

Facilities Management

Budget Presentation
Fiscal Year 2025-2026





**Finance (15)
Facilities Only**

Department Budget Summary by Fund

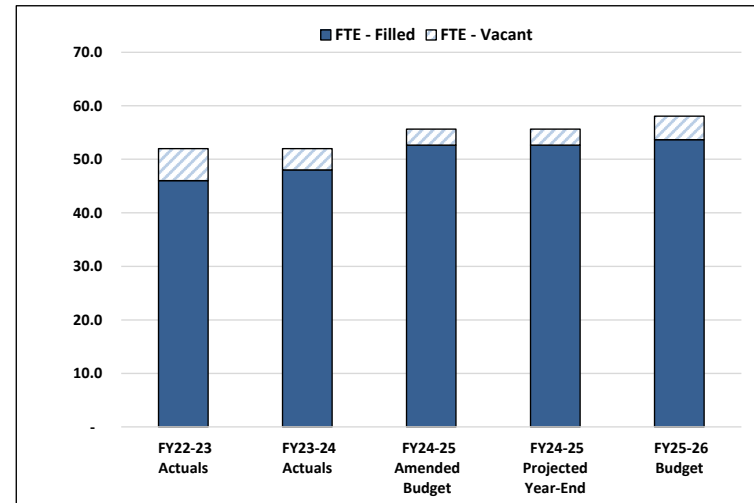
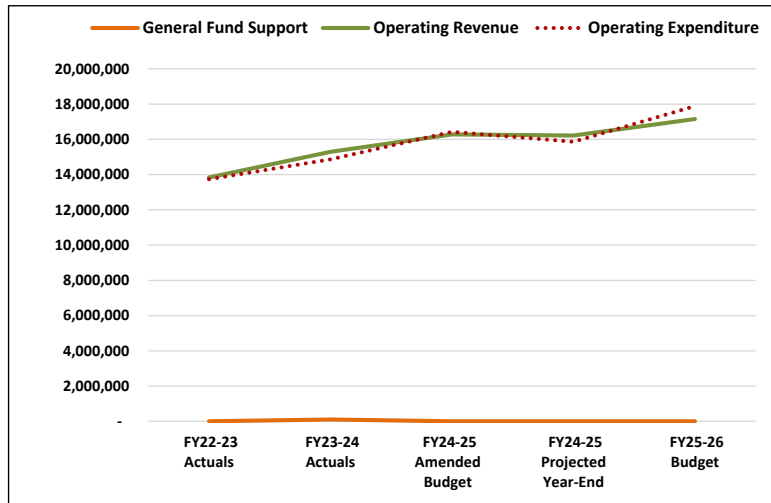
Line of Business	Program	FY25-26 Facilities Management Fund (744)	FY25-26 Total Budget	FY25-26 General Fund Support in Budget*	% of Total	FY25-26 FTE **		
						Total	Filled	Vacant
Courier & Mail Operations Services	Courier & Mail Operations	828,745	828,745	-	0%	3.7	3.7	-
Facilities Management	Facilities Administrative Services	3,337,781	3,337,781	-	0%	13.9	11.5	2.4
	Facilities Construction	1,733,052	1,733,052	-	0%	11.0	11.0	-
	Facilities Maintenance	8,513,662	8,513,662	-	0%	29.0	27.0	2.0
	Utilities	3,988,380	3,988,380	-	0%	0.5	0.5	-
TOTAL		18,401,620	18,401,620	-	0%	58.1	53.7	4.4
FY24-25 Budget (Amended)		17,023,756	17,023,756	-	0%	55.7	52.7	3.0
\$ Increase (Decrease)		1,377,864	1,377,864	-		2.4	1.0	1.4
% Increase (Decrease)		8%	8%	-		4%	2%	47%

* General Fund Support is a subsidy, net of any other revenue received by the department

** FY25-26 FTE: The figures align to each department's updated personnel counts

15-Finance / 744-Facilities Management Fund
Summary of Revenue and Expense

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	<u>Budget to Budget:</u>		<u>Budget to 3-Year Average:</u>	
						\$	%	\$	%
						Variance	Variance	Variance	Variance
Beginning Fund Balance	2,163,456	461,751	747,133	886,823	1,244,987	497,854	67%	74,310	6%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	399,333	-	-	3,301	-	-	-	(134,211)	-100%
Charges, Fees, License, Permits	10,662,963	12,007,087	16,276,161	15,861,582	16,740,315	464,154	3%	3,896,438	30%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	2,772,882	3,177,808	463	353,925	416,318	415,855	89817%	(1,685,220)	-80%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	99,545	-	-	-	-	-	(33,182)	-100%
Operating Revenue	13,835,178	15,284,441	16,276,624	16,218,808	17,156,633	880,009	5%	2,043,824	14%
Total Revenue	15,998,634	15,746,192	17,023,757	17,105,631	18,401,620	1,377,863	8%	2,118,134	13%
Personnel Services	6,337,104	7,266,683	8,134,913	7,670,342	8,640,555	505,642	6%	1,549,178	22%
Materials and Services	7,265,248	7,490,756	8,078,321	8,040,166	9,025,117	946,796	12%	1,426,393	19%
Capital Outlay	134,530	101,929	210,522	150,136	221,253	10,731	5%	92,388	72%
Operating Expenditure	13,736,883	14,859,369	16,423,756	15,860,644	17,886,925	1,463,169	9%	3,067,960	21%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	1,800,000	-	-	-	-	-	-	(600,000)	-100%
Contingency	-	-	600,000	-	514,696	(85,304)	-14%	514,696	-
Total Appropriated	15,536,883	14,859,369	17,023,756	15,860,644	18,401,621	1,377,865	8%	2,982,656	19%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	15,536,883	14,859,369	17,023,756	15,860,644	18,401,621	1,377,865	8%	2,982,656	
Revenues Less Expenses	461,751	886,823	-	1,244,987	-				
<u>Full Time Equivalent (FTE)</u>						<i>As Of 03/2025</i>			
FTE - Total	52.0	52.0	55.7	55.7	58.1	2.4			
FTE - Filled	46.0	48.0	52.7	52.7	53.7	1.0			
FTE - Vacant	6.0	4.0	3.0	3.0	4.4	1.4			



FY25-26 Looking Ahead

CHALLENGES

Maintenance

- The overall sq. ft. (Facilities Cost Driver) has increased the past (3) years from 955,738 in FY23-24, to 966,941 in FY24-25, to 1,157,747 in FY25-26, with no staff increase.

Construction

- Tariffs – May increase materials costs and create new long lead items.

Courier & Mail Operations

- Significant increase in both mail postage costs (+30%) and the volume (+26%) of mail processed.

OPPORTUNITIES

Construction

- Completing several high priority projects this calendar year (FY24-25) will allow Construction to work through the back log of smaller projects in FY25-26.
- Develop strategies and implement trades contracts to bridge gaps in our current workforce capabilities to ensure seamless deliverables to our customer base with faster completions.

Administrative Services

- In FY25-26 we are looking to begin the implementation of a new inventory management module within our asset management system. This should reduce the volume of unnecessary purchases of overstock, while also allowing us to set minimum and maximum order thresholds for common items. Once implemented, efficiencies in expenses (travel time and purchasing) should be realized.



**Finance (15)
Facilities Only**

Department Budget Summary by Fund

Line of Business	Program	FY25-26 Facilities Management Fund (744)	FY25-26 Total Budget	FY25-26 General Fund Support in Budget*	% of Total	FY25-26 FTE **		
						Total	Filled	Vacant
Courier & Mail Operations Services	Courier & Mail Operations	828,745	828,745	-	0%	3.7	3.7	-
Facilities Management	Facilities Administrative Services	3,337,781	3,337,781	-	0%	13.9	11.5	2.4
	Facilities Construction	1,733,052	1,733,052	-	0%	11.0	11.0	-
	Facilities Maintenance	8,513,662	8,513,662	-	0%	29.0	27.0	2.0
	Utilities	3,988,380	3,988,380	-	0%	0.5	0.5	-
TOTAL		18,401,620	18,401,620	-	0%	58.1	53.7	4.4
FY24-25 Budget (Amended)		17,023,756	17,023,756	-	0%	55.7	52.7	3.0
\$ Increase (Decrease)		1,377,864	1,377,864	-		2.4	1.0	1.4
% Increase (Decrease)		8%	8%	-		4%	2%	47%

* General Fund Support is a subsidy, net of any other revenue received by the department

** FY25-26 FTE: The figures align to each department's updated personnel counts



Facilities Management

Facilities Maintenance

Purpose Statement

The purpose of the Facilities Maintenance program is to provide preventive and corrective asset maintenance services to County Departments and Agencies, so they can provide services to their customers in a safe, secure and well-maintained environment.

Performance Narrative Statement

The Facilities Maintenance program proposes a budget of \$8,513,662 in FY25-26. These resources will allow us to quickly respond to corrective repair work requests and proactively complete preventative maintenance on county owned and leased assets.

Key Performance Measures

		FY 22-23 Actual	FY 23-24 Actual	FY 24-25 Target	FY 24-25 Actual	FY25-26 Target
Output	80% Facilities Management assets will be maintained in good to excellent condition using # completed preventative maintenance work orders / scheduled preventative maintenance work orders	78%	43%	80%	*18.5% YTD *Variance due to a significant increase in the number of PM's	80%
Result	100% Facilities where required drills (Fire, Earthquake, Active shooter) are successfully conducted	100%	84%	100%	84%	100%
Customer Service	90% of surveyed customers rate Facilities Maintenance service levels as "good" to "very good"	N/A	N/A	90%	Report in development	90%
Ratio	Percentage of Allocated maintenance work orders vs percentage of Direct bill maintenance work orders at a ratio of 95/5	N/A	99%	95%	98.8%	95%

Program includes:

☐ Y

☐ N

☐ N

We must meet American with Disability Act (ADA), Occupational Safety and Health Administration (OSHA) and National Fire Protection Association (NFPA) requirements for the buildings.



150503-Facilities Maintenance

BCC Priority Alignment: Accountable Government

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	1,040,146	255,476	-	-	-	-	-	(431,874)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	396,042	-	-	3,301	-	-	-	(133,114)	-100%
Charges, Fees, License, Permits, Fines	8,068,758	7,868,110	8,195,688	7,790,502	8,513,662	317,974	4%	604,539	8%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	21,281	39,718	-	-	-	-	-	(20,333)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	8,486,081	7,907,827	8,195,688	7,793,803	8,513,662	317,974	4%	451,092	6%
Total Revenue	9,526,227	8,163,303	8,195,688	7,793,803	8,513,662	317,974	4%	19,218	0%
Personnel Services	3,475,127	3,753,041	4,311,770	4,061,409	4,436,352	124,582	3%	673,160	18%
Materials and Services	3,371,699	3,457,182	3,883,918	3,732,394	4,077,310	193,392	5%	556,885	16%
Capital Outlay	547	-	-	-	-	-	-	(182)	-100%
Operating Expense	6,847,373	7,210,223	8,195,688	7,793,803	8,513,662	317,974	4%	1,229,863	17%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	1,277,710	-	-	-	-	-	-	(425,903)	-100%
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	8,125,083	7,210,223	8,195,688	7,793,803	8,513,662	317,974	4%	803,959	10%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	8,125,083	7,210,223	8,195,688	7,793,803	8,513,662	317,974	4%	803,959	
Revenues Less Expenses	1,401,145	953,081	-	-	-				

Notes:

Alarm monitoring (#42020) increases \$10,440 or 20.8% due to increased contract costs and adding new locations in FY25-26 Lake Road Health Center, TSB Building, Recovery Center and New Clackamas County Courthouse. Increases to Building (#45120), Equipment (#45160) and Grounds Maintenance (#45170) are minimal, but are a result of increased contract service costs (ex: Janitorial, Window Washing, Floor mats, Landscaping, Elevators, Sprinklers), the addition of new locations, or requests for increased services



Facilities Management

Facilities Administrative Services

Purpose Statement

The purpose of the Facilities Administrative Services program is to provide financial planning, analysis, monitoring and management of the Facilities budget, the coordination and assignment of Facilities service requests and work orders, the management of County assets and the Administration of Facilities leases, contracts and financial functions.

Performance Narrative Statement

The Facilities Administrative Services program proposes a \$3,337,781 budget in FY25-26. These resources will allow this program to effectively and efficiently manage County assets and submitted work requests, along with the submittal of payments and financial accounting, while continuing to provide a high level of service to our partners and customers.

Key Performance Measures

Administrative Services						
		FY 22-23 Actual	FY 23-24 Actual	FY 24-25 Target	FY 24-25 Actual	FY25-26 Target
Output	Percentage of work requests requiring direct billing (non-allocated work) completed within 30 days of assignment to the Facilities Administrative Services team	N/A	N/A	95%	Report in development	95%
Result	Number of new id badges completed to new id badge work requests	N/A	879	Actual	666 YTD	Actual
Customer Service	Percentage of work requests reviewed by Administrative Services and assigned to the appropriate Facilities Supervisor or Technician, within 1 business day	N/A	96%	>95%	99%	>95%
Ratio	Average cost per work request (does not include PM or PR)	N/A	\$491.63	Actual	\$424.90	Actual

Program includes:

Mandated Services ☐ N

Shared Services ☐ N

Grant Funding ☐ N

Explain all "Yes" boxes below

Explanation



150501-Facilities Administrative Services
BCC Priority Alignment: Accountable Government

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	2,921,785	50,000	388,523	886,823	1,244,987	856,464	220%	(41,216)	-3%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	1,771,137	2,508,917	2,703,202	2,894,624	2,091,294	(611,908)	-23%	(300,265)	-13%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	43,141	6,761	463	463	1,500	1,037	224%	(15,288)	-91%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	1,814,278	2,515,677	2,703,665	2,895,087	2,092,794	(610,871)	-23%	(315,554)	-13%
Total Revenue	4,736,063	2,565,677	3,092,188	3,781,910	3,337,781	245,593	8%	(356,769)	-10%
Personnel Services	1,525,047	1,614,674	1,826,118	1,784,279	2,136,388	310,270	17%	495,055	30%
Materials and Services	1,013,587	658,331	655,548	602,508	665,445	9,897	2%	(92,697)	-12%
Capital Outlay	129,189	81,232	210,522	150,136	221,253	10,731	5%	101,067	84%
Operating Expense	2,667,823	2,354,236	2,692,188	2,536,923	3,023,085	330,898	12%	503,425	20%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	522,290	-	-	-	-	-	-	(174,097)	-100%
Contingency	-	-	400,000	-	314,696	(85,304)	-21%	314,696	-
Total Appropriated	3,190,113	2,354,236	3,092,188	2,536,923	3,337,781	245,594	8%	644,024	24%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	3,190,113	2,354,236	3,092,188	2,536,923	3,337,781	160,290	5%	644,024	
Revenues Less Expenses	1,545,950	211,442	-	1,244,987	-				

Notes:

Contingency comes from \$600k of un-used Contingency carry-forward and a projected YE balance of \$613,739. Increasing Contingency is necessary in FY25-26 to support the many unknown expenditures related to the new Courthouse, vacated Courthouse and new H3S Recovery Center. In addition to these new locations, we must also account for any potential utility rate increases after budget submission and approval. Personnel Services increases are driven by (6) Lobby Staff moving (PCQ) from PT-Temp to PT-Perm .



Courier & Mail Operations Services

Courier & Mail Operations

Purpose Statement

The purpose of the Courier and Mail Operations program is to provide coordinated mail processing services, US Mail, and small parcel distributions services to County employees so they can convey mail, small parcels, and other materials in the most cost effective manner.

Performance Narrative Statement

The Courier and Mail Operations Line of Business proposes a budget of \$828,745 in FY25-26. It is intended to reflect the resources that are required to maintain the current high level of Courier support to all County departments. These resources will provide County departments and services with timely and coordinated mail processing, US mail, and small parcel distribution services so they can successfully fulfill their strategic goals.

Key Performance Measures

		FY 22-23 Actual	FY 23-24 Actual	FY 24-25 Target	FY 24-25 Actual	FY25-26 Target
Output	Reduce cost in postage fees by utilizing State shuttle, better mail packaging, eliminating internal postage mailing.	N/A	N/A	90%	96%	90%
Result	Intentional customized trainings to each department on appropriate mail processes.	N/A	N/A	90%	N/A Updating Procedures/Trainings for FY25-26	90%
Customer Service	Departments say that they understand how to best efficiently and affordably utilize the County's mailing services.	N/A	N/A	90%	93%	90%
Ratio	Mailroom staffing cost to County postage cost.	\$352,497 vs \$317,844	\$302,257 vs \$363,638	\$283,634 vs \$345,000	\$302,257 vs \$333,330	\$340,132 vs \$450,000

Program includes:

☐ N

☐ N

☐ N

Explain all "Yes" boxes below



Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	-	-	-	-	-	-	-	-	-
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	751,391	296,510	712,586	393,258	413,927	(298,659)	-42%	(66,460)	-14%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	56	272,223	-	351,245	414,818	414,818	-	206,977	100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	102,393	99,545	-	-	-	-	-	(67,313)	-100%
Operating Revenue	853,840	668,278	712,586	744,503	828,745	116,159	16%	73,205	10%
Total Revenue	853,840	668,278	712,586	744,503	828,745	116,159	16%	73,205	10%
Personnel Services	352,497	302,257	323,197	301,973	340,133	16,936	5%	21,224	7%
Materials and Services	405,800	389,153	389,389	442,530	488,613	99,224	25%	76,118	18%
Capital Outlay	-	25,942	-	-	-	-	-	(8,647)	-100%
Operating Expense	758,297	717,353	712,586	744,503	828,745	116,159	16%	88,694	12%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	758,297	717,353	712,586	744,503	828,745	116,159	16%	88,694	12%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	758,297	717,353	712,586	744,503	828,745	116,159	16%	88,694	
Revenues Less Expenses	95,544	(49,075)	-	-	-				

Notes:

Postage & Shipping (#42240) account has increased 30.4%. In FY24-25 we have seen a USPS postage cost (+29% YTD) increase, as well as a significant increase in the volume (+26% YTD) of mail being sent out (piece count) by County Departments. Postage was budgeted at \$345k in FY24-25, but will likely come in over \$400k this year. We have budgeted \$450,000 for postage in FY25-26. Telephone & Internet Account (#42310) has increased 14.5% due to adding (2) new mobile phones for our Couriers.



Facilities Management

Facilities Construction

Purpose Statement

The purpose of the Facilities Construction program is to provide consultation, design, estimation, and project management services to County Departments and Agencies, so they can serve their customers in well-planned facilities.

Performance Narrative Statement

The Facilities Construction program proposes a \$1,733,052 budget in FY25-26. These resources will allow this program to continue to provide project estimation, design, construction, and project management services for tenants and the County. These funds will allow us to make changes and improvements to County facilities that will better serve the department and citizens of Clackamas County.

Key Performance Measures

		FY 22-23 Actual	FY 23-24 Actual	FY 24-25 Target	FY 24-25 Actual	FY25-26 Target
Output	Total amount of billed projects vs. Construction labor costs	N/A	N/A	Actual	Report in development	Actual
Result	Number of projects completed per quarter	144	58	Actual	48	Actual
Customer Service	Survey responses – customer returns survey rating their overall satisfaction on the completed project as satisfied or very satisfied	100%	93%	85%	88%	85%
Ratio	This ratio will show the amount of work requests received by Construction and converted to projects compared to allocated work	N/A	N/A	75%	Report in development	75%

Program includes:

Mandated Services ☐ Y

Shared Services ☐ N

Grant Funding ☐ N

Explain all "Yes" boxes below

Explanation We must meet American with Disability Act (ADA), Occupational Safety and Health Administration (OSHA) and National Fire Protection Association (NFPA) requirements for the buildings.



150502-Facilities Construction
 BCC Priority Alignment: Accountable Government
 Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	761	106,275	-	-	-	-	-	(35,679)	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	3,291	-	-	-	-	-	-	(1,097)	-100%
Charges, Fees, License, Permits, Fines	819,632	1,291,804	1,674,082	1,520,717	1,733,052	58,970	4%	522,334	43%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	-	2,727	-	2,217	-	-	-	(1,648)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	822,922	1,294,531	1,674,082	1,522,934	1,733,052	58,970	4%	519,589	43%
Total Revenue	823,683	1,400,806	1,674,082	1,522,934	1,733,052	58,970	4%	483,911	39%
Personnel Services	1,336,931	1,596,712	1,614,443	1,463,295	1,670,843	56,401	3%	205,197	14%
Materials and Services	104,971	90,322	59,639	59,639	62,209	2,570	4%	(22,769)	-27%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	1,441,902	1,687,034	1,674,082	1,522,934	1,733,052	58,970	4%	182,428	12%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	-	-	-	-	-	-	-
Total Appropriated	1,441,902	1,687,034	1,674,082	1,522,934	1,733,052	58,970	4%	182,428	12%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	1,441,902	1,687,034	1,674,082	1,522,934	1,733,052	58,970	4%	182,428	
Revenues Less Expenses	(618,219)	(286,228)	-	-	-				

Notes:

No significant issues or changes to Construction. Only area of concern, would be the Building Maintenance (#45120) account would not be enough if Facilities is going to be responsible for furniture relays and reconfigurations in the new Courthouse. My understanding is that no changes will be made to the layout/furniture the first year in the new Courthouse.



150504-Utilities

BCC Priority Alignment: Accountable Government

Program Budget Summary

	FY22-23 Actuals	FY23-24 Actuals	FY24-25 Amended Budget	FY24-25 Projected Year-End	FY25-26 Budget	Budget-to-Budget:		Budget-to-3 Yr Avg:	
						\$ Variance	% Variance	\$ Variance	% Variance
Beginning Fund Balance	(1,848,936)	50,000	358,610	-	-	(358,610)	-100%	599,645	-100%
Taxes	-	-	-	-	-	-	-	-	-
Federal, State, Local, All Other Gifts	-	-	-	-	-	-	-	-	-
Charges, Fees, License, Permits, Fines	3,436	41,747	2,990,602	3,262,481	3,988,380	997,778	33%	2,885,825	262%
Revenue from Bonds & Other Debts	-	-	-	-	-	-	-	-	-
All Other Revenue Resources	2,708,460	2,856,380	-	-	-	-	-	(1,854,947)	-100%
Other Interfund Transfers	-	-	-	-	-	-	-	-	-
General Fund Support	-	-	-	-	-	-	-	-	-
Operating Revenue	2,711,896	2,898,127	2,990,602	3,262,481	3,988,380	997,778	33%	1,030,879	35%
Total Revenue	862,961	2,948,127	3,349,212	3,262,481	3,988,380	639,168	19%	1,630,524	69%
Personnel Services	-	-	59,385	59,386	56,839	(2,547)	-4%	37,043	187%
Materials and Services	2,769,442	2,900,628	3,089,827	3,203,095	3,731,541	641,714	21%	773,819	26%
Capital Outlay	-	-	-	-	-	-	-	-	-
Operating Expense	2,769,442	2,900,628	3,149,212	3,262,481	3,788,380	639,167	20%	810,863	27%
Debt Service	-	-	-	-	-	-	-	-	-
Special Payments	-	-	-	-	-	-	-	-	-
Transfers	-	-	-	-	-	-	-	-	-
Contingency	-	-	200,000	-	200,000	-	0%	200,000	-
Total Appropriated	2,769,442	2,900,628	3,349,212	3,262,481	3,988,380	639,167	19%	1,010,863	34%
Reserve for Future Expenditures	-	-	-	-	-	-	-	-	-
Total Expense	2,769,442	2,900,628	3,349,212	3,262,481	3,988,380	639,167	19%	1,010,863	
Revenues Less Expenses	(1,906,481)	47,499	-	-	-				

Notes:

Utilities budgeted at previous fiscal year actuals + escalator from utility provider. Electricity 9.3%, Natural Gas 9.9%, Trash 7%, Water 4%. Minimal increase vs. FY24-25, as significant increases were budgeted for last year. New Courthouse Utility costs not included at this time, but projected at \$580,000 in FY25-26 with budgeted funds in Contingency account until energy analysis is completed and provided.