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Clackamas County
www.clackamas.us



Tony Collins, Director

Clackamas County 9-1-1 (C-COM)
2200 Kaen Road, Oregon City, OR 97045

MEMORANDUM

TO: Clackamas County Board of County Commissioners (BCC)
FROM: Tony Collins, Director Clackamas County 9-1-1 (C-COM)
RE: Clackamas County 9-1-1 Charter Document Update
Date: November 3, 2026

REQUEST: Approve updated C-COM Charter document.

BACKGROUND: C-COM is the largest of two 9-1-1 centers in Clackamas County. The other center, LOCOM, belongs to the City of Lake Oswego and is a division of the Lake Oswego Police Department. C-COM was created in 1976 and has always been a Clackamas County department. C-COM does not receive general fund dollars; operating funds come from the State 9-1-1 Tax, approximately 20 percent, and fees assessed to the public safety agencies we provide service for, approximately 80 percent, in the current budget year. Additionally, much of the specialized equipment for 9-1-1 operations such as 9-1-1 phone systems, public safety radio systems, and computer aided dispatch systems (CAD) are funded by various methods including the Oregon Emergency Management 9-1-1 Program, and through partnerships with other agencies both within and outside of the C-COM budget. The Charter document has a long history and updates have been made throughout the years as C-COM grew and needs changed. The most recent charter document was completed in 2021 and as we move into the future, updates are needed.

The charter outlines an agreement between the Board of County Commissioners, and the Member Board Agencies for C-COM operations. The document also spells out the methods for involvement of the Member Board in C-COM decision making in operations and fiscal matters. Additionally, the document outlines processes for adding new agencies as well as for current agencies in the event they want to leave C-COM. The items in this document are designed to protect the County as well as the Member Agencies that fund C-COM. The document is in redline form to provide transparency regarding the updates. C-COM leadership and the E-Board of the C-COM Member Board have worked on this document and agree on the updates shown in the document.

RECOMMENDATION: C-COM Staff as well as the C-COM Member Board respectfully recommends the Board approves the revised version of the C-COM Charter Document as written at the next appropriate Board Business Meeting.



Tony Collins, Director

Clackamas County 9-1-1 (C-COM)
2200 Kaen Road, Oregon City, OR 97045

Respectfully Submitted,

Tony Collins,
Director
Clackamas County 911

Attachments:

Revised C-COM Charter Document

CLACKAMAS COUNTY DISPATCH CENTER

MEMBER BOARD CHARTER

I. PURPOSE OF CHARTER

Clackamas County operates a ~~Central-Consolidated~~ 9-1-1 Public Safety Answering Point (PSAP) and Dispatch Center, hereafter referred to as C-COM. The center is located at 2200 Kaen Road, Oregon City, Oregon 97045, and is a 24-hour operation serving law enforcement and fire agencies. The center is designed to provide 9-1-1 call answering and dispatching functions for member agencies. The law enforcement and fire agencies served are jurisdictions and service districts within Clackamas County.

In order to ensure the best service to the member agencies and to provide an avenue for operational and budgetary development from the member to the COUNTY, a Member Board, Executive Board and Service Committees are hereby formed with certain authorities, responsibilities and functions as described in this charter.

Member agencies are identified in Appendix A.

II. BOARD OF COUNTY COMMISSIONERS

The center operates under the overall control of the Board of County Commissioners. Through the commissioners, the County has the responsibility for the formal adoption of the annual budget and for the personnel policies that cover the employees of C-COM.

The commissioners shall delegate the operational management of the center to the Member Board. The County Administrator serves as the administrator for the County and serves as the liaison between the commissioners and the Member Board.

III. MEMBER BOARD, EXECUTIVE BOARD and SERVICE COMMITTEES

- A. Member Board – The ~~Clackamas County Dispatch Center~~ C-COM Member Board will be referred to hereinafter as the “Member Board”.
- B. Executive Board – An Executive Board, referred to hereinafter as the E-Board, is hereby formed and is delegated authority and responsibility as defined in Section V.
- C. Services Committees – Two permanent committees are hereby formed with the Member Board (Fire/EMS Service Committee and Law Service Committee) and are delegated authority and responsibility as defined in Section VI. The service committee Chairs shall each appoint a Chair and Vice Chair for their respective service committee.

IV. MEMBER BOARD

A. MEMBER BOARD MEMBERSHIP

The Member Board is comprised of:

1. One designated member of each fire and law enforcement agency using C-COM as its primary dispatching service. The governing body or official appointing the designated member may appoint alternate members to act in the absence of the designated member. The appointment of these alternates shall be certified in writing to the Board by the authority making the appointment(s). These are voting members.
2. One ex officio, nonvoting representative of ~~the Clackamas County Dispatch Center~~ C-COM (Director).
3. The Member Board may approve limited service to an agency and in turn will limit the agency's voting privilege based on the services it received. The service and vote limit will be approved by a 2/3rd vote of the Member Board.

B. ON-BOARDING FOR NEW MEMBERS

The following process outlines the process to evaluate consideration of new member agencies:

1. Any agency may begin exploring services with C-COM through submission of a "letter of intent" to the C-COM Director.
2. The C-COM Director will notify the ~~Executive E~~-Board and direct the inquiring agency on how to begin an "on-boarding assessment" to evaluate the suitability for C-COM to provide dispatching services.
3. The "on-boarding assessment" will be performed by a C-COM approved vendor or, by mutual agreement of C-COM and the requesting agency, may be performed by C-COM staff.
- ~~3.4.~~ The "on-boarding assessment" will evaluate the existing technical capabilities of the inquiring agency, gaps in operational expectations between the inquiry agency and C-COM, impacts to C-COM (from a staffing, schedule and facility perspective) and provide both fiscal quotes for C-COM and C800 Radio services.
- ~~4.5.~~ It is the expectation of the C-COM Member Board that new agencies will conform to the technical and operational

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expectations of C-COM. All member board agencies have the opportunity to participate in Fire & Law Service Committees to influence C-COM operational practices.

~~5-6.~~ The cost of the “on-boarding assessment” will be borne by the inquiring agency. If performed by C-COM, the requesting agency will be provided a good-faith estimate for the assessment, but the actual cost may be lower or higher.

~~6-7.~~ If appropriate, C-COM will maintain a list of approved contractors to complete the on-boarding assessments so that reporting formats & outcomes are delivered consistently to both C-COM and its Member Board.

~~7-8.~~ Following receipt of the “on-boarding assessment”, the Member Board will meet to consider the service implications and provide a recommendation to the ~~Executive-E~~-Board, who will make the final decision on adding new member agencies.

~~8-9.~~ Upon acceptance of a new agency to the Member Board, the timeline will be set to address both operational and technical transition needs ~~eds~~ and the new agency will provide a transition fee to cover the work required ~~to on-board~~ for onboarding a new agency.

C. MEMBER BOARD AUTHORITY AND RESPONSIBILITY

The Member Board acts as an “operational advisory board,” providing input into the agency’s policies and procedures related to call-taking, dispatch and other emergency communication functions. It provides input into operations in tandem with oversight from the Executive Board, Service Committees, Director and other committees as needed. The Member’s Board authority and responsibility are as follows:

1. Reviewing and providing input on the annual budget.
2. Input into the job description and participation in the selection of the Director.
3. Input into the Director’s annual performance evaluation.
4. Providing direction and approval of service delivery changes affecting both service groups as sought by the Executive Board.
5. Input on issues that are referred to the Member Board by the Executive Board.

6. Input into labor contract negotiations and discussion of other bargaining issues as requested by the ~~Executive-E~~-Board or C-COM Director.

D. MEMBER BOARD VOTING POWERS

1. The designated representative (or alternate) of each Member Agency may cast one vote in matters before the Member Board, as follows:
 - a. A quorum consisting of a majority of the voting members of the Member Board is required to conduct Board business.
 - b. As an advisory committee, input may be weighed at times by polling participants to determine prevailing opinion on issues with mixed feedback.

E. MEMBER BOARD OFFICERS

1. OFFICERS: The ~~Executive-E~~-Board will select a Chair, ~~Vice Chair~~ and ~~Second~~-Vice Chair from its membership. The officers will be elected to serve two-year terms. Elections of the officers shall be held at a regularly scheduled meeting of the Member Board in January, with the terms commencing at the conclusion of the meeting.
 - a. CHAIR: The Chair will call and conduct all Member Board and ~~Executive-E~~-Board meetings.
 - b. VICE CHAIR: The Vice Chair shall act as Chair in the absence of the Chair.

Commented [CB1]: We don't currently select a 2nd Vice Chair.
Recommend removal

F. MEMBER BOARD MEETINGS

1. The Member Board will meet monthly.
2. The Chair may call a special meeting at any time following a minimum of ~~24-hour~~24-hour notice to all members, or alter the schedule as required.
3. All Member Board meetings ~~and Service Committee meetings~~ shall follow Roberts Rules of Order.

G. RECORDS

1. The minutes and records of the Member Board and other meetings will be maintained by C-COM staff as assigned by the Director. A secure location will be provided by C-COM as a permanent and accessible depository for all Board records.
2. Minutes shall be distributed within seven ~~working~~ days ~~after~~ before the next meeting.
3. Budget status records shall be distributed monthly.
4. Clackamas County Audit Reports are available online for any Member Agency to review annually.
- 4.5. Should CCOM ~~participates~~~~partieate~~participate –in any specific financial, grant, LEDS or CJIS Aaudit, copies of the report will be provided to the Executive- Board and made available to the Member Board, upon request to the Director. ~~Independent audit records shall be distributed bi annually.~~

V. ~~EXECUTIVE E-~~ BOARD (~~herein referred to as E-Board~~)

A. E-BOARD MEMBERSHIP

1. The Executive Board shall consist of the following:
 - a. One representative of fire and emergency medical agency members as selected by fire Member Board representatives (excluding ~~CCFD~~Clackamas Fire District);
 - b. One representative of law enforcement agency members as selected by law Member Board representatives (excluding CCSO);
 - c. One representative of the Clackamas County Sheriff's Office as designated by the Sheriff; and
 - d. One representative of Clackamas ~~County~~ Fire District ~~#1~~ as designated by the Chief.

~~d.~~

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Should any user agency be responsible for more than 25% of C-COM's user fees, the Executive Board may reconsider the membership to ensure that it is representative.

B. VOTING POWERS

1. Each E-Board member may cast one vote in matters before the E-Board.
2. Three E-Board members are required to conduct E-Board business. All motions shall be carried by an affirmative vote of three members of the E-Board. E-Board ~~M~~members may cast their vote by written proxy submitted to C-COM in advance of meetings where a proxy vote will occur.

C. E-BOARD AUTHORITIES AND RESPONSIBILITIES

1. Provide direction to the Director in the development of annual operating and capital budgets, contract negotiations, strategic plan, charter review and audit.
2. Reviewing and approving an annual budget upon recommendation of the Director and Member Board. The budget will then be forwarded to the County for formal adoption and incorporation into the County budget.
3. Substantial input into the County Executive on the section and performance evaluation of C-COM's Executive Director. The E-Board and County Executive will mutually agree on needed direction, objectives and criteria for performance-based remuneration.
4. ~~Taking~~ Take action on issues that are referred to the Executive Board by the Member Board.
5. Represent ~~the Member Board~~ ation as a member of the bargaining team in labor contract negotiations and discussion of other bargaining issues.
6. Provide input into the development of C-COM's Strategic Plan, which is updated every 4 years.
- ~~5-7~~. Receive early notification of grievances, tort liability or active litigation from the C-COM Director.
- ~~6-8~~. Participate in regular check-in meetings with the County Administrator to ensure an ongoing collaborative relationship between C-COM and the County as a whole.

Commented [AC2]: Check to see if this is a county requirement. If there is no county requirement then remove the amount of years.

Commented [AC3]: Updated 9/16 to remove the 4 year piece per Member Board Meeting

7-9. Review contracts with any person, firm or corporation, or any ~~agency of government~~ government agency, as necessary to acquire goods or services for the operation of C-COM over \$50,000.

D. RELATING TO E-BOARD MEMBERS

1. The E-Board shall respond promptly to all member concerns brought before the E-Board.
2. The E-Board shall serve as a mediator for differing members that relate to the center and its operations. In the event that a member is not satisfied with the results, the E-Board shall bring the issue before the Member Board.
3. The E-Board shall represent the members to the C-COM Director; if and when necessary, to the County Administrator; and, if still unresolved, to the Board of County Commissioners.
4. Consistent with laws, ordinances, and other agreements, the Director will consider and respond to recommendations regarding service delivery from the E-Board. If a conflict between laws, ordinances or agreements prevents compliance, the Director shall provide to the E-Board a written explanation of the conflict.

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E. E-BOARD MEETINGS

1. The E-Board shall at a minimum meet quarterly to oversee and make budget recommendations.
2. The E-Board chair may call a special meeting at any time.
3. The agenda and minutes of the E-Board meetings shall be provided to all member agencies.

VI. SERVICE COMMITTEES

A. MEMBERSHIP

1. Fire Service Committee – The Fire Service Committee consists of all designated representatives, or their appointees, of member fire service agencies.

2. Law Service Committee – The Law Service Committee consists of all designated representatives, or their appointees, of member law enforcement agencies.

B. MEETINGS

1. Service Committees shall meet monthly or as determined by the Service Committees.

C. DUTIES AND RESPONSIBILITIES

The Service Committees shall perform the following functions consistent with laws, ordinances, other agreements, and sound management practices:

1. Each service committee shall select a Chair to serve for ~~1-year~~ 1-year terms.
2. Provide direction in the development of dispatch protocol, procedures, policies and systems related to service delivery for their respective service.
3. Establish service levels and performance standards for their respective service. Changes in performance standards shall be approved by each Service Committee and forward to the Member Board.
4. Service level changes that affect both Service Committees will be shared at Member Board. Voting to adopt these changes cannot occur until both Service Committees have recommended approval.
5. Serve as the Quality Assurance Group for their respective Committee.
6. Take action relating to the dispatch operations of the respective service so long as the action taken affects only the ~~involved services~~ service involved. The C-COM Director shall implement the recommendations regarding program delivery consistent with sound management principles, ordinances, laws and agreements.
7. The Service Committees are delegated ~~the task of~~ approving Standard Operating Procedures which affect service delivery.

VII. ~~LIMITED-SERVICE~~ LIMITED-SERVICE AGENCIES / SMALL CONTRACT AGENCIES

A. PARTICIPATION

1. C-COM may provide limited service to agencies within Clackamas County. These agencies carry radios on the C800 System or operate on mutual aid channels in areas of Clackamas County under state or federal jurisdiction.
2. Designation of “small contract” will be recommended during the review by the C-COM Member Board to the Executive Board.
3. The list of “small contract” agencies is listed in Appendix B

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B. VOTING POWERS

~~Limited Service~~Limited-Service Agencies do not hold voting authoring on either the Executive Board or the Member Board; however, they may participate in either a Law or Fire Service Committee should they wish to participate in any operations-level discussion.

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~~VII~~VIII. DIRECTOR

A. SELECTION

1. There shall be a Director of the dispatch center. The selection committee for the Director shall include the E-Board and others as selected by the County Administrator.

The Director shall be selected on the basis of administrative leadership ability and technical competence. Such Director shall have leadership and managerial experience in technical, financial and administrative fields. The Director will be an employee of the County.

B. AUTHORITY AND RESPONSIBILITIES

1. The Director is a County employee who reports to the County Administrator. The Director shall file monthly Director #Reports to the Member Board regarding outstanding operational issues.
2. The Director shall be the administrative head of C-COM and shall be responsible for administration, budget, and personnel functions. The Director shall be responsible for call-answering, dispatching, records, communications, security and other communication center functions in conformance with the personnel policies of Clackamas County, the operation policies

established by the Member Board and the performance standards as established by each Service Committee.

3. The Director ~~shall~~ act as executive staff person for the Member Board and E-~~Board, and Board and~~ shall attend all meetings thereof and shall give advice and assistance when requested.
4. The Director shall designate CCOM management representation at the Service Committees to provide advice and assistance when requested.
5. The Director shall ensure that ~~administrative~~~~secretarial~~ services are provided to the Member Board, E-Board and Service Committees. The services include compiling minutes of meetings, generating correspondence at the Board's direction and preparing agendas.
6. The Director or designee shall prepare and present a proposed budget to the E-Board in accordance with Clackamas County budget timetables. The budget shall be prepared based on the established service levels and performance standards provided by the Service Committees and E-Board.
7. The Director shall have the authority to hire, promote, demote, discipline and terminate all C-~~Com~~-COM personnel subject to policies approved by Clackamas County.
8. The Director shall designate agency representation on the bargaining team with the labor union representing County employees at C-COM.
9. The Director or designee shall prepare, revise and modify Standard Operational Procedures (SOPs) subject to the approval of the Member Board or Service Committee as appropriate, prior to implementation.
10. The Director shall comply with established County procurement ~~policies for policies for~~ the expenditures of budgeted items for the 9-1-1 Communications Center.
11. The Director shall develop appropriate long-range plans including strategic capital improvements, staffing, etc.

~~VIII~~.IX. PERSONNEL

- A. The Director shall abide by Clackamas County personnel rules with respect to the employees.

~~IX.X.~~ BUDGET PROCESS

A. GENERAL

1. At the direction of the E-Board, the Director shall develop the annual operating budget. The budget period shall be on a fiscal year basis beginning on the first day of July of each year and ending on the thirtieth day of June each year. The budgetary process shall be in accordance with County budget timetables.
2. The operational costs for each Member Agency for the succeeding fiscal year will be determined and submitted to each agency within 10 days of Member Board's vote to adopt the annual budget.

B. BUDGET COMMITTEE

1. The E-Board shall serve as the Budget Committee.
2. The E-Board shall participate with the C-COM Director through the four stages of budget preparation, as described below:

C. BUDGET STAGES

1. Requested Stage: Service Committees shall work with the Director to determine their desired service levels and member assessments for the following year.
2. Proposed Stage: The Director shall present the total proposed budget for the ~~dispatch~~ center to the ~~Member-Executive~~ Board for initial review and recommendation to the Member Board~~discussion and approval of expenditure levels.~~
3. Approval Stage: The Member Board shall review the E-Board Recommendation~~recommend and vote to accept-approval~~ the C-COM budget by a majority vote of those present ~~to the Executive Board~~ prior to submittal to the County Administrator.
4. Adopted Stage: ~~The:~~ The Member Board and Director shall abide by the appropriation levels set in the adopted budget. Any program and/or operational changes requiring a supplemental budget must go through all budget stages set forth in this charter and comply with applicable County budget policy and local budget law.

~~X.XI.~~ FUNDING

A. C-COM FUNDING

It is intended for C-COM to be self-sufficient in its operation.

1. Costs of operating and maintaining C-COM are to be borne from grants, member fees provided by the members, and by 9-1-1 excise taxes as outlined in the following Section (2). These monies shall be for the sole and exclusive use of C-COM's operation and administration, subject only to review during adoption of C-COM's annual budget and any necessary supplemental budgets adopted following County budget policy and local budget law.
2. Any excess of operating revenues over expenditures in any fiscal year shall be allocated to the next year's budget through the starting fund balance.
3. Capital Improvement Plan: C-COM will maintain a capital reserve fund dedicated for the replacement of equipment and facilities within C-COM. C-COM members annually contribute their portion to this fund as part of the regular budget. Funding of the capital reserve fund shall be based on a published amortization schedule of C-COM equipment. C-COM's portion of the replacement of equipment and facilities to be mutually determined by the Executive Board and County. Any infrastructure fees or assessments shall be non-refundable. Any excess in capital reserve funds or accounts shall be held for future equipment replacement and shall not be used to offset operating costs. This capital improvement plan shall be approved by the E-Board. Much of CCOM's capital equipment is funded through external sources and partnerships.
 - a. 911 Call-Handling Equipment is funded through the State of Oregon 911 Program;
 - b. Radio, Logging Recorder and C800 Radio equipment is funded through the C800 Radio System;
 - c. CAD is funded through a regional partnership with MAJCS agencies;
 - d. CAD-to-CAD is funded through a regional partnership with PDCC agencies;
 - e. Facility Support is provided through Clackamas County.

Commented [BC4]: Would be impossible to determine each agency's contribution to the Capital Reserve Fund unless we used % contribution of overall budget. Recommend removal.

~~3.~~ C-COM shall aim to maintain a healthy fund balance and contingency funds to offset repairs and support future regional cost-sharing.

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4. A copy of the County's independent financial audit shall be ~~provided to~~available to each ~~Member Board member participating agency online on the County website.~~
5. Annual operational assessments are to be adjusted based on the cost of operation, added service requirements and number of Member Agencies. The supplemental budget process shall be used for increased expenditures in the approved budget except in the case of individual agency's or agencies' request for additional services.
6. Should a Member, Limited Service Contract, or a group of ~~Agencies~~Members require the installation of equipment or performance of special services dedicated to their function, to the exclusion of others, that Member or group of ~~Members~~Agencies will bear the entire cost of such equipment, installation, maintenance, and operation. Any infrastructure fees or assessments shall be nonrefundable.
7. Agencies, wishing to join C-COM, must conform to the technical specifications of C-COM infrastructure by the date they transition to C-COM dispatch services.
- ~~8.~~ Agencies, wishing to join C-COM, shall provide 6-months of dispatch service fees up front to cover all infrastructure adjustment costs which may include planning, policy updates and data entry costs.
9. If a "small contract" designation is recommended to the Executive Board for a Limited Service Contract, an annual service fee will be established to begin at the time the contract is signed. If service does not begin on July 1st, the fee will be pro-rated for the remaining amount of the year remaining.
- ~~8-10.~~ In future budget years, the service fee for "small contracts" will be escalated by the same percentage as Member fee increases, upon original budget recommendation to the Member Board.
- ~~9-11.~~ Clackamas County Finance Department~~C-COM~~ shall invoice all Member Agencies either at the beginning of each month for dispatch services or one time annually at the user agency's discretion. ~~The monthly charge is determined by dividing the~~

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annual dispatch service fee by 12 equal payments. -The Agency shall pay the monthly charge within 30 days of invoice receipt.

B. DIVISION OF COSTS

1. Clackamas County provides C-COM annually with information on cost allocation for overhead costs, as C-COM is a County Department. When cost allocations are deemed to be in excess of reasonable inflation (CPI used for COLA calculations), the Executive Board County will provide justification on the excessive increase. The Member Board-Chair may engage with the County Administrator to better understand the rationale for cost increases and work together on how to reduce, defer or better implement these costs.

1.2. The ratio for the division of costs between law enforcement and fire services, shall be based a formula, recommended by the E-Board, and adopted by the Member Board, which represents the workload split between both disciplines.

2.3. Current costs of participation and the cost allocation formula between law and fire shall be provided annually to the members during the budget presentation.

~~XI.~~XII. AMENDMENTS

This Charter may only be amended upon a two-thirds vote of all participating agencies.

~~XII.~~XIII. EFFECTIVE DATE

Upon authorization by the governing bodies of a majority of the member agencies listed in Section I, this agreement shall be in effect as and from January 1, 20227 and replaces the agreement dated July 1, 2019 signed by the ~~Executive E~~ Board Chair.

~~XIII.~~XIV. TERMINATION

A The Member Agency or Limited Service Contract's participation in C-COM may be terminated by either party as of the 30th day of June of any year by giving eighteen (18) months prior, written notice to the other party.

~~XIV.~~XV. SEVERABILITY

The terms of this Charter are severable and a determination by an appropriate body having jurisdiction over the subject matter of this Charter that results in the invalidity of any part shall not affect the remainder of this Charter.

~~XV.XVI.~~ CHARTER REVIEW

This Charter shall be reviewed at least every three years.

~~XVI.XVII.~~ ADDITIONAL MEMBER AGENCIES

Agencies seeking to join the original member agencies as a party to this Charter must be approved by the Member Board as outlined in Section IV (A), sign this Charter, and sign a Contract for 9-1-1 Answering and Dispatch Services with the County.

~~XVII.XVIII.~~ SIGNING OF CHARTER IN COUNTERPARTS

The County will sign the original copy of this Charter. Each member agency will sign a counterpart of the original of this Charter. The parties intend that all the signed counterparts taken together with the original will be considered as one original document, and given full force and effect as if all parties had signed one document.

Dated this _____ day of _____ --
~~2022~~2026

Clackamas County Board of Commissioners

County Counsel, Approved as to form

MEMBER AGENCY

~~Aurora Fire~~

Name
Title/Position

Appendix A: C-COM Member Board Agencies

Law Enforcement Agencies

- Canby Police Department
- Clackamas County Sheriff's Office

- Gladstone Police Department
- Molalla Police Department
- Oregon City Police Department
- Sandy Police Department

Fire Districts/Departments

- Aurora Fire District
- Canby Fire District
- Clackamas ~~County~~ Fire District #1
- Colton Fire District
- Estacada Fire District
- Gladstone Fire Department
- Hoodland Fire District
- Molalla Fire District
- ~~Sandy Fire District~~