

Wednesday, July 16, 2025 7:30 AM – 9:00 AM

Virtual Meeting:

https://clackamascounty.zoom.us/j/83353783500?pwd=aLXUSeVDaf1PcyLnQfhjk6gNj0R41 g.1

Agenda

- 7:30 a.m. Welcome & Introductions
- 7:35 a.m. JPACT Updates (JPACT Materials)
 - Upcoming JPACT Agenda
 Presenting: Mayor Joe Buck, Lake Oswego
 - Interstate Bridge Replacement (IBR) MTIP Amendment *Presenting: Greg Johnson and Ray Mabey, IBR Team Members*
 - RFFA Step 2 Engagement Opportunity Presenting: Jamie Stasny and Jeff Owen, Clackamas
 - TPAC Updates Presenting: Jeff Owen, Clackamas; Will Farley, Lake Oswego

8:10 a.m. MPAC Updates (MPAC Materials)

- Upcoming MPAC Agenda
 Presenting: Mayor Joe Buck, Lake Oswego
- Housing Coordination Strategy Update
 Presenting: Eryn Kehe, Metro
- Metro Future Vision Project Update *Presenting: Jess Zdeb, Metro*
- MTAC Updates Presenting: Jamie Stasny, Clackamas; Laura Terway, Happy Valley

Attachments:

JPACT and MPAC Work Programs	Page 02
IBR Support Materials	Page 05
Regional Housing Coordination Strategy Materials	Page 12
Future Vision Project Materials	Page 26
Team TPAC & MTAC Reports (TPAC Pending)	Page 33

2025 JPACT Work Program

As of 6/10/25

Items in italics are tentative

 May 15, 2025- in person Resolution no. 25-5493 For the Purpose of Adding of Canceling Two Projects to the 2024- 27 MTIP to Meet Federal Project Delivery Requirements (consent) Consideration of the April 17, 2025 JPACT 	 Special JPACT workshop May 22, 2025- online RFFA Step 1A.1 Bond: Candidate project presentations (90 min) Burnside Bridge Sunrise Montgomery Park
 Minutes (consent) Federal Surface Transportation Reauthorization regional priorities (action) Regional Flexible Funds Allocation: Step 2 (Grace Cho, Metro; 30 min) TV Highway LPA Update (Jess Zdeb, Metro; 20 min) Montgomery Park LPA Update (Alex Oreschak, Metro; 20 min) Community Connector Transit Study (Ally Holmqvist, Metro; 20 min) 	 TV Highway 82nd Avenue
June 12, 2025- in person	June 26, 2025- in person (additional JPACT
 Consideration of the May 15, 2025 JPACT Meeting Minutes (consent) Consideration of the May 22, 2025 JPACT Meeting Minutes (consent) 82nd Avenue LPA adoption (action) TV Highway LPA adoption (action) RFFA Step 1A: Bond discussion 30 min US DOT Certification of MPO: Findings (Tom Kloster and Ted Leybold & Federal staff; 40 min) 	 Consideration of the June 12, 2025 JPACT Meeting Minutes (consent) Montgomery Park LPA adoption (action) State Legislative Update (Anneliese Koehler, 20 min) IBR MTIP Amendment (Zoie Wesenberg, ODOT; 30 min) RFFA Step 2
July 17, 2025- in person	August- cancelled
 JPACT Trip update (Comment from the chair) Annual Transit Budget updates (comment) Title VI Plan Adoption (consent) IBR MTIP Amendment (action) RFFA Step 1A Bond (action) RFFA Step 2 (action) 	

 September 18, 2025- online MTIP update (20 min) Regional Emergency Transportation Routes (RETR) update (20 min) RTP amendment bundles for corridor projects Cooling Corridors HOLD for Sunrise Acceptance of Action Plan 	 October 16, 2025- in person JPACT trip report back Regional Rail Study: Findings and Recommendations (Elizabeth Mros- O'Hara, Metro; 20 min) CCT Study: Priorities HOLD for IBR LUFO
	MPACT- October 25 th
November 20, 2025- online	December 18, 2025- in person
 MTIP Information Update/Timeline (Blake Perez, Metro; 20 min) 	 SS4A Annual update •

Holding Tank:

• Better Bus Program update

2025 MPAC Work Plan

Updated 6/12/25

May 28, 2025- online	June 25, 2025- in person
 Resolution no. 25-5495 For the Purpose of Endorsing the Locally Preferred Alternative for the 82nd Avenue Transit Project (action) Regional Housing Coordination Strategy - engagement themes; categories of preliminary list of strategies (Emily Lieb and Eryn Kehe, Metro; 45 min) Montgomery Park Streetcar LPA update (Alex Oreschak, Metro; 20 min) Comprehensive Climate Action Plan: greenhouse gas inventory and targets (Eliot Rose, Metro; 20 min) 	 Consideration of the May 28, 2025 MPAC meeting minutes MTAC nominations (consent) Montgomery Park Streetcar LPA adoption (action) (15 min) TV Highway LPA adoption (action) (15 min) Placemaking Grants Update (Dana Lucero, Metro; 30 min) Future Vision Commission update (Malu Wilkinson & Molly Cooney-Mesker; 30 min)
	August 27, 2025 cancelled
 September 24, 2025- in person Future Vision (30 minutes) Cooling Corridors (20 minutes) Supportive Housing Services Funding Update (20 minutes) Regional Housing Coordination Strategy Tentative: Dr. King (30 minutes) 	 October 22, 2025- online Regional Housing Coordination Strategy - evaluation framework and draft RHCS ((Emily Lieb and Eryn Kehe, Metro; 45 min) Future Vision Happy Valley presentation on downtown development
 November 19, 2025- online Future Vision 2040 Grants update 	 December 17, 2025- in person Future Vision Supportive Housing Services Funding Update





Interstate Bridge Replacement Program

Clackamas County Coordinating Committee

Greg Johnson IBR Program Administrator

Ray Mabey Assistant IBR Program Administrator

July 16, 2025

IBR Local, State, Regional and National Significance

- With I-5 as the most important freight corridor on the West Coast, replacing and modernizing the aging bridge is essential to support regional and national commerce.
- With one span more than a century old, delaying replacement jeopardizes the states' ability to reduce crashes, improve safety, and maintain access on a major freight and commuter corridor.
- IBR investments will ensure our infrastructure can withstand a major earthquake and maintain access for travelers and lifesaving services.
- The anticipated gross total economic benefit from construction is nearly double the cost to build the program.



For every **\$1 billion** spent on construction, it is estimated that **5,500 direct jobs and 10,900 indirect jobs** will be supported.









Interstate BRIDGE Replacement Program

Schedule will be updated as needed to reflect program changes and timeline.

Proposed Funding Sources

Cost Estimate: \$5B - \$7.5B

	Status	Expected Value
Existing State Funding	Committed	\$100 M
Connecting WA Funding—Mill Plain Interchange	Committed ¹	\$117 M
Move Ahead WA Funding	Committed	\$1,000 M
Oregon Funding Contribution	Committed	\$1,000 M
FHWA Bridge Investment Program Grant	Committed ²	\$1,500 M
USDOT Mega Grant	Committed	\$600 M
USDOT Reconnecting Communities Pilot Grant	Committed	\$30 M
Toll Funding	Committed ³	\$1,100 - 1,600 M
FTA New Starts CIG Funding	Prospective	\$900 - 1,100 M
IBR Funding Totals		\$6,347 - 7,047 M

Updated as of 02.28.2025

Interstate

BRIDGE

¹ These funds were deferred to a later date and adjusted for inflation by the Washington State Legislature in the 2023 session. ² Combines \$1 M BIP Planning Grant (2022) and \$1.499 B BIP Construction Grant (2024)

³Legislative authorization to toll has been secured in both states and toll funding of \$1.24 B has been confirmed by both states at toll rates assumed in the 2023 Financial Plan under a base case financing scenario. Toll rates and policies will be jointly set by the Washington State and Oregon Transportation Commissions. July 16, 2025

Federal Grant Information

	USDOT National Infrastructure Project Assistance (Mega) Grant	FHWA Bridge Investment Program Grant	USDOT Reconnecting Communities Pilot Grant	FTA Capital Investment Grant
Purpose	Large, complex projects that are difficult to fund.	Solely for bridges and crossings. Strong equity and climate component.	Projects focused on advancing and supporting the reconnection of communities divided by transportation infrastructure.	Funds transit capital investments. The major source of funding for IBR transit.
Flexible Funding	Yes – can be used for multimodal investments	No – can only be used for bridge and approaches	Yes – can be used for multimodal investments	No – can only be used for transit
Amount	\$600 million	\$1.5 billion	\$30 million	\$1 billion
Status	 Grant awarded in 2023 Grant agreement executed \$10 million obligated* 	 \$1 million BIP Planning grant awarded in 2022 with all funding obligated \$1.49 billion grant awarded in 2024 Grant agreement executed \$950,000 obligated* 	 Grant awarded in January 2025 	 Entered Project Development Phase September 2023 Full Funding Grant Agreement anticipated 2028



*Per the grant agreements, future obligations for the remaining funds will occur once the IBR Program reaches the construction phase



K21570 I-5: Columbia River (Interstate) Bridge

Preliminary Engineering

- Description of work:

- Provides additional funding for costs associated with continuing PE work for early construction packages, as well as overall program management for the 2025-27 biennium.
- Includes approximately \$89 million for ODOT to reimburse WSDOT for PE activities undertaken to date.

Right of Way

- Description of work:

- Allows the IBR Program to initiate the process to obligate right of way funds with adequate time to secure required approvals through the state right of way offices before beginning the acquisition process for early construction packages.
- Because the delivery of IBR investments is expected to be sequenced, formal discussions around property
 acquisitions will also be sequenced in conjunction with construction timelines.
- The IBR Program will do everything feasible to avoid and minimize potential impacts to property through final design and construction.

Utility Relocation

- Description of work:

The Program anticipates sharing preliminary designs with utility companies later this year, at which point some may need to begin their redesign work for the Program's initial construction packages.



K23877 I-5: Columbia River Bridge Replacement

Preliminary Engineering

 Description of work: Complete final design of the Columbia River Bridge Replacement

Construction

- Description of work: Construct the replacement I-5 bridge downstream of the existing bridge shore to shore over the Columbia River.
 - Two new bridges to accommodate highway, active transportation and transit modes
 - Shoulders on I-5 to accommodate Bus on Shoulder and improve safety



Illustration does not reflect the entirety of proposed IBR Program investments, or the property impacts that will result from final design.



K23876 I-5: OR & WA Precompletion Tolling Signage

Other Phase

- Description of work:

- Begin early procurement for toll gantries and cantilever sign structures.
- Due to long lead times, materials procurement must begin in fall 2025.
- Construction Phase
 - Description of work:
 - Initiate construction, including installation of new toll signage and two toll gantries, as well as electrical systems.







Stay Connected & Get Involved	
 Join us for IBR office hours, in person or virtually, and get your questions answered! Visit <u>interstatebridge.org/calendar</u> to schedule an appointment, email <u>info@interstatebridge.org</u> or call 	
Sign-up for our monthly newsletter: <u>interstatebridge.org/news</u>	
 Attend a program meeting or community engagement event: interstatebridge.org/calendar 	
Comments? Questions? Email <u>info@interstatebridge.org</u>	保護回
Follow us on social media: @IBRprogram	
 Evaluate our presentation and share your demographic information with our QR code 	
Interstate BRIDGE Replacement Program	July 16, 2025



For more information contact:

info@interstatebridge.org 360-859-0494 or 503-897-9218 888-503-6735 https://www.interstatebridge.org

Follow us on social: @IBRprogram







Thank you!

www.interstatebridge.org



Metro's Regional Housing Coordination Strategy

C4 July 16, 2025

State requirements under OHNA

- HB 2003 established the Oregon Housing Needs Analysis (OHNA) framework
- Cities and unincorporated counties with populations over 10,000 are required to create Housing Production Strategies every six years
- Metro is required to create a Regional Housing Coordination Strategy (RHCS) by December 2025

What is the Regional Housing Coordination Strategy?

List of actions Metro will take to promote housing production, affordability, and choice

- Coordinate with local production strategies
- Fill regional gaps (resources, capacity, tools)

What outcomes are we trying to achieve?

Development and maintenance of needed housing

- Diverse housing types
- High quality
- Physically accessible
- Affordable

Housing with access to economic opportunities, services and amenities

Affirmatively furthering fair housing (AFFH)

Where are we?

- ✓ Scope development
- ✓ Technical analysis
- Ongoing engagement
- Strategy evaluation
- Adoption



Creating the list of actions

Implementers Work Group

- Focus groups and member meetings
- Internal staff meetings
- Metro committees
- Research and interviews



Refining the actions for evaluation



Evaluation approach

Prioritizing a focused set of actions that Metro can **realistically implement** over the next six years as part of its RHCS.

Operational Considerations + Impact

Impact on Housing Stock Advancement of Fair Housing (AFFH) Principles

Highest scoring actions

- Housing pre-development and technical assistance
- Local HPS implementation funding and support
- New affordable housing bond
- Expand funding for the brownfield grant program
- Regionally available pool of housing professionals for technical assistance
- Community research of fair housing planning

- Regional affordable housing listing service
- Voucher portability
- Convene public funders and philanthropy
- Coordinated housing legislative agenda
- Evaluate alternative models for affordable housing financing
- Community collaboration
- Density minimums in new urban areas
- Regional land bank plan

Potential additions

Action	Description
Alternative home ownership opportunities	Develop a work program to explore alternative affordable home ownership opportunities; align with future affordable housing funding; align buyer assistance programs with middle housing development strategies; Research barriers and identify strategies to support multifamily home ownership strategies; Technical assistance for HOA structures. Support community ownership and stewardship models that ensure affordability
SDC assistance fund	over time. Explore the feasibility of creating an SDC assistance fund for affordable housing units, ADA units, units near frequent transit corridors, and units under 1000 SF.

Next steps



Questions & discussion

oregonmetro.gov



Action	Description
Housing pre-development and technical assistance	 Explore expanding eligible uses of 2040 Planning and Development Grants to: Fund pre-development and technical assistance, including planning, due diligence, and title clearing Include faith-based and culturally specific or other community-based organizations as eligible applicants
Local HPS implementation funding and support	Provide ongoing funding to support implementation of local Housing Production Strategies (HPS). Share effective housing strategies with cities that have not yet completed an HPS, identifying where Metro can offer funding or implementation support. Plan for Metro Councilors to meet annually with cities and counties to learn about their top two to three housing actions, understand where they are facing challenges, and identify resource gaps—helping to build urgency around solutions and promote local transparency.
New affordable housing bond	Develop a framework for a potential regional bond measure to fund affordable housing development and preservation. The framework should be informed by analysis of housing needs and trends and stakeholder engagement to define policy priorities; analysis of lessons learned from the 2018 regional housing bond; and public opinion research. The framework should evaluate production potential and policy outcomes for a range of funding models, including but not limited to a LIHTC gap funding model, as well as alternative ownership models, such as a community land trust models. It should also include consideration of preservation needs and acquisition/conversion opportunities.
Expand funding for the brownfield grant program	Assess where brownfield grants have been effective and where we need additional funding. Identify funding source (potentially CET/2040 Planning and Development Grants)
Regionally available pool of housing professionals for technical assistance	Use 2040 Planning and Development Grant funding to establish a centralized, regionally accessible pool of housing professionals that can help cities fill staff capacity gaps to meet OHNA program obligations (like HPS and HNA related work). Explore hiring on-call development services planners and building inspectors to support smaller jurisdictions with limited staff capacity. Use 2040 Planning and Development Grant funding to provide training, education, and technical assistance to improve local planning and implementation around fair housing. Identify opportunities to address gaps in fair housing compliance and education due to federal cuts.
Community research of fair housing planning	Fund community-led research and engagement as part of fair housing planning.

Action	Description
Regional affordable housing listing service	Create a regional listing service for affordable housing units that includes information like rent cost, availability, unit accessibility, supportive services, and property management.
Voucher portability	Work with county partners to improve regional portability of tenant-based long term rental assistance (including but not limited to Metro funded rental assistance).
Convene public funders and philanthropy	Convene affordable housing funders to develop a coordinated investment strategy for affordable housing development and preservation. Strategy to include ideas for aligning capital funding with ongoing funding for rental assistance, services, and operations. In coordination with GAPD/Council office, engage philanthropic organizations to identify opportunities for partnerships to support housing production and equitable housing access, particularly in light of federal actions impacting funding stability and policies related to fair housing.
Coordinated housing legislative agenda	Convene jurisdictional and industry partners to develop a coordinated advocacy agenda for state and federal policy and resources. This work could be led by the Council's proposed new Housing and Homelessness Policy Advisory Committee (HHPAC) in coordination with Metro Policy Advisory Committee (MPAC). Conduct research, convene stakeholders, and advocate for state building code reforms to lower the cost of building accessible units.
Evaluate alternative models	Evaluate existing models and develop recommendations for alternative affordable housing financing and ownership approaches that can complement LIHTC and gap funding approaches (e.g. social housing, mixed income, community land trust, resident owned cooperatives, etc.).
Community collaboration	Require or incentivize community co-design in practices in housing development projects receiving Metro public funds. Build infrastructure for community-developer collaboration (e.g. shared planning tables, facilitation, technical assistance).
Density minimums in new urban areas	Develop proposed amendments to Title 11 of Metro's Urban Growth Management Functional Plan to require minimum densities in new urban areas (concept planning requirement)
Regional land bank plan	Create a plan for a regional land bank, including land bank laws and procedures for running one. Define policy priorities and market/funding opportunities to support implementation. Explore a variety of ideas for land bank application, including: - Land banking in urban reserves - Social housing or community land trusts - Transit Oriented Development program - Land banking for a group of smaller infill parcels rather than one contiguous plot of land

Action	Description
Alternative home ownership opportunities	Develop a work program to explore alternative affordable home ownership opportunities; align with future affordable housing funding; align buyer assistance programs with middle housing development strategies; Research barriers and identify strategies to support multifamily home ownership strategies; Technical assistance for HOA structures. Support community ownership and stewardship models that ensure affordability over time.
SDC assistance fund	Explore the feasibility of creating an SDC assistance fund for affordable housing units, ADA units, units near frequent transit corridors, and units under 1000 SF.

Action	Description
Prevailing wage exemption	Support legislation that exempts affordable housing projects from prevailing wage requirements.
Displacement impact report	Explore potential Metro use of displacement impact reports when expending Metro funds (e.g. parks, trails, transportation, venues).
Eviction prevention funding	Expand and sustain eviction prevention funding.
Messaging and storytelling	Present housing data with the stories and lived experiences of people in the region to provide a more complete picture. Elevate positive storytelling about affordable housing through media, public education, and partnerships with local jurisdictions and nonprofits. Share successes of the Metro Affordable Housing Bond, TOD Program, etc.
Metro Urban Growth Management Functional Plan housing audit	Audit housing-related titles in the Urban Growth Management Functional Plan to identify possible amendments that would provide more clarity, consistency, and flexibility: potentially Titles 1, 6, 7, 10, 11, 12, 13, 14. Focus would be on removing regulatory barriers to multi-unit and middle housing.
Mapping parcels for development	Map parcels that may provide housing development opportunities including public ownership, non-profit or faith-based ownership, locations for use of SB8.
Best practices guides, innovation, research; opportunities to accelerate innovative building techniques	Convene partners to identify knowledge gaps and needs that hinder the adoption of innovative building practices that lower housing production and maintenance costs—such as mass timber, modular construction, and green building features. Based on feedback, conduct additional research/analysis or identify specific actions Metro could take to accelerate innovative approaches; these could take the form of policy research & analysis, funding & investment, pilot programs, advocacy, and more.
	Collect and share best practices/toolkits/model code resources (including ones currently in development at DLCD) for local jurisdictions to meet their housing needs. Metro work to clarify what would result in a coherent outcome and usable tools in the regional context.
Convene implementers and subject matter experts	Convene regional implementers and other subject matter experts – host regular communities of practice to discuss topics like how to align implementing codes to streamline expectations for developers and reduce permitting burden. Be a regional convener for implementers and subject matter experts by hosting regular communities of practice. These forums could include topics like how to align implementing codes to streamline expectations for developers and reduce permitting burden.
UGM process review	Explore existing UGB processes to identify ways to make the process more efficient and flexible.
Proposal for consortium for buying housing materials and services	Develop a proposal for a regional consortium that creates opportunities to purchase building materials and services at scale, supporting more cost-effective housing production. Metro could sponsor a collaborative purchasing pool and lower the costs of insurance and financing risks.

Action	Description
Recruitment of developers and capital	Develop a new work program to recruit middle and multi-unit housing developers and investors that are not currently working in the greater Portland region by highlighting local development opportunities and incentives. Look into podcasts with nationwide reach where local specialists speak to spark interest in the region and improve Portland's image/reputation. Share narratives that demonstrate that the Metro region is pro housing.
Convene partners to understand opportunities for Metro to advance 'naturally occurring affordable housing' preservation	Convene or participate in partner conversations to develop a coordinated strategy to support preservation of "naturally occurring affordable housing." Through conversations with partners, identify specific actions Metro could take to advance this work through research and analysis, funding and investment, pilot programs, advocacy, and more.
Risk pool for maintenance Create a risk pool that all project managers can access for maintenance needs.	
Landlord liaison program	Support landlord liaison programs that connect tenants with landlords willing to waive barriers such as credit score issues or criminal background checks.
Tech support on capacity analysis	Develop a proposed work program for Metro to become a centralized location for the data that is required for local jurisdiction's housing capacity analysis.
ADU informational program for homeowners	Enhance informational programs for homeowners on how they can utilize their properties for small scale development, such as ADUs.
Construction workforce	Develop a work program to identify how Metro could help find solutions to housing construction labor shortages, building on existing efforts through the Construction Career Pathways Program.
Incentives for strong HPS performance	Develop a proposal for how to offer incentives related to Metro's transportation and parks funding based on HPS performance.
Next generation of housing expertise	Develop Metro Housing Department internship program.
Permitting and production dashboard	Explore the creation of an online public dashboard for jurisdictional development services operations - average permitting times, housing production numbers, etc. Highlight jurisdictions who are hitting benchmarks or outperforming; use social media to celebrate good stories.

DRAFT: Revised List of Actions Metro's Regional Housing Coordination Strategy

Actions are listed in order of their ranking based on the revised evaluation criteria.

considering for INCLUSION based on rankings using evaluation criteria

considering for INCLUSION based on rankings + other criteria

considering for REMOVAL

ID	Actions	Description	
A	Housing pre- development and technical assistance	 Explore expanding eligible uses of 2040 Planning and Development Grants to: Fund pre-development and technical assistance, including planning, due diligence, and title clearing Include faith-based and culturally specific or other community-based organizations as eligible applicants 	
с	Local HPS implementation funding and support	 Provide ongoing funding to support implementation of local Housing Production Strategies (HPS). Share effective housing strategies with cities and counties that have not yet completed an HPS, identifying where Metro can offer funding or implementation support. Plan for Metro Councilors to meet annually with cities and counties to learn about their top two to three housing actions, understand where they are facing challenges, and identify resource gaps—helping to build urgency around solutions and promote local transparency. 	
В	New affordable housing bond	Develop a framework for a potential regional bond measure to fund affordable housing development and preservation. The framework should be informed by analysis of housing needs and trends and stakeholder engagement to define policy priorities; analysis of lessons learned from the 2018 regional housing bond; and public opinion research. The framework should evaluate production potential and policy outcomes for a range of funding models, including but not limited to a LIHTC gap funding model, as well as alternative ownership models, such as a community land trust models. It should also include consideration of preservation needs and acquisition/conversion opportunities.	
м	Expand funding for the brownfield grant program	Assess where brownfield grants have been effective and where additional funding is needed. Identify funding source to expand support where needed (potentially CET and/or 2040 Planning and Development Grants).	



I	Regionally available pool of housing professionals for technical assistance	Use 2040 Planning and Development Grant funding to establish a centralized, regionally accessible pool of housing professionals that can help cities and counties fill staff capacity gaps to meet OHNA program obligations (like HPS and HNA related work). Explore hiring on-call development services planners and building inspectors to support smaller jurisdictions with limited staff capacity. Use 2040 Planning and Development Grant funding to provide training, education, and technical assistance to improve local planning and implementation around fair housing. Identify opportunities to address gaps in fair housing compliance and education due to federal cuts.	
АН	Community research of fair housing planning	Fund community-led research and engagement as part of fair housing planning.	
т	Regional affordable housing listing service	Create a regional listing service for affordable housing units that includes information on rent cost, availability, unit accessibility, supportive services, and property management.	
N	Voucher portability	Work with county partners to improve regional portability of tenant-based long term rental assistance (including but not limited to Metro funded rental assistance).	
J	Convene public funders and philanthropy	Convene affordable housing funders to create a coordinated investment strategy that supports both the development and preservation of affordable housing. This strategy should align capital funding with ongoing needs for rental assistance, supportive services, and operations. In coordination with GAPD/Council office, engage philanthropic organizations to explore partnership opportunities that advance housing production and equitable housing access, particularly in light of federal actions impacting funding stability and policies related to fair housing.	
G	Coordinated housing legislative agenda	Convene jurisdictional and industry partners to develop a coordinated advocacy agenda for state and federal policy and resources. This work could be led by the Council's proposed new Housing and Homelessness Policy Advisory Committee (HHPAC) in coordination with Metro Policy Advisory Committee (MPAC). Conduct research, convene stakeholders, and advocate for state building code reforms to lower the cost of building accessible units.	
к	Evaluate alternative models	Evaluate existing models and develop recommendations for alternative affordable housing financing and ownership approaches that can complement LIHTC and gap funding approaches (e.g. social housing, mixed income, community land trust, resident owned cooperatives, etc.).	
L	Community collaboration	Require or incentivize community co-design in housing development projects receiving Metro public funds.	



		Duild infractructure for community doublener colleboration (c. c. shored	
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Р	Density minimums in new urban areas	Develop proposed amendments to Title 11 of Metro's Urban Growth Management Functional Plan to require minimum densities in new urban areas (concept planning requirement).	
Q	QRegional land bank planDevelop a regional land bank plan that outlines the necessary legal framework, governance procedures, and operational guidelines. Def policy priorities and identify market conditions and funding opportu support its implementation. Explore a variety of ideas for land bank application, including: 		
AG	Prevailing wage exemption	Support legislation that exempts affordable housing projects from prevailing wage requirements.	
AI	Displacement impact report	Explore potential Metro use of displacement impact reports when expending Metro funds (e.g. parks, trails, transportation, venues).	
D	Alternative home ownership opportunities	Develop a work program to explore alternative affordable home ownership opportunities; align with future affordable housing funding; align buyer assistance programs with middle housing development strategies; Research barriers and identify strategies to support multifamily home ownership strategies; Technical assistance for HOA structures. Support community ownership and stewardship models that ensure affordability over time.	
s	Eviction prevention funding	Expand and sustain eviction prevention funding.	
E	Messaging and storytellingPresent housing data with the stories and lived experiences of people in the region to provide a more complete picture. Elevate positive storytelling about affordable housing through media, public education, and partnership with local jurisdictions and nonprofits. Share successes of the Metro Affordable Housing Bond, TOD Program, etc.		
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v	Mapping parcels for development	Map parcels that may provide housing development opportunities including public ownership, non-profit or faith-based ownership, locations for use of SB8.	



F	Best practices guides, innovation, research; opportunities to accelerate innovative building techniques	Convene partners to identify knowledge gaps and needs that hinder the adoption of innovative building practices that lower housing production and maintenance costs—such as mass timber, modular construction, and green building features. Based on feedback, conduct additional research/analysis or identify specific actions Metro could take to accelerate innovative approaches; these could take the form of policy research & analysis, funding & investment, pilot programs, advocacy, and more. Collect and share best practices/toolkits/model code resources (including ones currently in development at DLCD) for local jurisdictions to meet their housing needs. Metro work to clarify what would result in a coherent outcome and usable tools in the regional context.	
w	Convene implementers and subject matter experts	Convene regional implementers and other subject matter experts – host regular communities of practice to discuss topics like how to align implementing codes to streamline expectations for developers and reduce permitting burden. Be a regional convener for implementers and subject matter experts by hosting regular communities of practice. These forums could include topics like how to align implementing codes to streamline expectations for developers and reduce permitting burden.	
o	UGM process review	Explore existing UGB processes to identify ways to make the process more efficient and flexible.	
Y	Proposal for consortium for buying housing materials and servicesDevelop a proposal for a regional consortium that creates opportunities to purchase building materials and services at scale, supporting more cost- effective housing production. Metro could sponsor a collaborative purchasing pool and also lower the costs of insurance and financing risks.		
AJ	Recruitment of developers and capitalDevelop a new work program to recruit middle and multi-unit housing developers and investors that are not currently working in the greater Portland region by highlighting local development opportunities and incentives. Look into podcasts with nationwide reach where local specialis speak as a way to spark interest in the region and improve Portland's image/reputation. Share narratives that demonstrate that the Metro regio		
z	SDC assistance fundExplore the feasibility of creating an SDC assistance fund for affordable housing units, ADA units, units near frequent transit corridors, and units under 1000 SF.		
AK	Convene partners to understand opportunities for Metro to advance 'naturally occurring affordable housing' preservation	Convene or participate in partner conversations to develop a coordinated strategy to support preservation of "naturally occurring affordable housing." Through conversations with partners, identify specific actions Metro could take to advance this work through research and analysis, funding and investment, pilot programs, advocacy, and more.	
AB	Risk pool for maintenance	Create a risk pool that all project managers can access for maintenance needs.	



U	Landlord liaison program	Support landlord liaison programs that connect tenants with landlords willing to waive barriers such as credit score issues or criminal background checks.	
AC	Tech support on capacity analysis	Develop a proposed work program for Metro to become a centralized location for the data that is required for local jurisdiction's housing capacity analysis.	
AD	ADU informational program for homeowners	Enhance informational programs for homeowners on how they can utilize their properties for small scale development, such as ADUs.	
AE	Construction workforce	Develop a work program to identify how Metro could help find solutions to housing construction labor shortages, building on existing efforts through the Construction Career Pathways Program.	
AL	Incentives for strong HPS performanceDevelop a proposal for how to offer incentives related to Metro's transportation and parks funding based on HPS performance.		
AF	Next generation of housing expertise	Develop Metro Housing Department internship program.	
н	Permitting and production dashboard	Explore the creation of an online public dashboard for jurisdictional development services operations - average permitting times, housing production numbers, etc. Highlight jurisdictions who are hitting benchmarks or outperforming; use social media to celebrate good stories.	





Charter context: Future Vision

"The Future Vision is a **long-term, visionary outlook** for at least a 50-year period."

"The Future Vision is not a regulatory document."

"The Council shall **appoint a commission** to develop and recommend" a Future Vision





Process outcomes

Galvanized partners excited to work toward the region's potential together

A vision that is:

- Aspirational and supported by an actionable implementation plan
- Clear, unified, and internally consistent
- Unique to the greater Portland region
- Resonant with and relevant to the people of the region
- Actively used by Metro and its partners to inform decisions in the region



Vision topics and themes

Develop a Future Vision that addresses at least these topics and themes

- Creativity and innovation, including arts and culture
- Economic prosperity, including sports and sports tourism, workforce development
- **Resiliency**, including climate, environment/natural areas, health, social connection
- Thriving places, including land use, transportation and housing
- Racial equity





Engagement approaches



Commission charge

Recommend a Future Vision to Council

"Consider all relevant information and public comment"

Focus on vision, but consider implementation





Commission composition

1 non-voting chair: Metro Councilor Gonzalez

5 elected officials: Clackamas, Multnomah, Washington and Clark Counties, City of Portland At least 2 members per Metro Council district

Additional members to round out interests/experiences needing representation



9

Future Vision Commission members

Patrick Becker Myrah Rafi'ah Beverly Gabrielle Blaug Brianna Bragg* Cynthia Carmina Gomez Royal Harris Dakota Hufford Sarah Jimenez Vince Jones-Dixon Chris Koski Jon Maroney Sommer Martin Nellie McAdams Anne McEnerny-Ogle Kamran Mesbah Beach Pace Elana Pirtle-Guiney Paul Richards-Kuan Lisha Shrestha Alando Simpson Paul Snyder Cassie Wilson Claudia Yakos

*pending Council appointment July 10



Next steps

Summer

- RFP for consultant team: out now
- RFP for 2040 Growth Concept equity audit

September

Future Vision Commission social

October

 Future Vision Commission first meeting 12



Arts and events Garbage and recycling Housing and supportive services Land and transportation Parks and nature Oregon Zoo

oregonmetro.gov



Memorandum

To:C4 Metro SubcommitteeFrom:Team MTAC, Representing Clackamas County & Clackamas CitiesRe:June 18, 2025 MTAC HighlightsDate:June 18, 2025

Overview

Following is a summary of the June MTAC Meeting. Meeting materials can be found <u>here</u>.

General Updates

- Metro Technical Advisory Committee Membership: Chair Kehe provided a brief update on MTAC membership, noting that several members have recently been appointed and onboarding is underway. Metro is still working to fill a few remaining vacancies; MTAC members were encouraged to reach out if they can recommend qualified candidates. The most up-to-date MTAC roster can be found here.
- Future Vision & Future Vision Commission: Metro staff provided an update on the Future vision Program, a new long-range planning initiative designed to guide the region's growth, investments, and policy development through 2060. The program seeks to build on the legacy of the 2040 Growth Concept by updating Metro's foundational vision with a greater emphasis on equity, climate resilience, demographic shifts, and regional livability. The Future Vision Commission, appointed on June 12 by Metro Council, is a diverse body of leaders, community advocates, and subject matter experts tasked with advising the Metro Council and shaping this new vision through community engagement and commission deliberation.

The Commission will serve as a public-facing advisory board to Metro and will play a central role in identifying values, evaluating future scenarios, and developing a set of recommended goals, principles, and investment priorities. MTAC and MPAC will be technical and policy partners throughout this process. Metro staff emphasized that MTAC will help ground the Commission's discussions in implementable planning practices and jurisdictional realities. MTAC input will be sought through quarterly check-ins, scenario modeling feedback, and guidance on local/regional integration. Joint MTAC-MPAC workshops are expected to begin in late 2025 or early 2026 as the Commission enters its vision refinement phase. Next updates to MTAC are expected later this summer, as the Commission begins hosting community listening sessions and starts shaping initial regional scenarios. More information about the Future Vision program can be found <u>here</u>. More information about the Future Vision Commission can be found <u>here</u>.

Portland's Response to the FEMA Biological Opinion

Metro staff presented an overview of the City of Portland's approach to complying with the Federal Emergency Management Agency's (FEMA) Biological Opinion (BiOp), which requires jurisdictions to align floodplain development with Endangered Species Act protections for salmon and steelhead. Portland's approach focuses on ecological enhancement, property buyouts, and coordinated inter-bureau strategies to mitigate adverse impacts on habitat while balancing development needs. The city has invested in cross-departmental planning and community engagement to develop science-based regulatory responses and restoration priorities.

Discussion Highlights & Next Steps:

- Committee members expressed interest in how Portland's approach might serve as a model for other jurisdictions in the region.
- Members noted the importance of connecting BiOp-related strategies with flood hazard mitigation, stormwater management, and equity.
- Some members raised questions about funding sources and the applicability of Portland's regulatory tools to suburban or rural communities.
- Metro staff acknowledged the regional implications and emphasized coordination across jurisdictions.
- <u>Next Steps</u>:
 - Portland will continue refining its strategy and provide updates to regional partners.
 - Metro staff will explore hosting future discussions to share best practices among jurisdictions.
 - MTAC may receive follow-up in late 2025 as local governments continue implementing FEMA requirements.

Montgomery Park Streetcar LPA (Resolution No. 25-5505)

Metro staff presented the proposed Locally Preferred Alternative (LPA) for the Montgomery Park Streetcar extension, which would extend the existing Portland Streetcar system from NW 23rd Avenue to the Montgomery Park industrial area. The project is intended to catalyze redevelopment in Northwest Portland by improving access to the area, supporting housing growth—including affordable housing—facilitating brownfield redevelopment, and enhancing transit access to current and future employment centers. The extension also includes upgrades to NW 23rd Avenue and new multimodal connections that aim to improve pedestrian and bicycle safety. This investment is envisioned as a key element in a broader land use transformation already underway through the Montgomery Park Area Plan, which emphasizes equitable development, middle-wage job creation, and climate resilience.

Discussion Highlights & Next Steps:

- Committee members raised concerns about the project's impact on the region's industrial land supply, particularly the potential conversion of industrially zoned land to mixed-use development.
- One member inquired about how the concerns of the Northwest District Neighborhood Association (NWDA) were addressed in the planning process, particularly around traffic and parking impacts. Metro staff and presenters affirmed that both industrial stakeholders and

neighborhood representatives were engaged throughout the Montgomery Park Area Plan and streetcar planning processes, and those refinements were made to the alignment and land use concepts to respond to input.

- Members discussed how the project balances regional employment land needs with the opportunity to redevelop sites near Montgomery Park.
- Vote Summary: MTAC voted to recommend approval of Resolution No. 25-5505. The resolution passed with 15 in favor, zero against, and two abstentions.
- <u>Next Steps</u>:
 - Metro Council will consider Resolution No. 25-5505 following MPAC recommendation.
 - Metro staff will begin to prepare amendments to the 2023 Regional Transportation Plan (RTP) to reflect the LPA's defined mode, alignment, and station locations and will return to MTAC for further update on that process in fall of 2025.

Tualatin Valley Highway Transit and Safety Project LPA (Resolution No. 25-5504)

Metro and project partners presented the LPA recommendation for the Tualatin Valley (TV) Highway Transit and Safety Project. The project proposes a bus rapid transit (BRT) corridor between Beaverton and Hillsboro with key safety enhancements, multimodal connectivity, and transit reliability improvements. The selected LPA includes BRT in center-running or curbside segments, intersection upgrades, pedestrian crossings, and improved bicycle infrastructure. The corridor serves a diverse and historically underserved population, and the project is designed to address equity, safety, and access to opportunity.

Discussion Highlights & Next Steps:

- Vote Summary: MTAC voted unanimously to recommend approval of Resolution No. 25-5504.
- <u>Next Steps</u>:
 - Metro Council will consider Resolution No. 25-5504 following MPAC recommendation
 - Metro staff will begin to prepare amendments to the 2023 Regional Transportation Plan (RTP) to reflect the LPA's defined mode, alignment, and station locations and will return to MTAC for further update on that process in fall of 2025.

Upcoming Agenda Highlights

JULY 16 – HYBRID	SEPTEMBER 17
 Community Connector Transit Study: Network Vision Regional Housing Coordination Strategy: Evaluation framework results, final draft RHCS Feedback on draft Comprehensive Climate Action Plan 	 Regional Housing Coordination Strategy: Final Draft; Recommendation to MPAC Metro Cooling Corridors Study Update
OCTOBER 15 – HYBRID	NOVEMBER 19
 Regional Housing Coordination Strategy: Final draft RCHS; recommendation to MPAC Metro District Annexation Updates 	• TBD

For More Information, Contact

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