	43.8	3.8	
FTE - Vacant	1.0	3.0	3.0	3.0	-	(3.0)	

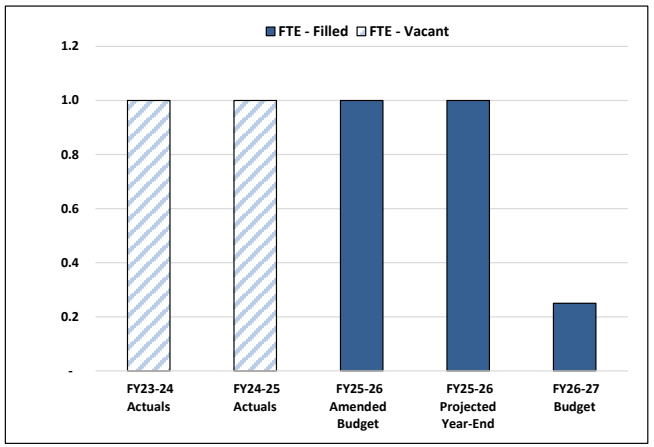




15-Finance / 230-Special Grants Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	92,628	216,564	840,489	236,500	236,500	(603,989)	-72%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**92,628**	**216,564**	**840,489**	**236,500**	**236,500**	**(603,989)**	**-72%**
Total Revenue	**92,628**	**216,564**	**840,489**	**236,500**	**236,500**	**(603,989)**	**-72%**
Personnel Services	23,456	93,295	180,505	180,500	180,500	(6)	0%
Materials and Services	69,172	56,368	22,242	56,000	56,000	33,758	152%
Capital Outlay	-	66,902	637,741	-	-	(637,741)	-100%
Operating Expenditure	**92,628**	**216,564**	**840,488**	**236,500**	**236,500**	**(603,989)**	**-72%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**92,628**	**216,564**	**840,488**	**236,500**	**236,500**	**(603,989)**	**-72%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**92,628**	**216,564**	**840,488**	**236,500**	**236,500**	**(603,989)**	**-72%**
Revenues Less Expenses	**-**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	1.0	1.0	1.0	1.0	0.3	(0.8)	
FTE - Filled	-	-	1.0	1.0	0.3	(0.8)	
FTE - Vacant	1.0	1.0	-	-	-	-	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Strengthen communication through prompt information sharing.
- Increase efficiency through automation.
- Improve accountability through training.

FY26-27 Challenges

- Redundant processes/systems which require multiple reconciliations.
- Maintain long-term financial stability with expenses outpacing revenue growth.
- Compliance training with decentralized and centralized processes.

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Financial Executive Support	Executive Leadership & Administration	1,019,000		1,019,000	274,000	27%	3.8	3.8	-
	Financial Systems Support	457,000		457,000	220,000	48%	2.0	2.0	-
								-	-
Accounting Services	Accounts Payable	537,000		537,000	178,000	33%	4.0	4.0	-
	Accounting	1,860,000		1,860,000	500,000	27%	9.2	9.2	-
	Payroll	884,000		884,000	407,000	46%	5.0	5.0	
									-
Financial Management & Accountability	Budget	1,222,000		1,222,000	422,000	35%	5.0	5.0	-
	Grants	1,256,000	236,500	1,492,500	483,000	32%	7.0	7.0	-
	Procurement & Contract Services	1,360,000		1,360,000	462,000	34%	8.0	8.0	-
	TOTAL	8,595,001	236,500	8,831,501	2,946,000	33%	44.0	44.0	-
	FY25-26 Budget (Amended)	8,204,000	840,489	9,044,489	2,860,000	32%	44.0	41.0	3.0
	$ Increase (Decrease)	391,001	(603,989)	(212,988)	86,000		-	3.0	(3.0)
	% Increase (Decrease)	5%	-72%	-2%	3%		0%	7%	-100%

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

150101-Executive Leadership & Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	540,081	535,596	493,200	427,000	413,300	(79,900)	-16%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	75	62,346	-	300,000	331,700	331,700	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	37,397	455,714	449,040	207,000	274,000	(175,040)	-39%
Operating Revenue	**577,553**	**1,053,655**	**942,240**	**934,000**	**1,019,000**	**76,760**	**8%**
Total Revenue	**577,553**	**1,053,655**	**942,240**	**934,000**	**1,019,000**	**76,760**	**8%**
Personnel Services	838,934	872,526	922,530	911,849	999,469	76,939	8%
Materials and Services	29,644	24,147	19,710	22,151	19,531	(179)	-1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**868,578**	**896,673**	**942,240**	**934,000**	**1,019,000**	**76,760**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**868,578**	**896,673**	**942,240**	**934,000**	**1,019,000**	**76,760**	**8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**868,578**	**896,673**	**942,240**	**934,000**	**1,019,000**	**76,760**	**8%**
Revenues Less Expenses	(291,025)	156,983	-	-	-		

Notes:
None

150102-Financial Systems Support

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**239,524**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	142,281	140,344	209,219	213,000	237,000	27,781	13%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	159,007	256,372	200,439	201,000	220,000	19,561	10%
Operating Revenue	**301,288**	**396,716**	**409,658**	**414,000**	**457,000**	**47,342**	**12%**
Total Revenue	**540,812**	**396,716**	**409,658**	**414,000**	**457,000**	**47,342**	**12%**
Personnel Services	363,486	375,013	388,585	391,705	406,600	18,016	5%
Materials and Services	38,979	20,700	21,073	22,295	50,400	29,327	139%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**402,464**	**395,713**	**409,658**	**414,000**	**457,000**	**47,343**	**12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**402,464**	**395,713**	**409,658**	**414,000**	**457,000**	**47,343**	**12%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**402,464**	**395,713**	**409,658**	**414,000**	**457,000**	**47,343**	**12%**
Revenues Less Expenses	138,347	1,003	-	-	-		

Notes:
None

CLACKAMAS COUNTY

150202-Accounts Payable

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	154,989	79,036	320,030	317,000	359,000	38,970	12%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	273,703	290,690	300,000	-	-	(300,000)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	89,857	-	1,131	243,000	178,000	176,869	15638%
Operating Revenue	**518,549**	**369,726**	**621,161**	**560,000**	**537,000**	**(84,161)**	**-14%**
Total Revenue	**518,549**	**369,726**	**621,161**	**560,000**	**537,000**	**(84,161)**	**-14%**
Personnel Services	530,294	559,896	599,304	541,615	519,630	(79,674)	-13%
Materials and Services	26,342	35,965	21,857	18,385	17,370	(4,487)	-21%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**556,636**	**595,861**	**621,161**	**560,000**	**537,000**	**(84,161)**	**-14%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**556,636**	**595,861**	**621,161**	**560,000**	**537,000**	**(84,161)**	**-14%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**556,636**	**595,861**	**621,161**	**560,000**	**537,000**	**(84,161)**	**-14%**
Revenues Less Expenses	(38,087)	(226,135)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

150203-Accounting

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**198,099**	**242,005**	**262,345**	**356,345**	**114,340**	**47%**
Taxes	77,149	2,477	175,000	-	-	(175,000)	-100%
Federal, State, Local, All Other Gifts	-	15,243	-	-	-	-	-
Charges, Fees, License, Permits, Fines	734,644	958,416	978,111	1,321,655	1,003,000	24,889	3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	10,063	-	-	-	655	655	-
Other Interfund Transfers	200,000	-	-	-	-	-	-
General Fund Support	884,375	425,118	395,552	395,000	500,000	104,448	26%
Operating Revenue	**1,906,231**	**1,401,253**	**1,548,663**	**1,716,655**	**1,503,655**	**(45,008)**	**-3%**
Total Revenue	**1,906,231**	**1,599,353**	**1,790,668**	**1,979,000**	**1,860,000**	**69,332**	**4%**
Personnel Services	1,078,850	1,063,711	1,239,737	1,192,865	1,466,190	226,453	18%
Materials and Services	361,169	369,027	550,931	429,790	393,810	(157,121)	-29%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,440,019**	**1,432,738**	**1,790,668**	**1,622,655**	**1,860,000**	**69,332**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,440,019**	**1,432,738**	**1,790,668**	**1,622,655**	**1,860,000**	**69,332**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,440,019**	**1,432,738**	**1,790,668**	**1,622,655**	**1,860,000**	**69,332**	**4%**
Revenues Less Expenses	466,212	166,615	-	356,345	-		

Notes:
None

CLACKAMAS COUNTY

150204-Payroll

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	419,581	404,883	397,747	398,000	477,000	79,253	20%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	308,560	352,822	426,055	426,000	407,000	(19,055)	-4%
Operating Revenue	**728,141**	**757,705**	**823,802**	**824,000**	**884,000**	**60,198**	**7%**
Total Revenue	**728,141**	**757,705**	**823,802**	**824,000**	**884,000**	**60,198**	**7%**
Personnel Services	705,011	757,920	805,040	796,667	855,735	50,696	6%
Materials and Services	22,091	28,724	18,762	27,333	28,265	9,503	51%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**727,103**	**786,645**	**823,802**	**824,000**	**884,000**	**60,199**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**727,103**	**786,645**	**823,802**	**824,000**	**884,000**	**60,199**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**727,103**	**786,645**	**823,802**	**824,000**	**884,000**	**60,199**	**7%**
Revenues Less Expenses	1,038	(28,940)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

150302-Budget

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	641,701	729,491	647,389	602,000	800,000	152,611	24%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	669,317	273,529	531,716	532,000	422,000	(109,716)	-21%
Operating Revenue	**1,311,018**	**1,003,020**	**1,179,105**	**1,134,000**	**1,222,000**	**42,895**	**4%**
Total Revenue	**1,311,018**	**1,003,020**	**1,179,105**	**1,134,000**	**1,222,000**	**42,895**	**4%**
Personnel Services	900,082	909,966	977,223	935,423	1,018,443	41,220	4%
Materials and Services	244,223	200,491	201,882	198,577	203,557	1,675	1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,144,305**	**1,110,457**	**1,179,105**	**1,134,000**	**1,222,000**	**42,895**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,144,305**	**1,110,457**	**1,179,105**	**1,134,000**	**1,222,000**	**42,895**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,144,305**	**1,110,457**	**1,179,105**	**1,134,000**	**1,222,000**	**42,895**	**4%**
Revenues Less Expenses	166,713	(107,437)	-	-	-		

Notes:
None

CLACKAMAS COUNTY

150303-Grants

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	92,819	158,307	202,748	236,500	236,500	33,752	17%
Charges, Fees, License, Permits, Fines	1,049,782	1,177,197	717,073	680,000	773,000	55,927	8%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	152,511	435,039	435,000	483,000	47,961	11%
Operating Revenue	**1,142,601**	**1,488,015**	**1,354,860**	**1,351,500**	**1,492,500**	**137,640**	**10%**
Total Revenue	**1,142,601**	**1,488,015**	**1,354,860**	**1,351,500**	**1,492,500**	**137,640**	**10%**
Personnel Services	949,157	1,015,468	1,106,645	1,083,884	1,343,709	237,064	21%
Materials and Services	315,779	237,528	248,215	267,616	148,791	(99,424)	-40%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,264,935**	**1,252,996**	**1,354,860**	**1,351,500**	**1,492,500**	**137,640**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,264,935**	**1,252,996**	**1,354,860**	**1,351,500**	**1,492,500**	**137,640**	**10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,264,935**	**1,252,996**	**1,354,860**	**1,351,500**	**1,492,500**	**137,640**	**10%**
Revenues Less Expenses	(122,334)	235,019	-	-	-		

Notes:
None

150304-Procurement & Contract Services

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	20	-	-	-	-	-
Charges, Fees, License, Permits, Fines	791,392	495,622	844,226	827,000	878,000	33,774	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	21,020	26,362	20,000	20,000	20,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	386,648	686,426	421,028	421,000	462,000	40,972	10%
Operating Revenue	**1,199,060**	**1,208,431**	**1,285,254**	**1,268,000**	**1,360,000**	**74,746**	**6%**
Total Revenue	**1,199,060**	**1,208,431**	**1,285,254**	**1,268,000**	**1,360,000**	**74,746**	**6%**
Personnel Services	1,091,098	1,095,243	1,249,989	1,235,322	1,326,878	76,889	6%
Materials and Services	61,676	47,950	35,265	32,678	33,122	(2,143)	-6%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,152,774**	**1,143,194**	**1,285,254**	**1,268,000**	**1,360,000**	**74,746**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,152,774**	**1,143,194**	**1,285,254**	**1,268,000**	**1,360,000**	**74,746**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,152,774**	**1,143,194**	**1,285,254**	**1,268,000**	**1,360,000**	**74,746**	**6%**
Revenues Less Expenses	46,286	65,237	-	-	-		

Notes:
None

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CLACKAMAS
COUNTY

Facilities Management

Mission Statement

Facilities Management supports Clackamas County by providing safe, secure, and sustainable facilities and services that ensure efficient stewardship of County assets and the effective delivery of public services.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Finance (15)
Facilities Only
Department Budget Summary by Fund

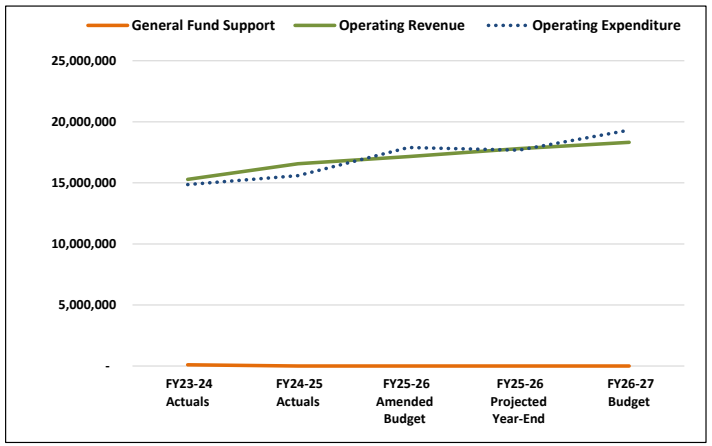
Line of Business	Program	FY26-27 Facilities Management Fund (744)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Courier & Mail Operations Services	Courier & Mail Operations	953,600	953,600	-	0%	4.3	3.7	0.7
Facilities Management	Facilities Administrative Services	4,058,920	4,058,920	-	0%	15.1	11.5	3.6
	Facilities Construction	1,844,830	1,844,830	-	0%	11.0	11.0	-
	Facilities Maintenance	9,162,840	9,162,840	-	0%	30.0	28.0	2.0
	Utilities	4,279,740	4,279,740	-	0%	0.5	0.5	-
	TOTAL	20,299,929	20,299,929	-	0%	60.9	54.7	6.3
	FY25-26 Budget (Amended)	18,401,621	18,401,621	-	0%	55.7	53.7	2.0
	$ Increase (Decrease)	1,898,309	1,898,309	-		5.3	1.0	4.3
	% Increase (Decrease)	10%	10%	-		9%	2%	213%

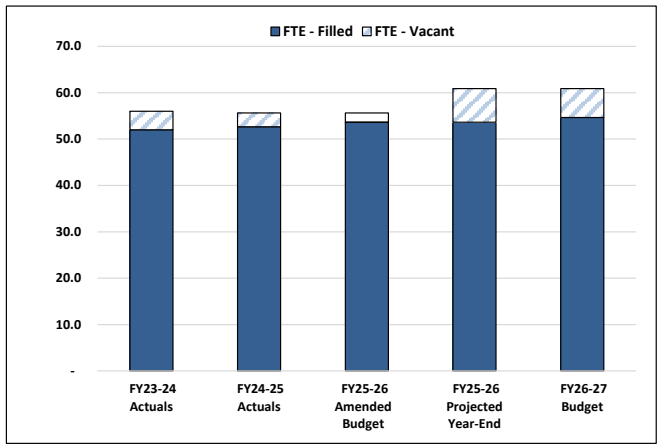
**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts***

15-Finance / 744-Facilities Management Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	461,751	886,823	1,244,987	1,850,696	1,981,347	736,360	59%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	29,464	-	-	-	-	-
Charges, Fees, License, Permits	12,007,087	16,139,472	16,740,315	16,894,311	17,830,037	1,089,722	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,177,808	388,703	416,318	910,991	488,547	72,229	17%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	99,545	-	-	-	-	-	-
Operating Revenue	**15,284,441**	**16,557,639**	**17,156,633**	**17,805,301**	**18,318,583**	**1,161,950**	**7%**
Total Revenue	**15,746,192**	**17,444,462**	**18,401,620**	**19,655,997**	**20,299,930**	**1,898,310**	**10%**
Personnel Services	7,266,683	7,628,817	8,640,555	7,836,009	9,380,786	740,231	9%
Materials and Services	7,490,756	7,840,983	9,025,117	9,623,642	9,726,790	701,673	8%
Capital Outlay	101,929	123,967	221,253	215,000	210,204	(11,049)	-5%
Operating Expenditure	**14,859,369**	**15,593,767**	**17,886,925**	**17,674,650**	**19,317,780**	**1,430,856**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	514,696	-	982,149	467,453	91%
Total Appropriated	**14,859,369**	**15,593,767**	**18,401,621**	**17,674,650**	**20,299,929**	**1,898,309**	**10%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**14,859,369**	**15,593,767**	**18,401,621**	**17,674,650**	**20,299,929**	**1,898,309**	**10%**
Revenues Less Expenses	**886,823**	**1,850,695**	**-**	**1,981,347**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	56.0	55.7	55.7	60.9	60.9	-	
FTE - Filled	52.0	52.7	53.7	53.7	54.7	1.0	
FTE - Vacant	4.0	3.0	2.0	7.3	6.3	(1.0)	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Continued focus on a more strategic asset management model.
- With several large projects completed in FY25-26, focus on reducing smaller deferred maintenance items backlog in critical systems, while prioritizing life-safety and mission-critical facilities.
- Better align Facilities long-range capital planning with lifecycle asset data.
- Updated Building Information & Asset Management System (zOne) will include updated tools that drive efficiency, service and improved reporting.

FY26-27 Challenges

- Changing space needs creating opportunities for consolidation, but also complexity in right-sizing the County's footprint.
- Increasing requirements related to sustainability, energy efficiency performance, and resilience.
- Backlog of lifecycle replacement needs including aging HVAC, roofing, electrical, and mechanical which increases risk of unplanned failures.
- Skilled trades recruitment and retention challenges, as well as cost increases to contracted services.
- Continued increases to Utilities, USPS Postage, Building Supplies and Materials, Contracted Services etc.

Finance (15)
Facilities Only
Department Budget Summary by Fund

Line of Business	Program	FY26-27 Facilities Management Fund (744)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Courier & Mail Operations Services	Courier & Mail Operations	953,600	953,600	-	0%	4.3	3.7	0.7
Facilities Management	Facilities Administrative Services	4,058,920	4,058,920	-	0%	15.1	11.5	3.6
	Facilities Construction	1,844,830	1,844,830	-	0%	11.0	11.0	-
	Facilities Maintenance	9,162,840	9,162,840	-	0%	30.0	28.0	2.0
	Utilities	4,279,740	4,279,740	-	0%	0.5	0.5	-
	TOTAL	20,299,929	20,299,929	-	0%	60.9	54.7	6.3
	FY25-26 Budget (Amended)	18,401,621	18,401,621	-	0%	55.7	53.7	2.0
	$ Increase (Decrease)	1,898,309	1,898,309	-		5.3	1.0	4.3
	% Increase (Decrease)	10%	10%	-		9%	2%	213%

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts***

150402-Courier & Mail Operations

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**(49,075)**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	296,510	373,865	413,927	413,926	489,580	75,653	18%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	272,223	380,552	414,818	463,550	464,020	49,202	12%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	99,545	-	-	-	-	-	-
Operating Revenue	**668,278**	**754,417**	**828,745**	**877,476**	**953,600**	**124,855**	**15%**
Total Revenue	**668,278**	**705,342**	**828,745**	**877,476**	**953,600**	**124,855**	**15%**
Personnel Services	302,257	318,590	340,133	379,747	513,791	173,658	51%
Materials and Services	389,153	466,239	488,613	497,729	439,809	(48,804)	-10%
Capital Outlay	25,942	-	-	-	-	-	-
Operating Expense	**717,353**	**784,829**	**828,745**	**877,476**	**953,600**	**124,854**	**15%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**717,353**	**784,829**	**828,745**	**877,476**	**953,600**	**124,854**	**15%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**717,353**	**784,829**	**828,745**	**877,476**	**953,600**	**124,854**	**15%**
Revenues Less Expenses	(49,075)	(79,487)	-	-	-		

Notes:
Adding one (1) 0.65 FTE Part-Time Courier to support significant increases in mail volume.

150501-Facilities Administrative Services

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**50,000**	**211,442**	**1,244,987**	**1,850,696**	**1,981,347**	**736,360**	**59%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	243	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,508,917	2,834,209	2,091,294	2,091,290	2,076,073	(15,221)	-1%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	6,761	1,475	1,500	1,500	1,500	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,515,677**	**2,835,928**	**2,092,794**	**2,092,790**	**2,077,573**	**(15,221)**	**-1%**
Total Revenue	**2,565,677**	**3,047,369**	**3,337,781**	**3,943,486**	**4,058,920**	**721,139**	**22%**
Personnel Services	1,614,674	1,809,578	2,136,388	1,806,761	2,301,766	165,378	8%
Materials and Services	658,331	530,332	665,445	646,536	765,804	100,359	15%
Capital Outlay	81,232	123,657	221,253	215,000	210,204	(11,049)	-5%
Operating Expense	**2,354,236**	**2,463,567**	**3,023,085**	**2,668,297**	**3,277,774**	**254,689**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	314,696	-	781,145	466,449	148%
Total Appropriated	**2,354,236**	**2,463,567**	**3,337,781**	**2,668,297**	**4,058,919**	**721,138**	**22%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,354,236**	**2,463,567**	**3,337,781**	**2,668,297**	**4,058,919**	**1,187,587**	**36%**
Revenues Less Expenses	211,442	583,803	-	1,275,189	-		

Notes:
None

150502-Facilities Construction

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**106,275**	**(286,228)**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	77	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,291,804	1,678,473	1,733,052	1,708,682	1,842,330	109,278	6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,727	2,217	-	-	2,500	2,500	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,294,531**	**1,680,767**	**1,733,052**	**1,708,682**	**1,844,830**	**111,778**	**6%**
Total Revenue	**1,400,806**	**1,394,539**	**1,733,052**	**1,708,682**	**1,844,830**	**111,778**	**6%**
Personnel Services	1,596,712	1,746,154	1,670,843	1,660,082	1,781,172	110,329	7%
Materials and Services	90,322	27,476	62,209	48,600	63,658	1,449	2%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,687,034**	**1,773,631**	**1,733,052**	**1,708,682**	**1,844,830**	**111,778**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,687,034**	**1,773,631**	**1,733,052**	**1,708,682**	**1,844,830**	**111,778**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,687,034**	**1,773,631**	**1,733,052**	**1,708,682**	**1,844,830**	**111,778**	**6%**
Revenues Less Expenses	(286,228)	(379,092)	-	-	-		

Notes:
None

150503-Facilities Maintenance

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**255,476**	**953,081**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	29,144	-	-	-	-	-
Charges, Fees, License, Permits, Fines	7,868,110	8,381,947	8,513,662	8,650,966	9,162,840	649,178	8%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	39,718	3,613	-	256,374	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**7,907,827**	**8,414,703**	**8,513,662**	**8,907,340**	**9,162,840**	**649,178**	**8%**
Total Revenue	**8,163,303**	**9,367,784**	**8,513,662**	**8,907,340**	**9,162,840**	**649,178**	**8%**
Personnel Services	3,753,041	3,754,494	4,436,352	3,931,275	4,723,316	286,963	6%
Materials and Services	3,457,182	3,454,629	4,077,310	4,269,907	4,439,524	362,214	9%
Capital Outlay	-	(148)	-	-	-	-	-
Operating Expense	**7,210,223**	**7,208,976**	**8,513,662**	**8,201,182**	**9,162,840**	**649,178**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**7,210,223**	**7,208,976**	**8,513,662**	**8,201,182**	**9,162,840**	**649,178**	**8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,210,223**	**7,208,976**	**8,513,662**	**8,201,182**	**9,162,840**	**649,178**	**8%**
Revenues Less Expenses	953,081	2,158,808	-	706,158	-		

Notes:
None

150504-Utilities

BCC Priority Alignment: Strong Infrastructure

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**50,000**	**47,499**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	41,747	2,870,978	3,988,380	4,029,447	4,259,214	270,834	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,856,380	846	-	189,567	20,527	20,527	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,898,127**	**2,871,825**	**3,988,380**	**4,219,014**	**4,279,740**	**291,360**	**7%**
Total Revenue	**2,948,127**	**2,919,323**	**3,988,380**	**4,219,014**	**4,279,740**	**291,360**	**7%**
Personnel Services	-	-	56,839	58,144	60,741	3,902	7%
Materials and Services	2,900,628	3,363,489	3,731,541	4,160,870	4,017,995	286,454	8%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,900,628**	**3,363,489**	**3,788,380**	**4,219,014**	**4,078,736**	**290,356**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	200,000	-	201,004	1,004	1%
Total Appropriated	**2,900,628**	**3,363,489**	**3,988,380**	**4,219,014**	**4,279,740**	**291,360**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,900,628**	**3,363,489**	**3,988,380**	**4,219,014**	**4,279,740**	**292,364**	**7%**
Revenues Less Expenses	47,499	(444,165)	-	-	-		

Notes:
None

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CLACKAMAS
COUNTY

Capital Projects

Proposed Budget Presentation
Fiscal Year 2026-2027

May 2026

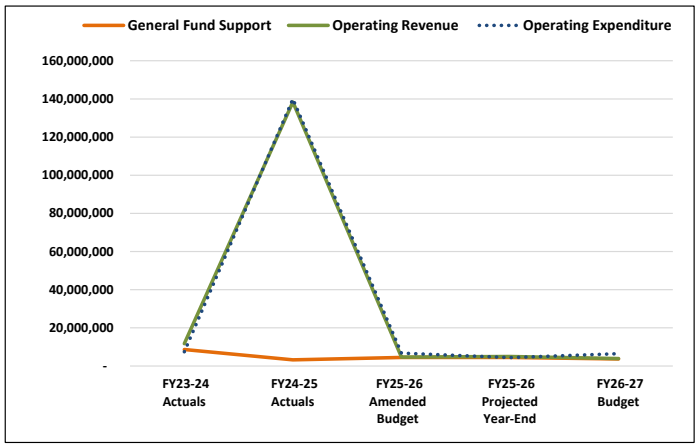
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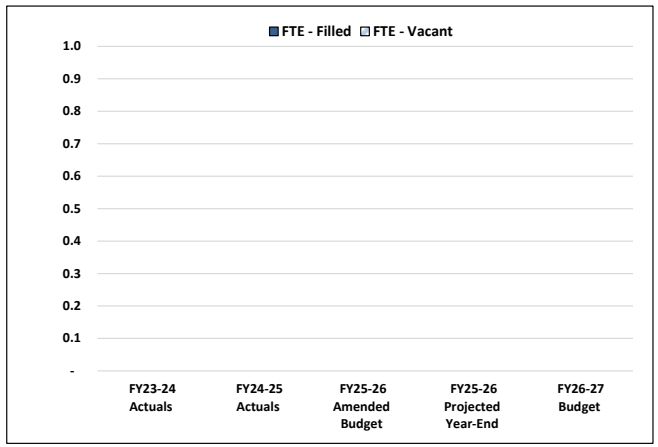
Line of Business	Program	FY26-27 Capital Projects Fund (420)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 Total FTE
Facilities Management	Capital Projects	15,804,503		15,804,503	3,700,000	23%	-
	TOTAL	15,804,503	-	15,804,503	3,700,000	23%	-
	FY25-26 Budget (Amended)	15,737,341	637,741	16,375,082	4,500,000	27%	-
	$ Increase (Decrease)	67,162	(637,741)	(570,579)	(800,000)		-
	% Increase (Decrease)	0%	-100%	-3%	-18%		-

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

15-Finance / 420-Capital Projects
Summary of Revenue and Expense

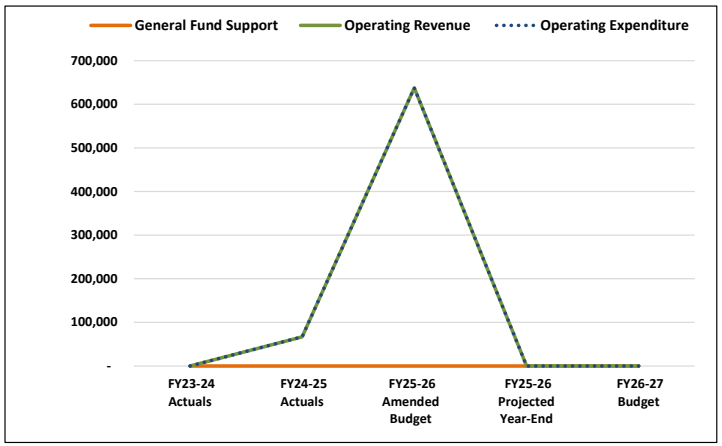
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	9,308,263	12,935,627	11,037,341	11,354,148	11,904,503	867,162	8%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,723,297	134,485,566	-	-	-	-	-
Charges, Fees, License, Permits	-	33,784	-	57,000	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	372,208	623,182	200,000	400,000	200,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	8,645,606	3,232,150	4,500,000	4,500,000	3,700,000	(800,000)	-18%
Operating Revenue	**11,741,111**	**138,374,681**	**4,700,000**	**4,957,000**	**3,900,000**	**(800,000)**	**-17%**
Total Revenue	**21,049,373**	**151,310,309**	**15,737,341**	**16,311,148**	**15,804,503**	**67,162**	**0%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	728,571	130,835,515	124,655	537,715	253,847	129,192	104%
Capital Outlay	6,775,605	9,120,646	6,599,815	3,868,930	6,239,000	(360,815)	-5%
Operating Expenditure	**7,504,176**	**139,956,160**	**6,724,470**	**4,406,645**	**6,492,847**	**(231,623)**	**-3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	900,000	-	900,000	-	0%
Total Appropriated	**7,504,176**	**139,956,160**	**7,624,470**	**4,406,645**	**7,392,847**	**(231,623)**	**-3%**
Reserve for Future Expenditures	-	-	8,112,871	-	8,411,656	298,785	4%
Total Expense	**7,504,176**	**139,956,160**	**15,737,341**	**4,406,645**	**15,804,503**	**67,162**	**0%**
Revenues Less Expenses	**13,545,197**	**11,354,148**	**-**	**11,904,503**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

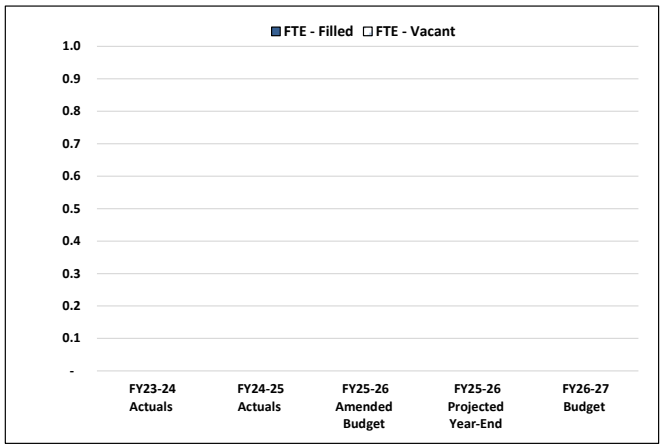




150505-Capital Projects / 230-Special Grants Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	66,902	637,741	-	-	(66,902)	-100%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**-**	**66,902**	**637,741**	**-**	**-**	**(66,902)**	**-10%**
Total Revenue	**-**	**66,902**	**637,741**	**-**	**-**	**(637,741)**	**-100%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	66,902	637,741	-	-	(637,741)	-100%
Operating Expenditure	**-**	**66,902**	**637,741**	**-**	**-**	**(637,741)**	**-100%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**66,902**	**637,741**	**-**	**-**	**(637,741)**	**-100%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**66,902**	**637,741**	**-**	**-**	**(637,741)**	**-100%**
Revenues Less Expenses	**-**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	





Line of Business	Program	FY26-27 Capital Projects Fund (420)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 Total FTE
Facilities Management	Capital Projects	15,804,503		15,804,503	3,700,000	23%	-
	TOTAL	15,804,503	-	15,804,503	3,700,000	23%	-
	FY25-26 Budget (Amended)	15,737,341	637,741	16,375,082	4,500,000	27%	-
	$ Increase (Decrease)	67,162	(637,741)	(570,579)	(800,000)		-
	% Increase (Decrease)	0%	-100%	-3%	-18%		-

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

150505-Capital Projects

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**9,308,263**	**12,945,732**	**11,037,341**	**11,354,148**	**11,904,503**	**867,162**	**8%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,723,297	134,552,467	637,741	-	-	(637,741)	-100%
Charges, Fees, License, Permits, Fines	-	33,784	-	57,000	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	372,208	623,182	200,000	400,000	200,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	8,645,606	3,232,150	4,500,000	4,500,000	3,700,000	(800,000)	-18%
Operating Revenue	**11,741,111**	**138,441,583**	**5,337,741**	**4,957,000**	**3,900,000**	**(1,437,741)**	**-27%**
Total Revenue	**21,049,373**	**151,387,315**	**16,375,082**	**16,311,148**	**15,804,503**	**(570,579)**	**-3%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	723,712	130,834,332	124,655	537,715	253,847	129,192	104%
Capital Outlay	6,770,360	9,188,006	7,237,556	3,868,930	6,239,000	(998,556)	-14%
Operating Expense	**7,494,071**	**140,022,338**	**7,362,211**	**4,406,645**	**6,492,847**	**(869,364)**	**-12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	900,000	-	900,000	-	0%
Total Appropriated	**7,494,071**	**140,022,338**	**8,262,211**	**4,406,645**	**7,392,847**	**(869,364)**	**-11%**
Reserve for Future Expenditures	-	-	8,112,871	-	8,411,656	298,785	4%
Total Expense	**7,494,071**	**140,022,338**	**16,375,082**	**4,406,645**	**15,804,503**	**(570,579)**	**-3%**
Revenues Less Expenses	13,555,302	11,364,978	-	11,904,503	-		

Notes:
None

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CLACKAMAS
COUNTY

Courthouse

Proposed Budget Presentation
Fiscal Year 2026-2027

May 2026

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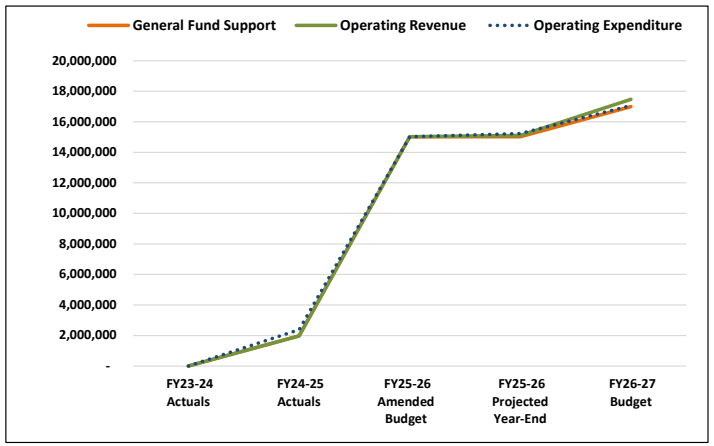
Department Budget Summary by Fund

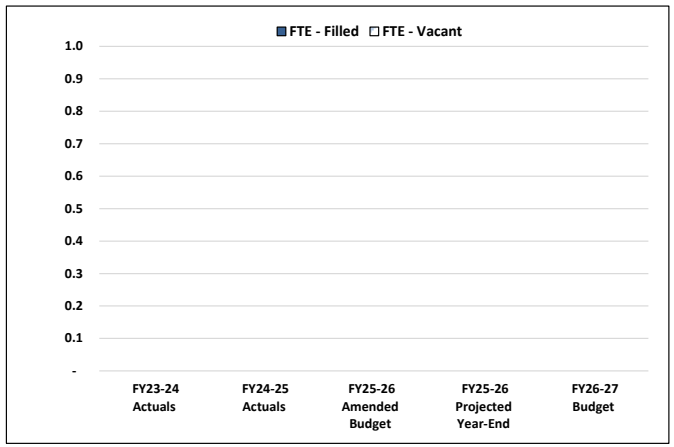
Line of Business	Program	FY26-27 Capital Projects Fund (420)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 Total FTE
Courthouse	Courthouse	17,549,000	17,549,000	16,994,000	97%	-
	TOTAL	17,549,000	17,549,000	16,994,000	97%	-
	FY25-26 Budget (Amended)	15,018,460	15,018,460	15,018,460	100%	-
	$ Increase (Decrease)	2,530,540	2,530,540	1,975,540		-
	% Increase (Decrease)	17%	17%	13%		-

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

29-Courthouse / 420-Capital Projects
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	609,570	-	193,815	75,000	75,000	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	91,765	480,000	480,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	1,967,850	15,018,460	15,018,460	16,994,000	1,975,540	13%
Operating Revenue	**-**	**1,967,850**	**15,018,460**	**15,110,225**	**17,474,000**	**2,455,540**	**16%**
Total Revenue	**-**	**2,577,420**	**15,018,460**	**15,304,040**	**17,549,000**	**2,530,540**	**17%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	567,467	4,121,620	4,332,200	6,169,060	2,047,440	50%
Capital Outlay	-	1,816,138	10,896,840	10,896,840	10,896,840	-	0%
Operating Expenditure	**-**	**2,383,605**	**15,018,460**	**15,229,040**	**17,065,900**	**2,047,440**	**14%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**2,383,605**	**15,018,460**	**15,229,040**	**17,065,900**	**2,047,440**	**14%**
Reserve for Future Expenditures	-	-	-	-	483,100	483,100	-
Total Expense	**-**	**2,383,605**	**15,018,460**	**15,229,040**	**17,549,000**	**2,530,540**	**17%**
Revenues Less Expenses	**-**	**193,815**	**-**	**75,000**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	





CLACKAMAS COUNTY

290101-Courthouse

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**609,570**	**-**	**193,815**	**75,000**	**75,000**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	91,765	480,000	480,000	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	1,967,850	15,018,460	15,018,460	16,994,000	1,975,540	13%
Operating Revenue	**-**	**1,967,850**	**15,018,460**	**15,110,225**	**17,474,000**	**2,455,540**	**16%**
Total Revenue	**-**	**2,577,420**	**15,018,460**	**15,304,040**	**17,549,000**	**2,530,540**	**17%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	567,467	4,121,620	4,332,200	6,169,060	2,047,440	50%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**567,467**	**4,121,620**	**4,332,200**	**6,169,060**	**2,047,440**	**50%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	1,816,138	10,896,840	10,896,840	10,896,840	-	0%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**2,383,605**	**15,018,460**	**15,229,040**	**17,065,900**	**2,047,440**	**14%**
Reserve for Future Expenditures	-	-	-	-	483,100	483,100	-
Total Expense	**-**	**2,383,605**	**15,018,460**	**15,229,040**	**17,549,000**	**2,530,540**	**17%**
Revenues Less Expenses	-	193,815	-	75,000	-		

Notes:
None

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CLACKAMAS
COUNTY

Non-Departmental

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Non Departmental (00)

Department Budget Summary by Fund

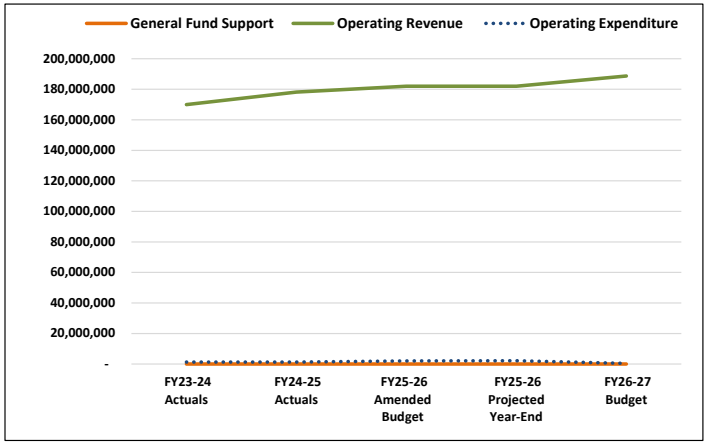
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)**	FY26-27 Clackamas County Debt Service (320)	FY26-27 Clackamas County Debt Service - GO (321)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 Total FTE
Non Departmental	Non Departmental	287,973,568	35,500,000			323,473,568	-	0%	
Debt	FFC Bonds			17,257,690		17,257,690	12,209,000	71%	
	GO Debt			-	6,058,830	6,058,830	-	0%	
		$ 287,973,568	$ 35,500,000	$ 17,257,690	$ 6,058,830	$ 346,790,088	$ 12,209,000	4%	-
FY25-26 Budget (Amended)		$ 286,139,214	$ 42,330,322	$ 9,898,725	$ 5,896,575	$ 344,264,836	$ 4,892,087	1%	-
$ Increase (Decrease)		$ 1,834,354	$ (6,830,322)	$ 7,358,965	$ 162,255	$ 2,525,252	$ 7,316,913		
% Increase (Decrease)		0.6%	-16.1%	74.3%	2.8%	0.7%	149.6%		

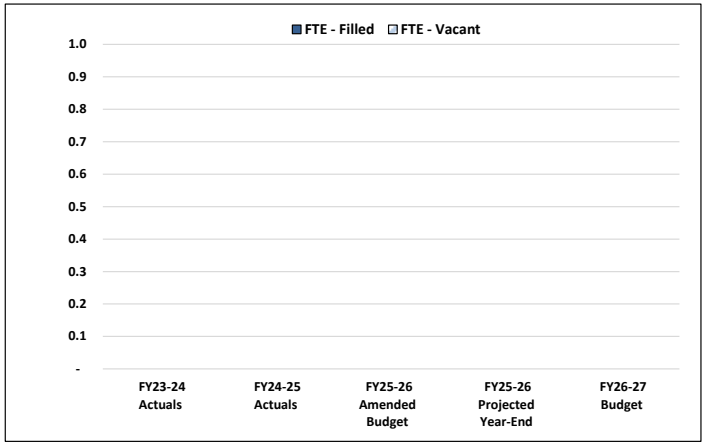
General Fund Support is a subsidy, net of any other revenue received by the department.

****ARPA funding is disbursed to departments from Fund 230 Non-Departmental. Fund 230 also includes $5.M in Opioid funding in FY26-27.***

00-Non Departmental / 100-General Fund
Summary of Revenue and Expense

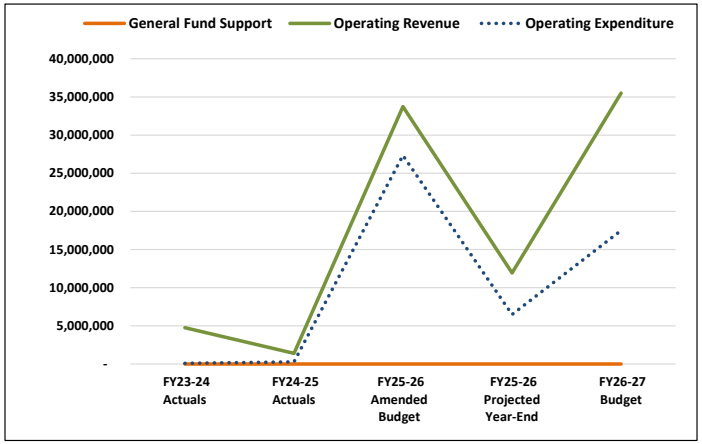
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	81,553,257	91,835,422	104,154,209	102,051,078	99,282,542	(4,871,667)	-5%
Taxes	158,624,899	165,391,645	172,500,000	172,150,000	179,041,000	6,541,000	4%
Federal, State, Local, All Other Gifts	6,004,336	6,492,582	5,650,000	5,275,692	5,433,450	(216,550)	-4%
Charges, Fees, License, Permits	2,326	3,028		3,200	3,296	3,296	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	5,321,808	6,310,610	3,835,000	4,534,880	4,213,280	378,280	10%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**169,953,369**	**178,197,866**	**181,985,000**	**181,963,772**	**188,691,026**	**6,706,026**	**4%**
Total Revenue	**251,506,626**	**270,033,287**	**286,139,209**	**284,014,850**	**287,973,568**	**1,834,359**	**1%**
Personnel Services	260,952			-	-	-	-
Materials and Services	973,580	1,279,648	2,081,525	2,151,371	399,953	(1,681,572)	-81%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**1,234,532**	**1,279,648**	**2,081,525**	**2,151,371**	**399,953**	**(1,681,572)**	**-81%**
Debt Service				-	-	-	-
Special Payments		139,686		-	-	-	-
Transfers	157,782,723	167,681,867	181,146,323	182,646,087	195,500,500	14,354,177	8%
Contingency	-	-	21,941,596	-	21,400,000	(541,596)	-2%
Total Appropriated	**159,017,255**	**169,101,201**	**205,169,444**	**184,797,458**	**217,300,453**	**12,131,009**	**6%**
Reserve for Future Expenditures	-	-	19,450,000	-	19,300,000	(150,000)	-1%
Total Expense	**159,017,255**	**169,101,201**	**224,619,444**	**184,797,458**	**236,600,453**	**11,981,009**	**5%**
Revenues Less Expenses	**92,489,371**	**100,932,087**	**61,519,770**	**99,217,392**	**51,373,115**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

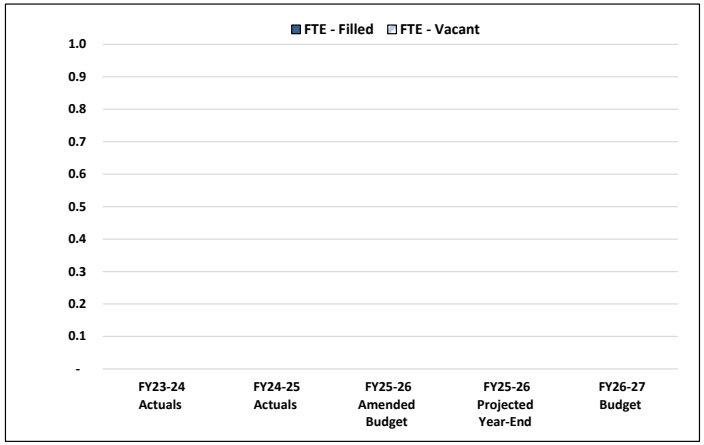




00-Non Departmental / 230-Special Grants Fund
Summary of Revenue and Expense

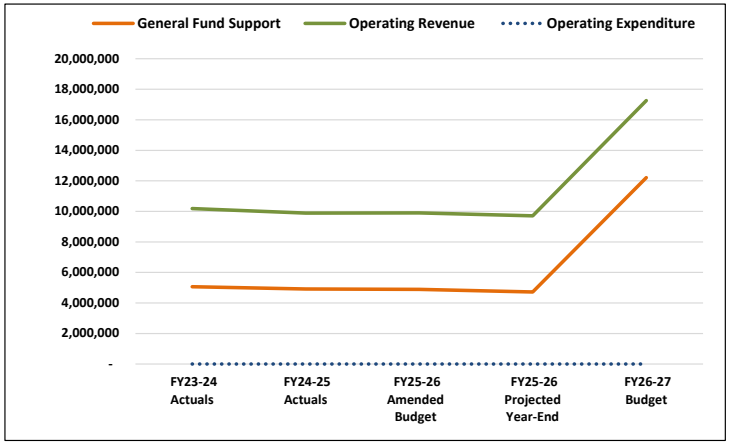
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	3,950,350	8,458,769	8,608,769	9,566,712	-	(8,608,769)	-100%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	29,422,688	5,920,336	30,000,000	577,312	2%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	4,749,274	1,397,148	4,298,865	6,012,952	5,500,000	1,201,135	28%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**4,749,274**	**1,397,148**	**33,721,553**	**11,933,288**	**35,500,000**	**1,778,447**	**5%**
Total Revenue	**8,699,624**	**9,855,918**	**42,330,322**	**21,500,000**	**35,500,000**	**(6,830,322)**	**-16%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	90,855	269,810	27,327,634	6,500,000	17,500,000	(9,827,634)	-36%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**90,855**	**269,810**	**27,327,634**	**6,500,000**	**17,500,000**	**(9,827,634)**	**-36%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	15,002,688	15,000,000	18,000,000	2,997,312	20%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**90,855**	**269,810**	**42,330,322**	**21,500,000**	**35,500,000**	**(6,830,322)**	**-16%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**90,855**	**269,810**	**42,330,322**	**21,500,000**	**35,500,000**	**(6,830,322)**	**-16%**
Revenues Less Expenses	**8,608,769**	**9,586,108**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

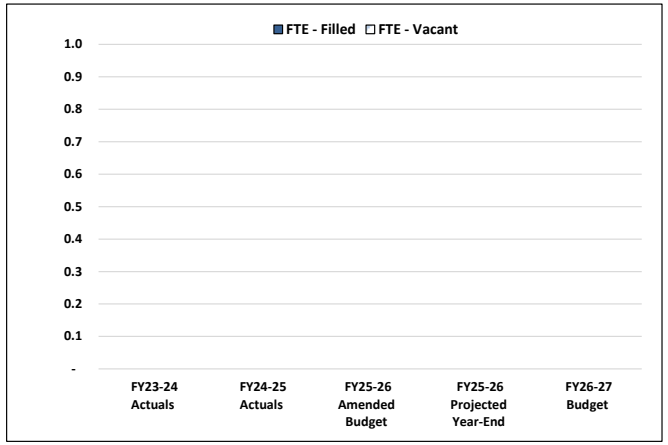




00-Non Departmental / 320-Clackamas County Debt Service
Summary of Revenue and Expense

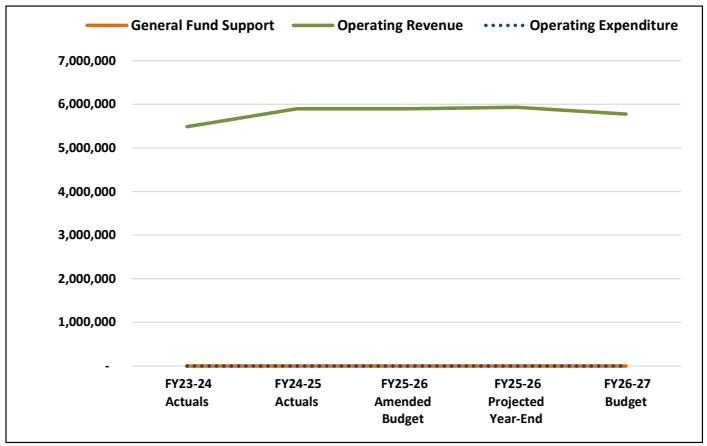
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	18,054	110,618	-	190,468	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,210,915	3,058,655	3,092,244	3,074,244	3,132,084	39,840	1%
Other Interfund Transfers	1,913,825	1,915,157	1,914,394	1,914,394	1,916,606	2,212	0%
General Fund Support	5,062,980	4,917,877	4,892,087	4,719,619	12,209,000	7,316,913	150%
Operating Revenue	**10,187,721**	**9,891,688**	**9,898,725**	**9,708,257**	**17,257,690**	**7,358,965**	**74%**
Total Revenue	**10,205,775**	**10,002,306**	**9,898,725**	**9,898,725**	**17,257,690**	**7,358,965**	**74%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	10,095,156	9,811,838	9,898,725	9,898,725	17,257,690	7,358,965	74%
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**10,095,156**	**9,811,838**	**9,898,725**	**9,898,725**	**17,257,690**	**7,358,965**	**74%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**10,095,156**	**9,811,838**	**9,898,725**	**9,898,725**	**17,257,690**	**7,358,965**	**74%**
Revenues Less Expenses	**110,618**	**190,468**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

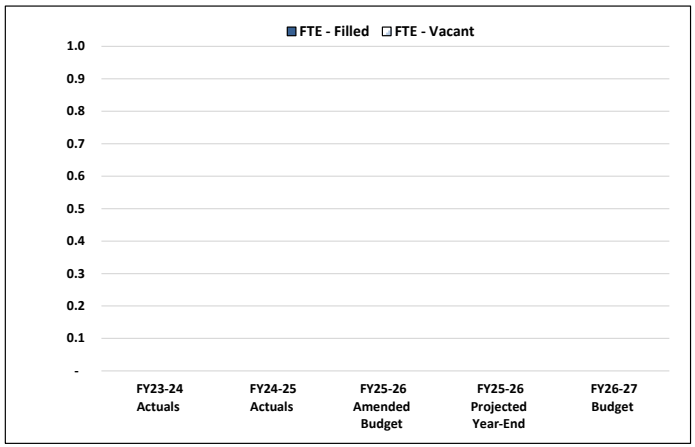




00-Non Departmental / 321-Clackamas County Debt Service - GO
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	173,715	80,187	-	244,680	280,768	280,768	-
Taxes	5,375,864	5,779,592	5,881,225	5,902,000	5,751,057	(130,168)	-2%
Federal, State, Local, All Other Gifts	1,563	1,032	350	407	-	(350)	-100%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	110,370	119,194	15,000	30,256	27,005	12,005	80%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**5,487,797**	**5,899,819**	**5,896,575**	**5,932,663**	**5,778,062**	**(118,513)**	**-2%**
Total Revenue	**5,661,512**	**5,980,005**	**5,896,575**	**6,177,343**	**6,058,830**	**162,255**	**3%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	5,581,325	5,735,325	5,896,575	5,896,575	6,058,830	162,255	3%
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,581,325**	**5,735,325**	**5,896,575**	**5,896,575**	**6,058,830**	**162,255**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,581,325**	**5,735,325**	**5,896,575**	**5,896,575**	**6,058,830**	**162,255**	**3%**
Revenues Less Expenses	**80,187**	**244,680**	**-**	**280,768**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	





Non Departmental (00)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)**	FY26-27 Clackamas County Debt Service (320)	FY26-27 Clackamas County Debt Service - GO (321)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 Total FTE
Non Departmental	Non Departmental	287,973,568	35,500,000			323,473,568	-	0%	
Debt	FFC Bonds			17,257,690		17,257,690	12,209,000	71%	
	GO Debt			-	6,058,830	6,058,830	-	0%	
		$ 287,973,568	$ 35,500,000	$ 17,257,690	$ 6,058,830	$ 346,790,088	$ 12,209,000	4%	-
FY25-26 Budget (Amended)		$ 286,139,214	$ 42,330,322	$ 9,898,725	$ 5,896,575	$ 344,264,836	$ 4,892,087	1%	-
$ Increase (Decrease)		$ 1,834,354	$ (6,830,322)	$ 7,358,965	$ 162,255	$ 2,525,252	$ 7,316,913		
% Increase (Decrease)		0.6%	-16.1%	74.3%	2.8%	0.7%	149.6%		

General Fund Support is a subsidy, net of any other revenue received by the department.

****ARPA funding is disbursed to departments from Fund 230 Non-Departmental. Fund 230 also includes $5.M in Opioid funding in FY26-27.***

000202-Non Departmental

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**85,503,607**	**100,294,191**	**112,762,978**	**111,789,210**	**99,282,542**	**(13,480,436)**	**-12%**
Taxes	158,624,899	165,391,645	172,500,000	172,150,000	179,041,000	6,541,000	4%
Federal, State, Local, All Other Gifts	6,004,336	6,492,582	35,072,688	11,196,028	35,433,450	360,762	1%
Charges, Fees, License, Permits, Fines	2,326	3,028	-	3,200	3,296	3,296	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	10,071,081	7,707,758	8,133,865	10,376,412	9,713,280	1,579,415	19%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**174,702,642**	**179,595,014**	**215,706,553**	**193,725,640**	**224,191,026**	**8,484,473**	**4%**
Total Revenue	**260,206,250**	**279,889,205**	**328,469,531**	**305,514,850**	**323,473,568**	**(4,995,963)**	**-2%**
Personnel Services	260,952	-	-	-	-	-	-
Materials and Services	1,064,434	1,549,458	29,409,158	8,651,371	17,899,953	(11,509,205)	-39%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,325,386**	**1,549,458**	**29,409,158**	**8,651,371**	**17,899,953**	**(11,509,205)**	**-39%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	139,686	15,002,688	15,000,000	18,000,000	2,997,312	20%
Transfers	157,782,723	167,681,867	181,146,323	182,646,087	195,500,500	14,354,177	8%
Contingency	-	-	21,941,596	-	21,400,000	(541,596)	-2%
Total Appropriated	**159,108,110**	**169,371,011**	**247,499,765**	**206,297,458**	**252,800,453**	**5,300,688**	**2%**
Reserve for Future Expenditures	-	-	19,450,000	-	19,300,000	(150,000)	-1%
Total Expense	**159,108,110**	**169,371,011**	**266,949,765**	**206,297,458**	**272,100,453**	**18,963,269**	**7%**
Revenues Less Expenses	101,098,140	110,518,194	61,519,766	99,217,392	51,373,115		

Notes:
None

CLACKAMAS COUNTY

000302-FFC Bonds

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**18,054**	**110,618**	**-**	**190,468**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,210,915	3,058,655	3,092,244	3,074,244	3,132,084	39,840	1%
Other Interfund Transfers	1,913,825	1,915,157	1,914,394	1,914,394	1,916,606	2,212	0%
General Fund Support	5,062,980	4,917,877	4,892,087	4,719,619	12,209,000	7,316,913	150%
Operating Revenue	**10,187,721**	**9,891,688**	**9,898,725**	**9,708,257**	**17,257,690**	**7,358,965**	**74%**
Total Revenue	**10,205,775**	**10,002,306**	**9,898,725**	**9,898,725**	**17,257,690**	**7,358,965**	**74%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	10,095,156	9,811,838	9,898,725	9,898,725	17,257,690	7,358,965	74%
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**10,095,156**	**9,811,838**	**9,898,725**	**9,898,725**	**17,257,690**	**7,358,965**	**74%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**10,095,156**	**9,811,838**	**9,898,725**	**9,898,725**	**17,257,690**	**7,358,965**	**74%**
Revenues Less Expenses	110,618	190,468	-	-	-		

Notes:
None

CLACKAMAS COUNTY

000303-GO Debt

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	**173,715**	**80,187**	**-**	**244,680**	**280,768**	**280,768**	**-**
Taxes	5,375,864	5,779,592	5,881,225	5,902,000	5,751,057	(130,168)	-2%
Federal, State, Local, All Other Gifts	1,563	1,032	350	407	-	(350)	-100%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	110,370	119,194	15,000	30,256	27,005	12,005	80%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**5,487,797**	**5,899,819**	**5,896,575**	**5,932,663**	**5,778,062**	**(118,513)**	**-2%**
Total Revenue	**5,661,512**	**5,980,005**	**5,896,575**	**6,177,343**	**6,058,830**	**162,255**	**3%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	5,581,325	5,735,325	5,896,575	5,896,575	6,058,830	162,255	3%
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,581,325**	**5,735,325**	**5,896,575**	**5,896,575**	**6,058,830**	**162,255**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,581,325**	**5,735,325**	**5,896,575**	**5,896,575**	**6,058,830**	**162,255**	**3%**
Revenues Less Expenses	80,187	244,680	-	280,768	-		

Notes:

None

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CLACKAMAS
COUNTY

Miscellaneous & Pass-Through

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Misc / Pass-Through (80)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 County School Fund (204)	FY26-27 Transient Lodging Tax Fund (255)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Misc/Pass-Through	County School Fund		610,000		610,000	-	-			
Misc/Pass-Through	Transient Room Tax			810,500	810,500	-	-			
WES (Utilities) Payroll	WES (Utilities) Payroll	22,002,687			22,002,687	-	-	120.8	116.8	4.0
NCPR Payroll	NCPRD Payroll	8,091,048			8,091,048	-	-	41.0	36.0	5.0
CCDA Payroll	Development Agency Payroll	575,907			575,907	-	-	3.0	3.0	-
ELED Payroll	ELED Payroll	5,874,229			5,874,229	-	-	36.0	30.0	6.0
	TOTAL	36,543,871	610,000	810,500	37,964,371	-	-	200.8	185.8	15.0
	FY25-26 Budget (Amended)	36,192,188	610,000	782,000	37,584,188		0.0%	203	190	13.0
	$ Increase (Decrease)	351,683	-	28,500	380,183	-		-2.0	-4.0	2.0
	% Increase (Decrease)	1.0%	0.0%	3.6%	1.0%	-		-1.0%	-2.1%	15.4%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

Public, Education & Government (PEG) pass-through is shown in the Department of Public & Government Affairs (PGA) reports.

Transportation System Development Charges (TSDC) pass-through is shown in the Transportation & Development Department (DTD) reports.

80-Misc/Pass-Through / 100-General Fund
Summary of Revenue and Expense

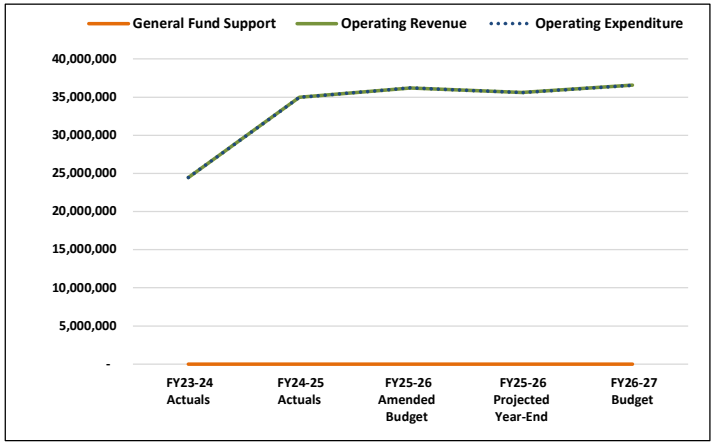
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance						-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts						-	-
Charges, Fees, License, Permits						-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	24,439,977	34,958,770	36,192,188	35,572,229	36,543,871	351,683	1%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**24,439,977**	**34,958,770**	**36,192,188**	**35,572,229**	**36,543,871**	**351,683**	**1%**
Total Revenue	**24,439,977**	**34,958,770**	**36,192,188**	**35,572,229**	**36,543,871**	**351,683**	**1%**
Personnel Services	24,451,683	34,958,750	36,192,189	35,572,230	36,543,872	351,683	1%
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**24,451,683**	**34,958,750**	**36,192,189**	**35,572,230**	**36,543,872**	**351,683**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**24,451,683**	**34,958,750**	**36,192,189**	**35,572,230**	**36,543,872**	**351,683**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**24,451,683**	**34,958,750**	**36,192,189**	**35,572,230**	**36,543,872**	**351,683**	**1%**
Revenues Less Expenses	**(11,706)**	**20**	**-**	**-**	**-**		

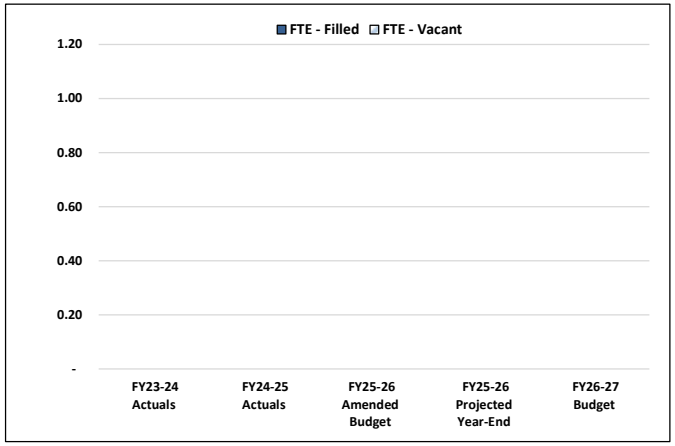
Full Time Equivalent (FTE) *As Of 04/2026*

FTE - Total

FTE - Filled

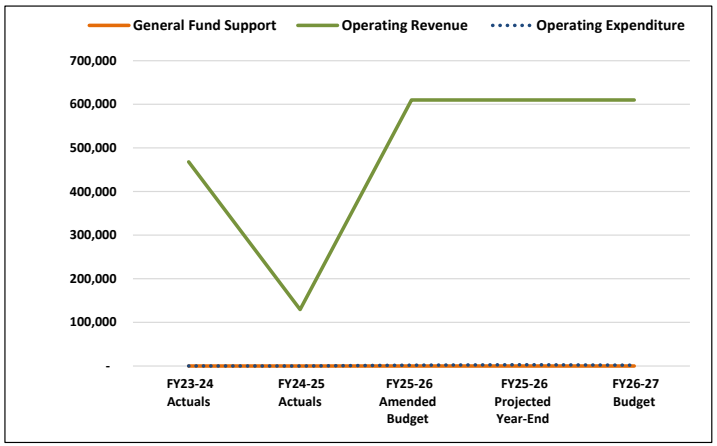
FTE - Vacant

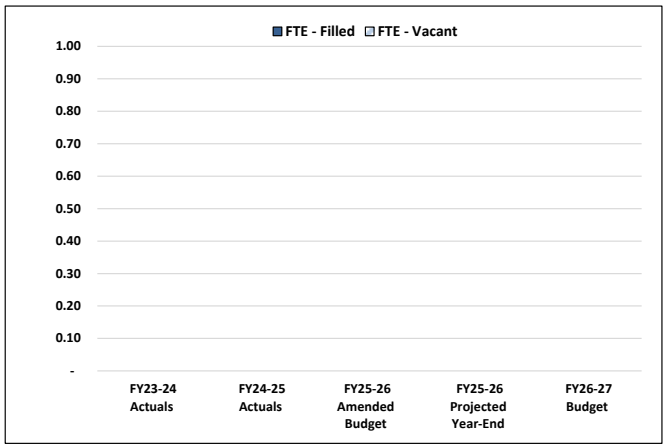




80-Misc/Pass-Through / 204-County School Fund
Summary of Revenue and Expense

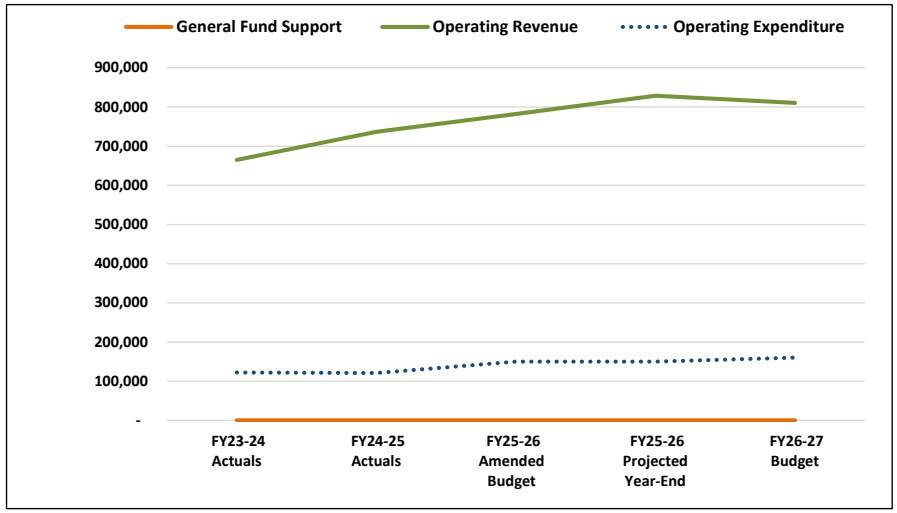
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	34,074	6,119	-	973	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	463,918	128,242	609,000	609,000	609,000	-	0%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	4,358	1,289	1,000	1,000	1,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**468,276**	**129,531**	**610,000**	**610,000**	**610,000**	**-**	**0%**
Total Revenue	**502,350**	**135,650**	**610,000**	**610,973**	**610,000**	**-**	**0%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	121	35	2,000	2,973	2,000	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**121**	**35**	**2,000**	**2,973**	**2,000**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	496,109	134,643	608,000	608,000	608,000	-	0%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**496,231**	**134,677**	**610,000**	**610,973**	**610,000**	**-**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**496,231**	**134,677**	**610,000**	**610,973**	**610,000**	**-**	**0%**
Revenues Less Expenses	**6,119**	**973**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	

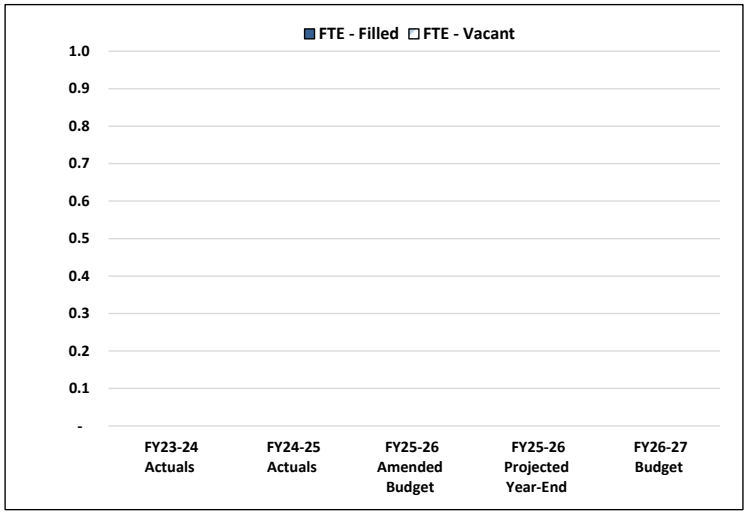




80-Misc/Pass-Through / 255-Transient Lodging Tax Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	(46,635)	-	(46,625)	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	664,814	736,451	782,000	828,625	810,500	28,500	4%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**664,814**	**736,451**	**782,000**	**828,625**	**810,500**	**28,500**	**4%**
Total Revenue	**664,814**	**689,816**	**782,000**	**782,000**	**810,500**	**28,500**	**4%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	122,219	120,696	150,000	150,000	160,000	10,000	7%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**122,219**	**120,696**	**150,000**	**150,000**	**160,000**	**10,000**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	589,230	615,745	632,000	632,000	650,500	18,500	3%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**711,449**	**736,441**	**782,000**	**782,000**	**810,500**	**28,500**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**711,449**	**736,441**	**782,000**	**782,000**	**810,500**	**28,500**	**4%**
Revenues Less Expenses	**(46,635)**	**(46,625)**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	





Misc / Pass-Through (80)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 County School Fund (204)	FY26-27 Transient Lodging Tax Fund (255)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Misc/Pass-Through	County School Fund		610,000		610,000	-	-			
Misc/Pass-Through	Transient Room Tax			810,500	810,500	-	-			
WES (Utilities) Payroll	WES (Utilities) Payroll	22,002,687			22,002,687	-	-	120.8	116.8	4.0
NCPR Payroll	NCPRD Payroll	8,091,048			8,091,048	-	-	41.0	36.0	5.0
CCDA Payroll	Development Agency Payroll	575,907			575,907	-	-	3.0	3.0	-
ELED Payroll	ELED Payroll	5,874,229			5,874,229	-	-	36.0	30.0	6.0
	TOTAL	36,543,871	610,000	810,500	37,964,371	-	-	200.8	185.8	15.0
	FY25-26 Budget (Amended)	36,192,188	610,000	782,000	37,584,188		0.0%	203	190	13.0
	$ Increase (Decrease)	351,683	-	28,500	380,183	-		-2.0	-4.0	2.0
	% Increase (Decrease)	1.0%	0.0%	3.6%	1.0%	-		-1.0%	-2.1%	15.4%

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

Public, Education & Government (PEG) pass-through is shown in the Department of Public & Government Affairs (PGA) reports.

Transportation System Development Charges (TSDC) pass-through is shown in the Transportation & Development Department (DTD) reports.

800202-County School Fund

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**34,074**	**6,119**	**-**	**973**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	463,918	128,242	609,000	609,000	609,000	-	0%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	4,358	1,289	1,000	1,000	1,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**468,276**	**129,531**	**610,000**	**610,000**	**610,000**	**-**	**0%**
Total Revenue	**502,350**	**135,650**	**610,000**	**610,973**	**610,000**	**-**	**0%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	121	35	2,000	2,973	2,000	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**121**	**35**	**2,000**	**2,973**	**2,000**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	496,109	134,643	608,000	608,000	608,000	-	0%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**496,231**	**134,677**	**610,000**	**610,973**	**610,000**	**-**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**496,231**	**134,677**	**610,000**	**610,973**	**610,000**	**-**	**0%**
Revenues Less Expenses	6,119	973	-	-	-		

Notes:
Pass thru SRS funds. Timing of receipt is based on federal government.

800206-Transient Room Tax

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**(46,635)**	**-**	**(46,625)**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	664,814	736,451	782,000	828,625	810,500	28,500	4%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**664,814**	**736,451**	**782,000**	**828,625**	**810,500**	**28,500**	**4%**
Total Revenue	**664,814**	**689,816**	**782,000**	**782,000**	**810,500**	**28,500**	**4%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	122,219	120,696	150,000	150,000	160,000	10,000	7%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**122,219**	**120,696**	**150,000**	**150,000**	**160,000**	**10,000**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	589,230	615,745	632,000	632,000	650,500	18,500	3%
Contingency	-	-	-	-	-	-	-
Total Appropriated	**711,449**	**736,441**	**782,000**	**782,000**	**810,500**	**28,500**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**711,449**	**736,441**	**782,000**	**782,000**	**810,500**	**47,000**	**6%**
Revenues Less Expenses	(46,635)	(46,625)	-	-	-		

Notes:
None

800301-WES (Utilities) Payroll

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	16,488,231	18,626,031	20,445,240	20,445,000	22,002,687	1,557,447	8%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**16,488,231**	**18,626,031**	**20,445,240**	**20,445,000**	**22,002,687**	**1,557,447**	**8%**
Total Revenue	**16,488,231**	**18,626,031**	**20,445,240**	**20,445,000**	**22,002,687**	**1,557,447**	**8%**
Personnel Services	16,499,937	18,626,031	20,445,240	20,445,000	22,002,687	1,557,447	8%
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**16,499,937**	**18,626,031**	**20,445,240**	**20,445,000**	**22,002,687**	**1,557,447**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**16,499,937**	**18,626,031**	**20,445,240**	**20,445,000**	**22,002,687**	**1,557,447**	**8%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**16,499,937**	**18,626,031**	**20,445,240**	**20,445,000**	**22,002,687**	**1,557,447**	**8%**
Revenues Less Expenses	(11,706)	-	-	-	-		

Notes:
None

800401-NCPRD Payroll

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	7,408,406	7,904,003	8,004,557	7,987,180	8,091,048	86,491	1%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**7,408,406**	**7,904,003**	**8,004,557**	**7,987,180**	**8,091,048**	**86,491**	**1%**
Total Revenue	**7,408,406**	**7,904,003**	**8,004,557**	**7,987,180**	**8,091,048**	**86,491**	**1%**
Personnel Services	7,408,406	7,903,983	8,004,557	7,987,180	8,091,048	86,491	1%
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**7,408,406**	**7,903,983**	**8,004,557**	**7,987,180**	**8,091,048**	**86,491**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**7,408,406**	**7,903,983**	**8,004,557**	**7,987,180**	**8,091,048**	**86,491**	**1%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**7,408,406**	**7,903,983**	**8,004,557**	**7,987,180**	**8,091,048**	**86,491**	**1%**
Revenues Less Expenses	-	20	-	-	-		

Notes:
None

CLACKAMAS COUNTY

800501-Development Agency Payroll

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	543,339	480,446	537,851	537,851	575,907	38,056	7%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**543,339**	**480,446**	**537,851**	**537,851**	**575,907**	**38,056**	**7%**
Total Revenue	**543,339**	**480,446**	**537,851**	**537,851**	**575,907**	**38,056**	**7%**
Personnel Services	543,339	480,446	537,851	537,851	575,907	38,056	7%
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**543,339**	**480,446**	**537,851**	**537,851**	**575,907**	**38,056**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**543,339**	**480,446**	**537,851**	**537,851**	**575,907**	**38,056**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**543,339**	**480,446**	**537,851**	**537,851**	**575,907**	**38,056**	**7%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
None

800801-ELED Payroll

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
	-	-	-	-	-		
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	**7,948,290**	**7,204,540**	**6,602,198**	**5,874,229**	(1,330,311)	-18%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**-**	**7,948,290**	**7,204,540**	**6,602,198**	**5,874,229**	**(1,330,311)**	**-18%**
Total Revenue	**-**	**7,948,290**	**7,204,540**	**6,602,198**	**5,874,229**	**(1,330,311)**	**-18%**
Personnel Services	-	7,948,290	7,204,540	6,602,198	5,874,229	(1,330,311)	-18%
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**7,948,290**	**7,204,540**	**6,602,198**	**5,874,229**	**(1,330,311)**	**-18%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**7,948,290**	**7,204,540**	**6,602,198**	**5,874,229**	**(1,330,311)**	**-18%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**7,948,290**	**7,204,540**	**6,602,198**	**5,874,229**	**(1,330,311)**	**-18%**
Revenues Less Expenses	-	-	-	-	-		

Notes:
None

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CLACKAMAS
COUNTY

Human Resources

Mission Statement

The Mission of the Department of Human Resources (HR) is to provide employment, benefits and wellness, risk management and organizational development services to the County, County departments and employees so they can have the resources they need to provide high quality services and achieve their strategic results.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Human Resources Department (16)

Department Budget Summary by Fund

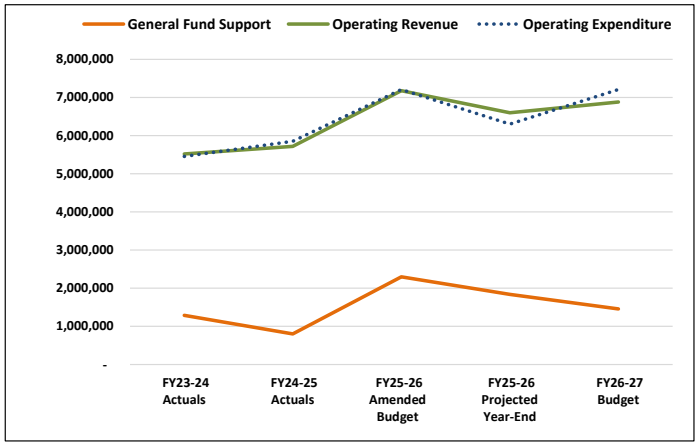
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Self-Insurance Fund (760)	FY26-27 Risk-Management Fund (761)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Administration	Director's Office	1,128,573			1,128,573	210,382	19%	4.7	4.7	-
	HR Information Systems	1,229,586			1,229,586	244,794	20%	5.5	5.5	-
Employee & Labor Relations Management	Employee & Labor Relations	938,335			938,335	159,578	17%	3.0	2.0	1.0
Workforce Design	Classification & Compensation	1,345,079			1,345,079	229,807	17%	6.0	6.0	-
	Recruitment & Selection	1,871,575			1,871,575	361,269	19%	8.8	7.8	1.0
	Employee Engagement & Dev	697,257			697,257	251,169	36%	2.5	2.5	-
Benefits, Wellness, Leave Management	Benefits Administration		5,378,652		5,378,652	-	0%	15.9	14.9	1.0
	Medical Insurance		46,821,525		46,821,525	-	0%	-	-	-
	Dental Insurance		4,859,787		4,859,787	-	0%	-	-	-
	Disability Insurance		2,392,355		2,392,355	-	0%	-	-	-
	EAP/Wellness		734,219		734,219	-	0%	-	-	-
	Deferred Compensation		5,950		5,950	-	0%	-	-	-
					-					
Risk & Safety Management	Risk Administration			2,354,866	2,354,866	-	0%	9.4	9.4	-
	Casualty/Liability			12,184,255	12,184,255	-	0%	-	-	-
	Workers' Compensation			4,259,849	4,259,849	-	0%	-	-	-
	Unemployment			597,652	597,652	-	0%	-	-	-
					-					
	TOTAL	7,210,405	60,192,488	19,396,622	86,799,515	1,456,999	2%	55.8	52.8	3.0
	FY25-26 Budget (Amended)	7,208,026	63,264,021	18,724,064	89,196,111	2,298,576	3%	54.5	50.5	4.0
	$ Increase (Decrease)	2,379	(3,071,533)	672,558	(2,396,596)	(841,577)		-1.3	-2.3	1.0
	% Increase (Decrease)	0%	-5%	4%	-3%	-37%		2%	4%	-25%

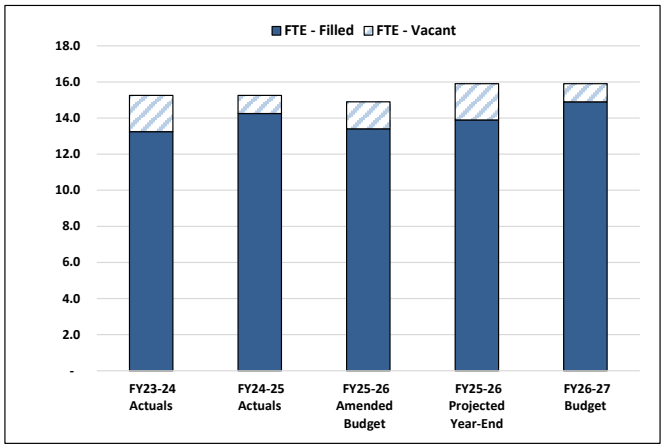
**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

16-Human Resources (HR) / 100-General Fund
Summary of Revenue and Expense

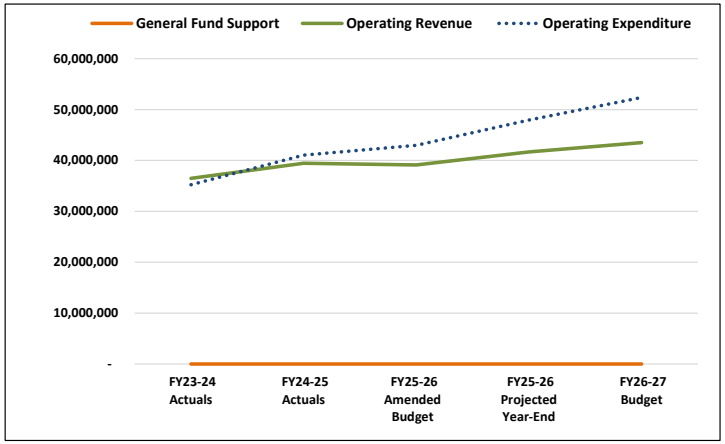
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	100,000	164,352	29,144	29,144	328,007	298,863	1025%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	4,054,105	4,036,077	4,204,523	4,229,523	4,950,249	745,726	18%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	176,774	184,203	54,529	56,554	-	(54,529)	-100%
Other Interfund Transfers	-	696,590	621,254	477,166	475,150	(146,104)	-24%
General Fund Support	1,289,097	802,285	2,298,576	1,837,279	1,456,999	(841,577)	-37%
Operating Revenue	**5,519,976**	**5,719,155**	**7,178,882**	**6,600,522**	**6,882,398**	**(296,484)**	**-4%**
Total Revenue	**5,619,976**	**5,883,507**	**7,208,026**	**6,629,666**	**7,210,405**	**2,379**	**0%**
Personnel Services	4,830,311	5,154,101	5,750,706	5,448,705	6,189,673	438,967	8%
Materials and Services	625,312	700,262	1,457,319	852,954	1,020,732	(436,587)	-30%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**5,455,623**	**5,854,363**	**7,208,025**	**6,301,659**	**7,210,405**	**2,380**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**5,455,623**	**5,854,363**	**7,208,025**	**6,301,659**	**7,210,405**	**2,380**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,455,623**	**5,854,363**	**7,208,025**	**6,301,659**	**7,210,405**	**2,380**	**0%**
Revenues Less Expenses	**164,352**	**29,144**	**-**	**328,007**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	31.0	31.0	35.2	30.5	30.5	-	
FTE - Filled	27.0	27.0	28.0	27.5	28.5	1.0	
FTE - Vacant	4.0	4.0	7.3	3.0	2.0	(1.0)	

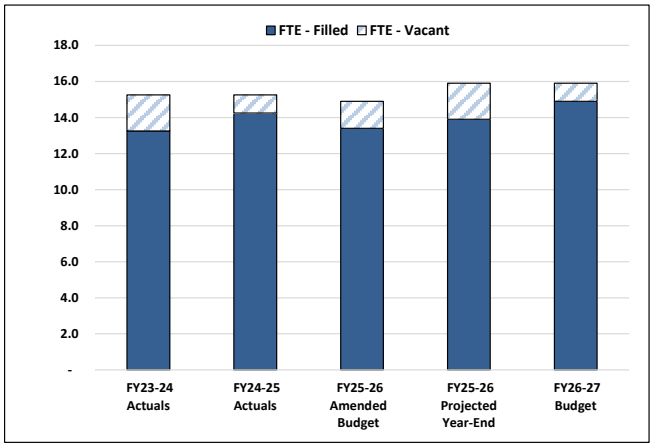




16-Human Resources (HR) / 760-Self-Insurance Fund
Summary of Revenue and Expense

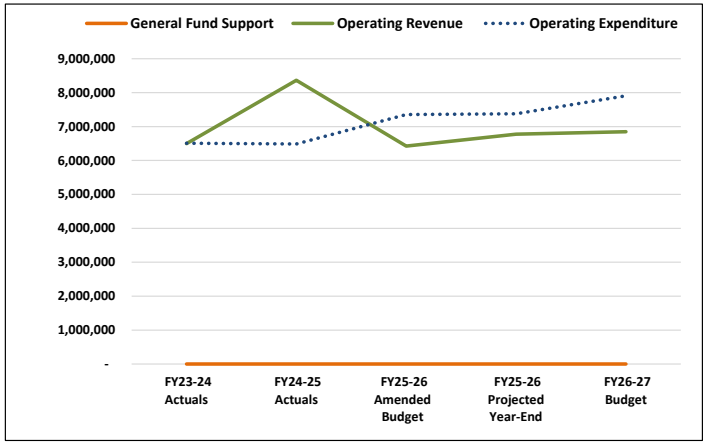
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	26,447,188	27,700,530	24,136,738	23,414,269	16,673,864	(7,462,874)	-31%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	2,129,603	2,194,418	2,071,826	2,071,826	2,113,024	41,198	2%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	34,361,057	37,257,582	37,055,457	39,628,638	41,405,600	4,350,143	12%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**36,490,660**	**39,452,000**	**39,127,283**	**41,700,464**	**43,518,624**	**4,391,341**	**11%**
Total Revenue	**62,937,848**	**67,152,530**	**63,264,021**	**65,114,733**	**60,192,488**	**(3,071,533)**	**-5%**
Personnel Services	2,053,836	1,986,519	2,656,112	2,375,477	2,945,196	289,083	11%
Materials and Services	33,183,482	39,055,153	40,312,238	45,588,226	49,441,068	9,128,830	23%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**35,237,318**	**41,041,672**	**42,968,350**	**47,963,703**	**52,386,264**	**9,417,914**	**22%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	2,696,590	621,254	477,166	475,150	(146,104)	-24%
Contingency	-	-	16,322,266	-	6,596,923	(9,725,343)	-60%
Total Appropriated	**35,237,318**	**43,738,262**	**59,911,870**	**48,440,869**	**59,458,337**	**(453,533)**	**-1%**
Reserve for Future Expenditures	-	-	3,352,151	-	734,151	(2,618,000)	-78%
Total Expense	**35,237,318**	**43,738,262**	**63,264,021**	**48,440,869**	**60,192,488**	**(3,071,533)**	**-5%**
Revenues Less Expenses	**27,700,530**	**23,414,269**	**-**	**16,673,864**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	15.3	15.3	14.9	15.9	15.9	-	
FTE - Filled	13.3	14.3	13.4	13.9	14.9	1.0	
FTE - Vacant	2.0	1.0	1.5	2.0	1.0	(1.0)	

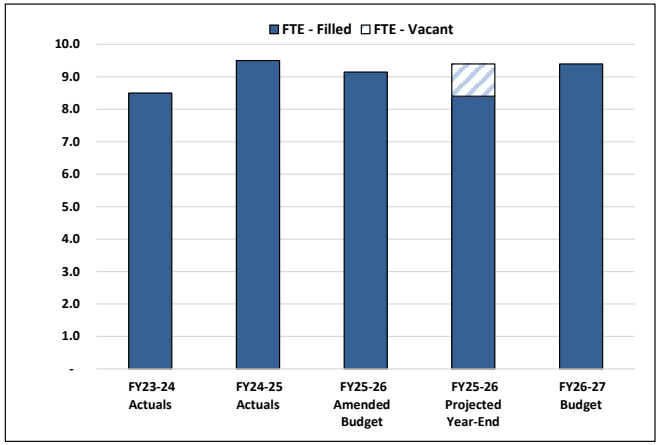




16-Human Resources (HR) / 761-Risk Management Claims Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	11,280,066	11,268,501	12,299,064	13,146,609	12,546,341	247,277	2%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	6,076,976	5,869,344	6,225,000	6,275,000	6,500,281	275,281	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	420,686	495,670	200,000	500,000	350,000	150,000	75%
Other Interfund Transfers	-	2,000,000	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**6,497,662**	**8,365,014**	**6,425,000**	**6,775,000**	**6,850,281**	**425,281**	**7%**
Total Revenue	**17,777,728**	**19,633,515**	**18,724,064**	**19,921,609**	**19,396,622**	**672,558**	**4%**
Personnel Services	1,497,776	1,772,710	1,840,904	1,851,420	2,054,583	213,678	12%
Materials and Services	5,011,451	4,714,196	5,515,464	5,523,848	5,852,583	337,119	6%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**6,509,227**	**6,486,906**	**7,356,368**	**7,375,268**	**7,907,166**	**550,797**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	7,677,696	-	7,799,456	121,760	2%
Total Appropriated	**6,509,227**	**6,486,906**	**15,034,064**	**7,375,268**	**15,706,622**	**672,557**	**4%**
Reserve for Future Expenditures	-	-	3,690,000	-	3,690,000	-	0%
Total Expense	**6,509,227**	**6,486,906**	**18,724,064**	**7,375,268**	**19,396,622**	**672,557**	**4%**
Revenues Less Expenses	**11,268,501**	**13,146,609**	**-**	**12,546,341**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	8.5	9.5	9.2	9.4	9.4	-	
FTE - Filled	8.5	9.5	9.2	8.4	9.4	1.0	
FTE - Vacant	-	-	-	1.0	-	(1.0)	





FY26-27: Looking Ahead

FY26-27 Opportunities

Administration

- Leverage technology and process improvements.
- Revise HR policies and practices to comply with evolving regulatory requirements and support organizational stability.

Benefits & Wellness (including Leave Administration)

- Implement best practices to ensure accurate benefit information.
- Standardize processes and enhance manager tools to improve efficiency and reduce risk.

Risk & Safety

- Expand data-driven risk mitigation and early. intervention strategies to reduce claims and costs.
- Strengthen workplace safety culture.
- Optimize pre-placement testing to accelerate hiring and enhance workflow efficiency.

FY26-27 Challenges

Administration

- Capacity of staff to meet ongoing service demands.
- Navigating an increasing complex labor environment and evolving regulatory requirements.

Benefits & Wellness (including Leave Administration)

- Rising complexity of leave laws, accommodations, and case management volume.
- Increasing claims expenses.

Risk & Safety

- Increasing exposures to liability, workplace safety risks, and regulatory compliance requirements.
- Need for consistent, countywide safety practices.
- Growing service demand outpacing current capacity.

Human Resources Department (16)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Self-Insurance Fund (760)	FY26-27 Risk-Management Fund (761)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Administration	Director's Office	1,128,573			1,128,573	210,382	19%	4.7	4.7	-
	HR Information Systems	1,229,586			1,229,586	244,794	20%	5.5	5.5	-
Employee & Labor Relations Management	Employee & Labor Relations	938,335			938,335	159,578	17%	3.0	2.0	1.0
Workforce Design	Classification & Compensation	1,345,079			1,345,079	229,807	17%	6.0	6.0	-
	Recruitment & Selection	1,871,575			1,871,575	361,269	19%	8.8	7.8	1.0
	Employee Engagement & Dev	697,257			697,257	251,169	36%	2.5	2.5	-
Benefits, Wellness, Leave Management	Benefits Administration		5,378,652		5,378,652	-	0%	15.9	14.9	1.0
	Medical Insurance		46,821,525		46,821,525	-	0%	-	-	-
	Dental Insurance		4,859,787		4,859,787	-	0%	-	-	-
	Disability Insurance		2,392,355		2,392,355	-	0%	-	-	-
	EAP/Wellness		734,219		734,219	-	0%	-	-	-
	Deferred Compensation		5,950		5,950	-	0%	-	-	-
					-					
Risk & Safety Management	Risk Administration			2,354,866	2,354,866	-	0%	9.4	9.4	-
	Casualty/Liability			12,184,255	12,184,255	-	0%	-	-	-
	Workers' Compensation			4,259,849	4,259,849	-	0%	-	-	-
	Unemployment			597,652	597,652	-	0%	-	-	-
					-					
	TOTAL	7,210,405	60,192,488	19,396,622	86,799,515	1,456,999	2%	55.8	52.8	3.0
	FY25-26 Budget (Amended)	7,208,026	63,264,021	18,724,064	89,196,111	2,298,576	3%	54.5	50.5	4.0
	$ Increase (Decrease)	2,379	(3,071,533)	672,558	(2,396,596)	(841,577)		-1.3	-2.3	1.0
	% Increase (Decrease)	0%	-5%	4%	-3%	-37%		2%	4%	-25%

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

160101-Director's Office

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**13,980**	**29,144**	**29,144**	**56,490**	**27,346**	**94%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	405,774	694,531	722,312	722,312	750,128	27,816	4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	300	-	-	-	-	-	-
Other Interfund Transfers	-	132,539	133,426	136,263	111,573	(21,853)	-16%
General Fund Support	177,464	149,445	201,156	146,321	210,382	9,226	5%
Operating Revenue	**583,537**	**976,515**	**1,056,894**	**1,004,896**	**1,072,083**	**15,189**	**1%**
Total Revenue	**583,537**	**990,495**	**1,086,038**	**1,034,040**	**1,128,573**	**42,535**	**4%**
Personnel Services	788,431	970,162	810,421	772,573	882,816	72,395	9%
Materials and Services	171,455	172,670	275,617	204,977	245,757	(29,860)	-11%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**959,886**	**1,142,833**	**1,086,038**	**977,550**	**1,128,573**	**42,536**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**959,886**	**1,142,833**	**1,086,038**	**977,550**	**1,128,573**	**42,536**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**959,886**	**1,142,833**	**1,086,038**	**977,550**	**1,128,573**	**42,536**	**4%**
Revenues Less Expenses	(376,349)	(152,338)	-	56,490	-		

Notes:
None

160102-HR Information Systems

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**60,000**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	612,213	610,894	635,330	635,330	785,578	150,248	24%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	196,532	335,612	187,654	199,214	(136,398)	-41%
General Fund Support	274,764	112,968	658,576	405,474	244,794	(413,782)	-63%
Operating Revenue	**886,977**	**920,394**	**1,629,518**	**1,228,458**	**1,229,586**	**(399,932)**	**-25%**
Total Revenue	**886,977**	**980,394**	**1,629,518**	**1,228,458**	**1,229,586**	**(399,932)**	**-25%**
Personnel Services	859,605	796,441	1,034,161	1,058,200	1,146,938	112,777	11%
Materials and Services	24,897	15,318	595,357	170,258	82,648	(512,709)	-86%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**884,502**	**811,759**	**1,629,518**	**1,228,458**	**1,229,586**	**(399,932)**	**-25%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**884,502**	**811,759**	**1,629,518**	**1,228,458**	**1,229,586**	**(399,932)**	**-25%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**884,502**	**811,759**	**1,629,518**	**1,228,458**	**1,229,586**	**(399,932)**	**-25%**
Revenues Less Expenses	2,475	168,635	-	-	-		

Notes:
Due to Salary adjustments made after Class&Comps Equal Pay audit, the salary for all the employees in this program changed. This led to an increase in overall Personnel costs.

160202-Employee & Labor Relations

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**40,000**	**90,372**	**-**	**-**	**111,599**	**111,599**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	566,208	573,315	603,251	603,251	667,158	63,907	11%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	148,958	69,181	235,505	224,047	159,578	(75,927)	-32%
Operating Revenue	**715,166**	**642,496**	**838,756**	**827,298**	**826,736**	**(12,020)**	**-1%**
Total Revenue	**755,166**	**732,868**	**838,756**	**827,298**	**938,335**	**99,579**	**12%**
Personnel Services	535,956	538,583	648,026	509,811	650,625	2,599	0%
Materials and Services	173,157	286,880	190,730	205,888	287,710	96,980	51%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**709,113**	**825,463**	**838,756**	**715,699**	**938,335**	**99,579**	**12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**709,113**	**825,463**	**838,756**	**715,699**	**938,335**	**99,579**	**12%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**709,113**	**825,463**	**838,756**	**715,699**	**938,335**	**99,579**	**12%**
Revenues Less Expenses	46,053	(92,595)	-	111,599	-		

Notes:
Due to Salary adjustments made after Class&Comps Equal Pay audit, the salary for all the employees in this program changed. This led to an increase in overall Personnel costs.

CLACKAMAS COUNTY

160302-Classification & Compensation

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**60,000**	**-**	**-**	**-**	**138,718**	**138,718**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	735,652	727,500	756,600	781,600	812,191	55,591	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	140,904	152,216	153,249	164,363	12,147	8%
General Fund Support	155,539	194,455	277,212	367,409	229,807	(47,405)	-17%
Operating Revenue	**891,191**	**1,062,859**	**1,186,028**	**1,302,258**	**1,206,361**	**20,333**	**2%**
Total Revenue	**951,191**	**1,062,859**	**1,186,028**	**1,302,258**	**1,345,079**	**159,051**	**13%**
Personnel Services	725,377	942,918	1,068,366	1,114,413	1,201,060	132,694	12%
Materials and Services	33,104	32,836	117,662	49,127	144,019	26,357	22%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**758,481**	**975,755**	**1,186,028**	**1,163,540**	**1,345,079**	**159,051**	**13%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**758,481**	**975,755**	**1,186,028**	**1,163,540**	**1,345,079**	**159,051**	**13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**758,481**	**975,755**	**1,186,028**	**1,163,540**	**1,345,079**	**159,051**	**13%**
Revenues Less Expenses	192,710	87,104	-	138,718	-		

Notes:
Due to Salary adjustments made after Class&Comps Equal Pay audit, the salary for all the employees in this program changed. This led to an increase in overall Personnel costs.

160303-Recruitment & Selection

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,068,731	1,057,978	1,100,297	1,100,297	1,510,306	410,009	37%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	176,474	184,203	54,529	56,554	-	(54,529)	-100%
Other Interfund Transfers	-	226,615	-	-	-	-	-
General Fund Support	337,086	192,978	654,494	399,098	361,269	(293,225)	-45%
Operating Revenue	**1,582,291**	**1,661,774**	**1,809,320**	**1,555,949**	**1,871,575**	**62,255**	**3%**
Total Revenue	**1,582,291**	**1,661,774**	**1,809,320**	**1,555,949**	**1,871,575**	**62,255**	**3%**
Personnel Services	1,524,361	1,597,582	1,731,215	1,482,650	1,791,221	60,006	3%
Materials and Services	81,867	66,542	78,105	73,299	80,354	2,249	3%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,606,228**	**1,664,123**	**1,809,320**	**1,555,949**	**1,871,575**	**62,255**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,606,228**	**1,664,123**	**1,809,320**	**1,555,949**	**1,871,575**	**62,255**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,606,228**	**1,664,123**	**1,809,320**	**1,555,949**	**1,871,575**	**62,255**	**3%**
Revenues Less Expenses	(23,937)	(2,350)	-	-	-		

Notes:
Due to Salary adjustments made after Class&Comps Equal Pay audit, the salary for all the employees in this program changed. This led to an increase in overall Personnel costs.

160304-Employee Engagement & Dev

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**21,200**	**21,200**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	665,527	371,859	386,733	386,733	424,888	38,155	10%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	195,286	83,258	271,633	294,930	251,169	(20,464)	-8%
Operating Revenue	**860,813**	**455,117**	**658,366**	**681,663**	**676,057**	**17,691**	**3%**
Total Revenue	**860,813**	**455,117**	**658,366**	**681,663**	**697,257**	**38,891**	**6%**
Personnel Services	396,581	308,415	458,518	511,058	517,013	58,495	13%
Materials and Services	140,832	126,016	199,848	149,405	180,244	(19,604)	-10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**537,413**	**434,430**	**658,366**	**660,463**	**697,257**	**38,891**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**537,413**	**434,430**	**658,366**	**660,463**	**697,257**	**38,891**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**537,413**	**434,430**	**658,366**	**660,463**	**697,257**	**38,891**	**6%**
Revenues Less Expenses	323,400	20,687	-	21,200	-		

Notes:
Due to Salary adjustments made after Class&Comps Equal Pay audit, the salary for all the employees in this program changed. This led to an increase in overall Personnel costs.

160401-Benefits Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,631,954**	**3,034,729**	**1,279,206**	**3,232,405**	**2,765,628**	**1,486,422**	**116%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,020,335	2,104,788	2,071,826	2,071,826	2,113,024	41,198	2%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,008,400	1,062,302	877,160	750,000	500,000	(377,160)	-43%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,028,735**	**3,167,090**	**2,948,986**	**2,821,826**	**2,613,024**	**(335,962)**	**-11%**
Total Revenue	**5,660,688**	**6,201,818**	**4,228,192**	**6,054,231**	**5,378,652**	**1,150,460**	**27%**
Personnel Services	2,053,836	1,986,519	2,656,112	2,375,477	2,945,196	289,083	11%
Materials and Services	572,123	699,324	1,539,868	913,126	1,591,350	51,482	3%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,625,959**	**2,685,843**	**4,195,980**	**3,288,603**	**4,536,546**	**340,566**	**8%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	32,212	-	842,106	809,894	2514%
Total Appropriated	**2,625,959**	**2,685,843**	**4,228,192**	**3,288,603**	**5,378,652**	**1,150,460**	**27%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,625,959**	**2,685,843**	**4,228,192**	**3,288,603**	**5,378,652**	**1,960,354**	**46%**
Revenues Less Expenses	3,034,729	3,515,975	-	2,765,628	-		

Notes:
None

160402-Medical Insurance

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**19,304,760**	**19,773,336**	**18,297,682**	**14,806,998**	**9,076,938**	**(9,220,744)**	**-50%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	21,601	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	30,516,078	33,314,955	33,335,000	35,971,036	37,744,587	4,409,587	13%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**30,537,679**	**33,314,955**	**33,335,000**	**35,971,036**	**37,744,587**	**4,409,587**	**13%**
Total Revenue	**49,842,439**	**53,088,291**	**51,632,682**	**50,778,034**	**46,821,525**	**(4,811,157)**	**-9%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	30,069,102	35,584,703	35,612,636	41,223,930	44,437,128	8,824,492	25%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**30,069,102**	**35,584,703**	**35,612,636**	**41,223,930**	**44,437,128**	**8,824,492**	**25%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	2,696,590	621,254	477,166	475,150	(146,104)	-24%
Contingency	-	-	12,433,792	-	1,909,247	(10,524,545)	-85%
Total Appropriated	**30,069,102**	**38,281,293**	**48,667,682**	**41,701,096**	**46,821,525**	**(1,846,157)**	**-4%**
Reserve for Future Expenditures	-	-	2,965,000	-	-	(2,965,000)	-100%
Total Expense	**30,069,102**	**38,281,293**	**51,632,682**	**41,701,096**	**46,821,525**	**(15,481,806)**	**-30%**
Revenues Less Expenses	19,773,336	14,806,998	-	9,076,938	-		

Notes:
Medical claims and large claims impact medical expense.

160403-Dental Insurance

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**2,139,889**	**2,305,750**	**2,333,575**	**2,434,293**	**2,169,724**	**(163,851)**	**-7%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,168	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,392,469	2,418,937	2,375,347	2,436,652	2,690,063	314,716	13%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,393,637**	**2,418,937**	**2,375,347**	**2,436,652**	**2,690,063**	**314,716**	**13%**
Total Revenue	**4,533,527**	**4,724,687**	**4,708,922**	**4,870,945**	**4,859,787**	**150,865**	**3%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	2,227,776	2,573,966	2,414,560	2,701,221	2,657,240	242,680	10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,227,776**	**2,573,966**	**2,414,560**	**2,701,221**	**2,657,240**	**242,680**	**10%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	1,947,362	-	1,508,547	(438,815)	-23%
Total Appropriated	**2,227,776**	**2,573,966**	**4,361,922**	**2,701,221**	**4,165,787**	**(196,135)**	**-4%**
Reserve for Future Expenditures	-	-	347,000	-	694,000	347,000	100%
Total Expense	**2,227,776**	**2,573,966**	**4,708,922**	**2,701,221**	**4,859,787**	**(287,950)**	**-6%**
Revenues Less Expenses	2,305,750	2,150,721	-	2,169,724	-		

Notes:
Dental claims higher based on increase in number of employees.

160404-Disability Insurance

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,576,058**	**1,758,630**	**1,682,335**	**2,106,355**	**2,040,355**	**358,020**	**21%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	334,840	348,479	350,000	352,000	352,000	2,000	1%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**334,840**	**348,479**	**350,000**	**352,000**	**352,000**	**2,000**	**1%**
Total Revenue	**1,910,898**	**2,107,109**	**2,032,335**	**2,458,355**	**2,392,355**	**360,020**	**18%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	152,268	753	418,000	418,000	418,000	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**152,268**	**753**	**418,000**	**418,000**	**418,000**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	1,574,184	-	1,934,204	360,020	23%
Total Appropriated	**152,268**	**753**	**1,992,184**	**418,000**	**2,352,204**	**360,020**	**18%**
Reserve for Future Expenditures	-	-	40,151	-	40,151	-	0%
Total Expense	**152,268**	**753**	**2,032,335**	**418,000**	**2,392,355**	**720,040**	**35%**
Revenues Less Expenses	1,758,630	2,106,355	-	2,040,355	-		

Notes:
Claims expense was incorrectly entered for FY25-26, corrected for FY26-27.

160405-EAP/Wellness

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**792,845**	**830,253**	**543,940**	**836,443**	**621,219**	**77,279**	**14%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	86,499	89,630	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	109,270	112,909	112,000	113,000	113,000	1,000	1%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**195,769**	**202,539**	**112,000**	**113,000**	**113,000**	**1,000**	**1%**
Total Revenue	**988,615**	**1,032,792**	**655,940**	**949,443**	**734,219**	**78,279**	**12%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	158,362	196,348	321,224	328,224	331,400	10,176	3%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**158,362**	**196,348**	**321,224**	**328,224**	**331,400**	**10,176**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	334,716	-	402,819	68,103	20%
Total Appropriated	**158,362**	**196,348**	**655,940**	**328,224**	**734,219**	**78,279**	**12%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**158,362**	**196,348**	**655,940**	**328,224**	**734,219**	**146,382**	**22%**
Revenues Less Expenses	830,253	836,444	-	621,219	-		

Notes:
None

160406-Deferred Compensation

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,682**	**(2,167)**	**-**	**(2,225)**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	5,950	5,950	5,950	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**-**	**-**	**5,950**	**5,950**	**5,950**	**-**	**0%**
Total Revenue	**1,682**	**(2,167)**	**5,950**	**3,725**	**5,950**	**-**	**0%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	3,849	58	5,950	3,725	5,950	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**3,849**	**58**	**5,950**	**3,725**	**5,950**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,849**	**58**	**5,950**	**3,725**	**5,950**	**-**	**0%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,849**	**58**	**5,950**	**3,725**	**5,950**	**-**	**0%**
Revenues Less Expenses	(2,167)	(2,225)	-	-	-		

Notes:
None

160501-Risk Administration

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**54,468**	**47,737**	**50,809**	**123,442**	**115,302**	**64,493**	**127%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,719,024	2,089,261	2,117,194	2,117,194	2,239,564	122,370	6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	9,542	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,728,566**	**2,089,261**	**2,117,194**	**2,117,194**	**2,239,564**	**122,370**	**6%**
Total Revenue	**1,783,034**	**2,136,998**	**2,168,003**	**2,240,636**	**2,354,866**	**186,863**	**9%**
Personnel Services	1,497,776	1,756,081	1,840,904	1,851,420	2,054,583	213,678	12%
Materials and Services	237,521	257,475	274,164	273,914	300,283	26,119	10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,735,297**	**2,013,556**	**2,115,068**	**2,125,334**	**2,354,866**	**239,797**	**11%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	52,935	-	-	(52,935)	-100%
Total Appropriated	**1,735,297**	**2,013,556**	**2,168,003**	**2,125,334**	**2,354,866**	**186,862**	**9%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,735,297**	**2,013,556**	**2,168,003**	**2,125,334**	**2,354,866**	**133,927**	**6%**
Revenues Less Expenses	47,737	123,442	-	115,302	-		

Notes:
Rising social and economic inflationary factors continue in the Risk and Insurance arena.

160502-Casualty/Liability

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**9,268,934**	**9,151,631**	**9,719,479**	**10,445,597**	**10,040,269**	**320,790**	**3%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	2,060,967	2,135,296	1,875,806	1,875,806	1,793,986	(81,820)	-4%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	411,144	495,670	200,000	500,000	350,000	150,000	75%
Other Interfund Transfers	-	1,000,000	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**2,472,111**	**3,630,966**	**2,075,806**	**2,375,806**	**2,143,986**	**68,180**	**3%**
Total Revenue	**11,741,045**	**12,782,597**	**11,795,285**	**12,821,403**	**12,184,255**	**388,970**	**3%**
Personnel Services	-	16,629	-	-	-	-	-
Materials and Services	2,589,413	2,320,371	2,802,500	2,781,134	2,986,500	184,000	7%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,589,413**	**2,337,001**	**2,802,500**	**2,781,134**	**2,986,500**	**184,000**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	6,302,785	-	6,507,755	204,970	3%
Total Appropriated	**2,589,413**	**2,337,001**	**9,105,285**	**2,781,134**	**9,494,255**	**388,970**	**4%**
Reserve for Future Expenditures	-	-	2,690,000	-	2,690,000	-	0%
Total Expense	**2,589,413**	**2,337,001**	**11,795,285**	**2,781,134**	**12,184,255**	**593,940**	**5%**
Revenues Less Expenses	9,151,631	10,445,597	-	10,040,269	-		

Notes:
Rising social and economic inflationary factors continue to impact insurance and claims costs.

160503-Workers' Compensation

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**1,795,549**	**1,914,081**	**2,377,524**	**2,426,118**	**2,243,118**	**(134,406)**	**-6%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,896,584	1,464,443	1,882,000	1,882,000	2,016,731	134,731	7%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	1,000,000	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,896,584**	**2,464,443**	**1,882,000**	**1,882,000**	**2,016,731**	**134,731**	**7%**
Total Revenue	**3,692,133**	**4,378,524**	**4,259,524**	**4,308,118**	**4,259,849**	**325**	**0%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	1,778,052	1,952,406	2,085,000	2,065,000	2,112,000	27,000	1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,778,052**	**1,952,406**	**2,085,000**	**2,065,000**	**2,112,000**	**27,000**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	1,174,524	-	1,147,849	(26,675)	-2%
Total Appropriated	**1,778,052**	**1,952,406**	**3,259,524**	**2,065,000**	**3,259,849**	**325**	**0%**
Reserve for Future Expenditures	-	-	1,000,000	-	1,000,000	-	0%
Total Expense	**1,778,052**	**1,952,406**	**4,259,524**	**2,065,000**	**4,259,849**	**(26,350)**	**-1%**
Revenues Less Expenses	1,914,081	2,426,118	-	2,243,118	-		

Notes:
Rising social and economic inflationary factors continue to impact costs of workers' compensation claims.

160504-Unemployment

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**161,115**	**155,052**	**151,252**	**151,452**	**147,652**	**(3,600)**	**-2%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	400,401	180,344	350,000	400,000	450,000	100,000	29%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**400,401**	**180,344**	**350,000**	**400,000**	**450,000**	**100,000**	**29%**
Total Revenue	**561,517**	**335,396**	**501,252**	**551,452**	**597,652**	**96,400**	**19%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	406,465	183,944	353,800	403,800	453,800	100,000	28%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**406,465**	**183,944**	**353,800**	**403,800**	**453,800**	**100,000**	**28%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	147,452	-	143,852	(3,600)	-2%
Total Appropriated	**406,465**	**183,944**	**501,252**	**403,800**	**597,652**	**96,400**	**19%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**406,465**	**183,944**	**501,252**	**403,800**	**597,652**	**92,800**	**19%**
Revenues Less Expenses	155,052	151,452	-	147,652	-		

Notes:
Unemployment costs are very volatile year to year.

Public & Government Affairs

Mission Statement

Connecting Clackamas County to the people and agencies it serves through expert strategic consultation, transparent communication, people-centered engagement, and unified government relations.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Department Budget Summary by Fund

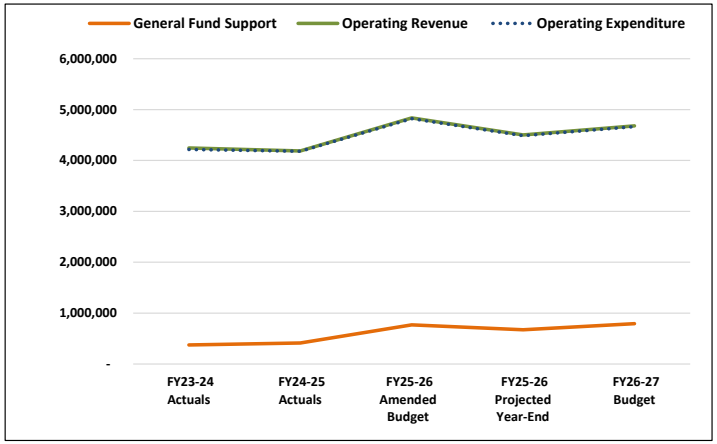
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Strategy, Policy & Brand Identity	Strategy & Policy	778,260	778,260		0%	3.0	2.0	1.0
Communications, Engagement & Advocacy	Communications & Community Engagement	3,649,372	3,649,372	666,518	18%	16.6	16.6	
	Government & External Relations	253,740	253,740	126,482	50%	0.4	0.4	
Misc/Pass-Through	Public, Education, & Government (PEG)	265,265	265,265		0%			
	TOTAL	4,946,637	4,946,637	793,000	16%	20.0	19.0	1.0
	FY25-26 Budget (Amended)	5,214,868	5,214,868	769,600	15%	23.0	19.0	4.0
	$ Increase (Decrease)	-268,231	-268,231	23,400		(3.0)	-	(3.0)
	% Increase (Decrease)	-5%	-5%	3%		-13%	0%	-75%

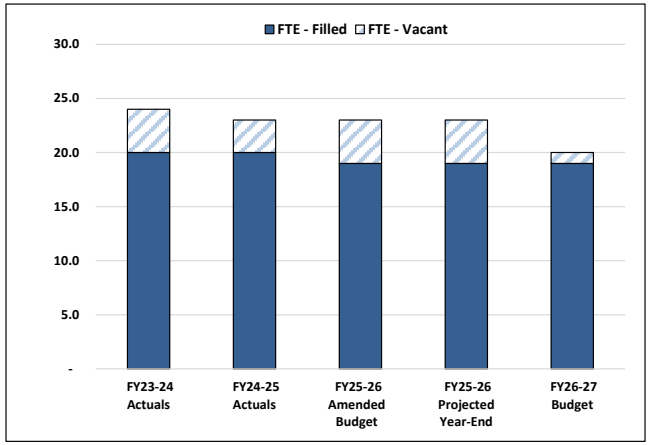
**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts***

17-Public & Government Affairs (PGA) / 100-General Fund
Summary of Revenue and Expense

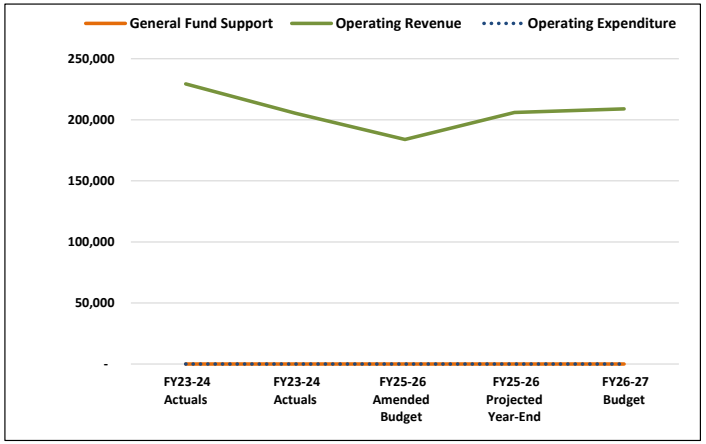
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,404	5,233	-	-	-	-	-
Charges, Fees, License, Permits	1,299,085	1,675,652	1,740,571	1,740,571	1,792,788	52,217	3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	2,569,603	2,094,164	2,326,893	2,089,137	2,095,584	(231,309)	-10%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	374,621	412,515	769,600	672,757	793,000	23,400	3%
Operating Revenue	**4,244,712**	**4,187,564**	**4,837,064**	**4,502,465**	**4,681,372**	**(155,692)**	**-3%**
Total Revenue	**4,244,712**	**4,187,564**	**4,837,064**	**4,502,465**	**4,681,372**	**(155,692)**	**-3%**
Personnel Services	3,668,629	3,621,050	4,216,453	3,902,542	4,171,772	(44,681)	-1%
Materials and Services	549,469	560,204	606,111	585,423	493,600	(112,511)	-19%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**4,218,098**	**4,181,253**	**4,822,564**	**4,487,965**	**4,665,372**	**(157,192)**	**-3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	6,705	6,311	14,500	14,500	16,000	1,500	10%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,224,803**	**4,187,564**	**4,837,064**	**4,502,465**	**4,681,372**	**(155,692)**	**-3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,224,803**	**4,187,564**	**4,837,064**	**4,502,465**	**4,681,372**	**(155,692)**	**-3%**
Revenues Less Expenses	**19,909**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	24.0	23.0	23.0	23.0	20.0	(3.0)	
FTE - Filled	20.0	20.0	19.0	19.0	19.0	-	
FTE - Vacant	4.0	3.0	4.0	4.0	1.0	(3.0)	

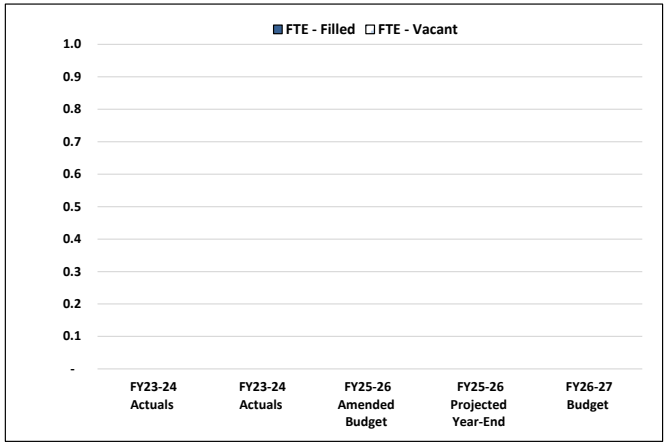




800217 (PGA PEG) - Misc/Pass-Through / 100 - General Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY23-24 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	102,546	76,561	193,918	193,918	56,359	(137,559)	-71%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	167,893	143,823	122,381	144,507	147,401	25,020	20%
Charges, Fees, License, Permits	61,505	61,505	61,505	61,505	61,505	-	0%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**229,398**	**205,328**	**183,886**	**206,012**	**208,906**	**25,020**	**14%**
Total Revenue	**331,944**	**281,888**	**377,804**	**399,930**	**265,265**	**(112,539)**	**-30%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	255,383	87,970	377,804	343,571	265,265	(112,539)	-30%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**255,383**	**87,970**	**377,804**	**343,571**	**265,265**	**(112,539)**	**-30%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**255,383**	**87,970**	**377,804**	**343,571**	**265,265**	**(112,539)**	**-30%**
Revenues Less Expenses	**76,561**	**193,918**	**-**	**56,359**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total		-	-	-	-	-	
FTE - Filled		-	-	-	-	-	
FTE - Vacant		-	-	-	-	-	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Strategic communications plan.
- Community engagement framework.
- New volunteer recognition program.
- New youth engagement program.
- Refreshed and improved legacy programs.
- Digital access for all (ADA compliance).

FY26-27 Challenges

- Continued loss of revenue from franchise fees significantly impacts PGA's budget and resource capacity.
- Need and demand for PGA services – communication, government relations, and public engagement – continue to grow.
- Ongoing ADA compliance will require additional tools, staffing resources, and workflow shifts.

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Strategy, Policy & Brand Identity	Strategy & Policy	778,260	778,260		0%	3.0	2.0	1.0
Communications, Engagement & Advocacy	Communications & Community Engagement	3,649,372	3,649,372	666,518	18%	16.6	16.6	
	Government & External Relations	253,740	253,740	126,482	50%	0.4	0.4	
Misc/Pass-Through	Public, Education, & Government (PEG)	265,265	265,265		0%			
	TOTAL	4,946,637	4,946,637	793,000	16%	20.0	19.0	1.0
	FY25-26 Budget (Amended)	5,214,868	5,214,868	769,600	15%	23.0	19.0	4.0
	$ Increase (Decrease)	-268,231	-268,231	23,400		(3.0)	-	(3.0)
	% Increase (Decrease)	-5%	-5%	3%		-13%	0%	-75%

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts***

170101-Strategy & Policy

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	635	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	666,206	666,206	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	697,481	549,124	176,123	255,872	112,054	(64,069)	-36%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	59,437	65,517	619,647	534,478	-	(619,647)	-100%
Operating Revenue	**756,918**	**615,277**	**795,770**	**790,350**	**778,260**	**(17,510)**	**-2%**
Total Revenue	**756,918**	**615,277**	**795,770**	**790,350**	**778,260**	**(17,510)**	**-2%**
Personnel Services	867,571	584,225	724,972	724,973	708,097	(16,875)	-2%
Materials and Services	45,111	37,300	70,798	65,377	70,163	(635)	-1%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**912,682**	**621,525**	**795,770**	**790,350**	**778,260**	**(17,510)**	**-2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**912,682**	**621,525**	**795,770**	**790,350**	**778,260**	**(17,510)**	**-2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**912,682**	**621,525**	**795,770**	**790,350**	**778,260**	**(17,510)**	**-2%**
Revenues Less Expenses	(155,764)	(6,248)	-	-	-		

Notes:
None

170202-Communications & Community Engagement

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	1,404	380,502	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,299,085	1,675,060	1,740,571	1,740,571	1,126,582	(613,989)	-35%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,444,284	1,540,009	2,039,494	1,721,989	1,856,272	(183,222)	-9%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	231,602	213,043	-	-	666,518	666,518	-
Operating Revenue	**2,976,374**	**3,808,614**	**3,780,065**	**3,462,560**	**3,649,372**	**(130,693)**	**-3%**
Total Revenue	**2,976,374**	**3,808,614**	**3,780,065**	**3,462,560**	**3,649,372**	**(130,693)**	**-3%**
Personnel Services	2,697,331	2,987,121	3,415,977	3,099,065	3,377,035	(38,942)	-1%
Materials and Services	336,249	382,226	349,588	348,995	256,337	(93,251)	-27%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**3,033,580**	**3,369,347**	**3,765,565**	**3,448,060**	**3,633,372**	**(132,193)**	**-4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	4,642	295,028	14,500	14,500	16,000	1,500	10%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,038,222**	**3,664,375**	**3,780,065**	**3,462,560**	**3,649,372**	**(130,693)**	**-3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,038,222**	**3,664,375**	**3,780,065**	**3,462,560**	**3,649,372**	**(130,693)**	**-3%**
Revenues Less Expenses	(61,848)	144,239	-	-	-		

Notes:
Three positions returned to County due to loss of funding.

170203-Government & External Relations

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	592	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	427,838	5,031	111,276	111,276	127,258	15,982	14%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	83,582	133,955	149,953	138,279	126,482	(23,471)	-16%
Operating Revenue	**511,420**	**139,578**	**261,229**	**249,555**	**253,740**	**(7,489)**	**-3%**
Total Revenue	**511,420**	**139,578**	**261,229**	**249,555**	**253,740**	**(7,489)**	**-3%**
Personnel Services	103,727	60,642	75,504	78,504	86,640	11,136	15%
Materials and Services	168,109	140,678	185,725	171,051	167,100	(18,625)	-10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**271,836**	**201,319**	**261,229**	**249,555**	**253,740**	**(7,489)**	**-3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,063	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**273,898**	**201,319**	**261,229**	**249,555**	**253,740**	**(7,489)**	**-3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**273,898**	**201,319**	**261,229**	**249,555**	**253,740**	**(7,489)**	**-3%**
Revenues Less Expenses	237,521	(61,742)	-	-	-		

Notes:
None

800217-Public, Education, & Government (PEG)

BCC Priority Alignment: Not Applicable

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**102,546**	**76,561**	**193,918**	**193,918**	**56,359**	**(137,559)**	**-71%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	167,893	143,823	122,381	144,507	147,401	25,020	20%
Charges, Fees, License, Permits, Fines	61,505	61,505	61,505	61,505	61,505	-	0%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**229,398**	**205,328**	**183,886**	**206,012**	**208,906**	**25,020**	**14%**
Total Revenue	**331,944**	**281,888**	**377,804**	**399,930**	**265,265**	**(112,539)**	**-30%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	255,383	87,970	377,804	343,571	265,265	(112,539)	-30%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**255,383**	**87,970**	**377,804**	**343,571**	**265,265**	**(112,539)**	**-30%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**255,383**	**87,970**	**377,804**	**343,571**	**265,265**	**(112,539)**	**-30%**
Revenues Less Expenses	76,561	193,918	-	56,359	-	-	-

Notes:
None

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CLACKAMAS
COUNTY

County Counsel

Mission Statement

The Mission of the Office of County Counsel is to provide comprehensive legal services easily accessible to Clackamas County, and its elected officials, departments and special districts, so they can effectively implement their policy objectives, achieve success for their operations, and minimize risk and adverse results.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Department Budget Summary by Fund

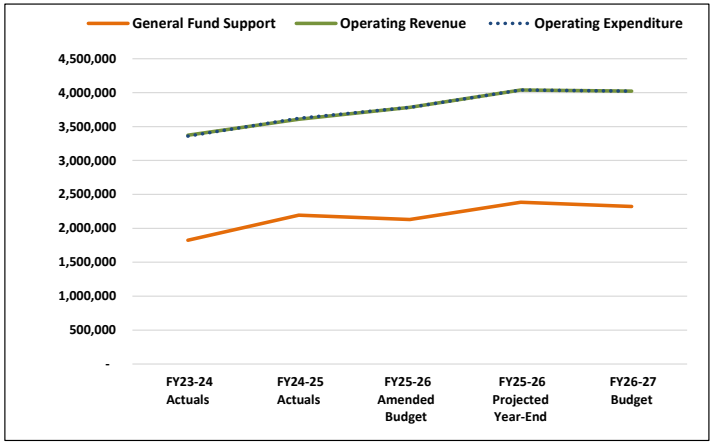
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Office of the County Counsel Administration	Office of the County Counsel	661,897	661,897	661,897	100%	2.0	2.0	
Legal Support	Advisory, Regulatory, & Transactional	1,501,160	1,501,160	436,270	29%	5.5	5.5	
Litigation & Labor	Labor & Employment	317,060	317,060	317,060	100%	1.0	1.0	
	Litigation	1,541,073	1,541,073	907,773	59%	5.5	5.5	
	TOTAL	4,021,191	4,021,191	2,323,000	58%	14.0	14.0	
	FY25-26 Budget (Amended)	3,783,420	3,783,420	2,128,880	56%	14.0	12.0	2.0
	$ Increase (Decrease)	237,771	237,771	194,120		-	2.0	(2.0)
	% Increase (Decrease)	6.3%	6.3%	9.1%		0.0%	16.7%	-100.0%

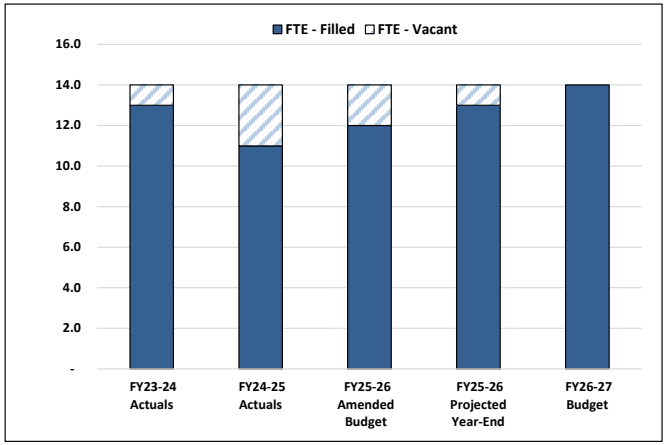
**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

14-County Counsel / 100-General Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	13,645	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	1,548,198	1,413,027	1,654,540	1,654,571	1,698,190	43,650	3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,824,654	2,194,291	2,128,880	2,384,435	2,323,000	194,120	9%
Operating Revenue	**3,372,852**	**3,607,318**	**3,783,420**	**4,039,006**	**4,021,190**	**237,770**	**6%**
Total Revenue	**3,372,852**	**3,620,963**	**3,783,420**	**4,039,006**	**4,021,190**	**237,770**	**6%**
Personnel Services	3,171,803	3,449,013	3,604,881	3,613,567	3,812,807	207,926	6%
Materials and Services	175,048	157,552	178,539	425,441	208,382	29,843	17%
Capital Outlay	12,355	14,569	-	-	-	-	-
Operating Expenditure	**3,359,206**	**3,621,134**	**3,783,420**	**4,039,008**	**4,021,189**	**237,769**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,359,206**	**3,621,134**	**3,783,420**	**4,039,008**	**4,021,189**	**237,769**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,359,206**	**3,621,134**	**3,783,420**	**4,039,008**	**4,021,189**	**237,769**	**6%**
Revenues Less Expenses	**13,646**	**(171)**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	14.0	14.0	14.0	14.0	14.0	-	
FTE - Filled	13.0	11.0	12.0	13.0	14.0	1.0	
FTE - Vacant	1.0	3.0	2.0	1.0	-	(1.0)	





FY26-27: Looking Ahead

FY26-27 Opportunities

- We are going into FY26-27 with all positions filled resulting in better services and increased revenues.

FY26-27 Challenges

- An accelerated increase in litigation complaints and tort claims being filed; we are a small office and are currently challenged to find ways to redistribute some of the litigation workload within our office.
- An unpredictable periodic need for outside counsel which increases our budget expenses.
- Keeping up with, understanding and advising on the ever-shifting transactional & regulatory landscape due to Federal compliance demands.

CLACKAMAS COUNTY

County Counsel (14)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Office of the County Counsel Administration	Office of the County Counsel	661,897	661,897	661,897	100%	2.0	2.0	
Legal Support	Advisory, Regulatory, & Transactional	1,501,160	1,501,160	436,270	29%	5.5	5.5	
Litigation & Labor	Labor & Employment	317,060	317,060	317,060	100%	1.0	1.0	
	Litigation	1,541,073	1,541,073	907,773	59%	5.5	5.5	
	TOTAL	4,021,191	4,021,191	2,323,000	58%	14.0	14.0	
	FY25-26 Budget (Amended)	3,783,420	3,783,420	2,128,880	56%	14.0	12.0	2.0
	$ Increase (Decrease)	237,771	237,771	194,120		-	2.0	(2.0)
	% Increase (Decrease)	6.3%	6.3%	9.1%		0.0%	16.7%	-100.0%

**** General Fund Support is a subsidy, net of any other revenue received by the department.***

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

140101-Office of the County Counsel

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**13,645**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	37	1,000	1,000	-	(1,000)	-100%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	494,410	963,116	622,550	878,105	661,897	39,347	6%
Operating Revenue	**494,410**	**963,153**	**623,550**	**879,105**	**661,897**	**38,347**	**6%**
Total Revenue	**494,410**	**976,798**	**623,550**	**879,105**	**661,897**	**38,347**	**6%**
Personnel Services	526,187	839,178	569,661	572,746	585,735	16,074	3%
Materials and Services	67,153	55,952	53,889	306,360	76,162	22,273	41%
Capital Outlay	12,355	14,569	-	-	-	-	-
Operating Expense	**605,696**	**909,699**	**623,550**	**879,106**	**661,897**	**38,347**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**605,696**	**909,699**	**623,550**	**879,106**	**661,897**	**38,347**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**605,696**	**909,699**	**623,550**	**879,106**	**661,897**	**38,347**	**6%**
Revenues Less Expenses	(111,286)	67,099	-	-	-		

Notes:
An approx contract amount needed to be included as it may be utilized in the future for outside counsel due to internal HR happenings.

140202-Advisory, Regulatory, & Transactional

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	990,799	998,006	1,033,540	1,033,540	1,064,890	31,350	3%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	325,380	439,261	443,796	443,796	436,270	(7,526)	-2%
Operating Revenue	**1,316,179**	**1,437,267**	**1,477,336**	**1,477,336**	**1,501,160**	**23,824**	**2%**
Total Revenue	**1,316,179**	**1,437,267**	**1,477,336**	**1,477,336**	**1,501,160**	**23,824**	**2%**
Personnel Services	1,188,659	1,322,546	1,421,050	1,422,750	1,448,464	27,414	2%
Materials and Services	45,629	46,209	56,286	54,586	52,696	(3,590)	-6%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,234,288**	**1,368,754**	**1,477,336**	**1,477,336**	**1,501,160**	**23,824**	**2%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,234,288**	**1,368,754**	**1,477,336**	**1,477,336**	**1,501,160**	**23,824**	**2%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,234,288**	**1,368,754**	**1,477,336**	**1,477,336**	**1,501,160**	**23,824**	**2%**
Revenues Less Expenses	81,891	68,512	-	-	-		

Notes:
None

140302-Labor & Employment

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	197,327	106,378	237,897	237,897	317,060	79,163	33%
Operating Revenue	**197,327**	**106,378**	**237,897**	**237,897**	**317,060**	**79,163**	**33%**
Total Revenue	**197,327**	**106,378**	**237,897**	**237,897**	**317,060**	**79,163**	**33%**
Personnel Services	207,687	106,358	237,897	237,898	317,060	79,163	33%
Materials and Services	-	21	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**207,687**	**106,379**	**237,897**	**237,898**	**317,060**	**79,163**	**33%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**207,687**	**106,379**	**237,897**	**237,898**	**317,060**	**79,163**	**33%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**207,687**	**106,379**	**237,897**	**237,898**	**317,060**	**79,163**	**33%**
Revenues Less Expenses	(10,360)	-	-	-	-		

Notes:
None

140303-Litigation

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	557,399	414,985	620,000	620,031	633,300	13,300	2%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	807,537	685,536	824,637	824,637	907,773	83,136	10%
Operating Revenue	**1,364,936**	**1,100,521**	**1,444,637**	**1,444,668**	**1,541,073**	**96,436**	**7%**
Total Revenue	**1,364,936**	**1,100,521**	**1,444,637**	**1,444,668**	**1,541,073**	**96,436**	**7%**
Personnel Services	1,249,269	1,180,931	1,376,273	1,380,173	1,473,020	96,747	7%
Materials and Services	62,266	55,371	68,364	64,495	68,053	(311)	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,311,535**	**1,236,301**	**1,444,637**	**1,444,668**	**1,541,073**	**96,436**	**7%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,311,535**	**1,236,301**	**1,444,637**	**1,444,668**	**1,541,073**	**96,436**	**7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,311,535**	**1,236,301**	**1,444,637**	**1,444,668**	**1,541,073**	**96,436**	**7%**
Revenues Less Expenses	53,401	(135,781)	-	-	-		

Notes:
None

County Administration

Mission Statement

The mission of County Administrator is to provide leadership and support services to the Board of County Commissioners, County Departments and members of the public so they can provide and experience transparent, responsive and effective government.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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Department Budget Summary by Fund

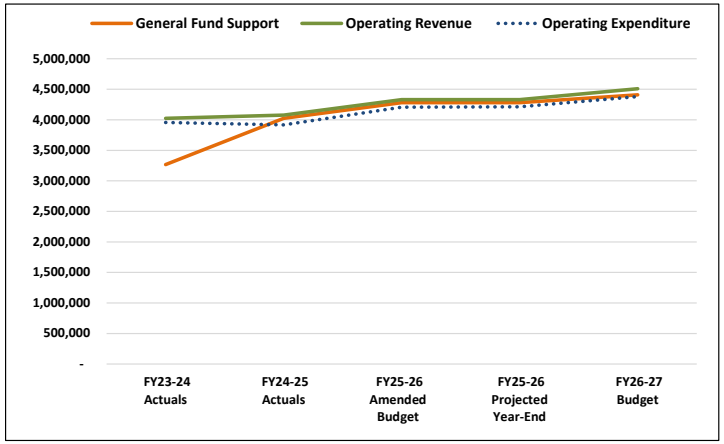
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
County Administration	Office of County Administrator	3,200,237	471,906	3,672,143	3,200,235	87%	11.0	11.0	0.0
	Outreach Program	99,893		99,893	-	0%	-	-	-
	BCC Office	1,208,765		1,208,765	1,208,765	100%	5.0	5.0	-
	TOTAL	4,508,895	471,906	4,980,801	4,409,000	89%	16.0	16.0	0.0
	FY25-26 Budget (Amended)	4,330,292	2,200,000	6,530,292	4,280,725	66%	16.0	16.0	0.0
	$ Increase (Decrease)	178,603	-1,728,094	-1,549,491	128,275		0.0	0.0	0.0
	% Increase (Decrease)	4%	-79%	-24%	3%		0%	0%	-

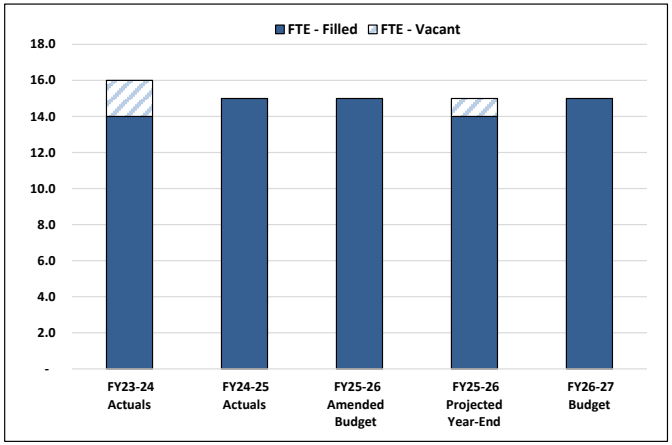
General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

12-County Administration / 100-General Fund
Summary of Revenue and Expense

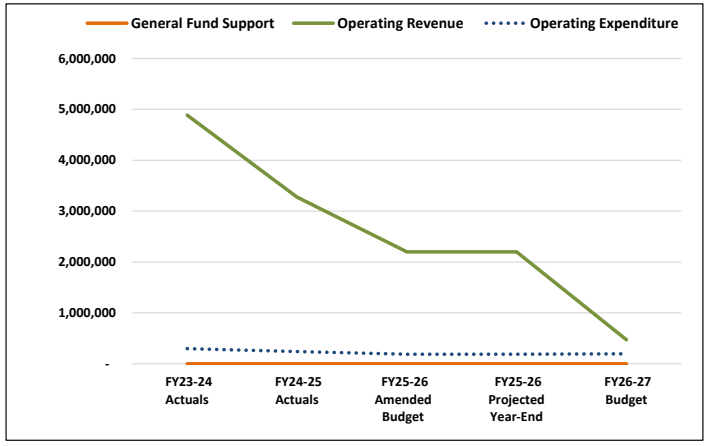
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	757,536	52,779	49,567	49,567	99,893	50,326	102%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	3,266,430	4,024,160	4,280,725	4,280,725	4,409,000	128,275	3%
Operating Revenue	**4,023,966**	**4,076,939**	**4,330,292**	**4,330,292**	**4,508,893**	**178,601**	**4%**
Total Revenue	**4,023,966**	**4,076,939**	**4,330,292**	**4,330,292**	**4,508,893**	**178,601**	**4%**
Personnel Services	3,181,268	3,232,307	3,488,732	3,441,887	3,525,226	36,493	1%
Materials and Services	769,078	684,400	716,559	770,403	854,919	138,360	19%
Capital Outlay	4,603	-	-	-	-	-	-
Operating Expenditure	**3,954,949**	**3,916,707**	**4,205,291**	**4,212,290**	**4,380,145**	**174,854**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	69,017	110,232	125,000	118,000	128,750	3,750	3%
Transfers	-	50,000	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,023,966**	**4,076,939**	**4,330,291**	**4,330,290**	**4,508,895**	**178,604**	**4%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,023,966**	**4,076,939**	**4,330,291**	**4,330,290**	**4,508,895**	**178,604**	**4%**
Revenues Less Expenses	**-**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	16.0	15.0	15.0	15.0	15.0	-	
FTE - Filled	14.0	15.0	15.0	14.0	15.0	1.0	
FTE - Vacant	2.0	-	-	1.0	-	(1.0)	

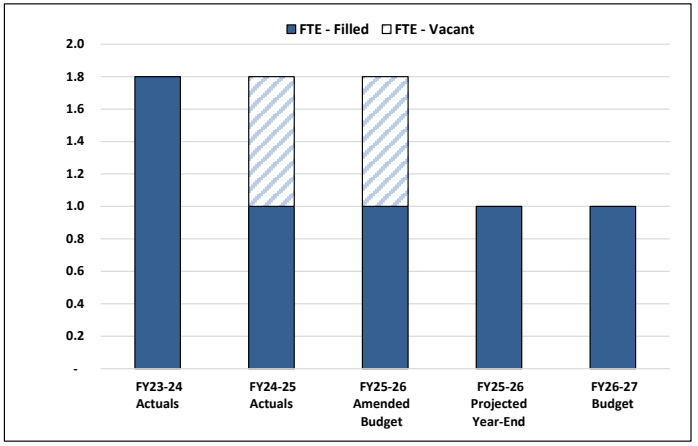




12-County Administration / 230-Special Grants Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	1,130	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	4,887,021	3,277,049	2,200,000	2,200,000	471,906	(1,728,094)	-79%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**4,887,021**	**3,277,049**	**2,200,000**	**2,200,000**	**471,906**	**(1,728,094)**	**-79%**
Total Revenue	**4,887,021**	**3,278,179**	**2,200,000**	**2,200,000**	**471,906**	**(1,728,094)**	**-79%**
Personnel Services	297,939	185,103	188,061	188,062	194,757	6,696	4%
Materials and Services	-	56,377	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**297,939**	**241,480**	**188,061**	**188,062**	**194,757**	**6,696**	**4%**
Debt Service	-	-	-	-	-	-	-
Special Payments	4,587,952	3,112,052	2,011,940	2,011,940	277,147	(1,734,793)	-86%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,885,891**	**3,353,532**	**2,200,001**	**2,200,002**	**471,904**	**(1,728,097)**	**-79%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,885,891**	**3,353,532**	**2,200,001**	**2,200,002**	**471,904**	**(1,728,097)**	**-79%**
Revenues Less Expenses	**1,130**	**(75,353)**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	1.8	1.8	1.8	1.0	1.0	-	
FTE - Filled	1.8	1.0	1.0	1.0	1.0	-	
FTE - Vacant	-	0.8	0.8	-	-	-	





FY26-27: Looking Ahead

FY26-27 Opportunities

- The Board of County Commissioners have refreshed Performance Clackamas, which is giving new focus and clarity to the direction of Clackamas County for 2025 – 2030.

FY26-27 Challenges

- Unknowns regarding state, federal and other level funding. Various initiatives may have funding revoked with little or no warning, leading to potential disruptions or cessation of critical services with no available dollars to bridge the gaps.
- Delivering on the Board of County Commissioners strategic goals, and other priorities, with limited time and resources.

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
County Administration	Office of County Administrator	3,200,237	471,906	3,672,143	3,200,235	87%	11.0	11.0	0.0
	Outreach Program	99,893		99,893	-	0%	-	-	-
	BCC Office	1,208,765		1,208,765	1,208,765	100%	5.0	5.0	-
	TOTAL	4,508,895	471,906	4,980,801	4,409,000	89%	16.0	16.0	0.0
	FY25-26 Budget (Amended)	4,330,292	2,200,000	6,530,292	4,280,725	66%	16.0	16.0	0.0
	$ Increase (Decrease)	178,603	-1,728,094	-1,549,491	128,275		0.0	0.0	0.0
	% Increase (Decrease)	4%	-79%	-24%	3%		0%	0%	-

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

120101-Office of County Administrator

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**(54,960)**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,291,528	3,277,049	2,200,000	2,200,000	471,906	(1,728,094)	-79%
Charges, Fees, License, Permits, Fines	-	250	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,032,736	2,834,762	3,107,181	3,107,181	3,200,235	93,054	3%
Operating Revenue	**4,324,264**	**6,112,061**	**5,307,181**	**5,307,181**	**3,672,141**	**(1,635,040)**	**-31%**
Total Revenue	**4,324,264**	**6,057,101**	**5,307,181**	**5,307,181**	**3,672,141**	**(1,635,040)**	**-31%**
Personnel Services	2,174,423	2,409,504	2,572,692	2,525,847	2,593,683	20,992	1%
Materials and Services	385,502	500,846	597,550	651,394	672,561	75,011	13%
Capital Outlay	4,603	-	-	-	-	-	-
Operating Expense	**2,564,527**	**2,910,350**	**3,170,241**	**3,177,241**	**3,266,244**	**96,003**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,244,115	3,175,506	2,136,940	2,129,940	405,897	(1,731,043)	-81%
Transfers	-	50,000	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**4,808,642**	**6,135,855**	**5,307,181**	**5,307,181**	**3,672,141**	**(1,635,040)**	**-31%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**4,808,642**	**6,135,855**	**5,307,181**	**5,307,181**	**3,672,141**	**(1,635,040)**	**-31%**
Revenues Less Expenses	(484,378)	(78,755)	-	-	-		

Notes:
Moved Administrator's fund from 44240 to 43100

120102-Equity, Diversity & Inclusion

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**56,090**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	2,595,493	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	757,536	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,353,029**	**-**	**-**	**-**	**-**	**-**	**-**
Total Revenue	**3,353,029**	**56,090**	**-**	**-**	**-**	**-**	**-**
Personnel Services	287,378	8,339	-	-	-	-	-
Materials and Services	133,972	-	-	-	-	-	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**421,350**	**8,339**	**-**	**-**	**-**	**-**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,412,952	46,779	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,834,303**	**55,119**	**-**	**-**	**-**	**-**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,834,303**	**55,119**	**-**	**-**	**-**	**-**	**-**
Revenues Less Expenses	518,726	971	-	-	-		

Notes:
This program has been closed beginning FY24-25.

120103-Outreach Program

BCC Priority Alignment: Healthy People

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	52,529	49,567	49,567	99,893	50,326	102%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**-**	**52,529**	**49,567**	**49,567**	**99,893**	**50,326**	**102%**
Total Revenue	**-**	**52,529**	**49,567**	**49,567**	**99,893**	**50,326**	**102%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	50,101	49,567	49,567	99,893	50,326	102%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**50,101**	**49,567**	**49,567**	**99,893**	**50,326**	**102%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**50,101**	**49,567**	**49,567**	**99,893**	**50,326**	**102%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**50,101**	**49,567**	**49,567**	**99,893**	**50,326**	**102%**
Revenues Less Expenses	-	2,428	-	-	-		

Notes:
Split funding between two accounts: 44170 and 44240.

120104-BCC Office

BCC Priority Alignment: Public Trust in Good Government

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,233,694	1,189,398	1,173,544	1,173,544	1,208,765	35,221	3%
Operating Revenue	**1,233,694**	**1,189,398**	**1,173,544**	**1,173,544**	**1,208,765**	**35,221**	**3%**
Total Revenue	**1,233,694**	**1,189,398**	**1,173,544**	**1,173,544**	**1,208,765**	**35,221**	**3%**
Personnel Services	1,017,405	999,567	1,104,102	1,104,102	1,126,300	22,198	2%
Materials and Services	249,604	189,830	69,442	69,442	82,465	13,023	19%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,267,009**	**1,189,397**	**1,173,544**	**1,173,544**	**1,208,765**	**35,221**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	(97)	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,266,912**	**1,189,397**	**1,173,544**	**1,173,544**	**1,208,765**	**35,221**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,266,912**	**1,189,397**	**1,173,544**	**1,173,544**	**1,208,765**	**35,221**	**3%**
Revenues Less Expenses	(33,218)	-	-	-	-		

Notes:
None

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CLACKAMAS
COUNTY

Tourism

Mission Statement

Enhance the quality of life for residents by optimizing the economic impacts of the tourism industry derived from the County's Transient Room Tax.

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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County Administration - Tourism (12)

Department Budget Summary by Fund

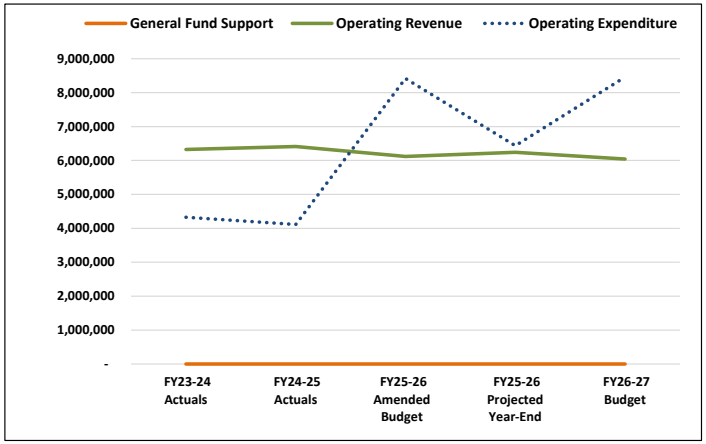
Line of Business	Program	FY26-27 Transient Lodging Tax Fund (255)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Tourism	Leadership & Administration	7,996,232	7,996,232	-	-	2.25	2.25	0
	Destination Development & Community Relations	2,302,365	2,302,365	-	-	4.7	2.7	2.0
	Region Cooperative Tourism Program	681,123	681,123	-	-	0.75	0.75	
	Marketing & Communication	3,369,302	3,369,302	-	-	3.0	3.0	
	Portland Region	193,000	193,000		-			
	TOTAL	14,542,022	14,542,022	-	-	10.7	8.7	2.0
	FY25-26 Budget (Amended)	15,416,651	15,416,651	-	-	9.7	8.7	1.0
	$ Increase (Decrease)	-874,630	-874,630	-		1	0	1
	% Increase (Decrease)	-6%	-6%	-		10%	0%	100%

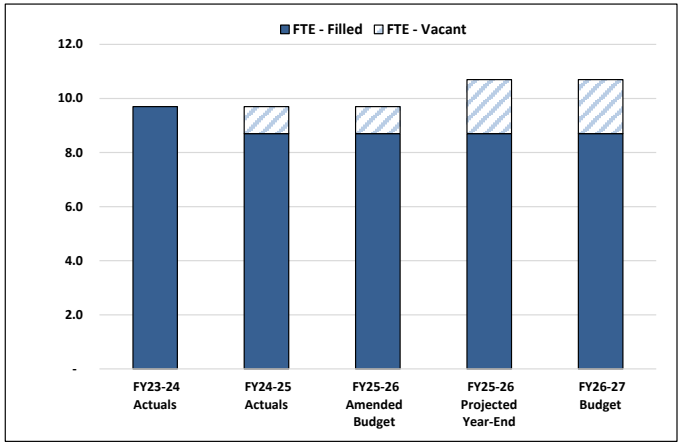
General Fund Support is a subsidy, net of any other revenue received by the department.

****FY26-27 FTE: The figures align to each department's updated personnel counts.***

12-County Administration / 255-Transient Lodging Tax Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	7,402,015	8,658,139	9,296,652	10,501,894	8,499,022	(797,630)	-9%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	593,232	577,743	570,000	693,225	693,000	123,000	22%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	5,729,777	5,834,690	5,550,000	5,550,000	5,350,000	(200,000)	-4%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**6,323,009**	**6,412,433**	**6,120,000**	**6,243,225**	**6,043,000**	**(77,000)**	**-1%**
Total Revenue	**13,725,023**	**15,070,572**	**15,416,652**	**16,745,119**	**14,542,022**	**(874,630)**	**-6%**
Personnel Services	1,545,963	1,466,877	1,647,993	1,647,992	1,964,538	316,545	19%
Materials and Services	2,778,222	2,646,714	6,768,658	4,790,002	6,495,495	(273,163)	-4%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**4,324,185**	**4,113,591**	**8,416,651**	**6,437,994**	**8,460,033**	**43,382**	**1%**
Debt Service	-	-	-	-	-	-	-
Special Payments	542,700	455,087	2,000,000	1,808,103	881,989	(1,118,011)	-56%
Transfers	200,000	-	-	-	-	-	-
Contingency	-	-	5,000,000	-	5,200,000	200,000	4%
Total Appropriated	**5,066,885**	**4,568,678**	**15,416,651**	**8,246,097**	**14,542,022**	**(874,629)**	**-6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**5,066,885**	**4,568,678**	**15,416,651**	**8,246,097**	**14,542,022**	**(874,629)**	**-6%**
Revenues Less Expenses	**8,658,139**	**10,501,894**	**-**	**8,499,022**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	9.7	9.7	9.7	10.7	10.7	-	
FTE - Filled	9.7	8.7	8.7	8.7	8.7	-	
FTE - Vacant	-	1.0	1.0	2.0	2.0	-	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Will be fully staffed in FY26-27; however still below staffing levels pre-COVID.
- Carry-over from previous FY will go into new investments, including:
  - Increase in our annual grant program by $100,000.
  - Funding to support a tourism business accessibility enhancement program.
  - Additional advertising to win market share in a challenging visitor economy.

FY26-27 Challenges

- Anticipated decrease in TLT collections for FY26-27 based on economic climate and continued drop in international visitation. Dropped from $5.35M top $5.15M. This is consistent with other Portland Metro Area TLT collection forecasting.
- Concerns about wildfire impacts due to slow snow season.
- Increased reserve slightly to better reflect 1 years' worth of TLT income.
  - Creates additional buffer for potential wildfire recovery response.

County Administration - Tourism (12)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Transient Lodging Tax Fund (255)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Tourism	Leadership & Administration	7,996,232	7,996,232	-	-	2.25	2.25	0
	Destination Development & Community Relations	2,302,365	2,302,365	-	-	4.7	2.7	2.0
	Region Cooperative Tourism Program	681,123	681,123	-	-	0.75	0.75	
	Marketing & Communication	3,369,302	3,369,302	-	-	3.0	3.0	
	Portland Region	193,000	193,000		-			
	TOTAL	14,542,022	14,542,022	-	-	10.7	8.7	2.0
	FY25-26 Budget (Amended)	15,416,651	15,416,651	-	-	9.7	8.7	1.0
	$ Increase (Decrease)	-874,630	-874,630	-		1	0	1
	% Increase (Decrease)	-6%	-6%	-		10%	0%	100%

General Fund Support is a subsidy, net of any other revenue received by the department.

****FY26-27 FTE: The figures align to each department's updated personnel counts.***

CLACKAMAS COUNTY

120201-Leadership & Administration

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**5,874,179**	**7,838,122**	**8,304,706**	**9,129,863**	**6,763,145**	**(1,541,561)**	**-19%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	3,179,930	2,133,211	325,510	325,510	1,233,087	907,577	279%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**3,179,930**	**2,133,211**	**325,510**	**325,510**	**1,233,087**	**907,577**	**279%**
Total Revenue	**9,054,108**	**9,971,333**	**8,630,216**	**9,455,373**	**7,996,232**	**(633,984)**	**-7%**
Personnel Services	577,029	438,967	579,296	579,296	458,496	(120,800)	-21%
Materials and Services	438,958	402,503	3,050,920	2,112,932	2,337,736	(713,184)	-23%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,015,987**	**841,470**	**3,630,217**	**2,692,228**	**2,796,232**	**(833,985)**	**-23%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	200,000	-	-	-	-	-	-
Contingency	-	-	5,000,000	-	5,200,000	200,000	4%
Total Appropriated	**1,215,987**	**841,470**	**8,630,217**	**2,692,228**	**7,996,232**	**(633,985)**	**-7%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,215,987**	**841,470**	**8,630,217**	**2,692,228**	**7,996,232**	**(433,985)**	**-5%**
Revenues Less Expenses	7,838,122	9,129,863	-	6,763,145	-		

Notes:
None

CLACKAMAS COUNTY

120202-Destination Development & Community Relations

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**831,641**	**604,165**	**685,844**	**1,002,621**	**854,754**	**168,910**	**25%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	891,394	1,387,128	2,323,660	2,323,660	1,447,611	(876,049)	-38%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**891,394**	**1,387,128**	**2,323,660**	**2,323,660**	**1,447,611**	**(876,049)**	**-38%**
Total Revenue	**1,723,035**	**1,991,293**	**3,009,504**	**3,326,281**	**2,302,365**	**(707,139)**	**-23%**
Personnel Services	294,232	319,568	317,054	317,054	793,606	476,553	150%
Materials and Services	318,039	255,161	692,449	346,370	626,770	(65,679)	-9%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**612,271**	**574,729**	**1,009,503**	**663,424**	**1,420,376**	**410,874**	**41%**
Debt Service	-	-	-	-	-	-	-
Special Payments	506,600	413,943	2,000,000	1,808,103	881,989	(1,118,011)	-56%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,118,870**	**988,672**	**3,009,503**	**2,471,527**	**2,302,365**	**(707,137)**	**-23%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,118,870**	**988,672**	**3,009,503**	**2,471,527**	**2,302,365**	**(707,137)**	**-23%**
Revenues Less Expenses	604,165	1,002,621	-	854,754	-		

Notes:
None

CLACKAMAS COUNTY

120203-Region Cooperative Tourism Program

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**83,007**	**168,935**	**40,000**	**106,902**	**181,123**	**141,123**	**353%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	593,232	577,743	570,000	693,225	500,000	(70,000)	-12%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	56,502	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**649,734**	**577,743**	**570,000**	**693,225**	**500,000**	**(70,000)**	**-12%**
Total Revenue	**732,741**	**746,678**	**610,000**	**800,127**	**681,123**	**71,123**	**12%**
Personnel Services	120,177	115,143	135,141	135,140	143,564	8,423	6%
Materials and Services	407,529	483,490	474,860	483,864	537,559	62,699	13%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**527,705**	**598,632**	**610,001**	**619,004**	**681,123**	**71,122**	**12%**
Debt Service	-	-	-	-	-	-	-
Special Payments	36,100	41,144	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**563,805**	**639,776**	**610,001**	**619,004**	**681,123**	**71,122**	**12%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**563,805**	**639,776**	**610,001**	**619,004**	**681,123**	**71,122**	**12%**
Revenues Less Expenses	168,935	106,902	-	181,123	-		

Notes:
None

CLACKAMAS COUNTY

120204-Marketing & Communication

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**613,188**	**46,917**	**266,102**	**262,508**	**700,000**	**433,898**	**163%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,601,951	2,314,351	2,900,830	2,900,830	2,669,302	(231,528)	-8%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**1,601,951**	**2,314,351**	**2,900,830**	**2,900,830**	**2,669,302**	**(231,528)**	**-8%**
Total Revenue	**2,215,139**	**2,361,268**	**3,166,932**	**3,163,338**	**3,369,302**	**202,370**	**6%**
Personnel Services	554,525	593,199	616,502	616,502	568,872	(47,630)	-8%
Materials and Services	1,613,697	1,505,561	2,550,429	1,846,836	2,800,430	250,001	10%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**2,168,222**	**2,098,760**	**3,166,931**	**2,463,338**	**3,369,302**	**202,371**	**6%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**2,168,222**	**2,098,760**	**3,166,931**	**2,463,338**	**3,369,302**	**202,371**	**6%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**2,168,222**	**2,098,760**	**3,166,931**	**2,463,338**	**3,369,302**	**202,371**	**6%**
Revenues Less Expenses	46,917	262,508	-	700,000	-		

Notes:
None

CLACKAMAS COUNTY

120205-Portland Region

BCC Priority Alignment: Vibrant Economy

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**-**	**-**	**-**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	193,000	193,000	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**-**	**-**	**-**	**-**	**193,000**	**193,000**	**-**
Total Revenue	**-**	**-**	**-**	**-**	**193,000**	**193,000**	**-**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	193,000	193,000	-
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**-**	**-**	**-**	**-**	**193,000**	**193,000**	**-**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**-**	**-**	**-**	**-**	**193,000**	**193,000**	**-**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**-**	**-**	**-**	**-**	**193,000**	**193,000**	**-**
Revenues Less Expenses	-	-	-	-	-		

Notes:
New Program

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CLACKAMAS
COUNTY

Disaster Management

Mission Statement

The Mission of Disaster Management Department is to foster resilience through disaster planning, preparedness, response, recovery coordination, and Medical Examiner services to Clackamas County communities so they can equitably access resources, survive a disaster, and recover as timely and deliberately as possible.

CLACKAMAS COUNTY

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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County Admin - Disaster Management (23)

Department Budget Summary by Fund

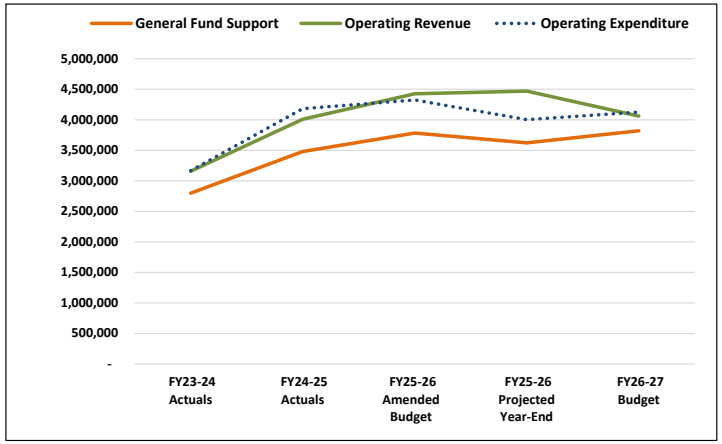
Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Disaster Management & Medical Examiner	Disaster Management	2,347,700		2,347,700	2,192,050	93%	9.0	9.0	-
	Medical Examiner's Office	1,607,950		1,607,950	1,607,950	100%	7.0	6.0	1.0
	Disaster Activation	20,000		20,000	20,000	100%			
	Disaster Management Grants	209,999		209,999	-	0%			
	TOTAL	4,185,649	-	4,185,649	3,820,000	91%	16.0	15.0	1.0
	FY25-26 Budget (Amended)	4,825,537	28,040	4,853,577	3,781,500	78%	15.0	13.0	2.0
	$ Increase (Decrease)	-639,888	-28,040	-667,928	38,500		1.0	2.0	(1.0)
	% Increase (Decrease)	-13%	-100%	-14%	1%		7%	15%	-50%

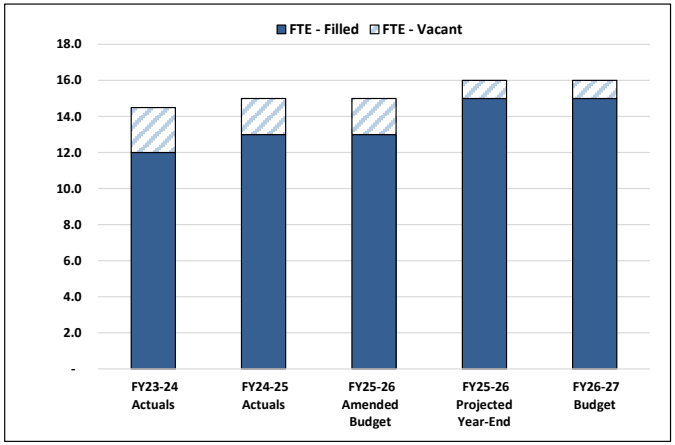
General Fund Support is a subsidy, net of any other revenue received by the department.

****FY26-27 FTE: The figures align to each department's updated personnel counts.***

23-County Admin - Disaster Mgmt / 100-General Fund
Summary of Revenue and Expense

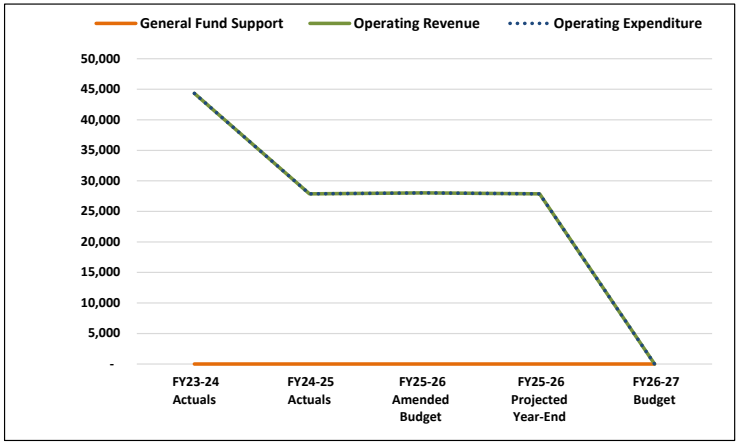
	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	573,844	543,224	400,607	304,692	123,549	(277,058)	-69%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	357,451	525,536	643,430	841,312	242,100	(401,330)	-62%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,975	2,116	-	7,877	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	2,797,984	3,480,389	3,781,500	3,620,976	3,820,000	38,500	1%
Operating Revenue	**3,157,410**	**4,008,041**	**4,424,930**	**4,470,165**	**4,062,100**	**(362,830)**	**-8%**
Total Revenue	**3,731,254**	**4,551,265**	**4,825,537**	**4,774,857**	**4,185,649**	**(639,888)**	**-13%**
Personnel Services	2,285,728	2,620,079	3,101,643	3,290,653	3,442,435	340,793	11%
Materials and Services	875,654	1,013,387	1,223,288	643,016	684,705	(538,583)	-44%
Capital Outlay	5,000	548,695	-	67,545	-	-	-
Operating Expenditure	**3,166,383**	**4,182,161**	**4,324,930**	**4,001,214**	**4,127,140**	**(197,790)**	**-5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,803	64,412	500,607	584,944	58,508	(442,099)	-88%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**3,169,185**	**4,246,573**	**4,825,537**	**4,586,158**	**4,185,648**	**(639,889)**	**-13%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**3,169,185**	**4,246,573**	**4,825,537**	**4,586,158**	**4,185,648**	**(639,889)**	**-13%**
Revenues Less Expenses	**562,069**	**304,693**	**-**	**188,699**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	14.5	15.0	15.0	16.0	16.0	-	
FTE - Filled	12.0	13.0	13.0	15.0	15.0	-	
FTE - Vacant	2.5	2.0	2.0	1.0	1.0	-	

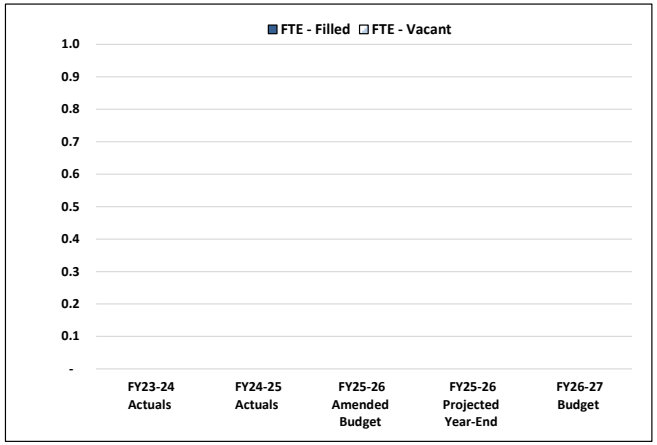




23-County Admin - Disaster Mgmt / 230-Special Grants Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	44,333	27,883	28,040	27,883	-	(28,040)	-100%
Charges, Fees, License, Permits	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**44,333**	**27,883**	**28,040**	**27,883**	**-**	**(28,040)**	**-100%**
Total Revenue	**44,333**	**27,883**	**28,040**	**27,883**	**-**	**(28,040)**	**-100%**
Personnel Services	-	-	-	-	-	-	-
Materials and Services	-	-	-	-	-	-	-
Capital Outlay	44,333	27,883	28,040	27,883	-	(28,040)	-100%
Operating Expenditure	**44,333**	**27,883**	**28,040**	**27,883**	**-**	**(28,040)**	**-100%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**44,333**	**27,883**	**28,040**	**27,883**	**-**	**(28,040)**	**-100%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**44,333**	**27,883**	**28,040**	**27,883**	**-**	**(28,040)**	**-100%**
Revenues Less Expenses	**-**	**-**	**-**	**-**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	-	-	-	-	-	-	
FTE - Filled	-	-	-	-	-	-	
FTE - Vacant	-	-	-	-	-	-	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Secure Rural Schools Title III (O&C Lands) Funds have enabled Disaster Management to carry out action items in the Community Wildfire Protection Plan.

FY26-27 Challenges

- Federal government grant requirements and availability negatively impact staff and project funding.
- The Medical Examiner's Office will need to move to a new facility by June 30, 2027, due to the contract with the Oregon State Police ending.
- Increased case volume in the Medical Examiner's Office.
- The Medical Examiner's Office will need to replace an aging vehicle in FY26-27 to avoid losing operational capacity and relying on costly contractors.

County Admin - Disaster Management (23)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 General Fund (100)	FY26-27 Special Grants Fund (230)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE ** Total	Filled	Vacant
Disaster Management & Medical Examiner	Disaster Management	2,347,700		2,347,700	2,192,050	93%	9.0	9.0	-
	Medical Examiner's Office	1,607,950		1,607,950	1,607,950	100%	7.0	6.0	1.0
	Disaster Activation	20,000		20,000	20,000	100%			
	Disaster Management Grants	209,999		209,999	-	0%			
	TOTAL	4,185,649	-	4,185,649	3,820,000	91%	16.0	15.0	1.0
	FY25-26 Budget (Amended)	4,825,537	28,040	4,853,577	3,781,500	78%	15.0	13.0	2.0
	$ Increase (Decrease)	-639,888	-28,040	-667,928	38,500		1.0	2.0	(1.0)
	% Increase (Decrease)	-13%	-100%	-14%	1%		7%	15%	-50%

General Fund Support is a subsidy, net of any other revenue received by the department.

****FY26-27 FTE: The figures align to each department's updated personnel counts.***

230101-Disaster Management

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**(152,096)**	**-**	**106,437**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	52,355	327,335	147,690	124,903	155,650	7,960	5%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	1,205	2,116	-	7,877	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,584,866	2,127,425	2,127,521	1,993,243	2,192,050	64,529	3%
Operating Revenue	**1,638,426**	**2,456,877**	**2,275,211**	**2,126,023**	**2,347,700**	**72,489**	**3%**
Total Revenue	**1,638,426**	**2,304,780**	**2,275,211**	**2,232,460**	**2,347,700**	**72,489**	**3%**
Personnel Services	1,262,191	1,505,677	1,817,529	1,874,977	2,018,197	200,667	11%
Materials and Services	424,370	653,270	429,642	327,884	329,503	(100,139)	-23%
Capital Outlay	49,333	39,396	28,040	29,599	-	(28,040)	-100%
Operating Expense	**1,735,894**	**2,198,343**	**2,275,211**	**2,232,460**	**2,347,700**	**72,488**	**3%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,735,894**	**2,198,343**	**2,275,211**	**2,232,460**	**2,347,700**	**72,488**	**3%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,735,894**	**2,198,343**	**2,275,211**	**2,232,460**	**2,347,700**	**72,488**	**3%**
Revenues Less Expenses	(97,468)	106,437	-	-	-		

Notes:
Federal grant availability and funding level remains unpredictable.

230102-Medical Examiner's Office

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	-	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	1,198,118	1,345,229	1,533,979	1,533,979	1,607,950	73,971	5%
Operating Revenue	**1,198,118**	**1,345,229**	**1,533,979**	**1,533,979**	**1,607,950**	**73,971**	**5%**
Total Revenue	**1,198,118**	**1,345,229**	**1,533,979**	**1,533,979**	**1,607,950**	**73,971**	**5%**
Personnel Services	1,023,537	1,114,402	1,284,113	1,311,103	1,359,198	75,085	6%
Materials and Services	214,410	230,827	249,866	222,876	248,752	(1,114)	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**1,237,947**	**1,345,229**	**1,533,979**	**1,533,979**	**1,607,950**	**73,971**	**5%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**1,237,947**	**1,345,229**	**1,533,979**	**1,533,979**	**1,607,950**	**73,971**	**5%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**1,237,947**	**1,345,229**	**1,533,979**	**1,533,979**	**1,607,950**	**73,971**	**5%**
Revenues Less Expenses	(39,829)	-	-	-	-		

Notes:
Medical Examiner's Office will be relocating in starting in FY27-28.

230103-Disaster Activation

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**-**	**(5,286)**	**-**	**45,909**	**-**	**-**	**-**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	20,633	51,195	-	-	-	-	-
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	769	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	15,000	7,735	120,000	93,754	20,000	(100,000)	-83%
Operating Revenue	**36,403**	**58,930**	**120,000**	**93,754**	**20,000**	**(100,000)**	**-83%**
Total Revenue	**36,403**	**53,644**	**120,000**	**139,663**	**20,000**	**(100,000)**	**-83%**
Personnel Services	-	-	-	35,369	-	-	-
Materials and Services	31,712	7,735	20,000	4,294	20,000	-	0%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**31,712**	**7,735**	**20,000**	**39,663**	**20,000**	**-**	**0%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	100,000	100,000	-	(100,000)	-100%
Transfers	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**31,712**	**7,735**	**120,000**	**139,663**	**20,000**	**(100,000)**	**-83%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**31,712**	**7,735**	**120,000**	**139,663**	**20,000**	**(100,000)**	**-83%**
Revenues Less Expenses	4,691	45,909	-	-	-		

Notes:
None

230104-Disaster Management Grants

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**573,844**	**700,607**	**400,607**	**152,346**	**123,549**	**(277,058)**	**-69%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	328,796	174,889	523,780	744,292	86,450	(437,330)	-83%
Charges, Fees, License, Permits, Fines	-	-	-	-	-	-	-
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	(0)	-	-	-	-	-	-
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-
Operating Revenue	**328,796**	**174,889**	**523,780**	**744,292**	**86,450**	**(437,330)**	**-83%**
Total Revenue	**902,640**	**875,495**	**924,387**	**896,638**	**209,999**	**(714,388)**	**-77%**
Personnel Services	-	-	-	69,204	65,041	65,041	-
Materials and Services	205,162	121,556	523,780	87,962	86,450	(437,330)	-83%
Capital Outlay	-	355,529	-	65,829	-	-	-
Operating Expense	**205,162**	**477,085**	**523,780**	**222,995**	**151,491**	**(372,289)**	**-71%**
Debt Service	-	-	-	-	-	-	-
Special Payments	2,803	64,412	400,607	484,944	58,508	(342,099)	-85%
Transfers	-	181,653	-	-	-	-	-
Contingency	-	-	-	-	-	-	-
Total Appropriated	**207,965**	**723,149**	**924,387**	**707,939**	**209,999**	**(714,388)**	**-77%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**207,965**	**723,149**	**924,387**	**707,939**	**209,999**	**(714,388)**	**-77%**
Revenues Less Expenses	694,675	152,346	-	188,699	-		

Notes:
None

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CLACKAMAS
COUNTY

Law Library

Mission Statement

The Law Library helps provide equal access to justice for both the legal community and public through legal resources, legal research assistance, and legal information.

Proposed Budget Presentation

Fiscal Year 2026-2027

May 2026

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County Admin - Law Library (27)

Department Budget Summary by Fund

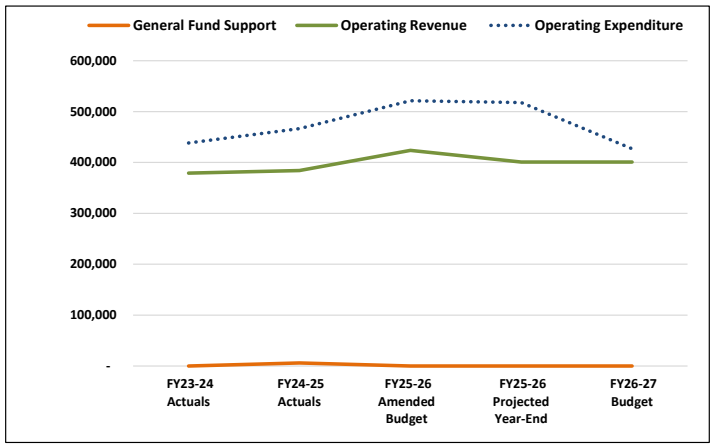
Line of Business	Program	FY26-27 Law Library Fund (211)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Law Library Administration	Law Library Services	426,983	426,983	-	0%	2.0	1.5	0.5
	TOTAL	426,983	426,983	-	0%	2.0	1.5	0.5
	FY25-26 Budget (Amended)	571,374	571,374		0%	2.0	2.0	0.0
	$ Increase (Decrease)	(144,391)	(144,391)	-		0.0	(0.5)	0.5
	% Increase (Decrease)	-25%	-25%	-		1%	-25%	-

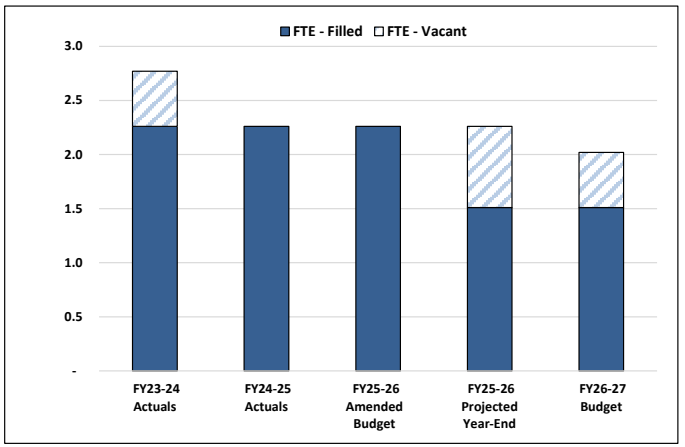
General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

27-County Admin - Law Library / 211-Law Library Fund
Summary of Revenue and Expense

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget to Budget: $ Variance	Budget to Budget: % Variance
Beginning Fund Balance	284,874	225,564	147,554	143,093	26,218	(121,336)	-82%
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits	362,720	362,241	407,820	384,765	384,765	(23,055)	-6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	16,401	15,928	16,000	16,000	16,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	6,011	-	-	-	-	-
Operating Revenue	**379,121**	**384,179**	**423,820**	**400,765**	**400,765**	**(23,055)**	**-5%**
Total Revenue	**663,995**	**609,743**	**571,374**	**543,858**	**426,983**	**(144,391)**	**-25%**
Personnel Services	284,046	295,490	333,060	336,361	276,872	(56,189)	-17%
Materials and Services	154,385	171,160	188,313	181,279	150,111	(38,202)	-20%
Capital Outlay	-	-	-	-	-	-	-
Operating Expenditure	**438,431**	**466,650**	**521,374**	**517,640**	**426,983**	**(94,391)**	**-18%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	50,000	-	-	(50,000)	-100%
Total Appropriated	**438,431**	**466,650**	**571,374**	**517,640**	**426,983**	**(144,391)**	**-25%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**438,431**	**466,650**	**571,374**	**517,640**	**426,983**	**(144,391)**	**-25%**
Revenues Less Expenses	**225,564**	**143,093**	**-**	**26,218**	**-**		
Full Time Equivalent (FTE)				*As Of 04/2026*			
FTE - Total	2.8	2.3	2.3	2.3	2.0	(0.2)	
FTE - Filled	2.3	2.3	2.3	1.5	1.5	-	
FTE - Vacant	0.5	-	-	0.8	0.5	(0.2)	





FY26-27: Looking Ahead

FY26-27 Opportunities

- Complete Collection.
- New catalog.
- Increased patron usage.
- New facilities.
- Revitalize programming and collaborations.

FY26-27 Challenges

- Potential Legislative Change/ Statutory Authority.

County Admin - Law Library (27)

Department Budget Summary by Fund

Line of Business	Program	FY26-27 Law Library Fund (211)	FY26-27 Total Budget	FY26-27 General Fund Support in Budget*	% of Total	FY26-27 FTE **		
						Total	Filled	Vacant
Law Library Administration	Law Library Services	426,983	426,983	-	0%	2.0	1.5	0.5
	TOTAL	426,983	426,983	-	0%	2.0	1.5	0.5
	FY25-26 Budget (Amended)	571,374	571,374		0%	2.0	2.0	0.0
	$ Increase (Decrease)	(144,391)	(144,391)	-		0.0	(0.5)	0.5
	% Increase (Decrease)	-25%	-25%	-		1%	-25%	-

General Fund Support is a subsidy, net of any other revenue received by the department.

***** FY26-27 FTE: The figures align to each department's updated personnel counts.***

270101-Law Library Services

BCC Priority Alignment: Safe, Secure, and Livable Communities

Program Budget Summary

	FY23-24 Actuals	FY24-25 Actuals	FY25-26 Amended Budget	FY25-26 Projected Year-End	FY26-27 Budget	Budget-to-Budget: $ Variance	Budget-to-Budget: % Variance
Beginning Fund Balance	**284,874**	**225,564**	**147,554**	**143,093**	**26,218**	**(121,336)**	**-82%**
Taxes	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	362,720	362,241	407,820	384,765	384,765	(23,055)	-6%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-
All Other Revenue Resources	16,401	15,928	16,000	16,000	16,000	-	0%
Other Interfund Transfers	-	-	-	-	-	-	-
General Fund Support	-	6,011	-	-	-	-	-
Operating Revenue	**379,121**	**384,179**	**423,820**	**400,765**	**400,765**	**(23,055)**	**-5%**
Total Revenue	**663,995**	**609,743**	**571,374**	**543,858**	**426,983**	**(144,391)**	**-25%**
Personnel Services	284,046	295,490	333,060	336,361	276,872	(56,189)	-17%
Materials and Services	154,385	171,160	188,313	181,279	150,111	(38,202)	-20%
Capital Outlay	-	-	-	-	-	-	-
Operating Expense	**438,431**	**466,650**	**521,374**	**517,640**	**426,983**	**(94,391)**	**-18%**
Debt Service	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-
Contingency	-	-	50,000	-	-	(50,000)	-100%
Total Appropriated	**438,431**	**466,650**	**571,374**	**517,640**	**426,983**	**(144,391)**	**-25%**
Reserve for Future Expenditures	-	-	-	-	-	-	-
Total Expense	**438,431**	**466,650**	**571,374**	**517,640**	**426,983**	**(194,391)**	**-34%**
Revenues Less Expenses	225,564	143,093	-	26,218	-		

Notes:
None

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