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Để yêu cầu dịch vụ dịch thuật hoặc điều chỉnh liên quan đến tình trạng khuyết tật, vui lòng liên hệ với chúng tôi qua **C4@clackamas.us | 971-469-1468.**



Clackamas County
www.clackamas.us

Meeting Date: Thursday, May 07, 2026

Meeting Time: 6:45 PM – 8:30 PM

Meeting Location

Milwaukie City Hall, 10501 SE Main St, Milwaukie, OR 97222

Zoom Link:

<https://clackamascounty.zoom.us/j/89942787538?pwd=XaKHg3b4MHZm3HRiaZLCp9fqkcmfaP.1>

AGENDA

- | | | |
|----------------|--|----------------|
| 6:45 PM | Call to Order, Pledge of Allegiance, and Introductions
Presenters: Commissioner Paul Savas and Mayor Brian Hodson, Co-Chairs | Page 03 |
| | Welcome from the Host Jurisdiction | |
| | Housekeeping – Action Item <ul style="list-style-type: none">• Approve April 02, 2026 Meeting Minutes | Page 07 |
| 6:50 PM | Moderate Income Revolving Loan Program
Presenters: Megan Ellertson, Austin Saldana, Henry Taylor-Goalby, Oregon Housing & Community Services | Page 09 |
| 7:20 PM | Local Perspectives on Economic Development
Presenters: Rachel Thieme, Port of Portland; Tyler Deems, Sandy; Joseph Briglio, Milwaukie | Page 17 |
| 8:05 PM | Approve C4 Retreat Agenda – Action Item
Presenter: Jaimie Lorenzini, Clackamas Staff | Page 32 |
| 8:20 PM | Other Business <ul style="list-style-type: none">• R1ACT Updates• JPACT Updates• MPAC Updates | |
| 8:30 PM | Adjourn | |

2026 Membership Roster



Current Voting Membership

		C4 Exec	C4 Metro	C4 Rural	JPACT	MPAC	RIACT
Clackamas County	Commissioner Paul Savas	●	●	●	●		●
Clackamas County	Commissioner Diana Helm		●	●		●	
Canby	Mayor Brian Hodson	●		●			●
CPOs	Pamela Burback (Boring CPO)	●	●	●			
Estacada	Mayor Sean Drinkwine			●			
Fire Districts	Matthew Silva (Estacada Fire District)	●					
Gladstone	Mayor Michael Milch	●	●				
Hamlets	Mark Hillyard (Hamlet of Beaver Creek)		●	●			
Happy Valley	Councilor Josh Callahan		●				
Johnson City	Vacant						
Lake Oswego	Mayor Joe Buck		●		●	●	
Milwaukie	Councilor Will Anderson		●			●	
Molalla	Mayor Scott Keyser			●			
Oregon City	Commissioner Adam Marl		●			●	
Portland	Vacant						
Rivergrove	Mayor Chris Barhyte		●				
Sandy	Councilor Rich Sheldon			●			
Sanitary Districts	Paul Gornick (Oak Lodge Water Services)		●				
Tualatin	Councilor Valerie Pratt		●				●
Water Districts	Sherry French (Clackamas Water District)	●	●			●	
West Linn	Mayor Rory Bialostosky		●				
Wilsonville	Mayor Shawn O'Neil		●				

Current Ex-Officio Membership

MPAC Citizen Rep	Ed Gronke
Metro Council	Councilor Christine Lewis
Port of Portland	Daniel Eisenbeis
Rural Transit	Todd Wood (Canby Area Transit)
Urban Transit	John Serra (TriMet)

Frequently Referenced Acronyms and Short-forms:

Related to the Clackamas County Coordinating Committee (C4)

C4 Metro Subcommittee

C4 I-205 Diversion Subcommittee

CTAC: Clackamas Transportation Advisory Committee (C4 Transportation TAC)

Related to Metro and Metro Committees

JPACT: Joint Policy Advisory Committee on Transportation (Metro)

MPAC: Metro Policy Advisory Committee (Metro)

TPAC: Transportation Policy Advisory Committee (JPACT TAC)

MTAC: Metro Technical Advisory Committee (MPAC TAC)

Related to the Oregon Department of Transportation (ODOT) and Tolling

OTC Oregon Transportation Commission (ODOT policy decision body)

Region 1: ODOT's geographic designation for the metro area + Hood River

R1ACT: ODOT Region 1 Advisory Committee on Transportation

UMO: ODOT's Urban Mobility Office

RTAC: ODOT's Regional Tolling Advisory Committee

STRAC: ODOT's State Tolling Rules Advisory Committee

EMAC: ODOT's Equity Mobility Advisory Committee (for tolling)

General Transportation Acronyms

STIP: State Transportation Improvement Plan (ODOT)

RTP: Regional Transportation Plan (Metro)

TSP: Transportation System Plan (Local – county and cities)

HCT: High Capacity Transit

UPWP: Urban Planning Work Program

General Housing and Land Use Acronyms

H3S: Clackamas County's Health, Housing, and Human Services Department

HACC: Housing Authority of Clackamas County

SHS: Supportive Housing Services (Regionally approved funds for housing services)

OHCS: Oregon Housing and Community Services

LCDC: Land Conservation and Development Commission

DLCD: Department of Land Conservation and Development

UGB: Urban Growth Boundary

UGMA: Urban Growth Management Agreement

Clackamas County Coordinating Committee (C4)

2025-2026 Focus Areas

At the [2025 C4 retreat](#), several topics were identified to inform C4's annual work program. Pursuant to this exercise, C4 members and alternates evaluated topical themes according to the level of urgency and scope (C4's ability to influence):

1. **Transportation** [Combined urgency/impact score: 21]
E.g., Roads, funding tools, investment priorities
2. **Housing Production & Homeless Services** [Combined urgency/impact score: 21]
E.g., Supportive Housing Services, rural solutions, supporting older adults
3. **Infrastructure** [Combined urgency/impact score: 17]
E.g., Strategies to finance, extend useful life
4. **Transit** [Combined urgency/impact score: 12]
E.g., Influencing plans/programs, partnership opportunities, solutions toolbox
5. **Economic Development** [Combined urgency/impact score: 12]
E.g., Industrial land supply, workforce, prosperity, convention center
6. **Advocacy** [Combined urgency/impact score: 8]
E.g., Legislative summit, consistent messaging, pursuit of grant awards
7. **Measures 5 & 50** [Combined urgency/impact score: 7]
E.g., Local revenue options; possible fixes

C4 members affirmed findings on September 4, 2025, articulating a desire for C4 to operate as a thought partner in the development of solutions and an advocacy partner to achieve solutions. Feedback from C4 will be utilized by the C4 Executive Committee to inform ongoing committee planning and operations. To contact the Executive Committee, email C4@clackamas.us.

Clackamas County *Performance Clackamas* Strategic Plan 2025-2030

Safe, Secure and Livable Communities

- Affordable Housing: By 2030, 900 affordable housing units will be developed, including an emphasis on the senior population and underserved parts of the County.
- Jail: By 2028, based upon best practices, the County will complete preliminary design concepts and estimates for a new Clackamas County Jail.

Vibrant Economy

- Available Land for Business Development: By 2028, in conjunction with our communities and partners, the County will work to increase available land to retain, expand and recruit new businesses.
- Development Process: By 2028, the County will conduct a review of all development regulatory processes to minimize burdens, providing an effective and timely permitting process for the community.
- Childcare: By 2027, in conjunction with our communities and community partners, the County will develop strategies to retain, expand and recruit new childcare opportunities.

Strong Infrastructure

- Sunrise Corridor: By 2030, funding for the next phase of the Sunrise Gateway Corridor/Hwy 212 project will be committed from federal, state, regional and local funding sources.
- Transit: By 2027, the County will provide a plan for what efficient, accessible and affordable transit looks like in Clackamas County.

Healthy People

- Recovery Oriented System of Care (ROSC): By 2027, the County will continue to address homelessness, mental health and substance use disorders through the completion and operations of the Clackamas County Recovery Campus.

Public Trust in Good Government

- Best Practice Governance: By 2026, convene a review committee to evaluate best practice county governance models.
- Communications and Engagement: By 2026, through the development of a strategic communications and engagement plan, the Clackamas County community will experience greater transparency and accountability from their County government.

Thursday, April 02, 2026
Virtual Meeting Via Zoom

The C4 Meeting was recorded and the audio is available on the County's website at <https://www.clackamas.us/meetings/c4/c4meetings>. Minutes document action items approved at the meeting, as well as member discussion.

I. Attendance:

Members: Clackamas County: Paul Savas; **Canby:** Brian Hodson; Traci Hensley (Alt.); **CPOs:** Pat Erdenberger (Alt.); **Estacada:** Melissa Hill (Alt.); **Gladstone:** Michael Milch; **Happy Valley:** Joshua Callahan; **Lake Oswego:** Joe Buck; **Metro:** Christine Lewis; **Milwaukie:** Will Anderson; **Molalla:** Scott Keyser, Eric Vermillion (Alt.); **Oregon City:** Adam Marl; **Sanitary District:** Paul Gornick; **Transit (Rural):** Todd Wood; **Transit (Urban):** John Serra; Dwight Brashear (Alt.); **Tualatin:** Valerie Pratt; **Water Districts:** Sherry French; **Wilsonville:** Shawn O'Neil; Anne Shevlin (Alt.)

Staff: Trent Wilson (PGA); Jamie Lorenzini (PGA)

Guests: Virginia Chambers (Clackamas Community College); Megan Nugent (Clackamas County); Brent Balog (Clackamas Workforce Partnership); Jamie Stasny (Clackamas County); Chris Holden (WBTO); Everett Wild (Wilsonville); Jeff Gudman

II. Housekeeping

March 05, 2026 meeting minutes approved. Approval of a staff nomination to the Metro Transportation Policy Alternatives Committee was tabled.

III. Workforce Development Introduction & Discussion

Members received presentations about workforce development, with guest speakers from Clackamas Workforce Partnership, WBTO, LCC, and Clackamas County College. Discussion followed about opportunities at the Estacada Mill Site, and more general workforce challenges, including the availability of affordable housing, ensuring businesses can quickly find talent, and filling municipal jobs to provide the services. There is interest in greater coordination between education and industry, and employment opportunities for young adults with special needs.

IV. Legislative Updates

A vote on the transportation measure referral is scheduled for May, and the governor is launching a work group to provide recommendations to the legislature in 2027. The work group will be supported by topical subgroups. C4 was invited to look inward about how it thinks about 2027 transportation package, citing past work on a Values & Outcomes document.

V. March Meeting Follow-Up: Mini Project List Update

Staff requested clarification on a request in March to develop a mini project list. Members suggested categorizing projects as small, medium, large, and potentially mega, with data collection on whether a project is on a state facility and if it benefits housing and businesses.

VI. C4 Retreat & Registration

Last month, C4 identified topics for the annual retreat, and the executive committee took feedback seriously. Topics carried into scoping include economic development and preparation for the 2027 state transportation package. Staff hopes to return in May with a final agenda for approval. Registration will open in a couple weeks. Whereas the event is C4-driven, it is also open to non-C4 members, including city councilors, administrators and staff.

VII. Other Business

- R1ACT continues to navigate the new ODOT capital improvement plan process.
- JPACT discussed proposed MTIP amendments and an update on the Interstate Bridge.
- MPAC did not meet in March.
- The May meeting of C4 will be held in person at City of Milwaukee.

Adjourned at 8:14 p.m.



Moderate-Income Revolving Loan (MIRL) program



MIRL is a revolving loan fund aimed to boost housing production for moderate-income Oregonians at or below 120% AMI.



MIRL is intended to fill a gap in funding to ensure project is feasible at an affordable rate.



Cities and counties (Sponsoring Jurisdictions) harness this funding stream by implementing a local MIRL program.

Big Picture

Funding Availability



\$75 million



\$50 million available Feb
2025-2027



\$10 million (20%) rural floor



Project Eligibility

1. Project Location
2. Project Type
3. Funding Need and Feasibility
4. Affordability Requirements
5. Funding Uses



Pictured above: Rose Street Cottages, Blue River, OR



Project Eligibility: Project Location

Developers with eligible housing projects must apply to the local MIRL program in which their project is located. This means, developers apply to the:

- City if within the city limits
- County if within unincorporated county land



Project Eligibility: Project Type

HOMEOWNERSHIP

1. Construct new housing units or convert building from nonresidential use
2. Single-family or multifamily
3. Affordable to very low to moderate-income individuals and families

RENTAL HOUSING

1. Construct new housing units or convert building from nonresidential use
2. Accessory dwelling unit, multifamily
3. Rented at rate affordable to very low to moderate-income individuals and families



Project Eligibility: Funding Need and Feasibility

- Identify the funding “gap” in project financing
 - But for MIRL funding, this project would not be feasible at an affordable rate
- Capped by the Tax Increment Differential
 - Difference in property taxes on the improvements multiplied by the agency loan term



Project Eligibility: Affordability

- Must be developed at 120% AMI or lower based on the requirement set forth by the Sponsoring Jurisdiction
- Must be rented and/or sold at the appropriate AMI level
- Must be rented to households who fit the AMI requirements
- Affordability period is a minimum of 10 years or the duration of the loan agreement



Project Eligibility: Funding Uses

1. Infrastructure costs
2. Predevelopment costs
3. Construction costs
4. Land write-downs



Costs are eligible for reimbursement if incurred within 12 months before local site approval



Key Partners in Local MIRL Program Success



Sponsoring Jurisdiction (City/County)



Project Applicant/ Developer

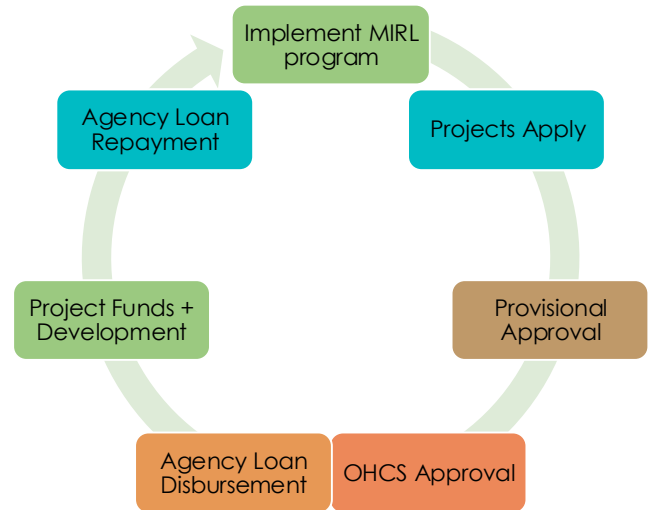


County Tax Assessor

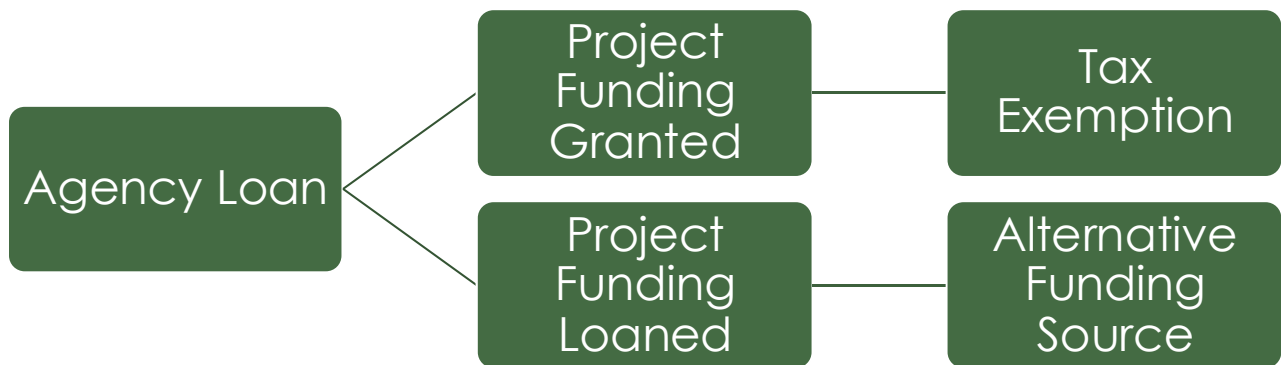


Process Overview

1. Sponsoring Jurisdiction (SJ) implements a local MIRL program
2. Developers submit affordable housing projects to the SJ to receive MIRL project funding
3. SJ provisionally approves and submits the application to OHCS
4. OHCS issues no interest **loan** to SJ
5. SJ **grants or loans** funds to developer for housing development
6. Developer builds or improves housing property
7. Either the County Tax Officer places an exemption and repayment occurs through in lieu taxes **or** repayment occurs through an alternative source(s)
8. OHCS recycles repaid loan funds

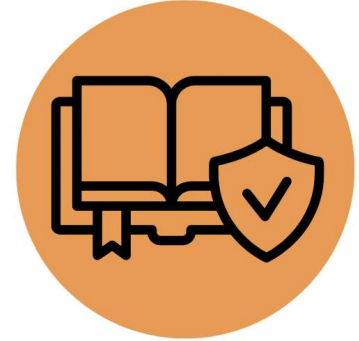


Repayment of Agency Loan



Getting Started: Sponsoring Jurisdiction Program Set Up

- Pass Originating Ordinance/Resolution
- Develop project application process
 - Follow OHCS project application requirements
- Submit Master Agreement Request to OHCS
 - County will need to sign Intergovernmental Agreement (IGA) prior to city entering Master Agreement



Resources

- 1:1 Technical Assistance
- MIRL Toolkit: Forms and templates provided online
- MIRL Webpage
 - [Question and Comments Portal](#)
 - [Program Manual](#)
 - [Videos](#)
 - [FAQs](#)
 - [Rulemaking](#)
 - [Affordability Tools](#)
 - [Program Resources](#)
 - [Initiate a master agreement](#)
 - [File an Intent to Apply](#)



Questions?

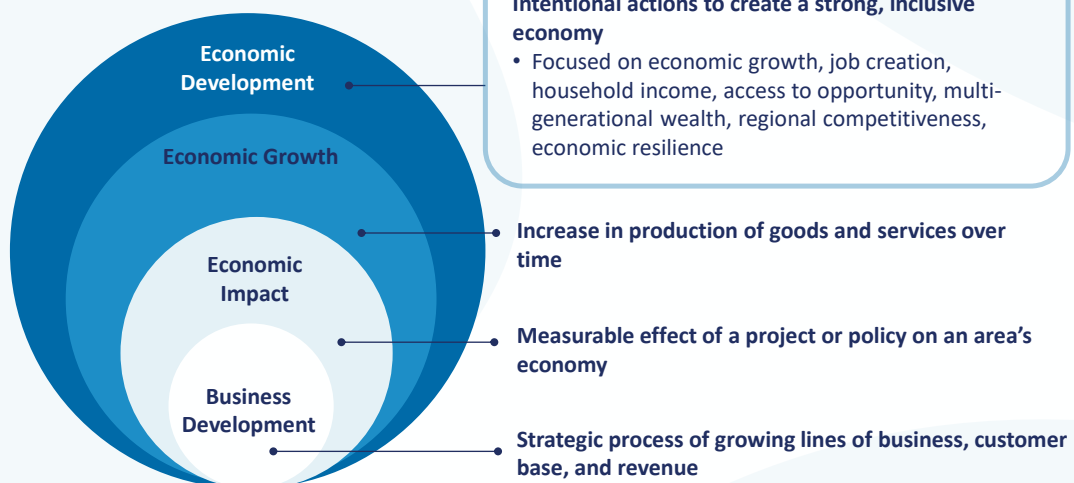


Economic Development Overview – Port of Portland

Rachel Thieme
Economic Development Business Manager
rachel.thieme@portofportland.com

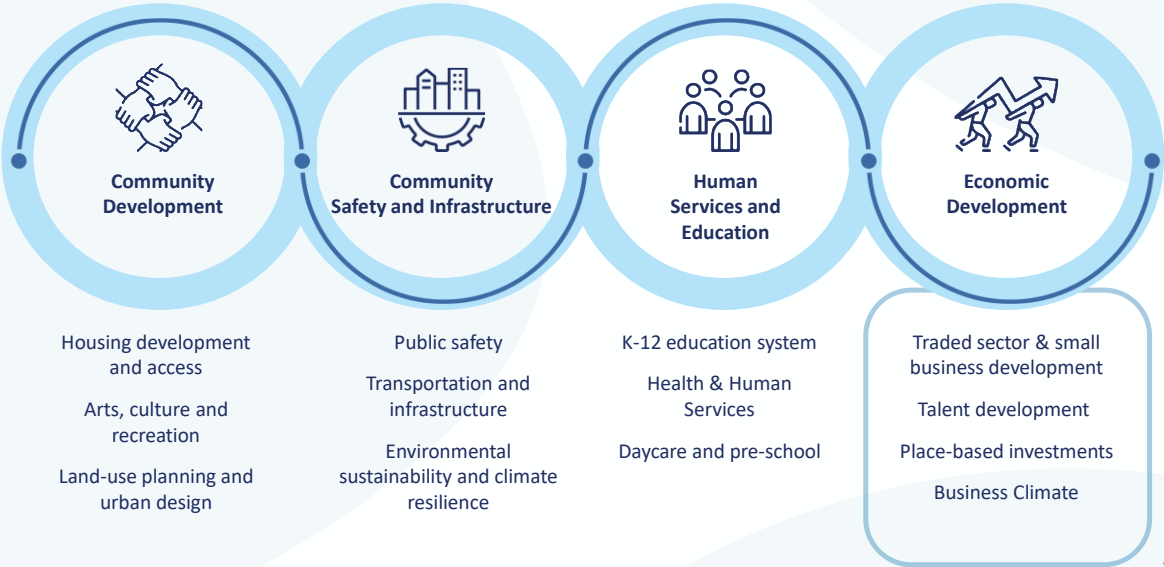
1

What We Mean When We Say ...



2

Creating a Healthy Region



Economic Development Ecosystem Partners

Economic Development Agencies	Workforce & Higher Education	Business Organizations	Technical Assistance	Public/Private & Special Purpose

Port's Role in Region's Economic Development



Leader

Practice

- International Trade & Investment
- Industrial & Infrastructure Development



Engaged

Practice

- Business Retention & Expansion (BRE)
- Entrepreneurship & Small Business Development
- Cluster Industry Development
- Public Policy & Partnerships



Support

Practice

- Business Attraction & Recruitment
- Workforce Development & Attraction
- Place-Based Community Economic Development
- Access to Capital & Incentives

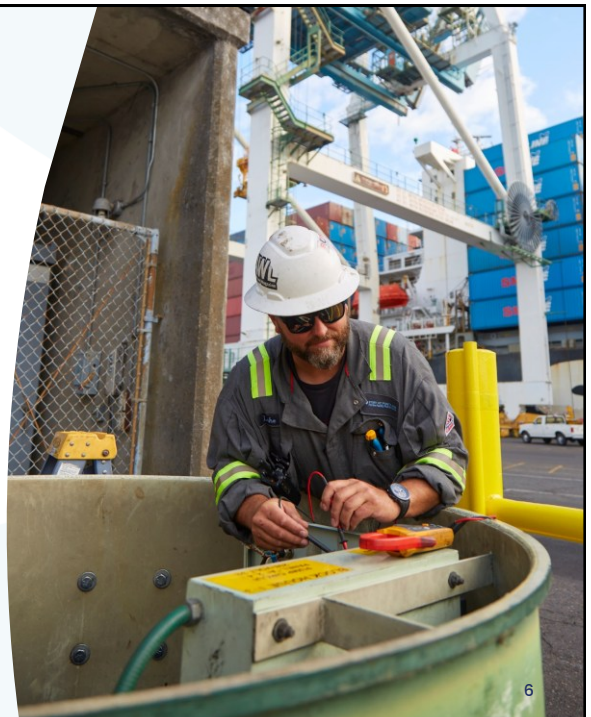
How to Measure Economic Development Results

Outcomes

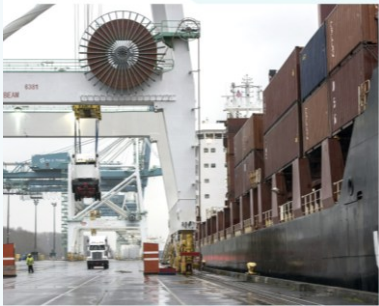
- Job retention and creation
- Business retention, productivity, and growth
- Equitable access to the above

Impact

- Increased household income, multi-generational wealth, tax base
- Broad access to economic opportunity
- Resilience in the face of economic shocks
- Increased quality of life and community well-being



Key Priorities for Port of Portland



Oregon Container Terminal at
T6



Direct Air Service to Korea and
Mexico City



Mass Timber and Housing
Innovation Campus at T2



City of Sandy Economic Development May 2026

Economic Development Strategy

- Economic Development Strategic Plan
 - Adopted in 2023
 - Supplements the City's Economic Opportunity Analysis
 - Roadmap to achieving the City's economic vision
- Council Goal 9.1
 - Supplement staff capacity to implement the Economic Development Strategic Plan to create more living wage jobs, support local business growth, and support a strong local economy

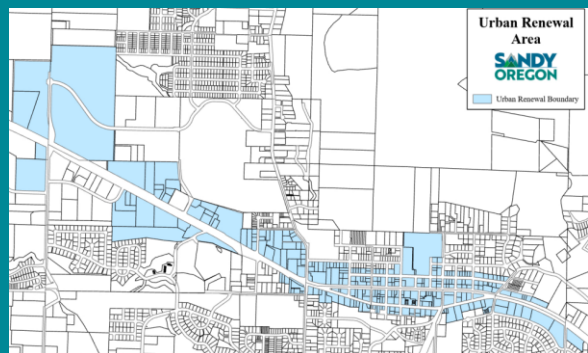


Key Initiative

- Supplement Staff Capacity
 - Partnership with Healthy Sustainable Communities
- Purpose
 - Support implementation of economic development strategies
 - Provide expertise and capacity
- 'Energize Sandy'
 - Support development and redevelopment of underutilized commercial properties
 - Create living wage and full-time jobs
 - Increase the local tax base

Energize Sandy

- Property within the Sandy Urban Renewal District
- Three-Pronged Approach
 - Conceptual Design Grant Program
 - Capital Improvement Grant Program
 - Revolving Loan Program
- Third party administration for application review and recommendation



Conceptual Design Grant

- Support early-stage project planning
- Eligible uses:
 - Architectural planning and engineering studies
 - Feasibility studies
 - Permitting support
- Funding:
 - 50% match
 - Up to \$25,000

Capital Improvement Grant

- Support business and property improvements
- Eligible uses:
 - Building renovations and tenant improvement
 - Permanently affixed equipment
 - Site improvements that enhance long-term business operations
 - Expansion of existing facilities that create new employment opportunities
- Funding:
 - 50% match
 - Up to \$100,000

Revolving Loan Program

- Support large-scale investments
- Eligible uses:
 - Building renovations and facility improvements
 - Equipment purchases and technology upgrades
 - New construction
 - Site preparation and infrastructure development
 - Activities must lead to advancement of employment and economic development goals
- Funding:
 - Up to \$250,000
 - Low, fixed interest rate, flexible repayment terms



Milwaukie Economic Development

C4

MAY 7, 2026



The Catalyst

HISTORIC CITY HALL



Keeper
COFFEE CO



Council Goal 2025-2027

ACTION PLAN

Council Goal Action Plan

Last Updated:
4/9/2026

ECONOMIC DEVELOPMENT: Supporting Milwaukee's business districts and investing in neighborhood hubs

Why this goal?

Milwaukee is seeing a resurgence of economic development activity in its downtown and business districts. Inspired by the city's 2040 community vision and comprehensive plan, the city has completed foundational work to enable hubs of commercial amenities across our neighborhoods. As Milwaukee's urban renewal area (URA) and construction excise tax (CET) funds mature, the city has an opportunity in 2025-2027 to make significant investments that can support our local economy, attract and retain businesses, and revitalize our commercial areas to help build community and a sense of place.

What do we want to accomplish by 2027?

- Revitalized Main Street and Downtown
- New investments in Milwaukee's industrial areas
- At least one enhanced Neighborhood Hub
- Strong city-business partnerships
- Capital improvements that support our business districts, including construction underway for Milwaukee Bay Park

How will we measure success?

	BASELINE <small>(as of Dec 31, 2024)</small>	End of 2025	End of 2026	End of 2027	Target
Dollars invested in direct support for local businesses <small>\$ allocated through business improvement grant programs (URA and CET) \$ allocated to BIPOC or LGBTQIA+ business owners</small>	\$328,455 total \$75,955 to BIPOC and LGBTQIA+ business owners	\$867,521 total \$97,217 to BIPOC and LGBTQIA+ business owners			Minimum \$250,000 annually
Advancement of URA Five-Year Action Plan <small>% of projects that are complete or in the process</small>	28.4% of projects	77% of projects are in progress			100% Completion
Business related meetings attended or convened <small># of meetings, roundtables, and summits attended or convened by staff or City Council members # of equity-focused meetings (e.g.)</small>	7 meetings 0 equity focused	29 meetings 0 equity focused			Minimum 16
Total number of businesses registered with the city <small># of business license holders operating in Milwaukee, excluding landlords/rental properties</small>	892 businesses <small>renewed/predicted to renew in 2025</small>	On hold until May 2026			Upward trend
Impressions of business friendliness <small>% of surveyed business who are satisfied with the City of Milwaukee's support</small>	See 2025	Satisfied 46% Neutral 46% Dissatisfied 8%			Upward trend
Events and tourism <small># of events produced in Milwaukee by the city or with city support # of events that specifically celebrate Milwaukee's diverse communities</small>	6 Events Total (4 Cultural Events)	14 Events Total (5 Cultural Events)			Minimum of 9 events annually
Downtown foot traffic <small>Annual foot traffic counts in the downtown area</small>	3,800 average daily visitors	4,390 average daily visitors			Upward trend
Access to commercial activity and hubs <small>Housing units within a 1/4-mile walkshed of neighborhoods hubs (does not include downtown)</small>	3,250 housing units (33% of units)	Update in progress			Upward trend



ACTION PLAN (CONT.)

Action Roadmap

YEAR/ FOCUS	QUARTER	STAFF ACTIONS	COUNCIL ACTIONS
2025 Support downtown momentum, engage business districts, and collect better baseline data	CY-Q2 Apr - Jun	<ul style="list-style-type: none"> ✓ Hire Economic Development Coordinator ✓ Continue building relationships with DAM, BOM, and NCCCC ✓ Engage businesses in planning for <i>Milwaukee Fest</i> ✓ Discuss strategy to engage Milwaukee businesses in all city signature events ✓ Create a 'public parking' map ✓ Quarterly MRCCAC Meeting ✓ Issued 8 business grants (6 total and funds are exhausted) ✓ Re-Engage Harrison/Main Metro Discussions 	<ul style="list-style-type: none"> ✓ Complete goal action plan ✓ Share updates on committee assignment work related to economic development
	CY-Q3 Jul - Sept	<ul style="list-style-type: none"> ✓ Produce first annual <i>Milwaukee Fest</i> ✓ Prepare for launch of business improvement grant program citywide using CET funds, including storytelling around past grant successes ✓ Prep business friendliness survey to coincide with business roundtables ✓ Formalize process for requesting and installing bike racks ✓ Refine City's economic development webpages (ongoing) ✓ Begin conversations internally about the City's brand and marketing strategy (ongoing) 	<ul style="list-style-type: none"> ✓ Provide direction on re-capitalizing the URA grant program ✓ Councilor Massey and Mayor Batey to engage businesses in the NMIA and on International Way in order to identify and send invitations for first round of business engagement tables and survey (URA, North Milwaukee Industrial Area (NMIA), International Way, and neighborhood businesses) ✓ Councilor President Anderson and Staverjord to connect with existing business improvement grantees to learn about their experience and build relationships ✓ Councilor Staverjord and Anderson lead Milwaukee's sponsorship of the Milwaukee Business Passport program ✓ Councilor Khosroabadi to engage hub businesses ✓ Share updates on committee assignment work related to economic development
	CY-Q4 Oct - Dec	<ul style="list-style-type: none"> ✓ Present scope of Main Street Improvements CIP project ✓ Launch grant program for neighborhood hubs ✓ Issued 15 grants and \$613,000 ✓ Engage MRCCAC regarding refresh to URA five-year action plan ✓ Initiate and scope R-HD analysis around Neighborhood Corridors ✓ Consult on Monroe Greenway Construction Business Engagement ✓ Consult on King Rd Construction Business Engagement ✓ Launch business survey on business friendliness, license, and needs. 	<ul style="list-style-type: none"> ✓ Mayor Batey met with Swagelok ✓ Mayor Batey and Councilor Massey sent follow up letters to international way and NMIA businesses. ✓ Councilor Staverjord and Anderson led Milwaukee's sponsorship of the Milwaukee Business Passport program. ✓ Start refresh of URA 5-year Action Plan with Milwaukee Redevelopment Commission Community Advisory Committee (MRCCAC) ✓ MRC reviewed and approved business grant #2025-11 for funding ✓ Councilors had regular correspondence with businesses ✓ Share updates on committee assignment work related to economic development

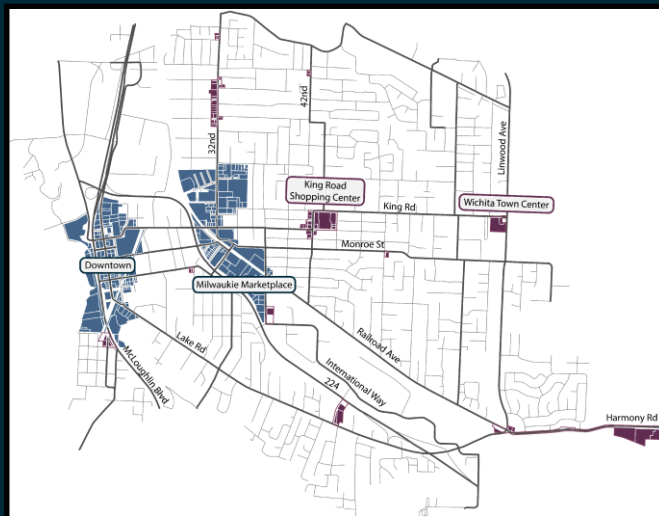
Annual goal review and performance measure data report





Business Improvement Grants

URBAN RENEWAL / CET FUNDING

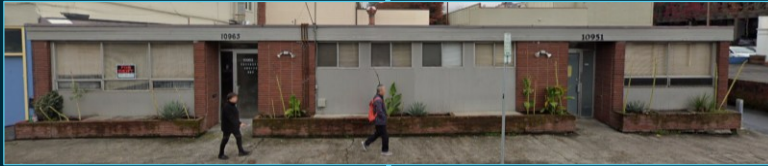


STOREFRONTS

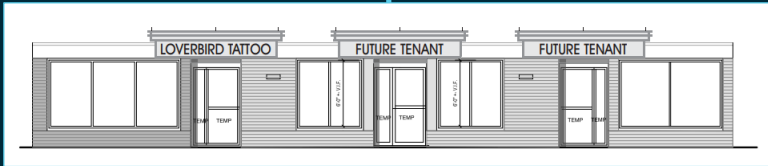
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Good Measure

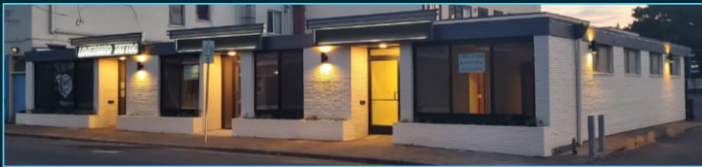
BEFORE



PROPOSED



CURRENT



TENANT IMPROVEMENTS

CHAN'S STEAKERY



PRE-DEVELOPMENT



New student drop off & parking

Performance & athletics addition

Early Childcare Center



BUSINESS CONSULTING AND SUPPORT SERVICES

What it is: Consulting services related to interior and exterior design planning, merchandising, branding, displays, and similar related effects

Who its for: Existing businesses (2+ years)

New Marketing

I.e. Legacy Business Support



RESULTS

- Awarded over \$1.2M
- 33 Total Grants
 - 22 New Businesses
 - 17 Existing
- 150 Jobs (Estimate)
 - New - 104
 - Retained - 46
 - Doesn't account for indirect jobs such as construction and supportive B2B services
- Downtown and Milwaukie Marketplace Revitalization
 - Private Investment follows Public Investment



THANK YOU!

Joseph Briglio
Assistant City Manager

briglij@milwaukieoregon.gov



Mt. Hood Oregon Resort
68010 East Fairway Avenue
Welches, OR 97067

Day One

1:00 PM Session 01: Opening Session

1:45 PM Session 02: Economic Development Landscape

- Guest speaker, Oregon Business Industries (OBI)
- Outcomes of pre-retreat economic development survey

2:45 PM Session 03: Economic Development Values & Identity

- Breakout tables and reports
- What are we working towards?

3:15 PM Break

3:30 PM Session 04: Cooperative Economic Development Outcomes

- Easel exercise
- What are the barriers? What does coordination look like?

4:45 PM Break

5:00 PM Session 05: Where Do We Go from Here?

- What is C4's role in the conversation?
- Consensus building and next steps

6:00 PM Adjourn for Day One

6:30 PM Dinner

Catered dinner service at ZigZag Inn. Shuttle provided.

Day Two

- 7:30 AM** **Breakfast**
- 8:00 AM** **Session 06: Learning from the 2025 Transportation Package**
- Challenges, opportunities, questions
- 8:45 AM** **Session 07: Preparing for 2027 Transportation Package**
- Stress test the 2025 Values & Outcomes document
 - Priorities, trade-offs, and consensus building
- 10:00 AM** **Session 08: Local Mobility Solutions**
- What are you working on?
 - What ideas do we want to explore further?
- 11:00 AM** **Break**
- 11:15 AM** **Session 09: C4 Priorities Planning**
- Prioritizing the work of C4 for the next year
- 12:00 PM** **Adjourn**



JOIN US FOR THE 2026 C4 SUMMER RETREAT!

The C4 retreat is a valuable chance to connect with colleagues and local leaders, participate in deeper conversations, and pinpoint goals and issues that require further attention in future C4 meetings. **Please complete registration form by Friday, May 15, to secure overnight lodging.**

- When:** Friday, June 05 (starts at 1 p.m.) – Saturday, June 06 (ends by noon)
- Where:** Mt Hood Oregon Resort, 68010 E Fairway Ave, Welches, OR 97067
- Who:** C4 members and alternates, city councilors, city administrators, and jurisdictional staff

COMPLETE REGISTRATION FORM

CLICK HERE TO COMPLETE FORM

REGISTRATION FEE

Participant Type	Pay by Check	Pay Online
Overnight Participant. <i>(One night accommodation, meetings, and meals)</i>	\$265.00	\$279.00
Daytime Only <i>(Meetings and meals only)</i>	\$118.00	\$124.00

Note: Online pricing reflects a 5% processing fee.

Please make checks payable to Clackamas County. Checks may be mailed to: **Jaimie Lorenzini, Clackamas County Public & Government Affairs, 2051 Kaen Rd, Oregon City, OR 97045.**

[To pay online, please click here.](#)

Retreat participants must RSVP by May 15 to secure overnight lodging. Registrations thereafter are subject to the venue’s rates and room availability. Cancellations after May 15 are non-refundable. Please complete registration and submit payment not later than Monday, May 25.

Hamlet & CPO Reps: Please contact C4@clackamas.us for separate registration.