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**Clackamas County**  
[www.clackamas.us](http://www.clackamas.us)

June 25, 2026

BCC Agenda Item: \_\_\_\_\_

Board of County Commissioners  
Clackamas County

**Approval of an Amendment to a Personal Services contract with AntFarm to provide shelter, outreach and engagement services in rural Clackamas County. Amendment Value is \$1,056,707 for 1 year. Total Contract Value is \$4,197,751 for 4 years. \$216,342 is through the Governor's State of Emergency Due to Homelessness State Funding and \$840,365 in budgeted County General Funds.**

**Previous Board Action/Review:**

Original Agreement December 7, 2023, BCC-Agenda Item 20231207 II.C2  
Amendment #1, February 22, 2024, BCC-Agenda Item 20240222 III.D.3  
Amendment #2, June 27, 2024, BCC-Agenda Item 20240627 V.G.9  
Amendment #3, June 26, 2024, Approved by Department  
Amendment #4, July 03, 2024, Approved by Administrator's Office  
Amendment #5, November 14, 2024, BCC-Agenda Item 20241114 II.D.6  
Amendment #6, June 26, 2025, Approved by Department  
Amendment #7, September 04, 2025, BCC-Agenda Item 20250904 IV.H.7  
Amendment #8, May 13, 2026, Approved by Department

**Performance Clackamas:** Safe, Secure, and Livable Communities

**Counsel Review:** Yes, Andrew Naylor

**Procurement Review:** N/A

**Contact Person:** Vahid Brown

**Contact Phone:** 971-334-9870

**EXECUTIVE SUMMARY:** On behalf of the Housing and Community Development Division (HCDD), the Health, Housing & Human Services Department requests approval of Amendment #9 to Contract #11299 with AntFarm to continue to provide emergency shelter and outreach and engagement services to households in rural Clackamas County for an additional year.

AntFarm offers strength-based and trauma-informed youth and family services through skill development, access to resources, and empowerment in partnership. Services are provided through a public health lens with a specific intention towards equitable access and support.

Funding for Amendment #9 is through \$216,342.00 in State funding for shelter services and \$840,365.00 in County General funds for rural outreach and engagement.

*Healthy Families. Strong Communities.*

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[www.clackamas.us](http://www.clackamas.us)

**RECOMMENDATION:** Staff respectfully request that the Board approve amendment #9 (1299) and authorize Chair Roberts or his designee to sign on behalf of Clackamas County.

Respectfully submitted,

*Mary Rumbaugh*

Mary Rumbaugh

Director of Health Housing and Human Services

**AMENDMENT # 9  
TO THE CONTRACT DOCUMENTS WITH ANTFARM  
Contract #11299**

This Amendment #9 is entered into between ANTFARM (“Contractor”) and Clackamas County (“County”) and shall become part of the Contract documents entered into between both parties on **December 07, 2023** (“Contract”).

The Purpose of this Amendment #9 is to make the following changes to the Contract:

**1. ARTICLE I, Section 2. Scope of Work** is hereby amended as follows:

Contractor will perform the Work, as revised in **Exhibit A to this Amendment #9**, attached hereto and incorporated by this reference herein.

**2. ARTICLE I, Section 3. Consideration** is hereby amended to add the following:

County may, in its sole discretion, advance Contractor an amount not to exceed one sixth (1/6) of the total Contract amount (the “Advanced Funds”). Contractor may only use the Advanced Funds for purposes of paying Contractor’s eligible expenses incurred between the effective date of the Contract, or amendment extending the Contract, and when Contractor’s first monthly invoice is submitted and paid. Advanced Funds may continue to be used to pay Contractor’s eligible expenses on a rolling thirty-day (30) basis to ensure Contractor may perform the Work prior to County paying Contractor’s monthly invoices. However, Contractor shall continue to invoice County for eligible expenses incurred on a monthly basis, in accordance with the terms and conditions of the Contract, with the Advanced Funds being used to cover eligible expenses prior to when County pays Contractor’s monthly invoices.

Starting in November of each contract year, in lieu of an invoice, Contractor shall submit a monthly reconciliation statement of expenses incurred against the Advanced Funds. The reconciliation statement shall document, to County’s satisfaction, how the Advanced Funds were spent down on a monthly basis, including reimbursing Contractor for Work performed for each remaining month of the contract year (November through June).

When Advanced Funds are fully spent down, Contractor shall submit a final reconciliation statement that details the use of the remaining Advanced Funds, if any. If Contractor’s expenses exceed the remaining Advanced Funds, Contractor may invoice the balance, reduced by any remaining Advanced Funds, and then resume invoicing County for reimbursement in accordance with the Contract.

If there are any Advanced Funds remaining after the final reconciliation statement is submitted and no further amounts are owed to Contractor for Work performed, or if the Contract is terminated prior to expiration of its term for any reason, the remaining Advanced Funds must be returned to County within ten (10) business days of the termination date of the Contract.

Contractor’s use of Advanced Funds for any purpose not expressly permitted by this Contract, or failure to return Advanced Funds in accordance with the provisions above, constitutes a breach of the Contract. Upon such breach, and in addition to any other right or remedy County may have under the Contract, County may terminate the Contract and reduce any pending invoice for Work performed by the amount of the misused/unreturned Advanced Funds.

3. **ARTICLE I, Section 3. Consideration** is hereby amended as follows:

In consideration for Contractor performing the revised Work, County will pay Contractor an amount not to exceed **\$1,056,707.00**

Consideration rates are on a reimbursement basis in accordance with the budget set forth in **Exhibit B to this Amendment #9**, attached hereto and incorporated by this reference herein, and the terms of the Contract. The total Contract amount shall not exceed **\$4,197,751.12**

Budget line items within categories may be changed with written agreement by both parties. County may approve, in writing, adjustments to budget line-item amounts provided the maximum Contract amount is not exceeded.

ORIGINAL CONTRACT	\$ 760,446.72
AMENDMENT #1	\$ 87,000.00
AMENDMENT #2	\$ 783,260.12
AMENDMENT #3	\$ 50,000.00
AMENDMENT #4	\$ 87,000.00
AMENDMENT #5	\$ 266,756.00
AMENDEMENT #6	Time Extension
AMENDMENT #7	\$ 1,106,581.28
AMENDMENT #8	Funder Update
<u>AMENDMENT #9</u>	<u>\$ 1,056,707.00</u>
<b>TOTAL</b>	<b>\$ 4,197,751.12</b>

4. The following paragraph is added to **ARTICLE II**:

**34. MEDIA RELEASES, PUBLIC ACKNOWLEDGMENT.** The parties acknowledge the value in coordinating public communications about the Work and will make reasonable efforts to provide notice to each other prior to issuing press releases, holding press conferences, or engaging in other pre-planned media communications about the Work. Similarly, each party will make reasonable efforts to publicly recognize the other in any press releases or planned media-involved events relating to or describing the Work, including, but not limited to, providing a speaking opportunity for an elected and/or county official.

ANTFARM

Clackamas County

*[Handwritten Signature]* 5-30-26

Authorized Signature

Date

Signature

Date

*Kim Wheeler Executive Director*  
Name / Title (Printed)

Name:

93-1326167

Title:

Oregon Business Registry #

Approved as to Form:

*ANTFARM INC. - NON PROFIT*  
*OR -*

06/03/2026

Entity Type / State of Formation

County Counsel

Date

## **Exhibit A Scope of Work**

### **Shelter Services Program Design**

Contractor will provide supportive services to households staying in emergency shelter units. Contractor's shelter model will incorporate provision of safe sheltering, access to resources, reduction of housing barriers, partnering with housing and community agencies, and connecting participants to mainstream services and transitional and permanent housing. Contractor will participate in or facilitate "warm hand off" of housing navigation and/or rental assistance resources.

This program will work with the Clackamas County Housing Services Team (HST) Navigation (NAV), Outreach and Engagement (O&E), Safety off the Streets (SoS), and Supportive Housing Case Management (SHCM) Program Planners. Engagement, problem solving, connection to community resources, warm hand offs, and re-location assistance and support will be included in this scope of work as needed.

All referrals for this program will come from Coordinated Housing Access (CHA), street outreach programs, and through coordination with HST staff and the by-name list (BNL). Shelter beds must be prioritized for the people with the highest safety and health vulnerabilities (and their household members). Contractor will work with the HST to establish and/or approve prioritization policies.

The emergency housing programs at Trimble, Alpine and Molalla houses will be time-limited, working toward a goal of moving participants to safe, stable permanent housing resources within an average of 45 days from move-in. Allowing for an average shelter stay of 90 days, with the goal that most households will move to more stable housing within 45 days, Contractor will serve not less than 21 households every three months or approximately 84 households annually. While 45 days is the goal, it is not a time limit, and there is a shared recognition of the specific needs of sometimes exceeding a 45-day stay.

Housing First Response/Diversion, a client focused minimal intervention approach, will be meaningfully attempted with each participant; Housing First Response/Diversion training will be provided by the Housing Services Team (HST). Providing CHA screenings, assisting with by-name list (BNL) efforts, and collecting information for the Built for Zero initiative are required as a shelter provider. Built for Zero (BFZ) is a national initiative led by Community Solutions of which Clackamas County is a participant, and through which Community Solutions provides technical support to the County in developing quality by-name data on people experiencing homelessness and local collaboration efforts dedicated to ending homelessness locally.

The shelter program will be time-limited, working toward a goal of moving participants to safe, stable housing resources within an average of 45 days from move-in. While 45 days is the goal, there may be extenuating circumstance in which a participant(s) may need to stay longer. Families will not be separated unless they choose to shelter separately. Children residing in shelter will receive assistance attending former or neighborhood school. Emergency shelter programs must provide a place to stay 24 hours/day, 365 days a year. All shelter programs will be connected to or partner with housing navigation and placement services, long-term supportive housing case management, and rental assistance to connect participants with and help maintain permanent housing. HST will facilitate connections, as needed.

Contractor must provide connections to housing navigation and supportive housing case management services, rental assistance resources, complete CHA screening, and all required Homeless Management Information System (HMIS) data entry.

Services offered by Contractor must be voluntary for participants and must be based on participants' stated needs and preferences. However, Contractor may set policies and expectations for participants to follow when accessing a shelter program. Follow available HST guidance and policy for non-engagement or program exit. When exit to a housing resource is not an option, please connect individual to available outreach or other safety off the streets resources if available. Ensuring the safety of individuals staying in the shelter program and those exiting to a non-housing resource is a key responsibility of the Contractor.

On-site amenities must include and easily accessible, but are not limited to:

- Access to telephone, computer, and internet
- Toilets, showers, and hygiene supplies
- Laundry facilities
- Storage for belongings

Contractor will provide all services reasonably necessary to run the Program. These services include, but are not limited to:

- Direct staff support for securing food, transportation, and other basic services for households in non-congregate shelter units.
- Shelter intake/CHA assessment completion.
- Housing First Response/Diversion.
- Work with each participant to obtain appropriate documents to access housing, employment, and other needed services, considering the needs of immigrant populations.
- Individualized resource referral and connection, including mental and physical health, as needed.
- Provide at minimum weekly check-ins with households residing in the hotel and motel-based shelter. More frequent if possible, to ensure safety of participants staying in program.
- Interface with hotel owners during occupancy to resolve any misunderstandings or disagreements between owners and occupants. Contact HST staff for additional facilitation or support.
- In partnership with navigation Contractors, assist in addressing housing barriers, needs, and preferences of participants. Including completion, submission, and tracking of housing documents or applications.
- Develop a process in coordination with HST, to follow up with households exiting shelter programs to homelessness. Assure adequate connections to services after program exit.
- If participant is unable to shelter semi-independently, support timely transition to higher level of care or long-term residential treatment programs.
- Support participants in self-advocacy efforts and identify opportunities to add participant voice to policy discussions.

In addition to the above, Contractor agrees to accomplish the above work under the following terms:

- Staffing minimums at hotel sites, at least 1 staff available at each site. With information on after hours contact options clearly visible to participants.
- Open shelter beds must be accessible on weekends and holidays.
- Comply with all relevant health, fire and life safety codes from the local fire marshal and the jurisdiction with permitting authority.

- Have rules to ensure a safe environment for all staff and clients. These rules must be in plain language and as streamlined as possible. See program coordinator for additional policy support.
- Shelters may not categorically exclude persons fleeing domestic violence.
- Contractor will document and certify eligibility of each adult household member as either Population A or Population B.
- May not require shelter guests to be clean and sober or pass urinalysis or breath testing. However, shelters may have rules disallowing alcohol or drug possession or use on shelter premises. Additionally, shelters must incorporate harm reduction into their service delivery.
- Actively participate in trainings, coordination, case conferencing and other meetings as required by HST.
- All uses of flexible funds for client services must adhere to the Clackamas County Supportive Housing Services Flexible Funding Use Guidelines.

**Please reference the Goals and Benchmarks, below, for additional program responsibilities and performance targets.**

### **Outreach and Engagement Program Design**

Contractor will provide supportive services through site-based, mobile outreach, or engagement to individuals experiencing unsheltered homelessness. Contractor's direct outreach methods will incorporate the provision of safety on the street's resources, reduction of housing barriers, partnering with housing and community agencies, and connecting participants to mainstream services and transitional or permanent housing. Contractor will participate in or facilitate "warm hand off", connections to shelter, housing navigation, and rental assistance resources.

This program will work with the Clackamas County Housing Services Team (HST) Outreach and Engagement (O&E), Safety off the Streets (SoS), Navigation (NAV), and Supportive Housing Case Management (SHCM) Program planners to provide engagement, problem solving, matching, warm hand-offs to services, re-location assistance and support as needed.

All referrals for Outreach and Engagement will come from ongoing community interaction, Coordinated Housing Access (CHA), street outreach programs, and through coordination with HST staff and the by name list (BNL). Outreach must be prioritized for the people with the highest safety and health vulnerabilities (and their household members). Contractor will work with the HST to establish and/or approve prioritization policies.

A full-time (1.0 FTE) outreach worker is expected to have approximately 780 outreach interactions per year, which averages to about 65 interactions per month. These interactions may include both brief contacts and full engagements and can occur with both new and previously engaged individuals.

Of the total annual interactions:

- Approximately 390 interactions (or 33 per month) should involve full engagement, such as assessments, barrier reduction, care coordination, follow-ups, navigating resources, or housing navigation support. *This is a program entry*
- Approximately 390 interactions (or 33 per month) may be brief contacts, focused on rapport-building, information sharing, or basic support. *This is a service transaction*

Some individuals may be counted in both categories, depending on the depth of the interaction. Outreach should account for approximately 70% of the staff member's time, with the remaining 30% dedicated to administrative duties including data entry, documentation, team meetings, and professional development.

Housing First Response/diversion, a client focused minimal intervention approach, will be meaningfully attempted with each participant. Housing First Response/diversion training will be provided by the Housing Services Team (HST). Providing CHA screenings, assisting with by-name list (BNL) outreach efforts, and collecting information for the Built for Zero (BFZ) initiative are required as an outreach and engagement provider. BFZ is an initiative led by national non-profit Community Solutions of which Clackamas County is a participant, and through which Community Solutions provides technical support to the County in developing quality by-name data on people experiencing homelessness and local collaboration efforts dedicated to ending homelessness locally.

BNL Outreach should be prioritized to focus efforts on connecting with our community's most vulnerable individuals who have struggled to maintain consistent connection to our system. To align with BFZ goals, it is important to update housing status and participant's desired programming keep them active in County's system.

Contractor must provide connections to housing navigation and supportive housing case management services, rental assistance resources, complete CHA screening, and all required Homeless Management Information System (HMIS) data entry. Services offered by Contractor must be voluntary for participants and must be based on participant stated needs and preferences. However, Contractor may set policies and expectations for participants to follow when accessing outreach and engagement services. Contractor must utilize available HST guidance and procedures for non-engagement of individuals, coverage, safety, and partnerships. When exit to a housing resource is not an option, please connect the individual to other safety on the street's resources if available.

Contractor will provide HST with information regarding the days and times during which their outreach services will be readily available. Contractor will also communicate in a timely manner to HST and engaged participants any changes in operations or schedule that may affect the previously established days and times when their services will be available to the community.

During extreme weather events such as (flooding, high heat, prolonged freezing temperatures, etc.) outreach teams are expected to prioritize light touch outreach in coordination with HST to spread weather related information and distribute weather safety supplies to individuals experiencing literal homelessness. During these events, outreach teams are required to participate in HST facilitated coordination calls to ensure geographical equity of services and assess needs for supplemental supplies.

Services offered must include, but are not limited to:

- Provision of safety on the street resources (e.g., food, survival gear, toiletries).
- Assistance in identification and removal of barriers to permanent housing placement.
- Completion of CHA assessment as soon as possible upon engagement.
- Information about and assistance in connecting to mainstream services and benefits (e.g., SNAP, Oregon Health Plan enrollment, behavioral health day centers, food pantries).
- Build trusting relationships with participants.
- Housing First Response/diversion: All people will be offered Housing First Response or Housing Problem Solving conversation.
- Assistance obtaining appropriate documents to access housing, employment, and other needed services, with consideration for the needs of immigrant/vulnerable populations.
- Individualized resource referral and connection, including mental and physical health, as needed.
- Outreach, including to pre-identified people on by-name list, with the goal of connecting to longer-term housing resources and/or shelter.

- If participant is unable to engage semi-independently, support timely transition to higher level of care or long-term residential treatment programs.
- Support participants in self-advocacy efforts and identify opportunities to add participant voice to policy discussions.

In addition to the above, Contractor agrees to accomplish the above work under the following terms:

- Utilize a trauma informed approach, including techniques outlined in the Guiding Principles and Expectations below.
- Ensure outreach staff actively participate in training, coordination, case conferencing and other meetings as required by HST. Including participation in city/community outreach meetings within service area.
- Maintain active communication with HST Program Planner, including but not limited to ongoing communications regarding best practices, HST program policies, information tracking, and participant trends or issues.
- Target highly visible or heavily used service sites for outreach or as assigned by HST.
- Document and certify eligibility of each adult household member as either Population A or Population B.
- Outreach and engagement may not categorically exclude persons fleeing domestic violence.
- Have rules to ensure a safe environment for all staff and clients. These rules must be in plain language and as streamlined as possible. See Program Planner for additional policy support.
- All uses of flexible funds for client services must adhere to the Clackamas County Supportive Housing Services Flexible Funding Use Guidelines.

**Please reference the Goals and Benchmarks, below, for additional program responsibilities and performance targets.**

### **Contractual Benchmarks and Targets Addendum**

#### **Benchmarks and Timeline:**

1. Staff complete Housing First Response training. Contractors must make a good-faith effort to enroll newly hired staff in the next available training session, with completion expected no later than 12 months from hire, contingent on training availability and seat capacity. Email [housingervices@clackamas.us](mailto:housingervices@clackamas.us) to register for the training.
2. Submit Contractor program manual and grievance policy within 180 days of contract execution. Grievance policy must be provided to all clients at intake and as requested.
3. If Contractor works with or utilizes Housing Authority Clackamas County (HACC) vouchers, staff must complete HACC voucher training and orientation as available within 180 days of being hired.
4. Direct service, outreach staff, and staff from PSH properties with openings will begin to participate (and will continue participating) in monthly in By Name List (BNL) case conferencing within 30 days of being hired.
5. Staff providing direct services and supervision should attend trainings appropriate to their program type as required by the program model and as trainings are available, i.e. Motivational Interviewing, Assertive Engagement, Fair Housing, Mental Health First Aid, Mandatory Reporting, and any other program-specific required trainings.

The program must work toward meeting the goals, follow the timeline, and meet each benchmark above, as indicated.

**Unmet benchmarks and lack of progress toward meeting performance targets will result in the following progressive action:**

- First time missing a benchmark/not making progress on performance targets:

- A monitoring meeting will be set up between the Contractor and the Contract Manager to identify barriers and possible solutions.
- Contractor and Contract Manager devise a plan with specific action steps and supports needed to address performance concerns.
- Second time missing a benchmark/not making progress on performance targets:
- Another monitoring meeting set involving HST leadership to discuss performance concern.
- Issuance of a performance letter and implementation of a Performance Improvement Plan (PIP), including specific corrective actions and a clear explanation of consequences for not meeting performance standards.
- Third time missing a benchmark/not making progress on performance targets or goals set in the PIP:
- Another monitoring meeting with HST Leadership, including an evaluation of PIP to consider all remedies, up to and including Contract termination.

HST will use Homeless Management Information System (HMIS) and training enrollment data to verify benchmark achievement. Contractor is expected to notify HST through email within 90 days (once staff are hired) if there are challenges meeting any of the benchmarks above.

### **HST Benchmark and Timeline responsibilities**

Incorporate and adhere to the guiding principles and expectations set forth below:

1. Adhere to all applicable Fair Housing laws.
2. Support Contractor in creating policy manual, as needed.
3. Provide HMIS access, training, and support.
4. Provide connections to CHA and Housing First Response/diversion training.
5. Coordinate, support, and/or facilitate provider meetings, including case conferencing meetings, as needed.
6. Provide information, access, and/or support for staff to attend professional development training.
7. Connect all contracted programs with the overall system of services for people experiencing homelessness.
8. Support both formal and informal partnerships between provider organizations, including those newly formed.
9. Facilitate connections to broader systems of care, including but not limited to:
  - a. Housing
  - b. Workforce
  - c. Education
  - d. Foster care
  - e. Department of Human Services
  - f. Domestic violence
  - g. Community corrections
  - h. Healthcare, both physical and mental
  - i. Substance use treatment
  - j. Peer support
10. Identify unmet needs, gaps in services and system barriers and address these with the system of providers.
11. Provide case staffing, either in a group of service provider peers or one-on-one, as needed.
12. Assist with program access prioritization, including applying the override procedure, as needed.
13. Incorporate participant voice in programming decisions.
14. Maintain effective working relationships with contracted providers.
15. Attend and host training and community/systems meetings.
16. Collaborate in the creation of necessary program protocols and forms.
17. Support Contractor in identifying and re-matching households as needed, when capacity allows and request meets transfer protocol. Transfers will happen across contracted providers.

18. Coordinate with Contractor to participate in by-name-list case conferencing meetings.
19. Apply the process as outlined in the benchmark section described above.

**Reporting Requirements**

**Contractor Reporting Responsibilities:**

1. Adhere to all data reporting requirements stated in Article II, Section 31 of the Contract.
2. Work with HST to continually improve on performance targets.
3. Work with the HST Data Team to support the administration of participant surveys and metrics reporting and support HST in any collection of information needed in support of Metro quarterly and annual reporting, as needed, such as participant success stories.
4. Conduct post-program-exit follow-up assessments at 6-months post-exit.
  - a. Enter the results into HMIS.
5. Support administration of surveys to participants.
6. Submit to monitoring for Contract compliance.

**HST Reporting Responsibilities:**

1. Work with Contractor to continuously monitor demographics and outcomes, and to create any necessary quality improvement plans.
2. Assist with achieving desired program outcomes and improving those outcomes.
3. Communicate with Contractor in a timely manner when additional data metrics are determined.
4. Work with contracted providers to continually improve on performance targets.
5. Work with Contractor to identify strengths and weaknesses apparent in programming through data.
6. Review and identify strengths and weaknesses from participant feedback report with Contractor.
7. Monitor program for Contract compliance.

Contractor will be required to follow all County policies, protocols and guidelines including, but not limited to, the following:

- CHA/RLRA Referral Process
- Flexible Funding Use Guidelines
- Transfer Policy
- Non-Engagement Policy
- Housing First Policy
- RLRA Action Plan Protocol
- Progress Notes Protocol

**Targets**

Definition: Targets are specific and measurable outcomes by which Contractor’s performance is evaluated. *Not all program types are applicable to all contracts.*

Outcome	Performance Targets	Data Source	Program Types
Data Completeness	95% participants entered in HMIS within 3 business days of intake, ensuring Universal Data Element (UDE) completeness.	HMIS	All

Data Accuracy	95% of changes in participant status updated in HMIS within 3 business days, including updating program entries, exits, annual review, status changes and entering case managers.	HMIS	All
Housing Stability	On avg, the amount of time from 1 <sup>st</sup> contact to program engagement will be no more than 30 days.	HMIS	Outreach
Effective Services	Make 1 <sup>st</sup> effort at contact with people referred from by name list within 5 business days. Complete CHA assessment/BNL entries of newly homeless within 3 days of engagement. Contact made with at least 45% percent of target households within the first 6 months of contract. 50% of participants with at least 1 contact will fully engage in services. 90% of eligible service area has adequate outreach coverage.	HMIS  GIS Tool	Outreach
Housing First Response/Diversification	At least 10% of those referred to or seeking shelter are provided with Housing First Response to find other safe, temporary shelter or long-term options, diverting them from entering the shelter/program.	HMIS	SOS STRA
Effective Services	Non-Pod Programs: Average length of program participation below 90 days, with a goal to reduce to 45 days. Pod Programs: Average length of program participation below 365 days, with a goal to reduce to 274 days. Average time from entry to connection to housing resource within 30 days.	HMIS /Comp Site HMIS  HMIS	SOS
Optimal Occupancy	Once at full program capacity, maintain at least 95% occupancy, based on stated capacity.	HMIS - See Data outcomes	SHCM RRH SOS NAV
Ending Homelessness	At least 75% of households enter to a permanent or transitional (more than 90 day stay) housing option after engaging with Contractor	HMIS	Outreach SOS
Increase or maintain Income	At least 80% of households will increase or maintain income through employment and/or benefit acquisition. Agencies will need to complete annual reviews in HMIS for this to be reflected.	HMIS - Outcome tab	SHCM RRH
Ending Homelessness	At least 95% of households, housed through the program, who subsequently must leave their rental unit are relocated to a new rental unit without a break in supportive services.	HMIS, case notes	SHCM RRH
Ending Homelessness	At least 95 % of households will either maintain housing within the program for at least 12 months or exit the program to a permanent housing destination.	HMIS outcomes tab	SHCM
Ending Homelessness	At least 95% of households who exit to permanent housing, remain in permanent housing as of 6-month follow-up assessment.	HMIS	SHCM STRA
System Coordination	Attend a minimum of 90% of required meetings. Program-specific staff must attend and actively engage in all relevant meetings as outlined in the Monthly HST calendar.	Virtual attendance report (ex. Zoom or Teams)/Sign-in sheets	ALL

\*(NAV – Navigation, SHCM – Supportive Housing Case Management, RRH – Rapid Rehousing, SOS – Safety off the Streets, STRA – Short Term Rent Assistance)

**EXHIBIT B  
Budget**

<b>AntFarm 11299 FY 26/27 Budget</b>		
<b>Safety Off the Streets - CGF</b>		
<b>Personnel</b>		
Shelter Skills Trainer	3 FTE (2 in Sandy, 1 in Molalla)	\$195,000.00
Housing Specialist	3 FTE; Located in Resource Center	\$130,000.00
Program Supervisor	1 FTE; Located in Resource Center	\$72,800.00
Fringe, Benefits, Taxes	Fringe, benefits, and taxes for 6 FTE	\$65,052.17
<b>Personnel Subtotal:</b>		<b>\$462,852.17</b>
<b>Program Operations - Materials and Supplies</b>		
Telephone / Technology	\$150 @ 3 sites for telephone; \$100 @ 3 sites for Internet and Data Security	\$9,000.00
Office Supplies	Office supplies @ \$150 monthly * 3 sites	\$5,400.00
Mileage	2,143 miles @ \$.70	\$1,500.00
Insurance	\$350 for 12 months * 3 sites	\$12,600.00
Space and Utilities	\$400 month x 3	\$44,400.00
<b>Program Operations - Materials and Supplies Subtotal:</b>		<b>\$72,900.00</b>
<b>Client Services</b>		
Flex Funding	Flex funds to reduce barriers, enhance skills training, provide crisis support	\$195,000.00
<b>Client Services Subtotal:</b>		<b>\$195,000.00</b>
<b>Indirect Administration</b>		
Administration	15% of Total	\$109,612.83
<b>Indirect Subtotal:</b>		<b>\$109,612.83</b>
<b>Safety off the Streets Subtotal:</b>		<b>\$840,365.00</b>
<b>SSP-HB5011 Rural Outreach &amp; Engagement Operations</b>		
<b>Personnel</b>		
Outreach Specialist	2 FTE	\$130,000.00
Fringe, benefits, taxes	Fringe, benefits, taxes for 2 FTE	\$26,563.48
<b>Rural Outreach &amp; Engagement - 400704 Personnel Subtotal:</b>		<b>\$156,563.48</b>
<b>Program Operations - Materials and Supplies</b>		
Events	Organizational costs for events @ \$150 monthly x 3 locations	\$5,400.00
Telephone	2 lines for outreach workers \$20/mth	\$480.00
Mileage	200 miles monthly @ .7 mile	\$1,680.00
<b>Rural Outreach &amp; Engagement - 400704 Program Operations - Materials</b>		<b>\$7,560.00</b>
<b>Client Services</b>		
Flex Funding	Excludes: Gift cards, vouchers, cash or equivalents	\$24,000.00
<b>Rural Outreach &amp; Engagement - 400704 Client Services Subtotal:</b>		<b>\$24,000.00</b>
<b>SSP-HB5011 Rural Outreach &amp; Engagement Operations Total:</b>		<b>\$188,123.48</b>
<b>SSP-HB5011 Administration</b>		
Indirect Administration	15% of Outreach & Engagement	\$28,218.52
<b>SSP-HB5011 Rural Outreach &amp; Engagement Administration Total:</b>		<b>\$28,218.52</b>
<b>SSP-HB5011 Rural Outreach &amp; Engagement Ops &amp; Admin Subtotal:</b>		<b>\$216,342.00</b>
<b>FY 2026-2027 Budget:</b>		<b>\$1,056,707.00</b>